

# DRAFT 2017/2018 OPERATIONAL PLAN (INC. REVENUE POLICY)



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# Introduction



## Message from the Administrator

Dubbo Regional Council was proclaimed by the NSW Governor on 12 May 2016 following the amalgamation of the former Dubbo City and Wellington Councils.

The provisions for Dubbo Regional Council made in the proclamation included my appointment as the Administrator for the interim period until elections for the Mayor of the new Council are held following the Local Government elections on 9 September 2017.

As Administrator, I assume the functions of the former councillors and Mayor in the sense that I make formal and binding decisions on the Council as well as represent Council in the community.

Strategic Planning is a priority activity for Dubbo Regional Council in order to meet all legislative requirements and to ensure Council delivers on the priorities established by the respective communities of Dubbo and Wellington in the Community Strategic Plans.

As such, the 2017/2018 Operational Plan and Budget has been prepared in order to guide the actions of Dubbo Regional Council to deliver on the community priorities of those respective plans.

Strategic Planning will continue to be a key priority for Council to ensure the continued provision of services while maximising opportunities for improvement in customer satisfaction across the LGA.

**Michael Kneipp**  
**Administrator**

# Introduction

## Message from the Interim General Manager



The draft 2017/2018 Operational Plan and Budget allocates Council's resources and provides for services to the community against priorities identified in the Dubbo 2036 and Wellington 2025 Community Strategic Plans, which can be accessed on Council's website at [www.dubbo.nsw.gov.au](http://www.dubbo.nsw.gov.au).

This 12-month Plan is the first consolidated Operational Plan and Budget for Dubbo Regional Council.

Overall the 2017/2018 Operational Plan and Budget establishes the allocation of resources to the various functions of Council for the forthcoming year.

The 2017/2018 financial year has a projected budget expenditure of \$214M. Council will continue to direct millions of dollars into community assets, projects and services while ensuring the Organisation operates efficiently and effectively to meet the needs and expectations of the community.

Capital expenditure in core assets includes: \$11.56M for Water Supply Services, \$7.8M for Sewerage Services, \$7.24 million to rural roads; \$11.3M to urban roads; \$1.03M for Sporting Facilities and \$879,131 to Footpaths and Cycleways.

A number of major projects already commenced will be finalised in 2017/2018 including the upgrade of the Dubbo Regional Livestock Markets cattle selling facilities, the beautification of Wellington CBD and the upgrade of the South Dubbo Weir. Other continuing major projects include upgrades to the Dubbo City Regional Airport and the Wellington Caves and Holiday Park.

In accordance with the Local Government (Council Amalgamations) Proclamation 2016, General rates are subject to a rate path freeze for the next three financial years.

Revenue from Ordinary (General) Rates is proposed to increase by 1.5% in 2017/2018 in accordance with the rate pegging limit as determined by the Minister for Local Government.

Other annual charges are levied in accordance with the pricing structures established by the former Dubbo and Wellington councils and reflects differences in service provisions.

The NSW Government provided \$10M for the Stronger Communities Fund (SCF) to enable Council to deliver priority infrastructure and services projects.

Some of the projects that were successful in securing funding in the first round of the SCF are due to progress to construction stage and the second round of funding will be allocated in the 2017/2018 Financial Year, which will be reflected in budget reviews of the 2017/2018 Operational Plan.

I am pleased to present Dubbo Regional Council draft Operational Plan and Budget 2017/2018.

**Mark Riley**  
**Interim General Manager**

# Section 1:

## Our commitment

Council's commitment is as follows:

- A commitment to good governance, transparent and accountable practices
- A commitment to economic, environmental and social sustainability
- A commitment to excellence, respect, integrity and to making a difference for our Local Government Area

### What you can expect from Council

- You can expect us to listen to your needs, deliver prompt, courteous service, and provide services and facilities that offer value to you and to make it easy for you to use our services in a transparent manner
- You can expect us to prepare independent reports about Council's activities and processes making us accountable for our practices
- You can expect us to conduct our business responsibly with focus on economic, environmental and social sustainability
- You can expect us to lead by example in areas of our business, innovation and strong commitment to continuous improvement
- You can expect us to treat you with respect and courtesy, uphold integrity and deliver services that will make a difference for the Dubbo Regional Council area.

### How Council will do this

- Making it as convenient as possible for you to contact us or do business with us in person, over the phone or through agents
- Making accurate information available online that will satisfy your need for general enquiries and increasing access to Council services on the internet
- Responding to your complaints and requests promptly by addressing issues raised by you
- Being friendly, courteous, fair and impartial in our dealings with you
- Behaving professionally and with honesty and integrity
- Identifying ourselves when we talk to you, and
- Having trained and professional staff who will uphold Council's Code of Conduct
- By responding to you and your requests within defined Customer Service Levels as follows:

#### • **General Requests/Enquiries:**

- Dubbo Regional Council will aim to respond to all written requests/enquiries within two (2) weeks of receipt. Whilst it is not always possible for the response to be in full, Council will provide an acknowledgment listing the action being taken and the name and telephone number of the officer dealing with the matter.
- 80% of enquiries made to Council's Customer Service Branch are attended to by the Branch without further reference to other Divisions.
- Service levels committed in by the former Dubbo City Council and Wellington Council will be maintained.

### How this will be measured

- % of residents satisfied with overall delivery of Council services
- Compliance with statutory reporting requirements
- % of formal complaints and requests responded to according to adopted customer service levels
- Overall budget performance
- % of scheduled projects completed by service

### How we will get feedback from the community

Council will be seeking your feedback through regular surveys, listening to your feedback and talking to community organisations and other government agencies to monitor how well we are doing. The results will be used to update and improve the way we deliver services to the community.

### Your responsibilities

To receive quality services from Council, we ask that you:

- Contact Council if you don't understand information that we provide to you
- Participate in community engagement initiatives by providing Council with feedback as this will ensure that Council can deliver on the expectations of the whole community
- Read, or have read to you, the information Council provides to you

## Our commitment (continued)

### How you can contact Council

Council values your opinion and wants to hear what you think about the quality of our services.

You can contact Council via numerous means including:

- Dubbo: Civic Administration Building in Church Street, Dubbo between 9.00am and 5.00pm Monday to Friday
- Wellington: Wellington Administration Building in Corner of Nanima Crescent and Warne Street, Wellington between 9.00am and 5.00pm Monday to Friday
- Telephoning Council on 6801 4000
- Visiting our website **[www.dubbo.nsw.gov.au](http://www.dubbo.nsw.gov.au)**
- Email: [council@dubbo.nsw.gov.au](mailto:council@dubbo.nsw.gov.au)
- Facebook
- Twitter
- Writing to us at Head Office:  
The Interim General Manager  
Dubbo Regional Council  
PO Box 81  
DUBBO NSW 2830

## Our statement of business values

### General principles

Dubbo Regional Council expects all its representatives, staff and Councillors to behave ethically and to abide by a formal Code of Conduct. Council also expects private industry and its representatives to maintain similar standards of ethical conduct in their dealings with Council.

There are two main principles that form the basis of Dubbo Regional Council's business arrangements. Firstly, there is the need to get the best possible value for public money. Secondly, Council needs to demonstrate impartiality and fairness at all stages of the process.

These principles enable suppliers to promote their interests productively and avoid potentially questionable activity. Those providing goods and services also benefit from the assurance that their competitors are required to behave in accordance with the same guidelines.

**VALUE FOR MONEY** is determined by considering all the factors which are relevant to a particular process. For example quality, reliability, timeliness, service, initial and ongoing costs are all factors which can make a significant impact on benefits and costs. Value for money does not mean "lowest price".

However, the lowest price bid might offer best value if it meets other essentials such as quality and reliability.

**IMPARTIALITY AND FAIRNESS** are about being objective, even handed and reasonable. An impartial person will try objectively to establish criteria for determining best value for money and will work hard to objectively assess each tender against criteria. A fair person would not for example change or introduce new selection criteria midway through the tendering process without advising all tenderers.

Being impartial includes taking into account the practicalities of a given situation. Impartiality does not require for example inviting bids from firms which have performed poorly in the past. In some circumstances, fairness takes into account the effects of actions of others. It would be unfair to call tenders when there is no serious intent to award a contract subject to a satisfactory offer.

Fairness does not necessarily mean pleasing everyone. Some people are occasionally adversely affected by fair decisions. Council operates from a view point where it wishes to be fair in all its dealings and minimise where possible, any adverse effects of its decisions.

### Dubbo Regional Council expects staff and Administrator to:

- Respect and follow Council's policies and procedures
- Treat all tenderers for the supply of goods and services equitably
- Promote fair and open competition while seeking best value for money
- Utilise and promote the Council's Local Purchasing Policy
- Protect confidential information
- Meet or exceed public interest and accountability standards
- Respond promptly to reasonable requests for advice and information
- Avoid situations where private interest could conflict with public duty
- Never solicit or accept remuneration, gifts or other benefits from a supplier for the discharge of official duties.

### Council expects tenderers, suppliers, consultants and contractors to:

- Respect the conditions set out in documents supplied by Council
- Respect the obligation of Council staff to abide by Council's procurement policy
- Abstain from collusive practices
- Prevent unauthorised release of privileged information, including confidential Council information
- Refrain from offering Council employees or Councillors any financial or other inducement which may give any impression of unfair advantage
- There is to be no unsolicited contact by tenderers with Administrator, staff and/or delegates of the Council regarding their submitted tender until such time that the tender has been determined.

### How it works

There is no absolute definition of "ethical behaviour". If there is any doubt about the ethics of a proposed action, a sensible test is whether or not you would be happy to see your behaviour published in the local newspaper.

Staff and Administrator of Dubbo Regional Council or those in the employ of a tenderer, supplier, consultant or contractor who are concerned that a breach of the law or of ethical conduct may have taken place, should discuss the matter with Dubbo Regional Council's Public Officer on 6801 4000.

If an apparent breach of any agreed standard of ethical conduct is identified, then the matter should be immediately brought to the attention of the Interim General Manager on 6801 4111, or the Public Officer on 6801 4000.

# Section 2:

## About Dubbo Regional Council

Dubbo Regional Council was proclaimed by the NSW Governor on 12 May 2016 following the amalgamation of the former Dubbo City and Wellington councils.

An Administrator and Interim General Manager have been appointed to oversee the implementation of the new council through to the election of Councillors to be held on 9 September 2017. The Administrator of Dubbo Regional Council has, during the initial period, the functions of the Council and Mayor of the Council as described in the Proclamation.

With a consolidated annual expenditure budget in 2017/2018 of some \$214 million. Employing 443 full-time staff, Council's Civic Administration Building is located on the corner of Church and Darling Streets, Dubbo and Wellington Administration Building in Corner of Nanima Crescent and Warne Street, Wellington.





## Section 3:

# Integrated Planning & Reporting Framework

## What is Integrated Planning?

The NSW Division of Local Government has implemented a new Integrated Planning and Reporting Framework with the objective of improving delivery of services to the Community by Councils. “The framework recognises that the communities do not exist in isolation, but are part of a larger natural, social, economic and political environment that influences and shapes the future direction of their communities. The framework has been developed in conjunction with the NSW councils and other stakeholders”.

The framework requires all NSW councils to integrate all of their plans together with the sole objective of delivering services for the community through streamlining council operations and thus ensuring optimal use of resources. Under the guidelines every Council is required to prepare the following documents:

1. Community Strategic Plan for at least next 10 years
2. A four year focussed Delivery Program
3. An annual Operational Plan
4. Workforce Management Plan
5. Long Term Financial Plan for at least 10 years
6. Asset Management Plan

## Preparing a new delivery program

The requirement in the Act for Dubbo Regional Council to have a delivery program will be fulfilled by the delivery programs of the former councils until a new delivery program is prepared by the Dubbo Regional Council following its first ordinary election.

Dubbo Regional Council will be required to prepare a new delivery program by 30 June 2018. This timeframe is consistent with the existing requirements under the Act. This new delivery program must cover the period from 1 July 2018 to 30 June 2021.

A three year period for the delivery program, rather than a four year period as required under the Act, has been specified in the proclamation to enable all councils in NSW to return to a consistent IP&R reporting schedule by July 2021. The other existing requirements in the Act relating to delivery programs, including the reporting requirements and content and consultation requirements for establishing a new delivery program, will continue to apply.

## The Essential Elements of the Integrated Planning Framework

### 1. Community Strategic Plan

The Office of Local Government provides guidelines on the essential elements for the Community Strategic Plan. According to the OLG guidelines, also available on OLG Website at <http://www.olg.nsw.gov.au>, the Community Strategic Plan must include:

- A community vision statement
- Strategic objectives for the community that address social, environmental, economic and civic leadership issues identified by the community
- Strategies for achieving each objective
- The Community Strategic Plan must identify assessment methods for determining whether the objectives are being achieved.

## Section 3: Integrated Planning & Reporting Framework (continued)

Dubbo 2036, the Community Strategic Plan for Dubbo, and Wellington 2025 were created in response to this legislation and came into effect on 1 July 2012.

The Dubbo Community Strategic Plan was reviewed, as required, within 9 months of an Ordinary Council Election and as a result, a reviewed plan was adopted by the Council elected September 2012 at its meeting held on 24 June 2013. Dubbo 2036 meets all the criteria of the legislation in that it:

- Has a 25 year focus, well beyond the minimum 10 years required in the legislation;
- Addresses the key issues of social, environmental and economic sustainability, and civic leadership, but goes further by including infrastructure as a very important priority of the Dubbo community;
- Considers the community's vision and themes, the outcomes and objectives sought, and the actions by which all of these will be achieved;
- Displays a clear commitment to deliver the Plan as a partnership between Council, State and Federal agencies, non-governmental organizations, community groups and individuals; and
- Provides a very clear and concise base upon which Council will be able to integrate all of its planning documents.
- Dubbo has a proud and long history over many decades of planning for its future. By undertaking preparation of Dubbo 2036 and the approach taken, aside from meeting legislative obligations under the Integrated Planning Framework an opportunity was realised to ensure real and meaningful community engagement and input to a shared vision and plan for Dubbo.

Planning for Wellington's future was undertaken through the Wellington 2025 Community Strategic Plan adopted 14 March 2012.

Wellington 2025 represents the vision, aspirations and priorities of the community and was developed through the participation and contribution of the community.

Wellington 2025 meets the requirements of the legislation in that it has:

- A vision of the preferred future for Wellington;
- A values statement to guide future choices and how to work together as a community;
- Five future directions and associated strategic outcomes to follow to achieve the preferred future. The future directions and strategic outcomes are written in the present tense. They describe the ideal outcomes that the community want to see happen;

- The role Council will play in achieving each of the strategic outcomes;
- Those groups or organisations that could collaborate around the strategic outcomes;
- Performance measures to ensure efforts are making a difference.

### 2. The Delivery Program

The Delivery Program will be prepared for 3 years which must:

- Directly address the objectives and strategies of the Community Strategic Plan and identify principal activities that council will undertake in response to the objectives and strategies.
- The Delivery Program must inform, and be informed by, the Resourcing Strategy.
- The Delivery Program must address the full range of council operations.
- The Delivery Program must allocate high level responsibilities for each action or set of actions.
- Financial estimates for the three year period must be included in the Delivery Program.

Dubbo Regional Council will prepare a new Delivery Program by 30 June 2018.

### 3. The Operational Plan (THIS PLAN)

Similarly, according to the Office of Local Government, guidelines the Operational Plan must address the following requirements:

- It must identify projects, programs or activities that Council will undertake within the financial year towards addressing these actions.
- The Operational Plan must allocate responsibilities for each project, program or activity.
- It must identify suitable measures to determine the effectiveness of the projects, programs and activities undertaken.
- The Operational Plan must include a detailed budget for the activities to be undertaken in that year.

Dubbo 2036 and Wellington 2025 Community Strategic Plan provided a sound base for Council to develop the required Annual Operational Plan based on the feedback received from the community.

## Section 3: Integrated Planning & Reporting Framework (continued)

### About our Draft Operational Plan 2017/2018

The Operational Plan 'actions' are assigned responsibility at the function or business level. While developing the Operational Plan, the main focus has been to address all the principal activities of the Council.

The Operational Plan includes:

- Summary of the various Restricted Asset Balances
- Operational Plans for each of Council's functions for the year 2017/2018
- Budgets for each of Council's functions for the year 2017/2018
- Annual Statement of Revenue Policy for the year 2017/2018
- Fees and Charges for the year 2017/2018
- Updated Long Term Financial Plan

### How consultation will be undertaken

The Draft Operational Plan will be publicly exhibited from Friday, 5 May to 5pm Friday, 2 June 2017. Copies of the documents were placed in the Dubbo Macquarie Regional Library, the Civic Administration Building Dubbo, Wellington Administration Building and at public venues within each of the Villages and on Council's website.

### Monitoring and reporting

The Operational Plan will be reported on quarterly. The Council will prepare quarterly reports tracking how we are going with each action outlined in the Operational Plan. Detailed financial reports and updates on Council's Capital Works Program will be included.

In addition to above, the Council will also prepare an Annual Report for the community which will focus on Council's implementation of our Operational Plan. The Annual Report will also outline achievements in implementing the Community Strategic Plan. Also, audited financial reports will be made available to the Community.

The Administrator will undertake a State of the City Report to the community to report on the progress of the Council in achieving the Community's aspirations.

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## **Section 4:**

# **Dubbo Regional Council Budget Summaries**

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## **Section 4A:**

# **Summarised - Estimated Restricted Asset Balances**

**DUBBO REGIONAL COUNCIL  
SUMMARISED - ESTIMATED RESTRICTED ASSET BALANCES**

PURPOSE OF INTERNALLY RESTRICTED ASSET	REFERENCE	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020	BALANCE AS AT 30/06/2021
<i>General</i>						
Footpath	1.07	166,129	8,617	8,617	8,617	8,617
Traffic Management	1.10	71,461	10,000	10,000	0	0
Street Lighting	1.11	427,025	292,756	262,756	227,756	187,756
State Roads	1.201	1,312,531	1,312,531	1,312,531	1,312,531	1,312,531
Urban Roads	1.202	4,461,484	538,718	(1,167,076)	(917,784)	(663,706)
Rural Roads	1.203	3,002,945	2,360,344	2,809,627	3,266,400	4,001,669
Other Waste Management	2.07	3,953,169	1,025,446	1,441,511	1,632,825	2,097,292
Stormwater	4.01	13,553	13,553	13,553	13,553	13,553
Fire Services	4.02	481,026	429,130	429,130	429,130	429,130
Emergency Response	4.03	106,497	97,927	92,682	88,452	86,214
Dubbo Regional Livestock Markets	5.01	1,933,919	2,087,085	1,496,171	2,007,049	2,895,650
Dubbo City Regional Airport	5.02	955,936	239,385	668,031	579,466	1,482,275
City Development	5.03	113,962	113,962	113,962	113,962	113,962
Property Development	5.04	2,591,536	4,448,282	1,566,477	5,409,867	8,322,717
Caravan Park	5.05	412,828	311,426	130,963	23,114	28,533
City Marketing & Communications	5.06	98,682	98,682	98,682	98,682	98,682
Showground	5.07	65,241	33,241	33,241	7,934	30,237
Wellington Caves Complex	5.09	7,180	7,180	7,180	7,180	7,180
Environment & Health Services	6.01	30,199	30,199	30,199	30,199	30,199
Building & Development Services	6.02	576,671	490,458	447,292	447,292	447,292
Environmental Sustainability Services	6.04	15,000	15,000	15,000	15,000	15,000
City Strategy	6.09	158,921	183,921	183,921	183,921	183,921
Ranger Services	6.10	15,439	15,439	15,439	15,439	15,439
Animal Shelter	6.11	382,950	462,950	487,950	512,950	537,950
Cemeteries	7.07	634,329	549,329	545,996	516,456	536,129
Recreation Services	7.08	82,574	88,427	92,969	101,302	101,302
Library Services	7.10	99,025	124,516	126,822	146,822	146,822
Old Dubbo Gaol	7.11	245,574	119,426	137,275	86,174	46,724
Social Services	7.14	228,349	246,652	256,558	266,456	280,208
Rainbow Cottage	7.16	272,985	222,985	211,339	155,207	103,287
Family Day Care	7.17	257,422	257,422	257,422	257,422	257,422
Cultural Services	7.18	28,393	31,045	32,055	32,055	32,055
Regional Entertainment & Convention Centre	7.20	577,279	387,688	363,351	245,896	265,613
Western Plains Cultural Centre	7.21	971,066	1,015,539	773,434	753,853	731,237
Human Environment Services	8.01	98,894	39,216	40,394	44,542	34,642
Horticultural Services	9.01	280,135	366,904	344,376	387,743	432,013
Landcare Services	9.02	110,932	126,244	141,769	157,632	173,772
Parks & Landcare Business Support Services	9.04	104,088	136,740	150,208	184,512	219,502
Sporting Facilities	9.05	1,194,566	1,057,604	1,219,347	1,294,281	1,454,293
Recreation Planning & Programs	9.07	146,811	176,806	208,621	240,811	273,605
Aquatic Leisure Centres	9.08	162,304	192,228	222,750	253,882	285,637
Fleet Management Services	10.03	8,847,894	7,632,352	4,873,932	4,246,262	3,788,356
Financial Accounting Services	10.05	1,105	0	0	0	0
Human Resource Services	10.06	231,846	231,846	231,846	231,846	231,846
Information Technology Services	10.07	1,521,653	1,380,970	1,330,549	1,088,346	1,048,801
Administrative Services	10.08	521,269	556,269	591,269	626,269	661,269
Civic Administration Building	10.09	1,300,826	1,405,148	1,341,172	1,407,933	1,455,264
Technical Support Services	10.10	691,305	639,504	659,504	679,504	699,504
Business Support Services Technical	10.11	3,881	3,881	3,881	3,881	3,881
Depot Services	10.12	869,468	1,091,140	1,314,451	1,539,450	1,766,188
Rates & General Revenue	10.13	14,837,832	16,188,432	14,383,784	14,421,509	16,755,470
Employment Overheads	10.14	434,776	454,776	474,776	494,776	514,776
Corporate Overhead	10.15	1,987,499	1,987,499	1,987,499	1,987,499	1,987,499
Works Services Operations	10.16	142,087	147,087	152,087	157,087	162,087
Governance	11.01	374,549	74,549	194,549	314,549	74,549
<b>Total</b>		58,615,000	51,558,456	43,171,824	47,837,492	56,205,846
<b>Less: Internal Borrowing Account</b>		(2,568,274)	(3,620,542)	(2,652,683)	(1,667,886)	(982,844)
<b>TOTAL GENERAL FUND</b>		56,046,726	47,937,914	40,519,141	46,169,606	55,223,002

**DUBBO REGIONAL COUNCIL  
SUMMARISED - ESTIMATED RESTRICTED ASSET BALANCES**

PURPOSE OF EXTERNALLY RESTRICTED ASSET	REFERENCE	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020	BALANCE AS AT 30/06/2021
<b>Water Supply</b>						
Major Improvements	3.02	32,882,468	31,001,495	31,173,898	35,529,423	37,160,567
<b>Total Water Supply</b>		32,882,468	31,001,495	31,173,898	35,529,423	37,160,567
<b>Sewerage Services</b>						
Major Improvements	2.05	37,027,895	35,407,768	34,166,594	35,389,049	34,660,059
<b>Total Sewerage Services</b>		37,027,895	35,407,768	34,166,594	35,389,049	34,660,059
<b>General</b>						
Traffic Management	1.10	3,459	3,459	3,459	3,459	3,459
Urban Roads	1.202	400	400	400	400	400
Rural Roads	1.203	1,852,692	177,692	202,692	227,692	252,692
Domestic Waste Management Services	2.06	3,399,021	3,437,144	4,671,052	5,297,148	6,606,874
Other Waste Management Services	2.07	3,867,842	3,867,842	3,867,842	3,867,842	3,867,842
Stormwater	4.01	2,863,341	1,382,920	930,892	972,787	1,017,026
Fire Services	4.02	375,440	347,885	289,749	219,109	219,109
Emergency Management	4.03	6,213	6,213	6,213	6,213	6,213
Environment & Health Services	6.01	44,000	44,000	44,000	44,000	44,000
Environmental Sustainability Services	6.04	4,000	4,000	4,000	4,000	4,000
Social Services	7.14	0	50,000	100,000	150,000	200,000
Western Plains Cultural Centre	7.21	8,629	8,629	8,629	8,629	8,629
Financial Accounting Services	10.05	0	10,000	20,000	30,000	40,000
Section 94 Contributions - Urban Roads	S94 1.10	6,136,306	6,495,986	6,953,457	7,295,948	7,678,760
Section 94 Contributions - Car Parking	S94 C 1.10	107,847	130,847	153,847	176,847	199,847
Section 94 Contributions - Stormwater Drainage	S94 4.01	1,943,398	985,660	1,284,509	1,502,815	1,721,687
Section 94 Contributions - Open Space	S94 9.01	1,219,698	1,300,698	1,459,698	1,629,698	1,810,698
Section 94 Contributions - Roadworks	S94 W 1.202	0	3,300	6,900	10,800	10,800
Section 94 Contributions - Stormwater Drainage	S94 W 4.01	68,860	70,660	72,560	74,560	76,560
Section 94 Contributions - Emergency Services	S94 W 4.03	33,480	34,580	35,780	37,080	38,480
Section 94 Contributions - Sporting/Play Grounds	S94 W 9.01	35,677	37,002	38,452	40,027	41,727
Section 94 Contributions - Community Amenities	S94 WA 9.01	8,834	8,834	8,834	8,834	8,834
Section 94A Contributions - Transport & Commu	S94A 1.202	2,318	2,318	2,318	2,318	2,318
Section 94A Contributions - Economic Affairs	S94A 5.03	3,990	3,990	3,990	3,990	3,990
Section 94A Contributions - Recreation & Culture	S94A 7.08	3,990	3,990	3,990	3,990	3,990
Section 94A Contributions - Community Serv & Ed	S94A 7.14	3,990	3,990	3,990	3,990	3,990
Section 94A Contributions - Public Order & Safety	S94A 8.01	3,990	3,990	3,990	3,990	3,990
Section 94A Contributions - Household & Comm A	S94A 9.01	3,990	3,990	3,990	3,990	3,990
Grant Funds Carried Over - See Listing Below	Various	13,209,790	7,196,588	2,577,603	2,574,497	2,574,497
<b>Total General</b>		35,211,195	25,626,607	22,762,836	24,204,653	26,454,402

SUMMARY OF GRANT FUNDS CARRIED OVER (AS ABOVE)	REFERENCE	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020	BALANCE AS AT 30/06/2021
Grant - Traffic Management	1.10	41,642	41,642	41,642	41,642	41,642
Grant - Urban Roads	1.202	44,924	44,924	129,939	129,939	129,939
Grant - Rural Roads	1.203	628,658	628,658	628,658	628,658	628,658
Grant - Domestic Waste Management Services	2.06	795,710	0	0	0	0
Grant - Other Waste Management Services	2.07	1,907,292	224,387	224,387	224,387	224,387
Grant - Fire Services	4.02	33,064	33,064	33,064	33,064	33,064
Grant - Emergency Management	4.03	2,220	2,220	2,220	2,220	2,220
Grant - Environment & Health Services	6.01	6,606	6,606	6,606	6,606	6,606
Grant - Building & Development Services	6.02	32,700	32,700	32,700	32,700	32,700
Grant - Environmental Sustainability Services	6.04	3,326	3,326	3,326	3,326	3,326
Grant - Ranger Services	6.10	28,200	28,200	28,200	28,200	28,200
Grant - Library Services	7.10	32,000	32,000	32,000	32,000	32,000
Grant - Old Dubbo Gaol	7.11	2,000	2,000	2,000	2,000	2,000
Grant - Social Services	7.14	27,394	11,347	7,347	4,241	4,241
Grant - Western Plains Cultural Centre	7.21	6,250	6,250	6,250	6,250	6,250
Grant - Horticultural Services	9.01	64,000	64,000	64,000	64,000	64,000
Grant - Landcare Services	9.02	6,625	6,625	6,625	6,625	6,625
Grant - Corporate Development/Strategic Manager	10.02	10,459	10,459	10,459	10,459	10,459
Grant - Transition Project Management	10.17	9,536,720	6,018,180	1,318,180	1,318,180	1,318,180
<b>Total Grant Funds</b>		13,209,790	7,196,588	2,577,603	2,574,497	2,574,497

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## **Section 4B:**

# **Operational Plan and Budgets 2017/2018**



## BUDGET SUMMARY

	2017/2018 Forecast	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget
<b>Transport</b>				
1.07 Footpaths & Cycleways	589,431	532,925	468,906	683,233
1.10 Traffic Management	982,111	999,788	1,017,786	1,036,106
1.11 Street Lighting	939,228	943,562	968,548	970,179
1.201 State Roads	-63,315	-64,898	-66,520	-68,183
1.202 Urban Roads	5,577,581	4,749,440	5,392,133	3,951,243
1.203 Rural Roads	4,525,894	5,405,259	4,951,362	4,297,873
<b>TOTAL</b>	<b>12,550,930</b>	<b>12,566,076</b>	<b>12,732,215</b>	<b>10,870,451</b>
<b>Sewerage Services</b>				
2.05 Sewerage	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Waste Services</b>				
2.06 Domestic Waste Management Services	0	0	0	0
2.07 Other Waste Management Services	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Water</b>				
3.02 Water Supply	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Protection</b>				
4.01 Stormwater	452,233	614,586	481,501	720,999
4.02 Fire Services	1,201,476	1,210,891	1,235,471	1,302,157
4.03 Emergency Management	167,984	171,542	176,722	183,200
<b>TOTAL</b>	<b>1,821,693</b>	<b>1,997,019</b>	<b>1,893,694</b>	<b>2,206,356</b>
<b>City Development</b>				
5.01 Livestock Markets	-312,600	-318,000	-335,612	-333,000
5.02 Airport	-287,670	-294,706	-301,658	-308,749
5.03 City Development	1,031,321	905,578	930,148	954,319
5.04 Property Development	-239,000	-241,000	-247,000	-253,000
5.05 Holiday Park	-200,000	-200,000	-200,000	-200,000
5.06 City Marketing & Communications	1,838,698	1,890,420	1,941,513	2,003,334
5.07 Showground	475,310	520,141	544,617	549,314
5.09 Wellington Caves Complex	482,959	502,640	523,785	547,300
<b>TOTAL</b>	<b>2,789,018</b>	<b>2,765,073</b>	<b>2,855,793</b>	<b>2,959,518</b>
<b>Built &amp; Natural Environment</b>				
6.01 Environment & Health Services	621,410	644,793	671,945	702,711
6.02 Building & Development Services	1,321,937	1,301,131	1,420,097	1,455,931
6.04 Environmental Sustainability Services	353,218	366,884	379,696	391,992
6.05 Environmental Support	0	0	0	0
6.09 City Strategy	693,727	715,799	731,643	760,521
6.10 Ranger Services	994,280	1,033,385	1,071,832	1,112,339
6.11 Animal Shelter	515,011	515,792	529,364	543,962
<b>TOTAL</b>	<b>4,499,583</b>	<b>4,577,784</b>	<b>4,804,577</b>	<b>4,967,456</b>
<b>Community Services</b>				
7.07 Cemeteries	252,206	257,250	262,395	267,643
7.08 Recreation Services	892,057	884,832	928,645	937,675
7.10 Library Services	2,460,276	2,519,508	2,593,936	2,647,206
7.11 Old Dubbo Gaol	315,881	322,199	328,643	385,215
7.14 Social Services	1,147,005	1,128,653	1,163,917	1,198,376
7.16 Rainbow Cottage	89,418	91,206	47,580	83,571
7.17 Family Day Care	106,869	108,531	113,729	115,499
7.18 Cultural Services	193,771	197,646	204,189	208,598
7.19 Community Support	0	0	0	0
7.20 Regional Theatre & Convention Centre	2,584,039	2,635,720	2,619,800	2,800,711
7.21 Western Plains Cultural Centre	2,170,384	2,214,332	2,273,158	2,304,881
<b>TOTAL</b>	<b>10,211,906</b>	<b>10,359,877</b>	<b>10,535,992</b>	<b>10,949,375</b>

**BUDGET SUMMARY**

	2017/2018 Forecast	2018/2019 Budget	2019/2020 Budget	2020/2021 Budget
<b>Human Environment</b>				
8.01 Human Environment Services	287,609	283,842	294,613	289,152
<b>TOTAL</b>	<b>287,609</b>	<b>283,842</b>	<b>294,613</b>	<b>289,152</b>
<b>Parks and Landcare</b>				
9.01 Horticultural Services	3,975,600	4,375,582	4,349,829	5,568,111
9.02 Landcare Services	1,297,488	1,247,443	1,268,767	1,291,146
9.04 Parks & Landcare Business Support Services	0	0	0	0
9.05 Sporting Facilities	2,249,609	2,710,357	2,584,887	2,978,455
9.06 Parks & Landcare Operations	0	0	0	0
9.07 Recreation Planning & Programs	0	0	0	0
9.08 Aquatic Leisure Centres	1,533,826	1,088,064	1,133,527	1,130,004
<b>TOTAL</b>	<b>9,056,523</b>	<b>9,421,446</b>	<b>9,337,010</b>	<b>10,967,716</b>
<b>Corporate Services</b>				
10.01 Customer Services	0	0	0	0
10.02 Corporate Development/Strategic Management	0	0	0	0
10.03 Fleet Management Services	0	0	0	0
10.04 Management Accounting Services	0	0	0	0
10.05 Financial Accounting Services	0	0	0	0
10.06 Human Resource Services	0	0	0	0
10.07 Information Management Services	0	0	0	0
10.08 Governance & Risk Services	0	0	0	0
10.09 Civic Administration Building	0	0	0	0
10.10 Technical Support Services	0	0	0	0
10.11 Business Support Services (Technical)	0	0	0	0
10.12 Depot Services	0	0	0	0
10.13 Rates & General Revenue	-41,345,741	-42,101,017	-42,587,081	-43,339,825
10.14 Employment Overhead Distribution	0	0	0	0
10.15 Corporate Overheads	0	0	0	0
10.16 Works Services	0	0	0	0
10.17 Transition Project Management	128,479	129,900	133,187	129,801
<b>TOTAL</b>	<b>-41,217,262</b>	<b>-41,971,117</b>	<b>-42,453,894</b>	<b>-43,210,024</b>
<b>Governance</b>				
11.01 Governance	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Wellington Branch</b>				
12.01 Wellington Branch	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ALL FUNCTIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 11.01 - Governance

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Governance - Administrative &amp; Financial Support</u>				
01.02939 - Subscriptions To Associations	51,455	52,480	53,525	54,568
01.02941 - Strategic Management	129,510	124,064	123,906	131,646
01.02943 - Statutory Accounting & Reporting	598,161	620,382	644,050	673,471
01.02946 - Dubbo City Council Scholarship (CSU)	2,000	2,000	2,000	2,000
01.02947 - Receptions & Civic Activities	110,826	113,323	115,850	118,377
01.02949 - Public Relations	117,414	120,169	124,473	128,777
01.02951 - Operational Services For Council	431,146	444,757	460,194	471,363
01.02953 - Members Expenses	410,481	412,137	421,683	445,840
01.02954 - Election Expenses	305,000	0	0	355,000
01.02956 - Administrator Expenses	1,000	0	0	0
01.02957 - Mayor`s Discretionary Fund	16,000	16,500	17,000	17,500
<b>Governance - Administrative &amp; Financial Support Total</b>	<b>2,172,993</b>	<b>1,905,812</b>	<b>1,962,681</b>	<b>2,398,542</b>
<u>Governance - Less Services Provided</u>				
01.02937 - Less: Charged To Functions	-1,872,993	-2,025,812	-2,082,681	-2,158,542
<b>Governance - Less Services Provided Total</b>	<b>-1,872,993</b>	<b>-2,025,812</b>	<b>-2,082,681</b>	<b>-2,158,542</b>
<b>Expenditure Total</b>	<b>300,000</b>	<b>-120,000</b>	<b>-120,000</b>	<b>240,000</b>
<b>Operating Total</b>	<b>300,000</b>	<b>-120,000</b>	<b>-120,000</b>	<b>240,000</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>300,000</b>	<b>-120,000</b>	<b>-120,000</b>	<b>240,000</b>
<b>Restricted Assets</b>				
<u>Governance - Restricted Assets</u>				
01.05977 - Internally Restricted Assets - Governance	-300,000	120,000	120,000	-240,000
<b>Governance - Restricted Assets Total</b>	<b>-300,000</b>	<b>120,000</b>	<b>120,000</b>	<b>-240,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>









<b>OPERATIONAL PLAN</b>
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Function No.

1.7

<b>PRINCIPAL ACTIVITY:</b>  <div style="text-align: center; font-weight: bold; font-size: 1.2em;">TRANSPORT</div>	<b>FUNCTION</b>  <div style="text-align: center; font-weight: bold; font-size: 1.2em;">Footpaths &amp; Cycleways</div>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

To minimise Council's liability with regard to pedestrian hazards by efficiently and effectively preserving and maintaining the footpath and cycleway asset.

To promote and facilitate pedestrian and cyclist transport as alternatives to vehicular modes of transport.

To integrate and facilitate the transport, recreation and safety needs of pedestrian and cyclists

To provide for the transport, recreation and safety needs of pedestrians and cyclists.

Activity	Actions	Performance Targets/Service Level
Risk Management	Maintain Footpaths and Cycleways in accordance with the Defined Asset Management Policy (DAMP).	All footpath defect related claims successfully defended pursuant to the provisions of the DAMP.
Management Services - from other Functions	The corporate services pertaining to management, financial, technical, information technology functions are engaged.	Level of service adhere to terms of agreed brief(s).
Management Services	<p>Provision of management services for maintenance, construction and strategic planning activities.</p> <p>Submit an annual application to Roads and Maritime Services for cycleway funding.</p> <p>Annually review the long term Strategic Cyclepath Network Development Plan with respect to assigned priorities and funding requirements.</p> <p>Annually review the long term Strategic Footpath Network Development Plan with respect to assigned priorities and funding requirements.</p>	<p>Effective management of footpath and cycleway assets.</p> <p>Submission by grant application deadline, as set annually.</p> <p>Review completed in time for the annual budget planning process.</p> <p>Review completed by January annually</p>
Footpath Maintenance	Undertake regular inspections and maintenance programmes on paved footpaths network	One third of paved footpaths inspected annually.
Cycleway Maintenance	Undertake regular path and verge maintenance	Cycleways maintained in accordance with agreed brief(s).
Acquisition of Assets	Implement the Footpath Construction and reconstruction Programmes.	The footpath network extension per year is increased by 1km annually.



<b>OPERATIONAL PLAN</b>
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Function No.

1.7

<b>PRINCIPAL ACTIVITY:</b>  <div style="text-align: center; font-weight: bold; font-size: 1.2em;">TRANSPORT</div>	<b>FUNCTION</b>  <div style="text-align: center; font-weight: bold; font-size: 1.2em;">Footpaths &amp; Cycleways</div>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Length of paved footpath maintained (includes shared path)	126km	cost/m2 to construct concrete footpath/ cycleway	\$220/m2	No. of reported complaints/requests (CRM System)	120
Length of paved cyclepath maintained	29km				
Area of new footpath/ cyclepath to be constructed	410m2	cost/m2 to reconstruct asphalt footpath	\$145/m2	No. of claims for footpath related injuries	4

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Paved Footpath - Construction</b>	<b>1.09006</b>	
Fitzroy Street (East) -(Myall Street to Cobbora Road)		\$60,450
		<b>\$60,450</b>
<b>Cycleway Construction</b>	<b>1.09008</b>	
Sheraton Road Cycle lane linemarking - Myall to Railway		\$10,000
Hawthorn Street Cycle lane linemarking		\$15,000
		<b>\$25,000</b>
<b>Paved Footpath - Reconstruction</b>	<b>1.09004</b>	
Wingewarra Street (Darling Street to Bourke Street)		\$157,512
Development Reconstruction		\$8,360
Bultje Street - (Bourke Street to Darling Street)		\$93,000
Cobra Street - (Hampden Street to Fitzroy Street)		\$115,400
Gipps Street - (Cobra Street to Wingewarra)		\$149,000
Swift Street - (Arthur Street to Railway)		\$121,409
Percy Street - (Warne Street to Swift Street)		\$139,000
		<b>\$783,681</b>
<b>Cycleway and PAMP Plan</b>	<b>1.09010</b>	
		\$10,000
		<b>\$10,000</b>

## 1.07 - Footpaths & Cycleways

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Footpaths &amp; Cycleways - Capital Contributions</u>				
01.07010 - Contribs.& Donations - Infrastructure	-60,000	-62,000	-64,000	-66,000
<b>Footpaths &amp; Cycleways - Capital Contributions Total</b>	<b>-60,000</b>	<b>-62,000</b>	<b>-64,000</b>	<b>-66,000</b>
<u>Footpaths &amp; Cycleways - Grants &amp; Subsidies</u>				
01.07008 - Cycleway Subsidy	-25,000	-80,000	-140,000	-100,000
01.07012 - Roads to Recovery Program	0	-125,000	0	0
<b>Footpaths &amp; Cycleways - Grants &amp; Subsidies Total</b>	<b>-25,000</b>	<b>-205,000</b>	<b>-140,000</b>	<b>-100,000</b>
<u>Footpaths &amp; Cycleways - Other Income</u>				
01.07000 - Sundry Income	-1,171	-1,275	-1,379	-1,485
01.07002 - Footpath Use Rentals	-5,763	-9,822	-6,025	-10,324
<b>Footpaths &amp; Cycleways - Other Income Total</b>	<b>-6,934</b>	<b>-11,097</b>	<b>-7,404</b>	<b>-11,809</b>
<b>Income Total</b>	<b>-91,934</b>	<b>-278,097</b>	<b>-211,404</b>	<b>-177,809</b>
<b>Expenditure</b>				
<u>Footpaths &amp; Cycleways - Operating Expenses</u>				
01.00005 - Management Services-From Other Functions	49,161	50,798	51,534	52,642
01.00007 - Management Services	73,619	76,583	79,540	82,741
01.00011 - Footpaths	73,525	74,709	73,886	78,480
01.00017 - Cycleway	60,841	63,034	64,350	65,954
<b>Footpaths &amp; Cycleways - Operating Expenses Total</b>	<b>257,146</b>	<b>265,124</b>	<b>269,310</b>	<b>279,817</b>
<u>Footpaths &amp; Cycleways - Int. Charges &amp; Depreciation</u>				
01.00015 - Depreciation	596,996	596,996	596,996	596,996
<b>Footpaths &amp; Cycleways - Int. Charges &amp; Depreciation Total</b>	<b>596,996</b>	<b>596,996</b>	<b>596,996</b>	<b>596,996</b>
<b>Expenditure Total</b>	<b>854,142</b>	<b>862,120</b>	<b>866,306</b>	<b>876,813</b>
<b>Operating Total</b>	<b>762,208</b>	<b>584,023</b>	<b>654,902</b>	<b>699,004</b>
<b>Capital</b>				
<b>Income</b>				
<u>Footpaths &amp; Cycleways - Depreciation (Cap Recovery)</u>				
01.09704 - Depreciation - Transport	-596,996	-596,996	-596,996	-596,996
<b>Footpaths &amp; Cycleways - Depreciation (Cap Recovery) Total</b>	<b>-596,996</b>	<b>-596,996</b>	<b>-596,996</b>	<b>-596,996</b>
<b>Income Total</b>	<b>-596,996</b>	<b>-596,996</b>	<b>-596,996</b>	<b>-596,996</b>
<b>Expenditure</b>				
<u>Footpaths &amp; Cycleways - Acquisition of Assets</u>				
01.09006 - Paved Footpaths - Construction	60,450	65,000	60,000	254,000
01.09008 - Cycleways Construction	25,000	160,000	140,000	152,000
01.09010 - Cycleway & Footpath Preconstruction	10,000	0	0	0
01.09012 - Contributed Assets - Footpaths	60,000	62,000	64,000	66,000
<b>Footpaths &amp; Cycleways - Acquisition of Assets Total</b>	<b>155,450</b>	<b>287,000</b>	<b>264,000</b>	<b>472,000</b>

## 1.07 - Footpaths & Cycleways

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Footpaths &amp; Cycleways - Asset Renewals</u>				
01.09004 - Paved Footpaths - Reconstruction	783,681	749,438	422,196	392,725
<b>Footpaths &amp; Cycleways - Asset Renewals Total</b>	<b>783,681</b>	<b>749,438</b>	<b>422,196</b>	<b>392,725</b>
<b>Expenditure Total</b>	<b>939,131</b>	<b>1,036,438</b>	<b>686,196</b>	<b>864,725</b>
<b>Capital Total</b>	<b>342,135</b>	<b>439,442</b>	<b>89,200</b>	<b>267,729</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,104,343</b>	<b>1,023,465</b>	<b>744,102</b>	<b>966,733</b>
<b>Restricted Assets</b>				
<u>Footpaths &amp; Cycleways - Restricted Assets</u>				
01.05800 - Internal Restricted Assets - Footpaths & Cycleways	-514,912	-490,540	-275,196	-283,500
<b>Footpaths &amp; Cycleways - Restricted Assets Total</b>	<b>-514,912</b>	<b>-490,540</b>	<b>-275,196</b>	<b>-283,500</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>589,431</b>	<b>532,925</b>	<b>468,906</b>	<b>683,233</b>

<b>OPERATIONAL PLAN</b>
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Function No.

1.10

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>		<b>FUNCTION</b>	<b>Traffic Management</b>
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**Responsible Officer: Manager Technical Support  
Mr Mark Stacey**

**Function Objectives:**

<p>To optimise traffic flow throughout road network to maximise community benefits</p> <p>To minimise accident potential for all road users within the road network</p> <p>To provide clear and safe traffic guidance throughout road network (line marking and signposting)</p> <p>To plan the future road network based on the above 3 objectives</p> <p>To raise the level of road safety in the local government area</p>
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Activity	Actions	Performance Targets/Service Level
Traffic Management Services	<p>Complete at least one Road Safety Audit on an Urban or Rural road per annum.</p> <p>Lobby the State and Federal Government agencies for the need for an additional flood free bridge across the Macquarie River at Dubbo</p> <p>Lobby for continuation of the Inland Rail Project.</p> <p>Continue to support the Dubbo Zirconia Mines proposal to reopen the Dubbo - Toing railway line and/or develop sections of Obley Road</p>	<p>Audits completed June annually.</p> <p>Lobbying to occur when appropriate.</p> <p>Delays to traffic in peak hours remain acceptable.</p> <p>Ongoing</p> <p>Ongoing support for establishment of mine.</p>
Traffic Improvements - Signs and Markings	Provision of minor traffic facilities and minor approved works from Traffic Committee.	All requests meet subject to funding.
Traffic Improvements Investigation and Design	Provision of Technical Support Services for minor traffic investigations and provision of services to the Traffic Committee.	Appropriate reports submitted to Traffic Committee.
Management Services From Other Functions	Management Services including:- Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to Traffic, Road Safety and Parking Enforcement activities.	Level of service provided to Agreed Briefs.
Parking Management and Enforcement	Monitor on-street truck parking in the urban areas and target instances of repeated inappropriate truck parking on urban streets.	Monitor on a regular basis throughout the year.
Minor Safety Improvements	Provision of minor road safety improvements on Council's road network.	Road safety improvements carried on with the approval of the Local Traffic Committee.
Car Park Maintenance	Undertake regular maintenance.	No Council car park in unsatisfactory condition.
Road Safety Programs	Undertake Community and Council education programs on road safety.	Projects completed in the defined time frames.
Development of Road Safety Plans	Develop and implement an annual Road Safety Plan.	Completed by June annually.

<b>OPERATIONAL PLAN</b>
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Function No.

1.10

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>	<b>FUNCTION</b>	<b>Traffic Management</b>
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	Actions	Performance Targets/Service Level
Acquisition of Assets	Prepare an annual Road Safety Action Plan.  Undertake the approved Capital Works Programme as defined in the Key Projects Section of the Operational Plan.	Completed by May annually.  Programme(s) implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Signs installed	510	Cost/sign to install	\$452	Number of complaints/ requests for Traffic Facilities	135
<b>Parking Enforcement Statistics</b>					
Time	1500				
Bus Zone	15				
Disable	75				
Footpath	5				
Loading Zone	45				
No Parking	25				
No Stopping	10				
Taxi Zone	10				
Across Driveway	10				
With Drawn	40				

## 1.10 - Traffic Management Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Traffic Management - Contributions</u>				
01.07033 - Contributions By Developers - Urban Roads	-575,000	-600,000	-625,000	-650,000
01.07035 - Contributions - Sign Installations	-1,714	-1,745	-1,777	-1,809
01.07036 - Contribution - Minor Traffic Improvements	-20,000	-20,000	-20,000	-20,000
01.07039 - Contributions by Developers - Car Parking	-20,000	-20,000	-20,000	-20,000
01.07041 - Contribution - Road Safety Officer	-33,569	-34,712	-35,879	-36,061
01.07043 - Interest on Developer Contributions - Urban Roads	-61,600	-67,200	-72,800	-69,000
01.07045 - Interest on Developer Contributions - Car Parking	-3,000	-3,000	-3,000	-3,000
<b>Traffic Management - Contributions Total</b>	<b>-714,883</b>	<b>-746,657</b>	<b>-778,456</b>	<b>-799,870</b>
<u>Traffic Management - Grants &amp; Subsidies</u>				
01.07027 - Road Safety Grants	-18,400	-18,400	-18,400	-18,400
01.07031 - Black Spot Funding	0	0	-300,000	0
01.07037 - Contribution Road Safety Officer (RMS)	-69,792	-72,563	-75,447	-78,448
<b>Traffic Management - Grants &amp; Subsidies Total</b>	<b>-88,192</b>	<b>-90,963</b>	<b>-393,847</b>	<b>-96,848</b>
<u>Traffic Management - Other Income</u>				
01.07023 - On Street Car Parking Leases	-2,010	-2,046	-2,083	-2,120
01.07028 - Other Income	-1,321	-1,344	-1,369	-1,393
01.07030 - Parking Enforcement Fines	-259,018	-266,789	-272,125	-280,289
<b>Traffic Management - Other Income Total</b>	<b>-262,349</b>	<b>-270,179</b>	<b>-275,577</b>	<b>-283,802</b>
<b>Income Total</b>	<b>-1,065,424</b>	<b>-1,107,799</b>	<b>-1,447,880</b>	<b>-1,180,520</b>
<b>Expenditure</b>				
<u>Traffic Management - Interest Charges &amp; Deprec`n</u>				
01.00054 - Interest Repayments	248,206	232,497	215,534	197,215
01.00055 - Depreciation	27,833	27,833	27,833	27,833
<b>Traffic Management - Interest Charges &amp; Deprec`n Total</b>	<b>276,039</b>	<b>260,330</b>	<b>243,367</b>	<b>225,048</b>
<u>Traffic Management - Maintenance</u>				
01.00051 - Car Parking Maintenance	34,683	35,580	36,503	37,453
<b>Traffic Management - Maintenance Total</b>	<b>34,683</b>	<b>35,580</b>	<b>36,503</b>	<b>37,453</b>
<u>Traffic Management - Operations</u>				
01.00031 - Traffic Management Services	367,796	379,932	392,168	391,482
01.00032 - Less : Traffic Supervision Costs Charged	-110,338	-113,980	-117,650	-117,446
01.00033 - Traffic Improvements-Signs & Markings	131,921	99,888	101,886	103,721
01.00035 - Traffic Improvements - Invest & Design	114,183	116,467	111,076	113,076
01.00037 - Traffic Studies/Preconstruction (Sec 94)	114,052	118,195	125,189	135,372
01.00041 - Management Services From Other Functions	174,932	179,308	184,717	188,155
01.00043 - Less: Management Services Charged to Activities	-174,932	-179,308	-184,717	-188,154
01.00044 - Parking Management & Enforcement	349,971	367,674	372,918	385,162
01.00046 - Traffic Facility-Minor Safety Improvements	67,470	40,000	70,000	40,000
<b>Traffic Management - Operations Total</b>	<b>1,035,055</b>	<b>1,008,176</b>	<b>1,055,587</b>	<b>1,051,368</b>
<u>Traffic Management - Road Safety Operations</u>				
01.00047 - Road Safety Programs	237,636	246,122	254,846	258,755

## 1.10 - Traffic Management Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.00048 - Less:Services Provided To Other Function	-44,297	-126,000	0	0
01.00049 - Development Of Safety Plans	18,400	18,400	18,400	18,400
<b>Traffic Management - Road Safety Operations Total</b>	<b>211,739</b>	<b>138,522</b>	<b>273,246</b>	<b>277,155</b>
<b>Expenditure Total</b>	<b>1,557,516</b>	<b>1,442,608</b>	<b>1,608,703</b>	<b>1,591,024</b>
<b>Operating Total</b>	<b>492,092</b>	<b>334,809</b>	<b>160,823</b>	<b>410,504</b>
<b>Capital</b>				
<b>Income</b>				
<u>Traffic Management - Depreciation (Cap. Recovery)</u>				
01.09709 - Depreciation - Transport	-27,833	-27,833	-27,833	-27,833
<b>Traffic Management - Depreciation (Cap. Recovery) Total</b>	<b>-27,833</b>	<b>-27,833</b>	<b>-27,833</b>	<b>-27,833</b>
<b>Income Total</b>	<b>-27,833</b>	<b>-27,833</b>	<b>-27,833</b>	<b>-27,833</b>
<b>Expenditure</b>				
<u>Traffic Management - Acquisition of Assets</u>				
01.09020 - Traffic - Loan Principal Repayment	196,633	212,341	229,305	247,623
<b>Traffic Management - Acquisition of Assets Total</b>	<b>196,633</b>	<b>212,341</b>	<b>229,305</b>	<b>247,623</b>
<u>Traffic Management - Asset Renewals</u>				
01.09023 - Intersection Improvement Program	0	0	300,000	0
<b>Traffic Management - Asset Renewals Total</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>
<b>Expenditure Total</b>	<b>196,633</b>	<b>212,341</b>	<b>529,305</b>	<b>247,623</b>
<b>Capital Total</b>	<b>168,800</b>	<b>184,508</b>	<b>501,472</b>	<b>219,790</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>660,892</b>	<b>519,317</b>	<b>662,295</b>	<b>630,294</b>
<b>Restricted Assets</b>				
<u>Traffic Management - Restricted Assets</u>				
01.05803 - Internally Restricted Assets - Traffic Management	-61,461	0	-10,000	0
01.05804 - Externally Restricted Assets - Traffic Management	382,680	480,471	365,491	405,812
<b>Traffic Management - Restricted Assets Total</b>	<b>321,219</b>	<b>480,471</b>	<b>355,491</b>	<b>405,812</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>982,111</b>	<b>999,788</b>	<b>1,017,786</b>	<b>1,036,106</b>

<b>OPERATIONAL PLAN</b>
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Function No.

1.11

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>
	<b>FUNCTION</b>
	<b>Street Lighting</b>

**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

<p>To provide a street lighting system to Australian Standards for public lighting for the benefit of users of the Council's road network, parks and walkways.</p> <p>To ensure that in all developing areas of the Local Government Area, street lighting infrastructure aesthetically compliments the streetscape as much as practicable.</p> <p>To provide a street lighting service to the Local Government Area at the lowest possible cost to ratepayers.</p>
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Activity	Actions	Performance Targets/Services Level
Management Services	Provision of management services for the effective operation of the street lighting system.	Effective management of street lighting function.
Management Services - from other functions	Ensure provision of Management Accounting, Financial Accounting, Technical, Information Technology Services and Corporate Overheads for the function.	Level of service adhere to terms of agreed brief(s).
Provision of Street Lighting	Review quarterly street lighting inventory replacement and repair schedule provided by service provider.	Review undertaken quarterly
Street Lighting Improvements	Establish LED lighting technology transition arrangements with service provider.	Transition arrangement in place before next bulk lamp replacement in January 2019

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of Street Lights	6,943	Cost per light	\$162	Number of requests for improved lighting	3

**Key Projects****Operational Program:**

Project	Link to Operational Program	2017/2018
Street lighting Improvements	1.00068	\$134,269



## 1.11 - Street Lighting

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Street Lighting - Grants &amp; Subsidies</u>				
01.07042 - Traffic Route Lighting Subsidy	-193,000	-193,000	-193,000	-193,000
<b>Street Lighting - Grants &amp; Subsidies Total</b>	<b>-193,000</b>	<b>-193,000</b>	<b>-193,000</b>	<b>-193,000</b>
<b>Income Total</b>	<b>-193,000</b>	<b>-193,000</b>	<b>-193,000</b>	<b>-193,000</b>
<b>Expenditure</b>				
<u>Street Lighting - Urban Roads - Other Activities</u>				
01.00062 - Management Services	14,299	14,876	15,350	15,969
01.00064 - Management Services-From Other Functions	70,239	72,009	73,998	76,317
01.00066 - Provision Of Street Lighting	1,047,690	1,049,677	1,072,200	1,070,893
01.00068 - Street Lighting Improvements	134,269	30,000	35,000	40,000
<b>Street Lighting - Urban Roads - Other Activities Total</b>	<b>1,266,497</b>	<b>1,166,562</b>	<b>1,196,548</b>	<b>1,203,179</b>
<b>Expenditure Total</b>	<b>1,266,497</b>	<b>1,166,562</b>	<b>1,196,548</b>	<b>1,203,179</b>
<b>Operating Total</b>	<b>1,073,497</b>	<b>973,562</b>	<b>1,003,548</b>	<b>1,010,179</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,073,497</b>	<b>973,562</b>	<b>1,003,548</b>	<b>1,010,179</b>
<b>Restricted Assets</b>				
<u>Street Lighting - Restricted Assets</u>				
01.05806 - Internally Restricted Assets - Street Lighting	-134,269	-30,000	-35,000	-40,000
<b>Street Lighting - Restricted Assets Total</b>	<b>-134,269</b>	<b>-30,000</b>	<b>-35,000</b>	<b>-40,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>939,228</b>	<b>943,562</b>	<b>968,548</b>	<b>970,179</b>

<b>OPERATIONAL PLAN</b>
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Function No.

1.201

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>
	<b>FUNCTION</b>
	<b>State Roads</b>

**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

To provide a road management service for the Roads and Maritime Services (RMS) on the urban sections of the Newell and Mitchell Highways and the full length of the Council section of the Golden Highway as per the terms of the RMS Maintenance Contract relating and for the other Projects as they arise.

Activity	Actions	Performance Targets/Service Level
Management Services	Ensure the provision of Management Accounting, Financial Accounting, Technical, Information Technology Services and Corporate Overheads to this function.  Hold two consultative meetings with the RMS Regional Manager and senior staff each year.	Level of service to agreed brief(s) provided.  Meetings held before June and before December, annually.
M & R State Highway 7 (Mitchell Highway)	Undertake maintenance in accordance with Maintenance Contract.	Adherence to service levels in Maintenance Contract.
M & R - State Highway 27 (Golden Highway)	Undertake maintenance in accordance with Maintenance Contract.	Adherence to service levels in Maintenance Contract.
M & R - Main Road 633 (Goolma Road)	Undertake maintenance in accordance with Maintenance Contract.	Adherence to service levels in Maintenance Contract.
M & R - National Highway 17 (Newell Highway)	Undertake maintenance in accordance with Maintenance Contract.	Adherence to services levels in Maintenance Contract.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Length of National Highway (km)	5.36	Average maintenance and improvement cost \$/lane km	\$7,321	Number of client and customer complaints	Nil
Lane length (km)	16.58				
Length of State Road (km)	111.6	Average maintenance & improvement cost \$/lane km	\$9,978	Compliance (%) with Maintenance Service Level targets	100%
Lane length (km)	232				

**Key Projects****Operational Program:**

Project	Link to Operational Program	2017/2018
M & R State Highway (7)	1.00089	\$346,562
M & R State Highway (27)	1.00095	\$2,202,376
M & R National Highway (17)	1.00083	\$321,382
M & R Main Road (633)	1.00097	\$230,100

## 1.201 - State Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>State Roads - Operating Revenues</u>				
01.07054 - Preservation - State Highway (7)	-279,919	-284,443	-289,079	-293,825
01.07058 - Preservation - State Highway (27)	-2,244,211	-2,288,085	-1,296,040	-1,310,045
01.07064 - Preservation - National Highway (17)	-371,280	-375,562	-279,951	-284,450
01.07065 - Preservation - State Highway (633)	-293,415	-296,080	-298,806	-301,595
<b>State Roads - Operating Revenues Total</b>	<b>-3,188,825</b>	<b>-3,244,170</b>	<b>-2,163,876</b>	<b>-2,189,915</b>
<b>Income Total</b>	<b>-3,188,825</b>	<b>-3,244,170</b>	<b>-2,163,876</b>	<b>-2,189,915</b>
<b>Expenditure</b>				
<u>State Roads - Rural - Operations (Sealed)</u>				
01.00087 - Management Services	132,324	137,147	140,899	145,690
01.00089 - M&R - State Highway (7)	346,562	350,691	354,817	359,006
01.00095 - M&R - State Highway (27)	2,202,376	2,247,061	1,256,026	1,269,964
01.00096 - Less : M/Ment Services Charged to Projects	-107,234	-110,970	-113,972	-116,821
01.00097 - M&R - State Highway (633)	230,100	231,182	232,286	233,412
<b>State Roads - Rural - Operations (Sealed) Total</b>	<b>2,804,128</b>	<b>2,855,111</b>	<b>1,870,056</b>	<b>1,891,251</b>
<u>State Roads - Urban - Operations</u>				
01.00083 - M&R - National Highway (17)	321,382	324,161	227,300	230,481
<b>State Roads - Urban - Operations Total</b>	<b>321,382</b>	<b>324,161</b>	<b>227,300</b>	<b>230,481</b>
<b>Expenditure Total</b>	<b>3,125,510</b>	<b>3,179,272</b>	<b>2,097,356</b>	<b>2,121,732</b>
<b>Operating Total</b>	<b>-63,315</b>	<b>-64,898</b>	<b>-66,520</b>	<b>-68,183</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-63,315</b>	<b>-64,898</b>	<b>-66,520</b>	<b>-68,183</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-63,315</b>	<b>-64,898</b>	<b>-66,520</b>	<b>-68,183</b>

<b>OPERATIONAL PLAN</b>
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Function No.

1.202

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>	<b>FUNCTION</b>	<b>Urban Roads</b>
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**Responsible Officer:****Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton****Function Objectives:**

To provide a safe, reliable and serviceable road network  
 To minimise the whole of life cost of the road network asset  
 To provide an aesthetically pleasing road environment

Activity	Actions	Performance Targets/Service Level
Roadside Furniture Maintenance	Undertake regular maintenance and repair.	Street furniture is in a safe, presentable and functional condition.
Road and Traffic Signs Maintenance	Undertake routine repair and replacement of signs and remarking of pavement markings	Signs and line markings maintained to a visible and legible condition.
Risk Management Program	Continue to implement Defined Asset Management Policy (DAMP) for urban roads and bridges and monitor compliance.	The effectiveness of the Defined Asset Management Policy (DAMP) is confirmed by periodic reviews.
Other Roads - Urban General Maintenance	Undertake regular maintenance and minor improvement works.	Road network is maintained in a safe and trafficable condition.
Minor Kerb Replacement	Repair localised kerb defects	Kerb drainage is unobstructed and is in safe and sound condition.
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Review and establish priorities for urban and rural road construction/re-construction for input into the annual Business Plans.	Review prior to the annual budget planning process. February annually
	Review the Transport Asset Management Plan including the financial strategy to address known deficiencies with current road funding options.	Prior to annual budget planning process
	Disseminate and discuss strategies with Roads and Maritime Services to identify potential joint future actions	Meet six monthly with RMS managers to raise issues and agree on actions
Verge Maintenance	Implement annual road verge mowing programme.	Roadsides maintained in neat and attractive condition.
Street Tree Maintenance	Provide arboricultural maintenance of street trees.	Tree foliage does not obstruct signs, street lights or traffic thoroughfares.

<b>OPERATIONAL PLAN</b>
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Function No.

1.202

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>	<b>FUNCTION</b>	<b>Urban Roads</b>
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Activity	Actions	Performance Targets/Service Level
Roundabout Maintenance	Implement annual roundabout maintenance and upgrading programme.	Roundabouts maintained in neat and attractive condition.
CBD Maintenance	Undertake regular minor maintenance of road furniture, cleaning of the footpaths and maintenance of garden beds within the beautification sections of the Cantal Business Districts.	Beautification sections of the Central Business Districts are kept in a clean and attractive condition.
Street Cleaning Operations	Undertake cyclic sweeping of the CBD/Urban and selected areas.	CBD and neighbourhood centres to project a clean and presentable appearance
Pavement Management System	Annually maintain the Road Network Asset Register	New assets updated on register June annually.
Acquisition of Assets	Annually review and implement Resealing Programme for urban roads.	To be reviewed and implemented by June annually.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Road pavement Length Maintained	415km	cost/m <sup>2</sup> to reconstruct Road Pavement	\$134/m <sup>2</sup>	No. of request/ Complaints	300
Total length of kerb & gutter	472km	cost/m to reconstruct Kerb & Gutter	\$320/m		
Horticultural area - Gardens	31500m <sup>2</sup>	Average gardens maintenance costs	\$6.70/m <sup>2</sup>		
Medians & Verges	45ha	Average slashing cost	\$4432/ha		

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Preconstruction</b>	<b>1.09043</b>	\$205,330 <b>\$205,330</b>
<b>Urban Road Construction</b>	<b>1.09039</b>	\$4,558,730 <b>\$4,558,730</b>
Boundary Road Extension		
	<b>1.09041</b>	
St Andrews Drive Rehabilitation		\$375,000
St Georges Terrace (Pine Knoll Dr to Murrayfield Dr)		\$190,000
Brisbane Street (Cobra St to Reakes Ave)		\$300,000
Naman Street Rehabilitation		\$297,500
Boundary Road & Margaret Crescent Intersection		\$182,600
Purvis Lane Upgrading		\$809,333
Swift Street Redevelopment (Arthur Street to Railway)		\$838,952
Brewery Lane (Ford to Raymond)		\$25,000
Clive Street (Pierce to Marsh)		\$55,000

<b>OPERATIONAL PLAN</b>
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Function No.

1.202

<b>PRINCIPAL ACTIVITY:</b>	<b>TRANSPORT</b>	<b>FUNCTION</b>	<b>Urban Roads</b>
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**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
Hill Street (Douglas to Chambers)		\$36,000
Maughan Street (Thornton to Pierce)		\$81,000
Paringa Place (Marsh to end of cul-de-sac)		\$12,000
Short Street (Kennard to Thornton)		\$24,000
Short Street (Pierce to Marsh)		\$55,000
Showground Road (Bell Bridge to Parkes Road)		\$20,000
Simpson Street (Maxwell to Hawkins)		\$55,000
Thornton Street (Charles to Hawkins)		\$75,000
Parkes Street (Maxwell to Zouch)		\$220,000
Wellington Street - Resealing Program		\$210,000
Wellington Street - Shoulder Sealing Program		\$202,599
		<b>\$4,063,984</b>
<b>Construction &amp; Reconstruction Backlog</b>	<b>1.09042</b>	
Talbragar Street		\$771,383
Purvis Lane		\$802,298
		<b>\$1,573,681</b>
<b>Urban Resealing</b>	<b>1.09044</b>	
		\$600,000
		<b>\$600,000</b>
<b>Kerb and Gutter</b>	<b>1.09055</b>	
Wingewarra Street Reconstruction - Darling to Gipps		\$60,000
Swift Street - (Arthur Street to Railway)		\$41,720
Percy Street - (Maughan Street to Maxwell Street)		\$46,500
Percy Street - (Maxwell Street to Zouch)		\$36,500
Gisbourne Street - (Percy Street to Rail Crossing)		\$28,000
Maughan Street - (Percy Street to Arthur Street)		\$28,000
Simpson Street - (New Street to Maxwell Street)		\$36,651
		<b>\$277,371</b>

## 1.202 - Urban Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Urban Roads - Capital Contributions</u>				
01.07085 - Contribs.& Donations - Infrastructure	-2,230,000	-2,234,600	-2,239,292	-2,244,078
<b>Urban Roads - Capital Contributions Total</b>	<b>-2,230,000</b>	<b>-2,234,600</b>	<b>-2,239,292</b>	<b>-2,244,078</b>
<u>Urban Roads - Contributions</u>				
01.07071 - Traffic Facilities Improvements	-109,130	-111,858	-114,654	-117,520
<b>Urban Roads - Contributions Total</b>	<b>-109,130</b>	<b>-111,858</b>	<b>-114,654</b>	<b>-117,520</b>
<u>Urban Roads - Grants &amp; Subsidies</u>				
01.07073 - Roads To Recovery Program	-4,233,181	-3,845,015	-465,000	-713,677
<b>Urban Roads - Grants &amp; Subsidies Total</b>	<b>-4,233,181</b>	<b>-3,845,015</b>	<b>-465,000</b>	<b>-713,677</b>
<u>Urban Roads - Other Income</u>				
01.07081 - Property Rentals	-2,128	-1,234	-1,261	-1,291
01.07084 - Sundry Income	-7,000	-7,000	-7,150	-7,300
<b>Urban Roads - Other Income Total</b>	<b>-9,128</b>	<b>-8,234</b>	<b>-8,411</b>	<b>-8,591</b>
<b>Income Total</b>	<b>-6,581,439</b>	<b>-6,199,707</b>	<b>-2,827,357</b>	<b>-3,083,866</b>
<b>Expenditure</b>				
<u>Urban Roads - Interest Charges &amp; Depreciation</u>				
01.00149 - Interest Repayments	50,750	47,539	44,070	40,985
01.00150 - Depreciation	4,583,732	4,583,732	4,583,732	4,583,732
<b>Urban Roads - Interest Charges &amp; Depreciation Total</b>	<b>4,634,482</b>	<b>4,631,271</b>	<b>4,627,802</b>	<b>4,624,717</b>
<u>Urban Roads - Maintenance</u>				
01.00118 - Roadside Furniture - Maintenance	23,302	13,885	14,232	14,588
01.00122 - Road & Traffic Signs Maintenance	223,561	229,150	234,878	240,750
01.00126 - Other Roads - Urban - General Maint.	690,860	718,399	735,172	753,683
01.00147 - CBD Maintenance	39,902	0	0	0
<b>Urban Roads - Maintenance Total</b>	<b>977,625</b>	<b>961,434</b>	<b>984,282</b>	<b>1,009,021</b>
<u>Urban Roads - Operations</u>				
01.00125 - Other Roads - Urban - General	906	929	952	976
01.00128 - Minor Kerb Replacement	85,485	87,643	89,877	92,124
01.00130 - Management Services-From Other Functions	282,581	293,074	292,153	304,438
01.00132 - Management Services	138,745	134,633	140,589	146,468
<b>Urban Roads - Operations Total</b>	<b>507,717</b>	<b>516,279</b>	<b>523,571</b>	<b>544,006</b>
<u>Urban Roads - Other Activities</u>				
01.00138 - Verge	235,016	241,786	247,974	254,174
01.00140 - Street Trees	473,022	484,796	496,333	508,148
01.00142 - Roundabout	120,540	123,304	126,387	129,540
01.00144 - Less:Charged To Other Functions	0	-350,000	0	0
01.00146 - CBD	334,076	307,067	314,707	322,569
<b>Urban Roads - Other Activities Total</b>	<b>1,162,654</b>	<b>806,953</b>	<b>1,185,401</b>	<b>1,214,431</b>
<u>Urban Roads - Street Cleaning</u>				

## 1.202 - Urban Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.00114 - Street Cleaning Operations	407,240	419,183	429,800	440,821
<b>Urban Roads - Street Cleaning Total</b>	<b>407,240</b>	<b>419,183</b>	<b>429,800</b>	<b>440,821</b>
<b>Expenditure Total</b>	<b>7,689,718</b>	<b>7,335,120</b>	<b>7,750,856</b>	<b>7,832,996</b>
<b>Operating Total</b>	<b>1,108,279</b>	<b>1,135,413</b>	<b>4,923,499</b>	<b>4,749,130</b>
<b>Capital</b>				
<b>Income</b>				
<u>Urban Roads - Depreciation (Capital Recovery)</u>				
01.09724 - Depreciation - Transport	-4,583,732	-4,583,732	-4,583,732	-4,583,732
<b>Urban Roads - Depreciation (Capital Recovery) Total</b>	<b>-4,583,732</b>	<b>-4,583,732</b>	<b>-4,583,732</b>	<b>-4,583,732</b>
<b>Income Total</b>	<b>-4,583,732</b>	<b>-4,583,732</b>	<b>-4,583,732</b>	<b>-4,583,732</b>
<b>Expenditure</b>				
<u>Urban Roads - Acquisition of Assets</u>				
01.09039 - Urban Road Construction	4,558,730	3,860,000	0	0
01.09043 - Preconstruction	205,330	190,000	195,000	200,000
01.09045 - Contributed Assets - Roads	2,000,000	2,000,000	2,000,000	2,000,000
01.09060 - Urban Road - Loan Principal Repayment	40,205	43,417	46,886	50,632
<b>Urban Roads - Acquisition of Assets Total</b>	<b>6,804,265</b>	<b>6,093,417</b>	<b>2,241,886</b>	<b>2,250,632</b>
<u>Urban Roads - Asset Renewals - Asset Maintenance</u>				
01.09041 - Urban Road Construction & Reconstruct	4,063,984	4,027,138	2,473,198	370,000
01.09042 - Urban Road - Construction & Reconstruction Backlog	1,573,681	2,550,000	2,400,000	2,500,000
01.09044 - Urban Roads - Resealing	600,000	615,000	630,375	646,135
01.09055 - K&G Construct	277,371	733,332	373,715	505,000
<b>Urban Roads - Asset Renewals - Asset Maintenance Total</b>	<b>6,515,036</b>	<b>7,925,470</b>	<b>5,877,288</b>	<b>4,021,135</b>
<b>Expenditure Total</b>	<b>13,319,301</b>	<b>14,018,887</b>	<b>8,119,174</b>	<b>6,271,767</b>
<b>Capital Total</b>	<b>8,735,569</b>	<b>9,435,155</b>	<b>3,535,442</b>	<b>1,688,035</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>9,843,848</b>	<b>10,570,568</b>	<b>8,458,941</b>	<b>6,437,165</b>
<b>Restricted Assets</b>				
<u>Urban Roads - Restricted Assets</u>				
01.05812 - Internally Restricted Assets - Road Network-Urban	-4,269,567	-5,909,743	-3,070,708	-2,485,922
01.05813 - Externally Restricted Assets - Road Network-Urban	3,300	88,615	3,900	0
<b>Urban Roads - Restricted Assets Total</b>	<b>-4,266,267</b>	<b>-5,821,128</b>	<b>-3,066,808</b>	<b>-2,485,922</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>5,577,581</b>	<b>4,749,440</b>	<b>5,392,133</b>	<b>3,951,243</b>



<b>OPERATIONAL PLAN</b>
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Function No.

1.203

<b>PRINCIPAL ACTIVITY:</b> <b>TRANSPORT</b>	<b>FUNCTION:</b> <b>Rural Roads</b>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

<p>To provide a safe and serviceable road network</p> <p>To preserve and protect the road network asset's integrity.</p>
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Activity	Actions	Performance Targets/Service Level
Rural Bridges - General Maintenance	Undertake regular maintenance.	Structures are maintained in sound, safe and trafficable condition.
Sundry Contributions	Maintain direct involvement in directing operational policy of the North West Weight of Loads Committee.	Weight of Loads inspector maintain a weekly presence in the Local Government Area (Intercept benchmark to be established after 12 months operation).
Rural Sealed Surfaces - General Maintenance	Undertake regular maintenance.	Sealed Road network is maintained in a safe and trafficable condition.
Rural Roads & Traffic Sign Maintenance	Undertake routine repair and replacement of signs and remarking of pavement markings	Signs and line markings maintained to a visible and legible condition.
Roadside Furniture Maintenance	Undertake regular maintenance.	Furnishings are in a sound and safe condition.
Risk Management Programs	Continue to implement the Defined Asset Management Policy (DAMP) for <b>rural</b> roads and bridges and monitor compliance.	The overall condition of the road network, as reflected in customer complaints does not deteriorate.
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Provision of Management Services for maintenance, construction and strategic planning activities.	Management team objectives being met.
M & R - Regional Roads	Provide operational and strategic direction to the management of Regional Roads.  Make application for Regional Road REPAIR Grant Funding.	Road network is maintained in a safe and trafficable condition.  Application submitted by the application deadline, annually.
Asset Management Program	Review and establish priorities for urban and rural road construction/re-construction for input into the annual Budget Planning Process.  Review the Transport Asset Management Plan including the financial strategy to address known deficiencies with current road funding options.	Review complete by the annual Budget preparation process.  Review by December annually.
Rural Drains Maintenance - Unsealed	Undertake regular maintenance.	Drainage structures in sound and safe condition with clear waterway areas.
Rural Unsealed Surfaces - General Maint.	Undertake regular maintenance.	Road network is maintained in a safe and trafficable condition.

<b>OPERATIONAL PLAN</b>
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Function No.

1.203

<b>PRINCIPAL ACTIVITY:</b> <b>TRANSPORT</b>	<b>FUNCTION</b> <b>Rural Roads</b>
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Activity	Actions	Performance Targets/Service Level
Pavement Management System	Annually maintain the Road Network Asset Register and undertake a comprehensive qualitative update every five (5) years.	Road data captured of new inventory by November annually
Acquisition of Assets	Annually review and implement Resealing Programme for Rural Roads	Bitumen seal age does not exceed 20 years.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Sealed road pavement length to maintain	738km	cost/m2 to reconstruct road pavement (avg)	\$50/m2	No. of complaints and requests	120
Unsealed road pavement length to maintain	1339km	Average cost/km to maintain sealed network	\$1,124		
Regional Road length (km)	242.52km	Average cost/km to maintain unsealed network	\$1,294		
Area of sealed road pavement to be reconstructed/constructed	40,000m2	Average cost/km to maintain regional roads	\$6,228		

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Extension of Sealed Network</b>	<b>01.09078</b>	
Old Mendooran Road		\$995,264
Old Mendooran Road (R2R Additional)		\$719,169
Village Sealing - Bundemar Street Wongarbron		\$130,000
Village Sealing - Balladoran Street, Eumungerie		\$130,000
Village Sealing - Emu Street, Eumungerie		\$130,000
		<b>\$2,104,433</b>
<b>Bridge Improvements Program</b>	<b>01.09082</b>	
Provision for Future Bridge Replacement (Terrabella)		\$142,033
		<b>\$142,033</b>
<b>Rural Road - Major Construction &amp; Reconstruction</b>	<b>01.09072</b>	
Westella Road		\$451,200
Mendooran Road (Regional Road)		\$424,000
Oakdene Road		\$489,000
Benelong Road Seg 110		\$732,000
Cobbora Road - RR353		\$1,040,000
Regional Road 233 Resealing		\$90,000
Regional Road 573 Resealing		\$90,000
Regional Road 7512 Resealing		\$80,000
Ballimore- Goolma - RR7512		\$620,000
		<b>\$4,016,200</b>

**OPERATIONAL PLAN**

Function No.

1.203

<b>PRINCIPAL ACTIVITY:</b> <b>TRANSPORT</b>	<b>FUNCTION</b> <b>Rural Roads</b>
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**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Rural Roads - Preconstruction</b>	<b>01.09074</b>	
Technical Support Charge - Rural Roads		\$130,000
		<u>\$130,000</u>
<b>Rural Road Resealing Programme</b>	<b>01.09077</b>	
Annual Reseal Program		\$855,500
		<u>\$855,500</u>

## 1.203 - Rural Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Rural Roads - Capital Contributions</u>				
01.07110 - Contribs.& Donations - Infrastructure	-357,928	-364,585	-371,380	-378,308
<b>Rural Roads - Capital Contributions Total</b>	<b>-357,928</b>	<b>-364,585</b>	<b>-371,380</b>	<b>-378,308</b>
<u>Rural Roads - Contributions</u>				
01.07092 - Traffic Facilities Improvements	-104,966	-107,275	-109,635	-112,047
01.07100 - Preservation - Regional Roads	-1,742,325	-2,176,000	-1,810,400	-2,250,360
<b>Rural Roads - Contributions Total</b>	<b>-1,847,291</b>	<b>-2,283,275</b>	<b>-1,920,035</b>	<b>-2,362,407</b>
<u>Rural Roads - Grants &amp; Subsidies</u>				
01.07098 - Roads To Recovery Program	-944,372	-1,017,338	-832,339	-713,677
01.07102 - Local Roads Improve - 3X3 Funding	-212,000	-212,000	-212,000	-212,000
<b>Rural Roads - Grants &amp; Subsidies Total</b>	<b>-1,156,372</b>	<b>-1,229,338</b>	<b>-1,044,339</b>	<b>-925,677</b>
<u>Rural Roads - Other Income</u>				
01.07108 - Property Rentals	-1,558	-1,574	-1,598	-1,623
01.07109 - Sundry Income	-2,100	-2,150	-2,193	-2,237
<b>Rural Roads - Other Income Total</b>	<b>-3,658</b>	<b>-3,724</b>	<b>-3,791</b>	<b>-3,860</b>
<b>Income Total</b>	<b>-3,365,249</b>	<b>-3,880,922</b>	<b>-3,339,545</b>	<b>-3,670,252</b>
<b>Expenditure</b>				
<u>Rural Roads - Maintenance (Bridges)</u>				
01.00195 - Rural Bridges - General Maintenance	31,220	32,001	32,849	33,670
<b>Rural Roads - Maintenance (Bridges) Total</b>	<b>31,220</b>	<b>32,001</b>	<b>32,849</b>	<b>33,670</b>
<u>Rural Roads - Maintenance (Sealed)</u>				
01.00167 - Rural Drains Maint - Sealed Roads	36,685	46,986	48,161	49,365
01.00173 - Rural Road & Traffic Signs Maintenance	66,050	67,702	69,056	70,782
01.00175 - Road Side Furniture Maintenance	8,400	8,600	8,800	9,020
<b>Rural Roads - Maintenance (Sealed) Total</b>	<b>111,135</b>	<b>123,288</b>	<b>126,017</b>	<b>129,167</b>
<u>Rural Roads - Maintenance (Unsealed)</u>				
01.00191 - Rural Drains Maint - Unsealed Roads	57,950	60,847	62,368	63,927
01.00193 - Rural - Unsealed Surfaces-General Maint.	1,652,929	1,725,385	1,765,556	1,809,695
<b>Rural Roads - Maintenance (Unsealed) Total</b>	<b>1,710,879</b>	<b>1,786,232</b>	<b>1,827,924</b>	<b>1,873,622</b>
<u>Rural Roads - Operating Expenses</u>				
01.00202 - Less: Services Provided to Functions	-70,000	-70,000	-70,000	-70,000
<b>Rural Roads - Operating Expenses Total</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>
<u>Rural Roads - Operational - Bridges</u>				
01.00199 - Depreciation	352,206	352,206	352,206	352,206
<b>Rural Roads - Operational - Bridges Total</b>	<b>352,206</b>	<b>352,206</b>	<b>352,206</b>	<b>352,206</b>

## 1.203 - Rural Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Rural Roads - Operational (Sealed)</u>				
01.00165 - Sundry Contributions	72,283	73,589	74,699	76,067
01.00169 - Rural Sealed Surfaces - General	917,140	938,223	960,026	984,243
01.00181 - Management Services-From Other Functions	87,935	90,486	91,988	95,440
01.00183 - Management Services	131,045	136,152	141,331	146,839
01.00185 - M&R - Regional Roads	1,510,325	1,544,000	1,578,400	1,618,360
01.00187 - Asset Management Program	40,816	42,040	43,091	44,168
01.00188 - Depreciation	2,983,243	2,983,243	2,983,243	2,983,243
<b>Rural Roads - Operational (Sealed) Total</b>	<b>5,742,787</b>	<b>5,807,733</b>	<b>5,872,778</b>	<b>5,948,360</b>
<u>Rural Roads - Operational (Unsealed)</u>				
01.00194 - Depreciation	2,683,502	2,683,502	2,683,502	2,683,502
<b>Rural Roads - Operational (Unsealed) Total</b>	<b>2,683,502</b>	<b>2,683,502</b>	<b>2,683,502</b>	<b>2,683,502</b>
<b>Expenditure Total</b>	<b>10,561,729</b>	<b>10,714,962</b>	<b>10,825,276</b>	<b>10,950,527</b>
<b>Operating Total</b>	<b>7,196,480</b>	<b>6,834,040</b>	<b>7,485,731</b>	<b>7,280,275</b>
<b>Capital</b>				
<b>Income</b>				
<u>Rural Roads - Depreciation (Capital Recovery)</u>				
01.09729 - Depreciation - Transport	-6,018,951	-6,018,951	-6,018,951	-6,018,951
<b>Rural Roads - Depreciation (Capital Recovery) Total</b>	<b>-6,018,951</b>	<b>-6,018,951</b>	<b>-6,018,951</b>	<b>-6,018,951</b>
<b>Income Total</b>	<b>-6,018,951</b>	<b>-6,018,951</b>	<b>-6,018,951</b>	<b>-6,018,951</b>
<b>Expenditure</b>				
<u>Rural Roads - Acquisition of Assets</u>				
01.09078 - Extension Sealed Road Network	2,104,433	540,000	560,000	576,000
01.09082 - Bridge Improvements Program	142,033	0	0	0
<b>Rural Roads - Acquisition of Assets Total</b>	<b>2,246,466</b>	<b>540,000</b>	<b>560,000</b>	<b>576,000</b>
<u>Rural Roads - Asset Renewals - Asset Maintenance</u>				
01.09072 - Rural Road-Major Construction & Reconstruction	4,016,200	1,844,000	2,034,000	1,624,000
01.09073 - Rural Road- Construction & Reconstruction Backlog	0	730,000	0	0
01.09074 - Rural Road Construction - Preconstruction	130,000	135,000	140,000	145,000
01.09077 - Rural Roads - Resealing	855,500	876,887	898,809	921,280
<b>Rural Roads - Asset Renewals - Asset Maintenance Total</b>	<b>5,001,700</b>	<b>3,585,887</b>	<b>3,072,809</b>	<b>2,690,280</b>
<b>Expenditure Total</b>	<b>7,248,166</b>	<b>4,125,887</b>	<b>3,632,809</b>	<b>3,266,280</b>
<b>Capital Total</b>	<b>1,229,215</b>	<b>-1,893,064</b>	<b>-2,386,142</b>	<b>-2,752,671</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>8,425,695</b>	<b>4,940,976</b>	<b>5,099,589</b>	<b>4,527,604</b>

## 1.203 - Rural Roads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Rural Roads - Restricted Assets</u>				
01.05815 - Internally Restricted Assets - Road Network-Rural	-2,224,801	439,283	-173,227	-254,731
01.05816 - Externally Restricted Assets - Road Network-Rural	-1,675,000	25,000	25,000	25,000
<b>Rural Roads - Restricted Assets Total</b>	<b>-3,899,801</b>	<b>464,283</b>	<b>-148,227</b>	<b>-229,731</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>4,525,894</b>	<b>5,405,259</b>	<b>4,951,362</b>	<b>4,297,873</b>

<b>OPERATIONAL PLAN</b>
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Function No.

2.05

<b>PRINCIPAL ACTIVITY:</b>	<b>SEWERAGE SERVICES</b>	<b>FUNCTION:</b>	<b>Sewerage</b>
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**Responsible Officer: Manager Water/Sewerage  
Mr Stephen Carter**

**Function Objectives:**

To provide an environmentally responsible sewerage service which maintains the health of Council's community, is cost-effective, customer focused and caters for the sustainable growth of the Local Government Area.

Activity	Actions	Performance Targets/Service Level
Private Works	Undertake installation services at request of consumers.	Recover full cost of work.
Treatment and Disposal of Sewerage Operation	Ensure that sewage treatment and effluent disposal continues to support the principles of ecological and sustainable development.	Compliance with principles of economic and ecologically sustainable development.
Treatment & Disposal of Sewerage Maintenance	Maintain buildings, civil, mechanical and electrical assets used to treat sewerage.	Sewage treatment and disposal facilities continues to meet rated specifications except for power failures.
Client Services Operations	Continue to pursue non compliant trade waste dischargers.	90% of premises identified as requiring trade waste licensing have current approvals in place.
Sewer Reticulation Maintenance	Maintain sewerage pipes, manholes and vents.	Continued satisfactory operation of reticulation.  Less than 240 sewer chokes occurring in the sewerage system.
Pumping Stations - Operations	Operate and maintain pumping stations.	No unscheduled shutdown of pump stations other than power failures.
Pumping Stations - Maintenance	Maintain pumping stations	Maintain building and pumping equipment in a satisfactory condition.
Property/Cottage Maintenance	Maintain property and cottages.	Ensure properties and cottages are maintained in a satisfactory condition.
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Review Dubbo's Section 64 Contributions Policy for Water Supply and Sewerage Services.	Review by June 2018.

<b>OPERATIONAL PLAN</b>
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Function No.

2.05

<b>PRINCIPAL ACTIVITY:</b>	<b>SEWERAGE SERVICES</b>
	<b>FUNCTION: Sewerage</b>

Activity	Actions	Performance Targets/Service Level
Infrastructure Services	Develop and adopt infrastructure standards.	Comply with infrastructure standards.
Community Service Obligations	Supply sewerage services to Council owned facilities free of charge.	Sewerage services provide free of charge to Council facilities.
Asset Management	Review and update 20 year programme of augmentation works required to continue to service customers.	Due by March annually.
	Record the number of sewer chokes and breaks in the sewerage system each year.	Data updated by June annually.
Acquisition of Assets	Implement the approved annual programme of sewerage augmentation works.	Ongoing.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Sewage collection, treatment	4100ML	Operating Expenses per	\$5,700/ML	% of treated effluent	100%
		Operating expense per connection	\$1,200		
Number of chokes in sewer mains per year.	365	Management costs as proportion of total operating costs.	32.00%	% of chokes rectified within 3 hours	100%
Average Sewage collection per connection	455KL	Trade Waste Dischargers with current approval	400		
Sewerage connections	19,700				
Effluent recycling by irrigation, evaporation or discharge to river	3000ML				



**OPERATIONAL PLAN**

Function No.

2.05

<b>PRINCIPAL ACTIVITY:</b>	<b>SEWERAGE SERVICES</b>
<b>FUNCTION:</b>	<b>Sewerage</b>

**Key Projects**

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Plant &amp; Equipment - Sales</b>	<b>3.08004</b>	
Utility Sewer Operator (141)		-\$14,000
Utility Xtra Cab (132)		-\$17,000
Toyota RAV 4 (084)		-\$13,022
Single Axle Trailer (500)		-\$300
Single Axle Trailer (548)		-\$300
Duel Axle Trailer (503)		-\$900
Utility (134)		-\$12,000
Farmteh Aerator (953)		-\$1,200
Miller Offset Plough (956)		-\$1,500
Trailer (2522)		-\$5,000
Mower (2965)		-\$500
		<b>-\$65,722</b>
<b>Pump &amp; Equipment</b>	<b>3.08051</b>	
03.08051.5057.0100 - Telemetry Equipment		\$20,400
		<b>\$20,400</b>
<b>Plant &amp; equipment -</b>	<b>3.08053</b>	
Trailer (503)		\$5,777
Utility Sewer Operator (141)		\$34,588
Ford Courier Ute 4x4 (132)		\$39,000
Utility (134)		\$31,742
Toyota RAV 4 (084)		\$30,000
Trailer (2522)		\$20,000
Mower (2965)		\$15,000
		<b>\$176,107</b>
<b>Other Structures</b>	<b>3.08055</b>	
Dubbo STP Boundary Fencing		\$153,000
Dissolved Air Float.Sept. Receival Stat.		\$61,200
Brewery Lane - Pump Gantry (PC)		\$10,200
		<b>\$224,400</b>

<b>OPERATIONAL PLAN</b>
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Function No.

2.05

<b>PRINCIPAL</b> <b>ACTIVITY:</b>	<b>SEWERAGE SERVICES</b>  <b>FUNCTION:</b>	<b>Sewerage</b>
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Project	Link to Capital Works Program	2017/2018
<b>Augmentation</b>	<b>3.08071</b>	
Erskine Street PS - Upgrade RM (C)		\$255,000
Cootha SPS - Upgrade (PC)		\$75,000
Cootha SPS - Upgrade (C)		\$1,500,000
Troy Junction STP - Bird Hide (C)		\$204,000
Upgrade Sewer R (incl all components) PC		\$306,000
Upgrade Sewer R (incl all component) (C)		\$1,530,000
Sewer Interception west Margaret Cr (PC)		\$12,240
Low Pressure system in East Street -C		\$204,000
Brackenhouse Wetwell Slab rect		\$51,000
Brewery Ln Motor Starter/pump U/G (PC)		\$25,500
Geurie STP Install Bypass return pump-PC		\$25,500
Nanima STP upgrade (PC)		\$51,000
Well STP Reline lagoon-bypass capacity-c		\$255,000
Well STP Reline lagoon-bypass capacity-PC		\$30,600
Wellington SCADA Upgrade		\$61,200
Nanima STP upgrade ( C )-fund by others		\$306,000
		<b>\$4,892,040</b>
<b>Asset Replacement/Refurbishment</b>	<b>3.08073</b>	
Dubbo STP - Step Screen #1		\$81,600
Troy Gully SPS Penstock Replacement		\$153,000
Dubbo STP Mechanical Dewatering		\$30,600
Replace steelwork for covers and pumps		\$51,000
Troy Gully -Replace reflux valves		\$45,900
Brewery Lane SPS-Replace Hatches		\$20,400
Mumbil AC Creek Crossing -PC		\$10,200
Geurie STP Inlet Concrete Resurfacing		\$14,280
Mumbil AC Creek Crossing		\$102,000
		<b>\$508,980</b>
<b>Mains Rehabilitation</b>	<b>3.08077</b>	
Mains Rehabilitation (Relining)		\$2,020,000
Manhole Rectification Program		\$204,000
		<b>\$2,224,000</b>

## 2.05 - Sewerage

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Sewerage - Contributions</u>				
03.05026 - Section 64 Contributions - Sewerage	-642,515	-655,325	-674,925	-695,112
03.05028 - Contribution - Infrastructure (By Developers)	-250,000	-250,000	-250,000	-250,000
03.05029 - Contributions	0	-41,671	-42,296	-42,781
<b>Sewerage - Contributions Total</b>	<b>-892,515</b>	<b>-946,996</b>	<b>-967,221</b>	<b>-987,893</b>
<u>Sewerage - Grants &amp; Subsidies</u>				
03.05022 - Pensioner Rates	-152,608	-155,080	-157,602	-160,174
03.05023 - Local Infrastructure Renewal Scheme Subsidy	-265,878	-230,149	-195,662	-159,025
<b>Sewerage - Grants &amp; Subsidies Total</b>	<b>-418,486</b>	<b>-385,229</b>	<b>-353,264</b>	<b>-319,199</b>
<u>Sewerage - Other Income</u>				
03.05008 - Trade Waste Charges	-331,642	-341,791	-349,141	-359,616
03.05012 - Sundry Income / Rentals	-593,370	-597,469	-600,210	-618,217
03.05018 - Interest On Investments	-787,236	-812,493	-775,258	-811,931
<b>Sewerage - Other Income Total</b>	<b>-1,712,248</b>	<b>-1,751,753</b>	<b>-1,724,609</b>	<b>-1,789,764</b>
<u>Sewerage - Rates &amp; Annual Charges</u>				
03.05004 - Less: Pensioner Rate Rebates	233,789	240,884	240,690	248,178
03.05006 - Less: Council Properties	117,440	119,553	121,705	123,896
03.05011 - Sewerage Charges	-15,286,034	-15,561,182	-15,841,284	-16,126,428
<b>Sewerage - Rates &amp; Annual Charges Total</b>	<b>-14,934,805</b>	<b>-15,200,745</b>	<b>-15,478,889</b>	<b>-15,754,354</b>
<b>Income Total</b>	<b>-17,958,054</b>	<b>-18,284,723</b>	<b>-18,523,983</b>	<b>-18,851,210</b>
<b>Expenditure</b>				
<u>Sewerage - Maintenance</u>				
03.00005 - Treatment & Disposal Of Sewerage - Maintenance	440,328	455,423	470,830	486,999
03.00010 - Sewer Reticulation - Maintenance	0	35,000	0	36,400
03.00015 - Pumping Stations - Maintenance	208,613	215,873	223,438	231,256
03.00017 - Property/Cottage Maintenance	61,051	62,360	63,681	65,048
<b>Sewerage - Maintenance Total</b>	<b>709,992</b>	<b>768,656</b>	<b>757,949</b>	<b>819,703</b>
<u>Sewerage - Operations</u>				
03.00003 - Treatment & Disposal Of Sewage - Operations	2,559,600	2,605,142	2,689,842	2,771,522
03.00007 - Client Services - Operations	383,124	381,050	409,384	403,170
03.00011 - Sewer Reticulation	1,193,429	1,137,999	1,201,115	1,308,197
03.00013 - Pumping Stations - Operations	439,010	837,400	480,477	495,096
03.00019 - Property/Cottage - Operations	5,588	5,721	5,859	5,999
03.00021 - Management Services From Other Functions	2,317,598	2,388,787	2,464,851	2,542,796
03.00023 - Management Services	470,317	484,694	495,783	510,939
03.00025 - Infrastructure Services	157,677	163,910	170,388	177,138
03.00027 - Interest on Loans	1,021,527	932,265	843,171	750,707
03.00031 - Depreciation	5,171,138	5,171,138	5,171,138	5,171,138
03.00039 - Asset Management Systems	341,604	299,353	296,284	294,154

## 2.05 - Sewerage

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
03.00041 - Easement Acquisitions	4,480	4,570	4,661	4,754
03.00042 - Legal Matters	5,100	5,202	5,306	5,412
03.00050 - Less:Services Provided to Other Functions	-4,523	-4,613	-4,705	-4,799
<b>Sewerage - Operations Total</b>	<b>14,065,669</b>	<b>14,412,618</b>	<b>14,233,554</b>	<b>14,436,223</b>
<b>Expenditure Total</b>	<b>14,775,661</b>	<b>15,181,274</b>	<b>14,991,503</b>	<b>15,255,926</b>
<b>Operating Total</b>	<b>-3,182,393</b>	<b>-3,103,449</b>	<b>-3,532,480</b>	<b>-3,595,284</b>
<b>Capital</b>				
<b>Income</b>				
<u>Sewerage - Depreciation (Capital Recovery)</u>				
03.08002 - Depreciation - Sewer	-5,276,703	-5,276,703	-5,276,703	-5,276,703
<b>Sewerage - Depreciation (Capital Recovery) Total</b>	<b>-5,276,703</b>	<b>-5,276,703</b>	<b>-5,276,703</b>	<b>-5,276,703</b>
<u>Sewerage - Proceeds from Sale of Assets</u>				
03.08004 - Plant & Equipment - Sales	-65,722	-123,164	-85,196	-57,847
<b>Sewerage - Proceeds from Sale of Assets Total</b>	<b>-65,722</b>	<b>-123,164</b>	<b>-85,196</b>	<b>-57,847</b>
<b>Income Total</b>	<b>-5,342,425</b>	<b>-5,399,867</b>	<b>-5,361,899</b>	<b>-5,334,550</b>
<b>Expenditure</b>				
<u>Sewerage - Acquisition of Assets</u>				
03.08051 - Pumps & Equipment	20,400	45,808	21,224	46,648
03.08053 - Plant & Equipment Purchases	176,107	1,074,313	309,028	196,956
03.08055 - Other Structures	224,400	83,232	0	0
03.08059 - Contributed Assets - Sewer	250,000	250,000	250,000	250,000
03.08071 - Augmentation	4,892,040	3,677,814	2,371,672	2,863,033
03.08072 - Assets Constructed Roads	0	104,040	0	0
03.08073 - Asset Replacement/Refurbishment	508,980	280,908	419,177	1,742,716
03.08090 - Sewer - Loan Principal Repayment	1,849,018	1,938,279	2,027,373	2,119,837
<b>Sewerage - Acquisition of Assets Total</b>	<b>7,920,945</b>	<b>7,454,394</b>	<b>5,398,474</b>	<b>7,219,190</b>
<u>Sewerage - Asset Renewals - Asset Maintenance</u>				
03.08077 - Main Rehabilitation	2,224,000	2,290,096	2,273,450	2,439,634
<b>Sewerage - Asset Renewals - Asset Maintenance Total</b>	<b>2,224,000</b>	<b>2,290,096</b>	<b>2,273,450</b>	<b>2,439,634</b>
<b>Expenditure Total</b>	<b>10,144,945</b>	<b>9,744,490</b>	<b>7,671,924</b>	<b>9,658,824</b>
<b>Capital Total</b>	<b>4,802,520</b>	<b>4,344,623</b>	<b>2,310,025</b>	<b>4,324,274</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,620,127</b>	<b>1,241,174</b>	<b>-1,222,455</b>	<b>728,990</b>

## 2.05 - Sewerage Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Sewerage - Restricted Assets</u>				
03.05819 - Externally Restricted Assets - Sewerage	-1,620,127	-1,241,174	1,222,455	-728,990
<b>Sewerage - Restricted Assets Total</b>	<b>-1,620,127</b>	<b>-1,241,174</b>	<b>1,222,455</b>	<b>-728,990</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>OPERATIONAL PLAN</b>
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Function No.

2.06

<b>PRINCIPAL ACTIVITY:</b> <b>WASTE SERVICES</b>	<b>FUNCTION:</b> <b>Domestic Waste Management Services</b>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

To provide high quality cost effective waste management services for the residents of the Local Government Area. To facilitate public participation in waste avoidance and the reduction of domestic waste being disposed of to landfill.
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Activity	Actions	Performance Targets/Service Level
Waste Recycling Service	Provide a domestic recycling service to all Dubbo properties serviced by a Dubbo garbage collection service and other commercial and institutional properties on request.  Implement a four (4) year education programme to promote domestic recycling services.  Monitor quantities of recyclables collected through the kerbside recycling and drop - off centre services of Dubbo.	19,680 recycling services provided each fortnight .  More than 70% of dry recyclables diverted from the domestic waste stream following the introduction of kerbside recycling. (Increase from 30% in 2009/2010).  Due by June annually.  Due by June annually.
Waste Management Strategy	Implement solid waste management strategy programmes as appropriate.	All programmed actions pertaining to solid waste management strategy are completed/ pursued.
Rural Household Garbage Transfer Stations	Monitor usage rates of the Rural/Village Transfer Stations, Whylandra Waste & Recycling Centre and Wellington Waste Depot.	Review quarterly.
Management Services - from other functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Review annual domestic waste management charges and tipping charges to ensure operating expenses are recovered and capital programs funded over the long term.	Review completed by March annually.
Kerbside Collection/Transportation	Provide a once weekly domestic kerbside garbage collection service for residents located within designated kerbside collection areas.	19,680 services provided each week.

<b>OPERATIONAL PLAN</b>
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Function No.

2.06

<b>PRINCIPAL ACTIVITY:</b>	<b>WASTE SERVICES</b>	<b>FUNCTION:</b>	<b>Domestic Waste Management Services</b>
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Activity	Actions	Performance Targets/Service Level
Greenwaste Service	Provide free yearly kerbside clean-up service for residents located within the designated Dubbo kerbside collection area which includes the villages of Eumungerie ,Ballimore, Wongarbron and Mogriguy.	Service provided annually in August/September.
	Introduce a kerbside garden and food organics-bin service to residential properties within selected collection areas.	More than 60% of organics diverted from the domestic waste stream following introduction of organics bin service.
	Provide an annual prunings and tree trimmings cleanup kerbside collection to the built up areas of Dubbo Brocklehurst and Wongarbron in March.	Service provided annually in March.
Disposal - Domestic Waste	Provide for the disposal of domestic waste at the Rural/Village Transfer Stations (8), Whylandra Waste & Recycling Centre and Wellington Waste Depot.	Ongoing.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of weekly Domestic "weekly collection/fortnightly recycling collection" Services.	19,680	Total operating expenses (excl. Rural Transfer Station (Exp) per service	\$236.62	No. of instances where customer service level not met	Nil

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>DMW - Plant &amp; Equipment - Sales</b>	<b>1.09736</b>	
Truck - 712		-\$60,000
Truck - 711		-\$60,000
Utility - 122		-\$15,000
Utility - 2122		-\$8,500
Garbage Truck - 2715		-\$60,000
		<b>\$203,500</b>
<b>DMW - Plant &amp; Equipment - Purchases</b>	<b>1.09103</b>	
Truck - 712		\$370,000
Utility - 122		\$33,082
Truck - 711		\$370,000
Utility - 2122		\$30,078
Garbage Truck - 2715		\$370,000
Utility Wellington - 12		\$30,000
		<b>\$1,203,160</b>

## 2.06 - Domestic Waste Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Domestic Waste - Annual Charges</u>				
01.07113 - Less: Rebate Of DWM Charge - Pensioners	166,190	172,838	179,752	186,942
01.07115 - Domestic Waste M/Ment Annual Charges	-6,059,735	-7,397,158	-7,734,740	-8,088,030
<b>Domestic Waste - Annual Charges Total</b>	<b>-5,893,545</b>	<b>-7,224,320</b>	<b>-7,554,988</b>	<b>-7,901,088</b>
<u>Domestic Waste - Grants &amp; Subsidies</u>				
01.07117 - Pensioner Subsidy - DWM	-127,456	-132,181	-137,084	-142,172
01.07119 - Domestic Waste - Grant	0	-110,548	0	0
<b>Domestic Waste - Grants &amp; Subsidies Total</b>	<b>-127,456</b>	<b>-242,729</b>	<b>-137,084</b>	<b>-142,172</b>
<b>Income Total</b>	<b>-6,021,001</b>	<b>-7,467,049</b>	<b>-7,692,072</b>	<b>-8,043,260</b>
<b>Expenditure</b>				
<u>Domestic Waste - Interest Charges &amp; Depreciation</u>				
01.00232 - Depreciation	1,085	1,085	1,085	1,085
<b>Domestic Waste - Interest Charges &amp; Depreciation Total</b>	<b>1,085</b>	<b>1,085</b>	<b>1,085</b>	<b>1,085</b>
<u>Domestic Waste - Kerbside Collect/Transportation</u>				
01.00216 - Waste Recycling	1,737,704	2,080,494	2,146,903	2,215,459
01.00217 - Contrib.to Other Waste-Organics Processing Plant	1,200,000	0	0	0
01.00220 - Rural Household Garbage Transfr Stations	170,000	176,800	183,872	191,227
01.00222 - Management Services-From Other Functions	349,996	360,204	371,521	383,578
01.00224 - Management Services	172,943	179,698	186,345	193,628
01.00226 - Kerbside Collection/Transportation	1,724,174	1,580,959	1,640,177	1,701,648
01.00227 - Greenwaste Service	139,786	1,201,088	1,248,588	1,297,877
01.00228 - Disposal Costs - Domestic Waste	765,084	1,109,163	1,093,886	1,179,216
01.00230 - Less: Collection Costs Other Waste Services	-234,080	-208,586	-214,637	-219,892
<b>Domestic Waste - Kerbside Collect/Transportation Total</b>	<b>6,025,607</b>	<b>6,479,820</b>	<b>6,656,655</b>	<b>6,942,741</b>
<b>Expenditure Total</b>	<b>6,026,692</b>	<b>6,480,905</b>	<b>6,657,740</b>	<b>6,943,826</b>
<b>Operating Total</b>	<b>5,691</b>	<b>-986,144</b>	<b>-1,034,332</b>	<b>-1,099,434</b>
<b>Capital</b>				
<b>Income</b>				
<u>Domestic Waste - Depreciation (Capital Recovery)</u>				
01.09734 - Depreciation - Waste Services	-247,764	-247,764	-247,764	-247,764
<b>Domestic Waste - Depreciation (Capital Recovery) Total</b>	<b>-247,764</b>	<b>-247,764</b>	<b>-247,764</b>	<b>-247,764</b>
<u>Domestic Waste - Proceeds from Sale of Assets</u>				
01.09736 - DWM - Plant & Equipment Sales	-203,500	0	-124,000	-30,678
<b>Domestic Waste - Proceeds from Sale of Assets Total</b>	<b>-203,500</b>	<b>0</b>	<b>-124,000</b>	<b>-30,678</b>
<b>Income Total</b>	<b>-451,264</b>	<b>-247,764</b>	<b>-371,764</b>	<b>-278,442</b>
<b>Expenditure</b>				
<u>Domestic Waste - Acquisition of Assets</u>				
01.09103 - DWM - Plant & Equipment Purchases	1,203,160	0	780,000	68,150



## 2.06 - Domestic Waste Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Domestic Waste - Acquisition of Assets Total</b>	1,203,160	0	780,000	68,150
<b>Expenditure Total</b>	1,203,160	0	780,000	68,150
<b>Capital Total</b>	751,896	-247,764	408,236	-210,292
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	757,587	-1,233,908	-626,096	-1,309,726
<b>Restricted Assets</b>				
<u>Domestic Waste - Restricted Assets</u>				
01.05819 - Externally Restricted Assets - Domestic Waste	-757,587	1,233,908	626,096	1,309,726
<b>Domestic Waste - Restricted Assets Total</b>	-757,587	1,233,908	626,096	1,309,726
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	0	0	0	0

<b>OPERATIONAL PLAN</b>
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Function No.

2.07

<b>PRINCIPAL ACTIVITY:</b> <b>WASTE SERVICES</b>	<b>FUNCTION:</b> <b>Other Waste Management Services</b>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr Stephen Clayton**

**Function Objectives:**

To provide a high quality cost effective environmentally responsible waste collection transportation and disposal service for the owners/occupiers of commercial/industrial premises located within the kerbside collection area.

To provide an efficient roadside/reserves litter collection service.

To provide an efficient street litter receptacle collection, transportation, disposal and cleaning service for the Parks and Landcare Division and Civil Infrastructure Branch.

To provide a waste disposal and resource recovery service for both residential and non residential properties that consistently satisfies the changing needs of customers and has a positive impact on the environment and climate change.

Activity	Actions	Performance Targets/Service Level
Rural Household Garbage Transfer Stations	Maintain Rural/Village Household Waste Transfer Stations (RHWTs's).	No reasonable criticisms received in respect of RHWTs's maintenance standard.
Collection Costs Other Waste Services	Provide domestic garbage and recycling bin collection service to owners/occupiers of commercial/industrial premises located within the designated kerbside collection areas.	Service levels are met by contractors in accordance with conditions of the contract. Day labour services provided in accordance with internal agreed briefs.
Waste Audit/Recycling	Conduct a biennial domestic waste audit in accordance with OEH guidelines.	Waste audits conducted and findings reported to Waste Services Working Party.
Street Litter/Park Bins	Provision of street litter receptacles collection service.	832 litter bin services provided in the Dubbo area and 70 in the Wellington area.
Roadside Litter Cleanup	Provide a service to collect garbage illegally dumped on reserves and roadsides.	Roadsides and reserves are kept in clean condition within budgeting limitations.
	Monitor the number of incidences of illegal dumping on roadsides and reserves.	Review quarterly.
	Litter cleanups for major transport corridors.	Regular cleanups conducted along highways and major arterial urban roads.
Management Services - from other functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Review annual Domestic Waste management charge and tipping charges to ensure operating expenses are recovered and capital programs funded over the long term.	Review by March annually.

<b>OPERATIONAL PLAN</b>
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Function No.

2.07

<b>PRINCIPAL ACTIVITY:</b>	<b>WASTE SERVICES</b>	<b>FUNCTION:</b>	<b>Other Waste Management Services</b>
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Activity	Actions	Performance Targets/Service Level
Disposal Area Operations	Monitor usage rates of the Rural/Village Transfer Stations (8), Whylandra Waste & Recycling Centre and Wellington Waste depot.	Reviewed quarterly.
Waste Education Program	Undertake to partner with other educators such as other branches of Council, NetWaste and local educational institutes and waste industry members in relation to one litter prevention initiative.	Completed by June annually.
	Conduct a campaign promoting the Community Recycling Centre services for receipt of targeted household hazardous wastes (paint, gas bottles, fluorescent tubes etc) prior to their transfer off site for recycling.	Completed by June annually.
	Conduct the annual local Waste 2 Art Competition and exhibition launch.	Completed by June annually.
Environmental Management Investigations	Fulfil requirements of the Dubbo Landfill Environmental Management Plan Dubbo LEMP.	Whylandra Waste & Recycling Centre is operated in accordance with the EPA licence and Dubbo LEMP.
Charge Out Station Operations - Dubbo	Provide facilities to accurately charge customers for the reasonable cost of disposing of their waste.	Village Transfer Stations, Whylandra Waste and Recycling Centre and Wellington Waste depots are open to domestic and commercial/industrial users as advertised.
Asset Maintenance Program - Routine	Undertake ancillary and infrastructure asset management programs.	Internal roads at the Whylandra Waste & Recycling Centre are maintained in a satisfactory condition.
Asset Maintenance Program - Cyclic	Undertake major building asset maintenance as stated in the asset management plan for Waste Management Services.	Buildings are maintained in a satisfactory condition.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of weekly commercial/ industrial kerbside garbage collection Services.	1,500	Cost of collection per service	\$156.05	No. of written complaints	Nil
Tonnes of waste entombed at Whylandra Waste & Recycling Centre and Wellington Waste Depot per year	51,600	Total waste disposal expenses per tonnes of waste landfilled	\$40.93		

<b>OPERATIONAL PLAN</b>
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Function No.

2.07

<b>PRINCIPAL WASTE SERVICES</b> <b>ACTIVITY:</b>	<b>FUNCTION: Other Waste Management Services</b>
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**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Other Wastes - Plant and Equipment Sold</b>	<b>01.09741</b>	
Ute		-\$15,000
Skidsteer Loader		-\$20,000
Hooklift Truck - 714		-\$50,000
Utility - 2121		-\$15,000
Skidsteer - 2717		-\$10,000
Front end Loader - 2718		-\$30,000
		<u>-\$140,000</u>
<b>Other Waste - Plant and Equipment</b>	<b>01.09114</b>	
Ute		\$42,261
Hooklift Truck		\$300,000
Skidsteer Loader		\$82,000
Utility - 2121		\$42,261
Skidsteer - 2717		\$92,174
Front end Loader - 2718		\$200,000
Glass Crusher - 2725		\$38,000
		<u>\$796,696</u>
<b>Other Waste - Other Structures</b>	<b>01.09116</b>	
DROPP Structure		\$7,131,580
3G/4G Network Repeater Station		\$13,000
Transfer Station Construction - Wellington		\$100,000
		<u>\$7,244,580</u>
<b>Asset Renewals</b>	<b>01.08112</b>	
Renewals Landfill Rehabilitation		\$100,000
		<u>\$100,000</u>
<b>Other Assets</b>	<b>01.08113</b>	
Purchase of Mobile Garbage Bins		\$3,173
		<u>\$3,173</u>

## 2.07 - Other Waste Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Other Waste - Annual Charges</u>				
01.07124 - Other Waste M/Ment Annual Charges	-394,170	-410,193	-426,222	-442,890
<b>Other Waste - Annual Charges Total</b>	<b>-394,170</b>	<b>-410,193</b>	<b>-426,222</b>	<b>-442,890</b>
 <u>Other Waste - Charges &amp; Fees</u>				
01.07126 - Tipping Charges	-2,654,978	-2,404,048	-2,476,351	-2,551,162
<b>Other Waste - Charges &amp; Fees Total</b>	<b>-2,654,978</b>	<b>-2,404,048</b>	<b>-2,476,351</b>	<b>-2,551,162</b>
 <u>Other Waste - Grants &amp; Subsidies</u>				
01.07130 - Grants	-1,258,772	-325,930	0	0
<b>Other Waste - Grants &amp; Subsidies Total</b>	<b>-1,258,772</b>	<b>-325,930</b>	<b>0</b>	<b>0</b>
 <u>Other Waste - Other Income</u>				
01.07128 - Sundry Income	-2,758	-2,842	-2,928	-3,016
<b>Other Waste - Other Income Total</b>	<b>-2,758</b>	<b>-2,842</b>	<b>-2,928</b>	<b>-3,016</b>
 <b>Income Total</b>	 <b>-4,310,678</b>	 <b>-3,143,013</b>	 <b>-2,905,501</b>	 <b>-2,997,068</b>
 <b>Expenditure</b>				
<u>Other Waste - Interest Charges &amp; Depreciation</u>				
01.00279 - Depreciation	74,259	74,259	74,259	74,259
01.00280 - Interest on Loans	13,716	12,478	11,168	9,906
<b>Other Waste - Interest Charges &amp; Depreciation Total</b>	<b>87,975</b>	<b>86,737</b>	<b>85,427</b>	<b>84,165</b>
 <u>Other Waste - Kerbside Collect/Transportation</u>				
01.00249 - Rural Household Garbage Transfr Stations	1,189	1,213	1,237	1,262
<b>Other Waste - Kerbside Collect/Transportation Total</b>	<b>1,189</b>	<b>1,213</b>	<b>1,237</b>	<b>1,262</b>
 <u>Other Waste - Less Services Provided</u>				
01.00281 - Waste Service Costs Charged To Functions	-137,871	-142,008	-146,266	-150,659
<b>Other Waste - Less Services Provided Total</b>	<b>-137,871</b>	<b>-142,008</b>	<b>-146,266</b>	<b>-150,659</b>
 <u>Other Waste - Maintenance</u>				
01.00273 - Asset Maintenance Program - Cyclic	8,500	15,000	200	0
<b>Other Waste - Maintenance Total</b>	<b>8,500</b>	<b>15,000</b>	<b>200</b>	<b>0</b>
 <u>Other Waste - Other Sanitation &amp; Garbage</u>				
01.00275 - Collection Costs Other Waste Services	234,080	208,586	214,637	219,892
<b>Other Waste - Other Sanitation &amp; Garbage Total</b>	<b>234,080</b>	<b>208,586</b>	<b>214,637</b>	<b>219,892</b>
 <u>Other Waste - Waste Disposal</u>				
01.00253 - Waste Audit/Recycling	1,449	37,363	25,537	39,584
01.00255 - Street Litter/Parks Bins	174,892	169,838	174,934	180,182
01.00257 - Roadside Litter Clean Up	75,325	77,589	79,914	82,317

## 2.07 - Other Waste Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.00259 - Management Services-From Other Functions	214,079	219,052	224,543	229,792
01.00261 - Management Services	228,830	235,895	242,864	250,496
01.00263 - Less: Disposal Costs - Domestic Waste	-765,084	-1,109,170	-1,093,894	-1,179,224
01.00265 - Disposal Area Operations	1,826,125	2,314,457	2,302,011	2,425,490
01.00266 - Waste Education Program	35,000	36,050	37,132	38,245
01.00267 - Environmental M/Ment Investigations	45,337	47,011	48,753	50,561
01.00268 - Less: Contribution from Domestic Waste	-1,200,000	0	0	0
01.00269 - Charge Out Station Operations	271,445	219,786	292,544	237,458
01.00271 - Asset Maintenance Program - Routine	4,562	4,765	4,978	5,200
<b>Other Waste - Waste Disposal Total</b>	<b>911,960</b>	<b>2,252,636</b>	<b>2,339,316</b>	<b>2,360,101</b>
<b>Expenditure Total</b>	<b>1,105,833</b>	<b>2,422,164</b>	<b>2,494,551</b>	<b>2,514,761</b>
<b>Operating Total</b>	<b>-3,204,845</b>	<b>-720,849</b>	<b>-410,950</b>	<b>-482,307</b>
<b>Capital</b>				
<b>Income</b>				
<u>Other Waste - Depreciation (Capital Recovery)</u>				
01.09739 - Depreciation - Waste Services	-209,315	-213,367	-217,540	-221,838
<b>Other Waste - Depreciation (Capital Recovery) Total</b>	<b>-209,315</b>	<b>-213,367</b>	<b>-217,540</b>	<b>-221,838</b>
<u>Other Waste - Proceeds from Sale of Assets</u>				
01.09741 - Other Waste - Plant & Equipment Sold	-140,000	-125,000	-35,212	-2,318
<b>Other Waste - Proceeds from Sale of Assets Total</b>	<b>-140,000</b>	<b>-125,000</b>	<b>-35,212</b>	<b>-2,318</b>
<b>Income Total</b>	<b>-349,315</b>	<b>-338,367</b>	<b>-252,752</b>	<b>-224,156</b>
<b>Expenditure</b>				
<u>Other Waste - Acquisition of Assets</u>				
01.08111 - Loan Repayments	20,386	21,624	22,934	24,196
01.08113 - Other Assets	3,126	3,173	3,220	3,269
01.09114 - Other Waste - Plant & Equipment	796,696	418,354	246,234	14,531
01.09116 - Other Waste - Other Structures	7,244,580	100,000	100,000	100,000
01.09120 - Other Waste -Land Improvements	100,000	100,000	100,000	100,000
<b>Other Waste - Acquisition of Assets Total</b>	<b>8,164,788</b>	<b>643,151</b>	<b>472,388</b>	<b>241,996</b>
<b>Expenditure Total</b>	<b>8,164,788</b>	<b>643,151</b>	<b>472,388</b>	<b>241,996</b>
<b>Capital Total</b>	<b>7,815,473</b>	<b>304,784</b>	<b>219,636</b>	<b>17,840</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>4,610,628</b>	<b>-416,065</b>	<b>-191,314</b>	<b>-464,467</b>

## 2.07 - Other Waste Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Other Waste - Restricted Assets</u>				
01.05821 - Internally Restricted Assets - Other Waste	-2,927,723	416,065	191,314	464,467
01.05822 - Externally Restricted Assets - Other Waste	-1,682,905	0	0	0
<b>Other Waste - Restricted Assets Total</b>	<b>-4,610,628</b>	<b>416,065</b>	<b>191,314</b>	<b>464,467</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL ACTIVITY:</b>	<b>WATER</b>	<b>FUNCTION</b>	<b>Water Supply</b>
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**Responsible Officer:****Manager Water/Sewerage****Mr Stephen Carter****Function Objectives:**

To provide a safe, reliable and cost-effective water supply which is customer focused, enhances the Local Government Area environment and caters for the sustainable growth of the Local Government Area.

Activity	Actions	Performance Targets/Service Level
Water Treatment Operations	Implement Council's adopted Drinking Water Quality Management Plan.	Water is supplied to all customers at the agreed level of service.
	Maintain existing volumetric water extraction licences and acquire new licences from time to time.	Acquire high security licences when available.
Water Depot Operation	Efficient operation of water depot.	Efficient operation of water depot.
Water Treatment Maintenance	Implement all operations and maintenance procedures inherent within Council's Water Supply Asset Management Plan.	Ensure maintenance procedures adhered to.
Property/Cottage Maintenance	Maintain sites to a satisfactory standard.	Ensure sites are well maintained and retain their asset value.
Water Supply Storage Systems Maintenance	Maintenance of reservoirs, painting, landscaping, cleaning.	Water reservoirs are available for use.
Water Depot Maintenance	Maintenance of water depot.	Depot is available for service at all times.
Client Services Operations	Ensure water conservation information is readily available to water customers on Council's website.	Ensure website is updated regularly.
Infrastructure Services	Develop Infrastructure standards.	Comply with Infrastructure standard.
Pipelines Maintenance	Maintenance of pipelines to meet the original design duty.	All hydrants are serviced every 3 years.
Meter Maintenance	Replace old meters and maintain serviceability of meter fleet.	Replacement of meters after 12 years or 7,500KL registration.
Meter Reading Operations	Meter reading effectively and efficiently managed.	All meters read on a quarterly basis.
Management Services - from other functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Monitor and respond as necessary to the proposed Murray Darling Basin Plan.	Prompt reply to basin plan when required.
	Monitor demand and implement management actions as required.	Ability to supply water to the Local Government Area without heavy water restrictions in most years.



<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL ACTIVITY:</b>	<b>WATER</b>	<b>FUNCTION</b>	<b>Water Supply</b>
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Activity	Actions	Performance Targets/Service Level
	Review Water Supply Strategic Business Plan and Capital Works programme.	Review by February annually.
	Maintain a water supply system that is robust enough to cater for growth.	Ensure regular maintenance of the system .
	Maintain water charging to ensure 75% or more of operational revenue is generated by usage charges.	Review annually in conjunction with strategic business plan and best business practice.
	Review Dubbo's Section 64 Contributions Policy for Water Supply and Sewerage Services in light of NSW Office of Water Guidelines (yet to be released).	Review by June 2018.
Water Supply Storage Systems - Operations	Reservoirs are operated efficiently and effectively.	Reservoirs are operated efficiently and effectively.
Land Leases - RSA	Railway Pipeline Agreements.	Ensure all pipeline agreements are maintained.
Installation at Cost to Consumer	Undertake installation services at request of consumers.	Recover full cost of works undertaken.
Community Service Obligation	Supply water supply services to publically used community facilities.	Water supply provided free of charge to community facilities.
Bore Operations	Operate and maintain water supply bores in accordance with NSW DPI Water.	No unscheduled shut downs other than power failure.
Bores Maintenance - Potable	Reactive maintenance of bores used to source water for treatment.	Regular maintenance of bores.
Booster Pump Operations	Operate and maintain Booster pumping station.	No unscheduled shutdowns other than power failure.
Booster Pump Station Maintenance	Maintenance of booster pump station.	Regular maintenance of pump stations.
Asset Management Systems Operations	Review and update 20 year programme of augmentation works required to continue to service customers.	Review by March annually.
Strategic Plan for Operations Systems	Plans for operational systems.	Ensure plans are available to operators.
Dead End Flushes	Plan for regular dead end flushes.	Carry out regular dead end flushes.
Demand Drought Management	Seek additional water resources to cater for the growth of Dubbo.	Increase town water licences beyond existing effective 10,000ML so as to cater for growth.
Acquisition of Assets	Undertake other approved capital works programme as defined in the Key Project Section of the Operational Plan.	Programme implemented.

<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL</b> <b>ACTIVITY:</b>	<b>WATER</b>  <b>Water Supply</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Quantity of water treated and distributed	6500ML	Operating expenses per MI treated	\$2100/MI	Number of water restrictions imposed.	Nil
		Operation expenses per connection	\$1,400	Number of written complaints about water pressure	Nil
Average quantity of water supplied to each customer	540KI	Management costs as proportion of total operating costs	27.80%		
Total water supply connections	20900				

**Key Projects****Capital Works Program:**

Project	Link to Capital Works	2017/2018
<b>Works Plant - Sales</b>	<b>02.08001</b>	
Walton Tipping Trailer (502)		-\$750
Sedan (049)		-\$13,000
Boat (903)		-\$700
Howard (951)		-\$500
Truck (2474)		-\$30,000
Trailer (2511)		-\$500
Air Compressor (2901)		-\$550
Mower (2964)		-\$500
Ride On Mower (2968)		-\$800
Trailer (2504)		-\$1,000
		<u>-\$48,300</u>
<b>Works Plant - Purchases</b>	<b>02.08051</b>	
Sedan (49)		\$31,794
Plant (502)		\$8,115
Truck (2474)		\$137,000
Trailer (2504)		\$9,178
Trailer (2511)		\$2,200
Air Compressor (2901)		\$14,000
Mower (2964)		\$8,000
Ride On Mower (2968)		\$7,500
Mini Excavator (2490)		\$50,000
		<u>\$267,787</u>
<b>Pumps &amp; Equipment &gt; \$5,000</b>	<b>02.08053</b>	
Various		\$86,520
		<u>\$86,520</u>
<b>New House Services</b>	<b>02.08055</b>	
Construction - House Services		\$51,669
		<u>\$51,669</u>

<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL</b> <b>ACTIVITY:</b>	<b>WATER</b>  <b>Water Supply</b>
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Project	Link to Capital Works	2017/2018
<b>Other Structures</b>	<b>02.08064</b>	
South Dubbo Weir		\$510,000
Retaining Wall - Ronald Street Bore		\$51,000
		<u>\$561,000</u>
<b>Augmentation Works</b>	<b>02.08069</b>	
Automated Meter Reading Equipment		\$1,020,000
Reservoir - addit CW storage JGWTP (PC)		\$20,400
Reservoir - Addit CW Storage JGWTP (C)		\$2,040,000
Pipelines - Obley Rd/Newell Hwy - (PC)		\$51,000
Reservoir Cameras		\$20,400
Pipeline-DN 300 under Macquarie RiverPC		\$816,000
WTS Pit Upgrade to remove solids settling		\$51,000
Lime Dosing Unit (C)		\$2,040,000
Tin Bridge Pump Station--Upgrade (funded by others)		\$255,000
Reservoir Mixing Installations		\$306,000
Sedimentation Lagoons No.1 Liner (Wellington)		\$255,000
Online Monitoring Equipment (Geurie)		\$51,000
Settled Water Pump Reflux Valves (1,2,3) (Well)		\$25,500
Additional Chlorine Monitoring Units (Dubbo)		\$102,000
Online Monitoring Equipment (Wellington)		\$102,000
Bunglegumbie Rd.Extension -150 mm pipeline -900 metres		\$102,000
Mumbil Reservoir No 1 (90 KL)-new platform (PC)		\$20,400
SCADA (PC ) (Wellington)		\$76,500
		<u>\$7,354,200</u>
<b>Asset Replacement/Refurbishment</b>	<b>02.08071</b>	
JGWTP CW Pump 3		\$255,000
Bore Asset Renewal		\$25,500
SCADA RTU Upgrades		\$81,600
Eco Driver Sub Metering		\$25,500
Safety Equipment (B/A's)		\$5,100
WTP RW Pump 2		\$51,000
VSD Pump 1		\$102,000
WTP Online Instrument Replacement		\$12,240
SWTP Switchboard Replacement		\$612,000
Elston Park No -Pump No1 -rebuild		\$25,500
Elston Park No -Pump No2		\$15,300
Geurie Bald Hill Reservoir-Replace roof and access ladder		\$127,500
Newtown Reservoir No 1 - Retaining Wall		\$30,600
Newtown Reservoir No 2 --Repair wall		\$30,600
Buninyong No 2 Reservoir-Modify platform and hatch		\$20,400
Eulomogo Reservoir-Modify platform and hatch		\$20,400
Myall St Reservoir No 2-Modify platform and hatch		\$20,400
Newtown Reservoir No 1 --Modify platform and hatch		\$20,400
Newtown Reservoir No 2 -Modify platform and hatch		\$20,400
Newtown Reservoir No 3 -Modify platform and hatch		\$20,400
Newtown Reservoir No 4 --Modify platform and hatch		\$20,400
Rifle Range Reservoir No 1-Modify platform and hatch		\$20,400
Geurie St Res (1 ML)-new ladder and hatch		\$20,400
Newtown Reservoir No 2 --Concrete wall repairs		\$20,400

<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL</b> <b>ACTIVITY:</b>	<b>WATER</b>  <b>Water Supply</b>
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Project	Link to Capital Works	2017/2018
Newtown Reservoir No 1 --Recoat walls (D)		\$10,200
Ballimore Reservoir-Modify platform and hatch		\$10,200
Bourke Hill Reservoir- Modify platform and hatch		\$10,200
Buninyong No 1 Reservoir-Modify platform and hatch		\$10,200
Myall St Reservoir No 1-Modify platform and hatch		\$10,200
Newtown Reservoir No 5 --Modify hatch		\$10,200
Yarandale Reservoir --Modify hatch		\$10,200
JGWTP Compressor replacement-No 1 and No2		\$51,000
Replace reflux &stop valves -CW tank 1 - Dubbo		\$51,000
Sand Filter No 4-media - Wellington		\$30,600
Sand Filter No 6-media- Wellington		\$30,600
Sand Filter No 1-media - Wellington		\$30,600
Sand Filter No 2-media - Wellington		\$30,600
Sand Filter No 3-media - Wellington		\$30,600
Sand Filter No 5-media - Wellington		\$30,600
Chlorine Gas Unit - Geurie		\$20,400
Powder Activated Carbon Unit - Geurie		\$20,400
Soda Ash Unit - Geurie		\$20,400
Replace lagoon valves - Wellington		\$20,400
JGWTP- Clearwater Tank No 1 -Replace Hatch and seal roof		\$15,300
JGWTP- Clearwater Tank No 2 -Replace Hatch and seal roof		\$15,300
Settled Water Pump No 1 -Wellington		\$15,300
Clear Water Pump No 1 - Wellington		\$10,200
Clear Water Pump No 2 -Wellington		\$10,200
Fluoride Unit - Wellington		\$10,200
Polymer LT20 Unit - Wellington		\$10,200
Powder Activated Carbon Unit - Wellington		\$10,200
		<b>\$2,138,940</b>
<b>Mains Replacement</b>	<b>02.08073</b>	
Myall Street (Fitzroy St to Morgan St)		\$51,000
W124/124 Myall St (Fitz.-M McKillop) (PC)		\$22,440
W135-138 Tamworth(Bris-Fitzroy 250(PC)		\$71,400
W139-142-Tamworth(Bris-Fitzroy St 250(C)		\$714,000
W144 Jubilee (Goode to Tamworth St (PC)		\$30,600
W145 Darling (W)(Bris-Cobra)(PC)		\$15,300
W153-Dalton(Boundary-Wheatleys L)(PC)		\$30,600
Bultje St from Carrington-Brisbane (PC)		\$20,400
A/C Pipe Replacement - Wellington (D)		\$20,400
Church St-Macquarie to Brisbane- 100mmCI (PC )		\$15,300
Alfred St-Beni-Stonehaven Ave-Victoria St-100mmCICL( C )		\$112,200
Alfred St-Beni-Stonehaven Ave-Victoria St-100mmCICL( PC )		\$20,400
North St Main replacement bt East -Bent St		\$51,000
O'Donnell Street -East St-Wattle St-150 mmCI ( PC)		\$7,140
Mumbil Rising Water Main- 200AC (D)		\$35,700
Darling St from Darling to Gipps (Victoria Park) (D)		\$15,300
Corbett Ave-Bent St-Baird St-100mmCI (PC)		\$8,160
		<b>\$1,241,340</b>

<b>OPERATIONAL PLAN</b>
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Function No.

3.02

<b>PRINCIPAL ACTIVITY:</b>	<b>WATER</b>	<b>FUNCTION:</b>	<b>Water Supply</b>
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Project	Link to Capital Works	2017/2018
<b>Mains Extensions</b>	<b>02.08074</b>	
Whylandra St x-connect B/Club to Mino (PC)		\$20,400
Burroway St (Goonoo to Tenandra)(C)		\$51,000
Bunglegumbie Rd.Extension -150 mm pipeline -900 metres		\$102,000
Chelmsford X Cobra St Main extension-Underbore (C )		\$45,900
Wheeler Ln X Hennessey Dr cross connection (PC)		\$3,060
		<u>\$222,360</u>

## 3.02 - Water Supply

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Water Supply - Contributions</u>				
02.05026 - Section 64 Contributions - Water	-603,733	-618,826	-634,297	-650,154
02.05028 - Contributions - Infrastructure	-509,293	-522,025	-535,076	-548,453
<b>Water Supply - Contributions Total</b>	<b>-1,113,026</b>	<b>-1,140,851</b>	<b>-1,169,373</b>	<b>-1,198,607</b>
<u>Water Supply - Grants &amp; Subsidies</u>				
02.05022 - Pensioner Rates	-156,894	-160,652	-163,977	-167,257
02.05029 - Local Infrastructure Renewal Scheme Subsidy	-90,947	-80,562	-69,747	-58,484
<b>Water Supply - Grants &amp; Subsidies Total</b>	<b>-247,841</b>	<b>-241,214</b>	<b>-233,724</b>	<b>-225,741</b>
<u>Water Supply - Other Income</u>				
02.05010 - Sundry Income	-115,310	-118,585	-121,916	-125,188
02.05013 - Property Rental	-38,149	-39,067	-39,968	-41,130
02.05014 - Interest On Investments	-733,831	-669,467	-672,799	-803,644
02.05018 - House Service Connection Fees	-55,729	-57,401	-59,123	-60,897
02.05020 - Property Rentals	-8,045	-8,246	-8,418	-8,598
<b>Water Supply - Other Income Total</b>	<b>-951,064</b>	<b>-892,766</b>	<b>-902,224</b>	<b>-1,039,457</b>
<u>Water Supply - Pay for Use Charges</u>				
02.05000 - Less: Pensioner Rebates	257,212	263,642	270,233	276,989
02.05001 - Access Charges - Non-Residential	-1,772,227	-1,804,126	-1,836,600	-1,869,660
02.05002 - Less: Council Properties	68,291	69,998	71,678	73,112
02.05004 - Consumption Charge	-15,498,803	-15,831,898	-16,171,964	-16,519,143
02.05006 - Access Charges - Residential	-5,474,078	-5,572,610	-5,672,917	-5,775,029
<b>Water Supply - Pay for Use Charges Total</b>	<b>-22,419,605</b>	<b>-22,874,994</b>	<b>-23,339,570</b>	<b>-23,813,731</b>
<b>Income Total</b>	<b>-24,731,536</b>	<b>-25,149,825</b>	<b>-25,644,891</b>	<b>-26,277,536</b>
<b>Expenditure</b>				
<u>Water Supply - Maintenance</u>				
02.00003 - Water Treatment Maintenance	371,967	382,156	391,804	404,074
02.00004 - Property/Cottage Maintenance	1,641	1,674	1,707	1,742
02.00006 - Water Depot Maintenance	11,595	11,863	12,125	12,368
02.00012 - Water Supply Storage Systems Maintenance	41,166	42,436	43,743	45,106
02.00013 - Pipelines Maintenance	0	0	103,000	0
02.00014 - Meters Maintenance	5,368	5,589	5,818	6,058
02.00047 - Bores Maintenance - Potable	37,148	38,139	39,185	40,658
02.00053 - Booster Pump Stations Maintenance	70,526	72,957	75,612	78,253
<b>Water Supply - Maintenance Total</b>	<b>539,411</b>	<b>554,814</b>	<b>672,994</b>	<b>588,259</b>
<u>Water Supply - Operations</u>				
02.00001 - Water Treatment Operations	3,753,757	3,885,701	4,013,717	4,164,592
02.00002 - Water Depot Operations	13,321	13,906	14,518	15,160
02.00005 - Water Supply Storage Systems	213,985	179,017	209,230	239,578
02.00007 - Client Services - Operations	136,164	125,930	143,977	127,640
02.00009 - Infrastructure Services	158,728	164,857	171,552	178,854
02.00015 - Pipelines	1,107,802	1,146,395	1,267,665	1,221,820
02.00017 - Water/Sewer Employment Overhead Distribution	0	0	0	1

### 3.02 - Water Supply Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
02.00019 - Meters	420,621	432,724	445,463	459,059
02.00021 - Meter Reading Operations	376,092	383,800	391,596	399,562
02.00023 - Management Services-From Other Functions	2,826,604	2,911,492	3,002,181	3,099,222
02.00025 - Management Services	793,569	819,413	843,117	867,874
02.00027 - Interest on Loans	1,640,672	1,583,138	1,522,902	1,474,625
02.00029 - Less:Cost Supply Water To Council Funct.	-2,586,551	-2,462,995	-2,660,035	-2,872,837
02.00030 - Water Supply Storage Systems - Operations	30,918	32,092	33,259	34,924
02.00033 - Land Leases - RSA	9,690	9,884	10,081	10,585
02.00037 - Easement Acquisitions	6,244	6,369	6,496	6,626
02.00039 - Depreciation	3,994,119	3,994,119	3,994,119	3,994,119
02.00043 - Community Services Obligations	2,986,240	3,051,898	3,288,050	3,543,094
02.00045 - Bores Operations	259,577	276,878	281,428	292,826
02.00051 - Booster Pump Stations Operations	157,481	165,139	173,127	181,332
02.00057 - Asset Management System Operation	492,390	496,496	468,181	513,113
02.00062 - Dead End Flushes	7,152	7,295	7,441	7,590
<b>Water Supply - Operations Total</b>	<b>16,798,575</b>	<b>17,223,548</b>	<b>17,628,065</b>	<b>17,959,359</b>
<b>Expenditure Total</b>	<b>17,337,986</b>	<b>17,778,362</b>	<b>18,301,059</b>	<b>18,547,618</b>
<b>Operating Total</b>	<b>-7,393,550</b>	<b>-7,371,463</b>	<b>-7,343,832</b>	<b>-7,729,918</b>
<b>Capital</b>				
<b>Income</b>				
<u>Water Supply - Depreciation (Capital Recovery)</u>				
02.00061 - Depreciation	-4,122,204	-4,122,204	-4,122,204	-4,122,204
<b>Water Supply - Depreciation (Capital Recovery) Total</b>	<b>-4,122,204</b>	<b>-4,122,204</b>	<b>-4,122,204</b>	<b>-4,122,204</b>
<u>Water Supply - Proceeds from Sale of Assets</u>				
02.08001 - Works Plant - Sales	-48,300	-116,916	0	-188,914
<b>Water Supply - Proceeds from Sale of Assets Total</b>	<b>-48,300</b>	<b>-116,916</b>	<b>0</b>	<b>-188,914</b>
<b>Income Total</b>	<b>-4,170,504</b>	<b>-4,239,120</b>	<b>-4,122,204</b>	<b>-4,311,118</b>
<b>Expenditure</b>				
<u>Water Supply - Acquisition of Assets</u>				
02.08051 - Works Plant - Purchases	267,787	596,853	0	606,790
02.08053 - Pumps & Equipment >\$5 & 000	86,520	5,202	0	0
02.08055 - New House Services	51,669	53,219	54,816	56,460
02.08063 - Contributed Assets - Water Mains	509,293	522,025	535,076	548,453
02.08064 - Other Structures	561,000	561,816	0	0
02.08069 - Augmentation Works	7,354,200	5,612,958	1,995,070	5,126,718
02.08071 - Asset Replacement / Refurbishment	2,138,940	1,266,166	1,724,461	1,288,094
02.08090 - Water - Loan Principal Repayments	1,011,918	1,079,352	1,129,688	1,193,283
<b>Water Supply - Acquisition of Assets Total</b>	<b>11,981,327</b>	<b>9,697,591</b>	<b>5,439,111</b>	<b>8,819,798</b>

### 3.02 - Water Supply Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Water Supply - Asset Renewals - Asset Maintenance</u>				
02.08073 - Mains Replacement	1,241,340	1,730,185	1,671,400	1,590,094
02.08074 - Mains Extensions	222,360	10,404	0	0
<b>Water Supply - Asset Renewals - Asset Maintenance Total</b>	<b>1,463,700</b>	<b>1,740,589</b>	<b>1,671,400</b>	<b>1,590,094</b>
<b>Expenditure Total</b>	<b>13,445,027</b>	<b>11,438,180</b>	<b>7,110,511</b>	<b>10,409,892</b>
<b>Capital Total</b>	<b>9,274,523</b>	<b>7,199,060</b>	<b>2,988,307</b>	<b>6,098,774</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,880,973</b>	<b>-172,403</b>	<b>-4,355,525</b>	<b>-1,631,144</b>
<b>Restricted Assets</b>				
<u>Water Supply - Restricted Assets</u>				
02.05825 - Externally Restricted Assets - Water Supply	-1,880,973	172,403	4,355,525	1,631,144
<b>Water Supply - Restricted Assets Total</b>	<b>-1,880,973</b>	<b>172,403</b>	<b>4,355,525</b>	<b>1,631,144</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>OPERATIONAL PLAN</b>
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Function No. 4.01

<b>PRINCIPAL ACTIVITY:</b> <b>Community Protection</b>	<b>FUNCTION</b> <b>Stormwater</b>
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**Responsible Officer: Manager Technical Support  
Mr Mark Stacey**

**Function Objectives:**

To provide adequate infrastructure, together with planning for new infrastructure, to cater for the present and future disposal of stormwater within the local government area taking into account both the control of volume and quality of the stormwater discharged.
To protect individual and minimise damage to property under threat from storm events, due to inadequacies within the drainage system.
To ensure safe and trafficable driving conditions in rainy weather to a defined and cost effective level of service.
To maintain existing stormwater system.

Activity	Actions	Performance Targets/Services Level
Urban Drainage - Maintain Existing System	Implement rolling programme to improve known deficiencies in existing drainage schemes.	At least one drainage deficiency rectified by June each year, subject to funding.
	Investigate new drainage complaints regarding stormwater inundation within six months of receipt of the complaint including village areas.	Number of complaints from property owners as a result of stormwater overflowing from Council drains/facilities is no more than 5.
	Implement a programme for maintenance of the local government area drainage work.	Clear water way area and ensure sound stormwater structures.
Studies/Preconstruction (Section 94)	Develop stormwater models for one existing catchment each year within the Dubbo urban areas.	Develop by June annually.
	Review Dubbo Section 94 Contributions Plan for Stormwater Drainage.	Plan reviewed by June 2018.
Management Services - from other functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Undertake a biennial survey of community attitudes and understanding regarding stormwater management of population.	Next survey scheduled for December 2018.
Catchment Management Planning	Develop and implement a community based Stormwater Education programme.	Improve community awareness of the causes and effects of stormwater pollution as a result of urbanisation increases June annually.
Asset Management - Stormwater	Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.	Asset Management Plans for the Stormwater Function are prepared and submitted by due date.

<b>OPERATIONAL PLAN</b>
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Function No. 4.01

<b>PRINCIPAL ACTIVITY:</b> <b>Community Protection</b>	<b>FUNCTION</b> <b>Stormwater</b>
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Activity	Actions	Performance Targets/Services Level
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.  Wongarbon Village Drainage Scheme is implemented.	Programme implemented.  Scope of Project completed by July 2018.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Drainage Complaints Investigated	40	Average time taken to complete investigation (weeks)	2	Total number of complaints received	40
Number of Section 94 projects	1	Projects within Budget	100%		
Number of Blockages rectified	10	Percentage completed within customer service levels.	100%	Number of repeated complaints re same problem	5

**Key Projects****Operational Program:**

Project	Link to Capital Works Program	2017/2018
<b>Minore Drainage Extensions (in Assoc with K &amp; G)</b>	<b>01.09131</b>	
Brisbane Street (South Cobra Street)		\$80,000
Preconstruction - Tech Support		\$20,000
		<b>\$100,000</b>
<b>Drainage Extensions</b>	<b>01.09135</b>	
Preconstruction - Tech Support		\$30,000
North Dubbo - Bourke to Myall		\$1,500,000
		<b>\$1,530,000</b>
<b>Wongarbon Drainage</b>	<b>01.09145</b>	
Wongarbon Drainage Scheme		\$536,499
		<b>\$536,499</b>
<b>Rectification Works</b>	<b>01.09127</b>	
Technical Support		\$120,000
West Dubbo Drain Reinstatement		\$30,000
Other Infrastructure - Wellington		\$31,650
		<b>\$181,650</b>
<b>Hennessy Basin Facility</b>	<b>01.09142</b>	
Stage 1 - Infrastructure to Consultant Design		\$704,948
Treatment Pond Design		\$44,221
Pipe Crossing of Hennessy Rd Design		\$825,000
		<b>\$1,574,169</b>
<b>Gross Pollutant Trap Installation</b>	<b>01.09133</b>	
West Dubbo		\$198,540
		<b>\$198,540</b>
<b>Troy Basin Facility</b>	<b>01.09144</b>	
External Pipeline/Rail Crossing Construction		\$150,000
Basin Construction		\$220,087
Purvis Lane		\$770,000
		<b>\$1,140,087</b>

## 4.01 - Stormwater

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Stormwater - Annual Charges</u>				
01.07135 - Stormwater Drainage - Annual Charge	-1,386,727	-1,419,149	-1,452,291	-1,486,164
01.07136 - Abandonments	500	500	500	500
01.07137 - Less: Council Properties	6,753	6,956	7,095	7,237
<b>Stormwater - Annual Charges Total</b>	<b>-1,379,474</b>	<b>-1,411,693</b>	<b>-1,444,696</b>	<b>-1,478,427</b>
<u>Stormwater - Capital Contributions</u>				
01.07151 - Contribs.& Donations - Infrastructure	-1,091,012	-1,112,832	-1,135,089	-1,157,791
<b>Stormwater - Capital Contributions Total</b>	<b>-1,091,012</b>	<b>-1,112,832</b>	<b>-1,135,089</b>	<b>-1,157,791</b>
<u>Stormwater - Contributions</u>				
01.07145 - Contributions Sec.94	-16,800	-16,900	-17,000	-17,000
01.07147 - Section 94 Contributions - Stormwater	-267,499	-272,849	-278,306	-283,872
<b>Stormwater - Contributions Total</b>	<b>-284,299</b>	<b>-289,749</b>	<b>-295,306</b>	<b>-300,872</b>
<u>Stormwater - Grants &amp; Subsidies</u>				
01.07141 - Stormwater Grants	-200,000	0	-150,000	0
01.07143 - Local Infrastructure Renewal Scheme Subsidy	-34,631	-28,580	-22,204	-15,485
<b>Stormwater - Grants &amp; Subsidies Total</b>	<b>-234,631</b>	<b>-28,580</b>	<b>-172,204</b>	<b>-15,485</b>
<u>Stormwater - Other Income</u>				
01.07139 - Licence Agreement	-539	-548	-556	-565
<b>Stormwater - Other Income Total</b>	<b>-539</b>	<b>-548</b>	<b>-556</b>	<b>-565</b>
<b>Income Total</b>	<b>-2,989,955</b>	<b>-2,843,402</b>	<b>-3,047,851</b>	<b>-2,953,140</b>
<b>Expenditure</b>				
<u>Stormwater - Interest Charges &amp; Depreciation</u>				
01.00320 - Depreciation - Stormwater	1,242,384	1,242,384	1,242,384	1,242,384
01.00321 - Interest Repayments	306,688	284,623	259,881	234,505
<b>Stormwater - Interest Charges &amp; Depreciation Total</b>	<b>1,549,072</b>	<b>1,527,007</b>	<b>1,502,265</b>	<b>1,476,889</b>
<u>Stormwater - Maintenance</u>				
01.00299 - Urban Drainage - Maintain Existing System	115,051	118,676	128,806	131,382
<b>Stormwater - Maintenance Total</b>	<b>115,051</b>	<b>118,676</b>	<b>128,806</b>	<b>131,382</b>
<u>Stormwater - Urban Stormwater Drainage</u>				
01.00298 - Urban Drainage - Existing System	312,024	315,439	320,696	324,323
01.00300 - Studies/Preconstruction (Section 94)	65,000	70,000	80,000	90,000
01.00304 - Management Services-From Other Functions	309,915	321,340	332,708	339,525
01.00306 - Management Services	104,171	107,187	111,135	92,334
01.00313 - Grant - Flood Plain Management Strategy	300,000	0	225,000	0
01.00314 - Catchment Management Planning	67,500	72,500	77,550	82,600
01.00316 - Assets Management - Stormwater	227,438	199,313	198,956	206,093
01.00325 - Less : Services Provided to Other Functions	-123,956	-81,000	0	0
<b>Stormwater - Urban Stormwater Drainage Total</b>	<b>1,262,092</b>	<b>1,004,779</b>	<b>1,346,045</b>	<b>1,134,875</b>
<b>Expenditure Total</b>	<b>2,926,215</b>	<b>2,650,462</b>	<b>2,977,116</b>	<b>2,743,146</b>
<b>Operating Total</b>	<b>-63,740</b>	<b>-192,940</b>	<b>-70,735</b>	<b>-209,994</b>

## 4.01 - Stormwater

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Stormwater - Borrowings</u>				
01.08901 - Stormwater - Loan Borrowings	-1,500,000	0	0	0
<b>Stormwater - Borrowings Total</b>	<b>-1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Stormwater - Depreciation (Capital Recovery)</u>				
01.09749 - Depreciation - Community Protection	-1,242,384	-1,242,384	-1,242,384	-1,242,384
<b>Stormwater - Depreciation (Capital Recovery) Total</b>	<b>-1,242,384</b>	<b>-1,242,384</b>	<b>-1,242,384</b>	<b>-1,242,384</b>
<b>Income Total</b>	<b>-2,742,384</b>	<b>-1,242,384</b>	<b>-1,242,384</b>	<b>-1,242,384</b>
<b>Expenditure</b>				
<u>Stormwater - Acquisition of Assets</u>				
01.09131 - Minor Drainage Extensions (In assoc with K&G)	100,000	20,000	20,000	20,000
01.09133 - Gross Pollutant Trap Installation	198,540	50,000	180,000	353,277
01.09135 - Drainage Extensions	1,530,000	0	0	0
01.09137 - Contributed Assets - Stormwater	1,091,012	1,112,832	1,135,089	1,157,791
01.09145 - Wongarbron Drainage	536,449	0	500,000	0
01.09146 - Stormwater - Loan Principal Repayment	311,349	289,121	265,680	240,548
<b>Stormwater - Acquisition of Assets Total</b>	<b>3,767,350</b>	<b>1,471,953</b>	<b>2,100,769</b>	<b>1,771,616</b>
<u>Stormwater - Asset Renewals - Asset Maintenance</u>				
01.09127 - Rectification Works	181,650	2,471,650	156,650	136,650
01.09142 - Hennessy Basin Facility	1,574,169	0	0	0
01.09144 - Troy Basin Facility	1,140,087	0	0	0
<b>Stormwater - Asset Renewals - Asset Maintenance Total</b>	<b>2,895,906</b>	<b>2,471,650</b>	<b>156,650</b>	<b>136,650</b>
<b>Expenditure Total</b>	<b>6,663,256</b>	<b>3,943,603</b>	<b>2,257,419</b>	<b>1,908,266</b>
<b>Capital Total</b>	<b>3,920,872</b>	<b>2,701,219</b>	<b>1,015,035</b>	<b>665,882</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>3,857,132</b>	<b>2,508,279</b>	<b>944,300</b>	<b>455,888</b>
<b>Restricted Assets</b>				
<u>Stormwater - Restricted Assets</u>				
01.05824 - Internally Restricted Assets - Stormwater	-770,000	-1,742,414	-725,000	0
01.05825 - Externally Restricted Assets - Stormwater	-2,634,899	-151,279	262,201	265,111
<b>Stormwater - Restricted Assets Total</b>	<b>-3,404,899</b>	<b>-1,893,693</b>	<b>-462,799</b>	<b>265,111</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>452,233</b>	<b>614,586</b>	<b>481,501</b>	<b>720,999</b>

<b>OPERATIONAL PLAN</b>
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Function No.

4.02

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY PROTECTION</b>	<b>FUNCTION:</b>	<b>Fire Services</b>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr S Clayton**

**Function Objectives:**

To protect people and minimise damage to property under threat from fire or other natural forces and/or external hazards.
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Activity	Actions	Performance Targets/Service Level
Contribution to NSW Fire Brigade	Contribute to Ministry for Police and Emergency Services for Fire and Rescue NSW Services.	Payments made by specified dates.
Operations - Reimbursed by Bush Fire Control	Claim all reimbursable expenses incurred under this heading in the following year against the Rural Fire Fighting Fund.	100% Eligible reimbursement from Bush Fire Fighting Fund.
Operations and Emergency Response	Carry out land inspections and monitor fuel loadings.	Land manager compliance following formal notices from Rural Fire Services.
	Attend meetings of the Rural Fire Service Liaison Committee four (4) times a year.	July/October/February/April annually.
	RFS issues Notification letters and S66 Notices as required and reinspect properties for compliance within set time.	Full compliance from property owners.
	Promote rural fire safety (e.g. firebreaks on rural lots), by giving media releases and advertisements to all media outlets.	Regular media releases issued regarding fire safety.
	Implement Hazard reduction Programmes and report activity to Rural Fire Service Zone Manager.	June annually.
	Education and development of all volunteer fire fighters.	Number of trained volunteer fire fighters reflects operational capacity of each respective Brigade.
Fire Control Centre - Operations	Maintain a 24 hour call out system.	Ensure adequate staff numbers to meet requirement.
	Ensure Emergency Operation Centre and Stations are on standby during fire danger period.	All fire fighting plant and equipment readily available for use.
	Maintain monthly contact with Rural Fire Service Orana Zone Manager to review operational capacity and accommodation/facility needs.	Meeting held by March/September annually.

<b>OPERATIONAL PLAN</b>
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Function No.

4.02

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY PROTECTION</b>	<b>FUNCTION:</b>	<b>Fire Services</b>
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Activity	Actions	Performance Targets/Service Level
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Electricity Charges - Brigade Stations	Ensure all brigade stations have adequate electricity supply.	Electricity consumption is contained to within budget estimates.
Contribution to Bushfire Council	Contributions made as determined by the Minister to the Rural Fire Fighting Fund.	Payments made by specified dates.
Asset Maintenance Program - Routine	Undertake minor building asset maintenance as required.	Buildings operational and presentable.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of Bush Fire Brigades	37	Fire fighting expenditure per capita (51,049 population)	\$23.33	No. of unit failures	0
No. of Accredited Basic Fire Fighters (Audit of brigades undertaken to determine current number of active members)	804		No. of Fires started from escaped permit burns	0	
No. of Communications Brigades	1				
No. of Accredited Crew Leaders	170		No. of Section 66 Notices not complied with	0	
No. of Accredited Group Leaders	34				
Number of Accredited Village Fire Fighters	319				
No. of Accredited Advanced Fire Fighters	136				

<b>OPERATIONAL PLAN</b>
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Function No.

4.02

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY PROTECTION</b>	<b>FUNCTION:</b>	<b>Fire Services</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of constructed Fire Stations	32				
No. of Fire Tankers under 25 years	74				
No. of Section 66 Notices issued					

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Fire Control - Plant &amp; Equipment</b>	<b>1.09156</b>	
BFC Catalogue Items - Capital		\$360,000
		<u>\$360,000</u>
<b>Fire Services - Other Structures</b>	<b>1.09159</b>	
Orana Aircraft Operations Hardstand Area		\$51,896
		<u>\$51,896</u>

## 4.02 - Fire Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Fire Services - Contributions</u>				
01.07167 - Contributions	-93,783	-97,294	-98,304	-99,042
<b>Fire Services - Contributions Total</b>	<b>-93,783</b>	<b>-97,294</b>	<b>-98,304</b>	<b>-99,042</b>
<u>Fire Services - Grants &amp; Subsidies</u>				
01.07166 - Reimburse Of Oper.Expense (Bushfire Fund)	-166,050	-169,971	-173,580	-178,787
01.07168 - Bushfire Equipment Grants	-528,018	-530,538	-533,096	-535,692
<b>Fire Services - Grants &amp; Subsidies Total</b>	<b>-694,068</b>	<b>-700,509</b>	<b>-706,676</b>	<b>-714,479</b>
<u>Fire Services - Other Income</u>				
01.06112 - Other Income	-45,000	-45,000	-45,000	-45,000
01.07156 - Sundry Income	-2,898	-2,985	-3,074	-3,167
<b>Fire Services - Other Income Total</b>	<b>-47,898</b>	<b>-47,985</b>	<b>-48,074</b>	<b>-48,167</b>
<b>Income Total</b>	<b>-835,749</b>	<b>-845,788</b>	<b>-853,054</b>	<b>-861,688</b>
<b>Expenditure</b>				
<u>Fire Services - Fire Protection</u>				
01.00330 - Contribution to NSW Fire Brigade	362,904	373,791	385,005	396,555
01.00331 - Operations-Reimbursed By Bushfire Cncl.	148,792	155,833	159,512	163,350
01.00333 - Operations & Emergency Response	197,784	200,929	204,050	163,448
01.00334 - Fire Control Centre - Operations	125,932	128,980	132,116	136,135
01.00335 - Management Services-From Other Functions	179,794	182,830	185,112	189,154
01.00336 - Electricity Charges - Brigade Stations	7,216	7,577	7,956	8,354
01.00339 - Contribution To Bushfire Council	607,646	625,876	644,652	663,992
01.00344 - SMSS Building Site & Building Expenses	16,729	20,063	20,892	21,445
01.00345 - Repair - Plant & Equipment	40,600	41,209	41,827	42,873
<b>Fire Services - Fire Protection Total</b>	<b>1,687,397</b>	<b>1,737,088</b>	<b>1,781,122</b>	<b>1,785,306</b>
<u>Fire Services - Interest Charges &amp; Deprec.</u>				
01.00347 - Depreciation	660,447	660,447	660,447	660,447
<b>Fire Services - Interest Charges &amp; Deprec. Total</b>	<b>660,447</b>	<b>660,447</b>	<b>660,447</b>	<b>660,447</b>
<u>Fire Services - Maintenance</u>				
01.00341 - Asset Maintenance Program - Routine	17,383	17,727	18,043	18,539
<b>Fire Services - Maintenance Total</b>	<b>17,383</b>	<b>17,727</b>	<b>18,043</b>	<b>18,539</b>
<b>Expenditure Total</b>	<b>2,365,227</b>	<b>2,415,262</b>	<b>2,459,612</b>	<b>2,464,292</b>
<b>Operating Total</b>	<b>1,529,478</b>	<b>1,569,474</b>	<b>1,606,558</b>	<b>1,602,604</b>
<b>Capital</b>				
<b>Income</b>				
<u>Fire Services - Depreciation (Cap. Recovery)</u>				
01.09754 - Depreciation - Community Protection	-660,447	-660,447	-660,447	-660,447
<b>Fire Services - Depreciation (Cap. Recovery) Total</b>	<b>-660,447</b>	<b>-660,447</b>	<b>-660,447</b>	<b>-660,447</b>
<b>Income Total</b>	<b>-660,447</b>	<b>-660,447</b>	<b>-660,447</b>	<b>-660,447</b>



## 4.02 - Fire Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Fire Services - Acquisition of Assets</u>				
01.09156 - Fire Control - Plant & Equipment	360,000	360,000	360,000	360,000
01.09159 - Fire Services - Other Structures	51,896	0	0	0
<b>Fire Services - Acquisition of Assets Total</b>	<b>411,896</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>
<b>Expenditure Total</b>	<b>411,896</b>	<b>360,000</b>	<b>360,000</b>	<b>360,000</b>
<b>Capital Total</b>	<b>-248,551</b>	<b>-300,447</b>	<b>-300,447</b>	<b>-300,447</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,280,927</b>	<b>1,269,027</b>	<b>1,306,111</b>	<b>1,302,157</b>
<b>Restricted Assets</b>				
<u>Fire Services - Restricted Assets</u>				
01.05827 - Internally Restricted Assets - Fire Services	-51,896	0	0	0
01.05828 - Externally Restricted Assets - Fire Services	-27,555	-58,136	-70,640	0
<b>Fire Services - Restricted Assets Total</b>	<b>-79,451</b>	<b>-58,136</b>	<b>-70,640</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,201,476</b>	<b>1,210,891</b>	<b>1,235,471</b>	<b>1,302,157</b>

<b>OPERATIONAL PLAN</b>
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Function No.

4.03

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY PROTECTION</b>	<b>FUNCTION</b>	<b>Emergency Management</b>
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste  
Mr S Clayton**

**Function Objectives:**

To protect people and minimise damage to property under threat from natural forces and/or external hazards.
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Activity	Actions	Performance Targets/Service Level
Management Services - from other Functions	Cost of Services including Management Accounting, Financial Accounting, Technical, Information Technology, and Corporate Overheads provided to this function.	Level of service adhered to in terms of agreed brief(s).
Asset Maintenance Program - Routine	Undertake minor building asset maintenance as required.	Buildings operational and presentable.
Emergency Centre and Operations	Local Emergency Management Committee to meet four times a year.	Meeting to be held in August/November/February/May.
State Emergency Services Operations	Maintain a 24 hour call out system.	The Local Units ranks have the capability of mobilising all units simultaneously.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of Emergency Response Units:		Total Operating Cost per capita ( 2018 population 51,449)	\$3.50	Number of Accredited Volunteers:	
Dubbo	3			Dubbo	30
Wellington	2			Wellington	15
No. of LEMC Meetings	4				

## 4.03 - Emergency Management

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Emergency Management - Grants and Subsidies</u>				
01.07176 - Emergency Management Australia Grants	0	0	0	-1,000,000
<b>Emergency Management - Grants and Subsidies Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,000,000</b>
<u>Emergency Management - Other Income</u>				
01.07155 - Sundry Income	-2,233	-2,367	-2,502	-2,564
<b>Emergency Management - Other Income Total</b>	<b>-2,233</b>	<b>-2,367</b>	<b>-2,502</b>	<b>-2,564</b>
<b>Income Total</b>	<b>-2,233</b>	<b>-2,367</b>	<b>-2,502</b>	<b>-1,002,564</b>
<b>Expenditure</b>				
<u>Emergency Management - Emergency Response</u>				
01.00349 - Natural Disaster Operations	8,000	8,100	8,200	8,300
01.00350 - Management Services-From Other Functions	44,667	45,439	46,212	47,406
01.00354 - Emergency Centre & Operations	8,239	8,498	8,768	8,976
01.00356 - State Emergency Services Operations	9,071	9,348	9,727	9,970
01.00357 - Contribution to SES	96,192	98,597	101,062	103,588
01.00358 - Dubbo Rescue Squad Operations	1,850	1,942	2,040	2,091
<b>Emergency Management - Emergency Response Total</b>	<b>168,019</b>	<b>171,924</b>	<b>176,009</b>	<b>180,331</b>
<u>Emergency Management - Interest Charges and Depre</u>				
01.00346 - Depreciation	1,560	1,560	1,560	1,560
<b>Emergency Management - Interest Charges and Depre Total</b>	<b>1,560</b>	<b>1,560</b>	<b>1,560</b>	<b>1,560</b>
<u>Emergency Management - Maintenance</u>				
01.00352 - Asset Maintenance Program - Routine	9,668	6,030	6,145	6,271
<b>Emergency Management - Maintenance Total</b>	<b>9,668</b>	<b>6,030</b>	<b>6,145</b>	<b>6,271</b>
<b>Expenditure Total</b>	<b>179,247</b>	<b>179,514</b>	<b>183,714</b>	<b>188,162</b>
<b>Operating Total</b>	<b>177,014</b>	<b>177,147</b>	<b>181,212</b>	<b>-814,402</b>
<b>Capital</b>				
<b>Income</b>				
<u>Emergency Management -Depreciation (Cap. Recovery)</u>				
01.09756 - Emergency Management - Depreciation (Cap Recovery)	-1,560	-1,560	-1,560	-1,560
<b>Emergency Management -Depreciation (Cap. Recovery) Total</b>	<b>-1,560</b>	<b>-1,560</b>	<b>-1,560</b>	<b>-1,560</b>
<u>Emergency Management -Proceeds from Sale of Assets</u>				
01.09755 - Assets Sold - Emergency Management	0	0	0	-500,000
<b>Emergency Management -Proceeds from Sale of Assets Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-500,000</b>
<b>Income Total</b>	<b>-1,560</b>	<b>-1,560</b>	<b>-1,560</b>	<b>-501,560</b>

## 4.03 - Emergency Management

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Emergency Management - Acquisition of Assets</u>				
01.09168 - Emergency Management Facilities	0	0	0	1,500,000
<b>Emergency Management - Acquisition of Assets Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>Expenditure Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>Capital Total</b>	<b>-1,560</b>	<b>-1,560</b>	<b>-1,560</b>	<b>998,440</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>175,454</b>	<b>175,587</b>	<b>179,652</b>	<b>184,038</b>
<b>Restricted Assets</b>				
<u>Emergency Management - Restricted Assets</u>				
01.05830 - Internally Restricted Assets -Emergency Management	-8,570	-5,245	-4,230	-2,238
01.05831 - Externally Restricted Assets -Emergency Management	1,100	1,200	1,300	1,400
<b>Emergency Management - Restricted Assets Total</b>	<b>-7,470</b>	<b>-4,045</b>	<b>-2,930</b>	<b>-838</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>167,984</b>	<b>171,542</b>	<b>176,722</b>	<b>183,200</b>

<b>OPERATIONAL PLAN</b>
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Function No.

5.1

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>Livestock Markets</b>
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**Responsible Officer: Director Corporate Development  
Mr Ken Rogers**

**Function Objectives:**

To operate a livestock selling facility that observes all regulations, legislation, codes and policies governing the handling, movement, welfare, disposal and sale of livestock which operated at no cost to ratepayers and generates income to undertake improvements whilst providing an annual dividend to General Purpose Rates & Revenue.

Activity	Actions	Performance Targets/Service Level
Yard Operations Costs	Carry out an "Asset Condition" assessment of the Livestock Markets.	Yards are maintained and fit for purpose.
Cleaning and Washdown Facility	Undertake cleaning of facilities and washdown of yards together with a value added truck wash facility.	Yards and facilities are clean and available. Vehicles leaving the site do not pollute the surrounding environment.
Marketing & Promotion	Cost of advertising & membership to industry association.	Costs incurred are measurable and reasonable for the returns achieved.
Direct Sale Expenses	Cost of conduct of sales.	Attain financial result in accordance with estimates.
WHS, QA and Environmental Management	Undertake an annual review of the National Saleyards Quality Assurance Programme and prepare for external audit annually.	Reviewed undertaken annually in November.
Management Services - from to other Functions	Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Asset Management Program - Routine	Undertake Building Asset Management Program.	Buildings are operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program.	Buildings are maintained in a satisfactory condition.
Management Services	Business Plans are developed for the Dubbo Regional Livestock Markets following discussions with stakeholders.	No foreseeable business risks are not identified. Business plans are developed March annually.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of sale days	126	Total operating expenses per sale day	\$26,030	Stock throughput rating (NSW)	
				- Cattle	1
				- Sheep	3
				- Combined	2

<b>OPERATIONAL PLAN</b>
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Function No.

5.1

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>Livestock Markets</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of animals sold		Total operating expenses per head sold	\$2.34	% of agents/vendors/ buyers who rate facilities and operations as satisfactory	70%
- Cattle	190,000				
- Sheep	1,200,000				
Goats	10,000				

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Livestock Markets - Other Structures</b>		
Upgrade Cattle Loading ramp	<b>1.09167</b>	\$85,000
Sheepyards upgrade		\$15,000
Workshop upgrade		\$145,000
Shade structure (Cattle yards)		\$280,000
Draft & Sale Pens		\$250,000
		<u>\$775,000</u>
<b>Livestock Markets - Asset Renewals - Maintenance</b>		
Reseal Car Park	<b>1.09174</b>	\$75,000
		<u>\$75,000</u>
<b>Livestock Markets - Other Structures</b>		
Security Cameras	<b>1.09177</b>	\$80,000
Upgrade sheep boundary fence		\$60,000
Upgrade sheep loading ramps		\$46,000
Sheep yard panels		\$40,000
		<u>\$226,000</u>

## 5.01 - Livestock Markets

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Livestock Markets - Charges &amp; Fees</u>				
01.07177 - Yard Dues	-2,651,881	-2,722,803	-2,790,873	-2,846,690
01.07179 - Truck Wash Fees	-87,651	-89,805	-92,013	-93,823
01.07181 - Licence Fees	-601,196	-616,225	-631,631	-644,263
<b>Livestock Markets - Charges &amp; Fees Total</b>	<b>-3,340,728</b>	<b>-3,428,833</b>	<b>-3,514,517</b>	<b>-3,584,776</b>
<u>Livestock Markets - Contributions</u>				
01.07187 - Contributions By Agents	-12,320	-12,566	-12,880	-13,138
<b>Livestock Markets - Contributions Total</b>	<b>-12,320</b>	<b>-12,566</b>	<b>-12,880</b>	<b>-13,138</b>
<u>Livestock Markets - Grants &amp; Subsidies</u>				
01.07189 - Grants - Livestock Markets	-329,089	0	0	0
<b>Livestock Markets - Grants &amp; Subsidies Total</b>	<b>-329,089</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Livestock Markets - Other Income</u>				
01.07183 - Sundries	-19,184	-19,566	-20,030	-20,430
01.07185 - Rents	-31,317	-31,983	-32,778	-33,434
<b>Livestock Markets - Other Income Total</b>	<b>-50,501</b>	<b>-51,549</b>	<b>-52,808</b>	<b>-53,864</b>
<b>Income Total</b>	<b>-3,732,638</b>	<b>-3,492,948</b>	<b>-3,580,205</b>	<b>-3,651,778</b>
<b>Expenditure</b>				
<u>Livestock Markets - Interest Charges &amp; Deprec.</u>				
01.00376 - Depreciation	1,089,253	1,089,253	1,089,253	1,089,253
<b>Livestock Markets - Interest Charges &amp; Deprec. Total</b>	<b>1,089,253</b>	<b>1,089,253</b>	<b>1,089,253</b>	<b>1,089,253</b>
<u>Livestock Markets - Maintenance</u>				
01.00370 - Asset Maintenance Program - Routine	289,202	294,984	300,880	306,896
01.00372 - Asset Maintenance Program - Cyclic	40,000	47,000	40,000	38,000
<b>Livestock Markets - Maintenance Total</b>	<b>329,202</b>	<b>341,984</b>	<b>340,880</b>	<b>344,896</b>
<u>Livestock Markets - Operations</u>				
01.00360 - Yard Operations Costs	897,559	932,863	949,776	982,101
01.00362 - Cleaning & Wash Down Facility	315,000	315,000	315,000	321,300
01.00363 - Marketing and Promotion	13,120	13,242	13,367	13,494
01.00364 - Direct Sale Expenses	54,688	55,782	56,898	58,036
01.00365 - OH&S & QA & Environmental Management	19,329	19,718	20,112	20,515
01.00366 - Management Services-From Other Functions	372,668	384,483	397,112	411,174
01.00368 - Co-Ordination & Administration	189,306	196,790	204,570	212,661
<b>Livestock Markets - Operations Total</b>	<b>1,861,670</b>	<b>1,917,878</b>	<b>1,956,835</b>	<b>2,019,281</b>
<b>Expenditure Total</b>	<b>3,280,125</b>	<b>3,349,115</b>	<b>3,386,968</b>	<b>3,453,430</b>
<b>Operating Total</b>	<b>-452,513</b>	<b>-143,833</b>	<b>-193,237</b>	<b>-198,348</b>

## 5.01 - Livestock Markets

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Livestock Markets - Depreciation (Cap. Recovery)</u>				
01.09759 - Depreciation - City Development	-1,089,253	-1,089,253	-1,089,253	-1,089,253
<b>Livestock Markets - Depreciation (Cap. Recovery) Total</b>	<b>-1,089,253</b>	<b>-1,089,253</b>	<b>-1,089,253</b>	<b>-1,089,253</b>
<b>Income Total</b>	<b>-1,089,253</b>	<b>-1,089,253</b>	<b>-1,089,253</b>	<b>-1,089,253</b>
<b>Expenditure</b>				
<u>Livestock Markets - Acquisition of Assets</u>				
01.09167 - Livestock Markets - Other Structures	775,000	0	280,000	0
<b>Livestock Markets - Acquisition of Assets Total</b>	<b>775,000</b>	<b>0</b>	<b>280,000</b>	<b>0</b>
<u>Livestock Markets - Asset Renewals - Maintenance</u>				
01.09174 - Livestock - Infrastructure - Road & Bridge & Footpath	75,000	0	0	0
01.09176 - Livestock Markets - Buildings - Non Specialised	0	700,000	0	0
01.09177 - Livestock Markets - Other Structures	226,000	106,000	106,000	66,000
01.09179 - Livestock Markets - Other Assets	0	700,000	50,000	0
<b>Livestock Markets - Asset Renewals - Maintenance Total</b>	<b>301,000</b>	<b>1,506,000</b>	<b>156,000</b>	<b>66,000</b>
<b>Expenditure Total</b>	<b>1,076,000</b>	<b>1,506,000</b>	<b>436,000</b>	<b>66,000</b>
<b>Capital Total</b>	<b>-13,253</b>	<b>416,747</b>	<b>-653,253</b>	<b>-1,023,253</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-465,766</b>	<b>272,914</b>	<b>-846,490</b>	<b>-1,221,601</b>
<b>Restricted Assets</b>				
<u>Livestock Markets - Restricted Assets</u>				
01.05833 - Internally Restricted Assets - Livestock Markets	153,166	-590,914	510,878	888,601
<b>Livestock Markets - Restricted Assets Total</b>	<b>153,166</b>	<b>-590,914</b>	<b>510,878</b>	<b>888,601</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-312,600</b>	<b>-318,000</b>	<b>-335,612</b>	<b>-333,000</b>



<b>OPERATIONAL PLAN</b>
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Function No.

5.2

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>Airport</b>
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**Responsible Officer: Airport Operations Manager  
Mrs Natalie Nissen**

**Function Objectives:**

To provide an airport facility approved by the Civil Aviation Safety Authority that caters for private and commercial aviation operators and their passengers which operates at no cost to ratepayers and generates income to undertake improvements and further, generates sufficient funds to provide an amount for transfer to General Revenue.

Activity	Actions	Performance Targets/Service Level
Airside Operations	Conduct regular and statutory maintenance program	Runway in a safe working condition. All inspections satisfy CASA requirements.
	Undertake Safety/Technical Audit utilising Civil Aviation Safety Authority approved auditor.	Pavements meet CASA Standards for Safe Operation as Inspected. Meet Requirements of MOS139 by September annually.
Management Services	Provide budget and operational advice and direction.	Supervise Groundsman. Works schedules completed. Attain financial result in accordance with estimates.
	Continue to lobby Federal and State Governments and utilise the resources of the Australian Airport Association to ensure continued viable access to Kingsford Smith Airport for regional airlines.	Access to Kingsford Smith Airport maintained.
	Maintain membership of the Australian Airport Association.	Membership renewed in July annually.
	Implement the regional promotions program aimed at expanding the user base of the Airport.	At least 175,000 RPT passengers utilise the Airport on an annual basis.
	Undertake an annual emergency exercise.	One emergency exercise (either Table Top or Mock) complete per year as per MOS136 .
	Monitor the extent of compliance to the Dubbo Regional Airport Transport Security Programme.	No breaches of transport security program.
	Maintain attendance of Regional Infrastructure Consultancy Meeting (RICM).	Report complete on requirements for the Airport.
	Maintain a watching brief on developments with respect to the proposed Badgerys Creek airport.	Provide Council with updated information as received, including communication with Sydney Airport Corporation directly, or via Australian Airports Association.
	Complete runway strengthening and lighting upgrade.	Project to be completed by 31 March 2018.
	Complete Staged Upgrade of General Aviation and Aeromedical Facility Upgrade.	Project to be completed by 30 June 2018.
	Business Plans is developed for the Dubbo City Regional Airport following discussions with stakeholders.	No foreseeable business risks not identified.

<b>OPERATIONAL PLAN</b>
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Function No.

5.2

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>Airport</b>
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Activity	Actions	Performance Targets/Service Level
Management Services - From Other Functions	Airlines are advised of any changes to fees associated with the adopted Business Plan for the Dubbo City Regional Airport three months prior to the commencement of any change in fees in accordance with IATA rules.  Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology, and Corporate Overheads provided to this function.	Council to notify airlines by March of any changes to fees.  Amounts charged are accepted as reasonable for the level of service provided.
Building Operations & Maintenance	Undertaken Building Asset Management Program.	Buildings operational and presentable.
Landside Operations	Conduct regular mower and cleaning program.	Grounds clean and tidy at all times.
Asset Management Program - Routine	Undertaken Building Asset Management Program.	Buildings operational and presentable.
Asset Management Program - Cyclic	Undertaken 20 year Building Asset Management Program.	Buildings operational and presentable.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of aircraft landings	9,500	Total operating expenses per passenger	\$11.40	Number of inspections that satisfy CASA requirements	100%
Number of passengers per annum	190,000			% availability of aerodrome for unrestricted use	100%
				Number of written complaints	Nil

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Airport - Buildings</b>		
NSRF - Stage 4 - Aeromedical	1.09206	\$1,000,000 <hr/> \$1,000,000
<b>Airport - Infrastructure Pavements</b>		
Runway 05/23 Lighting Replacement	1.09212	\$1,357,000
Design Asphalt Overlay Runway 05/23		\$7,914,899
NSRF - Stage 1 - Road/Drainage Services		\$500,000
NSRF - Stage 2 - Road to Hangars/Fencing		\$60,000
NSRF - Stage 3 - Taxiway Foxtrot Link		\$100,000
NSRF - Stage 4 Construct Apron & Service		\$1,050,000
NSRF-Stage5-Land Acquisition for Stormwater		\$500,000
NSRF - Stage 6 - Construct Taxi lane Golf		\$1,400,000
NSRF-Stg7-Construct Taxiways India & Jul		\$2,400,000
NSRF-Stg8-Const.Taxiwy Hotel & Apron T/D		\$1,100,000 <hr/> \$16,381,899
<b>Airport Infrastructure - Roads</b>		
Security Car Park	1.09213	\$280,911 <hr/> \$280,911

## 5.02 - Airport

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Airport - Charges &amp; Fees</u>				
01.07198 - Sundry Income	-264,368	-275,178	-286,369	-297,620
01.07200 - Passenger Fees	-3,554,529	-3,692,050	-3,866,518	-3,983,478
01.07205 - Bodangera - Charges & Fees	-10,000	-10,250	-10,506	-10,769
<b>Airport - Charges &amp; Fees Total</b>	<b>-3,828,897</b>	<b>-3,977,478</b>	<b>-4,163,393</b>	<b>-4,291,867</b>
<u>Airport - Grants &amp; Subsidies</u>				
01.07204 - Grant - Security Program	-13,956,900	0	0	0
<b>Airport - Grants &amp; Subsidies Total</b>	<b>-13,956,900</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Airport - Other Income</u>				
01.07199 - Internal Borrowing - Interest Forgone	64,288	126,060	47,415	38,332
01.07202 - Rentals	-199,772	-243,017	-248,975	-255,321
<b>Airport - Other Income Total</b>	<b>-135,484</b>	<b>-116,957</b>	<b>-201,560</b>	<b>-216,989</b>
<b>Income Total</b>	<b>-17,921,281</b>	<b>-4,094,435</b>	<b>-4,364,953</b>	<b>-4,508,856</b>
<b>Expenditure</b>				
<u>Airport - Interest Charges &amp; Depreciation</u>				
01.00401 - Depreciation	756,338	756,338	756,338	756,338
<b>Airport - Interest Charges &amp; Depreciation Total</b>	<b>756,338</b>	<b>756,338</b>	<b>756,338</b>	<b>756,338</b>
<u>Airport - Maintenance</u>				
01.00397 - Asset Maintenance Program - Cyclic	50,000	40,000	0	0
01.00404 - Bodangora - Maintenance	44,330	45,544	46,848	48,020
<b>Airport - Maintenance Total</b>	<b>94,330</b>	<b>85,544</b>	<b>46,848</b>	<b>48,020</b>
<u>Airport - Operating Expenses</u>				
01.00391 - Airside Operations	224,397	230,318	236,403	242,656
01.00392 - Management Services	1,411,702	1,548,948	1,616,164	1,686,849
01.00393 - Management Services From Other Functions	240,265	246,835	253,817	262,238
01.00394 - Building Operations	333,276	349,389	348,119	364,576
01.00395 - Landside Operations	111,000	113,775	116,619	119,534
01.00402 - Airport - Less Charged to Functions	-40,154	-41,158	-42,187	-43,242
<b>Airport - Operating Expenses Total</b>	<b>2,280,486</b>	<b>2,448,107</b>	<b>2,528,935</b>	<b>2,632,611</b>
<b>Expenditure Total</b>	<b>3,131,154</b>	<b>3,289,989</b>	<b>3,332,121</b>	<b>3,436,969</b>
<b>Operating Total</b>	<b>-14,790,127</b>	<b>-804,446</b>	<b>-1,032,832</b>	<b>-1,071,887</b>
<b>Capital</b>				
<b>Income</b>				
<u>Airport - Depreciation (Capital Recovery)</u>				
01.09765 - Airport - Depreciation (Cap. Recovery)	-756,338	-756,338	-756,338	-756,338
<b>Airport - Depreciation (Capital Recovery) Total</b>	<b>-756,338</b>	<b>-756,338</b>	<b>-756,338</b>	<b>-756,338</b>

## 5.02 - Airport

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Income Total</b>	<b>-756,338</b>	<b>-756,338</b>	<b>-756,338</b>	<b>-756,338</b>
<b>Expenditure</b>				
<u>Airport - Acquisition of Assets</u>				
01.09206 - Airport - Buildings	1,000,000	0	300,000	0
<b>Airport - Acquisition of Assets Total</b>	<b>1,000,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>
<u>Airport - Asset Renewals - Maintenance</u>				
01.09209 - Airport - Furniture & Fittings	0	0	30,000	0
01.09210 - Airport - Other Assets	0	50,000	0	0
01.09212 - Airport - Infrastructure Pavements	16,381,899	0	450,000	0
01.09213 - Airport Infrastructure - Roads	280,911	0	0	0
<b>Airport - Asset Renewals - Maintenance Total</b>	<b>16,662,810</b>	<b>50,000</b>	<b>480,000</b>	<b>0</b>
<b>Expenditure Total</b>	<b>17,662,810</b>	<b>50,000</b>	<b>780,000</b>	<b>0</b>
<b>Capital Total</b>	<b>16,906,472</b>	<b>-706,338</b>	<b>23,662</b>	<b>-756,338</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>2,116,345</b>	<b>-1,510,784</b>	<b>-1,009,170</b>	<b>-1,828,225</b>
<b>Restricted Assets</b>				
<u>Airport - Restricted Assets</u>				
01.05836 - Internally Restricted Assets - Airport	-2,404,015	1,216,078	707,512	1,519,476
<b>Airport - Restricted Assets Total</b>	<b>-2,404,015</b>	<b>1,216,078</b>	<b>707,512</b>	<b>1,519,476</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-287,670</b>	<b>-294,706</b>	<b>-301,658</b>	<b>-308,749</b>

<b>OPERATIONAL PLAN</b>
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Function No.

5.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>City Development</b>
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**Responsible Officer:   Manager City Development & Communications  
Mrs Natasha Comber**

**Function Objectives:**

Facilitate economic development and implement of the adopted Economic Development Strategy Plan with a view to increasing employment opportunities and maintaining population growth within the Local Government Area along with expanding the level of services available to the regional community.

Activity	Actions	Performance Targets/Service Level
Economic Development Services	<p>Provide effective and responsive economic development service to investors and local businesses.</p> <p>Develop Local Government Area Economic Development Strategy.</p> <p>Monitor the implementation of the Local Government Area Economic Development Strategy and identify issues and opportunities.</p> <p>Develop an annual Economic Development Action Plan.</p> <p>Key information and economic research is maintained including online data centre.</p> <p>LGA economic profile and data available for investors, stakeholders and local business.</p>	<p>All information supplied to prospective investors is accurate, relevant and in a timely manner. Increase number of new business and expansion of existing business.</p> <p>Strategy due by June 2018.</p> <p>Responsible parties are monitored for timeliness of actions and quarterly reports provided to Council.</p> <p>Plan is to be developed in May and adopted by 30 June 2018.</p> <p>Regular reviews and updates of information and key materials undertaken.</p> <p>Online data centre maintained and Local Government Area Economic Prospectus developed and updated by June annually.</p>
City Development projects and programmes	<p>New resident attraction and engagement activities implemented across the Local Government Area.</p> <p>Implement and support business and industry development initiatives and programs as identified in the Economic Development Strategy and Action Plan</p> <p>Continue to partner with other regional cities in the "Evocities" programme.</p> <p>Continue to partner with surrounding Local Government Areas and the Destination Network to support implementation of regional Destination Management Plan.</p> <p>Provide information to stakeholders regarding implementation of the Economic development strategy, Local Government Area programs and economic opportunities.</p>	<p>All enquires responded to within 48 hours and databases of enquiries and conversions maintained.</p> <p>All identified activities and projects delivered on time and within budget.</p> <p>Evocities membership is maintained</p> <p>Membership on Destination Management Working Group is maintained.</p> <p>Monthly City Development newsletter provided to industry, and regular communication with key industry stakeholders is maintained.</p>

<b>OPERATIONAL PLAN</b>
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Function No.

5.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>City Development</b>
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Activity	Actions	Performance Targets/Service Level
Management Services - from other Functions	Deliver and support strategic projects that supports industry development and growth	Implement or support implementation of a minimum of ten Economic development projects that support strategic growth and development opportunities.
	Support and promote local business development activities, such as development programmes, seminars and business awards.	Minimum of two development programmes are supported
	Support where necessary initiatives by major investors to establish operations in Local Government Area.	Provide support as necessary
	Quarterly update programme is implemented to monitor and maintain key statistical information.	All information supplied to prospective investors is accurate, relevant and timely.
	Council maintains participation in the Small business friendly Council program.	Participation maintained
	Cost of services including Management Accounting, Technical, Information Technology and Corporate Overhead provided to this function.	Amount charged is accepted as reasonable for the level of service provided.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of enquiries for assistance/ information received by Economic Development	170	Cost per enquiry	\$1,301	Customer satisfaction with Economic Development services	80%
Strategic Local Government Area Development projects implemented/supported	15			Estimate Residential Population	51,449
Number of Local Government Area new resident enquires managed	350	Enquires resulting in actual new residents relocating to Local Government Area (headcount)	135	Number of complaints	Nil
Number of Industry Families and network events attended	12			Number of subscriptions to City Development Newsletter	1500
Number of Development newsletters	12				

**Key Projects****Operational Program:**

Project	Link to Program	2017/2018
<b>Economic Development</b>		
Economic Development Projects	<b>1.00433</b>	\$110,302
Wellington Destination Development Project		\$40,000
Economic Development Strategy		\$40,000
Dubbo CBD Ignite Programs		\$42,717
		\$233,019

## 5.03 - City Development Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>City Development - Industrial Development</u>				
01.00425 - Economic Development	511,194	499,038	517,881	536,103
01.00432 - City Development	44,652	43,508	43,628	43,751
<b>City Development - Industrial Development Total</b>	<b>555,846</b>	<b>542,546</b>	<b>561,509</b>	<b>579,854</b>
<u>City Development - Promotions</u>				
01.00422 - Other Promotions/Activities	98,786	104,062	104,343	104,630
01.00424 - Management Services From Other Functions	143,670	148,513	153,682	159,009
01.00433 - Economic Development Projects	233,019	110,457	110,614	110,826
<b>City Development - Promotions Total</b>	<b>475,475</b>	<b>363,032</b>	<b>368,639</b>	<b>374,465</b>
<b>Expenditure Total</b>	<b>1,031,321</b>	<b>905,578</b>	<b>930,148</b>	<b>954,319</b>
<b>Operating Total</b>	<b>1,031,321</b>	<b>905,578</b>	<b>930,148</b>	<b>954,319</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,031,321</b>	<b>905,578</b>	<b>930,148</b>	<b>954,319</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,031,321</b>	<b>905,578</b>	<b>930,148</b>	<b>954,319</b>

<b>OPERATIONAL PLAN</b>
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Business No.

5.04

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>BUSINESS</b>	<b>Property Development</b>
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**Responsible Officer: Manager Commercial Facilities  
Mr Simon Tratt**

**Business Objectives:**

To undertake a residential land development programme which provides land at market prices in response to market forces and which provides funding for ongoing development opportunities and provides funding for one off major projects. Provides an annual dividend to general Revenue.

To provide sufficient land at the shortest possible lead time of industrial land to meet market requirements with such land marketed at a break-even price.

Activity	Actions	Performance Targets/Service Level
Ground Maintenance / Sundries	Implement a regular grounds maintenance program.	All grounds clean and tidy, and in serviceable condition.
<i>Residential Land - Management Services.</i>	Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
	Undertake construction of residential allotments based on market conditions.	Meet residential land market requests and achieve a ROI of 10%. ROI to include land value at its purchase price & indexed for CPI increase.
Other Land	Costs of investigating acquisition of property outside of councils portfolio.	Undertake necessary investigation in a cost effective manner and accurately capture all costs.
<i>Industrial Land - Management Services</i>	Co-ordinate the design, construction and sale of industrial land.	Meet Industrial land market requirements, considering land available across Dubbo.
<i>Property Portfolio - Management Services</i>	Oversee the Council Property Portfolio.	Meet all Council land requests.
	Develop a user friendly portfolio, including land acquisitions and disposals policies.	Policies and portfolio documentation must be complete, logical and able to be understood and implemented.
	Business Plans are developed for Property Development following discussions with stakeholders.	No foreseeable business risks are not identified.

**Key Performance Indicators - Land Development**

Workload	Est	Efficiency	Est	Effective.	Est
Review residential and industrial land holdings and report to Council	Yes	No. of residential land available for sale	45	Number of industrial lots available for sale - Moffat Estate	5
Number of lots sold - Industrial	2	Respond to all land sales within 24 hours	95%		
- Residential	15				
Maintain up-to-date property database on Authority	Yes	Residential Return on Investment % (including land value)	10%	Feasibility analysis provided with all industrial developments	Yes



<b>OPERATIONAL PLAN</b>
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Business No.

5.04

<b>PRINCIPAL CITY DEVELOPMENT</b> <b>ACTIVITY:</b>	<b>BUSINESS Property Development</b>
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**Key Performance Indicators - Land Development**

Workload	Est	Efficiency	Est	Effective.	Est
Number of Projects assistance required	4	Acquisitions and Disposals Policy is adopted by Council	Yes	Feasibility analysis provided with all residential developments	Yes
Maintenance Schedule for Property implemented	Yes	Building asset management plan updated annually and adopted by Council	Yes	Number of Acquisitions and Disposals processed	6
				All projects are managed to the agreed brief	Yes

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Land Development - Roads</b>		
Keswick Stage 4 Release 3A - Final seal	1.09242	\$ 90,000
Moffatt - McGuinn Crescent		\$ 580,000
		\$ 670,000

## 5.04 - Property Development

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Property Development - Interest on Investments</u>				
01.07224 - Interest On Investment-Land Development	-116,138	-52,094	0	0
<b>Property Development - Interest on Investments Total</b>	<b>-116,138</b>	<b>-52,094</b>	<b>0</b>	<b>0</b>
 <u>Property Development - Other Income</u>				
01.07222 - Other Property Rental & Sundry Income	-6,848	-6,848	-6,848	-6,848
<b>Property Development - Other Income Total</b>	<b>-6,848</b>	<b>-6,848</b>	<b>-6,848</b>	<b>-6,848</b>
 <u>Property Development - Profit on Sale Real Estate</u>				
01.07214 - Real Estate Sales	-2,914,091	-3,655,909	-4,338,091	-3,490,455
01.07218 - Less: Agents Commission	22,885	22,835	44,084	42,246
01.07219 - Less : Legal Fees	24,420	24,651	44,594	24,996
01.07220 - Less: Development Costs In Year	736,670	1,213,440	70,000	40,000
<b>Property Development - Profit on Sale Real Estate Total</b>	<b>-2,130,116</b>	<b>-2,394,983</b>	<b>-4,179,413</b>	<b>-3,383,213</b>
 <b>Income Total</b>	 <b>-2,253,102</b>	 <b>-2,453,925</b>	 <b>-4,186,261</b>	 <b>-3,390,061</b>
 <b>Expenditure</b>				
<u>Property Development - Operating Expenses</u>				
01.00453 - Ground Sundry Expenses	24,154	24,779	25,497	26,179
01.00457 - Residential Land - Management Services	126,095	130,671	135,540	140,329
01.00461 - Land Other Expenses	15,300	15,682	18,673	19,046
01.00463 - Industrial Land - Management Services	73,401	76,119	79,008	81,804
01.00480 - Less:Services Provided To Functions	-74,570	-78,036	-79,732	-81,327
01.00481 - Dubbo City Council Property Portfolio	34,226	35,515	36,885	38,180
<b>Property Development - Operating Expenses Total</b>	<b>198,606</b>	<b>204,730</b>	<b>215,871</b>	<b>224,211</b>
 <b>Expenditure Total</b>	 <b>198,606</b>	 <b>204,730</b>	 <b>215,871</b>	 <b>224,211</b>
 <b>Operating Total</b>	 <b>-2,054,496</b>	 <b>-2,249,195</b>	 <b>-3,970,390</b>	 <b>-3,165,850</b>
 <b>Capital</b>				
<b>Income</b>				
<u>Property Development - Depreciation (Cap Recovery)</u>				
01.09776 - Long Term Debtor - Property Development	-711,250	-260,000	-210,000	0
<b>Property Development - Depreciation (Cap Recovery) Total</b>	<b>-711,250</b>	<b>-260,000</b>	<b>-210,000</b>	<b>0</b>
 <b>Income Total</b>	 <b>-711,250</b>	 <b>-260,000</b>	 <b>-210,000</b>	 <b>0</b>
 <b>Expenditure</b>				
<u>Property Development - Acquisition of Assets</u>				
01.09234 - Assets Const - Land Development - Stormwater	0	1,236,000	0	0
01.09238 - Assets Const - Land Development - Water	0	518,000	0	0

## 5.04 - Property Development Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.09240 - Assets Const - Land Development - Sewer	0	582,000	0	0
01.09242 - Assets Const - Land Development - Roads	670,000	2,814,000	90,000	0
<b>Property Development - Acquisition of Assets Total</b>	<b>670,000</b>	<b>5,150,000</b>	<b>90,000</b>	<b>0</b>
<b>Expenditure Total</b>	<b>670,000</b>	<b>5,150,000</b>	<b>90,000</b>	<b>0</b>
<b>Capital Total</b>	<b>-41,250</b>	<b>4,890,000</b>	<b>-120,000</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-2,095,746</b>	<b>2,640,805</b>	<b>-4,090,390</b>	<b>-3,165,850</b>
<b>Restricted Assets</b>				
<u>Property Development - Restricted Assets</u>				
01.05842 - Internally Restricted Assets - Property Developmen	1,856,746	-2,881,805	3,843,390	2,912,850
<b>Property Development - Restricted Assets Total</b>	<b>1,856,746</b>	<b>-2,881,805</b>	<b>3,843,390</b>	<b>2,912,850</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-239,000</b>	<b>-241,000</b>	<b>-247,000</b>	<b>-253,000</b>

<b>OPERATIONAL PLAN</b>
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Function No.

5.5

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>
<b>FUNCTION:</b>	<b>Dubbo City Holiday Park</b>

**Responsible Officer: Manager Commercial Facilities  
Mr Simon Tratt**

**Function Objectives:**

To operate a AAAT classified Four star caravan park that provides facilities and services consistent with contemporary tourist expectations which operates at no cost to ratepayers and generates income to undertake improvement whilst providing an annual dividend to General Revenue.

Activity	Actions	Performance Targets/Service Level
Management Services - from other functions	Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Business Plans developed Dubbo City Holiday Park following discussions with stakeholders.	No foreseeable business risks are not identified.
	Monitor security breaches and develop strategies where appropriate to ensure Park remains a safe environment for users.	No examples of reasonable criticism of the operation and/or facilities of the park.
	Review the rating criteria developed by AAA Tourism to ensure that the Park's long term Capital Improvement Programme is relevant to achieving a minimum four (4) star rating.	AAA Tourism rating is four (4) stars.
Grounds Operations	Conduct regular pool & playground maintenance program.	All grounds clean and tidy.  Maintain AAAT rating.  Pool & Playground are clean, safe and functional.
Marketing & Promotion	Implement a promotion programme which includes membership of the Top Tourist Park chain.	Costs incurred are measurable and reasonable for the returns achieved.
Building Operations	Conduct regular building maintenance program.	All buildings clean, safe and serviceable.
Asset Management Program - Routine	Undertake Building Asset Management Program.	Buildings operational and presentable.
Asset Management Program - Cyclic	Review and update the Capital Works Programme to ensure that the Caravan Park remains one of the leading caravan parks in the region.	Buildings maintained in a satisfactory condition.
	Develop and implement a quality assurance programme for the Park.	Program has systematic measurement, compares to a standard, includes process monitoring and feedback loop.

<b>OPERATIONAL PLAN</b>
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Function No.

5.5

<b>PRINCIPAL CITY DEVELOPMENT</b> <b>ACTIVITY: CITY DEVELOPMENT</b>	<b>FUNCTION: Dubbo City Holiday Park</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of		Total operating		% Utilisation of	
- Family Unit 6 berth	3	Operating Expenses per site	\$11,000	- Family Units 6 berth	60
- Family Unit 5 berth	5			- Family Units 5 berth	50
- Deluxe Cabin	8	Average Length of Stay	2	- Deluxe Cabin	65
- Family Budget Cabin	8			- Family Budget Cabin	65
- Studio Cabin	9			- Studio Cabin	70
- NetSuite Powered Sites	10			- NetSuite Powered Sites	52
- Drive thru	30			- Drive thru Sites	60
- Powered sites	42			- Powered Sites	65
- Tent sites	9			- Unpowered Sites	20
-Unpowered Caravan Sites	10			Has Park maintained its 4 Star AAAT rating	Yes
Total	134				
Number of sites used per annum	25000			Number of written complaints relating to facilities or staff	3

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Holiday Park - Plant &amp; Equipment</b>		
Air Conditioners	1.09263	\$ 5,200
Washing Machine/Dryers		\$ 5,000
		<b>\$ 10,200</b>
<b>Holiday Park - Furniture &amp; Fittings</b>		
cabin refurbishments	1.09263	\$ 32,000
		<b>\$ 32,000</b>
<b>Asset Renewal - Buildings</b>		
Upgrade to ensuites	1.09276	\$ 50,000
		<b>\$ 50,000</b>

## 5.05 - Holiday Park

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Holiday Park - Charges &amp; Fees</u>				
01.07237 - Rents & Fees	-1,671,760	-1,772,066	-1,878,390	-1,934,742
<b>Holiday Park - Charges &amp; Fees Total</b>	<b>-1,671,760</b>	<b>-1,772,066</b>	<b>-1,878,390</b>	<b>-1,934,742</b>
<u>Holiday Park - Other Income</u>				
01.07235 - Sundry Income	-33,452	-34,614	-35,617	-36,310
01.07239 - Internal Borrowing - Interest Forgone	13,343	8,656	3,780	0
<b>Holiday Park - Other Income Total</b>	<b>-20,109</b>	<b>-25,958</b>	<b>-31,837</b>	<b>-36,310</b>
<b>Income Total</b>	<b>-1,691,869</b>	<b>-1,798,024</b>	<b>-1,910,227</b>	<b>-1,971,052</b>
<b>Expenditure</b>				
<u>Holiday Park - Interest Charges &amp; Depreciation</u>				
01.00486 - Depreciation	178,395	178,395	178,395	178,395
<b>Holiday Park - Interest Charges &amp; Depreciation Total</b>	<b>178,395</b>	<b>178,395</b>	<b>178,395</b>	<b>178,395</b>
<u>Holiday Park - Maintenance</u>				
01.00500 - Asset Maintenance Program - Routine	59,643	60,849	61,765	62,701
01.00502 - Asset Maintenance Program - Cyclic	31,523	32,157	32,730	33,318
<b>Holiday Park - Maintenance Total</b>	<b>91,166</b>	<b>93,006</b>	<b>94,495</b>	<b>96,019</b>
<u>Holiday Park - Operating Expenses</u>				
01.00490 - Management Services From Other Functions	109,829	113,016	116,437	120,685
01.00492 - Management Services	909,977	954,543	1,001,146	1,046,156
01.00494 - Grounds Operations	48,383	49,182	50,125	51,088
01.00495 - Marketing and Promotion	80,816	85,851	91,501	94,375
01.00497 - Operating Costs	19,153	19,848	20,245	21,257
01.00498 - Building Operations	125,042	131,932	137,933	143,229
<b>Holiday Park - Operating Expenses Total</b>	<b>1,293,200</b>	<b>1,354,372</b>	<b>1,417,387</b>	<b>1,476,790</b>
<b>Expenditure Total</b>	<b>1,562,761</b>	<b>1,625,773</b>	<b>1,690,277</b>	<b>1,751,204</b>
<b>Operating Total</b>	<b>-129,108</b>	<b>-172,251</b>	<b>-219,950</b>	<b>-219,848</b>
<b>Capital</b>				
<b>Income</b>				
<u>Holiday Park - Depreciation (Capital Recovery)</u>				
01.09781 - Depreciation - City Development	-178,395	-178,395	-178,395	-178,395
<b>Holiday Park - Depreciation (Capital Recovery) Total</b>	<b>-178,395</b>	<b>-178,395</b>	<b>-178,395</b>	<b>-178,395</b>
<b>Income Total</b>	<b>-178,395</b>	<b>-178,395</b>	<b>-178,395</b>	<b>-178,395</b>

## 5.05 - Holiday Park

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Holiday Park - Acquisition of Assets</u>				
01.09263 - Holiday Park - Plant & Equipment	10,200	10,404	10,612	10,824
01.09264 - Holiday Park - Furniture & Fittings	32,000	0	0	0
01.09269 - Holiday Park - Infrastructure	0	170,000	170,000	170,000
<b>Holiday Park - Acquisition of Assets Total</b>	<b>42,200</b>	<b>180,404</b>	<b>180,612</b>	<b>180,824</b>
<u>Holiday Park - Asset Renewals - Maintenance</u>				
01.09265 - C/Park - Other Structures	0	0	0	12,000
01.09276 - Asset Renewal - Buildings	50,000	30,000	0	0
<b>Holiday Park - Asset Renewals - Maintenance Total</b>	<b>50,000</b>	<b>30,000</b>	<b>0</b>	<b>12,000</b>
<b>Expenditure Total</b>	<b>92,200</b>	<b>210,404</b>	<b>180,612</b>	<b>192,824</b>
<b>Capital Total</b>	<b>-86,195</b>	<b>32,009</b>	<b>2,217</b>	<b>14,429</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-215,303</b>	<b>-140,242</b>	<b>-217,733</b>	<b>-205,419</b>
<b>Restricted Assets</b>				
<u>Holiday Park - Restricted Assets</u>				
01.05845 - Internally Restricted Assets - Holiday Park	15,303	-59,758	17,733	5,419
<b>Holiday Park - Restricted Assets Total</b>	<b>15,303</b>	<b>-59,758</b>	<b>17,733</b>	<b>5,419</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-200,000</b>	<b>-200,000</b>	<b>-200,000</b>	<b>-200,000</b>

<b>OPERATIONAL PLAN</b>
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Function No.

5.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION City Marketing &amp; Communications</b>
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**Responsible Officer: Manager City Development & Communications  
Mrs Natasha Comber**

**Function Objectives:**

To provide an effective and efficient destination marketing, corporate communications and destination information service in a professional manner.
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Activity	Actions	Performance Targets/Service Level
Destination Marketing Program	<p>Attract external funding/resources to implement marketing and promotion activities.</p> <p>Report on progress and performance of current Local Government Area Marketing activities to stakeholders.</p> <p>Communicate with industry to provide information on co-operative campaign/promotional opportunities.</p> <p>Implement Destination marketing and promotional activities as identified in the Economic Development Strategy and Action Plan.</p> <p>Key information and promotional material maintained including dubbo.com.au and visitwellington.com.au.</p> <p>Deliver two (2) major campaigns targeting key tourism markets annually.</p> <p>Destination marketing activities strategically align with promotional activity of Taronga Western Plains Zoo (TWPZ) and support community pride on being home of the Taronga Western Plains Zoo.</p> <p>Develop Regional RV and Caravanning positioning paper in cooperation with Inland NSW and Destination Management Plan working group.</p>	<p>Any relevant co-funding opportunities are recognised.</p> <p>Progress report via quarterly Economic Development Strategy.</p> <p>Opportunities communicated via monthly e-updates, targeted emails, industry meetings and one on one meetings.</p> <p>All identified Destination marketing and promotion projects delivered on time and within budget.</p> <p>Regular reviews and updates of key materials undertaken to ensure accuracy, relevance and timeliness.</p> <p>Campaigns delivers on time, on budget and achieve identified outcomes.</p> <p>No key opportunity to collaborate with the Taronga Western Plains Zoo is overlooked.</p> <p>100% of development of Open Space is undertaken in accordance with the Strategic Plans adopted by Council.</p>
City Development Partnerships	<p>Communicate with industry to provide information on local, regional and state cooperative campaign/promotional opportunities.</p> <p>Local Government Area wide industry partnership programme is developed and implemented to support destination marketing activities.</p> <p>All Destination Development partner services and activities delivered.</p>	<p>100% of relevant local, regional and state cooperative promotions opportunities communicated to industry.</p> <p>A minimum of 130 partners involved in the Local Government Area Partnership Programme. A minimum of 20 partners in the Visitor Information Centre Partnership Programs (VIC).</p> <p>80% stakeholder satisfaction with key areas of partnership programmes.</p>
Events Attraction, Promotion and Support	<p>Implement event attraction activities and projects as identified in the Economic Development Strategy and Action Plan.</p>	<p>All identified Event projects delivered on time and budget.</p>



<b>OPERATIONAL PLAN</b>
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Function No.

5.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b>	<b>City Marketing &amp; Communications</b>
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Activity	Actions	Performance Targets/Service Level
	Implement event support and promotion program including event network and what's on activities.	All major Events across Local Government Area provided with appropriate level of support and promotion.
	Implement Event funding program including Event Development Fund and Major Event Sponsor Fund.	All funds provided by June 2018 in line with the Financial and Inkind Assistance Policy.
Staff Communications	Review, update and implement the Internal Communications Strategy.	Strategy and report presented in December annually.
Corporate Communications	Implement Community Consultation procedures in line with Council's Community Engagement Policy.	Community satisfaction with the current level of communication with the community (target - 85%, current level is 62%).
	Prepare Annual Report.	Meet requirements of the 1993 Local Government Act as a minimum.
	Implement the Corporate Communications Strategy.	Positive opinion of the Organisation is achieved and no reasonable criticism of performance of corporate communications.
	Review the adopted Media, Social Media and Community Engagement Policies.	Policies reviewed annually.
Design & Production Services	Provide communications support to major projects.	All major projects provided support, 80% client satisfaction with communications services.  Strategy updated by June annually.
	Provide effective cost recovery design and production services to the organisation.	All services delivered as per agreed briefs.
	Support the delivery of effective and creative corporate, business and destination marketing activities.	All major projects and campaigns provided with effective service.
Visitors Information Services	Provide an assessable visitor Information service in Dubbo and Wellington that promotes the Local Government Area and its various attractions and services.	Visitor Information Centres operate 365 days a year.
	Provide an effective visitor information service in Dubbo and Wellington.	90% of Visitor Information Centre customers satisfied with quality of service and quality of information.
	Monitor commercial accommodation occupancy rates for trends in Dubbo and Wellington.	Occupancy report provided to program participants and stakeholder monthly.

<b>OPERATIONAL PLAN</b>
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Function No.

5.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION City Marketing &amp; Communications</b>
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Activity	Actions	Performance Targets/Service Level
Management Services-from Other Function  Asset Management Program - Routine  Asset Management Program - Cyclic	Conduct an annual Destinations Promotions Program Customer Satisfaction Survey.	80% stakeholder satisfaction with key areas of the Promotions Programme.
	Review service levels and Capital Works Programme to ensure that the Visitor Information Centers maintain their Visitor Information Network Accreditation.	Level one accreditation maintained for Dubbo Visitor Information Center and Level two accreditation maintained for Wellington Visitor Information Center.
	Manage souvenirs available for sale to ensure products are popular and cost effective.	To manage effective store fronts within the Visitor Information Centers and increase yield per customer.
	Cost of services including:- management , financial, technical, information technology and corporate.	Amounts charged are accepted as reasonable for the level of service provided.
	Undertake Building Asset Management Program	Buildings are operational and presentable.
	Undertake 20 year Building Asset Management Program	Buildings are maintained in a satisfactory condition.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Visitor Attraction Campaigns	2	Industry funding to support collaborative Destination Marketing activities	\$200,000	Number of placed or supported positive media articles	20
Support Destination NSW / Destination Network initiatives	3	Number of engaged followers of Dubbo City (Facebook profile)	30,000	Number of visits to city website dubbo.com.au	200,000
		Total organic reach of Dubbo City (facebook profile)	2,300	Key stakeholder satisfaction with Destination Development program	80%
Number of event bids submitted/supported	6	Number of events assisted	50	Number of industry partners in partnership program	130
Number of City Development Newsletters	12	Number of people maintained / on Communications Database	1,400	Successful event bids	2

<b>OPERATIONAL PLAN</b>
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Function No.

5.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION City Marketing &amp; Communications</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of hours each Visitors Information Centre opened	2,912	Total operating expenses for combined Visitors Information Centre per attendee. (operating exp/door count only)	\$6.50	Level 2 Accreditation maintained for Wellington Visitor Information Center	Yes
Number of combined attendees at Visitor Information Centres	90,000	Average Souvenir purchases per visitor at Visitor Information Centers (souvenir income/door count)	\$0.90	Number of complaints regarding service by staff of the Visitor Information Centers	Nil
Number of individual and grouped tours conducted across the Local Government Area	8	Satisfaction with quality of information provided	95%	Satisfaction with quality of service provided	95%
Media Enquires	600	Number of Web Administrators	20	Number of visits to Council website <a href="http://dubbo.nsw.gov.au">dubbo.nsw.gov.au</a>	165,000
Council Meetings attended	22	Client satisfaction with communication services	80%	Community engagement opportunities promoted	Yes
Communications Strategy revised and updated in June	Yes	Design Service charges to Council Divisions	\$137,296		
Weekly placements City Connection	50	Corporate Communication policies adhered to	Yes		
Annual Report to residents completed	Yes				
State of the City Report completed	Yes				
Statutory Report developed and provided to Minister	Yes				

**OPERATIONAL PLAN**

Function No.

5.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>FUNCTION</b> <b>City Marketing &amp; Communications</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Internal Communications Strategy revised and updated in December	Yes				
Staff information sessions held	2				
General Manager monthly updates to staff	11				

**Key Projects**

**Operational Program:**

Project	Link to Operational Works Program	2017/2018
<b>Events Attraction / Delivery</b>		
Event Attraction	<b>01.01704</b>	\$10,000
Event Development Stream 1		\$17,500
Event Development Stream 2		\$30,000
Major Events Sponsorship Stream 1		\$25,000
Major Events Sponsorship Stream 2		\$60,000
Travel & Sustenance		\$2,000
Dream Festival		<u>\$40,000</u>
		<b>\$184,500</b>

## 5.06 - City Marketing & Communications

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>City Marketing &amp; Comm - Grants &amp; Subsidies</u>				
01.07526 - Tourism Grant	-3,000	-3,000	-3,000	-3,000
<b>City Marketing &amp; Comm - Grants &amp; Subsidies Total</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>
<u>City Marketing &amp; Communications - Other Income</u>				
01.07530 - Industry Collaborative Campaigns	-5,994	-6,114	-10,316	-6,361
01.07532 - Sundry Income	-181,765	-181,780	-11,795	-181,811
01.07533 - Ad Hoc Bus Tours	-200	-200	-200	-200
01.07534 - Souvenir Sales	-88,975	-90,701	-92,458	-94,307
01.07536 - Other Ticket Sales	-2,500	-2,500	-2,500	-2,500
<b>City Marketing &amp; Communications - Other Income Total</b>	<b>-279,434</b>	<b>-281,295</b>	<b>-117,269</b>	<b>-285,179</b>
<b>Income Total</b>	<b>-282,434</b>	<b>-284,295</b>	<b>-120,269</b>	<b>-288,179</b>
<b>Expenditure</b>				
<u>City Marketing - Interest Charges &amp; Depreciation</u>				
01.01014 - Depreciation	56,897	56,897	56,897	56,897
<b>City Marketing - Interest Charges &amp; Depreciation Total</b>	<b>56,897</b>	<b>56,897</b>	<b>56,897</b>	<b>56,897</b>
<u>City Marketing &amp; Comm - Less Services Provided</u>				
01.01021 - Less : Services Provided To Other Functions	-703,305	-720,961	-713,798	-759,700
<b>City Marketing &amp; Comm - Less Services Provided Total</b>	<b>-703,305</b>	<b>-720,961</b>	<b>-713,798</b>	<b>-759,700</b>
<u>City Marketing &amp; Communications - City Promotions</u>				
01.01690 - Design & Production Services	49,302	47,760	49,671	51,658
01.01695 - City Promotions Program	1,114,970	1,144,180	972,857	1,204,295
01.01704 - Events Attraction / Delivery	184,500	184,500	184,500	184,500
<b>City Marketing &amp; Communications - City Promotions Total</b>	<b>1,348,772</b>	<b>1,376,440</b>	<b>1,207,028</b>	<b>1,440,453</b>
<u>City Marketing &amp; Communications - Maintenance</u>				
01.01008 - Asset Maintenance Program - Routine	30,866	27,439	28,064	28,626
01.01010 - Asset Maintenance Program - Cyclic	18,978	19,318	19,664	20,017
<b>City Marketing &amp; Communications - Maintenance Total</b>	<b>49,844</b>	<b>46,757</b>	<b>47,728</b>	<b>48,643</b>
<u>City Marketing &amp; Communications - Public Relations</u>				
01.01693 - Staff Communications	3,000	3,000	3,000	3,000
01.01694 - Corporate Communications	629,203	648,400	669,327	683,242
<b>City Marketing &amp; Communications - Public Relations Total</b>	<b>632,203</b>	<b>651,400</b>	<b>672,327</b>	<b>686,242</b>
<u>City Marketing &amp; Communications - Tourism</u>				
01.00998 - Visitors Information Services	342,671	358,155	372,674	386,230
01.01000 - Visitors Information Centre Operation	153,681	156,841	160,433	163,972
01.01002 - Trading Stock Purchases	63,598	64,835	66,096	67,418
01.01006 - Management Services-From Other Function	109,929	113,136	116,584	121,046
01.04115 - Wellington VIC - Operating Expenses	123,739	128,112	132,710	137,209
<b>City Marketing &amp; Communications - Tourism Total</b>	<b>793,618</b>	<b>821,079</b>	<b>848,497</b>	<b>875,875</b>
<b>Expenditure Total</b>	<b>2,178,029</b>	<b>2,231,612</b>	<b>2,118,679</b>	<b>2,348,410</b>

## 5.06 - City Marketing & Communications

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating Total</b>	1,895,595	1,947,317	1,998,410	2,060,231
<b>Capital</b>				
<b>Income</b>				
<u>City Marketing - Depreciation (Capital Recovery)</u>				
01.09849 - Depreciation - Community Services	-56,897	-56,897	-56,897	-56,897
<b>City Marketing - Depreciation (Capital Recovery) Total</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>
<b>Income Total</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>
<b>Capital Total</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>	<b>-56,897</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,838,698</b>	<b>1,890,420</b>	<b>1,941,513</b>	<b>2,003,334</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,838,698</b>	<b>1,890,420</b>	<b>1,941,513</b>	<b>2,003,334</b>

<b>OPERATIONAL PLAN</b>
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Business No.

5.07

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>
<b>BUSINESS</b>	<b>Showgrounds</b>

**Responsible Officer: Director Corporate Development  
Mr Ken Rogers**

**Business Objectives**

To provide modern public showground facilities that are venues for a wide variety of user group activities.

To market the facilities of the Showgrounds and fulfil the needs of a wide variety of users which results in the Showgrounds becoming major contributors to the economic well being of the Dubbo Regional Local Government Area.

To fund the operation and maintenance of the Showgrounds to a suitable standard.

Activity	Actions	Performance Targets/Service Level
Show and Sale Set Up	Provide appropriate infrastructure and service for shows and sales.	Showgrounds are secured outside working hours.
Marketing and Promotions	Implement the marketing programme aimed at increasing the revenue of the facilities.	Increase profile of Showgrounds.
Management Services - From Other Functions	Cost of Services including:- Management, Administration, Corporate Development, Information Technology & Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Provide pertinent financial and operational advice and instructions.	Attain financial result in accordance with estimates.
	Survey major event organisers of the Showground facilities on an ongoing basis to ensure satisfaction levels retained, and return business achieved.	70% of users are satisfied with facilities and services (as shown by survey).
Grounds Operations	Implement a regular grounds maintenance program.	All grounds are clean and tidy, and in serviceable condition.
	Undertake operation of the Showgrounds.	Showgrounds are provided in a cost effective manner and available at all times.
Building Operations	Conduct regular building maintenance program.	All buildings are clean, safe and serviceable.
Bar - Expo Centre	Engage staff and supplies, supervise operations.	Users satisfied with service provided and such service is provided in a cost effective manner.
Asset Management Program - Routine	Undertake Building Asset Management Program.	Buildings are operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Programme.	Buildings are maintained in a satisfactory condition.

<b>OPERATIONAL PLAN</b>
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Business No.

5.07

<b>PRINCIPAL CITY DEVELOPMENT</b> <b>ACTIVITY:</b>	<b>BUSINESS Showgrounds</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of days Expo Centre used	70	Total operating expenses per day (365 days)	\$3,624	Number of written complaints relating to facilities or staff	Nil
Number of events Showground used					
- Livestock	70				
- Non Livestock	45				

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Buildings</b>		
Dubbo Showground - Maintenance/upgrade - Expo centre	<b>01.09295</b>	\$ 50,000
Dubbo Showground - Office Building upgrade		\$ 32,000
Wellington Showground - Land & Buildings		\$ 15,000
		<u>\$ 97,000</u>



## 5.07 - Showground

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Showground - Charges &amp; Fees</u>				
01.07241 - Licence Fees	-21,431	-21,881	-22,318	-22,764
<b>Showground - Charges &amp; Fees Total</b>	<b>-21,431</b>	<b>-21,881</b>	<b>-22,318</b>	<b>-22,764</b>
<u>Showground - Other Income</u>				
01.07243 - Sundry Operating Income	-53,542	-55,819	-61,053	-63,520
01.07245 - Rents	-59,933	-61,828	-63,309	-64,576
01.07247 - Livestock Shows & Sales	-160,178	-163,381	-166,648	-169,980
01.07248 - Trade Shows and Expos	-47,271	-48,216	-49,180	-50,164
01.07249 - Bar - Expo Centre	-10,000	-10,250	-10,506	-10,769
<b>Showground - Other Income Total</b>	<b>-330,924</b>	<b>-339,494</b>	<b>-350,696</b>	<b>-359,009</b>
<b>Income Total</b>	<b>-352,355</b>	<b>-361,375</b>	<b>-373,014</b>	<b>-381,773</b>
<b>Expenditure</b>				
<u>Showground - Interest Charges &amp; Depreciation</u>				
01.00555 - Interest Repayments	225	113	0	0
01.00557 - Depreciation	415,464	415,464	415,464	415,464
01.08220 - Acquisition of Assets	1,500	1,500	0	0
<b>Showground - Interest Charges &amp; Depreciation Total</b>	<b>417,189</b>	<b>417,077</b>	<b>415,464</b>	<b>415,464</b>
<u>Showground - Maintenance</u>				
01.00551 - Asset Maintenance Program - Routine	25,297	25,803	26,319	26,845
01.00553 - Asset Maintenance Program - Cyclic	10,000	20,800	67,110	10,000
<b>Showground - Maintenance Total</b>	<b>35,297</b>	<b>46,603</b>	<b>93,429</b>	<b>36,845</b>
<u>Showground - Operating Expenses</u>				
01.00535 - Show & Sale Set Up	150,583	155,136	161,365	166,261
01.00539 - Marketing and Promotion	4,000	4,000	4,000	4,000
01.00541 - Management Services From Other Function	221,207	228,211	235,677	244,045
01.00542 - Less Charged to Functions - Expo Centre	-2,500	-2,500	-2,500	-2,500
01.00543 - Management Services	110,311	117,321	122,557	126,580
01.00545 - Grounds Operations	201,456	205,979	212,662	218,830
01.00547 - Building Operations	90,519	93,767	97,147	101,570
01.00549 - Bar - Expo Centre	15,067	15,386	15,711	16,043
<b>Showground - Operating Expenses Total</b>	<b>790,643</b>	<b>817,300</b>	<b>846,619</b>	<b>874,829</b>
<b>Expenditure Total</b>	<b>1,243,129</b>	<b>1,280,980</b>	<b>1,355,512</b>	<b>1,327,138</b>
<b>Operating Total</b>	<b>890,774</b>	<b>919,605</b>	<b>982,498</b>	<b>945,365</b>
<b>Capital</b>				
<b>Income</b>				
<u>Showground - Depreciation (Capital Recovery)</u>				
01.09784 - Depreciation - City Development	-415,464	-415,464	-415,464	-415,464
<b>Showground - Depreciation (Capital Recovery) Total</b>	<b>-415,464</b>	<b>-415,464</b>	<b>-415,464</b>	<b>-415,464</b>
<b>Income Total</b>	<b>-415,464</b>	<b>-415,464</b>	<b>-415,464</b>	<b>-415,464</b>

## 5.07 - Showground

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Showground - Acquisition of Assets</u>				
01.09292 - Showground - Buildings	0	0	250,000	0
01.09297 - Showground - Other Assets	0	0	60,000	0
<b>Showground - Acquisition of Assets Total</b>	<b>0</b>	<b>0</b>	<b>310,000</b>	<b>0</b>
 <u>Showground - Asset Renewals - Maintenance</u>				
01.09295 - Showground - Buildings	97,000	24,000	69,575	0
<b>Showground - Asset Renewals - Maintenance Total</b>	<b>97,000</b>	<b>24,000</b>	<b>69,575</b>	<b>0</b>
 <b>Expenditure Total</b>	 <b>97,000</b>	 <b>24,000</b>	 <b>379,575</b>	 <b>0</b>
 <b>Capital Total</b>	 <b>-318,464</b>	 <b>-391,464</b>	 <b>-35,889</b>	 <b>-415,464</b>
 <b>Available Funds Movement Prior to Restricted Asset Funding</b>	 <b>572,310</b>	 <b>528,141</b>	 <b>946,609</b>	 <b>529,901</b>
 <b>Restricted Assets</b>				
<u>Showground - Restricted Assets</u>				
01.05851 - Internally Restricted Assets - Showground	-97,000	-8,000	-401,992	19,413
<b>Showground - Restricted Assets Total</b>	<b>-97,000</b>	<b>-8,000</b>	<b>-401,992</b>	<b>19,413</b>
 <b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	 <b>475,310</b>	 <b>520,141</b>	 <b>544,617</b>	 <b>549,314</b>

**OPERATIONAL PLAN**

Business No.

5.09

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>BUSINESS</b>	<b>Wellington Caves Complex</b>
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**Responsible Officer: Caves Complex Manager  
Jodie Anderson**

**Business Objectives**

Wellington Caves reserve is a tourist attraction with significant cultural, historical and educational values. The site offers guided tours and interpretation of the Caves Reserve. The Caves Caravan Park operates at a minimum rating of 3.5 stars and the Kiosk supports the complex with souvenirs / merchandise sales. The facilities and services provided are consistent with contemporary tourist expectations. The Wellington Caves Reserve operates to ensure the conservation and protection of the reserve and enable public recreation of this important tourist attraction.

Activity	Actions	Performance Targets/Service Level
Management Services	The following strategic documents are in place, kept up to date and implemented: Caves Plan of Management, Wellington Caves Business plan, Site Master Plan, Interpretation Plan, Asset Management Plan and Strategic Marketing Plan	All strategic documents in place and up to date.
Operations	Provide day to day operations of the Wellington Caves & Holiday Park including but not limited to: reserve management, guided tours, accommodation, cleaning, café operations and sale of souvenirs.	No. of tours offered. Facility operates daily except for Christmas Day. Operating cost per patron.
Visitor experience & Education	Provide stimulating, inspiring, innovative and connecting experiences for our visitors to competitively position Wellington Caves as a “must do” tourist attraction and “must stay” holiday destination in the Central West.	YTD visitors compared to YTD last year. YTD school group visitors. YTD group visits. Occupancy levels. Trip Advisor rating. Accommodation Star rating.
Environmental protection	Ensure the preservation and conservation of the Reserves natural and cultural heritage. Minimise visitor impacts on the reserve and promote positive action to protect the natural environment and have a positive impact on the planet.	% of visitors not following the sites minimal impact code. Conservation and protection efforts carried out.
Trading stock purchases – Souvenirs & merchandise	Manage the sale of quality merchandise and souvenirs to ensure products are relevant to the site and reflective of its purpose, popular and cost effective.	Yield per visitor.
Trading stock purchases – Cave’s Café	Provide a food and beverage offering to visitors and guests in a cost effective way in order to enhance the visitor experience.	Yield per visitor.
Team Culture – Training & Professional Development	Be an employer of choice known for its outstanding people. Our staff are the most critical part of our product; a critical part of peoples lasting impression, and word of mouth recommendations.	Team updates are held minimum 4 times a year. Employee retention rate is above 80%. Employee satisfaction above 80%. Performance reviews are conduct annually. Amount spent on PD.

<b>OPERATIONAL PLAN</b>
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Business No.

5.09

<b>PRINCIPAL ACTIVITY:</b>	<b>CITY DEVELOPMENT</b>	<b>BUSINESS</b>	<b>Wellington Caves Complex</b>
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Activity	Actions	Performance Targets/Service Level
Marketing & Promotion	To increase visitation and overnight stays by ensuring congruency across our service, presentation, marketing, advertising, public relations and online presence in order to cement the brand identity while increasing our brand awareness and extending our reach.	Execution of the Wellington Caves Strategic Marketing plan. Number of partnerships in place.
Asset Management Program - Routine	Undertake Building Asset Management Program.	Buildings are operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program.	Buildings are maintained in a satisfactory condition.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Days operational per year - Caves.	364	Total operating expenses per Caves Visitor	\$17.39	No. of paid admissions	40,000
				Percentage of satisfied customers as per Visitors online survey	90%
Site Numbers				Occupancy	
- Standard Units	7			- Standard Units	50%
- Golf Club Units	7			- Golf Club Units	50%
- Park Cabins	4			- Park Cabins	50%
- Powered Sites	36			- Powered Sites	50%
- Camp Sites	29			- Camp Sites	50%
Total	79				

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Caravan Park - Acquisition of Assets</b>		
Caravan Park - Seating	<b>01.08150</b>	\$ 2,500 \$ 2,500
<b>Wellington Caves Complex - Asset Renewals - Maint.</b>		
Visitor Experience Center	<b>01.08170</b>	\$ 1,500,000 \$ 1,500,000
<b>Other Infrastructure</b>		
Upgrade Caravan Park Infrastructure	<b>01.08201</b>	\$ 6,000
Upgrade Caves Infrastructure		\$ 84,500 \$ 90,500

## 5.09 - Wellington Caves Complex

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Wellington Caves Complex - Charges &amp; Fees</u>				
01.06000 - Caves - Charges & Fees	-426,557	-437,321	-448,375	-459,660
01.06001 - Caravan Park - Charges & Fees	-258,500	-263,640	-268,882	-274,230
<b>Wellington Caves Complex - Charges &amp; Fees Total</b>	<b>-685,057</b>	<b>-700,961</b>	<b>-717,257</b>	<b>-733,890</b>
<u>Wellington Caves Complex - Other Income</u>				
01.06003 - Caravan Park - Other Income	-10,970	-11,244	-11,526	-11,814
01.06004 - Kiosk - Other Income	-125,000	-127,500	-130,050	-132,651
<b>Wellington Caves Complex - Other Income Total</b>	<b>-135,970</b>	<b>-138,744</b>	<b>-141,576</b>	<b>-144,465</b>
<b>Income Total</b>	<b>-821,027</b>	<b>-839,705</b>	<b>-858,833</b>	<b>-878,355</b>
<b>Expenditure</b>				
<u>Wellington Caves Complex - Interest Charges &amp; Depn</u>				
01.04004 - Caves - Depreciation	29,657	29,657	29,657	29,657
01.04005 - Caravan Park - Depreciation	63,428	63,428	63,428	63,428
<b>Wellington Caves Complex - Interest Charges &amp; Depn Total</b>	<b>93,085</b>	<b>93,085</b>	<b>93,085</b>	<b>93,085</b>
<u>Wellington Caves Complex - Maintenance</u>				
01.04006 - Caves - Maintenance	30,000	30,600	31,212	31,836
01.04007 - Caravan Park - Maintenance	37,000	37,740	38,495	39,264
01.04008 - Kiosk - Maintenance	8,000	8,160	8,324	8,489
<b>Wellington Caves Complex - Maintenance Total</b>	<b>75,000</b>	<b>76,500</b>	<b>78,031</b>	<b>79,589</b>
<u>Wellington Caves Complex - Operating Expenses</u>				
01.04000 - Caves - Operating Expenses	331,940	344,722	357,493	371,004
01.04001 - Caravan Park - Operating Expenses	347,562	355,761	364,148	372,733
01.04002 - Kiosk - Operating Expenses	288,258	298,178	308,316	319,324
01.04013 - Management Services from Other Functions	129,904	133,355	137,041	141,585
01.04014 - Management Services	78,767	81,511	84,416	87,183
01.04015 - Caravan Park - Marketing & Promotion	21,710	21,523	21,881	22,319
01.04016 - Caves - Marketing & Promotion	30,845	30,795	31,292	31,918
<b>Wellington Caves Complex - Operating Expenses Total</b>	<b>1,228,986</b>	<b>1,265,845</b>	<b>1,304,587</b>	<b>1,346,066</b>
<b>Expenditure Total</b>	<b>1,397,071</b>	<b>1,435,430</b>	<b>1,475,703</b>	<b>1,518,740</b>
<b>Operating Total</b>	<b>576,044</b>	<b>595,725</b>	<b>616,870</b>	<b>640,385</b>
<b>Capital</b>				
<b>Income</b>				
<u>Wellington Caves Complex - Depreciation (Cap. Rec)</u>				
01.08999 - Depreciation (Capital Recovery)	-93,085	-93,085	-93,085	-93,085
<b>Wellington Caves Complex - Depreciation (Cap. Rec) Total</b>	<b>-93,085</b>	<b>-93,085</b>	<b>-93,085</b>	<b>-93,085</b>
<b>Income Total</b>	<b>-93,085</b>	<b>-93,085</b>	<b>-93,085</b>	<b>-93,085</b>

## 5.09 - Wellington Caves Complex

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Wellington Caves Complex - Acquisition of Assets</u>				
01.08150 - Caravan Park - Other Infrastructure	2,500	7,500	0	0
01.08170 - Wellington Caves - Land & Buildings	1,500,000	900,000	0	0
<b>Wellington Caves Complex - Acquisition of Assets Total</b>	<b>1,502,500</b>	<b>907,500</b>	<b>0</b>	<b>0</b>
<u>Wellington Caves Complex - Asset Renewals - Maint.</u>				
01.08200 - Land & Buildings	0	0	38,800	13,000
01.08201 - Other Infrastructure	90,500	56,000	49,000	0
<b>Wellington Caves Complex - Asset Renewals - Maint. Total</b>	<b>90,500</b>	<b>56,000</b>	<b>87,800</b>	<b>13,000</b>
<b>Expenditure Total</b>	<b>1,593,000</b>	<b>963,500</b>	<b>87,800</b>	<b>13,000</b>
<b>Capital Total</b>	<b>1,499,915</b>	<b>870,415</b>	<b>-5,285</b>	<b>-80,085</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>2,075,959</b>	<b>1,466,140</b>	<b>611,585</b>	<b>560,300</b>
<b>Restricted Assets</b>				
<u>Wellington Caves Complex - Restricted Assets</u>				
01.05983 - Internally Restricted Assets	-93,000	-63,500	-87,800	-13,000
01.05984 - Externally Restricted Assets	-1,500,000	-900,000	0	0
<b>Wellington Caves Complex - Restricted Assets Total</b>	<b>-1,593,000</b>	<b>-963,500</b>	<b>-87,800</b>	<b>-13,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>482,959</b>	<b>502,640</b>	<b>523,785</b>	<b>547,300</b>

<b>OPERATIONAL PLAN</b>
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Function No.

6.1

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b> <b>Environment &amp; Health Services</b>
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**Responsible Officer:    Manager Environmental Control  
Mrs Debbie Archer**

**Function Objectives:**

To monitor and report on public health issues and respond to and assess potential threats to the environment.
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Activity	Actions	Performance Targets/Service Level
Food Premise Regulation and Education Services	<p>Inspection of food premises as detailed in Agreed Brief.</p> <p>Food handling seminar / program conducted as detailed in Agreed Brief.</p>	<p>100% of premises inspected annually</p> <p>Seminar completed by October annually</p>
Health Program Regulation and Education Services	Inspection of pools, skin penetration and other registered premises as detailed in Agreed Brief.	100% of premises inspected annually
Health and Food Services Administration	Planning, organising, directing and controlling human and other resources relating to food and health.	Agreed Brief successfully carried out
Waste Management/Recycling	Monitor compliance of Wyandra Landfill operation.	Implementation monitored for compliance in accordance with statutory requirements.
Pollution Control	<p>Hold meetings with the Office of Environment and Heritage to exchange knowledge and updates on environmental matters including licences and pollution incidents.</p> <p>Undertake a minimum of three (3) media and/or education campaigns on pollution including litter issues.</p>	<p>Meetings to be held biannually in October and April.</p> <p>Programs completed in March, July and November annually.</p>
Management Services - from other Functions	Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services (Environmental Control)	Planning, organising, directing and controlling human and other resources to achieve the functions objectives.	Amounts charged are accepted as reasonable for the level of service provided.

<b>OPERATIONAL PLAN</b>
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Function No.

6.1

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>Environment &amp; Health Services</b>
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Activity	Actions	Performance Targets/Service Level
General Environmental Control	Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
	Assess Part 5 proposals, Development Applications and relevant Section 68 applications.	Assessments completed within agreed timeframes
	Planning, organising, directing and controlling human and other resources pertaining to environmental investigation and regulation.	Achievement of function objectives in terms of general environmental matters

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of pollution incidents investigated.	260	Investigation of incidents commenced within 24 Hrs of notification.	100%	Offender provided with relevant information to prevent further incident.	Yes



## 6.01 - Environment & Health Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Environment &amp; Health Services - Charges &amp; Fees</u>				
01.07262 - Approvals - Local Govt Act	-6,595	-8,125	-6,655	-8,235
<b>Environment &amp; Health Services - Charges &amp; Fees Total</b>	<b>-6,595</b>	<b>-8,125</b>	<b>-6,655</b>	<b>-8,235</b>
<u>Environment &amp; Health Services - Other Income</u>				
01.07264 - Sundry Income	-1,250	-1,250	-1,250	-1,250
<b>Environment &amp; Health Services - Other Income Total</b>	<b>-1,250</b>	<b>-1,250</b>	<b>-1,250</b>	<b>-1,250</b>
<b>Income Total</b>	<b>-7,845</b>	<b>-9,375</b>	<b>-7,905</b>	<b>-9,485</b>
<b>Expenditure</b>				
<u>Environment &amp; Health Serv - Health Administration</u>				
01.00566 - Health Programs	116,672	121,231	125,972	130,886
<b>Environment &amp; Health Serv - Health Administration Total</b>	<b>116,672</b>	<b>121,231</b>	<b>125,972</b>	<b>130,886</b>
<u>Environment &amp; Health Serv - Less Services Provided</u>				
01.00590 - Services Provided To - Water Supply	-40,180	-41,787	-43,103	-44,827
01.00592 - Services Provided To - Sewerage	-42,890	-44,605	-45,977	-47,820
01.00594 - Services Provided to - Other Waste Management	-6,748	-6,941	-7,142	-7,351
01.00596 - Services Provided To - Health Services	-200,174	-208,074	-216,287	-223,243
01.00599 - Services Provided To - Building Control	-89,818	-93,476	-97,283	-101,245
<b>Environment &amp; Health Serv - Less Services Provided Total</b>	<b>-379,810</b>	<b>-394,883</b>	<b>-409,792</b>	<b>-424,486</b>
<u>Environment &amp; Health Services - Food Control</u>				
01.00572 - Food Premise Inspections	83,502	86,843	90,315	93,927
<b>Environment &amp; Health Services - Food Control Total</b>	<b>83,502</b>	<b>86,843</b>	<b>90,315</b>	<b>93,927</b>
<u>Environment &amp; Health Services - Operating Expenses</u>				
01.00571 - Environment Development Assessment Services	89,818	93,476	97,283	101,245
01.00574 - Waste Management/Recycling	6,748	6,941	7,142	7,351
01.00578 - Pollution Control	49,105	51,095	53,165	55,319
01.00580 - Management Services-From Other Functions	92,796	94,921	97,750	98,540
01.00582 - Management Services	87,808	91,219	94,854	101,680
01.00584 - General Environmental Control	422,269	440,392	457,769	480,592
01.00708 - Environmental Policy Services	60,347	62,933	65,392	67,142
<b>Environment &amp; Health Services - Operating Expenses Total</b>	<b>808,891</b>	<b>840,977</b>	<b>873,355</b>	<b>911,869</b>
<b>Expenditure Total</b>	<b>629,255</b>	<b>654,168</b>	<b>679,850</b>	<b>712,196</b>
<b>Operating Total</b>	<b>621,410</b>	<b>644,793</b>	<b>671,945</b>	<b>702,711</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>621,410</b>	<b>644,793</b>	<b>671,945</b>	<b>702,711</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>621,410</b>	<b>644,793</b>	<b>671,945</b>	<b>702,711</b>

<b>OPERATIONAL PLAN</b>
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Function No.

6.02

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>
<b>FUNCTION</b>	<b>Building and Development Services</b>

**Responsible Officer: Manager Building & Development Services  
Mr Stephen Wallace**

**Function Objectives:**

Provide a service to the Community in the processing and assessment of development and regulatory applications within statutory time frames and provide a comprehensive inspection of buildings during the following construction and encourage development which is compatible with and enhances the environment.

Activity	Actions	Performance Targets/Service Level
Onsite Waste Treatment Device control	Process applications and monitor for compliance.	100% of complete applications determined within 28 days.
Water Connection - Plumbing Inspection	Inspect all water connection installations for compliance with relevant statutory requirements.	Respond to 90% of all requests for inspections within a 24 hour period.
Sewer - Drainage/Inspections	Inspect all plumbing and drainage installations for compliance with relevant statutory requirements.	Respond to 90% of all requests for inspections within a 24 hour period.
Pool Legislation/Inspection	Undertake inspections of all private swimming pools upon request to ensure compliance with statutory safety standards and advise all pool owners on pool safety standards.	No pools inspected in the previous twelve months within the Dubbo Regional Council LGA that do not comply with statutory requirements of the Swimming Pool Act.
	Undertake compliance inspections of all registered private swimming pools.	Ongoing.
Management Services - from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Planning, organising, directing and controlling human and other resources.	Achievement of Function Objectives in terms of key indicators.
	Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
	Produce annual documentation for the development and construction industries advising of legislative changes including Building Code of Australia (BCA) amendments and variations in Council's policies and requirements.	Produce and distribute document by July annually.
	Undertake an annual conference with the real estate agents, development and building industries on planning and building issues.	Conference with real estate agents and building and development industries to be held by August annually.
Fire Safety	Inspect existing buildings for compliance with relevant fire safety standards.	Four (4) major buildings inspected annually for compliance with relevant fire standards.

<b>OPERATIONAL PLAN</b>
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Function No.

6.02

PRINCIPAL ACTIVITY:	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	FUNCTION	<b>Building and Development Services</b>
Activity	Actions	Performance Targets/Service Level	
Building Certificates - (Sec 149(A)&(B))	Inspect, consider and determine all applications as required under Section 149 (A) and (B) of EP&A.	90% of compliant Building Certificates issued within 15 days.	
Building Certificates - Assessment, approval and inspection	Assess and approve applications in accordance with statutory standards, codes and requirements and Council policies.	<p>95% of fully documented Construction Certificates processed within 28 days where no referral is required.</p> <p>85% of clients satisfied with level of service.</p> <p>95% of fully documented Construction Certificates processed within 28 days where no referral is required.</p> <p>95% of fully documented Complying Development Certificates processed within 10 working days.</p> <p>90% of all requests for inspections responded to within 24 hours.</p> <p>Survey to be undertaken by November 2017.</p>	
Approvals other - (Sec 68 LG Act)	Consider and determine all relevant applications as outlined in Section 68 of the Local Government Act 1993.	All relevant applications as defined by Section 68 Local Government Act 1993, processed and approved within fourteen (14) days where all relevant information has been provided and where no referrals are required.	
Section 149 (2) and (5) Certificates	Process and issue certificates pursuant to Section 149(2) and (5) of the EP&A Act 1979.	<p>95% of Section 149(2) Certificates issued within five working days.</p> <p>95% of Section 149(5) Certificates issued within 10 working days.</p>	
Management Services - Statutory Planning	<p>Consultation with Developers and Consultants to provide advice on planning and development requirements of the EP&amp;A Act 1979 and the Local Government Area.</p> <p>Undertaken an annual review of all Development Policy Codes and the Development Control Plan to ensure relevance and compatibility with changing needs and ecologically sustainable development principles.</p>	<p>No examples of general dissatisfaction by the broad community of the adopted development standards contained in the DCP(s).</p> <p>Review of Development Policy Codes and Development Control Plan carried out by December annually.</p>	
Environmental Control	Cost of salaries relating to the provision of services to environmental management activities.	Achieve function and policy objectives in terms of environmental regulation.	
Development Application assessment/approval/inspection	Assess and determine applications in accordance with statutory standards and requirements and Council policies.	<p>Fully documented landuse applications are processed within the following criteria:</p> <p>85% within 28 days where advertising/ referral not required.</p>	

<b>OPERATIONAL PLAN</b>
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Function No.

6.02

PRINCIPAL ACTIVITY:	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	FUNCTION	<b>Building and Development Services</b>
Activity	Actions	Performance Targets/Service Level	
	Undertake an annual review of the procedure for processing Development Applications.	Review to be carried out by July annually.	
	Undertake inspection of all developments to ensure compliance with Council approvals.	No reasonable examples of development taking place which is incompatible with the surrounding natural and built environment.	
	Undertake a biannual review of application processing times and numbers.	Reviews to be carried out March and October annually.	
	Undertake an annual conference with the real estate agents, development and building industries and Chamber of Commerce on planning and building issues.	Conference to be held by August annually.	
	Ensure landscaping of private and public developments maximizes opportunities for low maintenance and environmentally sustainable beautification works.	Landscaping of all new residential, commercial and industrial developments positively contributes to the aesthetic and environmental condition of the Local Government Area.	

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of Construction Certificates issued (Ccl)	480	% of CCs processed within 28 days (no referral)	100%	% of clients satisfied with level of services provided	90%
No. of Building Certificates issued (Section 149(A))	45	90% of compliant certificates issued in 15 days.	95%	Number recorded complaints	Nil
No. Section 149 Certificates issued:	1,100	% processed within 5 days	98%	No. of written complaints	Nil
149(2)					
149(5)	360	% processed within 10 days	100%		
		Cost per S149 Cert (including assessment, approval and inspection)	\$52.53		
No. of DAs assessed and approved	700	% of DAs processed in 28 days (no referrals)	90%	% of clients satisfied with DA processing	90%
No of CDCs assessed and approved.(DCC and Private Cert.)	155	Cost per DA (include assessment, approval and inspection)	\$2,606.30	% of fully documented Council assessed CDC's determined within 10 days.	85%

## 6.02 - Building & Development Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Building &amp; Development Serv - Grants &amp; Subsidies</u>				
01.07295 - Other Grants - Heritage	-9,000	-9,000	-9,000	-9,000
<b>Building &amp; Development Serv - Grants &amp; Subsidies Total</b>	<b>-9,000</b>	<b>-9,000</b>	<b>-9,000</b>	<b>-9,000</b>
<u>Building &amp; Development Services - Charges &amp; Fees</u>				
01.07273 - Subdivision Fees (Incl Eng. Fees)	-34,900	-34,900	-34,900	-34,900
01.07275 - Certificate Fee	-26,500	-27,250	-28,000	-28,500
01.07277 - Development Application Fee	-443,763	-454,275	-467,422	-475,980
01.07279 - Certificate Fees	-116,500	-119,000	-119,500	-120,500
01.07281 - Construction Certificate Application Fee	-300,700	-305,900	-311,100	-316,300
01.07283 - Construction Certificate/Inspect Fee	-221,100	-226,200	-231,300	-241,400
01.07285 - Approvals - Local Government Act	-14,255	-14,560	-14,870	-15,170
<b>Building &amp; Development Services - Charges &amp; Fees Total</b>	<b>-1,157,718</b>	<b>-1,182,085</b>	<b>-1,207,092</b>	<b>-1,232,750</b>
<u>Building &amp; Development Services - Other Income</u>				
01.07287 - Sundry Planning Income	-8,100	-8,200	-8,300	-8,350
01.07289 - Sundry Income	-200	-200	-200	-200
01.07291 - Sundry Building Income	-415,400	-422,900	-430,400	-437,900
01.07293 - Commissions	-7,950	-7,950	-7,950	-8,000
<b>Building &amp; Development Services - Other Income Total</b>	<b>-431,650</b>	<b>-439,250</b>	<b>-446,850</b>	<b>-454,450</b>
<b>Income Total</b>	<b>-1,598,368</b>	<b>-1,630,335</b>	<b>-1,662,942</b>	<b>-1,696,200</b>
<b>Expenditure</b>				
<u>Building &amp; Development - Less Services Provided</u>				
01.00649 - Less:Services Provided To Other Function	-441,517	-458,776	-475,593	-494,216
<b>Building &amp; Development - Less Services Provided Total</b>	<b>-441,517</b>	<b>-458,776</b>	<b>-475,593</b>	<b>-494,216</b>
<u>Building &amp; Development - Statutory Planning Serv.</u>				
01.00639 - Section 149 Certificates	74,743	77,951	80,933	83,757
01.00642 - Strategic Landuse Policy Development	204,198	212,835	221,292	228,858
01.00643 - Management Services - Statutory Planning	153,782	161,152	167,328	171,931
01.00644 - Environmental Control	32,385	33,697	35,062	36,482
01.00645 - Da Assess/Approval/Inspections	1,040,239	1,042,776	1,093,054	1,116,265
<b>Building &amp; Development - Statutory Planning Serv. Total</b>	<b>1,505,347</b>	<b>1,528,411</b>	<b>1,597,669</b>	<b>1,637,293</b>
<u>Building &amp; Development -Interest Charges &amp; Deprec.</u>				
01.00647 - Depreciation	777	777	777	777
<b>Building &amp; Development -Interest Charges &amp; Deprec. Total</b>	<b>777</b>	<b>777</b>	<b>777</b>	<b>777</b>
<u>Building &amp; Development Serv - Operating Expenses</u>				
01.00583 - On Site Waste Treatment Device Control	17,610	18,328	19,075	19,852
01.00617 - Water Connection/Plumbing	94,448	97,793	101,633	104,983
01.00619 - Sewer Drainage/Inspections	232,931	240,893	250,007	258,296
01.00621 - Pool Legislation/Inspection	44,027	45,820	47,687	49,631
01.00625 - Management Services-From Other Functions	670,626	688,474	711,244	720,584
01.00627 - Management Services	170,322	176,209	183,044	187,866
01.00629 - Fire Safety	44,027	45,820	47,687	49,631

## 6.02 - Building & Development Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.00631 - Building Certificates (Sec 149 (A) & (B))	34,180	35,324	36,693	38,295
01.00633 - Building - Construction Certificates	499,930	456,644	460,273	472,624
01.00635 - Approvals Other (Sec 68)	92,317	99,692	103,620	107,292
<b>Building &amp; Development Serv - Operating Expenses Total</b>	<b>1,900,418</b>	<b>1,904,997</b>	<b>1,960,963</b>	<b>2,009,054</b>
<b>Expenditure Total</b>	<b>2,965,025</b>	<b>2,975,409</b>	<b>3,083,816</b>	<b>3,152,908</b>
<b>Operating Total</b>	<b>1,366,657</b>	<b>1,345,074</b>	<b>1,420,874</b>	<b>1,456,708</b>
<b>Capital</b>				
<b>Income</b>				
<u>Building &amp; Development Services - Capital Revenues</u>				
01.09796 - Depreciation - Landuse Services	-777	-777	-777	-777
<b>Building &amp; Development Services - Capital Revenues Total</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>
<b>Income Total</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>
<b>Capital Total</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>	<b>-777</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,365,880</b>	<b>1,344,297</b>	<b>1,420,097</b>	<b>1,455,931</b>
<b>Restricted Assets</b>				
<u>Building &amp; Development Services -Restricted Assets</u>				
01.05860 - Internally Restricted Assets - Build & Development	-43,943	-43,166	0	0
<b>Building &amp; Development Services -Restricted Assets Total</b>	<b>-43,943</b>	<b>-43,166</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,321,937</b>	<b>1,301,131</b>	<b>1,420,097</b>	<b>1,455,931</b>

<b>OPERATIONAL PLAN</b>
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Function No.

6.04

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>
<b>FUNCTION</b>	<b>Environmental Sustainability Services</b>

**Responsible Officer: Manager Environmental Control  
Mrs Debbie Archer**

**Function Objectives:**

To support the organisation and community to plan and implement environmentally sustainable initiatives and to report on the organisation and communities progress.

Activity	Actions	Performance Targets/Service Level
Management Services	<p>Planning, organising, directing and controlling human and other resources</p> <p>Implement the adopted Actions within both the Delivery Program and Operational Plan.</p>	<p>Achievement of Function objectives within satisfactory timeframes and budget.</p> <p>100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.</p>
Environmental Sustainability Services	<p>Develop the Built &amp; Natural Environment Strategy for the Dubbo Regional Local Government Area.</p> <p>Review of Council's Energy Strategy and report on the outcomes of the review.</p> <p>Monitor Council's groundwater network and report annually.</p> <p>Actively participate on the Central West Council's Environment &amp; Waterway Alliance.</p> <p>Prepare and formulate a State of the Environment report in accordance with the requirements of the Local Government Act 1993.</p> <p>Undertake an annual review of the Education for Sustainability Plan.</p> <p>Provide up-to-date information to the community regarding sustainability initiatives and opportunities.</p>	<p>To be developed by December 2017.</p> <p>Energy consumption audit to be undertaken by October annually.</p> <p>Review of Council's Energy Strategy to be undertaken by July annually.</p> <p>Report completed by February annually.</p> <p>Attend quarterly meetings.</p> <p>Completion of a State of Environment Report or equivalent by October annually.</p> <p>Review of the Education for Sustainability Plan to be undertaken by November annually.</p> <p>Sustainable City Expo to be held by June annually.</p>
Management Services - from other Functions	<p>Cost of services including: management, financial, technical, information technology and corporate overheads provided to this Function.</p>	<p>Amounts charged are accepted as reasonable for the level of service provided.</p>

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Dubbo energy usage (kWh) Dubbo	20,000 MWH	No of accounts with reduced usage	60%	Reduction in total Council consumption (for corresponding period last financial year)	2%
Number of Dubbo bore sites monitored	120	No of months Dubbo bore network monitored	12	Number of sites with reduced SWL.	30/120

## 6.04 - Environmental Sustainability Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Environmental Sustainability - Operating Expenses</u>				
01.00564 - Water Supply Contract	28,200	28,200	28,200	28,200
01.00567 - Services Provided To - Water Supply	-28,200	-28,200	-28,200	-28,200
01.00569 - Management Services	165,385	173,401	180,158	186,873
01.00581 - Environmental Sustainability Policy Services	162,512	167,615	172,877	178,366
01.00589 - Management Services From Other Functions	25,321	25,868	26,661	26,753
<b>Environmental Sustainability - Operating Expenses Total</b>	<b>353,218</b>	<b>366,884</b>	<b>379,696</b>	<b>391,992</b>
<b>Expenditure Total</b>	<b>353,218</b>	<b>366,884</b>	<b>379,696</b>	<b>391,992</b>
<b>Operating Total</b>	<b>353,218</b>	<b>366,884</b>	<b>379,696</b>	<b>391,992</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>353,218</b>	<b>366,884</b>	<b>379,696</b>	<b>391,992</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>353,218</b>	<b>366,884</b>	<b>379,696</b>	<b>391,992</b>



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Function No.

6.5

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>Environmental Support Services</b>
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**Responsible Officer: Manager Business Support  
Mr Ken Williams**

**Function Objectives:**

Provide a management and business support service which provides for the effective and efficient operation of the Environment Services Division; and provide an effective Land Information System that satisfies the needs of the organisation.

Activity	Actions	Performance Targets/Service Level
Management Support Operations	Provide strategic direction and management to the Environmental Services Division.	Division operating in an effective and efficient manner.
Management Services	Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Management Services from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Land Information Services (LIS)	To develop and maintain Land Information System	Corporation's satisfaction with LIS output
	Implement e-Services Project Plan to increase the extent of land use information available electronically.	Development Applications are able to be lodged electronically with Council. Plan implementation ongoing.
Administration/Secretarial Support	Provide business support services to the Environmental Services Division and for ratepayers, Councillors and other Divisions	Provide Councillors, ratepayers and all Council Divisions with accurate information and advice in a timely manner. Annual Operating Plan and Budget adopted and reviewed by specified dates
Certificate processing operations	Receipt, register, preparation and administrative support for certificates processed and issued by Division.	Customer services levels achieved
Application processing operations	Receipt, register, preparation and administrative support for certificates processed and issued by Division	Customer service levels achieved

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of functions requiring OP/budget assistance	7			OP & budget time frames met	Yes
				Delivery Program objectives and time frames met	Yes
Land Information System developed and maintained	Yes			No. of complaints	Nil

## 6.05 - Environmental Support

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Environmental Support - Less Services Provided</u>				
01.00680 - Less:Charged To Env. Services Functions	-1,385,841	-1,432,689	-1,484,163	-1,526,795
<b>Environmental Support - Less Services Provided Total</b>	<b>-1,385,841</b>	<b>-1,432,689</b>	<b>-1,484,163</b>	<b>-1,526,795</b>
<u>Environmental Support - Support Services</u>				
01.00668 - Management Support Operations	167,166	172,477	177,989	183,679
01.00670 - Management Services From Other Functions	326,447	332,346	341,255	339,638
01.00672 - Land Information Services	104,208	108,267	112,474	116,872
01.00677 - Administration/Secretarial Support	287,798	299,335	311,335	323,816
01.00678 - Certificate Processing Operations	129,707	134,906	140,314	145,940
01.00679 - Application Processing Operations	370,515	385,358	400,796	416,850
<b>Environmental Support - Support Services Total</b>	<b>1,385,841</b>	<b>1,432,689</b>	<b>1,484,163</b>	<b>1,526,795</b>
<b>Expenditure Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

6.09

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>City Strategy Services</b>
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**Responsible Officer: Manager City Development  
Steven Jennings**

**Business Objectives:**

<p>Prepare, implement, monitor and review Council's Strategic Landuse Plans to provide philosophy and direction for future management of rural, industrial, commercial, recreational, residential and other urban development.</p> <p>To develop policies and standards to achieve a healthy and sustainable environment.</p> <p>Interpret and review Council's Strategic Landuse Strategies to assist with implementation through the relevant provisions of the Environmental Planning and Assessment Act.</p> <p>Introduce and continually review LEPs, DCPs and Contribution Plans under the Environmental Planning and Assessment Act 1979 and the Local Government Act 1993.</p> <p>Undertake City Strategy development on behalf of the organisation.</p>
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Activity	Actions	Performance Targets/Service Level
Local Environmental Plan management	Planning, organising, directing and controlling human and other resources.	Achievement of Function objectives in terms of key indicators.
Strategic Landuse Planning and Development	Implement Council's adopted Dubbo Rural Areas Development Strategy and Dubbo Urban Areas Development Strategy.	Strategic Landuse Plans enable Council to facilitate appropriate future growth. Plans reviewed every seven (7) years.
	Implement any applicable land use strategies for the former Wellington LGA.	Strategic Landuse Plans enable Council to facilitate appropriate future growth. Plans reviewed every seven (7) years.
Statutory Services	Developer Contribution Plans/Policies reviewed on behalf of other Divisions/Functions.	Maintain and review Section 94 and 64 Plans and Policies in accordance with current legislation and practice.
	A review of all Dubbo Regional Council Section 94 Plans and Section 64 Policies.	Reviews to be undertaken by December 2017.
Management Services	Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Management Services - from other Functions	Cost of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function. Ensure key land use planning related data is held by Corporation.	Amounts charged are accepted as reasonable for the level of service provided.  No key data unavailable when needed.
Development Support	Monitor and assist in the interpretation and application of strategic land use strategies, LEPs and DCPs as appropriate when considering DAs.	Interpretation and advice available in good time.
	Undertake preparation of Master Plans for Council facilities as required.	Master Plans in accordance with the requirements of the organisation.
	Undertake preparation of the Built and Natural Environment Strategy.	Strategy to be prepared by December 2017.

<b>OPERATIONAL PLAN</b>
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Function No.

6.09

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>City Strategy Services</b>
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Activity	Actions	Performance Targets/Service Level
	Produce annual documentation for the development industry, advising of legislative changes.	Documentation regarding changes to Strategic Landuse LEP and DCP is produced and distributed by July annually.
	Undertake a biennial review of residential subdivision activity.	Review to be carried out by February and August annually.
	Undertaken an annual review of the Urban Land Monitor.	Review to be carried out by November annually.
	Undertake an annual review of Rural, Urban and Village Land Monitors.	Review to be carried out by November annually.
	Undertake a review of the Dubbo Urban Areas Development Strategy on a seven (7) year cycle.	Review to be carried out by June 2018.
	Undertake a review of the Dubbo Rural Areas Development Strategy on a seven (7) year cycle.	Review to be carried out by June 2018.
	Liaise with the NSW Real Estate Institute, the Chambers of Commerce and Industry Inc and development industry on locational demands and development types affecting the Local Government Area.	Liaison undertaken by August annually.
	Prepare minor LEPs/DCPs if appropriate for particular developments.	Ongoing.
	Assess requests for planning proposals relating to amendments to the Dubbo Local Environmental Plan 2011 and the Wellington Local Environmental Plan 2012.	Ongoing.
	Review the Dubbo Local Environmental Plan 2011 and the Wellington Local Environmental Plan 2012.	Review of both LEP's to be carried out by September 2017.
	A comprehensive LEP for the Dubbo Regional LGA is to be developed.	Comprehensive LEP to be developed by December 2017.
	Undertake preparation of Structure Plans for the Dubbo North West and South West Residential Urban Release Areas.	Preparation of Structure Plan to be completed by December 2017.
	Undertake preparation of the Wellington Rural Areas Development Strategy.	Preparation of Structure Plan to be completed by June 2018.
	Prepare and maintain social, demographic, population forecasting and economic profiles for the Dubbo Regional LGA as the organisational data custodian for use by the Organisation.	Ongoing.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Section 94 Plans revised and updated to meet statutory obligations and Council requirements	1	Section 94 Plans prepared in accordance with Agreed Brief requirements	Yes	Section 94 Plans meet Council requirements	Yes

## 6.09 - City Strategy

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>City Strategy - Other Income</u>				
01.07309 - Sundry Planning Income	-75,000	-75,000	-75,000	-75,000
<b>City Strategy - Other Income Total</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>
<b>Income Total</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>	<b>-75,000</b>
<b>Expenditure</b>				
<u>City Strategy - Planning</u>				
01.00699 - Urban & Rural Lep Operation	407,252	412,242	427,984	443,036
01.00701 - Strategic Land Use Plan Development	274,212	285,746	297,676	308,677
01.00703 - Statutory Services	44,575	47,097	48,227	49,771
01.00705 - Management Services-From Other Function	109,371	111,745	115,108	115,683
01.00707 - Development Support	16,317	16,969	17,648	18,354
<b>City Strategy - Planning Total</b>	<b>851,727</b>	<b>873,799</b>	<b>906,643</b>	<b>935,521</b>
<u>City Strategy - Services Provided</u>				
01.00711 - Less:Services Provided To Other Function	-108,000	-83,000	-100,000	-100,000
<b>City Strategy - Services Provided Total</b>	<b>-108,000</b>	<b>-83,000</b>	<b>-100,000</b>	<b>-100,000</b>
<b>Expenditure Total</b>	<b>743,727</b>	<b>790,799</b>	<b>806,643</b>	<b>835,521</b>
<b>Operating Total</b>	<b>668,727</b>	<b>715,799</b>	<b>731,643</b>	<b>760,521</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>668,727</b>	<b>715,799</b>	<b>731,643</b>	<b>760,521</b>
<b>Restricted Assets</b>				
<u>City Strategy - Restricted Assets</u>				
01.05866 - Internally Restricted Assets - City Strategy	25,000	0	0	0
<b>City Strategy - Restricted Assets Total</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>693,727</b>	<b>715,799</b>	<b>731,643</b>	<b>760,521</b>

<b>OPERATIONAL PLAN</b>
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Function No.

6.10

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>Ranger Services</b>
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**Responsible Officer: Manager Environmental Control  
Mrs Debbie Archer**

**Business Objectives:**

To respond to community requests on matters relevant to the function and, where necessary, enforce the requirements of various acts, regulations and policies.

Activity	Actions	Performance Targets/Service Level
Stock Impounding	Undertake media and/or education campaigns on stock related incidents in consultation with Livestock, Health and Pest Authority.	Campaign completed by June annually.
Management Services - from other Functions	Costs of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Planning, organising, directing and controlling human and other resources to achieve the functions objectives.	Achievement of Function objectives within satisfactory timeframes and budget.
	Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Companion Animal Control	Companion Animal Advisory Committee meetings held quarterly.	Meetings held quarterly.
	Implement an education program to ensure residents are aware of the requirements for keeping Companion Animals.	Implement education program by May annually.
		Number of animal related incidents is less than previous years.
		Increase the number of Companion Animals registered under the Companion Animal Act.
	Undertake an annual review and update of the Companion Animals Action Plan.	Review to be undertaken by May annually.
Pollution Control	Investigate and enforcement of incidents of pollution.	Complaints responded to in a timely manner.
Pest Destruction	Control noxious birds/animals.	Complaints responded to in a timely manner.
Other Ranger Services	Enforce relevant statutory requirements.	Increased public awareness of statutory requirements.
	Enforce litter reduction policies in defined areas.	Littering and illegal dumping incidents are effectively managed.

<b>OPERATIONAL PLAN</b>
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Function No.

6.10

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>Ranger Services</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Companion Animals registered per annum	800	Operating cost per animal registered (including shelter cost)	\$1,403.86	Increase the number of Companion Animals registered (comp. 16/17)	10.0%
Companion Animal Complaints	1,225	% complaints actioned within 7 days	90%	Reduction in the number of complaints relating to Companion Animals	5%
Stock - Wandering/impound	65	% of complaints actioned within 2 hours (main highways)	100%	Decrease in stock impounded	5.0%
Dog attack incidents reported (CAR)	85			Decrease the number of dog attacks recorded	5%
Abandoned vehicles investigated	200	Impounding Act procedures commenced within 24 hours of vehicle determination	75%	Reduction in number of abandoned vehicles investigations/ impounded	10.0%

## 6.10 - Ranger Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Ranger Services - Charges &amp; Fees</u>				
01.07315 - Other Pound Fees	-27,000	-28,000	-29,000	-30,000
01.07316 - Registration Fees	-55,000	-56,000	-56,000	-56,000
01.07323 - Sundry Income	-500	-500	-500	-500
<b>Ranger Services - Charges &amp; Fees Total</b>	<b>-82,500</b>	<b>-84,500</b>	<b>-85,500</b>	<b>-86,500</b>
<u>Ranger Services - Other Income</u>				
01.07317 - Pound Release Fees/Sale	-1,250	-1,250	-1,250	-1,250
01.07319 - Fines & Costs	-1,800	-1,800	-1,800	-1,800
<b>Ranger Services - Other Income Total</b>	<b>-3,050</b>	<b>-3,050</b>	<b>-3,050</b>	<b>-3,050</b>
<b>Income Total</b>	<b>-85,550</b>	<b>-87,550</b>	<b>-88,550</b>	<b>-89,550</b>
<b>Expenditure</b>				
<u>Ranger Services - Animal Control</u>				
01.00730 - Stock Impounding	59,634	61,671	63,729	65,762
01.00732 - Management Services-From Other Functions	123,549	126,802	130,864	132,481
01.00738 - Companion Animal Management	453,780	472,548	490,526	508,513
<b>Ranger Services - Animal Control Total</b>	<b>636,963</b>	<b>661,021</b>	<b>685,119</b>	<b>706,756</b>
<u>Ranger Services - Other Ranger Services</u>				
01.00742 - Pollution Control	50,245	52,333	54,441	56,638
01.00744 - Pest Destruction	2,221	2,269	2,310	2,356
01.00746 - Other Ranger Services	262,593	272,402	280,811	290,282
01.00748 - Management Services-From Other Functions	41,218	42,311	43,491	45,010
01.00750 - Management Services	89,650	93,751	97,457	100,847
<b>Ranger Services - Other Ranger Services Total</b>	<b>445,927</b>	<b>463,066</b>	<b>478,510</b>	<b>495,133</b>
<b>Expenditure Total</b>	<b>1,082,890</b>	<b>1,124,087</b>	<b>1,163,629</b>	<b>1,201,889</b>
<b>Operating Total</b>	<b>997,340</b>	<b>1,036,537</b>	<b>1,075,079</b>	<b>1,112,339</b>
<b>Capital</b>				
<b>Income</b>				
<u>Ranger Services - Depreciation (Capital Recovery)</u>				
01.09809 - Depreciation - Ranger Services	-3,060	-3,152	-3,247	0
<b>Ranger Services - Depreciation (Capital Recovery) Total</b>	<b>-3,060</b>	<b>-3,152</b>	<b>-3,247</b>	<b>0</b>
<b>Income Total</b>	<b>-3,060</b>	<b>-3,152</b>	<b>-3,247</b>	<b>0</b>
<b>Capital Total</b>	<b>-3,060</b>	<b>-3,152</b>	<b>-3,247</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>994,280</b>	<b>1,033,385</b>	<b>1,071,832</b>	<b>1,112,339</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>994,280</b>	<b>1,033,385</b>	<b>1,071,832</b>	<b>1,112,339</b>



<b>OPERATIONAL PLAN</b>
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Function No.

6.11

<b>PRINCIPAL ACTIVITY:</b>	<b>BUILT &amp; NATURAL ENVIRONMENT</b>	<b>FUNCTION</b>	<b>Animal Shelter</b>
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**Responsible Officer: Manager Environmental Control  
Mrs Debbie Archer**

**Business Objectives:**

To respond to community requests on matters relevant to the function and, where necessary, enforce the requirements of various acts, regulations and policies.

Activity	Actions	Performance Targets/Service Level
Management Services - from other Functions	Costs of services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Planning, organising, directing and controlling human and other resources to achieve the functions objectives	Achievement of Function objectives within satisfactory timeframes and budget
	Implement the adopted Action within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Companion Animal Management	Companion animals impounded and sheltered in accordance with relevant Regulations and Guidelines.	Regulatory standards achieved.
Animal Shelter Operations	Sufficient funding provided to maintain and operate the shelter to a satisfactory level and to meet relevant Regulations and Guidelines.	Regulatory requirements and Guidelines achieved.
	Undertake an annual audit of the Animal Shelter	Audit to be carried out by July annually
Asset Management Routine	Animal Shelter under Council's Asset Management Improvement Strategy for Council's Assets.	Building maintained in a satisfactory condition

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Dogs impounded per annum	1600	Operating cost per animal impounded	\$212.39	Dog impoundings increase by less than 5% on previous year.	4.5%
Cat impoundings/surrenders	950			Cat impoundings increase by less than 5% on previous years.	4.5%

## 6.11 - Animal Shelter

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Animal Shelter - Charges &amp; Fees</u>				
01.07324 - Animal Shelter Fees	-76,500	-78,550	-80,600	-82,650
<b>Animal Shelter - Charges &amp; Fees Total</b>	<b>-76,500</b>	<b>-78,550</b>	<b>-80,600</b>	<b>-82,650</b>
<b>Income Total</b>	<b>-76,500</b>	<b>-78,550</b>	<b>-80,600</b>	<b>-82,650</b>
<b>Expenditure</b>				
<u>Animal Shelter - Animal Control</u>				
01.00714 - Management Services	40,215	42,001	43,684	45,431
01.00715 - Management Services - From Other Functions	68,941	70,953	72,919	75,180
01.00716 - Companion Animal Management	313,914	324,840	335,986	347,936
<b>Animal Shelter - Animal Control Total</b>	<b>423,070</b>	<b>437,794</b>	<b>452,589</b>	<b>468,547</b>
<u>Animal Shelter - Interest Charges &amp; Depreciation</u>				
01.00712 - Interest Charges & Depreciation	23,535	19,197	14,550	9,571
01.00713 - Depreciation	48,643	48,643	48,643	48,643
<b>Animal Shelter - Interest Charges &amp; Depreciation Total</b>	<b>72,178</b>	<b>67,840</b>	<b>63,193</b>	<b>58,214</b>
<u>Animal Shelter - Maintenance</u>				
01.00717 - Asset Maintenance Program - Routine	31,357	32,194	33,020	33,710
01.00718 - Asset Maintenance Program - Cyclic	15,000	15,000	15,000	15,000
<b>Animal Shelter - Maintenance Total</b>	<b>46,357</b>	<b>47,194</b>	<b>48,020</b>	<b>48,710</b>
<b>Expenditure Total</b>	<b>541,605</b>	<b>552,828</b>	<b>563,802</b>	<b>575,471</b>
<b>Operating Total</b>	<b>465,105</b>	<b>474,278</b>	<b>483,202</b>	<b>492,821</b>
<b>Capital</b>				
<b>Income</b>				
<u>Animal Shelter - Depreciation (Capital Recovery)</u>				
01.09810 - Depreciation - Animal Shelter	-48,643	-48,643	-48,643	-48,643
<b>Animal Shelter - Depreciation (Capital Recovery) Total</b>	<b>-48,643</b>	<b>-48,643</b>	<b>-48,643</b>	<b>-48,643</b>
<b>Income Total</b>	<b>-48,643</b>	<b>-48,643</b>	<b>-48,643</b>	<b>-48,643</b>
<b>Expenditure</b>				
<u>Animal Shelter - Acquisition of Assets</u>				
01.09367 - Animal Shelter - Loan Principal Repayment	60,819	65,157	69,805	74,784
<b>Animal Shelter - Acquisition of Assets Total</b>	<b>60,819</b>	<b>65,157</b>	<b>69,805</b>	<b>74,784</b>
<b>Expenditure Total</b>	<b>60,819</b>	<b>65,157</b>	<b>69,805</b>	<b>74,784</b>
<b>Capital Total</b>	<b>12,176</b>	<b>16,514</b>	<b>21,162</b>	<b>26,141</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>477,281</b>	<b>490,792</b>	<b>504,364</b>	<b>518,962</b>

## 6.11 - Animal Shelter

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Animal Shelter - Restricted Assets</u>				
01.05981 - Internally Restricted Assets - Animal Shelter	37,730	25,000	25,000	25,000
<b>Animal Shelter - Restricted Assets Total</b>	<b>37,730</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>515,011</b>	<b>515,792</b>	<b>529,364</b>	<b>543,962</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.07

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Cemeteries</b>
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**Responsible Officer: Manager Business Support (CS)  
Mr Jamie Angus**

**Function Objectives:**

To provide cost effective and sympathetic Cemetery services and facilities to the Community.

Activity	Actions	Performance Targets/Service Level
Asset Management Program - Cyclic	Undertake 20 year Cemetery Asset Management Program.	No written complaints regarding condition of assets.
Asset Management Program - Routine	Undertake Cemetery asset maintenance as required.	No written complaints regarding condition of assets.
Grounds Maintenance	Undertake regular maintenance program.	No instances of cemeteries being in poor condition.
Interments	Provide timely interments upon request by Funeral Directors to Public Health Standards.	No instances of Public Health Regulations being contravened.
	Undertake biennial survey of residents and local funeral directors to gauge satisfaction level of cemetery services and seek advice on improvement to service provision.	No more than 3 complaints received annually in regard to Council interment and maintenance programmes.  95% satisfaction rating by funeral directors and community of the quality of the Council managed cemeteries.
Management Services from other Functions	Review Cemetery Function Plan; determine policy and procedures; determine annual revenue policy; financial and strategic planning; administration of interments; administration of interment and maintenance contracts with third parties; determine and oversee capital works program.	No reasonable criticism of overall cemetery management policies and decisions.  Capital works program ensures adequate grave sites are available as required and landscaping enhances the cemeteries' appearance.
	Cost of services including Management Accounting, Financial Accounting; Information Technology and Corporate Overheads.	Amounts charged are accepted as reasonable for the level of service provided.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of interments	130	Contractor cost per grave dug (Dubbo)	\$913	No. of complaints re: cemetery interments	Nil
Number of ashes	12	Graves dug as per Manual of Procedure	100%	No. of written complaints regarding condition of Cemeteries	Nil

**OPERATIONAL PLAN**

Function No.

7.07

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b> <b>Cemeteries</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of Reservations	36	Cost per hectare to maintain Cemeteries		\$6,215	

**Key Projects**

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Cemetery - Land Improvements</b>	<b>01.09403</b>	
Irrigation Extension Dubbo		\$30,000
Concrete Beams		\$30,000
Landscaping/Furniture/Signage Dubbo		\$50,000
Landscaping/Furniture/Signage Wellington		\$7,500
Extend Ashes Section		\$15,000
Tubbagah Burial Ground Improvements		\$5,000
<b>Cemetery - Land Improvements Total</b>		<u>\$137,500</u>
 <b>Cemetery - Plant &amp; Equipment</b>	 <b>01.09404</b>	
Signage		<u>\$5,000</u>
<b>Cemetery - Land Improvements Total</b>		<u>\$5,000</u>

## 7.07 - Cemeteries

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Cemeteries - Charges &amp; Fees</u>				
01.07339 - Interment Fees	-301,330	-310,370	-319,681	-329,271
<b>Cemeteries - Charges &amp; Fees Total</b>	<b>-301,330</b>	<b>-310,370</b>	<b>-319,681</b>	<b>-329,271</b>
<u>Cemeteries - Other Income</u>				
01.07340 - Exclusive Rights	-55,373	-58,141	-61,048	-62,879
01.07341 - Sundry Income	-10,180	-10,720	-11,250	-11,775
<b>Cemeteries - Other Income Total</b>	<b>-65,553</b>	<b>-68,861</b>	<b>-72,298</b>	<b>-74,654</b>
<b>Income Total</b>	<b>-366,883</b>	<b>-379,231</b>	<b>-391,979</b>	<b>-403,925</b>
<b>Expenditure</b>				
<u>Cemeteries - Interest Charges &amp; Depreciation</u>				
01.00804 - Depreciation	39,742	39,742	39,742	39,742
<b>Cemeteries - Interest Charges &amp; Depreciation Total</b>	<b>39,742</b>	<b>39,742</b>	<b>39,742</b>	<b>39,742</b>
<u>Cemeteries - Maintenance</u>				
01.00794 - Asset Maintenance Program - Routine	15,000	15,000	15,000	15,000
01.00796 - Grounds Maintenance	309,844	313,825	337,886	342,521
<b>Cemeteries - Maintenance Total</b>	<b>324,844</b>	<b>328,825</b>	<b>352,886</b>	<b>357,521</b>
<u>Cemeteries - Operating Expenses</u>				
01.00792 - Asset Program - Cyclic	20,000	20,000	0	0
01.00797 - General Expenses	9,766	10,041	10,432	10,850
01.00798 - Interments	64,373	66,342	68,399	71,257
01.00802 - Management Services From Other Functions	142,606	147,606	162,197	167,267
<b>Cemeteries - Operating Expenses Total</b>	<b>236,745</b>	<b>243,989</b>	<b>241,028</b>	<b>249,374</b>
<b>Expenditure Total</b>	<b>601,331</b>	<b>612,556</b>	<b>633,656</b>	<b>646,637</b>
<b>Operating Total</b>	<b>234,448</b>	<b>233,325</b>	<b>241,677</b>	<b>242,712</b>
<b>Capital</b>				
<b>Income</b>				
<u>Cemeteries - Depreciation (Capital Recovery)</u>				
01.09819 - Depreciation - Community Services	-39,742	-39,742	-39,742	-39,742
<b>Cemeteries - Depreciation (Capital Recovery) Total</b>	<b>-39,742</b>	<b>-39,742</b>	<b>-39,742</b>	<b>-39,742</b>
<b>Income Total</b>	<b>-39,742</b>	<b>-39,742</b>	<b>-39,742</b>	<b>-39,742</b>
<b>Expenditure</b>				
<u>Cemeteries - Acquisition of Assets</u>				
01.09401 - Cemetery - Road Infrastructure	0	20,000	0	20,000
01.09403 - Cemetery - Land Improvements	137,500	47,000	85,000	25,000
01.09404 - Cemetery - Plant & Equipment	5,000	0	5,000	0
<b>Cemeteries - Acquisition of Assets Total</b>	<b>142,500</b>	<b>67,000</b>	<b>90,000</b>	<b>45,000</b>
<b>Expenditure Total</b>	<b>142,500</b>	<b>67,000</b>	<b>90,000</b>	<b>45,000</b>

## 7.07 - Cemeteries

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital Total</b>	102,758	27,258	50,258	5,258
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	337,206	260,583	291,935	247,970
<b>Restricted Assets</b>				
<u>Cemeteries - Restricted Assets</u>				
01.05872 - Internally Restricted Assets - Cemeteries	-85,000	-3,333	-29,540	19,673
<b>Cemeteries - Restricted Assets Total</b>	-85,000	-3,333	-29,540	19,673
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	252,206	257,250	262,395	267,643

<b>OPERATIONAL PLAN</b>
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Function No.

7.8

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Recreation Services</b>
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**Responsible Officer: Director Community Services  
Mr D Dwyer**

**Business Objectives:**

To encourage residents to pursue recreational activities; to provide a range of recreation facilities and programs to meet the needs of residents in a cost effective and efficient manner.

Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	No reasonable criticism by clients of the charge rates and condition of facilities.
Recreation Programs - Other	Annual contribution to the Western Region Academy of Sport.	Contributions to the Western Region Academy of Sport are made in accordance with agreed formula.
Recreation Planning & Management	Residents and sporting organisations provided with current and accurate information, enquiries relating to recreational matters, administration of Sports Council, booking the hire of recreation venues and facilities. Covers the cost of salaries and overheads and ancillary employment costs.	No reasonable criticisms of recreation planning, venue bookings, administration of the Sports Council and advice.  Undertake a Biennial survey regarding how young people rate access to recreation facilities.  Undertake a biennial survey of residents to monitor and understand the recreational needs and levels of participation of the Community population to inform and review the ongoing implementation of the Recreation Strategy.
	Payment to Parks and Landcare Division for sportsground preparation and maintenance.	No reasonable criticism of the standard of sports fields. Charges by Parks and Landcare Division accepted as fair and reasonable for the level of service provided.
	Operational Plans (including budget) adopted in June each year for the Recreational Services Branch.	Operational Plans for the Recreational Services Function adopted by Council by due date.
	Branch reviews of the Operational Plan (including budget) undertaken for the Recreational Services Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	Monitor the development of Asset Management Plans for the Recreational Services Branch.	Asset Management Plans for the Recreational Services Branch are prepared and submitted by due date.
	Zero based budgeting framework is utilised within the Recreational Services Branch.	All Zero based budgeting requirements are fully adhered to within the Recreational Services Branch.
	Recreation Facilities Operations	Cleaning, utility costs, insurance and security of community halls and racecourse.
Major Sporting Events	Financial support for major sporting events held in the Local Government Area by the provision of field preparation and supply of additional services such as toilets, garbage bins, portable grandstands.	Community has the opportunity to view high quality sporting events.



<b>OPERATIONAL PLAN</b>
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Function No.

7.8

<b>PRINCIPAL ACTIVITY:</b>  <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>  <b>Recreation Services</b>
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Activity	Actions	Performance Targets/Service Level
Asset Management Program - Routine	Routine repairs and maintenance to recreation facilities .	No reasonable complains relating to the condition of recreation facilities. No injuries caused due to poor building condition.
Asset Management Program - Cyclic	Cyclic repairs and maintenance to recreation facilities in accordance with 20 year asset management plans.	No reasonable complains relating to the condition of recreation facilities. No injuries caused due to poor building condition.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. Applications for Major Sporting Events funding.	4	Cost per capita for Recreation Planning & Management expenditure	\$15.98	No. of complaints about condition of community halls	2

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Recreation Services - Buildings (Renewals)</b>	<b>01.09415</b>	
Racecourse Refrigeration		\$5,000
Racecourse Hot Water		\$5,214
<b>Recreation Services - Buildings (Renewals) Total</b>		<b><u>\$10,214</u></b>
<b>Recreation Services - Furniture &amp; Fittings</b>	<b>01.09417</b>	
Pipe Band Hall - Carpet		\$9,570
South Dubbo Band Hall - Lighting Upgrade		\$4,840
<b>Recreation Services - Furniture &amp; Fittings Total</b>		<b><u>\$14,410</u></b>

## 7.08 - Recreation Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Recreation Services - Charges &amp; Fees</u>				
01.07446 - Dubbo Racecourse -Licence Fee & Contribs	-18,373	-19,292	-20,256	-20,762
<b>Recreation Services - Charges &amp; Fees Total</b>	<b>-18,373</b>	<b>-19,292</b>	<b>-20,256</b>	<b>-20,762</b>
<u>Recreation Services - Other Income</u>				
01.07452 - Property Rentals	-6,470	-6,681	-6,854	-6,225
<b>Recreation Services - Other Income Total</b>	<b>-6,470</b>	<b>-6,681</b>	<b>-6,854</b>	<b>-6,225</b>
<b>Income Total</b>	<b>-24,843</b>	<b>-25,973</b>	<b>-27,110</b>	<b>-26,987</b>
<b>Expenditure</b>				
<u>Recreation Servic- Interest Charges &amp; Depreciation</u>				
01.00843 - Depreciation	169,813	169,813	169,813	169,813
<b>Recreation Servic- Interest Charges &amp; Depreciation Total</b>	<b>169,813</b>	<b>169,813</b>	<b>169,813</b>	<b>169,813</b>
<u>Recreation Services - Maintenance</u>				
01.00839 - Asset Maintenance Program - Routine	85,074	69,677	69,855	76,226
01.00842 - Asset Maintenance - Cyclic	18,412	1,993	1,760	0
<b>Recreation Services - Maintenance Total</b>	<b>103,486</b>	<b>71,670</b>	<b>71,615</b>	<b>76,226</b>
<u>Recreation Services - Other Sport &amp; Recreation</u>				
01.00825 - Recreation Programs - Other	3,163	3,301	3,445	3,531
01.00827 - Recreation Planning & Management	743,253	768,412	800,251	820,784
01.00829 - Recreation Facilities Operations	57,215	56,784	58,094	59,104
01.00833 - Management Services From Other Functions	16	16	17	17
01.00835 - Major Sporting Events	13,500	4,500	14,000	5,000
01.00838 - Asset Management	1,534	1,580	0	0
<b>Recreation Services - Other Sport &amp; Recreation Total</b>	<b>818,681</b>	<b>834,593</b>	<b>875,807</b>	<b>888,436</b>
<b>Expenditure Total</b>	<b>1,091,980</b>	<b>1,076,076</b>	<b>1,117,235</b>	<b>1,134,475</b>
<b>Operating Total</b>	<b>1,067,137</b>	<b>1,050,103</b>	<b>1,090,125</b>	<b>1,107,488</b>
<b>Capital</b>				
<b>Income</b>				
<u>Recreation Servic- Depreciation (Capital Recovery)</u>				
01.09824 - Depreciation - Community Services	-169,813	-169,813	-169,813	-169,813
<b>Recreation Servic- Depreciation (Capital Recovery) Total</b>	<b>-169,813</b>	<b>-169,813</b>	<b>-169,813</b>	<b>-169,813</b>
<b>Income Total</b>	<b>-169,813</b>	<b>-169,813</b>	<b>-169,813</b>	<b>-169,813</b>
<b>Expenditure</b>				
<u>Recreation Services - Asset Renewals - Maintenance</u>				
01.09415 - Recreation Services - Buildings (Renewals)	10,214	118,858	158,588	44,080
01.09417 - Recreation Services - Furniture & Fittings	14,410	1,920	20,400	8,550
<b>Recreation Services - Asset Renewals - Maintenance Total</b>	<b>24,624</b>	<b>120,778</b>	<b>178,988</b>	<b>52,630</b>
<b>Expenditure Total</b>	<b>24,624</b>	<b>120,778</b>	<b>178,988</b>	<b>52,630</b>

## 7.08 - Recreation Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital Total</b>	-145,189	-49,035	9,175	-117,183
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	921,948	1,001,068	1,099,300	990,305
<b>Restricted Assets</b>				
<u>Recreation Services - Restricted Assets</u>				
01.05875 - Internally Restricted Assets - Recreation Services	-29,891	-116,236	-170,655	-52,630
<b>Recreation Services - Restricted Assets Total</b>	-29,891	-116,236	-170,655	-52,630
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	892,057	884,832	928,645	937,675

<b>OPERATIONAL PLAN</b>
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Function No.

7.10

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b> <b>Library Services</b>
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**Responsible Officer:**    **Director Community Services**  
**Mr David Dwyer**

**Function Objectives**

To provide an effective and efficient educational and recreational library service for the residents of the Local Government Area.
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Activity	Actions	Performance Targets/Service Level
Asset Maintenance Program - Cyclic	Cyclic repairs and maintenance to the Dubbo and Wellington Branch Library Buildings as per the twenty year asset management plan.	Libraries remains operational and presentable.
Asset Maintenance Program - Routine	Routine repairs and maintenance to the Dubbo and Wellington Branch Library Buildings.	No reasonable complaints on the condition of the Library Buildings.
Contributions to Macquarie Regional Library	Funding to cover the costs of Regional Library Staff salaries and ancillary costs and overheads and the purchase of library materials.	The Macquarie Regional Library performs to average industry library service standard as per the NSW Public Library Statistics.
Research Operating Expenses	Funds to preserve, conserve and catalogue the local history collection.	No instances of the local history collection deteriorating due to inadequate resources and procedures / policies.
Library Building Operations	Funding for cleaning, electricity, gardening, waste collection, insurance and security.	No reasonable complaints concerning the Library's amenity. No instances for the Library being compromised due to inadequate security arrangements.
Management Services	Proportion of costs of Community Support Services to manage this function.	All required reports, budgets and plans are completed on time and to the satisfaction of General Manager / Council.
	Provide input to the Macquarie Regional Library's Corporate Strategic Plan to define the long term library service needs and facility needs for the Local Government Area.	60% of residents are borrowers at the Macquarie Regional Library.
	Continue to lobby the State Government for increased recurrent funding for local government library services.	A minimum of 300,000 articles borrowed from the library per annum.  Increased funding is received from the State Government.
	Provide a report on the performance of Macquarie Regional Library in providing a library service to the Local Government Area.	Report due by March annually.

<b>OPERATIONAL PLAN</b>
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Function No.

7.10

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Library Services</b>
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Activity	Actions	Performance Targets/Service Level
Management Services from Other Functions	<p>Undertake biennial survey of residents to ascertain requirements of a Library service.</p> <p>Cost of services from internal service providers such as Financial and Management Accounting, Corporate Overhead and printing provided to this function.</p>	<p>Survey completed September.</p> <p>A satisfaction rating of 95% by patrons of the services and facilities of the Dubbo Branch Library and Wellington Branch Library.</p> <p>Amounts charged are accepted as reasonable for the level of service provided.</p>

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of articles borrowed per annum	350,000	Total operating expenses per borrowing	\$7.79	Number of registered borrowers as percentage of population	60%
Number of hours libraries open to public per week				Number of complaints about condition of library building, fixtures and furniture.	Nil
Dubbo Branch	49			Number of borrowings per registered borrower per annum	11.2
Wellington Branch	37.5				

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Library Services - Acquisition of Assets</b>	<b>01.09441</b>	
Library - Office Equipment		\$6,000
<b>Library Services - Acquisition of Assets Total</b>		<u>\$6,000</u>
<b>Furniture and Fittings</b>	<b>01.09444</b>	
Various Furniture & Fittings		\$8,000
<b>Furniture and Fittings Total</b>		<u>\$8,000</u>
<b>Library - Buildings Renewal</b>	<b>01.09442</b>	
Wellington Building Maintenance		\$5,000
<b>Library - Buildings Renewal Total</b>		<u>\$5,000</u>

## 7.10 - Library Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Library Services - Grants &amp; Subsidies</u>				
01.07493 - Library Grants & Subsidies (Operating)	-162,777	-162,777	-162,777	-162,777
<b>Library Services - Grants &amp; Subsidies Total</b>	<b>-162,777</b>	<b>-162,777</b>	<b>-162,777</b>	<b>-162,777</b>
<u>Library Services - Other Income</u>				
01.07495 - Sundry Library Income	-23,750	-24,360	-24,987	-25,612
<b>Library Services - Other Income Total</b>	<b>-23,750</b>	<b>-24,360</b>	<b>-24,987</b>	<b>-25,612</b>
<b>Income Total</b>	<b>-186,527</b>	<b>-187,137</b>	<b>-187,764</b>	<b>-188,389</b>
<b>Expenditure</b>				
<u>Library Services - Administration</u>				
01.00909 - Contributions To Macquarie Regional Library	2,144,195	2,229,952	2,265,855	2,332,898
01.00910 - Research Operating Expenses	4,000	4,000	4,000	4,000
01.00911 - Library Building Operations	223,390	230,842	238,526	246,041
01.00913 - Management Services	47,933	49,686	55,521	57,173
01.00915 - Management Services From Other Functions	112,831	115,706	118,819	122,985
<b>Library Services - Administration Total</b>	<b>2,532,349</b>	<b>2,630,186</b>	<b>2,682,721</b>	<b>2,763,097</b>
<u>Library Services - Interest Charges &amp; Depreciation</u>				
01.00917 - Depreciation	123,329	123,329	123,329	123,329
<b>Library Services - Interest Charges &amp; Depreciation Total</b>	<b>123,329</b>	<b>123,329</b>	<b>123,329</b>	<b>123,329</b>
<u>Library Services - Maintenance</u>				
01.00905 - Asset Maintenance Program - Cyclic	18,000	0	7,285	0
01.00907 - Asset Maintenance Program - Routine	39,159	39,972	39,500	40,000
01.04522 - Wellington Library - Maintenance & Repair	12,804	15,181	13,194	13,498
<b>Library Services - Maintenance Total</b>	<b>69,963</b>	<b>55,153</b>	<b>59,979</b>	<b>53,498</b>
<b>Expenditure Total</b>	<b>2,725,641</b>	<b>2,808,668</b>	<b>2,866,029</b>	<b>2,939,924</b>
<b>Operating Total</b>	<b>2,539,114</b>	<b>2,621,531</b>	<b>2,678,265</b>	<b>2,751,535</b>
<b>Capital</b>				
<b>Income</b>				
<u>Library Services - Depreciation (Capital Recovery)</u>				
01.09834 - Depreciation - Community Services	-123,329	-123,329	-123,329	-123,329
<b>Library Services - Depreciation (Capital Recovery) Total</b>	<b>-123,329</b>	<b>-123,329</b>	<b>-123,329</b>	<b>-123,329</b>
<b>Income Total</b>	<b>-123,329</b>	<b>-123,329</b>	<b>-123,329</b>	<b>-123,329</b>
<b>Expenditure</b>				
<u>Library Services - Acquisition of Assets</u>				
01.09441 - Library - Office Equipment	6,000	6,000	6,000	6,000
01.09444 - Furniture and Fittings	8,000	8,000	8,000	8,000
<b>Library Services - Acquisition of Assets Total</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>

## 7.10 - Library Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Library Services - Asset Renewal - Maintenance</u>				
01.09442 - Library - Buildings Renewal	5,000	13,000	5,000	5,000
<b>Library Services - Asset Renewal - Maintenance Total</b>	<b>5,000</b>	<b>13,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditure Total</b>	<b>19,000</b>	<b>27,000</b>	<b>19,000</b>	<b>19,000</b>
<b>Capital Total</b>	<b>-104,329</b>	<b>-96,329</b>	<b>-104,329</b>	<b>-104,329</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>2,434,785</b>	<b>2,525,202</b>	<b>2,573,936</b>	<b>2,647,206</b>
<b>Restricted Assets</b>				
<u>Library Services - Restricted Assets</u>				
01.05878 - Internally Restricted Assets - Library Services	25,491	-5,694	20,000	0
<b>Library Services - Restricted Assets Total</b>	<b>25,491</b>	<b>-5,694</b>	<b>20,000</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>2,460,276</b>	<b>2,519,508</b>	<b>2,593,936</b>	<b>2,647,206</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.11

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Old Dubbo Gaol</b>
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**Responsible Officer: Manager Business Support (CS)  
Mr Jamie Angus**

**Business Objectives:**

To provide an historical and educational tourist attraction in an efficient and effective manner.
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Activity	Actions	Performance Targets/Service Level
Trading Stock Purchases	Manage souvenirs available for sale to ensure products are popular and cost effective.	Yield per customer from sources other than admissions is increased.
Operating Expenditure	Day to day running costs including cleaning and promotions, purchase and sale of souvenirs.	Operating costs per patron to either remain static or decrease.
Management/Admissions-Salaries & O/Heads	Staff salaries for managers and gatekeepers to supervise admissions, financial management, general administration and exhibition development maintenance.	Management and overhead costs per patron to either remain static or decrease.
	Develop co-operative arrangements with other tourist destinations and businesses with a view to packaging Old Dubbo Gaol products and services.	50,000 people visit the Gaol per annum.
	Develop and implement an annual Marketing and Promotion Programme for the Old Dubbo Gaol.	Marketing and Promotion program structured across multiple mediums and based on holiday, general admission and events.
Management Services from other Functions	Cost of Services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Interpretation/Exhibition Project	Undertake the development of one (1) new exhibition per annum.	100% of patrons are satisfied with exhibitions.
Asset Management Program - Routine	Undertake Building Asset Management Program.	Buildings operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program.	Buildings maintained in a satisfactory condition.
	Implement the actions contained in the 20 year Asset Management Plan to take into account the heritage significance of the site and buildings.	No instances of building or collections being presented in a poor condition.



<b>OPERATIONAL PLAN</b>
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Function No.

7.11

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Old Dubbo Gaol</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Hours open per week	49	Total operating expenses per patron	\$16.23	Number of patrons	50,000
		Total funds required from rates/general revenue	\$315,881	Percentage of satisfied customers as per Visitors Comment Book	100%

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Old Dubbo Gaol - Acquisition of Asset</b>		
<b>Assets Purchased - Other Assets</b>	<b>01.09458</b>	
Sound & Light Upgrade		80,000
Interactive Experience Exhibition		\$50,000
Display Cabinet		\$15,000
<b>Assets Purchased - Other Assets Total</b>		<u>\$145,000</u>

## 7.11 - Old Dubbo Gaol

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Old Dubbo Gaol - Charges &amp; Fees</u>				
01.07501 - Gate Takings	-469,206	-480,137	-488,522	-497,599
<b>Old Dubbo Gaol - Charges &amp; Fees Total</b>	<b>-469,206</b>	<b>-480,137</b>	<b>-488,522</b>	<b>-497,599</b>
<u>Old Dubbo Gaol - Other Income</u>				
01.07505 - Sundry Income	-15,100	-15,100	-15,100	-15,100
01.07506 - Function Income	-20,000	-20,000	-20,000	-20,000
01.07507 - Souvenir & Drink Sales	-83,050	-84,300	-86,500	-87,700
<b>Old Dubbo Gaol - Other Income Total</b>	<b>-118,150</b>	<b>-119,400</b>	<b>-121,600</b>	<b>-122,800</b>
<b>Income Total</b>	<b>-587,356</b>	<b>-599,537</b>	<b>-610,122</b>	<b>-620,399</b>
<b>Expenditure</b>				
<u>Old Dubbo Gaol - Interest Charges &amp; Depreciation</u>				
01.00956 - Depreciation	187,387	187,387	187,387	187,387
<b>Old Dubbo Gaol - Interest Charges &amp; Depreciation Total</b>	<b>187,387</b>	<b>187,387</b>	<b>187,387</b>	<b>187,387</b>
<u>Old Dubbo Gaol - Less Services Provided</u>				
01.00958 - Less : Services Provided To Other Functions	0	-1,000	-1,000	-1,000
<b>Old Dubbo Gaol - Less Services Provided Total</b>	<b>0</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>
<u>Old Dubbo Gaol - Maintenance</u>				
01.00952 - Asset Maintenance Program - Routine	22,500	22,750	23,750	24,000
01.00954 - Asset Maintenance Program - Cyclic	50,000	25,000	13,862	25,000
<b>Old Dubbo Gaol - Maintenance Total</b>	<b>72,500</b>	<b>47,750</b>	<b>37,612</b>	<b>49,000</b>
<u>Old Dubbo Gaol - Operating Expenses</u>				
01.00936 - Trading Stock Purchases	55,350	55,800	56,800	57,350
01.00942 - Operating Expenditure	109,527	112,805	116,110	118,680
01.00946 - Management/Admissions-Salaries & O/Heads	476,630	494,116	513,861	534,396
01.00948 - Management Services From Other Functions	158,269	162,757	171,483	176,638
01.00950 - Interpretation/Exhibition Project	10,000	29,487	10,000	45,000
01.00951 - Asset Management	2,109	2,172	0	0
<b>Old Dubbo Gaol - Operating Expenses Total</b>	<b>811,885</b>	<b>857,137</b>	<b>868,254</b>	<b>932,064</b>
<b>Expenditure Total</b>	<b>1,071,772</b>	<b>1,091,274</b>	<b>1,092,253</b>	<b>1,167,451</b>
<b>Operating Total</b>	<b>484,416</b>	<b>491,737</b>	<b>482,131</b>	<b>547,052</b>
<b>Capital</b>				
<b>Income</b>				
<u>Old Dubbo Gaol - Depreciation (Capital Recovery)</u>				
01.09839 - Depreciation - Community Services	-187,387	-187,387	-187,387	-187,387
<b>Old Dubbo Gaol - Depreciation (Capital Recovery) Total</b>	<b>-187,387</b>	<b>-187,387</b>	<b>-187,387</b>	<b>-187,387</b>
<b>Income Total</b>	<b>-187,387</b>	<b>-187,387</b>	<b>-187,387</b>	<b>-187,387</b>

## 7.11 - Old Dubbo Gaol

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Old Dubbo Gaol - Acquisition of Assets</u>				
01.09457 - Furniture & Fittings	0	0	0	50,000
01.09458 - Assets Purchased - Other Assets	145,000	0	85,000	15,000
<b>Old Dubbo Gaol - Acquisition of Assets Total</b>	<b>145,000</b>	<b>0</b>	<b>85,000</b>	<b>65,000</b>
<b>Expenditure Total</b>	<b>145,000</b>	<b>0</b>	<b>85,000</b>	<b>65,000</b>
<b>Capital Total</b>	<b>-42,387</b>	<b>-187,387</b>	<b>-102,387</b>	<b>-122,387</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>442,029</b>	<b>304,350</b>	<b>379,744</b>	<b>424,665</b>
<b>Restricted Assets</b>				
<u>Old Dubbo Gaol - Restricted Assets</u>				
01.05881 - Internally Restricted Assets - Old Dubbo Gaol	-126,148	17,849	-51,101	-39,450
<b>Old Dubbo Gaol - Restricted Assets Total</b>	<b>-126,148</b>	<b>17,849</b>	<b>-51,101</b>	<b>-39,450</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>315,881</b>	<b>322,199</b>	<b>328,643</b>	<b>385,215</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.14

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>
<b>FUNCTION</b>	<b>Social Services</b>

**Responsible Officer: Manager Social Services  
Mr John Watts**

**Business Objectives:**

To support social service programs for the benefit of residents; to provide financial support to community groups; to provide community facilities and to undertake social planning activities.

Activity	Actions	Performance Targets/Service Level
Community Facilities Education	Operational costs of providing buildings for culture, childcare and education activities	No reasonable criticism of standard of facilities
Asset Maintenance Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable
Asset Maintenance Program - Cyclic	Undertake 20 year Building Asset Management Program	Buildings maintained in a satisfactory condition
Services Provided to Other Functions	The proportioned costs of the salaries and overheads of the Manager Social Services to Family Day Care Services and Rainbow Cottage Child Care Centre.	The amounts charged are accepted as fair and reasonable for the level of service provided.
Management Services from other Functions	Cost of Services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Contributions - Gen Donations (Sec 356)	Contributions and subsidies to community groups to undertake social, educational and cultural programs.	Applications invited by due date & reports submitted to Council.
Community Service Programs	Preparation and implementation of the Social Plan, Conduct of Social Impact Assessments, input to planning such as LEPs, Integrated Planning, Business Plans. Support to Youth Council, Management of Youth Development Strategies.	Social Plan recommendations implemented.
	Report on the provision of and demand for child care places in Dubbo and Wellington.	1206 long day childcare centre places in the Local Government Area.
	A lease for the Playmates Cottage Childcare Centre is finalised with the management committee.	Lease arrangement for Playmates Cottage are in place.
	Monitor the availability of State and Federal Government capital and recurrent funding for additional preschool places.	740 full day preschool places per week available in the community.
	Develop and implement on an annual basis a new Social Plan for the Dubbo Regional Council Local Government Area.	100% of needs identified and documented and addressed for provision of social services.
	Annually review and implement the actions of the Ageing Strategy.	95% of seniors satisfied with services and facilities.
	Support initiatives developed by the Community Drug Action Team and Dubbo Liquor Accord and support initiatives there from.	CDAT and Liquor Accord supported. Manager Social Services active member of Liquor Accord Group.

<b>OPERATIONAL PLAN</b>
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Function No.

7.14

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Social Services</b>
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Activity	Actions	Performance Targets/Service Level
Aboriginal Liaison Operations	Review the implementation of the Dubbo and Wellington Crime Prevention Plans.	100% of actions in the Crime Prevention Plans implemented.
	Continue to monitor complaints regarding the operation of licensed premises.	No complaints to the Liquor Administration Board regarding licensed premises.
	Continue participation in the Orana Crime Prevention Planning Committee.	Maintain an active participative membership in the Orana Crime Prevention Committee
	Operational Plans (including budget) adopted in June each year for the Social Services Branch.	Operational Plans for the Social Services Branch adopted by Council by due date.
	Branch reviews of the Operational Plan (including budget) undertaken for the Social Services Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	Monitor the ongoing implementation of the NAMSPPlus asset reporting tool for the Social Services Branch.	NAMSPPlus is being implemented with the Social Services Branch.
	Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation for the Social Services Branch.	Asset Management Plans for the Social Services Branch are prepared and submitted by due date.
	The Community Services Co-ordinator – Wellington Office continue to pursue external funding to support the position and current services provided to the community.	Grant funding opportunities and community partners monitored on an ongoing basis.
	Conduct a biennial survey of older people to seek ratings and comments on the quality and range of aged services and facilities.	90% satisfaction rating by older people of the quality and range of aged services and facilities available.
	Attend quarterly meetings of the Strategic Human Services Interagency Group Forum.	All major human services providers are committed to and are represented on the Strategic Human Services Interagency Group Forum.
No decisions made without referral to HSIGF.	All strategic decisions affecting the human services of the City are considered by the Strategic Human Services Interagency Group Forum (HSIGF).	
The provision of effective and strong links, communication and networks within the local Aboriginal Community, Dubbo Regional Council and State and Federal Government Agencies.	No reasonable criticism of Aboriginal Liaison Officer and Aboriginal Community Advisor.	

<b>OPERATIONAL PLAN</b>
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Function No.

7.14

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Social Services</b>
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Activity	Actions	Performance Targets/Service Level
Dubbo Neighbourhood Centre	Make representations to the State and Federal Governments to increase coordinated funding for programmes to improve the education, health, employment and economic development opportunities of Aboriginal people.	The unemployment rate of Aboriginal people decreases annually.
	Council continues to have an Aboriginal Liaison Officer to support and assist the Aboriginal Community.	Funding provided in budget for employment of Aboriginal Liaison Officer and Aboriginal Community Advisor.
	Council's Workforce Plan provides opportunities for employment of Aboriginal Trainees and Apprentices.	Aboriginal employment within Dubbo Regional Council workforce is above the current aboriginal percentage of population, currently 11%.
	Contributors to rent of the Dubbo Neighbourhood Centre; subsidy of the Dubbo Neighbourhood Centre operations; professional management of services delivered by the Dubbo Neighbourhood Centre.	100,000 enquires per annum handled by Dubbo Neighbourhood Centre.
Aboriginal Employment Project	Provide financial contribution for the operations of the Dubbo Neighbourhood Centre.	100% utilisation rate of services provided at Dubbo Neighbourhood Centre
	Employment of 2 Aboriginal Apprentices.	Apprenticeships successfully completed.
Youth Development Officer	The provision of strategies through a community development model undertaking a number of youth related activities.	No reasonable criticism of Youth Development Officer.
	Develop and deliver youth programmes to meet identified needs in consultation with appropriate youth agencies.	100% of issues affecting youth resolved by Council with Dubbo Youth Council input.  1,300 young people attend Youth Week activities.  All activities and entertainment are planned and organised with the assistance of young people.
	Conduct a biennial survey of young people to seek ratings and comments on the quality and range of youth services and facilities.	Survey completed by June 2018. 95% satisfaction rating by young people of the youth services and facilities available.
	In consultation with the Dubbo Youth Council, develop a prioritised list of future youth services and facilities for consideration by Council.	Submission made by Dubbo Youth Council to Council every November on issues for upcoming budget considerations.

<b>OPERATIONAL PLAN</b>
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Function No.

7.14

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Social Services</b>
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Activity	Actions	Performance Targets/Service Level	
SBS Radio	Dubbo Youth Council to submit two reports to Council on its deliberations on youth issues and activities undertaken.	Presentations made to Council in June & December each year.	
	Conduct reviews of the Youth Services Directory managed by Dubbo Regional Council.	Community and Youth Services Directories maintained to 95% accuracy.	
	Ensure the Dubbo Transport Working Group monitors the provision of public transport for young people to recreational events and facilities.	95% of young people rate public transport to recreational events and facilities as satisfactory.	
	Transmission of news/current events in languages other than English	Positive community response to the service.	
	DACWP Support Expenses	Administrative support of the Dubbo Aboriginal Community Working Party.	No reasonable criticism of Council's involvement with the Dubbo Aboriginal Community Working Party.
	A range of aged facilities, respite and crisis accommodation options across the local government area.	Provide and maintain the Wellington Senior Citizen Centre.	Senior Citizen Centre Maintained in accordance with Maintenance Program.
Mentoring programmes are available and used across the community.	Support the Communities for Children Coordinator role in conjunction with supporting the mentoring programs run with Centacare and other appropriate organisations.	Communities for Children Coordinator to continue Mums to Mentor	
Provision of Community Transport in Wellington.	Provision of Community Transport for previous Wellington through existing community transport funding from Transport for NSW.	Provide daily pickups for eligible community members (Monday-Friday) with wheelchair accessible buses.  Fortnightly village transfers to Wellington from Yeoval and Mumbil.  Provide transport from Wellington to Dubbo and Orange as required (for specialist appointments).  Provide a weekly hydrotherapy trip from Wellington to Dubbo.  Provide 3 days per week pickups for the "Young at	

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of enquiries handled at the Dubbo Neighbourhood Centre	100,000	Cost per enquiry at the Dubbo Neighbourhood Centre	\$1.60	Average utilisation rate of DNC	100%
Number of activities coordinated within Local Government Area.	35			No reasonable criticism of Community Services Management	Nil

**OPERATIONAL PLAN**

Function No.

7.14

PRINCIPAL ACTIVITY:	<b>COMMUNITY SERVICES</b>	FUNCTION	<b>Social Services</b>
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**Key Projects**

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Social Services - Asset Renewals - Maintenance</b>		
<b>Social Services - Building Renewal</b>		
Wellington Renewals - Community Halls	1.09503	\$29,500
<b>Social Services - Building Renewal Total</b>		<u>\$29,500</u>



## 7.14 - Social Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Social Services - Charges &amp; Fees</u>				
01.07572 - Wellington Community Bus Income	-12,731	-13,113	-13,506	-14,181
<b>Social Services - Charges &amp; Fees Total</b>	<b>-12,731</b>	<b>-13,113</b>	<b>-13,506</b>	<b>-14,181</b>
<u>Social Services - Contributions</u>				
01.07550 - Contribution - Community Service & Info Centre	-60,668	-61,202	-61,762	-62,350
<b>Social Services - Contributions Total</b>	<b>-60,668</b>	<b>-61,202</b>	<b>-61,762</b>	<b>-62,350</b>
<u>Social Services - Grants &amp; Subsidies</u>				
01.07547 - Grants & Subsidies - Operating Grants	-18,863	-19,806	-20,796	-21,836
01.07552 - Grants - FACS - Housing NSW	-65,000	-65,000	-65,000	-65,000
01.07558 - Grants - Other	-28,600	-28,600	-28,600	-28,600
01.07568 - Subsidies	-2,480	-2,480	-2,480	-2,480
01.07569 - Aboriginal Liaison Operations Grants & Subsidies	-141,636	-141,704	-141,774	-141,920
01.07570 - Community Transport Grants & Subsidies	-134,829	-138,874	-143,040	-150,192
<b>Social Services - Grants &amp; Subsidies Total</b>	<b>-391,408</b>	<b>-396,464</b>	<b>-401,690</b>	<b>-410,028</b>
<u>Social Services - Other Income</u>				
01.07551 - Sundry Income	-35,447	-40,458	-42,219	-44,071
<b>Social Services - Other Income Total</b>	<b>-35,447</b>	<b>-40,458</b>	<b>-42,219</b>	<b>-44,071</b>
<b>Income Total</b>	<b>-500,254</b>	<b>-511,237</b>	<b>-519,177</b>	<b>-530,630</b>
<b>Expenditure</b>				
<u>Social Services - Aged Services</u>				
01.01030 - Asset Management	767	790	0	0
<b>Social Services - Aged Services Total</b>	<b>767</b>	<b>790</b>	<b>0</b>	<b>0</b>
<u>Social Services - Education Services</u>				
01.01035 - Community Facilities - Education	19,866	20,835	21,843	22,955
<b>Social Services - Education Services Total</b>	<b>19,866</b>	<b>20,835</b>	<b>21,843</b>	<b>22,955</b>
<u>Social Services - Interest Charges &amp; Depreciation</u>				
01.01047 - Depreciation	57,598	57,598	57,598	57,598
<b>Social Services - Interest Charges &amp; Depreciation Total</b>	<b>57,598</b>	<b>57,598</b>	<b>57,598</b>	<b>57,598</b>
<u>Social Services - Less Services Provided</u>				
01.01049 - Less: Services Provided To Other Function	-50,352	-53,770	-56,459	-59,282
<b>Social Services - Less Services Provided Total</b>	<b>-50,352</b>	<b>-53,770</b>	<b>-56,459</b>	<b>-59,282</b>
<u>Social Services - Maintenance</u>				
01.01037 - Asset Maintenance Program - Routine	9,500	9,500	9,500	9,500
01.01039 - Asset Maintenance Program - Cyclic	7,000	7,000	7,000	7,000
<b>Social Services - Maintenance Total</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>

## 7.14 - Social Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Social Services - Operating Expenses</u>				
01.01053 - Management Services From Other Functions	152,152	155,923	163,171	166,105
01.01059 - Contributions - Gen Donations (Sec 356)	100,688	100,996	101,320	101,660
01.01061 - Community Services Programs	540,640	556,919	576,110	594,074
01.01062 - Aboriginal Liaison Operations	188,410	197,154	204,164	211,451
01.01063 - Dubbo Neighbourhood Centre	160,000	160,000	160,000	160,000
01.01065 - Aboriginal Employment Project	50,000	50,000	50,000	50,000
01.01066 - Youth Development Officer	151,770	156,562	161,539	166,708
01.01069 - SBS Radio	525	538	565	593
01.01071 - DACWP Support Expenses	2,000	2,000	2,000	2,000
01.04032 - Community Transport	167,993	172,497	177,339	185,056
<b>Social Services - Operating Expenses Total</b>	<b>1,514,178</b>	<b>1,552,589</b>	<b>1,596,208</b>	<b>1,637,647</b>
<u>Social Services - Other Community Facilities</u>				
01.01041 - Community Facilities	64,544	45,240	46,390	47,434
<b>Social Services - Other Community Facilities Total</b>	<b>64,544</b>	<b>45,240</b>	<b>46,390</b>	<b>47,434</b>
<b>Expenditure Total</b>	<b>1,623,101</b>	<b>1,639,782</b>	<b>1,682,080</b>	<b>1,722,852</b>
<b>Operating Total</b>	<b>1,122,847</b>	<b>1,128,545</b>	<b>1,162,903</b>	<b>1,192,222</b>
<b>Capital</b>				
<b>Income</b>				
<u>Social Services - Depreciation (Capital Recovery)</u>				
01.09854 - Depreciation - Community Services	-57,598	-57,598	-57,598	-57,598
<b>Social Services - Depreciation (Capital Recovery) Total</b>	<b>-57,598</b>	<b>-57,598</b>	<b>-57,598</b>	<b>-57,598</b>
<b>Income Total</b>	<b>-57,598</b>	<b>-57,598</b>	<b>-57,598</b>	<b>-57,598</b>
<b>Expenditure</b>				
<u>Social Services - Asset Renewals - Maintenance</u>				
01.09502 - Social Services - Furniture & Fittings	0	1,800	1,820	0
01.09503 - Social Services - Building Renewal	29,500	0	0	0
<b>Social Services - Asset Renewals - Maintenance Total</b>	<b>29,500</b>	<b>1,800</b>	<b>1,820</b>	<b>0</b>
<b>Expenditure Total</b>	<b>29,500</b>	<b>1,800</b>	<b>1,820</b>	<b>0</b>
<b>Capital Total</b>	<b>-28,098</b>	<b>-55,798</b>	<b>-55,778</b>	<b>-57,598</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,094,749</b>	<b>1,072,747</b>	<b>1,107,125</b>	<b>1,134,624</b>

## 7.14 - Social Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Social Services - Restricted Assets</u>				
01.05887 - Internally Restricted Assets - Social Services	18,303	9,906	9,898	13,752
01.05888 - Externally Restricted Assets - Social Services	33,953	46,000	46,894	50,000
<b>Social Services - Restricted Assets Total</b>	<b>52,256</b>	<b>55,906</b>	<b>56,792</b>	<b>63,752</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,147,005</b>	<b>1,128,653</b>	<b>1,163,917</b>	<b>1,198,376</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.16

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Rainbow Cottage Child Care Centre</b>
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**Responsible Officer: Manager Social Services  
Mr John Watts**

**Business Objectives:**

To provide a quality, cost effective, centre-based child care service.
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Activity	Actions	Performance Targets/Service Level
Professional Expenses	Costs of professional services such as audit fees.	Costs are increased by no more than CPI each year.
Asset Maintenance Program - Routine	Undertake Building Asset Management Program.	Buildings operational and presentable and meet relevant Government regulations.
Operations Other Expenses	Day to day running costs including advertising consumables and equipment.	Costs are increased by no more than CPI each year.
Asset Maintenance Program - Cyclic	Undertake Building Asset Maintenance Program.	Buildings operational and presentable and meet relevant Government regulations.
Operations Building and Grounds	Security, running expenses of child care centre building and playground.	No reasonable criticism of standard of child care centre.
Operations - Salaries and Overheads	Provision of quality child care, financial and policy planning, staff training and publicity. Adherence to National Quality Framework and accreditation requirements.	100% utilisation rate of available child care places. Accreditation is maintained.
Management Services from other Functions	Costs of Services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Communications	Costs of communication including telephone and postage.	Costs are increased by no more than CPI each year.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of hours centre is open per week	50	Total operating expenses per child care place	\$21,787	Utilisation of available child care places	100%
				No reasonable criticism of quality of child care	Nil
Number of child care places	58			No reasonable criticism of standard of child care centre	Nil

## 7.16 - Rainbow Cottage

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Rainbow Cottage - Charges &amp; Fees</u>				
01.07578 - Fees & Levies	-735,419	-763,792	-796,387	-838,656
01.07580 - Excursion Fees	-1,000	-1,000	-1,000	-1,000
<b>Rainbow Cottage - Charges &amp; Fees Total</b>	<b>-736,419</b>	<b>-764,792</b>	<b>-797,387</b>	<b>-839,656</b>
<u>Rainbow Cottage - Grants &amp; Subsidies</u>				
01.07574 - Subsidy	-48,772	-51,210	-53,770	-56,458
01.07576 - Grants - Rainbow Cottage	-400,000	-400,000	-400,000	-400,000
<b>Rainbow Cottage - Grants &amp; Subsidies Total</b>	<b>-448,772</b>	<b>-451,210</b>	<b>-453,770</b>	<b>-456,458</b>
<u>Rainbow Cottage - Other Income</u>				
01.07586 - Fund Raising	-3,000	-3,000	-3,000	-3,000
<b>Rainbow Cottage - Other Income Total</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>
<b>Income Total</b>	<b>-1,188,191</b>	<b>-1,219,002</b>	<b>-1,254,157</b>	<b>-1,299,114</b>
<b>Expenditure</b>				
<u>Rainbow Cottage - Interest Charges &amp; Depreciation</u>				
01.01123 - Depreciation	31,707	31,707	31,707	31,707
<b>Rainbow Cottage - Interest Charges &amp; Depreciation Total</b>	<b>31,707</b>	<b>31,707</b>	<b>31,707</b>	<b>31,707</b>
<u>Rainbow Cottage - Maintenance</u>				
01.01112 - Asset Maintenance Program - Routine	49,000	13,500	118,890	30,840
<b>Rainbow Cottage - Maintenance Total</b>	<b>49,000</b>	<b>13,500</b>	<b>118,890</b>	<b>30,840</b>
<u>Rainbow Cottage - Operating Expenses</u>				
01.01111 - Professional Expenses	2,645	2,810	2,901	2,000
01.01113 - Operations Other Expenses	56,155	56,942	59,646	60,842
01.01115 - Operations Building & Grounds	19,379	20,596	21,135	22,231
01.01116 - Asset Management	383	395	0	0
01.01117 - Operations - Salaries & Overheads	970,197	1,009,821	1,051,075	1,093,119
01.01119 - Management Services From Other Function	189,187	194,883	203,525	210,300
01.01120 - Communications	4,428	4,507	4,587	4,668
<b>Rainbow Cottage - Operating Expenses Total</b>	<b>1,242,374</b>	<b>1,289,954</b>	<b>1,342,869</b>	<b>1,393,160</b>
<b>Expenditure Total</b>	<b>1,323,081</b>	<b>1,335,161</b>	<b>1,493,466</b>	<b>1,455,707</b>
<b>Operating Total</b>	<b>134,890</b>	<b>116,159</b>	<b>239,309</b>	<b>156,593</b>
<b>Capital</b>				
<b>Income</b>				
<u>Rainbow Cottage - Depreciation (Capital Recovery)</u>				
01.09863 - Depreciation - Community Services	-31,707	-31,707	-31,707	-31,707
<b>Rainbow Cottage - Depreciation (Capital Recovery) Total</b>	<b>-31,707</b>	<b>-31,707</b>	<b>-31,707</b>	<b>-31,707</b>
<b>Income Total</b>	<b>-31,707</b>	<b>-31,707</b>	<b>-31,707</b>	<b>-31,707</b>

## 7.16 - Rainbow Cottage

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Rainbow Cottage - Acquisition of Assets</u>				
01.09520 - Rainbow Cottage - Furniture & Fittings	0	0	0	11,320
01.09521 - Rainbow - Other Structures	0	0	16,950	605
<b>Rainbow Cottage - Acquisition of Assets Total</b>	<b>0</b>	<b>0</b>	<b>16,950</b>	<b>11,925</b>
 <u>Rainbow Cottage - Asset Renewals - Maintenance</u>				
01.09517 - Rainbow - Furniture & Fittings	30,000	0	0	0
01.09518 - Rainbow - Other Structures	15,000	20,000	51,393	10,000
<b>Rainbow Cottage - Asset Renewals - Maintenance Total</b>	<b>45,000</b>	<b>20,000</b>	<b>51,393</b>	<b>10,000</b>
 <b>Expenditure Total</b>	 <b>45,000</b>	 <b>20,000</b>	 <b>68,343</b>	 <b>21,925</b>
 <b>Capital Total</b>	 <b>13,293</b>	 <b>-11,707</b>	 <b>36,636</b>	 <b>-9,782</b>
 <b>Available Funds Movement Prior to Restricted Asset Funding</b>	 <b>148,183</b>	 <b>104,452</b>	 <b>275,945</b>	 <b>146,811</b>
 <b>Restricted Assets</b>				
<u>Rainbow Cottage - Restricted Assets</u>				
01.05890 - Internally Restricted Assets - Rainbow Cottage	-58,765	-13,246	-228,365	-63,240
<b>Rainbow Cottage - Restricted Assets Total</b>	<b>-58,765</b>	<b>-13,246</b>	<b>-228,365</b>	<b>-63,240</b>
 <b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	 <b>89,418</b>	 <b>91,206</b>	 <b>47,580</b>	 <b>83,571</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.17

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION:</b> <b>Family Day Care Services</b>
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**Responsible Officer:   Manager Social Services  
  Mr J Watts**

**Function Objectives:**

To provide an affordable and quality home-based child care service
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Activity	Actions	Performance Targets/Service Level
Management Services from other Functions	Cost of Services including Management Accounting, Financial, Technical, Information Technology, and Corporate Overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Minor Equipment Purchases	Costs associated with the purchase of toys and office equipment.	Costs increased by no more than CPI each year.
Operations - Fee Relief	Cost of expenses associated with the receipt of government fee relief.	Fee Relief Expenses match Fee Relief Income.
Operations - Other Expenses	Day to day running costs including advertising consumables and equipment.	Total surplus (deficit) from operations.
Operations - Salaries and Overheads	Provision of places for home-based child care service, publicity, staff training, financial and management planning, accreditation requirement and National Quality Framework, adherence to licensing requirements, provision of toys and equipment to educators, advice to educators and parents.	Accreditation is maintained. No breaches concerning National Quality Framework.
	Actively pursue the recruitment of additional educators in the Dubbo Family Day Care Scheme.	300 children Family Day Care child care places.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of educators inducted into the Scheme per annum	15	Total operating expenses per annum	\$2,051,923	Satisfaction level of parents and educators is above 95%	100%
Number of educators in scheme.	60			Number of children in care	610
Number of home visits conducted per annum per educator	15	Average time to conduct a home visit	1.5 hrs	Number of breaches and complaints made against educators	0

## 7.17 - Family Day Care

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Family Day Care - Charges &amp; Fees</u>				
01.07599 - Levies & Fees - Family Day Care	-411,867	-430,879	-450,751	-472,823
<b>Family Day Care - Charges &amp; Fees Total</b>	<b>-411,867</b>	<b>-430,879</b>	<b>-450,751</b>	<b>-472,823</b>
<u>Family Day Care - Grants &amp; Subsidies</u>				
01.07595 - Fee Relief Subsidy - Family Day Care	-1,300,000	-1,300,000	-1,300,000	-1,300,000
01.07597 - Grants & Subsidies - Family Day Care	-215,933	-221,832	-227,878	-232,436
<b>Family Day Care - Grants &amp; Subsidies Total</b>	<b>-1,515,933</b>	<b>-1,521,832</b>	<b>-1,527,878</b>	<b>-1,532,436</b>
<b>Income Total</b>	<b>-1,927,800</b>	<b>-1,952,711</b>	<b>-1,978,629</b>	<b>-2,005,259</b>
<b>Expenditure</b>				
<u>Family Day Care - Interest Charges &amp; Depreciation</u>				
01.01152 - Depreciation	1,630	1,630	1,630	1,630
<b>Family Day Care - Interest Charges &amp; Depreciation Total</b>	<b>1,630</b>	<b>1,630</b>	<b>1,630</b>	<b>1,630</b>
<u>Family Day Care - Operating Expenses</u>				
01.01142 - Management Services From Other Functions	175,819	180,138	184,736	190,530
01.01144 - Minor Equipment Purchases	2,281	2,338	2,396	2,444
01.01146 - Operations - Fee Relief	1,300,000	1,300,000	1,300,000	1,300,000
01.01148 - Operations - Other Expenses	107,765	112,261	120,259	123,684
01.01150 - Operations - Salaries & Overheads	448,804	466,505	484,967	504,100
<b>Family Day Care - Operating Expenses Total</b>	<b>2,034,669</b>	<b>2,061,242</b>	<b>2,092,358</b>	<b>2,120,758</b>
<b>Expenditure Total</b>	<b>2,036,299</b>	<b>2,062,872</b>	<b>2,093,988</b>	<b>2,122,388</b>
<b>Operating Total</b>	<b>108,499</b>	<b>110,161</b>	<b>115,359</b>	<b>117,129</b>
<b>Capital</b>				
<b>Income</b>				
<u>Family Day Care - Depreciation (Capital Recovery)</u>				
01.09868 - Depreciation - Family Day Care	-1,630	-1,630	-1,630	-1,630
<b>Family Day Care - Depreciation (Capital Recovery) Total</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>
<b>Income Total</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>
<b>Capital Total</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>	<b>-1,630</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>106,869</b>	<b>108,531</b>	<b>113,729</b>	<b>115,499</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>106,869</b>	<b>108,531</b>	<b>113,729</b>	<b>115,499</b>



<b>OPERATIONAL PLAN</b>
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Function No.

7.18

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>
<b>FUNCTION:</b>	<b>Cultural Services</b>

**Responsible Officer: Director Community Services  
Mr D Dwyer**

**Function Objectives:**

To provide facilities and financial subsidies to cultural groups to improve the level of cultural activity and awareness in the community. To maintain high level relationships with the Council's Sister Cities.

Activity	Actions	Performance Targets/Service Level
Band Operations	Provide funding subsidies to the Local Government Area's major musical organisations.	Funding ensures musical groups continue to provide public entertainment at major community events and celebrations and that residents have the opportunity to engage in music as a recreational pastime.
Contributions - Dubbo Eisteddfod	Providing funding for the conduct of the annual Eisteddfod at the Dubbo Regional Theatre and Convention Centre.	A quality event is staged for spectators and participants.
Contributions – Christmas Tree	Costs of erecting, dismantling and purchasing decorations and lights for the Dubbo CBD Christmas Tree.	The Christmas Tree contributes to a festive feel and spirit for residents and visitors.
Contributions – Carols By Candlelight	Financial support to the organisation conducting the annual Carols by Candlelight.	The Carols provide residents with a quality festive event to celebrate Christmas as a community.
Contributions – Central Orana Arts	Continue membership of and fully participate in the activities of Orana Arts. Annual fee for Council to maintain its membership of Orana Arts.	Membership of Orana Arts is maintained.
	Implement the adopted Public Art Strategy.	One (1) Public Art work installed biennially.
Contributions – Macquarie Philharmonia	Financial support of the Regional Orchestra.	Financial support of the Macquarie Philharmonia is maintained.
Management Services From Other Functions	Internal service costs for Management Accounting, Corporate Overheads, Community Support Services and printing provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Sister City Activities	Administer the Sister City relationships and provide subsidised airfares for the Minokamo and Wujiang Student Exchange Programmes. Funding covers the costs of staff salaries and overheads.	No reasonable complaints relating to the maintenance of good international and national relationships.  No reasonable complaints on the management of the Minokamo and Wujiang Student Exchange Programmes.

**OPERATIONAL PLAN**

Function No.

7.18

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION:</b> <b>Cultural Services</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of Sister City Advisory Committee meetings per annum	4	Total operating expenses per capita	\$5.19	Number of reasonable complaints on condition of South Dubbo Band Hall.	Nil
				Percentage of Japanese students who rate their student exchange as excellent/satisfactory.	100%
				Percentage of students who rate their student exchange to Minokamo as excellent/satisfactory.	100%
				Percentage of students who rate their student exchange to Wujiang as excellent/satisfactory.	100%

## 7.18 - Cultural Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Cultural Services - Band Expenses</u>				
01.01181 - Band Operations	5,962	6,005	6,048	6,095
<b>Cultural Services - Band Expenses Total</b>	<b>5,962</b>	<b>6,005</b>	<b>6,048</b>	<b>6,095</b>
<u>Cultural Services - Contributions</u>				
01.01175 - Contributions - Dubbo Eisteddfod	8,000	8,000	8,000	8,000
01.01176 - Contributions - Christmas Tree	3,500	3,500	3,500	3,500
01.01177 - Contributions - Carols By Candlelight	2,500	2,500	2,500	2,500
01.01179 - Contributions - Central Orana Arts	30,000	31,500	33,075	34,729
01.01180 - Contributions	5,000	5,000	5,000	5,000
<b>Cultural Services - Contributions Total</b>	<b>49,000</b>	<b>50,500</b>	<b>52,075</b>	<b>53,729</b>
<u>Cultural Services - Cultural Services Management</u>				
01.01173 - Management Services From Other Functions	44,686	46,173	50,404	51,948
01.01188 - Sister City Activities	91,471	93,958	95,662	96,826
<b>Cultural Services - Cultural Services Management Total</b>	<b>136,157</b>	<b>140,131</b>	<b>146,066</b>	<b>148,774</b>
<b>Expenditure Total</b>	<b>191,119</b>	<b>196,636</b>	<b>204,189</b>	<b>208,598</b>
<b>Operating Total</b>	<b>191,119</b>	<b>196,636</b>	<b>204,189</b>	<b>208,598</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>191,119</b>	<b>196,636</b>	<b>204,189</b>	<b>208,598</b>
<b>Restricted Assets</b>				
<u>Cultural Services - Restricted Assets</u>				
01.05896 - Internally Restricted Assets - Cultural Services	2,652	1,010	0	0
<b>Cultural Services - Restricted Assets Total</b>	<b>2,652</b>	<b>1,010</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>193,771</b>	<b>197,646</b>	<b>204,189</b>	<b>208,598</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.19

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b> <b>Community Support Services</b>
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**Responsible Officer:    Manager Business Support  
Mr Jamie Angus**

**Function Objectives:**

To provide a management and business support service which provides for the effective and efficient operation of the Community Services Division.
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Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	The proportioned costs of the salaries and overheads of the Director Community Services, Manager Business Support and Business Support Officer. Administration and support of other functions of the Division.	The amounts charged are accepted as fair and reasonable for the level of service provided.
Management Services from other Functions	Internal service costs for Customer Service, telephones, printing, Management Accounting, Information Management and Civic Administration Buildings accommodation provided to this function.	The amounts charged are accepted as reasonable for the level of service provided.
Community Services Management	Salaries and ancillary costs for the employment of the Director Community Services. Provide strategic management and direction to the Community Services Division.	Division operates in an efficient and effective manner. All required reports, plans, budgets are provided on time and to the satisfaction of the General Manager and Council. All advice to Council is satisfactory.
	Hold three (3) meetings per annum of the Dubbo Regional Council/ Charles Sturt University Working Party to discuss future development and operations of the Dubbo campus.	500 students are undertaking courses at university campus in Dubbo.
	Monitor the position and lobby the State Government to provide a variety of high quality primary and secondary education and vocational training facilities and opportunities.	No evidence of a decrease in the quality of education facilities and opportunities.
	Hold an annual meeting with the Dubbo Office of the Department of Education to discuss primary and secondary education in the Local Government Area.	No examples of the loss of any primary, secondary and vocational training programmes.
	Cultural events continue to be included in the Council's weekly "What's On" calendar of events and activities.	No incidences of significant cultural events not being included in the "What's On" calendar.
	The Arts/Cultural Forum meets three (3) times per annum to discuss marketing of facilities and services and cooperative/complimentary services and activities.	A forum of Government, private sector and not for profit arts groups meet regularly.

<b>OPERATIONAL PLAN</b>
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Function No.

7.19

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Community Support Services</b>
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Activity	Actions	Performance Targets/Service Level
	Meet on a quarterly basis with local senior officials of NSW Police to discuss service provision.	Meetings held in Sept, Dec, Mar, Jun annually
	Monitor police numbers in the Local Government Area.	Police numbers are maintained at or above establishment levels.  No more than a combined number of 2,600 incidents of reported assault, domestic violence, steal from person, break and enter non dwelling, sexual offences, robbery, motor vehicle theft, steal from dwelling and retail store and motor vehicle, fraud and malicious damage.
	Undertake an annual review of the number of volunteers available to Council activities and the number of volunteered hours contributed.	Number of volunteers involved in Council activities increases.
	Council supports Festivals and Events that promote culture and harmony.	Cultural Festivals and Events are held.
	Implement the adopted actions within both the Delivery Program and Operational Plan.	100% of adopted actions within both the Delivery Program and Operational Plan are achieved.
	Operational Plans (including budget) adopted in June each year for the Community Services Division.	Operational Plans for the Community Services Division adopted by Council by due date.
	Divisional reviews of the Operational Plan (including budget) undertaken for the Community Services Division on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	Provide relevant information to Directors and Managers in regard to accessing grant funding.	25% of total revenue is from user charges.
	Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation for the Community Services Division.	Asset Management Plans for the Community Services Division are prepared and submitted by due date.
	Monitor the use of the zero based budgeting framework by the Organisation for the Community Services Division.	All Zero based budgeting requirements are fully adhered to within the Community Services Division.
	Provide a report on the performance of Macquarie Regional Library in providing a library service to the Local Government Area with recommendations for the future management and structure of the Macquarie Regional Library.	A review of the role of the Dubbo Regional Council management of the Macquarie Regional Library is completed.
	Meet with local senior officials of the Ambulance Service to discuss service provision.	100% satisfaction rating for ambulance services and facilities for the region.

<b>OPERATIONAL PLAN</b>
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Function No.

7.19

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Community Support Services</b>
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Activity	Actions	Performance Targets/Service Level
Business Support Services	<p>Council supports Festivals and Events within the Local Government Area that promote culture and harmony.</p> <p>Salaries and ancillary costs for the employment of the Manager Business Support and business Support Officer. Provide business support services including reception services to the Community Services Division.</p> <p>Provide relevant information to Directors and Managers in regard to accessing grant funding.</p>	<p>Cultural Festivals and Events are held in the Local Government Area.</p> <p>Division operates in an efficient and effective manner. All required reports, plans, budgets are provided on time and to the satisfaction of the General Manager and Council. All advice and support to the Branches of the Community Services Division are satisfactory.</p> <p>Monthly grants reports submitted to the Executive Staff Committee meeting.</p>

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of functions of Council serviced.	11			AOP & Budget time frames met	Yes
Number of grants reports submitted to Executive Staff Committee	11			Management Plan objectives and time frames met	Yes
				Agreed Strategies and Actions, AOP Comments time frames met	Yes
				No reasonable complaints received	Nil

## 7.19 - Community Support Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Community Support - Less Services Provided</u>				
01.01212 - Less:Services Provided To Other Function	-639,105	-662,484	-740,280	-762,303
<b>Community Support - Less Services Provided Total</b>	<b>-639,105</b>	<b>-662,484</b>	<b>-740,280</b>	<b>-762,303</b>
 <u>Community Support - Operating Expenses</u>				
01.01204 - Management Services From Other Functions	111,900	114,555	118,772	117,598
01.01206 - Community Services Management	275,527	286,766	299,081	312,116
01.01208 - Business Support Services	251,678	261,163	272,427	282,589
<b>Community Support - Operating Expenses Total</b>	<b>639,105</b>	<b>662,484</b>	<b>690,280</b>	<b>712,303</b>
 <b>Expenditure Total</b>	 <b>0</b>	 <b>0</b>	 <b>-50,000</b>	 <b>-50,000</b>
 <b>Operating Total</b>	 <b>0</b>	 <b>0</b>	 <b>-50,000</b>	 <b>-50,000</b>
 <b>Available Funds Movement Prior to Restricted Asset Funding</b>	 <b>0</b>	 <b>0</b>	 <b>-50,000</b>	 <b>-50,000</b>
 <b>Restricted Assets</b>				
<u>Community Support - Restricted Assets</u>				
01.05899 - Internally Restricted Assets - Community Support	0	0	50,000	50,000
<b>Community Support - Restricted Assets Total</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>
 <b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	 <b>0</b>	 <b>0</b>	 <b>0</b>	 <b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.20

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Dubbo Regional Theatre &amp; Convention Centres</b>
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**Responsible Officer: Manager Dubbo Theatre & Convention Centre**

**Ms L Christof**

**Function Objectives:**

To provide and maintain a first class facility for the entertainment, business and requirements of the residents of and visitors to Dubbo Regional Council on a cost effective basis. Increase utilisation of Wellington Convention Centre and maintain service levels.

Activity	Actions	Performance Targets/Service Level
Asset Maintenance Program - Routine	Routine maintenance and repairs to the DRTCC and WCC according to the Asset Maintenance/ Replacement Plan.	DRTCC and WCC remains operational and there are no reasonable complaints on the presentation of the buildings.
Administration Operating Expenses	Monitor expenses relating to venue hire and office management.	DRTCC and WCC operates in an efficient and effective manner within the allocated budget.
Building Operations	Maintain funding for cleaning, repairs and maintenance, utilities, gardening, waste collection, insurance and security.	No reasonable complaints concerning DRTCC and WCC building operations and maintenance.
Management Salaries and Overheads	Monitor salaries and ancillary costs for the employment of DRTCC and WCC staff and performance level of staff.	A minimum of 80,000 visitors to Dubbo Regional Theatre and Convention Centre per annum. A minimum of 6,500 visitors to the Wellington Convention Centre per annum. No reasonable complaints received on staff performance and customer service.
	Seek sponsorships for Dubbo Regional Theatre and Convention Centre.	Secure an additional sponsor.
	Monitor the Corporate wide planning, and performance of Asset Management for functional areas of the organisation for the Dubbo Regional Theatre and Convention Centre Branch.	Asset Management Plans for the Dubbo Regional Theatre and Convention Centre and Wellington Convention Centre are prepared and submitted by due date.
Management Service from other functions	Internal services including Administration Printing, Community Support, Corporate Overhead, Financial Accounting, IM, Management Accounting and phones provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Bar Operations	Monitor cost of operating bar including wages, drinks, confectionery and bar supplies and maintaining reasonable profit margin.	No reasonable criticism of quality of stock and customer service. Achieve a 10% surplus after all expenses.
Promotion and Audience Development	Monitor cost of marketing products and services through Season booklet, website, radio, television, print, social media, mail outs, flyers and posters.	Review annually according to marketing effectiveness.
	Conduct an annual survey of patrons to seek ratings and comments on the Dubbo Regional Theatre and Convention Centre's products and facilities.	A satisfaction rating of 95% by patrons of the products and facilities of the Dubbo Regional Theatre and Convention Centre and Wellington Convention Centre.



<b>OPERATIONAL PLAN</b>
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Function No.

7.20

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Dubbo Regional Theatre &amp; Convention Centres</b>
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Activity	Actions	Performance Targets/Service Level
DRTCC Events - Show Expenditure	<p>Develop an annual Subscription Season Programme for Dubbo Regional Theatre and Convention Centre.</p> <p>Attract and program a diverse range of local, touring and school shows for a wide range of target audiences.</p> <p>Monitor cost of performance fees, royalties, equipment hire, accommodation and per diems, advertising, labour and sundry expenses.</p>	<p>Two joint projects with local / and or regional arts education / youth agencies and community groups.</p> <p>Dubbo Regional Theatre and Convention Centre used a minimum of 110 days per annum for ticketed performances.</p> <p>Dubbo Regional Theatre and Convention Centre used a minimum of 100 days and Wellington Convention Centre used a minimum of 20 days per annum for ticketed performances.</p> <p>Budget monitored and no instances of costs higher than budget without justification.</p>
Services Provided to Other Functions	Fees charged to internal service hirers.	Amounts charged are accepted as reasonable for the level of service provided.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
DRTCC - Days hired for business/community related events	130	Operational costs per capita.	\$114.60	DRTCC - No. of reasonable complaints of Centre's operation	2
				WCC - No. of reasonable complaints of Centre's operation	2
DRTCC - Days hired for performing arts related events.	100			DRTCC - No. of people attending ticketed theatre performances	27,000
DRTCC - Number of season subscribers	290			DRTCC - Total number of people visiting the facility.	65,000
WCC - Days hired for performing arts related events.	35			DRTCC - Total number of people visiting the facility since opening April 2011.	497,360
WCC - Days hired for performing arts related events.	20			WCC - Total number of people visiting the facility.	6,500

<b>OPERATIONAL PLAN</b>
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Function No.

7.20

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION</b>	<b>Dubbo Regional Theatre &amp; Convention Centres</b>
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**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>DRTCC - Furniture &amp; Fittings</b>	<b>01.09578</b>	
DRTCC - Macquarie Room Divider		\$313,467
Air Conditioners		\$26,000
<b>DRTCC - Furniture &amp; Fittings Total</b>		<u>\$339,467</u>

## 7.20 - Regional Theatre & Convention Centre

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Regional Theatre &amp; Convention C-Grants &amp; Subsidies</u>				
01.07626 - Contribs/Grants - Reg. Theatre & Convention	-163,467	0	0	0
<b>Regional Theatre &amp; Convention C-Grants &amp; Subsidies Total</b>	<b>-163,467</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Regional Theatre &amp; Convention Ctr - Charges &amp; Fees</u>				
01.07621 - Venue Hire	-145,484	-128,571	-155,498	-138,220
01.07632 - Wellington Civic Hall	-22,400	-23,072	-23,764	-24,500
<b>Regional Theatre &amp; Convention Ctr - Charges &amp; Fees Total</b>	<b>-167,884</b>	<b>-151,643</b>	<b>-179,262</b>	<b>-162,720</b>
<u>Regional Theatre &amp; Convention Ctr - Other Income</u>				
01.07620 - DRTCC EVENTS - Show Income	-389,995	-399,397	-409,031	-429,283
01.07622 - Bar Sales	-83,544	-85,382	-87,267	-91,130
01.07627 - Sponsorships / Donations	-30,000	-30,000	-30,000	-30,000
01.07631 - Hirer Promoters Event - Show Income	-1,122,144	-1,146,973	-1,173,786	-1,225,112
<b>Regional Theatre &amp; Convention Ctr - Other Income Total</b>	<b>-1,625,683</b>	<b>-1,661,752</b>	<b>-1,700,084</b>	<b>-1,775,525</b>
<b>Income Total</b>	<b>-1,957,034</b>	<b>-1,813,395</b>	<b>-1,879,346</b>	<b>-1,938,245</b>
<b>Expenditure</b>				
<u>Regional Theatre &amp; Convention Centre - Maintenance</u>				
01.01247 - Asset Maintenance Program - Routine	85,000	85,000	96,781	85,000
<b>Regional Theatre &amp; Convention Centre - Maintenance Total</b>	<b>85,000</b>	<b>85,000</b>	<b>96,781</b>	<b>85,000</b>
<u>Regional Theatre &amp; Convention C-Interest &amp; Deprec</u>				
01.01237 - Depreciation-Regional Theatre & Convention Centre	539,844	539,844	539,844	539,844
<b>Regional Theatre &amp; Convention C-Interest &amp; Deprec Total</b>	<b>539,844</b>	<b>539,844</b>	<b>539,844</b>	<b>539,844</b>
<u>Regional Theatre &amp; Convention C-Operating Expenses</u>				
01.01239 - Administration Operating Expenses	137,321	144,701	142,106	146,497
01.01240 - Building Operations	261,352	272,424	283,480	295,341
01.01241 - Management Salaries & Overheads	951,970	990,049	1,029,652	1,070,837
01.01242 - Management Services From Other Functions	470,540	483,108	503,121	518,935
01.01244 - Bar Operations	77,960	79,985	82,077	84,237
01.01248 - Promotion & Market & Audience Development	59,000	60,000	60,000	60,500
01.01255 - Asset Management	8,243	8,490	0	0
01.01256 - Wellington Civic Hall	33,000	33,000	33,000	33,000
01.01260 - DRTCC EVENTS - Show Expenditure	425,369	435,184	445,638	465,371
01.01261 - Hirer Promoters Events - Show Expenditure	844,291	865,399	887,047	931,280
01.01263 - Less : Services Provided To Other Functions	0	-20,000	-20,000	-20,000
01.01264 - Interest on Loans	629,334	592,108	551,866	508,364
<b>Regional Theatre &amp; Convention C-Operating Expenses Total</b>	<b>3,898,380</b>	<b>3,944,448</b>	<b>3,997,987</b>	<b>4,094,362</b>
<b>Expenditure Total</b>	<b>4,523,224</b>	<b>4,569,292</b>	<b>4,634,612</b>	<b>4,719,206</b>
<b>Operating Total</b>	<b>2,566,190</b>	<b>2,755,897</b>	<b>2,755,266</b>	<b>2,780,961</b>

## 7.20 - Regional Theatre & Convention Centre

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Regional Theatre &amp; Convention Ctr-Deprec(Recovery)</u>				
01.09882 - Depreciation - Community Services	-539,844	-539,844	-539,844	-539,844
<b>Regional Theatre &amp; Convention Ctr-Deprec(Recovery) Total</b>	<b>-539,844</b>	<b>-539,844</b>	<b>-539,844</b>	<b>-539,844</b>
<b>Income Total</b>	<b>-539,844</b>	<b>-539,844</b>	<b>-539,844</b>	<b>-539,844</b>
<b>Expenditure</b>				
<u>Regional Theatre &amp; Cnvntn - Asset Renewals-Mainten</u>				
01.09578 - DRTCC - Furniture & Fittings	339,467	280,000	38,648	1,920
<b>Regional Theatre &amp; Cnvntn - Asset Renewals-Mainten Total</b>	<b>339,467</b>	<b>280,000</b>	<b>38,648</b>	<b>1,920</b>
<u>Regional Theatre &amp; Convention C-Acquisition Assets</u>				
01.09551 - DRTCC - Furniture & Fittings	0	0	0	12,350
01.09573 - DRTCC - Loan Principal Repayment	459,753	496,979	537,220	580,723
<b>Regional Theatre &amp; Convention C-Acquisition Assets Total</b>	<b>459,753</b>	<b>496,979</b>	<b>537,220</b>	<b>593,073</b>
<b>Expenditure Total</b>	<b>799,220</b>	<b>776,979</b>	<b>575,868</b>	<b>594,993</b>
<b>Capital Total</b>	<b>259,376</b>	<b>237,135</b>	<b>36,024</b>	<b>55,149</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>2,825,566</b>	<b>2,993,032</b>	<b>2,791,290</b>	<b>2,836,110</b>
<b>Restricted Assets</b>				
<u>Regional Theatre &amp; Convention Ctr - Restricted Ass</u>				
01.05902 - Internally Restricted Assets - DRTCC	-241,527	-357,312	-171,490	-35,399
<b>Regional Theatre &amp; Convention Ctr - Restricted Ass Total</b>	<b>-241,527</b>	<b>-357,312</b>	<b>-171,490</b>	<b>-35,399</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>2,584,039</b>	<b>2,635,720</b>	<b>2,619,800</b>	<b>2,800,711</b>

<b>OPERATIONAL PLAN</b>
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Function No.

7.21

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b> <b>Western Plains Cultural Centre</b>
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**Responsible Officer:   Manager Western Plains Cultural Centre  
Mr Andrew Glassop**

**Business Objectives:**

To create a sense of place for the region's residents, workers and visitors alike, integral to the sustainability of community lifestyle needs, through active engagement in learning and cultural heritage.
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Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	No reasonable criticism by clients of the charge rates and condition of facilities or services.
Building Operations	Building and system Inspections and maintenance according to legislation requirements, energy and other running costs.	No breaches of regulations or legislation. No threats to the operation or security of the building.
Asset Maintenance - Routine	Routine repairs and maintenance to WPCCC and relevant Wellington museum facilities are programmed and action.	No reasonable complains relating to the condition of recreation facilities.
Salaries and Overheads	Implement the adopted Public Art Strategy.	One (1) Public Artwork Installed biennially.
	Operational Plans (including budget) adopted in June each year for the Western Plains Cultural Centre Branch and relevant Wellington museums and facilities.	Operational Plans (including budget) for the Western Plains Cultural Centre Branch and relevant Wellington museums and facilities. adopted by Council by due date.
	Operational Plan (including budget) review undertaken for the Western Plains Cultural Centre Branch relevant Wellington museums and facilities on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	Monitor the ongoing implementation of the NAMSPPlus asset reporting tool for the Western Plains Cultural Centre Branch.	NAMSPPlus is being implemented with the Western Plains Cultural Centre Branch.
	Monitor the development of Asset Management Plans for the Western Plains Cultural Centre Branch.	Asset Management Plans for the Western Plains Cultural Centre Branch are prepared and submitted by due date.
	Monitor identified external stakeholders for conservation, engagement and audience development	Identified external stakeholders submit reports on performance to Western Plains Cultural Centre Branch by due date.
Management Services from other functions	Internal services including Financial and Management Accounting, Corporate Overhead and printing provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Administration Operating Expenses	Administrative support for WPCCC services and processes.	Ensure administration runs within budget.
	A review of the condition of the Wellington Museum and the Wellington Historical Society's future use of the premises is completed.	Condition of the Wellington Museum and its future use is determined by June 2018.
Audience Development - Promotion	Funding for marketing and promotion of WPCCC exhibitions, facilities' and events.	Ensure all marketing materials are produced on time.

<b>OPERATIONAL PLAN</b>
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Function No.

7.21

<b>PRINCIPAL ACTIVITY:</b>	<b>COMMUNITY SERVICES</b>	<b>FUNCTION Western Plains Cultural Centre</b>
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Activity	Actions	Performance Targets/Service Level
Education Expenses	Undertake an annual survey of residents to gauge satisfaction on the Western Plains Cultural Centre's level of service.	A minimum of 65,000 visitors to the Western Plains Cultural Centre per annum.
	Develop and implement appropriate marketing plans and education programmes for schools and the general public for key exhibitions at the Western Plains Cultural Centre.	<b>A satisfaction rating of 95% by patrons of the services and facilities of the Western Plains Cultural Centre.</b>
	Implement a biennial touring program for Western Plains Cultural Centre curated exhibition.	Plan implemented by December 2017
	Develop in advance an exhibition programme for the Western Plains Cultural Centre for each coming financial year that utilises all relevant spaces.	At least 24 exhibitions held at the Western Plains Cultural Centre during the year.
	Develop and implement educational programmes that utilise the capabilities of the Western Plains Cultural Centre's Education Resource Centre.	A minimum of 4,000 people attend public and education programmes at the Western Plains Cultural Centre.
	Ensure the Community Arts Centre is made available for venue hire to community and corporate groups at reasonable prices.	The Western Plains Cultural Centre's Community Arts Centre is utilised for a minimum of 2500 hours per annum.
	Develop public and education programmes for the Western Plains Cultural Centre for each financial year.	Public and Education programmes developed and implemented.
Trading Stock - Purchases	Continue to conduct workshops, lectures, education programmes and school term and school vacation workshops for children at the Western Plains Cultural Centre.	Workshops, Lectures and Education Programmes available during school holiday periods.
	Funds for the purchase of goods to be sold in the WPCC shop.	No reasonable complaints received regarding quality of goods.
Events Expenses	Funds for presenting events and public programmes at WPCC	All events and public programmes adhere to WPCC policy.
Exhibitions	The Western Plains Cultural Centre Advisory Board continues to hold a position for a member of the Dubbo Aboriginal Community Working Party.	A minimum of one (1) position held for Dubbo Aboriginal Working Party Member on the Western Plains Cultural Centre Advisory Board which focuses on Aboriginal culture.
	Include Aboriginal culture in the Western Plains Cultural Centre's exhibition and event calendar each year.	A minimum of one (1) exhibition or public programme per annum is held at the Western Plains Cultural Centre which focuses on Aboriginal culture.
	Funds for the preservation, conservation, cataloguing and research of WPCC collections.	All objects in WPCC collections are cared for and stored according to WPCC policy.

<b>OPERATIONAL PLAN</b>
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Function No.

7.21

<b>PRINCIPAL ACTIVITY:</b> <b>COMMUNITY SERVICES</b>	<b>FUNCTION</b> <b>Western Plains Cultural Centre</b>
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**Key Performance Indicators**

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Days open to the public		363	Number of exhibitions installed on time		100%	No. of people using the Community Arts Centre		12,000
No. of bookings at Community Arts Centre		1,300	Percentage of programmes held on time		100%	No. of patrons attending Museum/Gallery		75,000
Hours utilised by casual hirers of CAC		1,100	Number of complaints due to double bookings, missed bookings, incorrect bookings of venues		Nil	Number of complaints from venue hirers regarding facilities, equipment, staff, cleanliness etc		Nil
Number of rooms available for hire		14	Number of complaints by venue hirers due to incorrect induction etc for venue hirers		Nil	Number of people taking part in public and education programmes		8,000
Number of bookings for Auditorium and Boardroom.		200	Number of complaints due to incorrect information regarding exhibitions		Nil	Number of hours lost due to workplace injury		NIL
			Number of complaints due to incorrect information regarding public programmes		Nil	Adherence to Asset Maintenance schedule		95%

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>WPCC - Furniture &amp; Fittings</b>	<b>1.09533</b>	
Ceiling Fan		\$5,950
<b>WPCC - Furniture &amp; Fittings Total</b>		<u>\$5,950</u>

## 7.21 - Western Plains Cultural Centre

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>WPCC - Charges &amp; Fees</u>				
01.08008 - Admissions / Fees	-58,000	-28,000	-28,000	-58,000
<b>WPCC - Charges &amp; Fees Total</b>	<b>-58,000</b>	<b>-28,000</b>	<b>-28,000</b>	<b>-58,000</b>
<u>WPCC - Contributions</u>				
01.08001 - Contributions & Donations - Operating	-12,500	-12,500	-12,500	-12,500
<b>WPCC - Contributions Total</b>	<b>-12,500</b>	<b>-12,500</b>	<b>-12,500</b>	<b>-12,500</b>
<u>WPCC - Grants &amp; Subsidies</u>				
01.08006 - Grants - Cultural Facilities	-100,000	-100,000	-100,000	-100,000
<b>WPCC - Grants &amp; Subsidies Total</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>
<u>WPCC - Other Income</u>				
01.08003 - Stock Item Sales	-18,000	-18,000	-18,000	-18,000
01.08005 - Venue Hire	-94,000	-95,500	-97,000	-98,500
01.08009 - Cafe	-31,000	-31,000	-37,000	-37,000
01.08010 - Friends of the WPCC	-10,000	-10,000	-10,000	-10,000
<b>WPCC - Other Income Total</b>	<b>-153,000</b>	<b>-154,500</b>	<b>-162,000</b>	<b>-163,500</b>
<b>Income Total</b>	<b>-323,500</b>	<b>-295,000</b>	<b>-302,500</b>	<b>-334,000</b>
<b>Expenditure</b>				
<u>WPCC - Interest Charges &amp; Depreciat</u>				
01.01252 - Interest on Loans	171,008	153,127	134,145	113,993
<b>WPCC - Interest Charges &amp; Depreciat Total</b>	<b>171,008</b>	<b>153,127</b>	<b>134,145</b>	<b>113,993</b>
<u>WPCC - Less Services Provided</u>				
01.03004 - Less : Services Provided To Other Functions	-2,000	-2,000	-2,000	-2,000
<b>WPCC - Less Services Provided Total</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>	<b>-2,000</b>
<u>WPCC - Maintenance</u>				
01.02979 - Asset Maintenance Cyclic	50,000	0	32,165	0
<b>WPCC - Maintenance Total</b>	<b>50,000</b>	<b>0</b>	<b>32,165</b>	<b>0</b>
<u>WPCC - Western Plains Cultural Centre</u>				
01.02980 - Building Operations	291,236	302,175	314,584	325,633
01.02981 - Asset Repairs and Replacements	78,726	78,256	75,420	76,700
01.02982 - Salaries & Overheads	882,922	917,698	953,869	991,484
01.02983 - Management Services - From Other Functions	348,882	358,476	375,269	386,672
01.02984 - Administration Operating Expenses	57,025	57,411	57,816	58,244
01.02985 - Audience Development - Promotion	47,403	49,026	49,676	51,119
01.02986 - Education Expenses	32,550	32,576	32,604	32,650
01.02987 - Trading Stock Purchases	14,400	14,400	14,728	15,050
01.02988 - Events Expenses	21,500	21,500	21,500	21,500



## 7.21 - Western Plains Cultural Centre Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.02991 - Collections Management	39,987	40,673	41,385	41,898
01.03002 - Depreciation / Write Offs	230,945	230,945	230,945	230,945
01.03012 - Education Resource Centre	1,000	1,000	1,000	1,000
01.03013 - Exhibitions	118,651	90,177	92,603	95,603
<b>WPCC - Western Plains Cultural Centre Total</b>	<b>2,165,227</b>	<b>2,194,313</b>	<b>2,261,399</b>	<b>2,328,498</b>
<b>Expenditure Total</b>	<b>2,384,235</b>	<b>2,345,440</b>	<b>2,425,709</b>	<b>2,440,491</b>
<b>Operating Total</b>	<b>2,060,735</b>	<b>2,050,440</b>	<b>2,123,209</b>	<b>2,106,491</b>
<b>Capital</b>				
<b>Income</b>				
<u>WPCC - Depreciation (Capital Recovery)</u>				
01.09886 - Depreciation - Community Services	-230,945	-230,945	-230,945	-230,945
<b>WPCC - Depreciation (Capital Recovery) Total</b>	<b>-230,945</b>	<b>-230,945</b>	<b>-230,945</b>	<b>-230,945</b>
<b>Income Total</b>	<b>-230,945</b>	<b>-230,945</b>	<b>-230,945</b>	<b>-230,945</b>
<b>Expenditure</b>				
<u>WPCC - Acquisition of Assets</u>				
01.09535 - WPCC - Other Structures	0	0	190,000	0
01.09539 - WPCC - Loan Principal Repayment	290,171	308,052	327,034	347,187
01.09542 - WPCC - Plant & Equipment	0	0	48,000	0
01.09545 - Cultural Facilities - Buildings	0	0	6,700	0
<b>WPCC - Acquisition of Assets Total</b>	<b>290,171</b>	<b>308,052</b>	<b>571,734</b>	<b>347,187</b>
<u>WPCC - Asset Renewals - Maintenance</u>				
01.09533 - WPCC - Furniture & Fittings	5,950	328,890	18,741	104,764
01.09544 - Ex Dubbo High School - Buildings	0	0	40,000	0
<b>WPCC - Asset Renewals - Maintenance Total</b>	<b>5,950</b>	<b>328,890</b>	<b>58,741</b>	<b>104,764</b>
<b>Expenditure Total</b>	<b>296,121</b>	<b>636,942</b>	<b>630,475</b>	<b>451,951</b>
<b>Capital Total</b>	<b>65,176</b>	<b>405,997</b>	<b>399,530</b>	<b>221,006</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>2,125,911</b>	<b>2,456,437</b>	<b>2,522,739</b>	<b>2,327,497</b>
<b>Restricted Assets</b>				
<u>WPCC - Restricted Assets</u>				
01.05905 - Internally Restricted Assets - WPCC	44,473	-242,105	-249,581	-22,616
<b>WPCC - Restricted Assets Total</b>	<b>44,473</b>	<b>-242,105</b>	<b>-249,581</b>	<b>-22,616</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>2,170,384</b>	<b>2,214,332</b>	<b>2,273,158</b>	<b>2,304,881</b>

<b>OPERATIONAL PLAN</b>
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Function No.

8.1

<b>PRINCIPAL ACTIVITY:</b>	<b>HUMAN ENVIRONMENT</b>	<b>FUNCTION:</b>	<b>Human Environment Services</b>
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**Responsible Officer: Director Community Services  
Mr David Dwyer**

**Function Objectives:**

To maintain public health standards by controlling and regulating the use of particular premises and activities and ensuring compliance with statutory requirements; conduct health programs to protect public health and educate the public.
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Activity	Actions	Performance Targets/Service Level
Alcohol Free Zone	Expenses related to maintaining signage & advertising alcohol free zones.  Establish new alcohol free zone/s in Wellington.	No reasonable criticism of the lack of adequate signage of the zones.  Zones are renewed within the required timeframes.  Zone/s established in Wellington by December 2017.
Safety Cameras - CBD's	Expenses related to the maintenance of the CBD's safety cameras including minor equipment replacement.	Safety cameras are operational for a minimum of 95% of time.
Food Premises Inspection	Review the partnership arrangements with the NSW Food Authority for Council to implement the provisions of the Food Act and Regulations.  Undertake at least one (1) inspection of all food premises per year.	Review to be carried out by June annually.  At least one (1) inspection of all food premises carried out by March each year.  85% of food premises comply with statutory requirements on initial inspection.
Management Services from Other Functions	Cost of services including financial and management accounting, corporate overheads and Environmental Services Administration provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	The proportioned part of the salaries and overheads of the Community Services Support Branch staff involved in managing this function – financial and strategic planning, pandemic planning, developing policies and procedures, reporting to Council, community liaison and liaison with contractors and suppliers.  Continue to lobby and support Western NSW Local Health Network to attract general and specialist medical practitioners to Local Government Area including community health staff.  Lobby the State Government to ensure adequate professional staff are available to service the Dubbo Base Hospital and associated services.  Monitor the impact on Dubbo of the management/operations of the Western NSW Local Health Network.  Lobby the State and Federal Governments for the ongoing staged development of the Dubbo Base Hospital facility.	No policies, procedures and programs for the protection of public health to be found inadequate.  No incidences of long term vacancies of medical staff at Dubbo Base Hospital.  No decrease in the number of General Practitioners in the Local Government Area.  No decrease in the number of General Practitioners in the Local Government Area.  Dubbo Base Hospital is substantially redeveloped by the end of 2017.

<b>OPERATIONAL PLAN</b>
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Function No.

8.1

<b>PRINCIPAL ACTIVITY:</b>	<b>HUMAN ENVIRONMENT</b>	<b>FUNCTION:</b>	<b>Human Environment Services</b>
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Activity	Actions	Performance Targets/Service Level
Health Programs	In conjunction with Sydney University and Charles Sturt University lobby the Federal Government for health tertiary courses and training courses and facilities.	The range of health tertiary courses available in the City is increased.
	Re-establish Council representation on University of Sydney Community Advisory Board.	One (1) Drubbo Regional Council representative on the University of Sydney Community Advisory Board
	Undertake at least one (1) inspection of all registered regulated premises per year.	100% of registered premises comply with statutory requirements on initial inspection. All premises to be inspected by March annually.
	Undertake the annual inspection and water sampling program of all public swimming pools and spas including motels and hotels in November and February each year, and indoor pools every two months to ensure water quality standards are maintained.	100% of public pools and spas inspected meet statutory health requirements. Inspections to be completed by end of February annually.
	Undertake compliance inspections of all registered public/commercial swimming pools.	Ongoing
	Conduct two (2) public health programs per year.	Health programs to be conducted by December and April each year.
	Meet with local senior officials of the Ambulance Service to discuss service provision.	100% satisfaction rating for ambulance services and facilities for the region.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of water samples taken per annum	150	Cost per sample	\$224.76	Number of cases of illness reported due to unhealthy pool and spa water	Nil
Number of health education programs held each year	2	Cost per education program	\$6,796.50	Number of participants in Health Programs	300
Number of registered premises inspected per annum(Skin Penetration, Cooling towers every 3 years)	48	Cost per premises inspection	\$289.16	Number of registered premises which comply on first inspection	100%
Number of Food Premises inspected per annum(Low risk inspected every 3 years)	290	Cost per premises inspection	\$287.93	Number of food premises which comply on first inspection	75%
				Number of incidences of safety camera failures	2

<b>OPERATIONAL PLAN</b>
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Function No.

8.1

<b>PRINCIPAL ACTIVITY:</b>	<b>HUMAN ENVIRONMENT</b>	<b>FUNCTION:</b>	<b>Human Environment Services</b>
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**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Human Environment - Acquisition of Assets</b>		
<b>CBD Safety Cameras</b>	<b>1.0955</b>	
Dubbo CCTV Purchase & Install		\$70,000
Wellington CCTV Purchase & Install		<u>\$10,000</u>
<b>CBD Safety Cameras Total</b>		<u>\$80,000</u>

## 8.01 - Human Environment Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Human Environment - Other Income</u>				
01.07635 - Approvals - Local Govt Act	-51,194	-52,291	-53,417	-54,563
<b>Human Environment - Other Income Total</b>	<b>-51,194</b>	<b>-52,291</b>	<b>-53,417</b>	<b>-54,563</b>
<b>Income Total</b>	<b>-51,194</b>	<b>-52,291</b>	<b>-53,417</b>	<b>-54,563</b>
<b>Expenditure</b>				
<u>Human Environment - Crime Prevention Programs</u>				
01.01278 - Alcohol Free Zone	20,000	6,000	0	0
01.01279 - Safety Cameras - CBD	23,000	23,000	23,000	23,000
<b>Human Environment - Crime Prevention Programs Total</b>	<b>43,000</b>	<b>29,000</b>	<b>23,000</b>	<b>23,000</b>
<u>Human Environment - Food Control</u>				
01.01276 - Food Premise Inspections	83,502	86,843	90,315	93,927
<b>Human Environment - Food Control Total</b>	<b>83,502</b>	<b>86,843</b>	<b>90,315</b>	<b>93,927</b>
<u>Human Environment - Health Services</u>				
01.01268 - Management Services From Other Functions	27,374	28,195	29,074	30,199
01.01270 - Management Services	47,933	49,686	55,521	57,173
01.01272 - Health Programs	116,672	121,231	125,972	129,316
<b>Human Environment - Health Services Total</b>	<b>191,979</b>	<b>199,112</b>	<b>210,567</b>	<b>216,688</b>
<u>Human Environment - Interest Charges &amp; Depreciatio</u>				
01.02780 - Human Environment - Depreciation	18,396	18,396	18,396	18,396
<b>Human Environment - Interest Charges &amp; Depreciatio Total</b>	<b>18,396</b>	<b>18,396</b>	<b>18,396</b>	<b>18,396</b>
<b>Expenditure Total</b>	<b>336,877</b>	<b>333,351</b>	<b>342,278</b>	<b>352,011</b>
<b>Operating Total</b>	<b>285,683</b>	<b>281,060</b>	<b>288,861</b>	<b>297,448</b>
<b>Capital</b>				
<b>Income</b>				
<u>Human Environment - Depreciation (Cap. Recovery)</u>				
01.09888 - Depreciation - Human Enviro Services	-18,396	-18,396	-18,396	-18,396
<b>Human Environment - Depreciation (Cap. Recovery) Total</b>	<b>-18,396</b>	<b>-18,396</b>	<b>-18,396</b>	<b>-18,396</b>
<b>Income Total</b>	<b>-18,396</b>	<b>-18,396</b>	<b>-18,396</b>	<b>-18,396</b>
<b>Expenditure</b>				
<u>Human Environment - Acquisition of Assets</u>				
01.09550 - CBD Safety Cameras	80,000	20,000	20,000	20,000
<b>Human Environment - Acquisition of Assets Total</b>	<b>80,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditure Total</b>	<b>80,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Capital Total</b>	<b>61,604</b>	<b>1,604</b>	<b>1,604</b>	<b>1,604</b>

## 8.01 - Human Environment Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>347,287</b>	<b>282,664</b>	<b>290,465</b>	<b>299,052</b>
<b>Restricted Assets</b>				
<u>Human Environment - Restricted Assets</u>				
01.05908 - Internally Restricted Assets - Human Env Services	-59,678	1,178	4,148	-9,900
<b>Human Environment - Restricted Assets Total</b>	<b>-59,678</b>	<b>1,178</b>	<b>4,148</b>	<b>-9,900</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>287,609</b>	<b>283,842</b>	<b>294,613</b>	<b>289,152</b>

**OPERATIONAL PLAN**

Function No.

9.01

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Horticultural Services</b>
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**Responsible Officer: Manager Horticultural Services  
Mr Benjamin Pilon**

**Function Objectives:**

To provide high quality recreation space and facilities to meet the widest practical range of passive recreational needs and expectations of both residents and visitors to the Local Government Area. To provide an arboricultural service for the Urban Centres which will develop and maintain a safe aesthetically pleasing and environmentally beneficial arboricultural setting.

Activity	Actions	Performance Targets/Service Level
Urban Parks Operations	<p>Provision of a regular gardening and turf maintenance service to all passive recreation areas and public gardens.</p> <p>Inspect and rectify defects of hard assets such as irrigation systems, playgrounds, park furniture and water fountains.</p> <p>Master plan for Cameron Park developed following community consultation.</p> <p>Review horticultural, arboricultural and open space components of all development applications and provide recommendations for any conditions of approval in accordance with the Open Space Master Plan and Recreational Strategy.</p> <p>Implement adopted Section 94 Open Space Contribution Plan.</p> <p>Develop a Centre of Excellence Advisory Committee and key organisations.</p> <p>Seek funding opportunities to implement recommendations in the Dubbo Regional Botanic Garden Business Plan.</p> <p>Pursue funding opportunities to provide a therapeutic place associated with Dubbo Base Hospital in accordance with adopted plans.</p> <p>Continue to develop the Specialist Japanese Horticultural skills training programme for the Parks and Landcare staff and others.</p> <p>Liaise with Minokamo for advice and assistance in maintaining authenticity of Shoyoen.</p>	<p>All passive recreation areas and public gardens are maintained to the standard of their specified Maintenance Service Levels. High percentage of available garden space displaying colour and/or greenery.</p> <p>Inspections carried out as per the maintenance standard specification and defects rectified accordingly.</p> <p>Master Plan adopted by Council by July 2017.</p> <p>Active participation in Development Unit meetings ensuring 100% of landscaping associated with new development is considered consistent with the Open Space Masterplan and Recreation Strategy - ongoing.</p> <p>All developer contributions are administered according to the Open Space Masterplan.</p> <p>Identify new stakeholders and facilitate initial meetings.</p> <p>No significant examples of grant opportunities not addressed.</p> <p>No incidents of funding opportunities not pursued.</p> <p>No significant examples of opportunities not addressed.</p> <p>No more than 3 discreet elements of the Shoyoen requiring modification post audit.</p>

**OPERATIONAL PLAN**

Function No.

9.01

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Horticultural Services</b>
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Activity	Actions	Performance Targets/Service Level
	Conduct on-site/ remote audits of the Shoyoen utilising Minokamo resources.	An audit undertaken and reviewed by Minokamo by March 2018.
	Liaise with Toyoma for advice and assistance in improving the authenticity of the Japanese Garden in Wellington.	Development of a fully costed works program to improve the authenticity of the Toyoma Garden by April 2018.
	Pursue opportunities for the acquisition of grant support from external sources to aid in the activities and development of Dubbo Regional Botanic Garden.	No significant examples of grant opportunities not addressed.
	Review horticultural, arboricultural and open space components of all development applications and provide recommendations for any conditions of approval that can enhance biodiversity outcomes.	Active participation in Development Unit meetings ensuring no examples of opportunities to enhance the biodiversity of open space are missed.
	Ensure the provision of drainage reserves in urban areas incorporate biodiversity considerations.	100% of approved designs and landscape plans for drainage reserves address biodiversity considerations.
	Water sensitive urban design elements are incorporated into landscape components of development both internal and external to Council.	Active participation in Development Unit and Project planning meetings ensure all opportunities to incorporate Water Sensitive Urban Design are implemented.
Public Amenities Operations and Maintenance	Regularly clean amenities buildings in accordance with frequency of use by public.	High use amenities cleaned daily and no reasonable criticism from the public.
	Provision of a building maintenance service including programmed renovation works.	Maintenance as per Council's recommended Asset Management Schedule for buildings.
Parks and Reserves Lighting	Cost of providing electricity for pedestrian lighting in this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services from other functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Asset Maintenance Program - Horticulture	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Horticulture Function Plan.	All works scheduled are completed in a timely and effective manner.
Asset Maintenance Horticulture Amenities	Undertake schedule of works identified in the Amenities Maintenance Replacement Plan contained in the Horticulture Function Plan.	All works scheduled are complete in a timely and efficient manner.



**OPERATIONAL PLAN**

Function No.

9.01

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Horticultural Services</b>
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Activity	Actions	Performance Targets/Service Level
Asset Maintenance 2% Special Variation	Undertake additional Maintenance that could not be undertaken with existing budget to maintain Park Standards.	All works completed in a timely and efficient manner.
Street Tree Maintenance	Provision of an efficient and effective arboricultural service to the organisation.	Actions specified in agreed briefs are professionally undertaken and are completed within budgeted allocation.
Trees - Special Projects	Provision of an efficient and effective arboricultural service to the organisation.  Develop a Maintenance Service Level based inspection regime for trees in road reserves.	Actions specified in agreed briefs are professionally undertaken and are completed within budgeted allocation.  Maintenance Service Level for street trees adopted by Council and incorporated in forward budgets by November 2017.
Infrastructure	A suite of standard landscape plans are developed for stormwater infrastructure (including swales and water retarding basins) that meet water sensitive urban design principles, allow for water harvesting / reuse schemes to be incorporated into their developments and / or address biodiversity considerations.	Review standard plans for specific sites and implement as required.
Acquisition of Assets	Implement components of the Wiradjuri Park Masterplan including sourcing external funding opportunities.	Continue to seek external funding as opportunities arise.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Maintenance of Regional Medium Parks - Urban	19.6 Ha	Annual cost per Ha to maintain Regional Medium Parks	\$47,752	% of Regional Medium Parks Maintenance to Standards	100%
Maintenance of Regional Basic Parks - Urban	57.3 Ha	Annual cost per Ha to maintain Regional Basic Parks - Urban	Leased	Percentage of Regional Basic Parks - Urban maintained to standard	Leased
Maintenance of District High Parks - Urban	4.04 Ha	Annual cost per Ha to maintain District High Parks	\$57,149	Percentage of District High Parks maintained to standard	100%
Maintenance of District Medium Parks - Urban	25.89 Ha	Annual cost per Ha to maintain District Medium Parks	\$19,778	Percentage of District Medium Parks maintained to standard	100%
Maintenance of District Low Parks - Urban	8.79 Ha	Annual cost per Ha to maintain District Low Parks	\$10,362	Percentage of District Low Parks maintained to standard	100%
Maintenance of Local High Parks	9.95 Ha	Annual cost per Ha to maintain Local High Parks	\$14,385	Percentage of Local High Parks maintained to standard	100%
Maintenance of Local Medium Parks - Urban	24.92 Ha	Annual cost per Ha to maintain Local Medium Parks	\$9,358	Percentage of Local Medium Parks maintained to standard	100%
Maintenance of Local Low Parks - Urban	31.29 Ha	Annual cost per Ha to maintain Local Low Parks	\$4,076	Percentage of Local Low Parks maintained to standard	100%

**OPERATIONAL PLAN**

Function No.

9.01

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Horticultural Services</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Maintenance of Local Basic Parks - Urban	15.97 Ha	Annual cost per Ha to maintain Local Basic Parks	\$6,777	Percentage of Local Basic Parks maintained to standard	100%
Maintenance of General Low Parks - Urban	18.8 Ha	Annual cost per Ha to maintain General Basic Parks	\$642	Percentage of General Basic Parks maintained to standard	100%
Maintenance of General Basic Parks - Urban	22 Ha	Annual cost per Ha to maintain General Basic Parks	\$1,009	Percentage of General Basic Parks maintained to standard	100%
Percentage of Playgrounds with Shade Structures	67%	Number of shade structures constructed within budget estimate	2	Number of new playground structures constructed	2
Percentage of playgrounds structures that are 15 years and older	10%	Number of playgrounds replaced within budget estimate	1	Number of 15 years and older playgrounds replaced	1
Number of vandalism incidents per year per playground	0			Number of complaints regarding playground vandalism	0
Percentage of softfall undersurfaces that comply with Australian Standards	100%	Average cost per square metre to replace under surfaces that do not comply with standards	\$350	Number of sustainable complaints/injuries as a result of playground undersurfaces	0

**Key Projects**

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>01.09555 - Horticultural Service- Other Structures</b>	<b>01.09555</b>	
DRBG - Adventure Playground (Centre of Excellence)		\$ 1,300,000
DRBG - Carpark		\$ 240,000
Cameron Park Regional Playground		\$ 280,000
<b>Horticultural Service- Other Structures</b>		<b>\$ 1,820,000</b>
<b>01.09563 - Horticultural Service- Other Structures (Renewals)</b>	<b>01.09563</b>	
Victoria Park Drinking Fountain		\$ 6,000
Elston Park Water Play		\$ 6,500
Wahroonga Park Playground		\$ 45,000
Wahroonga Park Playground Softfall		\$ 45,000
Buckingham Drive Lighting		\$ 5,600
Michael Duffy Bubbler		\$ 8,000
Kurrajong Estate Irrigation		\$ 5,000
Margaret Crescent Bore - Future Water Projects		\$ 100,000
Teamsters Park Table Settings		\$ 14,046
<b>Horticultural Service- Other Structures (Renewals)</b>		<b>\$ 235,146</b>

## 9.01 - Horticultural Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Horticulture - Contributions</u>				
01.07642 - Section 94 Contributions - Open Space from 1/7/16	-30,000	-30,000	-30,000	-30,000
01.07650 - Section 94 Contributions - Open Space to 30/06/16	-100,000	-110,000	-120,000	-130,000
01.07664 - Interest on Cont` s by Developers - Open Space	-18,000	-19,000	-20,000	-21,000
<b>Horticulture - Contributions Total</b>	<b>-148,000</b>	<b>-159,000</b>	<b>-170,000</b>	<b>-181,000</b>
<u>Horticulture - Other Income</u>				
01.07658 - Sundry Income - Horticulture & L/Care	-43,674	-44,591	-45,717	-46,631
<b>Horticulture - Other Income Total</b>	<b>-43,674</b>	<b>-44,591</b>	<b>-45,717</b>	<b>-46,631</b>
<b>Income Total</b>	<b>-191,674</b>	<b>-203,591</b>	<b>-215,717</b>	<b>-227,631</b>
<b>Expenditure</b>				
<u>Horticulture - Interest Charges &amp; Depreciation</u>				
01.01339 - Depreciation	988,873	988,873	988,873	988,873
<b>Horticulture - Interest Charges &amp; Depreciation Total</b>	<b>988,873</b>	<b>988,873</b>	<b>988,873</b>	<b>988,873</b>
<u>Horticulture - Less Services Provided</u>				
01.01424 - Less:Charged To Other Functions	-36,308	-37,760	-39,270	-40,841
<b>Horticulture - Less Services Provided Total</b>	<b>-36,308</b>	<b>-37,760</b>	<b>-39,270</b>	<b>-40,841</b>
<u>Horticulture - Maintenance</u>				
01.01317 - Asset Maintenance - Horticulture & Landcare	122,354	130,080	133,615	137,251
01.01320 - Asset Maintenance Horticultural Amenities	51,615	62,239	63,373	54,230
<b>Horticulture - Maintenance Total</b>	<b>173,969</b>	<b>192,319</b>	<b>196,988</b>	<b>191,481</b>
<u>Horticulture - Parks &amp; Gardens</u>				
01.01303 - Urban Parks Operations	2,771,319	2,793,509	2,963,453	3,190,870
01.01309 - Public Amenities Operations	225,658	251,758	258,070	263,123
01.01313 - Parks & Reserves Lighting	42,268	54,396	67,881	85,917
01.01315 - Management Services From Other Functions	299,587	310,109	319,034	328,948
01.01328 - Asset - 2% Special Variation	244,595	257,470	263,908	269,186
01.01334 - Services Provided by Water Supply	-100,000	-100,000	-100,000	-100,000
01.01344 - Horticulture & Landcare	1,031	1,082	1,137	1,193
<b>Horticulture - Parks &amp; Gardens Total</b>	<b>3,484,458</b>	<b>3,568,324</b>	<b>3,773,483</b>	<b>4,039,237</b>
<u>Horticulture - Tree Services</u>				
01.01400 - Street Trees West	38,370	39,925	41,543	725,228
01.01404 - Trees - Special Projects	49,591	25,443	51,860	53,317
<b>Horticulture - Tree Services Total</b>	<b>87,961</b>	<b>65,368</b>	<b>93,403</b>	<b>778,545</b>
<b>Expenditure Total</b>	<b>4,698,953</b>	<b>4,777,124</b>	<b>5,013,477</b>	<b>5,957,295</b>
<b>Operating Total</b>	<b>4,507,279</b>	<b>4,573,533</b>	<b>4,797,760</b>	<b>5,729,664</b>

## 9.01 - Horticultural Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Horticulture - Depreciation (Capital Recovery)</u>				
01.09892 - Depreciation - Parks & Landcare	-988,873	-988,873	-988,873	-988,873
<b>Horticulture - Depreciation (Capital Recovery) Total</b>	<b>-988,873</b>	<b>-988,873</b>	<b>-988,873</b>	<b>-988,873</b>
<b>Income Total</b>	<b>-988,873</b>	<b>-988,873</b>	<b>-988,873</b>	<b>-988,873</b>
<b>Expenditure</b>				
<u>Horticulture - Acquisition of Assets</u>				
01.09555 - Horticultural Services - Other Structures	1,820,000	0	0	0
<b>Horticulture - Acquisition of Assets Total</b>	<b>1,820,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Horticulture - Asset Renewals - Maintenance</u>				
01.09563 - Horticultural Service- Other Structures (Renewals)	235,146	226,500	341,500	600,350
01.09566 - Horticultural Services - Amenities (Renewals)	0	180,000	12,000	0
<b>Horticulture - Asset Renewals - Maintenance Total</b>	<b>235,146</b>	<b>406,500</b>	<b>353,500</b>	<b>600,350</b>
<b>Expenditure Total</b>	<b>2,055,146</b>	<b>406,500</b>	<b>353,500</b>	<b>600,350</b>
<b>Capital Total</b>	<b>1,066,273</b>	<b>-582,373</b>	<b>-635,373</b>	<b>-388,523</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>5,573,552</b>	<b>3,991,160</b>	<b>4,162,387</b>	<b>5,341,141</b>
<b>Restricted Assets</b>				
<u>Horticulture - Restricted Assets</u>				
01.05911 - Internally Restricted Assets - Hort Services	72,723	223,972	15,867	44,270
01.05912 - Externally Restricted Assets - Hort Services	-1,670,675	160,450	171,575	182,700
<b>Horticulture - Restricted Assets Total</b>	<b>-1,597,952</b>	<b>384,422</b>	<b>187,442</b>	<b>226,970</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>3,975,600</b>	<b>4,375,582</b>	<b>4,349,829</b>	<b>5,568,111</b>

**OPERATIONAL PLAN**

Function No.

9.02

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Landcare Services</b>
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**Responsible Officer:   Manager Landcare Services  
Mr Lynton Auld**

**Function Objectives:**

To provide and enhance habitat for indigenous flora and fauna across the Local Government Area, to provide quality passive recreation space and facilities to meet the widest practical range of community and visitor needs and expectations and to protect and enhance the environment and agricultural production through the control of noxious weeds and pest species throughout the Local Government Area.

Activity	Actions	Performance Targets/Service Level
Noxious Plant Inspection	Inspection of private properties, road reserves and river foreshore areas to identify and monitor weed infestation.	Full compliance with Council's Weed Action Program commitments.
Rural Parks & Foreshores Operations	Continue to build working relationships with the Terramungamine Reserve Traditional Owners.	Traditional Owners needs and wishes are considered and met wherever possible.
	Undertake consultation with all stakeholders when undertaking strategic planning and redevelopment of open space elements to allow for the incorporation of appropriate and community approved Indigenous culture focused interpretative material.	Indigenous stakeholders are included in consultation process during development of strategic plans and redevelopment of open space.
	Complete design and documentation for river based recreational infrastructure that is consistent with the Open Space Masterplan, regional eco-tourism plans/opportunities and the Recreation Strategy.	60% of the urban river corridors are developed for passive and active recreational pursuits.
	Identify and take advantage of opportunities to add to Council's land portfolio in regard to the "River Spine" of the urban area as defined in the Open Space Masterplan and the Recreation Strategy.	No examples of opportunities for appropriate acquisition not undertaken.
	Identify and source available government assistance programmes as they become available in respect of the river corridor.	60% of the urban river corridors are developed for passive and active recreational pursuits. Secure grant funding to provide improved ancillary recreation activities, signage, seating and boat ramps.
	Review compliance with the response/ repair times defined in the adopted Risk Management Plan (Defined Asset Management Plan).	No incidence of reported injuries incurred through use of Council's open space and recreation facilities.

**OPERATIONAL PLAN**

Function No.

9.02

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Landcare Services</b>
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Activity	Actions	Performance Targets/Service Level
Regular Urban and Rural Programme	Investigate any possible commercial opportunities to take advantage of the carbon offset methodologies and programmes.	Through the development of the 'Neutral Drive' program offer an example of an effective carbon offset program and investigate the feasibility of targeting other organisations for carbon offsetting using the same methodology.
	Undertake an annual review and quantify impact of salinity on public open space using the data from the groundwater monitoring network.	No more than three (3) hectares of public open space is affected by urban salinity.
	Monitor opportunities for revegetation through agro forestry, carbon sequestration and related programs and target these plantings for "at risk" sub-catchments.	Develop planting plans for "at risk" sub-catchments.
	Implement the Noxious Weeds/Pest Species management programme and Plans.	Noxious Weed and Pest Species Plans are implemented as programmed.
	Stage at least two (2) noxious weeds displays at appropriate public exhibitions per year.	Noxious Weed education displays are conducted at two (2) public forums.
	Develop and submit grant funding applications for the Noxious Weeds Programme.	As appropriate and required grant applications are completed for the Noxious Weed Programme.
	Advise landholders of their responsibilities under the Noxious Weeds Act.	Landholders are advised of their responsibilities through the issuing of Section 18 Noxious Weeds Notices as appropriate. The number of Section 18 notices issues reported annually in June.
Management Services from other functions.	Implement the programme to encourage landholders to avail themselves of Councils self help Noxious Weed Control resources.	The level of landholders utilising Noxious Weed Control resources monitored and reported on annually in June.
	Treatment of declared Noxious weeds as per classification priority and seasonal factors.	The area of noxious weeds by classification priority and species is recorded and mapped by May annually.
Landcare Operations	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
	Provide flora and fauna information to inform road design and maintenance works and incorporate into a Geographical information System (GIS) mapping layer to enable forward planning for rural roadside works design and programmes.	Prompt response to requests for data ensuring that the design or construction process is aware of potential environmental constraints.

**OPERATIONAL PLAN**

Function No.

9.02

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Landcare Services</b>
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Activity	Actions	Performance Targets/Service Level
	Review horticultural, arboricultural and open space components of all development applications and provide recommendations for any conditions of approval that can enhance biodiversity outcomes.	Implement the Rural Reserves Biodiversity Plan as opportunities arise.
	Extend road side mapping information across the Local Government Area.	Roadside vegetation mapping extended by 10% through the application of external grant funding by June 2018.
	Provide flora and fauna information to inform the Environmental Services and Technical Services divisions of Council.	Advice is provided to Environmental Services and Technical Services divisions relating to both internal and external projects.
	Implement the revised Recreation Strategy Plan as it applies to the Villages of Ballimore, Brocklehurst, Eumungerie, Wongarbron.	The revised Recreation Strategy Plan is incorporated in Village designs and recommendations are prioritised.
	Implement Village Beautification Plans for Ballimore, Brocklehurst, Eumungerie, Wongarbron.	Develop a priority of works for existing Village Beautification Plans in consultation with Village communities by November 2017.
	Develop Village Beautification Plans for Geurie, Stuart Town, Mumbil, Euchareena and Elong Elong.	Develop Village Beautification Plans for those villages that do not currently possess one by March 2018.
	Provide support to the Rural Consultative Working Party as required.	No examples of inadequate or inaccurate advise to the Rural Consultative Working Party.
Gardening Services	Provision of an efficient and effective landcare gardening advice service to the organisation.	Actions specified in agreed briefs are professionally undertaken and are completed within budget allocation.
Landcare Services	Provision of landcare services to open passive recreational areas.	All passive open space areas are maintained to the standard of their specified Maintenance Service Level.
Local Land Services Special Projects	Undertake joint Local Land Services projects as agreed.	All works are completed in a timely and effective manner.
Asset Maintenance Program - Landcare	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Landcare Function Plan.	All works scheduled are completed in a timely and effective manner.
Asset maintenance Program - Landcare Amenities	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Landcare Function Plan.	All works scheduled are completed in a timely and effective manner.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Capital Works are completed.

**OPERATIONAL PLAN**

Function No.

9.02

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Landcare Services</b>
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**Key Performance Indicators**

<b>Workload</b>	<b>Est.</b>	<b>Efficiency</b>	<b>Est.</b>	<b>Effective.</b>	<b>Est.</b>
Number of rural properties inspected	450	Cost to inspect per property (initial insp.)	\$335	Percentage Compliance to recommended treatment program	100%
Length of road to be inspected/treated for noxious weeds	3900km	Cost to inspect/treat roads per km	\$115	Number of infestations brought to Council's attention	10
Maintenance of District Medium Parks - Rural	29.47 Ha	Annual Cost per Ha to maintain District Medium Parks	\$5,061	Percentage of District Medium Parks maintained to standard.	100%
Maintenance of District Low Parks - Rural	61.9 Ha	Annual cost per Ha to maintain District Low Parks - Rural	\$1,749	Percentage of District Low maintained to standard.	95%
Maintenance of Local Medium Parks - Rural	121.29 Ha	Annual cost per Ha to maintain Local Medium Parks - Rural	\$85	Percentage of Local Medium maintained to standard.	95%
Maintenance of Local Low Parks - Rural	127.7 Ha	Annual cost per Ha to maintain Local Low parks - Rural	\$859	Percentage of Local Low maintained to standard	95%
Maintenance of Local Basic Parks - Rural	82.09 Ha	Annual cost per Ha to maintain Local Basic parks - Rural	\$61	Percentage of Local Basic maintained to standard	100%
Maintenance of General Community Medium Parks - Rural	32.12 Ha	Annual cost per Ha to maintain General Community Medium Parks - Rural	\$1,555	Percentage of General Community Medium maintained to standard.	100%
Maintenance of General Community Low Parks - Rural	175.3 Ha	Annual cost per Ha to maintain General Community Low Parks - Rural	\$214	Percentage of General Community Low maintained to standard.	95%
Maintenance of General Community Basic Parks - Rural	53.06 Ha	Annual cost per Ha to maintain General Community Basic Parks - Rural	\$201	Percentage of General Community Basic maintained to standard	95%
Number of Gardening Services briefs	2	Number of briefs undertaken within agreed costings	2	Number of Gardening Services briefs rated as satisfactory by clients	2



**OPERATIONAL PLAN**

Function No.

9.02

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Landcare Services</b>
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**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>01.09577 - Acquisition of Assets</b>	<b>01.09577</b>	
7400 - Riverbank Park Foreshore Lighting		\$ 67,000
<b>Landcare Services - Acquisition of Assets Total</b>		<b>\$ 67,000</b>
<b>01.09558 - Renewal of Assets-Asset Maintenance Program-West</b>	<b>01.09558</b>	
Devils Hole Road		\$ 35,000
Troy Creek Signage		\$ 5,000
Wongarbon School Centenary Playground		\$ 35,000
Wongarbon School Centenary Playground Softfall		\$ 32,000
Wongarbon School Centenary Hot Water System		\$ 9,600
<b>Landcare Services - Asset Renewals - Maintenance Total</b>		<b>\$ 116,600</b>

## 9.02 - Landcare Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Landcare Services - Grants &amp; Subsidies</u>				
01.07646 - Grant - Noxious Weeds & Pests	-95,262	-97,807	-100,423	-102,857
<b>Landcare Services - Grants &amp; Subsidies Total</b>	<b>-95,262</b>	<b>-97,807</b>	<b>-100,423</b>	<b>-102,857</b>
<u>Landcare Services - Other Income</u>				
01.07656 - Sundry Income - Noxious Weeds	-3,193	-3,237	-3,293	-3,339
01.07662 - Property Rentals	-6,441	-6,437	-6,632	-6,748
<b>Landcare Services - Other Income Total</b>	<b>-9,634</b>	<b>-9,674</b>	<b>-9,925</b>	<b>-10,087</b>
<b>Income Total</b>	<b>-104,896</b>	<b>-107,481</b>	<b>-110,348</b>	<b>-112,944</b>
<b>Expenditure</b>				
<u>Landcare Services - Interest Charges &amp; Deprec.</u>				
01.01422 - Depreciation	172,951	172,951	172,951	172,951
<b>Landcare Services - Interest Charges &amp; Deprec. Total</b>	<b>172,951</b>	<b>172,951</b>	<b>172,951</b>	<b>172,951</b>
<u>Landcare Services - Less Services Provided</u>				
01.01340 - Less: Gardening Services Charged to Functions	-171,902	-174,638	-177,254	-179,949
<b>Landcare Services - Less Services Provided Total</b>	<b>-171,902</b>	<b>-174,638</b>	<b>-177,254</b>	<b>-179,949</b>
<u>Landcare Services - Noxious Weeds</u>				
01.01297 - Landcare Services - Noxious Weeds	78,178	80,675	83,259	85,929
01.01301 - Noxious Plant Inspection	300,800	306,376	312,064	320,752
<b>Landcare Services - Noxious Weeds Total</b>	<b>378,978</b>	<b>387,051</b>	<b>395,323</b>	<b>406,681</b>
<u>Landcare Services - Operating Expenses</u>				
01.01316 - Management Services From Other Functions	173,585	180,458	185,540	190,639
01.01407 - Gardening Services	116,900	120,085	123,188	126,407
01.01524 - Landcare Maintenance	55,100	56,574	58,089	59,642
01.01526 - Asset - 2% Special Variation	38,182	38,684	39,651	40,642
<b>Landcare Services - Operating Expenses Total</b>	<b>383,767</b>	<b>395,801</b>	<b>406,468</b>	<b>417,330</b>
<u>Landcare Services - Parks and Gardens</u>				
01.01304 - Landcare Operations	138,574	143,193	147,591	151,800
01.01307 - Rural Parks & Foreshores Operations	527,282	548,869	561,648	577,248
01.01332 - Landcare Asset Amenities	14,000	14,350	14,708	15,076
01.01342 - Services Provided by Water Supply	-227	-227	-232	-236
<b>Landcare Services - Parks and Gardens Total</b>	<b>679,629</b>	<b>706,185</b>	<b>723,715</b>	<b>743,888</b>
<b>Expenditure Total</b>	<b>1,443,423</b>	<b>1,487,350</b>	<b>1,521,203</b>	<b>1,560,901</b>
<b>Operating Total</b>	<b>1,338,527</b>	<b>1,379,869</b>	<b>1,410,855</b>	<b>1,447,957</b>

## 9.02 - Landcare Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Landcare Services - Depreciation (Cap. Recovery)</u>				
01.09897 - Depreciation - Parks & Landcare	-172,951	-172,951	-172,951	-172,951
<b>Landcare Services - Depreciation (Cap. Recovery) Total</b>	<b>-172,951</b>	<b>-172,951</b>	<b>-172,951</b>	<b>-172,951</b>
<b>Income Total</b>	<b>-172,951</b>	<b>-172,951</b>	<b>-172,951</b>	<b>-172,951</b>
<b>Expenditure</b>				
<u>Landcare Services - Acquisition of Assets</u>				
01.09577 - Acquisition of Assets	67,000	0	0	0
<b>Landcare Services - Acquisition of Assets Total</b>	<b>67,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Landcare Services - Asset Renewals - Maintenance</u>				
01.09558 - Renewal of Assets-Asset Maintenance Program-West	116,600	25,000	15,000	0
<b>Landcare Services - Asset Renewals - Maintenance Total</b>	<b>116,600</b>	<b>25,000</b>	<b>15,000</b>	<b>0</b>
<b>Expenditure Total</b>	<b>183,600</b>	<b>25,000</b>	<b>15,000</b>	<b>0</b>
<b>Capital Total</b>	<b>10,649</b>	<b>-147,951</b>	<b>-157,951</b>	<b>-172,951</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,349,176</b>	<b>1,231,918</b>	<b>1,252,904</b>	<b>1,275,006</b>
<b>Restricted Assets</b>				
<u>Landcare Services - Restricted Assets</u>				
01.05914 - Internally Restricted Assets - Landcare Services	15,312	15,525	15,863	16,140
01.05915 - Externally Restricted Assets - Landcare Services	-67,000	0	0	0
<b>Landcare Services - Restricted Assets Total</b>	<b>-51,688</b>	<b>15,525</b>	<b>15,863</b>	<b>16,140</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,297,488</b>	<b>1,247,443</b>	<b>1,268,767</b>	<b>1,291,146</b>

<b>OPERATIONAL PLAN</b>
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Function No.

9.4

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>
<b>FUNCTION:</b>	<b>Parks &amp; Landcare Business Support Services</b>

**Responsible Officer: Manager Business Support  
Mrs Natasha Everett**

**Function Objectives:**

To provide management and business support services which provide for the effective and efficient operation of the Parks and Landcare Services Division.  
To maintain a continuous improvement culture within the Function to ensure we remain relevant, effective and up to date with the current industry standards and advances.

Activity	Actions	Performance Targets/Service Level
Management Services	<p>Provide strategic direction and management to the Parks and Landcare Services Division.</p> <p>Review Compliance with the response / repair time defined in the adopted Risk Management plan (Defined Asset Management Policy) DAMP.</p> <p>Implement adopted Section 94 Open Space Contributions Plan.</p> <p>Identify grant funding opportunities and facilitate the preparation of grant applications to support community groups to undertake maintenance and development projects on and for recreational facilities.</p>	<p>To provide Councillors ratepayers and all Council divisions with accurate information and advice in a timely manner.</p> <p>Conduct Divisional internal audits quarterly for DAMP compliance. Comply with the Organisational requirements for Integrated planning and reporting.</p> <p>Ensure development of the Open Space Network is consistent with the Adopted Open Space Section 94 Contribution Plan.</p> <p>Coordinate the Division's approach to grant funding ensuring opportunities are properly investigated and where appropriate applied for.</p>
Business Support Services	<p>Provide business support services to the Parks and Landcare Services Division.</p>	<p>Various corporate and operational plans reviewed, implemented and updated. Division operating in an effective and efficient manner.</p>
Annual Operational Plan (including Annual Budget) Preparation	<p>Operational Plans for the Parks and Landcare Division adopted by Council by due date.</p> <p>Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation, for the Parks and Landcare Division.</p> <p>Monitor the use of the zero based budgeting framework by the Organisation within the Parks and Landcare Division.</p>	<p>Operational Plans (including budget) adopted in June each year for the Parks and Landcare Division.</p> <p>Asset Management Plans for the Parks and Landcare Division are prepared and submitted by due date.</p> <p>All zero based budgeting requirements are fully adhered to within the Parks and Landcare Division.</p>
Quarterly Budget Review	<p>Divisional reviews of the Operational Plan (including budget) undertaken for the Parks and Landcare Division on a quarterly basis.</p>	<p>Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.</p>
Management Services from other functions.	<p>Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.</p>	<p>Amounts charged are accepted as reasonable for the level of service provided.</p>

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Agreed Briefs	7			AOP and Budget time	100%
				Management Plan	100%

## 9.04 - Parks & Landcare Business Support Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Parks Support - Less Services Provided</u>				
01.01439 - Less: Charged To Parks & L/Care Function	-920,714	-965,870	-991,251	-1,019,711
<b>Parks Support - Less Services Provided Total</b>	<b>-920,714</b>	<b>-965,870</b>	<b>-991,251</b>	<b>-1,019,711</b>
<u>Parks Support - Parks &amp; Landcare Support</u>				
01.01429 - Management Services From Other Functions	51,397	52,463	53,554	54,657
01.01431 - Management Services	232,557	241,880	250,657	260,701
01.01435 - Business Support Services	604,108	638,059	652,736	669,363
<b>Parks Support - Parks &amp; Landcare Support Total</b>	<b>888,062</b>	<b>932,402</b>	<b>956,947</b>	<b>984,721</b>
<b>Expenditure Total</b>	<b>-32,652</b>	<b>-33,468</b>	<b>-34,304</b>	<b>-34,990</b>
<b>Operating Total</b>	<b>-32,652</b>	<b>-33,468</b>	<b>-34,304</b>	<b>-34,990</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-32,652</b>	<b>-33,468</b>	<b>-34,304</b>	<b>-34,990</b>
<b>Restricted Assets</b>				
<u>Parks Support - Restricted Assets</u>				
01.05917 - Internally Restricted Assets - P&LC Business Supp.	32,652	33,468	34,304	34,990
<b>Parks Support - Restricted Assets Total</b>	<b>32,652</b>	<b>33,468</b>	<b>34,304</b>	<b>34,990</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

9.5

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Sporting Facilities</b>
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**Responsible Officer: Manager Sporting Facilities  
Mr Wes Giddings**

**Function Objectives:**

To provide high quality recreation space and facilities to meet the widest practical range of active recreational needs and expectations of both residents and visitors to the Local Government Area.
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Activity	Actions	Performance Targets/Service Level
Sporting Facilities Operations	<p>Provision of sporting ground and associated facilities</p> <p>Identify grant funding opportunities and facilitate preparation of grant applications to support community groups to undertake maintenance and development projects for facilities.</p> <p>Review the Barden Park Regional Centre for Athletics Business Plan in regard to targeting regional events.</p> <p>Implement the Regional Centre of Excellence for Athletics Business Plan.</p> <p>Continue to coordinate development of Junior Rugby/Cricket club facilities at Victoria Park including targeting of external funding opportunities.</p> <p>In conjunction with Sporting Groups seek external funding for the construction of a second synthetic field at Pioneer Park.</p> <p>Source external funds through the application of the Sponsorship policy to regional sporting assets.</p> <p>Implement an Apex Oval sand base profile 'best practice' Maintenance Manual.</p> <p>In conjunction with Sporting Groups seek external funding for the upgrade of tennis facilities to a regional standard.</p> <p>In conjunction with Sporting Groups seek external funding for the construction of a new cycle track off Victoria Park No 1 Oval and the expansion of the Victoria No 1 Oval turf surface.</p>	<p>Sporting grounds maintained to a standard of their respective Maintenance Service Level.</p> <p>No significant examples of grant funding opportunities not addressed.</p> <p>Barden Park is the Regional Centre for Athletics in the Central West NSW and the Orana Region.</p> <p>Barden Park to host 2 State level carnivals in 2017/18.</p> <p>Victoria Park sporting precinct is capable of holding regional level sporting events/carnivals.</p> <p>Pioneer Park Hockey Complex is capable of holding regional events.</p> <p>Ensure at least 1 Regional Sporting facility receives funds sourced through the Sponsorship Policy.</p> <p>Dubbo Apex Clubs Caltex Park is acknowledged as the best football facility in regional NSW.</p> <p>Tennis sporting precinct is capable of holding regional level sporting events/carnivals.</p> <p>Victoria Park Sporting precinct is capable of holding regional level sporting events/carnivals.</p>

<b>OPERATIONAL PLAN</b>
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Function No.

9.5

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Sporting Facilities</b>
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Activity	Actions	Performance Targets/Service Level
	Complete Design and documentation for the formalisation of car parking and pedestrian access between Victoria No 2 & 3 Ovals.	Victoria Park Sporting precinct is capable of holding regional level sporting events/carnivals.
	Continue roll out of the Centralised Irrigation Control System throughout the Open Space Network.	Quantified reduction in the reliance on potable water by Open Space and other horticultural elements.
	A review, culminating in a report with recommendations as to the feasibility of irrigating West Dubbo open space with untreated river water is submitted to Executive Staff.	A reduction in the reliance on potable water by open space and other horticultural elements.
	Undertake community consultation with user groups of Kennard Park to develop a master plan for the oval.	A full costed master plan for Kennard Park is adopted by Council by April 2018.
	Undertake community consultation with user groups of Rygate Park to develop a master plan for the oval.	A full costed master plan for Rygate Park is adopted by Council by June 2018.
Preparation of Sporting Facilities	Undertake the annual review of Sporting Associated requirements and associated Agreed Briefs for Sporting Preparation	Sport specific preparation for service levels are accurately identified and costed. An Agreed Brief with Community Services is developed and signed to recover 100% of Sport Specific costs.
	Review costs and programmes associated with sport preparation in regard to achieving efficiencies.	A base line sporting preparation figure is determined for 2017/18 with a view of achieving a 5% reduction in sporting preparation costs in 2018/19 (taking into account CPI).
Public Amenities Maintenance - Sport	Regularly clean amenities buildings in accordance with frequency of use by public.	High use amenities cleaned daily and no reasonable criticism from the public.
Trees Special Project Iconic Tree Planting	Shade and aesthetics around the community sports fields is improved through a staged planting program that enhances the sporting fields amenity.	Minimum of one sporting oval is planted with shade trees each year.
Management Services from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Capital Works are completed on time and on budget.

<b>OPERATIONAL PLAN</b>
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Function No.

9.5

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Sporting Facilities</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Maintenance of Regional Premium Sporting Facilities	8.9Ha	Annual cost per Ha to maintain Regional Premium facilities	\$18,922	Percentage of Regional Premium Facilities maintained to standard	100%
Maintenance of Regional High Sporting Facilities	6.2 Ha	Annual cost per Ha to maintain Regional High facilities	\$12,194	Percentage of Regional High Facilities maintained to standard	100%
Maintenance of Regional Medium Sporting Facilities	19.3 Ha	Annual cost per Ha to maintain Regional Medium facilities	\$12,414	Percentage of Regional Medium Facilities maintained to standard	100%
Maintenance of District High Sporting Facilities	12.2 Ha	Annual cost per Ha to maintain District Medium Facilities	\$6,256	Percentage of District Medium Facilities maintained to standard	100%
Maintenance of District Medium Sporting Facilities	15.1 Ha	Annual cost per Ha to maintain District Medium Facilities	\$12,051	Percentage of District Medium Facilities maintained to standard	100%
Maintenance of District Low Sporting Facilities	26.8 Ha	Annual cost per Ha to maintain District Low Facilities	\$6,672	Percentage of District Low Facilities maintained to standard	100%
Maintenance of Local Medium Sporting Facilities	15.2 Ha	Annual cost per Ha to maintain Local Medium Facilities	\$4,083	Percentage of Local Medium Facilities maintained to standard	100%
Maintenance of General Community Low Sporting Facilities	12.2 Ha	Annual cost per Ha to maintain Local Low Facilities	\$0	Percentage of Local Low Facilities maintained to standard	100%
Area of sporting facilities prepared for Community Services (ha)	96.56 Ha	Annual cost per ha	\$3,807	Number of sustainable complaints received from Community Services Division	Nil
Number of sporting facilities under License Agreements	10	Annual cost per License to maintain	\$800	Number of sustainable complaints from Licensees	Nil



**OPERATIONAL PLAN**

Function No.

9.5

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Sporting Facilities</b>
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**Key Projects**

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Sporting Facilities - Asset Renewals - Maintenance Sporting Fac. - Other Structures (Renewals)</b>	<b>1.9600</b>	
Pioneer Park Hockey Surface		\$ 405,000
Caltex (EDSC) Sports Lighting		\$ 600,000
Rygate Park Fencing		<u>\$ 20,000</u>
<b>Sporting Fac. -Other Structures (Renewals) - Total</b>		<b><u>\$1,025,000</u></b>

## 9.05 - Sporting Facilities

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Sporting Facilities - Charges &amp; Fees</u>				
01.07700 - Sporting Rents & Fees	-134,753	-137,490	-140,952	-143,816
<b>Sporting Facilities - Charges &amp; Fees Total</b>	<b>-134,753</b>	<b>-137,490</b>	<b>-140,952</b>	<b>-143,816</b>
 <u>Sporting Facilities - Interest on Investments</u>				
01.07696 - Interest on Investments	-15,884	-15,884	-16,281	-16,607
<b>Sporting Facilities - Interest on Investments Total</b>	<b>-15,884</b>	<b>-15,884</b>	<b>-16,281</b>	<b>-16,607</b>
 <u>Sporting Facilities - Other Income</u>				
01.07698 - Sporting Facilities Sundry Income	-101,929	-51,977	-52,026	-52,066
01.07701 - Rental & Leases	-137	-137	-140	-143
<b>Sporting Facilities - Other Income Total</b>	<b>-102,066</b>	<b>-52,114</b>	<b>-52,166</b>	<b>-52,209</b>
 <b>Income Total</b>	 <b>-252,703</b>	 <b>-205,488</b>	 <b>-209,399</b>	 <b>-212,632</b>
 <b>Expenditure</b>				
<u>Sporting Facilities - Interest Charges &amp; Deprec.</u>				
01.01470 - Depreciation	1,398,620	1,398,620	1,398,620	1,398,620
<b>Sporting Facilities - Interest Charges &amp; Deprec. Total</b>	<b>1,398,620</b>	<b>1,398,620</b>	<b>1,398,620</b>	<b>1,398,620</b>
 <u>Sporting Facilities - Less Services Provided</u>				
01.01472 - Less: Sport.Fac.Sv Charged To Functions	-428,686	-441,546	-454,792	-468,436
<b>Sporting Facilities - Less Services Provided Total</b>	<b>-428,686</b>	<b>-441,546</b>	<b>-454,792</b>	<b>-468,436</b>
 <u>Sporting Facilities - Maintenance</u>				
01.01462 - Sporting Facilities - Asset Maintenance	304,866	307,215	335,603	343,477
01.01467 - Public Amenities - Sporting	99,200	101,324	104,032	106,345
01.01478 - Public Amenities Maintenance - Sporting	125,398	137,878	150,706	154,601
<b>Sporting Facilities - Maintenance Total</b>	<b>529,464</b>	<b>546,417</b>	<b>590,341</b>	<b>604,423</b>
 <u>Sporting Facilities - Operating Expenses</u>				
01.01457 - Barden Park Operations	6,165	8,220	8,425	8,659
01.01458 - Services Provided by Water Supply	-2,084	-2,084	-2,084	-2,084
01.01460 - Sporting Facilities Operations	1,144,314	1,209,909	1,241,108	1,277,295
01.01465 - Apex Oval Grandstand Operations	38,475	40,307	92,762	41,724
01.01466 - Preparation Of Sporting Facilities	428,686	441,546	454,792	468,436
01.01468 - Management Services From Other Functions	99,792	102,419	105,477	108,216
01.01473 - Interest on Loans	90,344	80,898	70,869	60,223
01.01474 - 2% Special Variation	149,806	148,672	152,389	156,198
01.01477 - Iconic Tree Planting - Sporting	30,000	32,000	32,800	33,620
<b>Sporting Facilities - Operating Expenses Total</b>	<b>1,985,498</b>	<b>2,061,887</b>	<b>2,156,538</b>	<b>2,152,287</b>
 <b>Expenditure Total</b>	 <b>3,484,896</b>	 <b>3,565,378</b>	 <b>3,690,707</b>	 <b>3,686,894</b>
 <b>Operating Total</b>	 <b>3,232,193</b>	 <b>3,359,890</b>	 <b>3,481,308</b>	 <b>3,474,262</b>

## 9.05 - Sporting Facilities

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Sporting Facilities - Depreciation (Cap. Recovery)</u>				
01.09907 - Depreciation - Parks & Landcare	-1,398,620	-1,398,620	-1,398,620	-1,398,620
<b>Sporting Facilities - Depreciation (Cap. Recovery) Total</b>	<b>-1,398,620</b>	<b>-1,398,620</b>	<b>-1,398,620</b>	<b>-1,398,620</b>
<b>Income Total</b>	<b>-1,398,620</b>	<b>-1,398,620</b>	<b>-1,398,620</b>	<b>-1,398,620</b>
<b>Expenditure</b>				
<u>Sporting Facilities - Acquisition of Assets</u>				
01.09609 - Sporting Facilities - Loan Principal Repayment	153,298	162,744	172,773	183,419
<b>Sporting Facilities - Acquisition of Assets Total</b>	<b>153,298</b>	<b>162,744</b>	<b>172,773</b>	<b>183,419</b>
<u>Sporting Facilities - Asset Renewals - Maintenance</u>				
01.09600 - Sporting Fac. -Other Structures (Renewals) - West	1,025,000	430,000	300,000	565,000
01.09601 - Sporting Facilities - Buildings - Amenities	0	100,000	150,000	0
<b>Sporting Facilities - Asset Renewals - Maintenance Total</b>	<b>1,025,000</b>	<b>530,000</b>	<b>450,000</b>	<b>565,000</b>
<b>Expenditure Total</b>	<b>1,178,298</b>	<b>692,744</b>	<b>622,773</b>	<b>748,419</b>
<b>Capital Total</b>	<b>-220,322</b>	<b>-705,876</b>	<b>-775,847</b>	<b>-650,201</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>3,011,871</b>	<b>2,654,014</b>	<b>2,705,461</b>	<b>2,824,061</b>
<b>Restricted Assets</b>				
<u>Sporting Facilities - Restricted Assets</u>				
01.05920 - Internally Restricted Assets - Sporting Facilities	-762,262	56,343	-120,574	154,394
<b>Sporting Facilities - Restricted Assets Total</b>	<b>-762,262</b>	<b>56,343</b>	<b>-120,574</b>	<b>154,394</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>2,249,609</b>	<b>2,710,357</b>	<b>2,584,887</b>	<b>2,978,455</b>

<b>OPERATIONAL PLAN</b>
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Function No.

9.6

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Parks &amp; Landcare Operations</b>
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**Responsible Officer: Manager Parks & Landcare Operations**  
**West - Mr Mark Kelly**  
**East - Mr Duane Whittle**

**Function Objectives:**

The provision of specialised horticultural and landcare related services to in-house service purchasers (clients) and customers external to council in a cost effective and efficient manner with full cost recovery to be achieved.

Activity	Actions	Performance Targets/Service Level
Urban Parks Operations	Maintain parks to Agreed Brief.	Works completed within timeframe, budget and maintenance service levels.
	Continue to develop the 'Specialist Japanese Horticultural Skills' training programme for Parks & Landcare staff and others.	Facilitate an annual visit by Minokamo landscape professionals to undertake training.
	Review compliance with the response/ repair times defined in the adopted Risk Management Plan (Defined Asset Management Plan).	No incidence of reported injuries incurred through use of Council's open space and recreation facilities.
Community Participation	Conduct at least four community tree planting activities per year.	Facilitate more than 600 hours of community assisted tree planting and maintenance projects.
	Provide support to Landcare Groups, Clean-up Australia Day, Adopt-a-Park Groups, Friends Groups and Society's.	5,000 hours of community involvement in parks, gardens, landcare and sporting facilities development and maintenance.
	Work with the community to establish additional Adopt-a-Park groups.	Establish three new Adopt-a-Park groups.
	Actively support the organisers of the Clean Up Australia Day Activities.	Participation at Clean Up Australia Day increases from 2016/2017 levels.
	Provide opportunities and inkind support for the community to participate in environmental programs along the river corridor.	At least two (2) community engagement activities are held along the river corridor reserves annually.
	Provide ongoing support to the village based Adopt-a-Park Groups.	Assist the community to implement the beautification plans.
	Maintenance and improvements to villages within Councils maintenance and renewal budgets.	Monthly village maintenance program - mowing, whipper snipping, general maintenance monitored monthly.
Gardening Services	Implement phase up/phase down provisions as necessary for the maintenance service levels for roadside landscaping in respect of Urban Area entrances and major sub-arterials, including medians in particular.	Ensure adequate Branch input and recommendations to Civil Infrastructure review of service levels in accordance with Corporate timetables.
	Pursue expansion of remote mobile computing capability within the Parks and Landcare operating environment.	Continue to expand mobile computing applications throughout Operations for maintenance, inspections and defect reporting.
	Utilise Council generated greenwaste productivity.	Greenwaste generated from Parks and Landcare Services Operations are fully utilised.

<b>OPERATIONAL PLAN</b>
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Function No.

9.6

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE</b>	<b>FUNCTION:</b>	<b>Parks &amp; Landcare Operations</b>
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Activity	Actions	Performance Targets/Service Level
Sporting Operations	Maintenance and improvement to parks and recreational areas within Councils maintenance and renewal budgets in conjunction with community sporting and facilities groups.	Sporting field maintenance in accordance with relevant sports and seasons.
Asset Maintenance - Landcare	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Asset Maintenance - Amenities Landcare	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Rural Parks and Foreshores Operations	Maintain Parks to Agreed Brief	Works completed within timeframe, budget and maintenance service levels.
Sporting Facilities Asset Maintenance	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Sporting Asset Maintenance Amenities	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Preparation of Sporting Facilities	Review costs and programmes associated with sport preparation in regard to achieving efficiencies.	Cost of sports field preparation does not increase above CPI.
Preparation of Sporting Special Works	Carry out sporting field preparation to Agreed Brief	Works completed within timeframe allocation and Code of Practice.
Street Tree Maintenance	Implement a Maintenance Service Level based inspection regime for trees in road reserves.	No more than 1% of standing street trees are in a category of 'hazardous' requiring removal.
Management Services	Cost of services including Management Accounting, Financial Accounting, Information Technology and Corporate Overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of Parks and Landcare Services Agreed Briefs	180	Number of Briefs undertaken within agreed costings	180	Number of briefs rates as being undertaken satisfactorily by clients	100%
				Full cost recovery obtained by function	Yes

## 9.06 - Parks & Landcare Operations

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Parks Operations - Interest Charges &amp; Depreciation</u>				
01.01540 - Depreciation	1,304	1,304	1,304	1,304
<b>Parks Operations - Interest Charges &amp; Depreciation Total</b>	<b>1,304</b>	<b>1,304</b>	<b>1,304</b>	<b>1,304</b>
<u>Parks Operations - Less Services Provided</u>				
01.01525 - Less:Charged To Parks & Landcare Funct.	-4,073,181	-4,163,970	-4,373,929	-4,620,341
01.01527 - Less:Gardening Services Charged to Functions	-1,215,895	-1,252,261	-1,283,452	-1,315,481
01.01529 - Less:Charged To Parks & Landcare Funct. - East	-1,355,950	-1,380,362	-1,405,260	-1,444,937
<b>Parks Operations - Less Services Provided Total</b>	<b>-6,645,026</b>	<b>-6,796,593</b>	<b>-7,062,641</b>	<b>-7,380,759</b>
<u>Parks Operations - Parks &amp; Landcare East</u>				
01.01503 - Public Amenities Operations - East	51,429	52,200	52,983	54,042
01.01514 - Management Services East	179,045	187,885	196,294	206,107
01.01520 - Urban Parks Operations - East	629,529	641,860	654,463	674,819
01.01530 - Sporting Facilities Operations - East	171,198	173,766	176,372	181,663
01.01531 - Sporting Facilities Maintenance - East	28,533	28,961	29,395	30,277
01.01532 - Street Trees - East	114,237	116,521	118,851	121,229
01.01533 - Rural Parks & Foreshores - East	24,500	25,235	25,993	26,772
01.01534 - Landcare Maintenance - East	19,500	20,085	20,688	21,307
01.01535 - Sporting Amenities Maint. - East	85,599	86,883	88,186	90,831
01.01536 - Noxious Plant Expenses - East	189,810	192,612	195,456	201,229
01.01537 - Horticulture Maintenance - East	41,615	42,245	42,872	42,858
01.01538 - Cemeteries - East	191,146	194,969	198,869	202,846
01.01539 - Cemeteries - East - Less Services Provided	-191,146	-194,969	-198,869	-202,846
01.01542 - Less: Management Serv to Activities - East	-179,045	-187,885	-196,294	-206,107
<b>Parks Operations - Parks &amp; Landcare East Total</b>	<b>1,355,950</b>	<b>1,380,368</b>	<b>1,405,259</b>	<b>1,445,027</b>
<u>Parks Operations - Parks &amp; Landcare Operations</u>				
01.01491 - Urban Parks Operations - West	2,021,380	2,055,215	2,187,081	2,389,356
01.01495 - Sporting Facilities Operations - West	811,596	844,779	865,899	887,547
01.01497 - Sporting Facilities - West	200,218	200,101	205,105	209,958
01.01498 - Street Trees - West	358,060	368,275	377,482	386,919
01.01499 - Rural Parks & Foreshores Operations - West	416,967	436,386	447,297	458,477
01.01500 - Landcare Maintenance - West	35,600	36,489	37,401	38,335
01.01501 - Regular Urban & Rural Programmes	44,456	45,567	46,706	47,873
01.01504 - Landcare Amenities - West	14,000	14,350	14,708	15,076
01.01506 - Horticultural Amenities - West	10,000	20,000	20,250	10,500
01.01507 - Preparation Of Sporting Facilities - West	233,774	238,656	244,619	250,735
01.01509 - Noxious Plant Inspection - West	110,990	113,764	116,608	119,523
01.01511 - Management Services West	1,859,430	1,912,467	1,952,330	2,011,920
01.01513 - Less:Management Serv To Activities - West	-1,859,430	-1,912,467	-1,952,330	-2,011,920
01.01515 - Gardening Services	857,835	883,980	905,971	928,472
01.01518 - Street Trees - Special Projects - West	70,000	47,463	74,275	76,131
01.01523 - Horticulture Maintenance - West	104,200	111,200	113,980	116,830
<b>Parks Operations - Parks &amp; Landcare Operations Total</b>	<b>5,289,076</b>	<b>5,416,225</b>	<b>5,657,382</b>	<b>5,935,732</b>

## 9.06 - Parks & Landcare Operations

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure Total</b>	1,304	1,304	1,304	1,304
<b>Operating Total</b>	1,304	1,304	1,304	1,304
<b>Capital</b>				
<b>Income</b>				
<u>Parks Operations - Depreciation (Capital Recovery)</u>				
01.09912 - Depreciation - Parks & Landcare	-1,304	-1,304	-1,304	-1,304
<b>Parks Operations - Depreciation (Capital Recovery) Total</b>	-1,304	-1,304	-1,304	-1,304
<b>Income Total</b>	-1,304	-1,304	-1,304	-1,304
<b>Capital Total</b>	-1,304	-1,304	-1,304	-1,304
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	0	0	0	0
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	0	0	0	0

<b>OPERATIONAL PLAN</b>
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Function No.

9.7

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE SERVICES</b>	<b>FUNCTION    Recreation Planning and Programs</b>
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**Responsible Officer:    Manager Recreation Planning & Programs  
Ms Tracey Whillock**

**Business Objectives:**

To encourage residents to pursue recreational activities; to provide a range of recreation facilities and programs to meet the needs of residents in a cost effective and efficient manner.

Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	100% of costs for the use of the facilities are recovered from internal clients.
Recreation Planning & Management	Residents and sporting organisations provided with current and accurate information, enquiries relating to recreational matters, administration of Dubbo Regional Sports Council, booking the hire of recreation venues and facilities.	No reasonable criticisms of recreation planning, venue bookings and administration of the Dubbo Regional Sports Council and advice.
	In consultation with the Dubbo Regional Sports Council and other stakeholders, review requirements for the provision of future recreation facilities for all sectors of the community e.g. aged, youth, disabled, families and indigenous groups.	60% of residents participate in recreational activities.
	Review the Recreation Strategy and incorporate the former Wellington Council recreational needs.	In conjunction with the stakeholder consultation, develop a Dubbo Regional Council Recreation Strategy for the new Council area by May 2018.
	A strategic review of indoor recreation activities throughout the Dubbo Regional Council Area is undertaken.	A report with findings and recommendations is submitted to Executive Staff Committee by July 2017.
	Encourage and foster community awareness, participation and self help in the development and maintenance of recreation facilities through the Dubbo Regional Sports Council.	An increase in the number of successful applications submitted through the Dubbo Regional Sports Ground Improvement Fund, or other external grants.
	Implement the City Development Delivery Plan as it relates to sporting associations and potential events.	Provide input and support to City Promotion and Event Support to attract and retain major sporting events to the LGA ensuring 90% of residents rate sporting and recreational facilities as satisfactory.
	Ensure the incorporation of sporting event requirements into the capital improvements of recreational facilities.	Provide timely advice to Asset Owner on limitations of the facilities that may prevent the attraction or retention of sporting events to the LGA.
	Undertake an annual review of sporting association requirements and associated Agreed Briefs for Sporting Preparation.	Cost of sport field preparation does not increase above CPI.



<b>OPERATIONAL PLAN</b>
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Function No.

9.7

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE SERVICES</b>	<b>FUNCTION</b>	<b>Recreation Planning and Programs</b>
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Activity	Actions	Performance Targets/Service Level
	Operational Plans (including budget) adopted in June each year for the Recreation Planning and Programs, deliverable to the Recreation Services Function.  Zero based budgeting framework is utilised within the Recreational Services Branch.	Operational Plans for the Recreational Services Function adopted by Council by due date.  All Zero based budgeting requirements are fully adhered to within the Recreation Planning and Programs Services Branch.
Preparation of Sporting Facilities	Payment to Parks and Landcare Division for sportsground preparation and maintenance.	No reasonable criticism of the standard of sports fields. Charges by Parks and Landcare Division accepted as fair and reasonable for the level of service provided.
Management Services from other Functions	Internal services provided including Financial and Management Accounting, Corporate Overhead, telephone, printing, Civic Administration Building accommodation, computer and Information Management provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Major Sporting Events	Support is provided for the attraction and retention of major sporting events held in the LGA through the provision of field preparation and supply of additional services such as toilets, garbage bins, portable grandstands.	Community has the opportunity to view high quality sporting events.
Contributions - DA Fees	Council's financial support of sporting bodies submitting DAs for projects on Council owned and controlled land.	No of requests for financial support for DA fee costs.
Sports Council	Auspice funds to ensure the ongoing operation of the Dubbo Regional Sports Council.  Conduct an annual sports award presentation ceremony to recognise excellence in sporting achievements of Dubbo Regional Council residents.	No complaints relating to the management of the Sports Council funds.  Conducted November annually.

<b>OPERATIONAL PLAN</b>
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Function No.

9.7

<b>PRINCIPAL ACTIVITY:</b>	<b>PARKS AND LANDCARE SERVICES</b>	<b>FUNCTION</b>	<b>Recreation Planning and Programs</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
No. of Sports Council Meetings per annum	16	Cost per capita for Recreation Planning & Management expenditure	\$14.19	No. of sports affiliated with Sports Council	41
Seasonal Ground Allocations completed by set time frame	4		Percentage of Seasonal Ground Allocation requests able to be met	100%	
Number of major sporting events funding supported.	8		Adherence to wet weather policy	100%	
		Adherence to Sporting Grounds Terms and Conditions of Use	100%		

## 9.07 - Recreation Planning & Programs

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Recreation Planning &amp; Programs - Charges &amp; Fees</u>				
01.07713 - Sporting Rents & Fees - West	-121,667	-129,095	-130,757	-133,373
<b>Recreation Planning &amp; Programs - Charges &amp; Fees Total</b>	<b>-121,667</b>	<b>-129,095</b>	<b>-130,757</b>	<b>-133,373</b>
<u>Recreation Planning &amp; Programs - Contributions</u>				
01.07714 - Contributions	-471	-483	-493	-503
<b>Recreation Planning &amp; Programs - Contributions Total</b>	<b>-471</b>	<b>-483</b>	<b>-493</b>	<b>-503</b>
<u>Recreation Planning &amp; Programs - Other Income</u>				
01.07716 - Sundry Income	-2,142	-2,142	-2,185	-2,229
<b>Recreation Planning &amp; Programs - Other Income Total</b>	<b>-2,142</b>	<b>-2,142</b>	<b>-2,185</b>	<b>-2,229</b>
<b>Income Total</b>	<b>-124,280</b>	<b>-131,720</b>	<b>-133,435</b>	<b>-136,105</b>
<b>Expenditure</b>				
<u>Recreation Planning &amp; Pr- Other Sport &amp; Recreation</u>				
01.03015 - Recreation Planning & Management	262,499	277,793	286,825	296,096
01.03016 - Recreation Facilities Operations	2,618	2,682	2,735	2,809
01.03017 - Preparation of Sporting Facilities	428,686	441,546	454,792	468,436
01.03018 - Management Services from Other Functions	74,872	76,668	78,838	80,483
01.03020 - Sports Council	2,142	2,142	2,185	2,229
01.03021 - Contributions - DA Fees	500	500	510	520
<b>Recreation Planning &amp; Pr- Other Sport &amp; Recreation Total</b>	<b>771,317</b>	<b>801,331</b>	<b>825,885</b>	<b>850,573</b>
<u>Recreation Planning &amp; Prog- Less Services Provided</u>				
01.03073 - Less: Services Provided to Other Functions	-682,332	-706,826	-730,148	-752,880
<b>Recreation Planning &amp; Prog- Less Services Provided Total</b>	<b>-682,332</b>	<b>-706,826</b>	<b>-730,148</b>	<b>-752,880</b>
<b>Expenditure Total</b>	<b>88,985</b>	<b>94,505</b>	<b>95,737</b>	<b>97,693</b>
<b>Operating Total</b>	<b>-35,295</b>	<b>-37,215</b>	<b>-37,698</b>	<b>-38,412</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-35,295</b>	<b>-37,215</b>	<b>-37,698</b>	<b>-38,412</b>
<b>Restricted Assets</b>				
<u>Recreation Planning &amp; Programs - Restricted Assets</u>				
01.05979 - Internally Restricted Assets - Recreation Planning	35,295	37,215	37,698	38,412
<b>Recreation Planning &amp; Programs - Restricted Assets Total</b>	<b>35,295</b>	<b>37,215</b>	<b>37,698</b>	<b>38,412</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

9.08

<b>PRINCIPAL ACTIVITY:</b> <b>PARKS AND LANDCARE</b>	<b>FUNCTION</b> <b>Aquatic Leisure Centres</b>
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**Responsible Officer: Manager Sporting Facilities  
Mr Wes Giddings**

**Function Objectives:**

To provide aquatic leisure facilities for the social, recreational and sporting requirements of the residents of and visitors to Dubbo Regional Council on a cost effective basis.
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Activity	Actions	Performance Targets/Service Level
Pool Operations	<p>Promotion of aquatic facilities and activities is undertaken to increase patronage and offset operational costs of running these facilities.</p> <p>Operation of pool infrastructure.</p>	<p>Attendance of 160,000 patrons per year across the 3 aquatic leisure centres is achieved. A minimum of 31% of pool costs recovered from users.</p> <p>Operation of pool infrastructure is in accordance with industry standard and regulations, and operation manual updated annually by September.</p>
Management Services from other Functions	Cost of Services including Management Accounting, Financial Accounting, Technical, Information Technology and Corporate Overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	<p>Supervision of pool operation including safety and convenience of patrons, financial management and customer services.</p> <p>Pursue grant funding for the upgrade option plan for the Dubbo Aquatic Leisure Centre (DALC).</p> <p>Pursue grant funding for the replacement of the Wellington Pool.</p> <p>Undertake a statistically valid survey of patrons rating the services offered and delivered at the DALC by June 2018.</p> <p>Monitor and annually appraise the performance of the Dubbo Aquatic Leisure Centre Management Contractor.</p>	<p>No reasonable criticism of Pool operations across the three aquatic leisure centres. No accidents due to non-compliance with operating procedures and/or industry standards. No incidents of pools being closed for health reasons.</p> <p>Aquatic facilities are available and maintained to improve the health and wellbeing of the community.</p> <p>All grant opportunities to assist in the funding of the Wellington Pool replacement is investigated and pursued.</p> <p>90% of patrons rate the services and facilities of the Dubbo Aquatic Leisure Centre as satisfactory.</p> <p>90% of patrons rate the services and facilities of the Dubbo Aquatic Leisure Centre as satisfactory.</p>
Wellington Pool Replacement	Develop a master plan for the Wellington Pool through meetings with stakeholders and the community. Master plan to consider spatial and operation efficiency elements.	Development of a Wellington Pool Master Plan is adopted by Council by August 2017.
Asset Management Program	Review and develop Asset Management Programs for all aquatic leisure centres.	Aquatic leisure centres are operational and presentable throughout the swimming season.

<b>OPERATIONAL PLAN</b>
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Function No.

9.08

<b>PRINCIPAL ACTIVITY:</b> <b>PARKS AND LANDCARE</b>	<b>FUNCTION</b> <b>Aquatic Leisure Centres</b>
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**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
<b>Dubbo Aquatic Leisure Centre</b>					
Number of days DALC is open	195	Total operating expenses per patron	\$10.86	Number of patrons	90,000
				Compliance to Management Agreement by Contractor.	100%
Water temperature in degrees Celsius.	25			No of Swimming Carnivals held at DALC	26
				Compliance to Management Agreement by Contractor	100%
				Number of written complaints re:-	
				- health	Nil
				- safety	Nil
				- customer service	Nil
<b>Wellington &amp; Geurie Pools</b>					
Average number of days Wellington / Geurie pools are open	154	Average total operating expenses per patron	\$7.40	Number of patrons	70,000
Water temperature in degrees Celsius.	25			No of Swimming Carnivals held at WALC	24
				Number of written complaints re:-	
				- health	Nil
				- safety	Nil
				- customer service	Nil

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>DALC - Acquisition of Assets - Plant &amp; Equipment</b>		
Pool Cleaner	01.09474	\$ 10,000
		<u>\$ 10,000</u>
<b>DALC - Asset Renewal - Other Structures</b>		
BBQ Refurbishment	01.09470	\$30,000
Entrance Painting		\$30,000
Grandstand Roof Replacement		\$50,000
50m Pool Concrete Concourse		<u>\$40,000</u>
		<b>\$150,000</b>

## 9.08 - Aquatic Leisure Centres

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Aquatic Leisure Centres - Contributions</u>				
01.07522 - DALC - Capital Contributions	0	-3,750,000	0	0
<b>Aquatic Leisure Centres - Contributions Total</b>	<b>0</b>	<b>-3,750,000</b>	<b>0</b>	<b>0</b>
<u>Aquatic Leisure Centres - Other Income</u>				
01.06304 - Wellington Pool - Fees & Charges	-75,748	-78,021	-80,362	-81,969
01.06307 - Geurie Swimming Pool - Fees and Charges	-10,821	-11,146	-11,480	-11,710
01.07520 - Dubbo Aquatic Leisure Centre - Rents & Fees	-386,588	-396,952	-407,550	-416,450
01.07521 - DALC - Internal Borrowing Interest Forgone	60,186	19,400	16,455	13,820
<b>Aquatic Leisure Centres - Other Income Total</b>	<b>-412,971</b>	<b>-466,719</b>	<b>-482,937</b>	<b>-496,309</b>
<b>Income Total</b>	<b>-412,971</b>	<b>-4,216,719</b>	<b>-482,937</b>	<b>-496,309</b>
<b>Expenditure</b>				
<u>Aquatic Leisure Centres - Interest Chrgs &amp; Dprctn</u>				
01.00979 - DALC - Interest on Loans	20,973	18,780	16,452	13,980
01.00981 - Aquatic - Depreciation	205,202	205,202	205,202	205,202
<b>Aquatic Leisure Centres - Interest Chrgs &amp; Dprctn Total</b>	<b>226,175</b>	<b>223,982</b>	<b>221,654</b>	<b>219,182</b>
<u>Aquatic Leisure Centres - Maintenance</u>				
01.00975 - DALC - Asset Maintenance Program - Routine	56,371	92,384	58,814	59,991
01.00977 - DALC - Asset Maintenance Program - Cyclic	45,750	13,157	16,050	22,000
01.04113 - Wellington/Geurie Pools - Maintenance	129,671	131,616	133,590	136,262
<b>Aquatic Leisure Centres - Maintenance Total</b>	<b>231,792</b>	<b>237,157</b>	<b>208,454</b>	<b>218,253</b>
<u>Aquatic Leisure Centres - Operating Expenses</u>				
01.00967 - Dubbo Aquatic Leisure Centre - Pool Operations	283,383	300,599	311,356	320,083
01.00971 - DALC - Management Services From Other Functions	71,011	72,851	74,826	77,336
01.00973 - DALC - Management Services	488,947	504,942	513,671	523,658
01.04112 - Wellington/Geurie Pools - Operating Expenses	301,689	310,740	320,327	330,293
<b>Aquatic Leisure Centres - Operating Expenses Total</b>	<b>1,145,030</b>	<b>1,189,132</b>	<b>1,220,180</b>	<b>1,251,370</b>
<b>Expenditure Total</b>	<b>1,602,997</b>	<b>1,650,271</b>	<b>1,650,288</b>	<b>1,688,805</b>
<b>Operating Total</b>	<b>1,190,026</b>	<b>-2,566,448</b>	<b>1,167,351</b>	<b>1,192,496</b>
<b>Capital</b>				
<b>Income</b>				
<u>Aquatic Leisure Cntr -Depreciation (Cap. Recovery)</u>				
01.09844 - Aquatic - Depreciation (Capital Recovery)	-205,202	-205,202	-205,202	-205,202
<b>Aquatic Leisure Cntr -Depreciation (Cap. Recovery) Total</b>	<b>-205,202</b>	<b>-205,202</b>	<b>-205,202</b>	<b>-205,202</b>
<b>Income Total</b>	<b>-205,202</b>	<b>-205,202</b>	<b>-205,202</b>	<b>-205,202</b>

## 9.08 - Aquatic Leisure Centres

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Expenditure</b>				
<u>Aquatic Leisure Centres - Acquisition of Assets</u>				
01.09472 - DALC - Acquisition of Assets - Other Structures	0	800,000	0	0
01.09474 - DALC - Acquisition of Assets - Plant & Equipment	10,000	16,690	0	0
01.09475 - DALC - Loan - Principal Repayment	35,587	37,780	40,108	42,580
<b>Aquatic Leisure Centres - Acquisition of Assets Total</b>	<b>45,587</b>	<b>854,470</b>	<b>40,108</b>	<b>42,580</b>
<u>Aquatic Leisure Centre -Asset Renewals -Maintenance</u>				
01.08030 - Wellington Pool-Asset Renewals-Maint.-Other Struct	0	7,500,000	0	0
01.08032 - Wellington Pool-Asset Renew.-Plant & Equip.	0	0	19,000	0
01.09470 - DALC - Asset Renewal - Other Structures	150,000	0	36,000	0
<b>Aquatic Leisure Centre -Asset Renewals -Maintenance Total</b>	<b>150,000</b>	<b>7,500,000</b>	<b>55,000</b>	<b>0</b>
<b>Expenditure Total</b>	<b>195,587</b>	<b>8,354,470</b>	<b>95,108</b>	<b>42,580</b>
<b>Capital Total</b>	<b>-9,615</b>	<b>8,149,268</b>	<b>-110,094</b>	<b>-162,622</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,180,411</b>	<b>5,582,820</b>	<b>1,057,257</b>	<b>1,029,874</b>
<b>Restricted Assets</b>				
<u>Aquatic Leisure Centres - Restricted Assets</u>				
01.05884 - Internally Restricted Assets - Aquatic Leisure Ctr	353,415	-694,756	76,270	100,130
01.05885 - Externally Restricted Assets - Aquatic Leisure Ctr	0	-3,800,000	0	0
<b>Aquatic Leisure Centres - Restricted Assets Total</b>	<b>353,415</b>	<b>-4,494,756</b>	<b>76,270</b>	<b>100,130</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>1,533,826</b>	<b>1,088,064</b>	<b>1,133,527</b>	<b>1,130,004</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.01

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION</b>	<b>Customer Services</b>
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**Responsible Officer: Manager Customer Services  
Mr Michael Bridge**

**Function Objectives:**

To provide services to customers in a proactive and informative manner.
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Activity	Actions	Performance Targets/Service Level
Customer Service	Review and update the implementation of the Customer Service Strategy.	Customer Services Strategy reviewed and updated.
Call Centre Services	Provide services to all customers contacting Council via telephone.	All customer enquiries attended to using defined customer service procedures.
Front Counter Operations	Provide services to customers entering the Dubbo Administration Buildings.	All customer enquiries attended to using defined customer service procedures.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of customers attended to at front counters and receptions	45,000	% of abandoned calls is less than 5%	3%	% of requests attended to by CSC in accordance with defined service standards	95%
				% of external customers satisfied with service provided by Customer Service Centre	85%
Number of customers attended to in call centres.	77,000	Average time taken to answer calls in less than 30 seconds	15		
		Longest delay before call answered is less than 120 seconds	120		



## 10.01 - Customer Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Customer Services - Admin &amp; Financial Support</u>				
01.02320 - Customer Services	157,099	162,425	168,084	173,594
01.02322 - Call Centre Services	608,076	628,620	650,644	670,836
01.02323 - Front Counter Operations	447,986	464,597	482,206	499,191
<b>Customer Services - Admin &amp; Financial Support Total</b>	<b>1,213,161</b>	<b>1,255,642</b>	<b>1,300,934</b>	<b>1,343,621</b>
<u>Customer Services - Less: Services Provided</u>				
01.02328 - Less: Services Provided to Other Functions	-1,213,161	-1,255,642	-1,300,934	-1,343,621
<b>Customer Services - Less: Services Provided Total</b>	<b>-1,213,161</b>	<b>-1,255,642</b>	<b>-1,300,934</b>	<b>-1,343,621</b>
<b>Expenditure Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.02

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION: Corporate Development/Strategic Management</b>
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**Responsible Officer: Director Corporate Development  
Mr Ken Rogers**

**Function Objectives:**

<p>To actively promote local government as an effective, responsible and responsive form of government.</p> <p>To promote and improve public awareness of Council's activities and operations thereby promoting the Corporate image of the Council.</p> <p>To ensure Council operates using innovative, flexible and responsible management systems capable of providing efficient and timely manner the functions of Council.</p> <p>To effectively plan, organise, direct and control in an efficient and timely manner the functions of Council.</p> <p>To facilitate inter-government relations to ensure the maximum co-operation between the Council and the Federal and State Governments to achieve the optimum Government support for the Local Government Area.</p> <p>To maintain the potential of Council's non rate income generating activity.</p>
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Activity	Actions	Performance Targets/Service Level
Strategic Management	An annual Report is provided to the Community on Council's progress.	Annual report distributed by due date
Internal Audit	Implement Audit function.	All potential or actual inadequacies in the organisations systems, standards and controls are addressed.
Development of Corporate Plans and Strategies	<p>Implement the actions with both the Delivery Program and Operational Plan.</p> <p>A review of the Community Strategic Plan to develop the rolling 4 year Delivery Program, Operating Plan and Resource Strategy documents are adopted by Council.</p> <p>Pursue opportunities for strategic alliances and/or resource sharing with neighbouring councils.</p> <p>Implement an annual Strategic Internal Audit Programme based on resource sharing model involving Bathurst/Orange/ Dubbo Regional Councils.</p> <p>Co-ordinate Council's Integrated Planning and Reporting requirements.</p> <p>Monitor the Local Government Reform Agenda and report to Council on issues, opportunities and threats.</p>	<p>100% of actions with both the Delivery Program and Operational Plan are achieved.</p> <p>Review undertaken by June 2018.</p> <p>At least two strategic alliances are maintained.</p> <p>A 4 x 1 year rolling Internal Audit Programme is approved by 30 June each year.</p> <p>100% of statutory requirements of the Local Government Act in respect of Integrated Planning and Reporting are met.</p> <p>Ongoing monitoring.</p>
Commercial Facilities Services	<p>Business Plans are developed for the Dubbo City Holiday Park and Property Development following discussions with stakeholders.</p> <p>Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.</p>	<p>Meetings are held with working parties as required.</p> <p>Ongoing monitoring.</p>

<b>OPERATIONAL PLAN</b>
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Function No.

10.02

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION: Corporate Development/Strategic Management</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est	
Number of appearances on talk back radio by General Manager	11	Staff Morale		80% participation rate from the Organisational Development Program developed to address key areas.	Has Annual Report been distributed as required by Act	Yes
Number of IA investigations	12	Level of Grant Income	15.8m		Delivery Program, Operational Plan & Budget time frames met	Yes
Number of meetings held per annum with members of Parliament	20	Audit, Risk & improvement Committee is supported	Yes			
Number of Functions requiring Operational & Budget Assistance	9	Total Hours spent on Internal Auditing	105			

## 10.02 - Corporate Development/Strategic Management

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Corporate Development - Other Income</u>				
01.07747 - Corporate Development - Sundry Income	-600	-600	-600	-600
<b>Corporate Development - Other Income Total</b>	<b>-600</b>	<b>-600</b>	<b>-600</b>	<b>-600</b>
<b>Income Total</b>	<b>-600</b>	<b>-600</b>	<b>-600</b>	<b>-600</b>
<b>Expenditure</b>				
<u>Corporate Development - Less Services Provided</u>				
01.01702 - Less:Service Provided To Other Functions	-2,147,511	-2,159,792	-2,209,361	-2,309,775
<b>Corporate Development - Less Services Provided Total</b>	<b>-2,147,511</b>	<b>-2,159,792</b>	<b>-2,209,361</b>	<b>-2,309,775</b>
<u>Corporate Development - Support Services</u>				
01.01692 - Strategic Management	650,162	605,396	597,687	643,129
01.01696 - Internal Audit	84,504	88,254	89,829	91,436
01.01697 - Business Support Services	533,115	553,221	574,490	594,855
01.01698 - Development Of Corp.Plans & Strategies	323,188	334,956	347,652	359,041
01.01699 - Commercial Facilities Services	196,709	204,169	212,092	219,491
01.01701 - Building Services	360,433	374,396	388,211	402,423
<b>Corporate Development - Support Services Total</b>	<b>2,148,111</b>	<b>2,160,392</b>	<b>2,209,961</b>	<b>2,310,375</b>
<b>Expenditure Total</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>
<b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Responsible Officer: Manager Fleet Management Services  
Mr Steve Colliver**

**Function Objectives:**

To provide sound management of the plant and vehicle resources of Council, meet statutory requirements and provide fleet management services and technical advice to the organisation in a timely and cost effective manner.

Activity	Actions	Performance Targets/Service Level
Two Way Radio Maintenance	Under a regular maintenance program monitor user needs and user levels.	Achieve maximum availability of all radio equipment.
Repairs to Workshop Plant & Tools	Provision of a suitable up to date environment for servicing/maintenance of Council's plant and vehicle fleet.	Achieve a minimum level of serviceability of workshop plant and tools.
Workshop Expenses Not Directly Charged	Identify consumables associated with the workshop operations and ensure cost recovery across fleet operations.	Workshop expenses not directly charged are fully recovered.
Fleet Management Operations	Ensure that the Council Fleet is appropriate to meet operational requirements by the provision of Plant & Equipment either by ownership or external hire.	Review on a quarterly basis the fleet make up to ensure operational requirements are being met.
	Provide a quarterly and annual Plant Report to Motor Vehicle and Plant Committee.	Reports provided by August/October/February/April.
	Monitor and take appropriate action in respect of motor vehicle crashes involving Council vehicles.	Report submitted by June annually.
	Ongoing development of Asset Management Plans for the Fleet Management Function.	Asset Management Plans for the Fleet Management Function are prepared and submitted by due date.
	Zero based budgeting framework is utilised within the Fleet Management Function.	Zero based budgeting requirements are fully adhered to within the Fleet Management Function.
Fleet Operations	Review the makeup of the fleet to ensure operational requirements are being meet in a cost effective manner.	Review completed by September annually.
	Undertake the servicing and maintenance of the Rural Fire Service "White Fleet".	Service items in accordance with agreed service levels.

<b>OPERATIONAL PLAN</b>
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Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

Activity	Actions	Performance Targets/Service Level
Running Expenses - Plant/Vehicle	Review the sundry plant and equipment register and identify replacement/additions as required.  Reduce the environmental impact of operating a large diverse plant and equipment fleet.  Ensure all costs associated with the servicing and running of Council's fleet are captured effectively.	Update the sundry plant and equipment on an annual basis to ensure optimum operational outcomes.  Plant approx 1,600 trees to offset CO2 emissions.  Maintain Clean Fleet membership.  Service items in accordance with agreed service levels and are fully cost recovered.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
				Major plant availability	90%
				Utilisation rate major plant items	85%
				Utilisation rate of specialised items	55%

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Assets Sold - Sundry Plant</b>	<b>01.09927</b>	
Stock Crate - 521		-\$500
Trailer (599)		-\$300
Trailer (506)		-\$300
Trailer (507)		-\$800
Welder (576)		-\$500
Trailer (552)		-\$204
Rotary Hoe (983)		-\$1,000
Trailer (2506)		-\$250
Dual Axel Plant Trailer (2507)		-\$106
Trailer (2508)		-\$400
Dual Axel Plant Trailer (2509)		-\$106
Trailer (2513)		-\$106

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
Emergency Trailer (2521)		-\$250
Dual Axel Plant Trailer (2535)		-\$800
Trailer (2536)		-\$400
Trailer (2543)		-\$250
Trailer (2544)		-\$250
Trailer (2548)		-\$400
Trailer (2588)		-\$300
Trailer (2594)		-\$250
Fire Fighting Trailer (2595)		-\$795
Trailer (2596)		-\$250
Trailer (2597)		-\$250
Trailer (2598)		-\$250
Trailer (2599)		-\$250
Mower (2960)		-\$530
Mower (2961)		-\$530
		<b>-\$10,327</b>
<b>Assets Sold - Small Plant</b>	<b>01.09929</b>	
Mower (979)		-\$3,000
Trailer (594)		-\$10,000
Trailer Fuel 2000 L (582)		-\$4,500
Trailer Fuel 2000 L (581)		-\$4,500
Trailer Fuel 2000 L (579)		-\$4,500
Trailer Fuel 2000 L (578)		-\$4,500
Weed Sprayer (950)		-\$6,850
Gator (392)		-\$6,000
Wacker (912)		-\$800
Trailer (585)		-\$4,500
Spray Unit (917)		-\$3,000
Spray Unit (918)		-\$1,500
Quad Bike (2394)		-\$2,000
Spray Tailer (2552)		-\$1,000
Spray Tailer (2556)		-\$1,000
Spray Unit (918)		-\$3,000
Linemarker (2934)		-\$1,500
Slasher (2948)		-\$1,591
Spray Unit (2949)		-\$2,000
Mower (2384)		-\$5,304
		<b>-\$71,045</b>
<b>Assets Sold - Minor Plant</b>	<b>01.09331</b>	
Truck 5T/Crane (161)		-\$42,500
Tractor (389)		-\$16,000
Tractor (2223)		-\$25,000
Mower (2382)		-\$5,000
Tractor (2387)		-\$25,000

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
Dog Trailer (2568)		-\$10,000
Caravan (2571)		-\$5,000
Caravan (2572)		-\$5,000
<b>Minor Plant Total</b>		<b>-\$133,500</b>
<b>Assets Sold - Major Plant</b>	<b>01.09933</b>	
Front End Loader (2192)		-\$50,000
Backhoe (2196)		-\$35,000
Excavator (2197)		-\$45,000
Drum Roller (2212)		-\$30,000
Haulage Truck (2234)		-\$60,000
Grader (2283)		-\$75,000
<b>Major Plant Total</b>		<b>-\$295,000</b>
<b>Assets Sold - Light Vehicles</b>	<b>01.09935</b>	
Environmental - Building & Develop (57)		-\$15,429
Corp Development - Comm Facilities (45)		-\$16,000
Corp Development - City Marketing (52)		-\$17,966
Corp Develop - Business Support (54)		-\$17,980
P&L C - Landcare Services (95)		-\$18,000
Environmental - Building & Development (79)		-\$12,000
Slasher (2948)		-\$16,509
Technical - Works (69)		-\$14,000
P&L C - Business Support (97)		-\$16,000
Org Services - Customer Services (72)		-\$16,915
P& L C - Director (35)		-\$20,000
Environmental - Director (34)		-\$20,000
Org Services - Management Accounting (77)		-\$18,213
P&L C - Operations (83)		-\$17,980
Technical - Business Support (78)		-\$18,788
Community Services - Theatre (094)		-\$12,000
Technical - Works (70)		-\$16,000
Corp Development - General Manager (31)		-\$60,000
Org Services - Administration (81)		-\$18,140
Corp Development - Official Vehicle (30)		-\$25,000
Corp Development - VIC (92)		-\$12,000
Corp Development - Showground (118)		-\$16,500
P& L C - Operation (125)		-\$14,000
P& L C - Operation (126)		-\$12,945
P&L C - Operations (112)		-\$14,204
P&L C - Operations (109)		-\$12,461
Corp Development - Airport (123)		-\$18,000
Org Services - Store (104)		-\$10,000
Corp Development - Livestock (117)		-\$15,000
Corp Development - Showground (124)		-\$14,000



**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
Technical - Works (100)		-\$16,523
Technical - Tech Support (138)		-\$14,000
Technical - Works (129)		-\$13,680
Technical - Works (131)		-\$17,500
Environmental - Building & Develop (48)		-\$15,506
P&L C - Horticulture (56)		-\$18,013
Technical - Works (107)		-\$10,784
Environmental - Env Control (51)		-\$18,000
Org Services - Financial Accounting (40)		-\$15,000
Technical - Tech Support (42)		-\$14,000
Technical - Tech Support (53)		-\$14,503
Technical - Fleet Services (93)		-\$18,013
Passenger Vehicle (2044)		-\$15,000
Utility (2089)		-\$7,000
Utility (2103)		-\$10,000
Utility (2109)		-\$6,365
Utility (2116)		-\$12,000
Utility (2120)		-\$15,000
<b>Light Vehicles Total</b>		<b>-\$776,917</b>
<b>Assets Purchased - Sundry Plant</b>	<b>01.09615</b>	
Stock Crate - 521		\$6,000
Trailer (599)		\$1,500
Trailer (506)		\$3,000
Trailer (507)		\$5,998
Fuel Trailer (576)		\$5,000
Trailer (552)		\$1,804
Trailer (2506)		\$1,200
Dual Axel Plant Trailer (2507)		\$9,427
Trailer (2508)		\$2,500
Dual Axel Plant Trailer (2509)		\$7,753
Trailer (2513)		\$9,427
Emergency Trailer (2521)		\$1,300
Dual Axel Plant Trailer (2535)		\$9,500
Trailer (2536)		\$3,000
Trailer (2543)		\$1,200
Trailer (2544)		\$1,200
Trailer (2548)		\$5,000
Trailer (2588)		\$2,000
Trailer (2594)		\$1,200
Fire Fighting Trailer (2595)		\$5,304
Trailer (2596)		\$1,200
Trailer (2597)		\$1,200
Trailer (2598)		\$1,200
Trailer (2599)		\$1,200

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
Mower (2960)		\$3,189
Mower (2961)		\$3,189
		<u>\$94,491</u>
<b>Assets Purchased - Minor Plant</b>	<b>01.09619</b>	
Truck 5T/Crane (161)		\$147,500
Tractor (389)		\$118,436
Tractor (2223)		\$115,000
Mower (2382)		\$65,000
Tractor (2387)		\$115,000
Dog Trailer (2568)		\$120,000
Caravan (2571)		\$50,000
Caravan (2572)		\$50,000
Road Broom (2921)		\$58,133
		<u>\$839,069</u>
<b>Assets Purchased - Major Plant</b>	<b>01.09621</b>	
Front End Loader (2192)		\$310,000
Backhoe (2196)		\$180,457
Excavator (2197)		\$270,000
Drum Roller (2212)		\$175,000
Drum Roller (2213)		\$175,000
Haulage Truck (2234)		\$260,000
Grader (2283)		\$390,000
		<u>\$1,760,457</u>
<b>Assets Purchased - Light Vehicles</b>	<b>01.09623</b>	
Org Services - Customer Services (72)		\$34,590
P&L C - Landcare Services (95)		\$37,000
Environmental - Building & Development (79)		\$31,071
Comm Services - Social Services (87)		\$33,758
Technical - Tech Support (64)		\$30,000
Technical - Works (69)		\$38,000
P&L C - Business Support (97)		\$40,903
P&L C - Horticulture (56)		\$36,834
P& L C - Director (35)		\$47,596
Environmental - Director (34)		\$43,780
Environmental - Building & Develop (57)		\$31,551
Community Services - Theatre (094)		\$30,326
Technical - Business Support (78)		\$38,420
Corp Development - General Manager (31)		\$68,000
Technical - Works (107)		\$27,361
Corp Development - Comm Facilities (45)		\$36,000
Org Services - Administration (81)		\$37,095
Corp Development - Official Vehicle (30)		\$50,000
Corp Development - Showground (118)		\$40,029
P& L C - Operation (126)		\$28,700
P& L C - Operation (125)		\$34,139

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Fleet Management Services</b>

**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Corp Development - Airport (123)		\$44,920
Org Services - Store (104)		\$25,000
P&L C - Operations (112)		\$31,492
P&L C - Operations (109)		\$27,626
Corp Development - Livestock (117)		\$40,179
Corp Development - Showground (124)		\$31,742
Technical - Works (100)		\$40,730
P&L C - Operations (83)		\$36,767
Corp Development - City Marketing (52)		\$36,737
Technical - Tech Support (53)		\$30,000
Environmental - Building & Develop (48)		\$31,708
Technical - Tech Support (138)		\$30,000
Technical - Works (129)		\$30,330
Technical - Works (131)		\$43,866
Org Services - Financial Accounting (40)		\$35,157
Org Services - Management Accounting (77)		\$37,244
Environmental - Env Control (51)		\$40,209
Corp Develop - Business Support (54)		\$36,767
Technical - Tech Support (42)		\$30,777
Technical - Fleet Services (93)		\$39,000
Corp Development - VIC (92)		\$30,000
Technical - Works (70)		\$42,000
Passenger Vehicle (2044)		\$49,972
Utility (2089)		\$26,410
Utility (2103)		\$34,000
Utility (2109)		\$22,286
Utility (2116)		\$40,246
Utility (2120)		\$38,573
		<b>\$1,778,891</b>
<b>Assets Purchased - Small Plant</b>	<b>01.09625</b>	
Mower (979)		\$34,500
Trailer (594)		\$30,000
Trailer Fuel 2000 L (578)		\$28,000
Trailer Fuel 2000 L (579)		\$28,000
Trailer Fuel 2000 L (581)		\$28,000
Trailer Fuel 2000 L (582)		\$28,000
Spray Unit - Noxious Weeds (950)		\$17,326
Wacker (912)		\$12,862
ATV (392)		\$22,264
Spray Unit (918)		\$17,326
Trailer (585)		\$28,000
Quick Spray (917)		\$17,326
Rotary Hoe (983)		\$6,000
Mower (2384)		\$43,877
Quad Bike (2394)		\$15,000
Spray Trailer (2552)		\$10,000

**OPERATIONAL PLAN**

Function No.

10.03

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION</b>	<b>Fleet Management Services</b>
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**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Spray Trailer (2556)		\$10,000
Spray Unit (2918)		\$17,000
Linemarker (2934)		\$26,026
Slasher (2948)		\$12,518
Spray Unit (2949)		\$17,000
Caravan (595)		\$54,500
Wacker Plate (944)		\$12,500
Wacker Plate (945)		\$12,500
		<b>\$528,525</b>
<b>Assets Purchased - Sundry Plant ???</b>	<b>1.09615</b>	
Trailer (514)		\$3,876
Trailer (536)		\$2,000
Trailer (547)		\$6,000
Trailer (572)		\$3,000
Welder (952)		\$8,000
<b>Sundry Plant Total</b>		<b>\$22,876</b>
<b>Acquisition of Assets ??</b>	<b>1.09613</b>	
Communication Equipment		<b>\$200,000</b>

## 10.03 - Fleet Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Fleet - Other Income</u>				
01.07722 - Workshop Sundry Income	-1,000	-1,000	-1,000	-1,000
01.07724 - Motor Vehicle Leaseback	-292,313	-299,036	-305,915	-312,951
<b>Fleet - Other Income Total</b>	<b>-293,313</b>	<b>-300,036</b>	<b>-306,915</b>	<b>-313,951</b>
<b>Income Total</b>	<b>-293,313</b>	<b>-300,036</b>	<b>-306,915</b>	<b>-313,951</b>
<b>Expenditure</b>				
<u>Fleet - Operating Expenses - Garage</u>				
01.01745 - Repairs To Workshop Plant & Tools	85,000	88,350	91,001	93,732
01.01747 - Less : Workshop Overheads Charged	-791,694	-828,861	-854,454	-881,222
01.01749 - Workshop Expenses Not Directly Charged	610,513	640,983	660,667	681,471
<b>Fleet - Operating Expenses - Garage Total</b>	<b>-96,181</b>	<b>-99,528</b>	<b>-102,786</b>	<b>-106,019</b>
<u>Fleet - Operating Expenses - Management</u>				
01.01751 - Less: Management Services Charged To Functions	-120,133	-121,748	-123,890	-126,475
01.01753 - Fleet Management Operations	845,982	880,878	910,350	944,963
<b>Fleet - Operating Expenses - Management Total</b>	<b>725,849</b>	<b>759,130</b>	<b>786,460</b>	<b>818,488</b>
<u>Fleet - Operating Expenses - Plant</u>				
01.01754 - Fleet Servicing - RFS Vehicles	4,000	4,000	4,000	4,000
01.01755 - Running Expenses - Plant/Vehicles	6,910,646	7,166,255	7,425,696	7,699,119
01.01758 - Sundry Plant & Equipment Purchases	50,609	52,000	54,000	56,000
01.01759 - Running Expenses - Plant/Vehicles	156,046	163,240	170,776	178,670
01.01761 - Running Expenses - Plant/Vehicles	129,312	134,871	140,681	146,753
01.01763 - Depreciation	1,754	1,754	1,754	1,754
01.01768 - Running Expenses - Plant/Vehicles	333,808	350,375	367,766	386,023
01.01771 - Running Expenses - Plant/Vehicles	138,590	145,433	152,615	160,154
01.01779 - Less: Services Provided to Functions	-4,000	-4,000	-4,000	-4,000
01.07725 - Plant Hire Income	-8,107,120	-8,425,644	-8,744,212	-9,083,137
<b>Fleet - Operating Expenses - Plant Total</b>	<b>-386,355</b>	<b>-411,716</b>	<b>-430,924</b>	<b>-454,664</b>
<u>Fleet Management Services - Maintenance</u>				
01.01743 - Two Way Radio Maintenance	50,000	52,150	54,165	56,146
<b>Fleet Management Services - Maintenance Total</b>	<b>50,000</b>	<b>52,150</b>	<b>54,165</b>	<b>56,146</b>
<b>Expenditure Total</b>	<b>293,313</b>	<b>300,036</b>	<b>306,915</b>	<b>313,951</b>
<b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital</b>				
<b>Income</b>				
<u>Fleet - Depreciation (Capital Recovery)</u>				
01.09925 - Depreciation - Motor Vehicles/Plant	-2,499,102	-2,611,799	-2,729,765	-2,853,253
<b>Fleet - Depreciation (Capital Recovery) Total</b>	<b>-2,499,102</b>	<b>-2,611,799</b>	<b>-2,729,765</b>	<b>-2,853,253</b>

## 10.03 - Fleet Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Fleet - Proceeds from Sale of Assets</u>				
01.09927 - Assets Sold - Sundry Plant	-10,327	-4,250	-2,700	-4,740
01.09929 - Assets Sold - Small Plant	-71,045	-57,166	-57,786	-28,796
01.09931 - Assets Sold - Minor Plant	-133,500	-203,908	-170,000	-327,389
01.09933 - Assets Sold - Major Plant	-295,000	-1,044,000	-545,000	-493,724
01.09935 - Assets Sold - Light Vehicles	-776,917	-660,269	-633,779	-976,643
<b>Fleet - Proceeds from Sale of Assets Total</b>	<b>-1,286,789</b>	<b>-1,969,593</b>	<b>-1,409,265</b>	<b>-1,831,292</b>
<b>Income Total</b>	<b>-3,785,891</b>	<b>-4,581,392</b>	<b>-4,139,030</b>	<b>-4,684,545</b>
<b>Expenditure</b>				
<u>Fleet - Acquisition of Assets</u>				
01.09615 - Assets Purchased - Sundry Plant	94,491	31,756	21,000	32,895
01.09619 - Assets Purchased - Minor Plant	839,069	1,176,939	675,000	1,504,680
01.09621 - Assets Purchased - Major Plant	1,760,457	4,227,500	2,133,891	1,409,188
01.09623 - Assets Purchased - Light Vehicles	1,778,891	1,405,353	1,460,733	2,021,812
01.09625 - Assets Purchased - Small Plant	528,525	498,264	476,076	173,876
<b>Fleet - Acquisition of Assets Total</b>	<b>5,001,433</b>	<b>7,339,812</b>	<b>4,766,700</b>	<b>5,142,451</b>
<b>Expenditure Total</b>	<b>5,001,433</b>	<b>7,339,812</b>	<b>4,766,700</b>	<b>5,142,451</b>
<b>Capital Total</b>	<b>1,215,542</b>	<b>2,758,420</b>	<b>627,670</b>	<b>457,906</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>1,215,542</b>	<b>2,758,420</b>	<b>627,670</b>	<b>457,906</b>
<b>Restricted Assets</b>				
<u>Fleet - Restricted Assets</u>				
01.05932 - Internally Restricted Assets - Fleet Management	-1,215,542	-2,758,420	-627,670	-457,906
<b>Fleet - Restricted Assets Total</b>	<b>-1,215,542</b>	<b>-2,758,420</b>	<b>-627,670</b>	<b>-457,906</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.04

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function: Management Accounting Services</b>
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**Responsible Officer: Manager Management Accounting Services  
Mrs Jane Bassingthwaight**

**Function Objectives:**

To develop Annual Operating Plans and Budgets. Prepare Quarterly Statements and provide Management Reports which enable the Organisation's performance to be monitored against the Annual Operating Plan & Budget. To develop and maintain a Total Asset Management Strategy for the Organisation.

Activity	Actions	Performance Targets/Service Level
Total Asset Management Strategy Development	Finalise Annual Review of the Asset Management Strategy.	Asset Management Strategy maintained, and asset owners provided with advice and assistance.
Annual Operating Plan & Budget Preparation	Develop and maintain operating systems, procedures, formats and controls for the consolidation of function based budgets and quarterly budget reviews.	Annual Operating Plan & Budget adopted by Council by the specified date.
Quarterly Statements Preparation & Review	Operational Plan (including budget) review undertaken by Council on a quarterly basis.	Reviews undertaken and reported to Council each quarter.
Management Accounting Services	Ensure that the Business Support System provides: <ul style="list-style-type: none"> <li>• formats, procedures and controls for the recording of operational and financial performance data</li> <li>• variance reporting</li> <li>• management reporting against adopted budgets</li> <li>• a reporting tool (BIS) that enables users to effectively view and report on the financial activities within their functions.</li> </ul>	Systems and procedures provided to function Managers.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of Functions in the Operational Plan and Quarterly Statements	65	Cost of Management Accounting Services as a % of the total Budget	3.58%	Cost per Function	\$8,251

## 10.04 - Management Accounting Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Management Accounting - Other Income</u>				
01.07730 - Sundry Income	-15,566	-16,246	-16,842	-17,179
<b>Management Accounting - Other Income Total</b>	<b>-15,566</b>	<b>-16,246</b>	<b>-16,842</b>	<b>-17,179</b>
<b>Income Total</b>	<b>-15,566</b>	<b>-16,246</b>	<b>-16,842</b>	<b>-17,179</b>
<b>Expenditure</b>				
<u>Management Accounting - Admin. &amp; Financial Support</u>				
01.02244 - Total Asset Management Strategy Devel.	64,474	67,072	69,736	72,508
01.02246 - AOP & Budget Preparation	156,639	162,941	169,421	176,162
01.02247 - Quarterly Statement Preparation & Review	100,760	104,806	109,007	113,377
01.02248 - Management Accounting Services	214,417	221,457	229,427	234,971
<b>Management Accounting - Admin. &amp; Financial Support Total</b>	<b>536,290</b>	<b>556,276</b>	<b>577,591</b>	<b>597,018</b>
<u>Management Accounting - Less Services Provided</u>				
01.02250 - Less:Service Provided To Other Functions	-536,290	-556,276	-577,591	-597,018
<b>Management Accounting - Less Services Provided Total</b>	<b>-536,290</b>	<b>-556,276</b>	<b>-577,591</b>	<b>-597,018</b>
<b>Expenditure Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Total</b>	<b>-15,566</b>	<b>-16,246</b>	<b>-16,842</b>	<b>-17,179</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-15,566</b>	<b>-16,246</b>	<b>-16,842</b>	<b>-17,179</b>
<b>Restricted Assets</b>				
<u>Management Accounting - Restricted Assets</u>				
01.05935 - Internally Restricted Assets - M/ment Accounting	15,566	16,246	16,842	17,179
<b>Management Accounting - Restricted Assets Total</b>	<b>15,566</b>	<b>16,246</b>	<b>16,842</b>	<b>17,179</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>OPERATIONAL PLAN</b>
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Function No.

10.05

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function:</b>	<b>Financial Accounting Services</b>
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**Responsible Officer: Manager Financial Accounting Services  
Mr Wayne Sonneman**

**Function Objectives:**

To provide Statutory Financial Accounting Services to the Organisation.

Activity	Actions	Performance Targets/Service Level
Statutory Accounting & Reporting	Complete Annual Financial Statements and other statutory reports and returns as required.	Complete by due date.
Rates Revenue and Rating Structure	Complete an annual review of rating structure.  Raise and recover Rates, Charges and other debtors on behalf of the Functions of Council.	Review conducted by due date, and includes recommendations on rating structure and impacts on Rates revenue estimates.  Rates and Annual Charges levied by due date, user charges and other debtors raised and recovered effectively.
Expenditure Accounting Services	Accurate and correct costing of expenditure (including Payroll, Accounts Payable, Stores, and Assets) on behalf of the Functions of Council.  Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Financial Accounting Services Function.	Accounts payable paid within required timeframe, all stores issued at correct value and correctly costed to Functions, all employees paid correctly and on time, all assets accounted for accurately in the Capital Value Register.  Delivery Program and Operational Plan actions implemented.
Central Supply Service	Council funds are invested in accordance with legislative provisions and Council's adopted Investment Policy and Strategy.  Provide a cost effective supply, contract administration, purchasing, storage and distribution facility.	Investments made in accordance with Investment Policy and Strategy reported to Council in July and December annually.  Stock levels are appropriate and reflect the usage requirements of Council. All purchases are at the most competitive cost with all items supplied under contract in accordance with contract terms.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of Rate Assessment	22,350	% of amounts outstanding more than 90 days on Accounts Receivable	30%	Rates outstanding as a percentage of rates collectable	5.00%
Number of Accounts Payable transactions processed	31,200	% of amounts outstanding on Creditors statements current and 30 days, compared to total outstanding  Index of performance of Council's Cash Plus accounts compared to the UBS Australian Bank Bill Index.	97%	Annual Financial Report completed on time	Yes
			1.54		

## 10.05 - Financial Accounting Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Financial Accounting - Charges &amp; Fees</u>				
01.07739 - Sundry Fees & Charges	-14,177	-58,566	-59,453	-60,811
01.07741 - Certificates By Clerk - Sec 603	-105,818	-105,818	-105,818	-105,843
<b>Financial Accounting - Charges &amp; Fees Total</b>	<b>-119,995</b>	<b>-164,384</b>	<b>-165,271</b>	<b>-166,654</b>
<u>Financial Accounting - Contributions</u>				
01.07744 - Financial Accounting - Grants & Subsidies	-65,007	-65,007	-65,007	-65,007
<b>Financial Accounting - Contributions Total</b>	<b>-65,007</b>	<b>-65,007</b>	<b>-65,007</b>	<b>-65,007</b>
<u>Financial Accounting - Other Income</u>				
01.07743 - Sundry Income	-51,955	-54,003	-55,918	-57,008
01.07745 - Commission On Collections	-4,800	-4,800	-4,800	-4,800
01.07746 - Central Supply	-13,028	-13,288	-13,554	-13,825
<b>Financial Accounting - Other Income Total</b>	<b>-69,783</b>	<b>-72,091</b>	<b>-74,272</b>	<b>-75,633</b>
<b>Income Total</b>	<b>-254,785</b>	<b>-301,482</b>	<b>-304,550</b>	<b>-307,294</b>
<b>Expenditure</b>				
<u>Financial Accounting - Admin. &amp; Financial Support</u>				
01.02275 - Statutory Accounting & Reporting	360,028	371,098	382,096	392,516
01.02277 - Revenue Accounting Services	2,050,294	2,140,284	2,216,259	2,285,081
01.02279 - Expenditure Accounting Services	1,636,338	1,694,966	1,757,429	1,816,037
01.02281 - Central Supply Services	446,348	462,160	477,671	494,914
01.02284 - ESPL Implementation Costs	55,007	55,007	55,007	55,007
01.02286 - Capitalised Internal Charges	0	0	0	1
<b>Financial Accounting - Admin. &amp; Financial Support Total</b>	<b>4,548,015</b>	<b>4,723,515</b>	<b>4,888,462</b>	<b>5,043,556</b>
<u>Financial Accounting - Less Services Provided</u>				
01.02285 - Less:Service Provided To Other Functions	-4,302,125	-4,432,033	-4,593,912	-4,746,262
<b>Financial Accounting - Less Services Provided Total</b>	<b>-4,302,125</b>	<b>-4,432,033</b>	<b>-4,593,912</b>	<b>-4,746,262</b>
<b>Expenditure Total</b>	<b>245,890</b>	<b>291,482</b>	<b>294,550</b>	<b>297,294</b>
<b>Operating Total</b>	<b>-8,895</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-8,895</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-10,000</b>
<b>Restricted Assets</b>				
<u>Financial Accounting - Restricted Assets</u>				
01.05938 - Internally Restricted Assets - Financial Accountin	-1,105	0	0	0
01.05939 - Externally Restricted Assets - Financial Accountin	10,000	10,000	10,000	10,000
<b>Financial Accounting - Restricted Assets Total</b>	<b>8,895</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**OPERATIONAL PLAN**

Function No.

10.06

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function:</b>	<b>Human Resource Services</b>
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**Responsible Officer:   Manager Human Resource Services  
Ms Maria Crisante**

**Function Objectives:**

To provide a Human Resource Service to the organisation.

Activity	Actions	Performance Targets/Service Level
Human Resources	<p>Build effective alliances and partnerships across the organisation.</p> <p>Council's Workforce Plan aligns with Council's operational requirements.</p> <p>Provide effective recruitment services to all Divisions.</p> <p>The Equal Employment Opportunity (EEO) Management Plan is developed biennially.</p> <p>Implement an audit programme that ensures that Work Safe Management Systems are being implemented and enable the Organisation to meet the requirements of the Work Health and Safety Act.</p> <p>Conduct biennial employee survey.</p> <p>A Corporate Training Program is developed and implemented.</p> <p>Embed Council's Vision Purpose and Values.</p>	<p>HR Services has a visible presence across the organisation.</p> <p>Sufficient human resources are engaged with the right skills to undertake Council's operational requirements.</p> <p>Workforce Plan reviewed annually and is reflective of Council's operational requirements.</p> <p>Vacant positions filled within 10 weeks of approval to recruit.</p> <p>EEO Management Plan is drafted to reflect Council's requirements.</p> <p>Actions in EEO Management Plan implemented and reported.</p> <p>Audit programs implemented and reported to Executive Staff Committee.</p> <p>Utilise staff feedback to develop an action plan to address issues raised.</p> <p>Actions identified in the action plan implemented by due date.</p> <p>Areas of concern monitored in next employee survey to determine improvement.</p> <p>Staff feedback is utilised to improve staff engagement and involvement in the change process.</p> <p>The Corporate Training Program developed annually.</p> <p>The Corporate Training Program meets the training requirements of the organisation.</p> <p>% of employees receiving regular performance and development reviews.</p> <p>Actions outlined in the Action Plan implemented by due date.</p> <p>% employees believing they are aligned to Council's Vision Purpose and Values.</p>

**OPERATIONAL PLAN**

Function No.

10.06

<b>PRINCIPAL ACTIVITY:</b> <b>CORPORATE SERVICES</b>	<b>Function:</b> <b>Human Resource Services</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of employees - Permanent	443	Total operating expenses of Human Resource Service per permanent employee	\$4,605.43		

## 10.06 - Human Resource Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Human Resources - Less Services Provided</u>				
01.02316 - Costs Charged To Overheads	-2,040,206	-2,092,142	-2,039,827	-2,099,970
01.02318 - Less: Services Provided to Other Functions	-5,000	-5,000	-5,000	-5,000
<b>Human Resources - Less Services Provided Total</b>	<b>-2,045,206</b>	<b>-2,097,142</b>	<b>-2,044,827</b>	<b>-2,104,970</b>
<u>Human Resources -Administrative &amp;Financial Support</u>				
01.02305 - Human Resources	1,581,031	1,628,106	1,570,703	1,619,872
01.02312 - Payroll Services	318,300	326,258	334,414	342,774
01.02315 - Workplace Health & Safety	145,875	142,778	139,710	142,324
01.02319 - Depreciation - Human Resources	200	200	200	200
<b>Human Resources -Administrative &amp;Financial Support Total</b>	<b>2,045,406</b>	<b>2,097,342</b>	<b>2,045,027</b>	<b>2,105,170</b>
<b>Expenditure Total</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Operating Total</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Capital</b>				
<b>Income</b>				
<u>Human Resources - Depreciation (Capital Recovery)</u>				
01.09956 - Depreciation - Corporate Support	-200	-200	-200	-200
<b>Human Resources - Depreciation (Capital Recovery) Total</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>Income Total</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>Capital Total</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.07

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function: Information Management Services</b>
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**Responsible Officer: Manager Information Management Services  
Mr Matthew Green**

**Function Objectives:**

To promote and support the effective and efficient use of Information Management systems extensively within Council.
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Activity	Actions	Performance Targets/Service Level
Printing & Photocopying Service	Provision of effective and efficient printing and photocopying service to the Organisation.	A competitive cost and proficient service is provided.
Corporate Information Services	Provision of an accurate and comprehensive Records Management service for the Corporation.	Time efficient and accurate provision of data to the Corporation.
Telecommunications/Telecommunications Accounts	Manage telephone accounts/provide support for telecommunication equipment and services.	Suitable services and equipment are provided to meet the need of the organisation.
Strategic Planning	Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Information Management Services Function.	Delivery Program and Operational Plan actions implemented.
	Implement actions within the adopted Information Management Strategy.	Information Management Strategy actions implemented.
	Undertake full review of the Information Security Controls.	Review and implementation of security policies occurs annually.
	Undertake a review of mobile alternatives for remote access to Council systems.	Review undertaken.
	Develop internet based solutions for the submission of applications, payments and customer enquiries.	Solutions developed.
	Undertake a review of mobile alternatives for remote access to Council's systems.	Review undertaken of alternative mobile technologies and recommendations assessed.
Operations Services - Infrastructure Asset Management	Infrastructure Asset Management.	All infrastructure assets are effectively managed.
Operations Services - Service Desk	Service Desk Services.	Service Desk system is maintained. All support requests are satisfactorily met. User Support Services available between 7.00am - 6.00pm Monday to Friday.
Operations Services - Software Management	Software Management.	Software Licence compliance is achieved.
Support & Development	Maintain adequate licence renewals for current software.	Manage development of software applications and maintain adequate licensing levels.

<b>OPERATIONAL PLAN</b>
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Function No.

10.07

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function: Information Management Services</b>
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Activity	Actions	Performance Targets/Service Level
Management Services from other Functions.	Cost of Services for printing, telephone, office space rental and GIS services provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Information Services	Develop solutions to the information needs of Management and provide support.	Management Information Systems are developed. Documentation and training is provided and user problems addressed.
Consulting & Advisory Service - General	Project Management and Team Leading.	Services are provided to agreed brief.
	Solutions Provision.	System developments are arranged with third party and/or undertaken in house to specifications/agreed brief.
Functional Planning	Oversee all Information Management implementations in organisation. Maintain Corporate IM Maturity and awareness of system to optimise utilisation/exploitation by users.	Regular reports are provided to GM/ESC. Selected applications are reviewed annually. All enhancement requirements are documented and communicated to supplier.
Consulting & Advisory Service -Major Systems Implementation	Solutions Provision.	System developments are arranged with third party and/or undertaken in house to specifications/agreed brief.
Server Room/Infrastructure Facilities	Maintain infrastructure.	Servers and Facilities are maintained.
Geographical Information Systems	To develop and maintain a digital record of the LGA's cadastre.	New subdivisions recorded within one month of the linen being released.
	To develop mapping based systems using Council's digital database linked to available textual databases (eg. Property system).	Mapping based systems developed and linked to available textual databases.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Program implemented.

**OPERATIONAL PLAN**

Function No.

10.07

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function: Information Management Services</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
No. workstation users supported	335			% availability of major CCF Services Components	
No. Mobile users	320			-Internet	99.900%
				-File Server	99.900%
				-Authority	99.900%
				-GIS Server	99.900%
				-TRIM	99.900%
				-Remote Access	99.900%
				-Email	99.900%
No. of Service Desk requests recorded/handled	3,190	Average service desk call resolution time	3 days	Client satisfaction with Service Desk call handling is > 90%	90%
		% of service desk resolutions provided within defined timeframes	90%		
No. of packages and/or applications	150				
No. of servers supported		No. of Computer Virus incidents identified	4,500	No of Computer Virus Outbreaks	0
-physical	10				
-virtual	100	No. of Intrusion attempts to Council's network	10000	No. of security breaches	0
No. of remote sites supported	21			% emails identified as SPAM and removed	30%
No. of Information Systems projects undertaken	52				
No. of documents processed in Records System	360,000	Cost per document processed in Records Management System	\$0.50		
Number of Geographical Information Projects undertaken	60			Number of Geographical Information interfaces with other applications	35



<b>OPERATIONAL PLAN</b>
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Function No.

10.07

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function: Information Management Services</b>
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**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>Office Equipment</b>	<b>01.09653</b>	
Software		\$50,000
Hardware Purchases		\$100,000
Corporate Information Photocopiers		\$50,000
Mobile Computing Development		\$10,000
Upgrade Network at Remote Sites		\$55,000
Sharepoint Development		\$15,000
Server Room Cabinet Upgrade		\$10,000
		<u>\$290,000</u>

## 10.07 - Information Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Information Management - Other Income</u>				
01.07776 - Sundry Income	-20,000	-16,830	-17,166	-17,509
<b>Information Management - Other Income Total</b>	<b>-20,000</b>	<b>-16,830</b>	<b>-17,166</b>	<b>-17,509</b>
<b>Income Total</b>	<b>-20,000</b>	<b>-16,830</b>	<b>-17,166</b>	<b>-17,509</b>
<b>Expenditure</b>				
<u>Information Management - Interest Charges &amp; Deprec</u>				
01.02363 - Depreciation	112,481	112,481	112,481	112,481
<b>Information Management - Interest Charges &amp; Deprec Total</b>	<b>112,481</b>	<b>112,481</b>	<b>112,481</b>	<b>112,481</b>
<u>Information Management - Less Services Provided</u>				
01.02365 - Less:Service Provided - IT Services	-3,406,370	-3,474,499	-3,543,981	-3,614,867
01.02369 - Less: Services Provided - IM Telephones	-415,464	-423,776	-432,248	-440,896
01.02370 - Less:Service Provided - IM Printing	-842,426	-859,274	-876,459	-893,992
01.02371 - Less:Service Provided - IM - GIS	-152,000	-155,040	-158,141	-161,302
<b>Information Management - Less Services Provided Total</b>	<b>-4,816,260</b>	<b>-4,912,589</b>	<b>-5,010,829</b>	<b>-5,111,057</b>
<u>Information Management -Admin &amp; Financial Support</u>				
01.02335 - Printing & Photocopying Services	123,853	127,407	131,075	134,861
01.02336 - Corporate Information Services	627,131	649,296	672,289	696,144
01.02337 - Telecommunications	96,539	100,849	104,231	106,654
01.02338 - Telecommunications - Accounts	410,000	418,200	426,564	435,094
01.02339 - Strategic Planning	133,320	139,014	144,338	149,331
01.02343 - Operations Services-Infrastructure Asset M/Ment	704,213	721,997	740,278	759,077
01.02345 - Operations Services - Service Desk	332,267	345,481	359,009	373,076
01.02347 - Operations Services - Software Management	89,051	92,374	95,825	99,408
01.02348 - Support & Development	1,134,305	1,203,744	1,224,784	1,180,488
01.02349 - Operations Services - CCF	113,682	117,798	122,034	126,432
01.02351 - Management Services-From Other Functions	137,118	138,746	144,040	136,061
01.02353 - Information Services	202,553	210,559	218,776	227,320
01.02357 - Consulting & Advisory Service - General	38,280	39,826	41,375	42,985
01.02359 - Functional Planning	115,504	119,542	123,852	128,229
01.02361 - Consult.& Advis.Serv.-Major Systems Implementation	85,328	88,286	91,270	94,364
01.02362 - Server Room / Infrastructure Facilities	18,360	18,727	19,102	19,483
01.02364 - Geographical Information Systems	325,439	337,994	451,356	364,104
<b>Information Management -Admin &amp; Financial Support Total</b>	<b>4,686,943</b>	<b>4,869,840</b>	<b>5,110,198</b>	<b>5,073,111</b>
<b>Expenditure Total</b>	<b>-16,836</b>	<b>69,732</b>	<b>211,850</b>	<b>74,535</b>
<b>Operating Total</b>	<b>-36,836</b>	<b>52,902</b>	<b>194,684</b>	<b>57,026</b>

## 10.07 - Information Management Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Capital</b>				
<b>Income</b>				
<u>Information Management - Deprec. (Cap. Recovery)</u>				
01.09957 - Depreciation - Corporate Support	-112,481	-112,481	-112,481	-112,481
<b>Information Management - Deprec. (Cap. Recovery) Total</b>	<b>-112,481</b>	<b>-112,481</b>	<b>-112,481</b>	<b>-112,481</b>
<b>Income Total</b>	<b>-112,481</b>	<b>-112,481</b>	<b>-112,481</b>	<b>-112,481</b>
<b>Expenditure</b>				
<u>Information Management - Acquisition of Assets</u>				
01.09653 - Office Equipment	290,000	110,000	160,000	95,000
<b>Information Management - Acquisition of Assets Total</b>	<b>290,000</b>	<b>110,000</b>	<b>160,000</b>	<b>95,000</b>
<b>Expenditure Total</b>	<b>290,000</b>	<b>110,000</b>	<b>160,000</b>	<b>95,000</b>
<b>Capital Total</b>	<b>177,519</b>	<b>-2,481</b>	<b>47,519</b>	<b>-17,481</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>140,683</b>	<b>50,421</b>	<b>242,203</b>	<b>39,545</b>
<b>Restricted Assets</b>				
<u>Information Management - Restricted Assets</u>				
01.05944 - Internally Restricted Assets - Info M/Ment	-140,683	-50,421	-242,203	-39,545
<b>Information Management - Restricted Assets Total</b>	<b>-140,683</b>	<b>-50,421</b>	<b>-242,203</b>	<b>-39,545</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.08

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function:</b>	<b>Governance &amp; Risk Services</b>
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**Responsible Officer: Manager Governance & Risk Services  
Mr Michael Ferguson**

**Function Objectives:**

To develop and maintain an effective administrative service system to ensure optimum performance to the organisation.
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Activity	Actions	Performance Targets/Service Level
Risk Management Strategy	Review the Enterprise Risk Management Strategy to determine its effectiveness in managing risk.	Review undertaken, effectiveness determined and report submitted to the Executive Staff Committee.
Operational services for the Council	Update Councillors Notebook annually and incorporate any requirements under the Local Government Act or other legislation applicable to the elected representatives.	Notebook updated annually.
Administrative Support to the Organisation	Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Governance & Risk Services Function.	Delivery Program and Operational Plan actions implemented.
	Maintain an up to date database of Council's statutory requirements.	Database established and maintained.
	Undertake Mayoral quarterly forum with developers to discuss Council related issues.	Forums are undertaken each quarter.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
				Insurances reviewed and updated annually.	Yes
				Agendas delivered within required time frames.	Yes

## 10.08 - Governance & Risk Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Governance &amp; Risk Services - Other Income</u>				
01.07786 - Sundry Income	-70,000	-70,000	-70,000	-70,000
<b>Governance &amp; Risk Services - Other Income Total</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>
<b>Income Total</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>	<b>-70,000</b>
<b>Expenditure</b>				
<u>Governance &amp; Risk Services - Operating Expenses</u>				
01.02385 - Risk Management Strategy	176,493	115,359	119,381	123,564
01.02392 - Operational Services For Council	329,516	342,021	355,014	368,513
01.02394 - Administrative Support To Organisation	1,261,234	1,303,339	1,350,490	1,389,836
<b>Governance &amp; Risk Services - Operating Expenses Total</b>	<b>1,767,243</b>	<b>1,760,719</b>	<b>1,824,885</b>	<b>1,881,913</b>
<u>Governance &amp; Risk Services -Less Services Provided</u>				
01.02398 - Less:Service Provided To Other Functions	-1,752,243	-1,745,719	-1,809,885	-1,866,913
<b>Governance &amp; Risk Services -Less Services Provided Total</b>	<b>-1,752,243</b>	<b>-1,745,719</b>	<b>-1,809,885</b>	<b>-1,866,913</b>
<b>Expenditure Total</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Operating Total</b>	<b>-55,000</b>	<b>-55,000</b>	<b>-55,000</b>	<b>-55,000</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-55,000</b>	<b>-55,000</b>	<b>-55,000</b>	<b>-55,000</b>
<b>Restricted Assets</b>				
<u>Governance &amp; Risk Services - Restricted Assets</u>				
01.05947 - Internally Restricted Assets - Governance & Risk	55,000	55,000	55,000	55,000
<b>Governance &amp; Risk Services - Restricted Assets Total</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.09

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION:</b>	<b>Civic Administration Buildings</b>
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**Responsible Officer: Manager Governance & Risk Services  
Mr Michael Ferguson**

**Function Objectives:**

To provide a clean and safe working environment for the Corporation.
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Activity	Actions	Performance Targets/Service Level
Other Council Building Operations	Provide a cleaning service to other Council facilities.	Facilities cleaned as per agreed briefs.
Civic Administration Building - Operational Services	Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Civic Administration Building Function.  Review, test and update annually the Civic Administration Building Disaster Response Plan.	Delivery Program and Operational Plan actions implemented.  Annual review undertaken, however review extended regarding long term alternative accommodation.
Civic Administration Building Cleaning Services	Provision of a clean work amenity.	Civic Administration Buildings (Civic Administration Building, 69 Church Street, Carrington Court and Wellington Administration Building) cleaned daily to agreed brief specification.
Asset Management Program - Routine	Work amenity maintained to appropriate standard.	Minor maintenance undertaken in accordance with quarterly check.
Asset Management Program - Cyclic	Work amenity maintained to appropriate standard.	Other maintenance undertaken in accordance with Asset Management Program.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Program implemented.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Area of available office accommodation	2385m <sup>2</sup>	Total operating expense per m <sup>2</sup> of useable space	\$795.51	% of personnel satisfactorily accommodated.	95%

**Key Projects****Capital Works Program:**

Project	Link to Capital Works Program	2017/2018
<b>CAB - Furniture &amp; Fittings</b>	<b>01.09665</b>	
Minor Furniture		\$22,500
		\$22,500
<b>Wellington Administration Building</b>	<b>01.08280</b>	
Re-roof Ground Floor		\$40,000
		\$40,000

## 10.09 - Civic Administration Building

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Civic Admin. Building - Other Income</u>				
01.07797 - Sundry Income	-51,936	-52,975	-54,035	-55,116
<b>Civic Admin. Building - Other Income Total</b>	<b>-51,936</b>	<b>-52,975</b>	<b>-54,035</b>	<b>-55,116</b>
<b>Income Total</b>	<b>-51,936</b>	<b>-52,975</b>	<b>-54,035</b>	<b>-55,116</b>
<b>Expenditure</b>				
<u>Civic Admin. Building - Interest Charges &amp; Deprec.</u>				
01.02432 - Interest on Loans	166,791	150,065	132,366	113,547
01.02433 - Depreciation	317,899	317,899	317,899	317,899
<b>Civic Admin. Building - Interest Charges &amp; Deprec. Total</b>	<b>484,690</b>	<b>467,964</b>	<b>450,265</b>	<b>431,446</b>
<u>Civic Admin. Building - Less Services Provided</u>				
01.02435 - Less: Service Provided To Other Functions	-1,486,025	-1,501,411	-1,564,924	-1,452,857
01.02437 - Less: Cleaning Services Provided	-317,326	-324,436	-331,206	-338,122
<b>Civic Admin. Building - Less Services Provided Total</b>	<b>-1,803,351</b>	<b>-1,825,847</b>	<b>-1,896,130</b>	<b>-1,790,979</b>
<u>Civic Admin. Building - Maintenance</u>				
01.02427 - Asset Maintenance Program - Routine	126,436	128,779	130,954	133,173
01.02429 - Asset Maintenance Program - Cyclic	70,000	68,328	118,000	2,000
01.04412 - Wellington Admin Building - Maintenance & Repairs	124,344	34,859	56,382	35,913
<b>Civic Admin. Building - Maintenance Total</b>	<b>320,780</b>	<b>231,966</b>	<b>305,336</b>	<b>171,086</b>
<u>Civic Admin. Building - Operating Expenses</u>				
01.02421 - Other Council Buildings Operation Expenses	317,561	324,681	331,453	338,379
01.02423 - Civic Admin Building Operational Expenses	379,606	394,731	407,256	409,477
01.02425 - Civic Admin Building Cleaning Services	199,088	213,026	227,216	242,051
01.04410 - Wellington Admin Building - Operation Expenses	112,094	115,019	118,208	121,754
<b>Civic Admin. Building - Operating Expenses Total</b>	<b>1,008,349</b>	<b>1,047,457</b>	<b>1,084,133</b>	<b>1,111,661</b>
<b>Expenditure Total</b>	<b>10,468</b>	<b>-78,460</b>	<b>-56,396</b>	<b>-76,786</b>
<b>Operating Total</b>	<b>-41,468</b>	<b>-131,435</b>	<b>-110,431</b>	<b>-131,902</b>
<b>Capital</b>				
<b>Income</b>				
<u>Civic Admin. Building - Deprec. (Cap. Recovery)</u>				
01.09967 - Depreciation - Corporate Support	-317,899	-317,899	-317,899	-317,899
<b>Civic Admin. Building - Deprec. (Cap. Recovery) Total</b>	<b>-317,899</b>	<b>-317,899</b>	<b>-317,899</b>	<b>-317,899</b>
<b>Income Total</b>	<b>-317,899</b>	<b>-317,899</b>	<b>-317,899</b>	<b>-317,899</b>
<b>Expenditure</b>				
<u>Civic Admin. Building - Acquisition of Assets</u>				
01.08270 - Administration Buildings - Loan	51,612	54,843	58,216	61,826
01.09664 - Civic Admin Building - Loan Principal Repayment	218,997	232,492	246,818	262,028
01.09665 - CAB - Furniture & Fittings	22,500	23,000	23,500	23,500
01.09666 - Plant & Equipment - CAB	0	150,000	0	0
<b>Civic Admin. Building - Acquisition of Assets Total</b>	<b>293,109</b>	<b>460,335</b>	<b>328,534</b>	<b>347,354</b>

## 10.09 - Civic Administration Building

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Civic Admin. Building - Asset Renewals - Maint.</u>				
01.08280 - Wellington Administration Building - Asset Renewal	40,000	0	0	0
<b>Civic Admin. Building - Asset Renewals - Maint. Total</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure Total</b>	<b>333,109</b>	<b>460,335</b>	<b>328,534</b>	<b>347,354</b>
<b>Capital Total</b>	<b>15,210</b>	<b>142,436</b>	<b>10,635</b>	<b>29,455</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-26,258</b>	<b>11,001</b>	<b>-99,796</b>	<b>-102,447</b>
<b>Restricted Assets</b>				
<u>Civic Admin. Building - Restricted Assets</u>				
01.05950 - Internally Restricted Assets - CAB	26,258	-11,001	99,796	102,447
<b>Civic Admin. Building - Restricted Assets Total</b>	<b>26,258</b>	<b>-11,001</b>	<b>99,796</b>	<b>102,447</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>OPERATIONAL PLAN</b>
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Function No.

10.10

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION</b>	<b>Technical Support Services</b>

**Responsible Officer: Manager Technical Support  
Mr Mark Stacey**

**Function Objectives:**

To provide an Engineering Design, Development and Technical Support service to the organisation.
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Activity	Actions	Performance Targets/Service Level
Management Services	Management advice is provided to branch functions and provide advisory service to the organisation for engineering related matters.	Advice is delivered as appropriate.
Development Section	Provide engineering advice and assessment for all Development Applications and Subdivision Construction Certificates referred to the Branch.	100% of "complete" development applications processed within 15 working days (non referred).
Design Section	<p>To supervise contractors for both private and Council subdivision activities.</p> <p>To survey, design and prepare plans for Council works.</p> <p>Undertaken project management of survey, design and construction activities for all Council subdivisions.</p>	<p>Inferior infrastructure works undertaken NOT accepted.</p> <p>Plans completed a minimum two months prior to construction.</p> <p>Co-ordination ensures land release not delayed due to incomplete works.</p>
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of design projects		No unwarranted disputes over fees charged	0	Draft designs completed by agreed date	100%
Major	10				
Minor	50				
Number of DA referrals processed	90	No. of subdivision stages supervised	10		

## 10.10 - Technical Support Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Technical Support - Charges &amp; Fees</u>				
01.07810 - Construction Certificate Application Fee (Tech)	-103,335	-105,918	-108,566	-111,280
<b>Technical Support - Charges &amp; Fees Total</b>	<b>-103,335</b>	<b>-105,918</b>	<b>-108,566</b>	<b>-111,280</b>
<u>Technical Support - Other Income</u>				
01.07808 - Sundry Income	-1,103	-1,125	-1,153	-1,182
<b>Technical Support - Other Income Total</b>	<b>-1,103</b>	<b>-1,125</b>	<b>-1,153</b>	<b>-1,182</b>
<b>Income Total</b>	<b>-104,438</b>	<b>-107,043</b>	<b>-109,719</b>	<b>-112,462</b>
<b>Expenditure</b>				
<u>Technical Support - Interest Charges &amp; Deprec.</u>				
01.02452 - Depreciation	9,398	9,398	9,398	9,398
<b>Technical Support - Interest Charges &amp; Deprec. Total</b>	<b>9,398</b>	<b>9,398</b>	<b>9,398</b>	<b>9,398</b>
<u>Technical Support - Less Services Provided</u>				
01.02465 - Less : Management Services	-192,356	-198,048	-205,620	-167,682
01.02468 - Less : Development Services	-492,943	-516,588	-537,413	-539,185
01.02469 - Less : Design Services	-1,194,006	-1,237,247	-1,281,980	-1,380,261
01.02477 - Less : Management Charged to Activities	-192,355	-198,048	-205,619	-177,867
<b>Technical Support - Less Services Provided Total</b>	<b>-2,071,660</b>	<b>-2,149,931</b>	<b>-2,230,632</b>	<b>-2,264,995</b>
<u>Technical Support - Support Services - Technical</u>				
01.02458 - Management Services	325,015	335,363	347,845	355,735
01.02464 - Development Section	596,278	622,506	645,978	650,465
01.02466 - Design Section	1,234,805	1,279,105	1,326,528	1,351,257
<b>Technical Support - Support Services - Technical Total</b>	<b>2,156,098</b>	<b>2,236,974</b>	<b>2,320,351</b>	<b>2,357,457</b>
<b>Expenditure Total</b>	<b>93,836</b>	<b>96,441</b>	<b>99,117</b>	<b>101,860</b>
<b>Operating Total</b>	<b>-10,602</b>	<b>-10,602</b>	<b>-10,602</b>	<b>-10,602</b>
<b>Capital</b>				
<b>Income</b>				
<u>Technical Support - Depreciation (Cap. Recovery)</u>				
01.09972 - Depreciation-Engineering & Works Support	-9,398	-9,398	-9,398	-9,398
<b>Technical Support - Depreciation (Cap. Recovery) Total</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>
<b>Income Total</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>
<b>Capital Total</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>	<b>-9,398</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>	<b>-20,000</b>

## 10.10 - Technical Support Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Restricted Assets</b>				
<u>Technical Support - Restricted Assets</u>				
01.05953 - Internally Restricted Assets - Tech Support Servic	20,000	20,000	20,000	20,000
<b>Technical Support - Restricted Assets Total</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<hr/>				
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.11

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>
<b>FUNCTION:</b>	<b>Business Support Services (Technical)</b>

**Responsible Officer: Manager Business Support  
Mr Ray Mills**

**Function Objectives:**

To collate and assist in the development of the Division's Annual Operational Plan (including Annual Budget) and review the quarterly Budget. Ensure that expenditure is contained within the Budget approved by Council.

Activity	Actions	Performance Targets/Service Level
Quarterly Budget Review	Operational Plan (including budget) review undertaken by Council on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
Business Support Operations	Provide Business Support operations that relate to the Technical Services Division and for ratepayers, Councillors and other Divisions.  Provide Strategic Management and Direction to the Technical Services Division.  Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.  Monitor the use of the zero based budgeting framework by the Organisation.	To provide ratepayers, Councillors, other Divisions and Branches of the Technical Services Division with accurate information and advice in a timely manner.  Division operating in an efficient and effective manner.  Asset Management Plans for the Technical Services Division are prepared and submitted by due date.  All zero based budgeting requirements are fully adhered to within the Technical Services Division.
Annual Operational Plan (including Annual Budget) Preparation	Operational Plans (including budget) adopted in June each year.	Operational Plans for the Technical Services Division adopted by Council by due date.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Number of functions requiring Operational Plan (including Annual Budget) assistance	17	Cost of Business Support Services as a % of Total Divisional Expenditure	1.05%	Delivery program, Operational Plan (including Annual Budget) time frames met	Yes
Number of Branches requiring secretarial or administrative assistance	6	Cost per Function	\$69,124	Delivery Program and Quarterly Budget time frames met.	Yes

## 10.11 - Business Support Services (Technical)

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Business Support Tech. - Other Income</u>				
01.07819 - Sundry Income	-308	-314	-320	-326
<b>Business Support Tech. - Other Income Total</b>	<b>-308</b>	<b>-314</b>	<b>-320</b>	<b>-326</b>
<b>Income Total</b>	<b>-308</b>	<b>-314</b>	<b>-320</b>	<b>-326</b>
<b>Expenditure</b>				
<u>Business Support Tech. - Less Services Provided</u>				
01.02481 - Less:Service Provided To Other Functions	-1,284,562	-1,325,751	-1,224,302	-1,258,258
<b>Business Support Tech. - Less Services Provided Total</b>	<b>-1,284,562</b>	<b>-1,325,751</b>	<b>-1,224,302</b>	<b>-1,258,258</b>
<u>Business Support Tech. - Operating Expenses</u>				
01.02487 - Quarterly Budget Review	68,128	70,880	73,743	76,987
01.02489 - Business Support Operations	1,075,014	1,107,761	997,530	1,021,820
01.02491 - AOP & Budget Preparation	141,728	147,424	153,349	159,777
<b>Business Support Tech. - Operating Expenses Total</b>	<b>1,284,870</b>	<b>1,326,065</b>	<b>1,224,622</b>	<b>1,258,584</b>
<b>Expenditure Total</b>	<b>308</b>	<b>314</b>	<b>320</b>	<b>326</b>
<b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**OPERATIONAL PLAN**

Function No.

10.12

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>FUNCTION:</b>	<b>Depot Services</b>
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**Responsible Officer: Manager Governance & Risk Services  
Mr Michael Ferguson**

**Function Objectives:**

To provide a clean, safe and adequately sized functional working environment for the users of the Depot.

Activity	Actions	Performance Targets/Service Level
Depot Operations	Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Depot.	Delivery Program and Operational Plan actions implemented.
Asset Management - Routine	Provide routine maintenance on an as required basis.	Building routine maintenance carried out within an acceptable time.
Asset Management - Cyclic	Carry out cyclic maintenance in accordance with the Building Asset Management Plans	Cyclic maintenance carried out as scheduled in the Building Asset Management Plans.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Site area available - Dubbo Depot	31,551m2	Total operating expense per m <sup>2</sup> of usable site area.	\$9.65	% of personnel satisfactorily accommodated.	95%
Site area available - Wellington Depot	40,951m2				

## 10.12 - Depot Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Depot Services - Other Income</u>				
01.07830 - Sundry Income	-12,875	-13,260	-13,660	-14,069
<b>Depot Services - Other Income Total</b>	<b>-12,875</b>	<b>-13,260</b>	<b>-13,660</b>	<b>-14,069</b>
<b>Income Total</b>	<b>-12,875</b>	<b>-13,260</b>	<b>-13,660</b>	<b>-14,069</b>
<b>Expenditure</b>				
<u>Depot Services - Interest Charges &amp; Depreciation</u>				
01.02516 - Depot Depreciation	167,036	167,036	167,036	167,036
<b>Depot Services - Interest Charges &amp; Depreciation Total</b>	<b>167,036</b>	<b>167,036</b>	<b>167,036</b>	<b>167,036</b>
<u>Depot Services - Less Services Provided</u>				
01.02512 - Less: Depot Charged To Other Functions	-699,727	-704,270	-685,464	-698,152
<b>Depot Services - Less Services Provided Total</b>	<b>-699,727</b>	<b>-704,270</b>	<b>-685,464</b>	<b>-698,152</b>
<u>Depot Services - Maintenance</u>				
01.02520 - Asset Maintenance Program - Routine	160,934	167,681	173,757	180,074
01.02522 - Asset Maintenance Program - Cyclic	56,000	43,500	10,000	7,100
<b>Depot Services - Maintenance Total</b>	<b>216,934</b>	<b>211,181</b>	<b>183,757</b>	<b>187,174</b>
<u>Depot Services - Operating Expenses</u>				
01.02518 - Depot Operations	273,996	283,038	290,368	298,309
<b>Depot Services - Operating Expenses Total</b>	<b>273,996</b>	<b>283,038</b>	<b>290,368</b>	<b>298,309</b>
<b>Expenditure Total</b>	<b>-41,761</b>	<b>-43,015</b>	<b>-44,303</b>	<b>-45,633</b>
<b>Operating Total</b>	<b>-54,636</b>	<b>-56,275</b>	<b>-57,963</b>	<b>-59,702</b>
<b>Capital</b>				
<b>Income</b>				
<u>Depot Services - Depreciation (Capital Recovery)</u>				
01.09982 - Depreciation-Engineering & Works Support	-167,036	-167,036	-167,036	-167,036
<b>Depot Services - Depreciation (Capital Recovery) Total</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>
<b>Income Total</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>
<b>Capital Total</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>	<b>-167,036</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-221,672</b>	<b>-223,311</b>	<b>-224,999</b>	<b>-226,738</b>
<b>Restricted Assets</b>				
<u>Depot Services - Restricted Assets</u>				
01.05959 - Internally Restricted Assets - Depot Services	221,672	223,311	224,999	226,738
<b>Depot Services - Restricted Assets Total</b>	<b>221,672</b>	<b>223,311</b>	<b>224,999</b>	<b>226,738</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.13

<b>PRINCIPAL ACTIVITY:</b>	<b>CORPORATE SERVICES</b>	<b>Function:</b>	<b>Rates &amp; General Revenue</b>
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**Responsible Officer: Manager Financial Accounting Services  
Mr Wayne Sonneman**

**Function Objectives:**

To raise General Revenue for the Organisation.
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Activity	Actions	Performance Targets/Service Level
General Purpose Rates	Complete an annual review of rating structure.	Rates structure reviewed and adopted for incorporation into the Delivery Plan and Operational Plan by due date.
Interest on Investments	Council's funds invested in accordance with Legislative provisions, and Council's adopted Investment Policy and Strategy.	Return on investment maximised and investments compliant with requirements.
Financial Assistance Grants	Monitor the level of State and Federal Government grants payable to local government including Financial Assistance Grants (FAGS) and make any necessary submissions.	Grants Commission return is submitted by due date, is accurate and maximise Council's Financial Assistance Grant. All allowable disabilities are included in return.

**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
Number of Rate Assessments	23,754	Cost of Rates Management Services per assessment	\$59.09	Grants Commission Return submitted by due date	Yes
Total number of 603 certificates issued	1304	Index of performance of Cash Plus accounts - 12 months to date	1.54	Percentage of Rates and Annual Charges outstanding to Percentage collectable reduced	5%



## 10.13 - Rates & General Revenue Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Rates/General Revenue - Pensioner Rates Subsidies</u>				
01.07845 - Pension Rates Subsidy (Dept Local Govt)	-319,528	-320,902	-322,300	-323,724
<b>Rates/General Revenue - Pensioner Rates Subsidies Total</b>	<b>-319,528</b>	<b>-320,902</b>	<b>-322,300</b>	<b>-323,724</b>
<u>Rates/General Revenue - Extra Charges</u>				
01.07869 - Extra Charges - Overdue Rates	-140,000	-140,000	-140,000	-140,000
<b>Rates/General Revenue - Extra Charges Total</b>	<b>-140,000</b>	<b>-140,000</b>	<b>-140,000</b>	<b>-140,000</b>
<u>Rates/General Revenue - Financial Assistance Grant</u>				
01.07867 - Financial Assistance	-10,755,488	-10,959,843	-11,146,170	-11,346,802
<b>Rates/General Revenue - Financial Assistance Grant Total</b>	<b>-10,755,488</b>	<b>-10,959,843</b>	<b>-11,146,170</b>	<b>-11,346,802</b>
<u>Rates/General Revenue - Interest on Investments</u>				
01.07846 - Interest on Investments - Internal Borrowing	-137,817	-154,116	-67,650	-51,096
01.07847 - Interest On Investments	-2,180,792	-2,192,558	-2,306,780	-2,299,877
<b>Rates/General Revenue - Interest on Investments Total</b>	<b>-2,318,609</b>	<b>-2,346,674</b>	<b>-2,374,430</b>	<b>-2,350,973</b>
<u>Rates/General Revenue - Rebates &amp; Postponed Rates</u>				
01.07841 - Rebate Of Rates To Pensioners	581,966	584,481	587,042	589,650
<b>Rates/General Revenue - Rebates &amp; Postponed Rates Total</b>	<b>581,966</b>	<b>584,481</b>	<b>587,042</b>	<b>589,650</b>
<u>Rates/General Revenue-General Purpose Rates-Dubbo</u>				
01.07851 - Residential - Villages	-218,040	-221,965	-225,960	-230,027
01.07852 - Residential - Richmond Estate	-169,974	-173,034	-176,148	-179,319
01.07853 - Residential - Urban	-13,976,034	-14,269,531	-14,569,191	-14,875,144
01.07854 - Residential - Firgrove	-237,738	-242,017	-246,374	-250,808
01.07855 - Residential - Ordinary	-2,223,872	-2,270,573	-2,318,255	-2,366,939
01.07857 - Less: Council Properties	772,476	785,606	801,313	817,335
01.07858 - Receipting Payments	35	35	35	35
01.07859 - Farmland Ordinary	-1,997,804	-2,033,764	-2,070,372	-2,107,639
01.07861 - Business - Ordinary	-3,333,946	-3,393,957	-3,455,048	-3,517,239
01.07863 - Business - East Dubbo	-461,675	-469,985	-478,445	-487,057
01.07864 - Transfer To Postponed Rates	34,779	35,369	36,077	36,799
01.07865 - Business - CBD	-3,952,208	-4,023,347	-4,095,768	-4,169,491
01.07866 - Transfer From Postponed Rates	-29,941	-30,480	-31,028	-31,586
01.07868 - Abandonments	29,941	30,480	31,028	31,586
01.07870 - Rates Adjustment On Sale	-10,671	-10,863	-11,058	-11,257
01.07872 - Business - Cobra Street	-222,000	-225,996	-230,064	-234,205
01.07873 - Business - Wellington Road	-242,059	-246,416	-250,852	-255,367
01.07874 - Mining	-1,000,000	-1,018,000	-1,036,324	-1,054,978
01.07875 - Interest on Postponed Rates	-2,000	-2,000	-2,000	-2,000
<b>Rates/General Revenue-General Purpose Rates-Dubbo Total</b>	<b>-27,240,731</b>	<b>-27,780,438</b>	<b>-28,328,434</b>	<b>-28,887,301</b>

## 10.13 - Rates & General Revenue Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<u>Rates/General Rev-General Purpose Rates-Wellington</u>				
01.06417 - Farmland	-3,806,155	-3,874,666	-3,944,410	-4,015,409
01.06418 - Residential	-704,826	-717,513	-730,428	-743,576
01.06419 - Residential Geurie	-147,233	-149,883	-152,581	-155,328
01.06420 - Residential Wellington	-1,448,559	-1,474,633	-1,501,176	-1,528,198
01.06421 - Mining	-1,808	-1,841	-1,874	-1,907
01.06422 - Business	-41,835	-42,588	-43,355	-44,135
01.06423 - Business Wellington	-318,572	-324,306	-330,144	-336,086
<b>Rates/General Rev-General Purpose Rates-Wellington Total</b>	<b>-6,468,988</b>	<b>-6,585,430</b>	<b>-6,703,968</b>	<b>-6,824,639</b>
<b>Income Total</b>	<b>-46,661,378</b>	<b>-47,548,806</b>	<b>-48,428,260</b>	<b>-49,283,789</b>
<b>Expenditure</b>				
<u>Rates/General Revenue - Expenses - Corporate Serv.</u>				
01.02543 - Management Services - Rates Management	847,767	879,600	912,629	956,096
<b>Rates/General Revenue - Expenses - Corporate Serv. Total</b>	<b>847,767</b>	<b>879,600</b>	<b>912,629</b>	<b>956,096</b>
<b>Expenditure Total</b>	<b>847,767</b>	<b>879,600</b>	<b>912,629</b>	<b>956,096</b>
<b>Operating Total</b>	<b>-45,813,611</b>	<b>-46,669,206</b>	<b>-47,515,631</b>	<b>-48,327,693</b>
<b>Capital</b>				
<b>Income</b>				
<u>Rates/General Revenue - ELE Accruals Not Funded</u>				
01.08900 - ELE Accrual Not Funded	-895,319	-1,013,198	-1,121,735	-1,190,604
<b>Rates/General Revenue - ELE Accruals Not Funded Total</b>	<b>-895,319</b>	<b>-1,013,198</b>	<b>-1,121,735</b>	<b>-1,190,604</b>
<b>Income Total</b>	<b>-895,319</b>	<b>-1,013,198</b>	<b>-1,121,735</b>	<b>-1,190,604</b>
<b>Capital Total</b>	<b>-895,319</b>	<b>-1,013,198</b>	<b>-1,121,735</b>	<b>-1,190,604</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-46,708,930</b>	<b>-47,682,404</b>	<b>-48,637,366</b>	<b>-49,518,297</b>
<b>Restricted Assets</b>				
<u>Rates/General Revenue - Restricted Assets</u>				
01.05962 - Internally Restricted Assets - Rates & Gen Revenue	5,363,189	5,581,387	6,050,285	6,178,472
<b>Rates/General Revenue - Restricted Assets Total</b>	<b>5,363,189</b>	<b>5,581,387</b>	<b>6,050,285</b>	<b>6,178,472</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>-41,345,741</b>	<b>-42,101,017</b>	<b>-42,587,081</b>	<b>-43,339,825</b>

## 10.14 - Employment Overhead Distribution

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Employment O` Head - Overhead Distribution</u>				
01.02574 - Workers Compensation	1,222,132	1,344,345	1,478,780	1,626,658
01.02576 - Superannuation	3,964,717	4,108,266	4,314,963	4,472,521
01.02578 - Strategic Management Overheads	0	25,000	0	0
01.02580 - Sick Leave (Industrial Agreement)	61,975	64,454	67,032	69,713
01.02584 - Long Service Leave	1,433,344	1,548,744	1,654,703	1,720,891
01.02586 - Long Service Awards	4,512	4,625	4,741	4,860
01.02588 - Less: Amts Charged To Various Functions	-11,867,082	-12,451,604	-12,979,264	-13,528,822
01.02590 - Human Resource Overheads	1,752,108	1,796,711	1,751,783	1,803,433
01.02592 - Fringe Benefits Tax	330,000	330,000	330,000	330,000
01.02594 - Corporate Training	634,416	640,236	666,800	680,136
01.02596 - Annual Leave	2,345,878	2,444,223	2,537,462	2,638,960
<b>Employment O` Head - Overhead Distribution Total</b>	<b>-118,000</b>	<b>-145,000</b>	<b>-173,000</b>	<b>-181,650</b>
<b>Expenditure Total</b>	<b>-118,000</b>	<b>-145,000</b>	<b>-173,000</b>	<b>-181,650</b>
<b>Operating Total</b>	<b>-118,000</b>	<b>-145,000</b>	<b>-173,000</b>	<b>-181,650</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-118,000</b>	<b>-145,000</b>	<b>-173,000</b>	<b>-181,650</b>
<b>Restricted Assets</b>				
<u>Employment O` Head - Restricted Assets</u>				
01.05965 - Internally Restricted Assets - Employment Overhead	118,000	145,000	173,000	181,650
<b>Employment O` Head - Restricted Assets Total</b>	<b>118,000</b>	<b>145,000</b>	<b>173,000</b>	<b>181,650</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 10.15 - Corporate Overheads

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Corporate O` Heads - Less Services Provided</u>				
01.02613 - Less:Corporate O/Head Chged To Functions	-5,173,384	-5,302,044	-5,441,454	-5,632,561
<b>Corporate O` Heads - Less Services Provided Total</b>	<b>-5,173,384</b>	<b>-5,302,044</b>	<b>-5,441,454</b>	<b>-5,632,561</b>
 <u>Corporate O` Heads - Overhead Distribution</u>				
01.02604 - Information Management Services	612,745	625,000	637,500	650,250
01.02605 - Administrative Services	1,422,727	1,403,698	1,454,871	1,498,400
01.02606 - Property Development (DCC Portfolio)	61,374	63,828	66,382	69,037
01.02607 - Corporate Development	733,891	703,029	702,131	745,995
01.02610 - City Marketing & Communications	469,654	480,677	497,890	510,337
01.02611 - Governance	1,872,993	2,025,812	2,082,680	2,158,542
<b>Corporate O` Heads - Overhead Distribution Total</b>	<b>5,173,384</b>	<b>5,302,044</b>	<b>5,441,454</b>	<b>5,632,561</b>
 <b>Expenditure Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <b>Operating Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>OPERATIONAL PLAN</b>
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Function No.

10.16

<b>PRINCIPAL ACTIVITY:</b> <b>WORKS SERVICES</b>	<b>FUNCTION:</b> <b>Works Services</b>
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**Responsible Officer:    Manager Works  
   Mr Robert Flakelar**

**Function Objectives:**

To carry out construction and maintenance activities to clients agreed briefs in an effective and timely manner and maintain a high quality output.
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Activity	Actions	Performance Targets/Service Level
Kerbside Collection & Disposal	Maintain Collections to Agreed Brief.	Works completed on time, and within budget.
Footpaths & Cycleways	Maintenance, construction and reconstruction of Footpath and Cycleways as to agreed brief(s).	Works completed on time, and within budget.
Traffic	Maintenance, and construction of Carparks and other Traffic facilities to agreed brief(s).	Works completed on time, and within budget.
Miscellaneous Projects	Provision of minor services or construction works to other Council functions as requested.	Works completed on time, and within budget.
State Roads	Maintenance, construction and reconstruction of State Roads and National Highway as agreed in contract.	Works completed on time, and within budget.
Urban Roads	Maintenance, construction and reconstruction of roads and kerb & gutter to agreed brief(s).	Works completed on time, and within budget.
Rural Roads	Maintenance, construction and reconstruction of Rural Roads, Regional Roads to agreed brief(s).	Works completed on time, and within budget.
Other Customers	Provision of minor services or construction works to other Council functions as requested.	Works completed on time, and within budget.
Stormwater	Maintenance construction of Stormwater facilities to agreed brief(s).	Works completed on time, and within budget.
Quarry Management and Rehabilitation	Operate quarries to provide gravel for works.	Quarry operations are maintained on a sustainable basis.

<b>OPERATIONAL PLAN</b>
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Function No.

10.16

<b>PRINCIPAL ACTIVITY:</b>	<b>WORKS SERVICES</b>	<b>FUNCTION:</b>	<b>Works Services</b>
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Activity	Actions	Performance Targets/Service Level
Private Works	Carry out Works for external clients of Council to Agreed Brief.	Works completed on time, and within budget.
Management Services from other Functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted reasonable for the level of service provided.
Management Services	To provide co-ordination of activities within this function.	Project completed within defined time frames.
Rural Transfer Stations	Maintain to Agreed Brief.	Works completed on time, and within budget.
Waste Disposal Services	Operate and Maintain to Agreed Brief.	Works completed on time, and within budget.

**Key Performance Indicators**

Workload	Est.	Efficiency	Est.	Effective.	Est.
Length of State Roads (km)	111.6km	Cost/m2 (urban) Reconstruction	\$134/m2	Number of complaints from clients	0
Length of National Road (km)	5.36km	Cost/m2 (rural) Reconstruction	\$50/m2		
Length of Urban Sealed Road	415km				
Length of Rural Sealed Road	738km	Cost/lm to reconstruct kerb & gutter	\$320/m		
Length of Rural Unsealed Road	1339km				
Length of paved footpaths Maintained	126km				
Length of off road cyclepath	29km				
Length of kerb and gutter	472km				
Value of total Works undertaken to Agreed Briefs	\$50,473,393				

## 10.16 - Works Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Income</b>				
<u>Works Services - Other Income</u>				
01.07888 - Private Works Income	-80,000	-80,000	-80,000	-80,000
<b>Works Services - Other Income Total</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>
<b>Income Total</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>	<b>-80,000</b>
<b>Expenditure</b>				
<u>Works Services - Domestic Waste</u>				
01.02702 - Kerbside Collection & Disposal	4,872,083	6,114,272	6,255,772	6,596,988
01.02706 - Management Services From Other Functions 2	26,786	27,188	27,732	28,187
<b>Works Services - Domestic Waste Total</b>	<b>4,898,869</b>	<b>6,141,460</b>	<b>6,283,504</b>	<b>6,625,175</b>
<u>Works Services - Interest Charges &amp; Depreciation</u>				
01.00295 - Depreciation	32,738	32,738	32,738	32,738
<b>Works Services - Interest Charges &amp; Depreciation Total</b>	<b>32,738</b>	<b>32,738</b>	<b>32,738</b>	<b>32,738</b>
<u>Works Services - Less Services Provided</u>				
01.02730 - Less Recovered From : Footpaths	-884,219	-1,051,181	-790,182	-879,355
01.02732 - Less Recovered From : Traffic	-175,046	-171,472	-470,795	-173,150
01.02734 - Less Recovered From : State Roads	-3,100,420	-3,113,743	-2,029,901	-2,051,322
01.02736 - Less Recovered From : Urban Roads	-12,298,420	-12,031,122	-10,569,412	-3,458,002
01.02738 - Less Recovered From : Rural Roads	-10,954,815	-8,234,631	-7,835,795	-8,159,092
01.02740 - Less Recovered From : Stormwater	-5,038,921	-2,523,416	-920,654	-591,711
01.02744 - Less Recovered From : Airport	-15,355,810	0	0	0
01.02746 - Less Recovered From : Property Development	-680,000	-5,160,000	-100,000	-10,000
01.02748 - Less Recovered From : Horticultural Services	-1,300,000	0	0	0
01.02750 - Less Recovered From : Livestock Markets	-75,000	0	0	0
01.02754 - Less Recovered From : Water Supply	-153,000	0	0	0
01.02764 - Less Recovered From : Depot Services	-18,152	-18,731	-19,296	-19,862
01.02769 - Less Recovered From: Other Waste	-10,000	0	0	0
01.02777 - Less Recovered From: Ranger Services	-4,590	-4,680	-4,750	-4,820
01.02790 - Miscellaneous Projects	-350,000	-350,000	-350,000	-350,000
<b>Works Services - Less Services Provided Total</b>	<b>-50,398,393</b>	<b>-32,658,976</b>	<b>-23,090,785</b>	<b>-15,697,314</b>
<u>Works Services - Less Waste Charged To Functions</u>				
01.02775 - Less: Domestic Waste Charged To Functions	-4,898,869	-6,141,460	-6,283,504	-6,625,174
01.02776 - Less : Waste Charged To Functions	-1,658,581	-1,728,819	-1,683,512	-1,878,551
<b>Works Services - Less Waste Charged To Functions Total</b>	<b>-6,557,450</b>	<b>-7,870,279</b>	<b>-7,967,016</b>	<b>-8,503,725</b>
<u>Works Services - Operating Expenses</u>				
01.02636 - Footpaths / Cycleways	884,219	1,051,182	790,182	879,355
01.02648 - Traffic	155,993	158,277	460,606	162,777
01.02649 - Miscellaneous Projects	1,772,061	352,764	349,493	349,447
01.02650 - State Roads	3,100,421	3,153,095	2,070,429	2,092,863
01.02652 - Urban Roads	12,298,420	12,031,123	10,569,412	3,458,002
01.02668 - Rural Roads	10,954,815	8,234,631	7,835,796	8,159,093
01.02678 - Other Customers	16,203,401	5,164,678	104,747	14,820
01.02680 - Stormwater	5,038,922	2,523,416	920,655	591,710

## 10.16 - Works Services

### Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
01.02690 - Quarry Management & Rehabilitation	733,112	777,993	825,622	876,166
01.02692 - Less: Quarries & Pit Exp. Charged to Gravel Stock	-733,112	-777,993	-825,622	-876,166
01.02694 - Private Works Expenditure	75,000	75,000	75,000	75,000
01.02696 - Management Services From Other Functions	1,500,069	1,530,983	1,554,940	1,592,942
01.02698 - Management Services	1,370,935	1,393,133	1,416,204	1,440,186
01.02700 - Less : Management Services Charged To Activities	-2,871,005	-2,924,116	-2,971,144	-3,033,128
<b>Works Services - Operating Expenses Total</b>	<b>50,483,251</b>	<b>32,744,166</b>	<b>23,176,320</b>	<b>15,783,067</b>
<u>Works Services - Other Waste</u>				
01.02712 - Rural Transfer Stations 2	5,000	5,000	5,000	5,000
01.02714 - Waste Disposal Service	1,480,983	1,546,007	1,495,326	1,684,967
01.02718 - Street Litter/Park Bins	162,740	167,622	172,651	177,830
<b>Works Services - Other Waste Total</b>	<b>1,648,723</b>	<b>1,718,629</b>	<b>1,672,977</b>	<b>1,867,797</b>
<b>Expenditure Total</b>	<b>107,738</b>	<b>107,738</b>	<b>107,738</b>	<b>107,738</b>
<b>Operating Total</b>	<b>27,738</b>	<b>27,738</b>	<b>27,738</b>	<b>27,738</b>
<b>Capital</b>				
<b>Income</b>				
<u>Works Services - Depreciation (Capital Recovery)</u>				
01.09988 - Depreciation - Works Services	-32,738	-32,738	-32,738	-32,738
<b>Works Services - Depreciation (Capital Recovery) Total</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>
<b>Income Total</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>
<b>Capital Total</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>	<b>-32,738</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>Restricted Assets</b>				
<u>Works Services - Restricted Assets</u>				
01.05971 - Internally Restricted Assets - Works Services	5,000	5,000	5,000	5,000
<b>Works Services - Restricted Assets Total</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 10.17 - Transition Project Management Estimates - Financial Statement

	2017/2018 Budget	2018/2019 Forecast	2019/2020 Forecast	2020/2021 Forecast
<b>Operating</b>				
<b>Expenditure</b>				
<u>Transition Project Mngmnt - Admin &amp; Financial Supp</u>				
01.02255 - Transition Project Management	128,479	129,900	133,187	129,801
<b>Transition Project Mngmnt - Admin &amp; Financial Supp Total</b>	<b>128,479</b>	<b>129,900</b>	<b>133,187</b>	<b>129,801</b>
<b>Expenditure Total</b>	<b>128,479</b>	<b>129,900</b>	<b>133,187</b>	<b>129,801</b>
<b>Operating Total</b>	<b>128,479</b>	<b>129,900</b>	<b>133,187</b>	<b>129,801</b>
<b>Available Funds Movement Prior to Restricted Asset Funding</b>	<b>128,479</b>	<b>129,900</b>	<b>133,187</b>	<b>129,801</b>
<b>Funds Available to (-), or Required From Rates and Other Council Revenue</b>	<b>128,479</b>	<b>129,900</b>	<b>133,187</b>	<b>129,801</b>

<b>OPERATIONAL PLAN</b>
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Function No.

11.1

<b>PRINCIPAL ACTIVITY:</b> <b>GOVERNANCE</b>	<b>Function:</b> <b>Governance</b>
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**Responsible Officer:    Manager Governance & Risk Services  
Mr Michael Ferguson**

**Function Objectives:**

To develop and maintain an effective Administrative Service System that ensures optimum support to the Council.
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Activity	Actions	Performance Targets/Service Level
Subscriptions to Associations	Maintain membership to Local Government Associations.	Memberships appropriate for responsible and representative Government.
Strategic Management	Services provided regarding the direction and control of the functions of the Council.	Amounts charged are accepted as reasonable for the services provided.
Statutory Accounting and Reporting	Services provided for preparation of Statutory Reports.	Amounts charged are accepted as reasonable for the services provided.
Sister City Activities	Maintain contributions towards Sister City Activities.	Donations are appropriate.
Dubbo City Council Scholarship (CSU)	Annual Charles Sturt University Scholarship.	Scholarship awarded on an annual basis.
Receptions and Civic Activities	Provision of services and facilities for civic activities.	Activities represent responsible and representative Government.
Public Relations	Cost of services provided including preparation of annual reports and public relation activities.	Amounts charged are accepted as reasonable for the services provided.
	Undertake a community survey to determine community satisfaction levels of the elected Councillors.	Overall satisfaction with the performance of elected Councillors (measured biennially – target 85%).
Services Provided - Admin Services	Cost of services including secretarial support and office accommodation for Council.	Amounts charged are accepted as reasonable for the service provided.
Members Expenses	Costs of elected members including fees, travel, insurance etc.	Expenses are in accordance with relevant Acts, regulations and policy documents.
	Provide funding to permit Councillors to undertake individual training programs.	Funding provided and Councillors advised of all training opportunities.
	Undertake a community survey to determine community satisfaction levels of the elected Councillors.	Overall satisfaction with the performance of elected Councillors (measured biennially – target 85%).
Election Expenses	Costs of running quadrennial election of Councillors.	Elections carried out according to Act and Regulations.
Mayors Discretionary Fund	Discretionary payments for Mayoral Activities.	Activities are appropriate for responsible and representative Government.

**OPERATIONAL PLAN**

Function No.

11.1

<b>PRINCIPAL ACTIVITY:</b> <b>GOVERNANCE</b>	<b>Function:</b> <b>Governance</b>
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**Key Performance Indicators**

Workload	Est	Efficiency	Est	Effective.	Est
No. of Councillors	10	Cost per Capita for Receptions and Civic Activities/Members Expenses/ Subscriptions	\$12.08		
		Cost per Capita of Governance	\$42.06		
No. of Council/ Committee Meetings	46			All agendas prepared and delivered in accordance with time frame	Yes

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## **Section 4C:**

# **Annual Statement of Revenue Policy**

# Annual Statement of Revenue Policy

## REVENUE POLICY (Sec 405(2))

Section 405 of the Local Government Act 1993 requires a Statement of Council's Revenue Policy to be included in the Operational Plan. This document constitutes the Dubbo Regional Council Revenue Policy and is prepared in accordance with Section 405(2) of the Local Government Act 1993.

The Revenue Policy includes the following statements for the 2017/2018 year:

1. Rates Statement
2. Annual Charges Statement
3. Charges for Actual Use of Services Statement
4. Fees and Charges Statement
5. Statement of Proposed Borrowings
6. GST Implications
7. Interest on Overdue Rates & Charges

Due to the Local Government Amendment (Rates Merged Council Areas) Bill 2017, the Ordinary Rates and Annual Charges structure that applied in the 2016/2017 rating year has been maintained for the 2017/2018 rating year.

## 1. RATES STATEMENT

### 2017/2018 RATE PEG

The Independent Pricing and Regulatory Tribunal (IPART) have determined that Council's General Income may be increased by 1.5% under section 506 of the Local Government Act 1993, for the 2017/2018 rating year. Dubbo Regional Council's budget is based on the full 1.5% increase. This will provide a rate yield of \$33,457,460 as per the table presented below.

### LAND VALUES

To ensure a common set of land values is used across the State for the Fire and Emergency Services Levy and council rates, Council has been required to move to a common three-year valuation cycle, with all councils using land values with a base date of 1 July 2016, effective from 1 July 2017.

As per requirements of NSW Treasury the Valuer General has provided Council with land valuations for all properties within the Dubbo Regional Council Local Government Area as at 1 July 2016 under a General Revaluation. These values will take effect for rating purposes as at 1 July 2017.

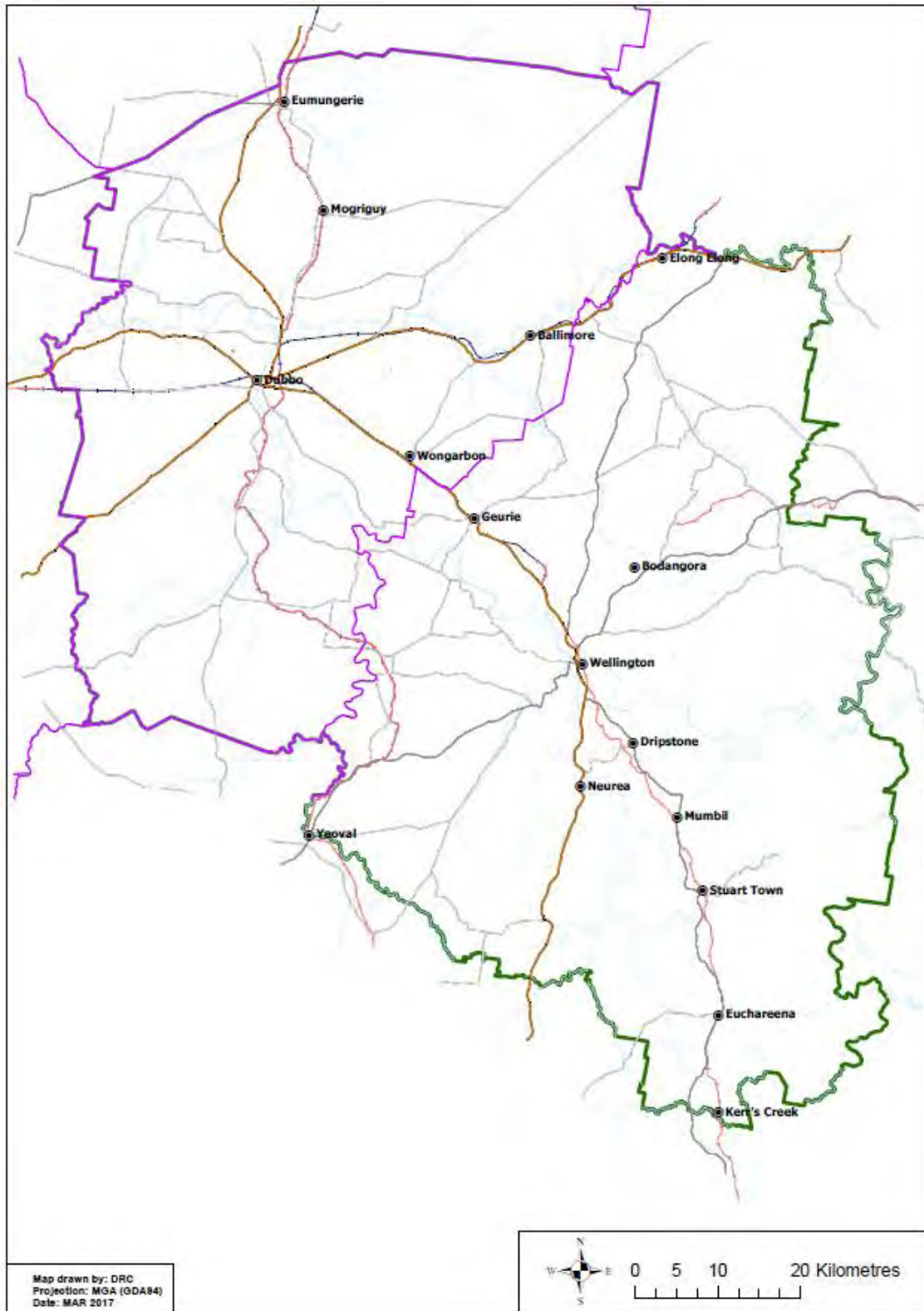
The former Dubbo City Council was levying rates on land valuations with a base date of 1 July 2014 and was not due to receive a General Revaluation. The former Wellington Council was levying rates on land valuations with a base date of 1 July 2013 and was due to receive a General Revaluation of land values.

# Annual Statement of Revenue Policy

## ORDINARY RATES

Section 494 of the Local Government Act 1993 requires Council to make and levy ordinary rates for the year 2017/2018.

Due to the Local Government Amendment (Rates Merged Council Areas) Bill 2017, the Ordinary Rates Structure that applied as at the date of merger of the former Dubbo City Council and Wellington Council, being 12 May 2016, was maintained in 2016/2017 and will be maintained in 2017/2018. As per the map below.



## Annual Statement of Revenue Policy

In accordance with the provisions of Section 514 of the Act, all parcels of rateable land in the Council's area have been declared to be within one or other of the following categories:

- \* Residential
- \* Farmland
- \* Mining
- \* Business

Council utilises the provisions of Section 528 and 529 of the Local Government Act 1993 in determining sub-categories for one or more rating categories and in applying differential rating to the categories of ordinary rates.

All rating categories and sub-categories from the former Dubbo City Council and Wellington Council rating structures have been maintained. Due to duplication or similarities of existing category and sub-category names within the former Dubbo City Council and Wellington Council rating structures, the names of some sub-categories have been amended in order to distinguish the area within the Dubbo Regional Council Local Government area to which the sub-category applies.

Dubbo Regional Council has determined the following categories/sub categories of rates will apply in the 2017/2018 rating year:

- \* Residential – Ordinary
- \* Residential – Dubbo Urban
- \* Residential – Firgrove Estate
- \* Residential – Richmond Estate
- \* Residential – Village
- \* Residential Ordinary – Wellington
- \* Residential – Wellington
- \* Residential – Geurie
- \* Farmland – Ordinary
- \* Farmland – Wellington
- \* Business – Ordinary
- \* Business – Central Business District
- \* Business – Cobra Street
- \* Business – East Dubbo
- \* Business – Wellington Road
- \* Business – Ordinary Wellington
- \* Business – Wellington
- \* Mining – Ordinary
- \* Mining – Wellington

The determination of the category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518 and 519 of the Act. All parcels of land within the Council area have been categorised for rating purposes in accordance with the requirements of the Local Government Act 1993. New parcels of land are categorised when supplementary or new rate notices are issued. Strata lots and Company titles are taken to be separate parcels of land for the purposes of categorisation.

## Annual Statement of Revenue Policy

The details of the rate structure adopted for 2017/2018 is shown below:

	<b>Proposed Ordinary Rates including a 1.5% General Variation Increase</b>			
	<b>Ad Valorem (or Rate in \$) Amount</b>	<b>Minimum Amount</b>	<b>Base Amount</b>	<b>Estimated Total Yield</b>
<b><u>Residential</u></b> Residential – Dubbo Urban Applies all residential properties within the defined "Urban" area	.8007	\$651.10		\$13,948,138
Residential – Firgrove Estate Applies to residential properties within the defined "Firgrove" development	.6500	\$636.40		\$237,738
Residential - Richmond Estate Applies to residential properties within the defined "Richmond Estate" development	.6500	\$636.40		\$169,974
Residential - Ordinary Applies to all residential properties within former Dubbo City Council outside the defined "Urban", "Village", "Firgrove" and "Richmond Estate" areas	.5569	\$494.90		\$2,219,433
Residential - Village Applies to all residential properties within the defined "Village" areas of Ballimore, Brocklehurst, Eumungerie and Wongarbon	.6137	\$513.15		\$218,040
Residential - Ordinary Wellington Applies to all residential properties in the former Wellington Council area outside the defined Wellington Urban area or Village of Geurie	0.7766		\$314.00	\$704,826
Residential - Wellington applies to all residential properties within the Defined Wellington Urban area	1.1820		\$317.00	\$1,448,559



## Annual Statement of Revenue Policy

	<b>Proposed Ordinary Rates including a 1.5% General Variation Increase</b>			
	<b>Ad Valorem (or Rate in \$) Amount</b>	<b>Minimum Amount</b>	<b>Base Amount</b>	<b>Estimated Total Yield</b>
Residential - Geurie applies to all residential properties within the Village of Geurie	0.7787		\$213.00	\$147,233
<b><u>Business</u></b> Business - Ordinary Applies to all business properties within former Dubbo City Council except those within the defined "CBD" "East Dubbo", "Cobra Street" and Wellington Road areas	1.1343	\$651.10		\$3,327,291
Business - Central Business District Applies to all business properties within the defined "CBD" area	3.1278	\$651.10		\$3,944,319
Business - East Dubbo area Applies to all business properties within the defined "East Dubbo" area	3.6670	\$651.10		\$461,675
Business – Cobra Street Applies to all business properties within the defined "Cobra Street" bulky goods precinct	3.6670	\$651.10		\$222,000
Business - Wellington Road Applies to all business properties within the defined "Wellington Road" area	3.6670	\$651.10		\$242,059
Business – Ordinary Wellington Applies to all business properties within the former Wellington Council outside township of Wellington	.9577		\$340.00	\$41,835

## Annual Statement of Revenue Policy

	<b>Proposed Ordinary Rates including a 1.5% General Variation Increase</b>			
	<b>Ad Valorem (or Rate in \$) Amount</b>	<b>Minimum Amount</b>	<b>Base Amount</b>	<b>Estimated Total Yield</b>
Business – Wellington Applies to all business properties within the township of Wellington	2.2884		\$208.00	\$318,572
<b>Farmland</b> Farmland - Ordinary Applies to all land which has been declared "Farmland"	.5275	\$346.10		\$1,997,804
Farmland – Wellington Applies to all land which has been declared "Farmland"	.6665		\$190.00	\$3,806,155
<b>Mining</b> Mining – Ordinary Applies to all land which has been declared "Mining"	6.0	\$505.60		\$0.00
Mining - Wellington Applies to all land which has been declared "Mining"	23.1498	\$597.20		\$1,808
<b>TOTAL ESTIMATED YIELD</b>				<b>\$33,457,460</b>

All figures are based on valuations on hand as at 7 April 2017. Council in levying the 2017/2018 rates must take necessary steps to avoid exceeding the allowable notional yield for 2017/2018. The Ad-valorem amounts contained within this document may be varied slightly prior to the Making of the Rates and Charges for 2017/2018, depending on the current land valuations at the adoption of the rates, to ensure Council does not exceed its allowable notional yield.

Council currently has no parcels of land categorised for rating purposes as Mining - Dubbo. A Notional Yield of \$0 is expected as at 1 July 2017. The Ad Valorem rate and Minimum Rate applicable to the Mining Ordinary Rating Category are being set for the 2017/2018 rating year to allow parcels of land to be categorised as Mining should a Mining Lease Agreement be approved over a parcel of land and the dominant use of the parcel be determined as mining within the 2017/2018 rating year.

In accordance with the provisions of Section 405(4) of the Act, maps showing those parts of the Council's area to which each of the above categories and sub-categories apply are on exhibition and available for inspection at the Civic Administration Building, Church Street, Dubbo and the Wellington Administration Building, Nanima Crescent, Wellington during ordinary office hours.

## Annual Statement of Revenue Policy

### **SPECIAL RATES**

The former Wellington Council levied a Special Rate titled “Emergency Service Levy”. The 2016/2017 Revenue Policy included a base amount of \$15.10 and an ad valorem rate of \$0.01199, with the total yield being \$141,125. The Special Rate was applicable to all rateable properties.

Due to the introduction of the Fire and Emergency Services Levy in 2017/2018, which Council will be collecting on behalf of the State Government, Council will not be levying the Emergency Service Levy as a separate rate in the 2017/2018 rating structure.

Council has increased the Notional General Income Yield for each rating category and sub-category within the former Wellington Council rating structure proportionately by the amount of the Emergency Services Levy Special Rate previously derived from the assessments that are within that category & sub-category, prior to applying the allowable 1.5% rate peg to the Notional Yield from the sub-category.

## Annual Statement of Revenue Policy

### 2. ANNUAL CHARGES STATEMENT (Section 405(2))

In accordance with the provisions of Section 405 of the Act, the Council has resolved to make and levy the following annual charges:

#### **DOMESTIC WASTE MANAGEMENT SERVICE CHARGE (SECTION 496)**

##### **Domestic Waste Management Service Charge – Dubbo Rateable properties**

###### **Section 496(1)**

A domestic waste management service is to be available to all residential properties in the area defined as Residential Dubbo Urban for rating purposes and the villages of Ballimore, Brocklehurst, Eumungerie and Wongarbon and those areas adjoining the Residential Dubbo Urban rating category which have been defined on a map marked for this purpose. The annual charge for 2017/2018 is \$294.96 and this charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling and also covers the cost of the provision and servicing of recycling facilities (in the form of drop-off centres) at specific locations within the council area and specific general waste and green waste bulk clean-up services.

Multiple unit dwellings situated on a single title property will be levied a Domestic Waste Management Service Charge for each unit for dwellings comprising up to and including eight (8) units. Multiple unit dwellings comprising more than eight (8) units will be levied (8) times the Domestic Waste Management Service Charge (\$2,359.68) plus one (1) Domestic Waste Management Service Charge for every two (2) unit dwellings in excess of eight (8) (rounded up to the next whole number in the case of an odd number of units).

##### **Domestic Waste Management Service Charge – Non Rateable properties – Dubbo**

###### **Section 496(2)**

Under section 496(2) of the Local Government Act 1993 Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if the service is available for that land and the owner of that land requests or agrees to the provision of the service to that land. The Domestic Waste Management Service charge – Non Rateable, is only applicable where the service is provided to domestic premises.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 496(2) of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2017/2018 is \$294.96 and this charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling.

The estimated yield from Domestic Waste Management Services for 2017/2018 is \$4,844,344. The above charge is based on revenue required to cover the “reasonable cost” of providing this service for 2017/2018 and is an increase of 1.5% over the amount of the charge for 2016/2017.

##### **Domestic Waste Management Service Charge – Wellington**

###### **Section 496(1)**

A domestic waste management service is to be available to all residential properties in the defined Wellington kerbside collection area.

The annual charge for 2017/2018 is \$347.00, representing a 1.46% increase over the 2016/2017 charge. This charge provides for a once weekly kerbside collection service of one 240 litre bin.

The estimated yield from this annual charge for 2017/2018 is \$953,556.

## Annual Statement of Revenue Policy

### **Domestic Waste Charge - Vacant – Wellington**

A waste charge of \$140.00 is applicable to all vacant parcels of land within the defined Wellington kerbside collection area.

### **OTHER WASTE MANAGEMENT CHARGES (SECTION 501)**

#### **Waste Management Service Charge – Dubbo**

A kerbside garbage collection service is available to all non-residential properties in the designated kerbside collection area. The annual charge will only be applied to those properties for which the service is provided.

The annual charge for 2017/2018 is \$310, representing a 3.33% increase over the 2016/2017 charge. This charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling.

The estimated yield from this annual charge for 2017/2018 is \$200,260 and is an increase of 3.33% over the amount of the charge for 2016/2017.

#### **Non-Domestic Waste Collection Service Charge - Dubbo**

Additional Non Domestic Waste collections will be provided to all non-residential properties in the designated kerbside collection area that require the service. The annual charge provides for an additional weekly kerbside collection service of one 240 litre bin. The additional service is only applicable to properties charged a minimum of one Waste Management Service Charge incorporating the weekly collection of Non Domestic Waste and a fortnightly Recycling service.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2017/2018 is \$195.00 per bin, per annum. The estimated yield from this annual charge for 2017/2018 is \$109,980.

#### **Non-Domestic Recycling Service Charge - Dubbo**

Additional Fortnightly Non-Domestic Recycling collections will be provided to all non-residential properties in the designated kerbside collection area that require the service. The annual charge provides for an additional fortnightly kerbside collection of the 240 litre bin of mixed recycling. The additional service is only applicable to properties charged a minimum of one Waste Management Service charge incorporating the weekly collection of Non Domestic Waste and a fortnightly Recycling Service.

The annual charge proposed for 2017/2018 is \$115.00 per bin, per annum. The estimated yield from this annual charge is \$19,320.

#### **Waste Management Service (Rural) Charge - Dubbo**

A waste management service is to be available to all rural parcels of rateable land with households located thereon. The annual charge finances the operation of rural household waste transfer stations and the cost of disposing of small quantities of rural household waste at the Whylandra Waste Depot.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2017/2018 is \$129.50 (including GST) and the charge is based on the revenue required to cover the “reasonable cost” of providing this service for 2017/2018 and is an increase of 1.5% over the charge for 2016/2017. The estimated yield from this annual charge for 2017/2018 is \$63,749.

## Annual Statement of Revenue Policy

### **Waste Charge – Wellington**

A kerbside garbage collection is available to all non-residential properties in the designated kerbside collection area.

The annual charge for 2017/2018 is \$347.00, representing a 1.46% increase over the 2016/2017 charge. This charge provides for a once weekly kerbside collection service of one 240 litre bin.

The estimated yield from this annual charge for 2017/2018 is \$192,238.

### **Waste Charge Vacant – Wellington**

A waste charge of \$140.00 is applicable to all vacant parcels of non-residential land in the designated kerbside collection area.

### **Waste Management Service (Rural) Charge - Wellington**

A waste management service is to be available to all rural parcels of rateable land with households located thereon. The annual charge finances the operation of rural household waste transfer stations located in the villages of Stuart Town, Elong and Euchareena and covers the cost of disposing of small quantities of rural household waste.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2017/2018 is \$96.00 (including GST) and the charge is based on the revenue required to cover the “reasonable cost” of providing this service for 2017/2018 and is an increase of 1.5% over the charge for 2016/2017 (after GST has been added). The estimated yield from this annual charge for 2017/2018 is \$144,236.

## **SEWERAGE SERVICE CHARGE – RESIDENTIAL**

### **Dubbo Residential Sewer Charge**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all single dwellings, and each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan and vacant land where a sewerage service is available will be \$735.58.

The annual sewerage service charge to apply to all residential multiple residence properties where individual separate occupancies are situated on a single parcel of land (includes non strata flats, units, villas and dwellings within retirement villages) will be the number of occupancies x the residential single dwelling annual charge x .5.

The estimated yield from the above annual charge for 2017/2018 is \$10,527,254.

### **Wellington Residential Sewer Charge**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all single dwellings, and each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan and vacant land where a sewerage service is available will be \$644.53.

The estimated yield from the above annual charge for 2017/2018 is \$1,241,425.

## Annual Statement of Revenue Policy

### **Wellington Sewer Charge - Unoccupied**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all vacant parcels of land within the township of Wellington where a sewerage service is available. The annual charge for 2017/2018 will be \$570.43.

The estimated yield from the above annual charge for 2017/2018 is \$68,002.

### **Mumbil Sewer Charges**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply where a sewerage service is available will be \$603.93.

The estimated yield from the above annual charge for 2017/2018 is \$58,310.

### **Mumbil Sewer Charge - Unoccupied**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all each unoccupied rateable parcel of land where a sewerage service is available will be \$570.43.

The estimated yield from the above annual charge for 2017/2018 is \$5,620.

### **Geurie Sewer Charge**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply where a sewerage service is available will be \$644.53.

The estimated yield from the above annual charge for 2017/2018 is \$118,110.

### **Geurie Sewer Charge - Unoccupied**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all each unoccupied rateable parcel of land where a sewerage service is available will be \$570.43.

The estimated yield from the above annual charge for 2017/2018 is \$7,306.00.

### **Religious Property Sewer Charge - Wellington**

The annual sewerage service charge to apply to all religious properties where a sewerage service is available will be \$516.61 for Churches and \$444.27 for Church residences.

The estimated yield from the above annual charge for 2017/2018 is \$1,527.

## Annual Statement of Revenue Policy

### WATER SUPPLY SERVICE ACCESS CHARGE

The Pricing Policy for 2017/2018 will comprise:

1. An access charge (annual charge under Section 501)
2. A usage charge (charge for the actual use of the service under Section 502).

Council will be maintaining separate charging structures for the former Dubbo City Council and Wellington Council.

The amount of the access charge applicable to each property will be in accordance with the size of the water service provided to that property. The access charge for each size of water service proposed for 2016/2017 is as follows:

#### Former Dubbo City Council

Meter Size	Annual Charge
20mm	\$258.32
25mm	\$402.98
30/32mm	\$661.29
40mm	\$1,033.27
50mm	\$1,614.49
65mm	\$2,727.83
80mm	\$4,133.08
100mm	\$6,457.94
150mm	\$14,538.11

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan.

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each parcel of rateable land which does not have a water service connected but to which a water service is available in accordance with the provision of Section 552 (1) (b) of the Local Government Act 1993.

The estimated yield from these annual charges for 2017/2018 is \$5,800,265.

#### Former Wellington Council

Tariff Description	Annual Availability Charge
<b>From KL</b>	
<b>To KL</b>	
Domestic	\$396.46
Commercial 20MM	\$480.23
Commercial 25MM	\$743.01
Commercial 31MM	\$1,147.48
Commercial 32MM	\$1,223.12
Commercial 38MM	\$1,733.27
Commercial 40MM	\$1,910.68
Commercial 50MM	\$2,982.21
Commercial 80MM	\$7,642.34
Commercial 100MM	\$11,943.62
Commercial 150MM	\$26,864.24
UnConnected Services	\$396.46



## Annual Statement of Revenue Policy

Connected Service No Meter	\$480.44
Dedicated Fire Service	\$480.44
Commercial (Non Profit) Commercial 50MM	\$743.01
Church's:	
Connected Wellington – Non Residential	\$384.16
Connected Wellington Domestic	\$317.17
Connected Village – Non Residential	\$0.00
Connected Village – Domestic	\$0.00
Unconnected Service	\$0.00

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan.

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each parcel of rateable land which does not have a water service connected but to which a water service is available in accordance with the provision of Section 552 (1) (b) of the Local Government Act 1993.

The estimated yield from these annual charges for 2017/2018 is \$1,477,311.

### **DRAINAGE SERVICE CHARGE - Dubbo**

It has been resolved to make and levy an Annual Charge for drainage services as provided for by the provisions of Section 501(1). The Annual Charge will be levied on each parcel of rateable land in the defined "urban" area. The defined "urban" area is the same area to which the Residential - Urban Ordinary Rate is applied. The amount of the Annual Charge per rateable parcel for 2017/2018 is \$91.62 and is an increase of 1.5% over the Annual Charge for 2016/2017. The estimated yield from this Annual Charge is \$1,361,350 and is an increase of 1.5% over the Annual Charge for 2016/2017.

### **STORMWATER MANAGEMENT SERVICE CHARGE – WELLINGTON**

It has been resolved to make and levy an Annual Stormwater Management Service Charge in accordance with Section 496A of the Local Government Act. The charge is to assist in stormwater management within the Wellington Urban area. The amount of the Annual Charge for 2017/2018 is \$15.22 and is an increase of 1.5% over the Annual Charge for 2016/2017. The estimated yield from this Annual Charge in 2017/2018 is \$31,815.



## Annual Statement of Revenue Policy

### \* SEWERAGE SERVICE CHARGES - NON RESIDENTIAL

#### Former Dubbo City Council

The use of the Sewerage Service by all non-residential properties will be charged on a quarterly basis in accordance with the following pricing structure:

$$\begin{aligned}
 B &= \text{SDF} \times (\text{AC} + \text{C} \times \text{UC}) \\
 B &= \text{Quarterly Sewerage Charge - Non Residential} \\
 \text{SDF} &= \text{Sewerage Discharge Factor} \\
 \text{AC} &= \frac{(\text{AC}_{20} \times \text{D}^2)}{400}
 \end{aligned}$$

This equates to the following Access Charge (AC) for the various water connection sizes:

	Quarterly Amount	Annual Equivalent
20mm	\$96.98	\$387.92
25mm	\$151.53	\$606.13
32mm	\$248.27	\$993.08
40mm	\$387.92	\$1,551.68
50mm	\$606.13	\$2,424.50
65mm	\$1,024.35	\$4,097.41
80mm	\$1,551.68	\$6,206.72
100mm	\$2,424.50	\$9,698.00
150mm	\$5,455.13	\$21,820.50

The Access Charge (AC) is applicable to each water service connected to a property in accordance with the size of the meter fitted to the service.

$$\begin{aligned}
 D &= \text{Water Supply Service Connection Size} \\
 C &= \text{Annual Water Consumption} \\
 \text{UC} &= \text{Usage Charge} && \$2.11/\text{KI} \\
 \text{Minimum Quarterly Sewerage Charge - Non Residential} &&& \$183.90
 \end{aligned}$$

The estimated yield from the above charges for 2017/2018 is \$2,968,377.

#### Former Wellington Council

The use of the Sewerage Service by all non-residential properties will be charged on a quarterly basis in accordance with the following pricing structure:

$$\begin{aligned}
 B &= \text{SDF} \times (\text{AC} + \text{C} \times \text{UC}) \\
 B &= \text{Quarterly Sewerage Charge - Non Residential} \\
 \text{SDF} &= \text{Sewerage Discharge Factor} \\
 \text{AC} &= \frac{(\text{AC}_{20} \times \text{D}^2)}{400}
 \end{aligned}$$

## Annual Statement of Revenue Policy

This equates to the following Access Charge (AC) for the various water connection sizes:

<b>Meter Size</b>	<b>Quarterly Amount</b>	<b>Annual Equivalent</b>
20mm	\$88.55	\$354.20
25mm	\$138.36	\$553.44
31mm	\$212.74	\$850.97
32mm	\$226.69	\$906.75
38mm	\$319.67	\$1,278.66
40mm	\$354.20	\$1,416.80
50mm	\$553.44	\$2,213.75
80mm	\$1,416.80	\$5,667.20
100mm	\$2,213.75	\$8,855.00
150mm	\$4,980.94	\$19,923.75
Unconnected Service	\$137.30	\$549.20
Connected Service No Meter	\$155.86	\$623.43
Commercial (Non-Profit) – 50mm	\$138.24	\$552.94
<b>Churches*</b>		
Connected Villages -		N/A
Connected Wellington -		\$444.27

The Access Charge (AC) is applicable to each water service connected to a property in accordance with the size of the meter fitted to the service.

D	=	Water Supply Service Connection Size	
C	=	Annual Water Consumption	
UC	=	Usage Charge	\$0.91/Kl
Minimum Quarterly Sewerage Charge - Non Residential			\$161.20

The estimated yield from the above charges for 2017/2018 is \$373,310.

## Annual Statement of Revenue Policy

### 4. FEES AND CHARGES STATEMENT (Section 405(2))

Council has resolved to apply fees and user charges in respect of its regulatory functions and the services it provides.

Section 608(1) of the Act provides that Council may charge and recover an approved fee for any services it provides. Section 608(2) provides that the services for which an approved fee may be charged include the following services provided under the Act or any other Act or the regulations by the Council:

- \* supplying a service, product or commodity
- \* giving information
- \* providing a service in connection with the exercise of the Council's regulatory functions - including receiving an application for approval, granting an approval, making an inspection and issuing a certificate
- \* allowing admission to any building or enclosure

Section 610D provides that a Council, if it determines the amount of an approved fee for a service, must take into consideration the following factors:

- \* the cost to the Council of providing the service
- \* the price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Department
- \* the importance of the service to the community
- \* any factors specified in the regulations

The actual fees and charges proposed to be applied by Council for 2017/2018 are detailed in the Fees and Charges document attached to the Operational Plan. The document includes the details of each fee, charge or contribution, Council's pricing policy and a comment as to the purpose of the fee, charge or contribution.

## Annual Statement of Revenue Policy

### 5. STATEMENT OF PROPOSED BORROWINGS (SECTION 405(2))

Council proposes to secure long term borrowings during 2017/2018, and beyond, to fund major capital projects.

Loans will be secured from financial institutions for fixed periods ranging up to twenty years and secured by a charge on Council's income.

#### Summary of Proposed Borrowings 2017/2018 to 2012/2021

	2017/2018	2018/2019	2019/2020	2020/2021
<b>Proposed Borrowings</b>				
General	1,500,000	0	0	0
Water	0	0	0	0
Sewer	0	0	0	0
	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Principal Repayments</b>				
General	1,904,810	2,033,605	2,172,616	2,320,691
Water	1,011,919	1,069,452	1,132,689	1,193,283
Sewer	1,902,689	1,938,279	2,027,373	2,119,836
<b>Estimated Total Outstanding</b>				
General	23,386,644	21,351,539	19,178,924	16,858,232
Water	25,934,728	24,865,276	23,732,588	22,539,305
Sewer	19,428,329	17,490,049	15,462,676	13,342,840

### 6. GST IMPLICATIONS

The GST legislation (Division 38) provides that the supply of water, sewer, drainage and child care services are GST Free. In addition Division 81 provides that certain fees and charges are excluded from GST. All other goods and services provided by the Council are subject to GST and this is included in the amount of the fees and charges determined for 2017/2018. The Revenue Policy document attached to the Operational Plan details the Base Amount of each fee and charge, the GST amount if applicable and the actual amount that will be applied for each fee or charge.

### 7. INTEREST ON OVERDUE RATES AND CHARGES

Council will calculate interest on overdue rates and charges during 2017/2018 using the maximum charge as determined by the Minister for Local Government, in accordance with Section 566(3) of the Local Government Act 1993. The Minister for Local Government has not announced the maximum interest rate applicable for 2017/2018 at this time.

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## **Section 4D:**

# **Fees and charges**

## **Pricing Policy**

### **FCR – Full Cost Recovery**

Price set to recover the full cost of providing the goods/services. In determining whether this principle is appropriate consideration is given to whether there are community service obligations or equity issues that would warrant an alternative pricing principle.

### **IS – Industry Standard**

Price is set by regulation or statute. These fees are set and Council has no discretionary power to alter these amounts

### **MB – Market Based**

Price is set by reference to local market prices. Fees are set to be competitive with local service providers

### **NC – No Charge**

No price charged for the service.

### **PCR – Part Cost Recovered**

Price is discounted to below the full cost of providing the goods/services in recognition of a community service obligation. Funding for these services is sourced from other revenue and by charging a nominal fee to help offset the cost of providing the services.

### **S – Statutory Amount**

Price is set by statute. These fees are set by State Government and Council has no discretionary power to charge more than amount.

*This document includes the details of each fee, charge or contribution, Council's pricing policy and a comment as to the purpose of the fee, charge or contribution. The Fees and Charges have been harmonised excluding for the Ordinary Rates and Annual Charges due to the Local Government Amendment (Rates Merged Council Areas) Bill 2017, the Ordinary Rates and Annual Charges structure that applied in the 2016/2017 rating year has been maintained for the 2017/2018 rating year.*



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DUBBO REGIONAL COUNCIL

### 1.07 – FOOTPATHS & CYCLEWAYS

#### FOOTPATH RESTORATION CHARGE

Restoration to agreed standard by prior arrangement – service requested by applicant

Charge to cover costs of restoring road and footpath openings.

Brick Paving			Actual Cost	Y	FCR	10%
Brick Paving Concrete Base			Actual Cost	Y	FCR	10%

#### ASPHALT

Per m2 (Up to 5m2)	\$252.00	\$23.55	\$259.00	Y	FCR	10%
Per m2 (Over 5m2)	\$235.99	\$22.00	\$242.00	Y	FCR	10%
Minimum Charge	\$1,230.00	\$114.64	\$1,261.00	Y	FCR	10%

#### CONCRETE

Per m2 (Up to 5m2)	\$380.00	\$35.45	\$390.00	Y	FCR	10%
Per m2 (Over 5m2)	\$369.00	\$34.45	\$379.00	Y	FCR	10%
Minimum Charge	\$1,845.00	\$172.00	\$1,892.00	Y	FCR	10%

#### ROADS RESTORATION CHARGE

Charge to cover costs of restoring road and footpath openings.

Concrete			Actual Cost	Y	FCR	10%
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#### BITUMEN SEAL, GRAVEL PAVEMENT

per M2	\$246.00	\$23.00	\$253.00	Y	FCR	10%
Minimum Charge	\$1,118.00	\$104.18	\$1,146.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ASPHALTIC SEAL, GRAVEL PAVEMENT

per M2	\$303.00	\$28.27	\$311.00	Y	FCR	10%
Minimum Charge	\$1,230.00	\$114.64	\$1,261.00	Y	FCR	10%

## APPLICATION FOR APPROVAL TO ERECT STRUCTURES & PERFORM WORKS WITHIN A ROAD FEE (SEC 138 ROADS ACT)

Fee to cover administrative cost of processing application and supervision of quality of works.

per application – Low Impact Works	\$164.00	\$0.00	\$169.00	N	FCR	GST Exempt
per application – High Impact Works	\$277.00	\$0.00	\$284.00	N	FCR	GST Exempt

## DIAL BEFORE YOU DIG

Onsite Consultation – per hour	\$290.00	\$27.09	\$298.00	Y	FCR	10%
Charge to cover cost of consulting on site.						

## RESTORATION INSPECTION FEE

Fee to cover cost of inspecting works carried out on behalf of other bodies

## ROUTINE PER COMPLEX (TIME BASIS)

per inspection	\$164.00	\$0.00	\$169.00	N	FCR	GST Exempt
per hour	\$164.00	\$0.00	\$169.00	N	FCR	GST Exempt

## OTHER CHARGES

Annual fee to cover the Administrative cost associated with regulating the use of footpath areas by commercial undertakings

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FOOTPATH DINING

Application Fee (all dining per application)	\$113.00	\$0.00	\$116.00	N	FCR	GST Exempt
Application period increased to two (2) years.						

## DISPLAYED GOODS ON FOOTPATH FEE

Annual fee to cover administrative costs associated with footpath use

Application Fee	\$110.00	\$0.00	\$113.00	N	MB	GST Exempt
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## PORTABLE SIGNS ON FOOTPATH FEE

Fee to cover administrative costs associated with footpath use for two year period.

Annual Application Fee (Incorporating both application for first lease and renewal fee)	\$110.00	\$0.00	\$113.00	N	MB	GST Exempt
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## CYRIL FLOOD ROTUNDA – HIRE FEE

Charge for use of Rotunda facility

Charitable and Non Profit Groups			No Charge	N	MB	N/A
Applicants must have Public Liability Insurance						

## COMMERCIAL

First 3 hours	\$235.00	\$21.36	\$235.00	Y	MB	10%
per hour thereafter	\$125.00	\$11.36	\$125.00	Y	MB	10%
Maximum 8 hours						
Phase 3 Power – per hour	\$0.00	\$0.91	\$10.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## OVER DIMENSIONED VEHICLE PERMIT APPLICATION

Permit delegation under s.661(1)(b) of Heavy Vehicle National Law

per application	\$70.00	\$0.00 \$70.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 1.10 – TRAFFIC MANAGEMENT

### DEVELOPER CONTRIBUTION

Contributions required from developers in lieu of providing physical Carparking. Funds provided to enable provision of Carparking on a centralised basis.

### CARPARKING (SECTION 94)

Per car space not physically provided	\$25,369.00	\$0.00	\$25,825.65	N	PCR	GST Exempt
Note: Based on CPI (Price Index for Non Residential Building Construction Catalogue Reference 6427.0/15/3020 (Aust.) in required contribution and a reduction in the discount applied to 0.17% following consideration of the Adopted Section 94 Urban Roads and Carparking Contribution Plan as exhibited Feb/March 2003.						

### LEASE

Fee to cover administrative costs of approval. Note a separate charge is applicable to cover the cost of barricading to ensure that the space is secured.

### ON STREET CAR PARKING SPACE FEE

per space per day	\$117.88	\$10.98	\$120.82	Y	MB	10%
booking fee for per hour leasing	\$17.45	\$1.63	\$17.90	Y	MB	10%
per hour	\$17.45	\$1.63	\$17.90	Y	MB	10%

### INFORMATION, DIRECTIONAL & STREET SIGNS CHARGE

Charge to cover cost of installation and perpetual maintenance cost.

### SIGN SIZE UNDER .4M2

minimum charge	\$649.00	\$60.55	\$666.00	Y	PCR	10%
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### SIGN SIZE OVER .4M2

per M2	\$1,439.00	\$134.09	\$1,475.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DEVELOPER CONTRIBUTIONS

Contributions in accordance with Section 94 Contribution Plan "Urban Roads"

### URBAN ROADS (SECTION 94)

Residential (per trip)	\$571.00	\$0.00	\$581.30	N	PCR	GST Exempt
Note 1: Based on CPI (Price Index for Non Residential Building Construction Catalogue Reference 6427.0/15/3020 Aust) in required contribution and reduction of the discount applied at a level of 5.42% as were the rate in 2006/2007.						
Commercial (per trip)	\$380.00	\$0.00	\$386.85	N	PCR	GST Exempt
Industrial (per trip)	\$507.00	\$0.00	\$516.15	N	PCR	GST Exempt
Note 2: Based on CPI (Price Index for materials used in Building – other Non Residential Building Construction Catalogue Reference 6427.0/15/3020 Aust). in required contribution and reduction of the discount applied at a level of 36.95% as was the rate in 2006/2007.						
Plan administration (all categories) – per trip	\$5.40	\$0.00	\$5.50	N	PCR	GST Exempt

## LINEMARKING/DRIVEWAYS CHARGE

Charge to cover Administration and linemarking costs

### PAVEMENT MARKING

per site	\$216.00	\$0.00	\$222.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 1.202 – URBAN ROAD NETWORK

### STREET CLOSURE WITH BARRICADES CHARGE

Charge to cover the cost of closing streets at the request of various organisations

#### WORKING HOURS

per crew hour – Minimum charge (5 hours)	\$190.00	\$17.73	\$195.00	Y	FCR	10%
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#### OUT OF HOURS

per crew hour – Minimum charge (5 hours)	\$277.00	\$25.82	\$284.00	Y	FCR	10%
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### ROAD CLOSURE

#### ROAD CLOSURE ADVERTISING CHARGE

Fee to cover actual advertising costs where organisations request road closures

per application	\$513.00	\$0.00	\$526.00	N	FCR	GST Exempt
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#### ROAD CLOSURE (PERMANENT) FEE

Fee to cover administration costs of application Council now does all of the public consultation.

per application	\$2,050.00	\$0.00	\$2,105.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 2.05 – SEWERAGE SERVICES

### SEWERAGE SERVICES – DUBBO

#### SEWERAGE CHARGES – RESIDENTIAL (S. 501)

Charge is applicable to all residential properties to cover operational costs to allow funding for the augmentation of the sewerage system.

##### RESIDENTIAL – SINGLE DWELLING, STRATA UNITS & VACANT LAND

Annual Charge	\$725.00	\$0.00	\$735.58	N	FCR	GST Free
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##### RESIDENTIAL – MULTIPLE RESIDENCE PROPERTIES

Charge applicable to each individual separate occupancy upon a single Residential parcel of land. (Includes non strata flats, units, villas and dwellings within Retirement villages.

Annual Charge	No. of occupancies x Residential Single Dwelling Annual Charge x .5	N	FCR	GST Free
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#### SEWERAGE CHARGES – NON RESIDENTIAL (S. 502)

Quarterly Charge for actual use of service Based on the following pricing structure:–

$$B = \text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

B = Quarterly Sewerage Charge – Non Residential

SDF = Sewerage Discharge Factor

$$\text{AC} = (\text{AC}_{20} \times \text{D}_2 / 400)$$

Charge is applied to all non residential properties to cover operational costs and to allow funding for the augmentation of the sewerage system.

##### THIS EQUATES TO THE FOLLOWING ACCESS CHARGE (AC) FOR THE VARIOUS WATER CONNECTION SIZES:–

This equates to the following Access Charge (AC) for the various water connection sizes:–

continued on next page ..



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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**THIS EQUATES TO THE FOLLOWING ACCESS CHARGE (AC) FOR THE VARIOUS WATER CONNECTION SIZES:-** [continued]

20mm		Quarterly Amount \$96.98 Annual Equivalent \$387.92	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$95.55 Annual Equivalent \$382.20			
25mm		Quarterly Amount \$151.53 Annual Equivalent \$606.13	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$149.30 Annual Equivalent \$597.19			
32mm		Quarterly Amount \$248.27 Annual Equivalent \$993.08	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$244.61 Annual Equivalent \$978.43			
40mm		Quarterly Amount \$387.92 Annual Equivalent \$1,551.68	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$382.20 Annual Equivalent \$1,528.80			
50mm		Quarterly Amount \$606.13 Annual Equivalent \$2,424.50	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$597.19 Annual Equivalent \$2,388.75			
65mm		Quarterly Amount \$1,024.35 Annual Equivalent \$4,097.41	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$1,009.25 Annual Equivalent \$4,036.99			
80mm		Quarterly Amount \$1,551.68 Annual Equivalent \$6,206.72	N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$1,528.80 Annual Equivalent \$6,115.20			

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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**THIS EQUATES TO THE FOLLOWING ACCESS CHARGE (AC) FOR THE VARIOUS WATER CONNECTION SIZES:-** [continued]

100mm		Quarterly Amount \$2,424.50 Annual Equivalent \$9,698.00		N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$2,388.75 Annual Equivalent \$9,555.00				
150mm		Quarterly Amount \$5,455.13 Annual Equivalent \$21,821.50		N	FCR	GST Exempt
		Last YR Fee Quarterly Amount \$5,374.69 Annual Equivalent \$21,498.75				

**USAGE CHARGE**

The Access Charge (AC) is applicable to each water service connected to a property in accordance with the size of the meter fitted to the service.

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge

Usage Charge	\$2.08	\$0.00	\$2.11	N	FCR	GST Exempt
Minimum Quarterly Sewerage Charge – Non Residential	\$181.25	\$0.00	\$183.90	N	FCR	GST Exempt

**LIQUID TRADE WASTE CHARGES**

Charge as per Liquid Trade Waste Policy, indexed in accordance with Policy

**APPLICATION FOR APPROVAL TO DISCHARGE TRADE WASTE TO SEWER**

Concurrence Classification A	\$287.08	\$0.00	\$292.25	N	S	GST Exempt
Concurrence Classification B	\$287.08	\$0.00	\$292.30	N	S	GST Exempt
Concurrence Classification C	\$394.05	\$0.00	\$401.20	N	S	GST Exempt
Concurrence Classification S	\$394.05	\$0.00	\$401.20	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ANNUAL TRADE WASTE FEE

In accordance with Trade Waste Policy

Charging Category 1 Discharger – Per year	\$92.74	\$0.00	\$94.41	N	S	GST Exempt
Charging Category 2, 2S Discharger – Per Year	\$185.46	\$0.00	\$188.80	N	S	GST Exempt
Charging Category 3 Discharger – Per year	\$620.73	\$0.00	\$631.90	N	S	GST Exempt

### RE-INSPECTION FEE

In accordance with Trade Waste Policy

per re-inspection	\$86.19	\$0.00	\$87.74	N	S	GST Exempt
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### TRADE WASTE USAGE CHARGE

Based on \$1.38/KI in 2007/08, indexed by CPI for Sydney

Charging Category 1 Discharger with appropriate pre-treatment			No Charge	N	S	N/A
Charging Category 1 Discharger without appropriate pre-treatment – per kilolitre	\$1.87	\$0.00	\$1.90	N	S	GST Free
Charging Category 2 Discharger with # appropriate pre-treatment – per kilolitre	\$1.87	\$0.00	\$1.90	N	S	GST Free
Charging Category 2 Discharger without appropriate pre-treatment – per kilolitre	\$15.88	\$0.00	\$16.17	N	S	GST Free

### EXCESS MASS CHARGES PER KILOGRAM

Charges apply for large/industrial dischargers (Charging Category 3) for all wastes that exceed concentration of pollutants in domestic sewage. Formula applies with pollutant rates of charges per kilogram (kg).

Aluminium	\$0.78	\$0.00	\$0.79	N	S	GST Free
Ammonia (as N )	\$2.31	\$0.00	\$2.35	N	S	GST Free
Arsenic	\$77.97	\$0.00	\$79.37	N	S	GST Free
Barium	\$38.98	\$0.00	\$39.68	N	S	GST Free
Biochemical Oxygen Demand (BOD)	\$0.78	\$0.00	\$0.79	N	S	GST Free
Boron	\$0.78	\$0.00	\$0.79	N	S	GST Free
Bromine	\$15.59	\$0.00	\$15.87	N	S	GST Free

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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**EXCESS MASS CHARGES PER KILOGRAM** [continued]

Cadmium	\$361.09	\$0.00	\$367.59	N	S	GST Free
Chlorinated Hydrocarbons	\$38.98	\$0.00	\$39.68	N	S	GST Free
Chlorinated Phenolics	\$1,558.92	\$0.00	\$1,586.98	N	S	GST Free
Chlorine	\$1.59	\$0.00	\$1.62	N	S	GST Free
Chromium	\$25.99	\$0.00	\$26.46	N	S	GST Free
Cobalt	\$15.88	\$0.00	\$16.17	N	S	GST Free
Copper	\$15.88	\$0.00	\$16.17	N	S	GST Free
Cyanide	\$77.97	\$0.00	\$79.37	N	S	GST Free
Fluoride	\$3.90	\$0.00	\$3.97	N	S	GST Free
Formaldehyde	\$1.59	\$0.00	\$1.62	N	S	GST Free
Oil & Grease (Total O&G)	\$1.41	\$0.00	\$1.44	N	S	GST Free
Herbicides/defoliants	\$780.00	\$0.00	\$794.04	N	S	GST Free
Iron	\$1.59	\$0.00	\$1.62	N	S	GST Free
Lead	\$38.98	\$0.00	\$39.68	N	S	GST Free
Lithium	\$7.80	\$0.00	\$7.94	N	S	GST Free
Manganese	\$7.80	\$0.00	\$7.94	N	S	GST Free
Mercaptans	\$77.97	\$0.00	\$79.37	N	S	GST Free
Mercury	\$2,598.57	\$0.00	\$2,645.34	N	S	GST Free
Methylene Blue Active Substances (MBAS)	\$0.78	\$0.00	\$0.79	N	S	GST Free
Molybdenum	\$0.78	\$0.00	\$0.79	N	S	GST Free
Nickel	\$25.99	\$0.00	\$26.46	N	S	GST Free
Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N	\$0.20	\$0.00	\$0.20	N	S	GST Free
Organoarsenic Compounds	\$780.00	\$0.00	\$794.04	N	S	GST Free
Pesticides general (excludes organochlorines and organophosphates)	\$780.00	\$0.00	\$794.04	N	S	GST Free
Petroleum Hydrocarbons (non-flammable)	\$2.60	\$0.00	\$2.65	N	S	GST Free
Phenolic Compounds (non-Chlorinated)	\$7.79	\$0.00	\$7.93	N	S	GST Free
Phosphorus (Total P)	\$1.59	\$0.00	\$1.62	N	S	GST Free

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### EXCESS MASS CHARGES PER KILOGRAM [continued]

Polynuclear Aromatic Hydrocarbons	\$15.88	\$0.00	\$16.17	N	S	GST Free
Selenium	\$54.86	\$0.00	\$55.85	N	S	GST Free
Silver	\$1.44	\$0.00	\$1.47	N	S	GST Free
Sulphate (SO4)	\$0.16	\$0.00	\$0.16	N	S	GST Free
Sulphide	\$1.59	\$0.00	\$1.62	N	S	GST Free
Sulphite	\$1.72	\$0.00	\$1.75	N	S	GST Free
Suspended Solids (SS)	\$1.01	\$0.00	\$1.03	N	S	GST Free
Thiosulphate	\$0.28	\$0.00	\$0.29	N	S	GST Free
Tin	\$7.79	\$0.00	\$7.93	N	S	GST Free
Total Dissolved Solids	\$0.06	\$0.00	\$0.06	N	S	GST Free
Uranium	\$7.80	\$0.00	\$7.94	N	S	GST Free
Zinc	\$15.88	\$0.00	\$16.17	N	S	GST Free

### NON COMPLIANCE CHARGES

#### NON-COMPLIANCE PH CHARGE

Value of coefficient K in equation 3 of TW Policy	\$0.43	\$0.00	\$0.44	N	S	GST Free
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### NON COMPLIANCE EXCESS MASS CHARGES – PER KILOGRAM (KG)

Applied where the discharge quality fail to comply with approved concentration limits of substances specified in approval conditions. Formula applies with pollutant rates of charges per kg.

### TANKERED WASTE CHARGES (CHARGING CATEGORY 2S) – PER KILOLITRE(KL)

Chemical Toilet	\$17.33	\$0.00	\$17.64	N	S	GST Free
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### SEPTIC TANK AND PAN WASTE DISPOSAL CHARGE

Septage	\$23.09	\$0.00	\$23.44	N	S	GST Free
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Based on \$18.45 in 2007/08, indexed by CPI for Sydney

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## TRADE WASTE SAMPLING

Sampling Cost of trade waste in accordance with the trade waste dischargers' condition of approval		Actual Cost + 10%		Y	FCR	10%
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## ACCESS KEY FOR SEPTAGE RECEIVAL STATION

### DEPOSIT

Deposit, refunded if returned in good condition.	\$35.00	\$0.00	\$36.00	N	FCR	GST Exempt
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### REPLACEMENT KEY

Replacement Key Charge	\$35.00	\$0.00	\$36.00	N	FCR	GST Exempt
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## DISCONNECTION OF PREMISES FROM SEWERAGE

Subsidised to encourage proper disconnection.

Disconnection – per premises, to property line		No Charge		N	NC	GST Free
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## SEWER HEADWORKS – DEVELOPER CONTRIBUTIONS

In accordance with S64 all Council's Developer Servicing Plan Contributions are payable at the following catchment based rates:–

Contributions required from Developers in accordance with the Sewerage Headworks Contribution Policy which was adopted by Council in 2002.

Note: Indexing is based on the CPI for "Public Enterprises State & Local – Water Supply and Sewerage" as per Sec. 3.7 of the Contribution Plan.

### CONTRIBUTIONS ARE PAYABLE AT THE FOLLOWING CATCHMENT BASED RATES:– CITY PRECINCT

per Equivalent Tenement	\$5,487.00	\$0.00	\$5,585.77	N	PCR	GST Exempt
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### CONTRIBUTIONS ARE PAYABLE AT THE FOLLOWING CATCHMENT BASED RATES:– CAMP ROAD PRECINCT

per Equivalent Tenement	\$2,192.00	\$0.00	\$2,231.46	N	PCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SEWER HEADWORKS – OTHER

The sewer headworks charge is payable whenever a new lot is connected to the sewerage system, or an existing lot increases its use of the sewerage service. A payment of a Developer Contribution is not appropriate. The sewerage headworks charge is identical to that of the appropriate Developer Contribution were is able to be levied.

Headworks fee partially covers the cost of extending the sewerage service

### CONTRIBUTIONS ARE PAYABLE AT THE FOLLOWING CATCHMENT BASED RATES:– CITY PRECINCT

per Equivalent Tenement	\$6,065.00	\$0.00	\$6,174.20	N	PCR	GST Exempt
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### CONTRIBUTIONS ARE PAYABLE AT THE FOLLOWING CATCHMENT BASED RATES:– CAMP ROAD PRECINCT

per Equivalent Tenement	\$2,024.00	\$0.00	\$2,060.45	N	PCR	GST Exempt
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## PRESSURE SEWERAGE SUPPLY & INSTALLATION CONTRIBUTION

These charges are payable in addition to the appropriate Developer Contributions Sewer Headworks (Sec. 64) – for works carried out on the customers property

Contribution by developers towards the Supply/Installation of Pressure Sewerage Units where Council has approved the use of pressure sewerage. Council retains ownership of installed assets.

Supply & Installation Standard Pressure Sewerage Unit to new customers.	\$10,558.00	\$977.09	\$10,747.99	Y	FCR	10%
Supply non-standard Pressure Sewerage Unit to new customers. Council will provide a quotation for this work based on the expected actual cost of the work.			Actual Cost	Y	FCR	10%
Installation Non-Standard installation, or installation of non-standard Pressure Sewerage Units. Council will provide a quotation for this work based on the expected actual cost of the work.			Actual Cost	Y	FCR	10%
Installation Pressure Sewage System, including street pipelines, reticulation system and modification required to existing sewage system. Council will provide a quotation for this work based on the expected actual cost of the work.			Actual Cost	Y	FCR	10%
Supply Pressure Sewage Unit to replace an existing Septic Tank Unit Council will provide a quotation for this work based on the expected actual cost of the work.			Actual Cost	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SEWERAGE WORK

Installation of Property Junction – Council Main			Actual Cost	N	FCR	GST Exempt
Construction of Manhole on existing Council Sewerage Main.			Actual Cost	N	FCR	GST Exempt
Work on private sewer main in an emergency. Council reserves the right to decline this work.			Actual Cost	N	FCR	GST Exempt

## SEWERAGE SERVICES – WELLINGTON

### DOMESTIC ANNUAL CHARGE :

Wellington	\$635.00	\$0.00	\$644.53	N	FCR	GST Exempt
Geurie	\$635.00	\$0.00	\$644.53	N	FCR	GST Exempt
Mumbil	\$595.00	\$0.00	\$603.93	N	FCR	GST Exempt
Unoccupied	\$562.00	\$0.00	\$570.43	N	FCR	GST Exempt
Wellington Church Properties	\$508.98	\$0.00	\$516.61	N	FCR	GST Exempt
Sewer Non Rateable Property Access Charge						



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## NON RESIDENTIAL ANNUAL CHARGES :

### Sewer Residential Access Charge

Commercial 20mm	\$348.96	\$0.00	\$354.20	N	FCR	GST Exempt
Minimum charge per annum is \$635.10, with the "Annual Charge" charged per assessment						
Commercial 25mm	\$545.25	\$0.00	\$553.44	N	FCR	GST Exempt
Commercial 31mm	\$838.38	\$0.00	\$850.97	N	FCR	GST Exempt
Commercial 32mm	\$893.34	\$0.00	\$906.75	N	FCR	GST Exempt
Commercial 38mm	\$1,259.75	\$0.00	\$1,278.66	N	FCR	GST Exempt
Commercial 40mm	\$1,395.84	\$0.00	\$1,416.80	N	FCR	GST Exempt
Commercial 50mm	\$2,181.00	\$0.00	\$2,213.75	N	FCR	GST Exempt
Commercial 80mm	\$5,583.36	\$0.00	\$5,667.20	N	FCR	GST Exempt
Commercial 100mm	\$8,724.00	\$0.00	\$8,855.00	N	FCR	GST Exempt
Commercial 150mm	\$19,629.00	\$0.00	\$19,923.75	N	FCR	GST Exempt
Unconnected Service	\$541.08	\$0.00	\$549.20	N	FCR	GST Exempt
Connected Service – No Meter	\$614.22	\$0.00	\$623.43	N	FCR	GST Exempt

## NON RESIDENTIAL ANNUAL CHARGES FOR CHURCHES :

Connected – Villages	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Minimum Charge per annum is \$508.08, being 25% of minimum Non Residential Charge						
Connected – Wellington	\$437.70	\$0.00	\$444.27	N	FCR	GST Exempt
Unconnected Service – Churches	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## USAGE CHARGE

### Sewer Non Rateable Property Access Charge

Domestic	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Sewer Residential Usage Charge						
Usage Charge	\$0.90	\$0.00	\$0.91	N	FCR	GST Exempt
Sewer Non Residential Usage Charge						
Minimum Quarterly Sewerage Charge – Non Residential	\$0.00	\$0.00	\$161.20	N	FCR	GST Exempt

## TRADE WASTE CHARGES :

Annual Trade Waste Fee – All Categories	\$85.32	\$0.00	\$86.60	N	FCR	GST Free
Liquid Trade Waste Access Charge						
Usage Charge (Category 2) (\$/kL)	\$1.63	\$0.00	\$1.65	N	FCR	GST Free
Liquid Trade Waste Usage Charge						
Excess Mass Charge (Category 3) (\$/kg)	Refer to Appendix 1 of Liquid Trade Waste Regulation Guidelines 2009 for Charging Rates			N	FCR	GST Free
Liquid Trade Waste Usage Charge						
Inspection Fee (Per Hour or Part Thereof)	\$180.00	\$0.00	\$182.70	N	FCR	GST Free
Trade waste premises inspection fee						
Re – Inspection Fee (Per Hour or Part Thereof)	\$180.00	\$0.00	\$182.70	N	FCR	GST Free
Trade waste premises inspection fee						
Application Fee	\$268.00	\$0.00	\$272.02	N	FCR	GST Free
Trade Waste Application Fee						
Referral Fee – Concurrence Classification B & C	\$140.00	\$0.00	\$142.10	N	FCR	GST Free
Trade Waste Application Fee						

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### TRADE WASTE CHARGES : [continued]

Non-Compliance Trade Waste Usage Charge (Category 2) (\$/kL) Fine for non-compliance	\$15.00	\$0.00	\$15.23	N	FCR	GST Free
Swipe Cards (Deposit Per Card) Effluent disposal fee	\$52.00	\$0.00	\$52.78	N	FCR	GST Free
Discharge Fee for Septic Tank Waste at STP (\$/kL) Effluent disposal fee Minimum Charge \$31.00	\$31.00	\$0.00	\$31.47	N	FCR	GST Free

### SEWERAGE – DEVELOPER CONTRIBUTION UNDER S.64

The following fees are set in accordance with Council's Development Servicing Plan No 1 :

Wellington Sewerage (Per ET)	\$1,781.00	\$0.00	\$1,807.72	N	REG	GST Exempt
Geurie Sewerage (Per ET)	\$4,701.00	\$0.00	\$4,771.52	N	REG	GST Exempt
Mumbil Sewerage (Per ET)	\$4,115.00	\$0.00	\$4,176.73	N	REG	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 2.06 – DOMESTIC WASTE MANAGEMENT SERVICES

### DOMESTIC WASTE MANAGEMENT SERVICE CHARGE (S.496) – DUBBO

Annual charge to finance the operational costs of providing a weekly kerbside garbage collection and disposal service and a fortnightly mixed recycling collection and processing service.

#### RATEABLE PROPERTIES S.496(1)

per service, per annum includes weekly waste collection and fortnightly recycling collection and includes kerbside cleanups in designated areas. (Services for part year charged pro rata)	\$290.60	\$0.00	\$294.96	N	FCR	GST Exempt
<p>It has been necessary to split the Domestic Waste Fees due to a change in GST Legislation.</p> <p>Multi unit dwellings situated on a single title property will be levied a Domestic Waste Management Charge for each unit for dwellings comprising up to and including eight (8) units. Multi unit dwellings comprising more than eight (8) units will be levied eight (8) times the Domestic Waste Management Service Charge (\$2,360) plus one (1) Domestic Waste Management Service Charge for every two (2) unit dwellings in excess of eight (8) (rounded up to the next whole number in the case of an odd number of units).</p>						

#### NON RATEABLE PROPERTIES S.496(2)

per service, per annum includes weekly waste collection and fortnightly recycling collection and includes annual kerbside cleanups in designated areas. (Services for part year charged pro rata)	\$300.00	\$0.00	\$294.96	N	FCR	GST Exempt
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### DOMESTIC WASTE MANAGEMENT SERVICES CHARGE (S.496) – WELLINGTON

#### DOMESTIC WASTE SERVICES CHARGE – WELLINGTON

Occupied Land Per Bin Service	\$342.00	\$0.00	\$347.00	N	FCR	GST Exempt
Domestic waste service annual fixed charge includes weekly waste collection and free annual tip day.						
Additional Collection (per week)	\$7.00	\$0.00	\$7.10	N	FCR	GST Exempt
Domestic waste service annual fixed charge includes weekly waste collection and free annual tip day.						
Unoccupied Land	\$138.00	\$0.00	\$140.00	N	FCR	GST Exempt
Domestic waste service annual fixed charge for vacant land (includes weekly waste collection and free annual tip day).						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WASTE MANAGEMENT SERVICE (RURAL) CHARGE (\$501)

Annual charge to finance the operation of rural household waste transfer stations and the cost of disposing of small quantities of rural household waste at the Whylandra Waste and Recycling Centre. The charge applies to rateable land which is outside those urban, rural and village areas that receive a kerbside Domestic Waste Management Service provided by Council.

### PER PARCEL OF RATEABLE LAND WITH A DWELLING LOCATED THEREON – DUBBO

per annum (Services for part year charged pro rata)	\$127.60	\$11.77	\$129.50	Y	FCR	10%
As a result of changes to GST Legislation this charge now becomes taxable.						
One Tipping Voucher will be provided with each annual residential property rate notice. The Tipping Voucher entitles the holder, to free disposal of one trailer, utility or smaller, load of their domestic rubbish or garden waste taken to the Whylandra Waste Depot & Recycling Centre, Cooba Road, Dubbo.						

### SPECIAL EVENT WASTE AND/OR RECYCLING BIN HIRE

Delivery (and removal) – per bin		Contract rates + 15%		Y	FCR	10%
Servicing – per bin (Weekends & Public Holidays excluded)		Contract rates + 15%		Y	FCR	10%
Servicing on Weekends & Public Holidays – per bin		Contract rates + 15%		Y	FCR	10%

### RURAL WASTE MANAGEMENT – WELLINGTON

Waste Management Fee (Minimum Charge)	\$86.00	\$8.73	\$96.00	Y	FCR	10%
Rural Waste Management Levy						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 2.07 – OTHER WASTE MANAGEMENT SERVICES

### WASTE MANAGEMENT SERVICE CHARGE (S.501)(NON DOMESTIC) – DUBBO

Annual charge to non-residential properties (who request the service) to finance a kerbside weekly garbage collection and disposal service and a fortnightly mixed recycling collection and processing service.

#### WASTE MANAGEMENT SERVICE CHARGE

per service per annum includes weekly waste collection and fortnightly recycling collection (Services for part year charged pro rata)	\$300.00	\$0.00	\$310.00	N	FCR	GST Exempt
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#### NON– DOMESTIC WASTE COLLECTION

Weekly Collection, per bin, per annum (Services for part year charged pro rata)	\$188.00	\$0.00	\$195.00	N	FCR	GST Exempt
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#### NON–DOMESTIC RECYCLING

Only those properties paying the Waste Management Service Charge – (Sec 501) (Non–Domestic) for a weekly garbage collection and fortnightly recycling collection service are eligible to receive additional Non–Domestic Waste Collection and/or Non–Domestic Recycling services.

Fortnightly Collection, per bin, per annum (Services for part year charged pro rata).	\$112.00	\$0.00	\$115.00	N	FCR	GST Exempt
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### WASTE DEPOT TIPPING CHARGES – WHYLANDRA WASTE & RECYCLING CENTRE

Charge to finance both the operational and capital development costs of garbage disposal at the Whylandra Waste and Recycling Centre.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST (incl. GST)	Fee	GST	Fee Type	GST Code
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## DOMESTIC/COMMERCIAL/INDUSTRIAL – MIXED WASTE – UNSORTED

minimum charge	\$10.00	\$0.91	\$10.00	Y	FCR	10%
per Utility load **	\$26.00	\$2.46	\$27.10	Y	FCR	10%
per small single axle Trailer load **	\$26.00	\$2.45	\$27.00	Y	FCR	10%
large volumes in excess of a small single axle Trailer load – per tonne	\$75.00	\$7.02	\$77.25	Y	FCR	10%

## DOMESTIC – MIXED WASTE – SORTED

Lower fees for corresponding loads provides an incentive to "pre-sort" domestic mixed loads to allow for increased recovery of recyclables.

minimum charge	\$6.00	\$0.55	\$6.00	Y	FCR	10%
per Utility load **	\$19.00	\$1.73	\$19.00	Y	FCR	10%
per small single axle Trailer load **	\$19.00	\$1.73	\$19.00	Y	FCR	10%

### Domestic Mixed Waste – SORTED

The load has been sorted into separate categories with any green waste, recyclables, scrap metal, concrete, brick, tiles, etc being separated from the general waste component (requiring disposal to landfill). The recyclable or re-usable materials should make up 10% or more of the load and be dropped off to the correct recycling facility/bay at the Small Vehicle Receiving Centre.

### Domestic Mixed Waste – UNSORTED

90% or more of the load is mixed waste requiring disposal to landfill. Less than 10% of the load consisting of separated green waste, recyclables, scrap metal, concrete, brick or tiles, etc.

\*\*Utility or Small Trailer loads: Limited to single axle box trailer or utility loads up to 500kg (half a tonne) in weight. Any utility or trailer suspected of weighing more than 500kg (including bogie trailer loads) will be weighed and charged at the appropriate "per tonne" rate for the net weight of the waste at the full discretion of the weighbridge attendant.

## DOMESTIC– RURAL

Customers who do not receive a Council garbage collection, transportation and disposal service and have paid the Rural Domestic Waste Charge

Rural Households	No Charge (Equivalent 240l quantity per week)	N	FCR	N/A
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## DOMESTIC – OTHER

Tidy Towns Clean Up	No Charge	N	FCR	N/A
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SPECIAL CHARGES

### ASBESTOS WASTE

(Delivered sealed or wrapped and in one continuous operation)

0 to 1 tonne – per tonne	\$440.00	\$40.91	\$450.00	Y	FCR	10%
minimum charge	\$37.00	\$3.45	\$38.00	Y	FCR	10%

### ASBESTOS WASTE (DELIVERED SEALED OR WRAPPED AND IN ONE CONTINUOUS OPERATION)

Over 1 tonne – per tonne	\$230.00	\$21.36	\$235.00	Y	FCR	10%
minimum charge (up to 1.9 tonnes)	\$440.00	\$40.91	\$450.00	Y	FCR	10%

### CONTAMINATED/CLINICAL WASTE

per tonne	\$440.00	\$40.91	\$450.00	Y	FCR	10%
minimum charge	\$72.00	\$6.73	\$74.00	Y	FCR	10%

### LIQUID WASTE (AS APPROVED)

per tonne	\$75.00	\$7.02	\$77.25	Y	FCR	10%
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Liquid wastes that can be accepted at EPA licenced local private sector liquid waste receival facilities (including grease trap waste and oily waste) will not be accepted at the Whylandra Waste and Recycling Centre.

### WASTE ITEMS THAT ARE UNSUITABLE FOR APPLYING A PER TONNAGE CHARGE (INCLUDING POLYSTYRENE) AND REQUIRE SPECIAL HANDLING AND DISPOSAL

per machine hour	\$327.00	\$30.45	\$335.00	Y	FCR	10%
minimum charge	\$60.00	\$5.45	\$60.00	Y	FCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DEAD ANIMALS

### DISPOSAL OF LARGE DEAD ANIMALS (CATTLE OR HORSES)

each animal	\$21.50	\$2.01	\$22.15	Y	FCR	10%
minimum charge	\$47.00	\$4.36	\$48.00	Y	FCR	10%

### DISPOSAL OF SMALL ANIMALS (SHEEP, CALVES)

each animal	\$9.00	\$0.82	\$9.00	Y	FCR	10%
minimum charge	\$27.01	\$2.45	\$27.00	Y	FCR	10%

### DISPOSAL OF NON-DOMESTIC DEAD ANIMALS

per tonne	\$300.00	\$28.09	\$309.00	Y	FCR	10%
minimum charge	\$47.00	\$4.36	\$48.00	Y	FCR	10%

### DISPOSAL OF SMALL DOMESTIC ANIMALS (CATS OR DOGS) UP TO 6 ANIMALS

each animal	\$9.50	\$0.86	\$9.50	Y	FCR	10%
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## RECYCLABLES

Domestic recyclables (paper/cardboard & glass, plastic, steel and aluminium containers)		No Charge		N	FCR	N/A
Ferrous & non ferrous scrap metal including car bodies and whitegoods certified free of CFC refrigerants, delivered separately with no more 10% contamination by weight.		No Charge		N	FCR	N/A
Non certified white goods with CFC refrigerants – per unit	\$59.00	\$5.45	\$60.00	Y	FCR	10%
Approved Clean Fill (must be free of contamination and be suitable as landfill cover or for road construction purposes)		No Charge		N	FCR	N/A
Uncontaminated Garden Waste (excluding stumps & palm tree fronds) – Utility or Small Trailer	\$7.00	\$0.68	\$7.50	Y	FCR	10%
Uncontaminated Garden Waste (excluding stumps & palm tree fronds) – (Large Volume) – per tonne	\$20.00	\$1.82	\$20.00	Y	FCR	10%

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RECYCLABLES [continued]

Chipped green waste (subject to inspection before delivery) – per tonne		No Charge		N	FCR	N/A
Note: The material should be suitable for use as mulch and having at least 70% of its particles with a maximum size of greater than 15mm should generally comply with the appropriate criteria in Table 2.1 of ASS4454–1999.						
"Drum Muster" labelled farm chemical drums that are correctly cleaned to "triple rinse" standard and delivered Monday to Friday. Farm Chemical Drums that are correctly cleaned to "Triple Rinse" standard and delivered Monday to Friday– per drum		No Charge		N	FCR	N/A
Car batteries (Clean and sorted)		No Charge		N	FCR	N/A
Waste motor oil (Domestic quantities)		No Charge		N	FCR	N/A
Waste Motor Oil Containers (Domestic Quantities Only) – each Oil Container (any size up to 240l)		Contract Rates + 15%		Y	FCR	10%
Used Automotive Oil filters (Domestic Quantities Only) – each Filter		Contract Rates + 15%		Y	FCR	10%

## DOMESTIC QUANTITIES OF THE FOLLOWING HOUSEHOLD HAZARDOUS WASTES

fluorescent lighting		No Charge		N	FCR	N/A
oil and water based paints		No Charge		N	FCR	N/A
cooking, hydraulic and transmission oils		No Charge		N	FCR	N/A
household batteries		No Charge		N	FCR	N/A
gas cylinders		No Charge		N	FCR	N/A
fire extinguishers		No Charge		N	FCR	N/A
smoke detectors		No Charge		N	FCR	N/A

## DOMESTIC QUANTITIES OF E-WASTE (TELEVISIONS, LAPTOPS, COMPUTERS, PRINTERS, SCANNERS, MONITORS, TELEPHONES, SPEAKERS/STEREOS & DVD & VIDEO PLAYERS)

per item		No Charge		N	FCR	N/A
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## TIMBER WASTE CONSISTING OF SAWN TIMBER OF SOUND QUALITY, SUITABLE FOR CHIPPING AND DELIVERED SEPARATELY.

(Subject to inspection before delivery).

per tonne	\$26.00	\$2.36	\$26.00	Y	FCR	10%
each utility or small trailer load	\$13.00	\$1.18	\$13.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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**CONSTRUCTION AND DEMOLITION WASTE CONSISTING OF CONCRETE AND BRICK ONLY WITH NO MORE THAN 10% SOIL BY WEIGHT**

per tonne	\$40.00	\$3.82	\$42.00	Y	FCR	10%
each utility or small trailer load	\$20.00	\$1.91	\$21.00	Y	FCR	10%

**CLEAN CONCRETE WITHOUT REINFORCEMENT SUITABLE FOR REPROCESSING AS ROAD BASE AND DELIVERED SEPARATELY.**

(Subject to inspection before delivery).

per tonne	\$21.51	\$2.09	\$23.00	Y	FCR	10%
each utility or small trailer load	\$10.75	\$1.05	\$11.50	Y	FCR	10%

**CLEAN CONCRETE WITH REINFORCEMENT SUITABLE FOR REPROCESSING AS ROAD BASE AND DELIVERED SEPARATELY.**

(Subject to inspection before delivery).

per tonne	\$39.50	\$3.82	\$42.00	Y	FCR	10%
each utility or small trailer load	\$19.75	\$1.91	\$21.00	Y	FCR	10%

**CLEAN BRICK AND TILE DELIVERED SEPARATELY.**

(Subject to inspection before delivery).

per tonne	\$25.00	\$2.36	\$26.00	Y	FCR	10%
each utility or small trailer load	\$12.50	\$1.18	\$13.00	Y	FCR	10%

**CLEAN ASPHALT SUITABLE FOR REPROCESSING AS ROAD SUB BASE AND DELIVERED SEPARATELY.**

per tonne	\$40.00	\$3.64	\$40.00	Y	FCR	10%
per utility or small trailer load	\$20.00	\$1.82	\$20.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST (incl. GST)	Fee	GST	Fee Type	GST Code
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## TYRES

Disposal of bike tyres – per tyre	\$2.30	\$0.22	\$2.40	Y	FCR	10%
Disposal of car tyres – per tyre	\$7.40	\$0.69	\$7.60	Y	FCR	10%
Disposal of light truck & 4WD – per tyre	\$9.50	\$0.86	\$9.50	Y	FCR	10%
Disposal of heavy truck tyres – per tyre	\$26.00	\$2.36	\$26.00	Y	FCR	10%
Disposal of super single – per tyre	\$34.00	\$3.18	\$35.00	Y	FCR	10%
Disposal of tractor tyres – per front tyre	\$60.01	\$5.45	\$60.00	Y	FCR	10%
Disposal of tractor tyres – per rear tyre	\$100.00	\$9.09	\$100.00	Y	FCR	10%
Disposal of small earth moving tyres – per tyre	\$0.00	\$9.09	\$100.00	Y	FCR	10%
Disposal of large earthmoving tyres – per tyre	\$0.00	\$14.55	\$160.00	Y	FCR	10%
Shredded tyres (suitable for land filling) – per tonne	\$375.00	\$35.09	\$386.00	Y	FCR	10%

## WASTE MANAGEMENT CHARGE (\$501) NON DOMESTIC – WELLINGTON

### NON DOMESTIC WASTE :

Commercial and Industrial waste service annual fixed charge

Occupied Land Per Bin Service, Weekly Collection	\$342.00	\$0.00	\$347.00	N	FCR	GST Exempt
Unoccupied Land	\$138.00	\$0.00	\$140.00	N	FCR	GST Exempt

### HIRE OF 240L BINS :

Per Week Inclusive of One Pick Up	\$11.00	\$0.00	\$11.00	N	FCR	GST Exempt
Fee for waste bin hire Minimum Charge of \$11.00						
Supply New MGBs (Collected from WRRTS)	\$82.00	\$0.00	\$83.00	N	FCR	GST Exempt
Replacement fee for garbage or recycling bin						
Repair of MGB (only at WRRTS)	\$28.00	\$0.00	\$28.00	N	FCR	GST Exempt
Replacement fee for garbage or recycling bin						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WELLINGTON RESOURCE RECOVERY & WASTE TRANSFER STATION AND RURAL WASTE DEPOT CHARGES :

### DOMESTIC & RURAL

Waste disposal fee – garbage tip, recycling or transfer station

Minimum Charge	\$7.00	\$0.64	\$7.00	Y	FCR	10%
240 Litre MGB or Car Boot	\$7.00	\$0.64	\$7.00	Y	FCR	10%
Ute Load or Small Trailer (Up to 1m3)	\$10.00	\$0.91	\$10.00	Y	FCR	10%
Large Trailer (1m3 to 3m3)	\$15.00	\$1.36	\$15.00	Y	FCR	10%
Loads Larger than Above		Commercial Rates		Y	FCR	10%
Domestic Waste Deposited by Households Who Pay Rural Waste Management Charge		Domestic Rates		Y	FCR	10%

### UNCONTAMINATED GREEN WASTE, EXCLUDING LAWN CLIPPINGS:

Green waste disposal fee

Utility or Small Trailer	\$7.00	\$0.64	\$7.00	Y	FCR	10%
Large Trailer	\$10.00	\$0.91	\$10.00	Y	FCR	10%

### COMMERCIAL

Waste disposal fee – garbage tip, recycling or transfer station

Ute Load	\$38.00	\$3.45	\$38.00	Y	FCR	10%
Based on Recovery of Disposal Costs of \$85.00 Per Tonne, Allowing 0.5 Tonne Per Cubic Metre						
Small Trailer (Single Axle)	\$38.00	\$3.45	\$38.00	Y	FCR	10%
Large Trailer (Double Axle)	\$66.00	\$6.09	\$67.00	Y	FCR	10%
Enclosed Trailer	\$66.00	\$6.09	\$67.00	Y	FCR	10%
Small Tipping Truck Up To 3 Tonne	\$155.00	\$14.27	\$157.00	Y	FCR	10%
Medium Tipping Truck Up To 8 Tonne	\$410.00	\$37.82	\$416.00	Y	FCR	10%
Large Tipping Truck Over 8 Tonne	\$1,071.00	\$98.82	\$1,087.00	Y	FCR	10%
Small Skip Bin	\$67.00	\$6.18	\$68.00	Y	FCR	10%
Large Skip Bin	\$144.00	\$13.27	\$146.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### USED TYRES – PER TYRE

Waste disposal fee – garbage tip, recycling or transfer station

Motor Bike Tyres	\$7.00	\$0.64	\$7.00	Y	FCR	10%
Car Tyres	\$10.00	\$0.91	\$10.00	Y	FCR	10%
Light Truck & 4WD	\$12.00	\$1.09	\$12.00	Y	FCR	10%
Heavy Truck	\$20.00	\$1.82	\$20.00	Y	FCR	10%
Tractor Tyres (Front)	\$41.00	\$4.55	\$50.00	Y	FCR	10%
Tractor Tyres (Rear)	\$84.00	\$9.09	\$100.00	Y	FCR	10%
Small Earthmoving	\$84.00	\$9.09	\$100.00	Y	FCR	10%
Large Earthmoving	\$126.00	\$14.55	\$160.00	Y	FCR	10%

### RECYCLABLES

Waste disposal fee – garbage tip, recycling or transfer station

Ferrous & Non Ferrous Scrap Metal Including Car Bodies and computer boxes. (Delivered Separately)			No Charge	Y	FCR	10%
Sorted Domestic Recyclables (Paper, Cardboard & Glass, Plastic, Steel & Aluminium Containers)			No Charge	Y	FCR	10%
Car Batteries			No Charge	Y	FCR	10%
Waste Motor Oil			No Charge	Y	FCR	10%
Plastic & Steel Farm Chemical Drums, Triple Rinsed (By Appointment Only)			No Charge	Y	FCR	10%

### MISCELLANEOUS

Waste disposal fee – garbage tip, recycling or transfer station

Small Domestic Animals (small dog or cat)	\$10.00	\$0.91	\$10.00	Y	FCR	10%
Medium sized Animals (large dog–over 30kg, sheep, goat, small calf)	\$40.00	\$3.64	\$40.00	Y	FCR	10%
Large Animals (cattle, horses)	\$144.00	\$13.09	\$144.00	Y	FCR	10%
Clean Fill (By Prior Arrangement Only, Otherwise as per Commercial Rates) (Virgin Excavated Natural Material Only – No Concrete, Bricks etc)			No Charge	Y	FCR	10%
Uncontaminated Green Waste (Commercial) (Per Cubic Meter)	\$13.00	\$1.18	\$13.00	Y	FCR	10%
Uncontaminated Concrete, Bricks, Tiles & Similar Masonary (Per Tonne)	\$26.00	\$2.36	\$26.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### LARGE SCALE TOURIST FACILITIES

Waste disposal fee – garbage tip, recycling or transfer station

Fee per Licensed Site or Site in Use (Whichever is the Greater)	\$95.00	\$0.00	\$95.00	N	FCR	GST Exempt
Alternatively customer has the opportunity to dispose of waste at Wellington Waste Transfer Station at normal commercial charges						
PLUS: Fee per Occupied Dwelling or Self Contained Accommodation Unit	\$95.00	\$0.00	\$95.00	N	FCR	GST Exempt
PLUS: Fee per 4 Beds or part thereof in Dormitory Style Accommodation	\$95.00	\$0.00	\$95.00	N	FCR	GST Exempt

### RECYCLE SHOP

Waste disposal fee – garbage tip, recycling or transfer station

Recycled Goods	\$4.00	\$0.36	\$4.00	Y	FCR	10%
Crushed Concrete Aggregate (Per Cubic Meter)	\$25.00	\$2.27	\$25.00	Y	FCR	10%
Glass Aggregate (Per Cubic Meter)	\$13.00	\$1.18	\$13.00	Y	FCR	10%

### E-WASTE

Waste disposal fee – garbage tip, recycling or transfer station

Computer Monitors (each)	\$5.00	\$0.45	\$5.00	Y	FCR	10%
Metal computer box/tower.			No Charge	Y	FCR	10%
Recyclable as scrap metal.						
Large quantities			Commercial Rates	Y	FCR	10%

### WASTE DISPOSAL FROM OUTSIDE COUNCIL AREA :

Waste disposal fee – garbage tip, recycling or transfer station

Commercial/Business (Per Tonne)	\$165.00	\$15.18	\$167.00	Y	FCR	10%
Domestic (Per Car/Trailer Load)	\$72.00	\$6.64	\$73.07	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 3.02 – WATER SUPPLY SERVICES

### WATER SUPPLY – DUBBO

#### WATER SERVICE ACCESS CHARGE (S. 501)

Charge for access of the property to Council's drinking water reticulation. The charge is dependent on the size of the water meter and is billed quarterly.

Annual charge to cover the cost of making a Water Service available to a property

#### METER SIZE

20mm	\$254.50	\$0.00	\$258.32	N	FCR	GST Free
25mm	\$397.02	\$0.00	\$402.98	N	FCR	GST Free
32mm	\$651.52	\$0.00	\$661.29	N	FCR	GST Free
40mm	\$1,018.00	\$0.00	\$1,033.27	N	FCR	GST Free
50mm	\$1,590.63	\$0.00	\$1,614.49	N	FCR	GST Free
65mm	\$2,687.52	\$0.00	\$2,727.83	N	FCR	GST Free
80mm	\$4,072.00	\$0.00	\$4,133.08	N	FCR	GST Free
100mm	\$6,362.50	\$0.00	\$6,457.94	N	FCR	GST Free
150mm	\$14,323.26	\$0.00	\$14,538.11	N	FCR	GST Free

### BACKFLOW PREVENTION

Charge to cover the cost of annual testing if not carried out by the property owner.

#### BACKFLOW PREVENTION DEVICE TESTING FEE

Charged to customers who do not provide certification of testing and the testing of the backflow device has to be performed by Council.	\$211.00	\$0.00	\$215.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### BACKFLOW PREVENTION DEVICE INSTALLATION FEE

Charge to cover the cost for the supply and installation of a Backflow Prevention Device, where appropriate, if a property owner refuses to install the device.

Charge to customers for failure to install and appropriate Backflow Prevention Device and for the work has to be performed by Council.

Actual Cost +12.5%

N FCR GST Exempt

### **FIRE SERVICE**

Charge to cover the cost of annual maintenance, if not carried out by the property owner.

### MAINTENANCE FEE

Charged to the customer for failure to carry out necessary maintenance or certification and work has to be performed by Council.

\$181.00

\$0.00 \$185.00

N FCR GST Exempt

### **DRINKING WATER SUPPLY USAGE CHARGE (S. 502)**

Charge for supply of all drinking water supplied to the property on a consumption year basis.

Charge recovers the cost of production of water and other operational costs

### DRINKING WATER TO RESIDENTIAL PROPERTIES

All Consumption – per Kilolitre

\$1.94

\$0.00 \$1.97

N FCR GST Free

### DRINKING WATER TO NON RESIDENTIAL PROPERTIES

All Consumption – Per Kilolitre

\$1.94

\$0.00 \$1.97

N FCR GST Free

### **NON DRINKING BORE WATER USAGE CHARGE**

### ALL CONSUMPTION

per kilolitre

\$0.34

\$0.00 \$0.35

N FCR GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WATER HEADWORKS

Contributions required from developers in accordance with Council's Water Supply Headworks Contributions Policy which was adopted by Council in 2001.

Note: Indexing is based on the CPI for "Public Enterprise State and Local – Water Supply and Sewerage" as per Sec. 3.7 of the Contribution Plan

### DEVELOPER CONTRIBUTIONS (SEC.64)

In the defined City Precinct – per ET	\$5,487.00	\$0.00	\$5,585.80	N	PCR	GST Exempt
In the defined Camp Road Precinct – Per ET	\$2,192.00	\$0.00	\$2,231.50	N	PCR	GST Exempt

### OTHER

The water headworks charge is payable whenever a new lot is connected to the water supply system, or an existing lot increases its use of the water supply, and payment of a Developer Contribution is not appropriate. The water supply headworks charges is identical to that of the appropriate Water Developer Contributions, were it able to be levied.

Headworks fee partially covers the cost of extending the water supply service.

In the defined City Precinct – Per ET	\$5,053.00	\$0.00	\$5,143.95	N	PCR	GST Exempt
In the defined Camp Road Precinct – per ET	\$2,024.00	\$0.00	\$2,060.45	N	PCR	GST Exempt

## PROPERTY SERVICE CONNECTION FEE FOR NEW CONNECTIONS

Fee set to cover cost of meter installation

### WHERE DEVELOPERS CONSTRUCT SERVICE CONNECTIONS

Fee to cover supply, installation of water meter and commissioning of water service upon customer request	\$215.00	\$0.00	\$220.00	N	FCR	GST Exempt
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### WHERE COUNCIL AGREES TO CONSTRUCT SERVICE CONNECTIONS NOTE: COUNCIL RESERVES THE RIGHT NOT TO UNDERTAKE THESE WORKS.

Fee to cover costs of connection of water service to new developments and periodic replacement of meter assembly.

For developments where one, or a number of single house service connections are required		Actual Cost + 12.5%		N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## PROPERTY SERVICE CONNECTION FEE OTHER DEVELOPMENTS

Fee to cover actual cost of water service connections to other developments

### FOR CONNECTIONS NOT ASSOCIATED WITH A DEVELOPMENT,

per connection			Actual Cost	N	FCR	GST Exempt
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## WATER METER CHARGES

Charge to cover actual cost of moving water connections within a property

### MOVE EXISTING WATER CONNECTION CHARGE

Relocate existing water connection. Council will provide a quote on the basis of recovery of the expected actual cost.			Actual Cost	N	FCR	GST Exempt
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## WATER METER TEST FEES

(Charges will be reimbursed if meter found to be more than 4% in error)

Fee to cover the cost of testing water meter at the request of the consumer. New Commonwealth Government Regulations state that only registered laboratories are able to undertake testing of water meters.

for all sizes of water Meters			Actual Cost	N	FCR	GST Free
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## WATER METER READING FEE

Fee to cover the cost of reading water meter where access is not available to meter readers during their normal meter reading process due to such things as dangerous dogs being on the premises.

Special reading of meter required due to access to the meter not being possible at time of normal meter reading process.	\$78.00	\$0.00	\$80.00	N	FCR	GST Free
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### SPECIAL READING OF METER ON CONSUMER REQUEST (PAID IN ADVANCE)

Fee to cover the cost of reading a water meter where calculating the pro rata fees is at the consumer's request.

(Example: A final reading for the sale of property).

Residential	\$78.00	\$0.00	\$80.00	N	FCR	GST Free
Non-Residential	\$109.00	\$0.00	\$112.00	N	FCR	GST Free

### WATER METER RE-READING FEE

Fee to cover the cost of reading water meter at the request of the consumer or their representative.

If Council has mis-read meter then fee will be refunded

On request Fee must be paid in advance	\$78.00	\$0.00	\$80.00	N	FCR	GST Free
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### WATER METER REPLACEMENT FEE

Fee to cover the cost of replacing water meter

Replace Water Meter – 20mm	\$176.00	\$0.00	\$180.00	N	FCR	GST Exempt
Replace Water Meter – Other sizes			Actual Cost	N	FCR	GST Exempt

### SENSOR METER OR REMOTE READ WATER METER INSTALLATION FEE

In cases of new installations, this charge is in addition to charges for the construction of the water or fire service itself.

Fee to cover the cost of installing a water sensor meter.

Upon request by the property owner			Actual Cost	N	FCR	GST Exempt
When required by Council			No Charge	N	NC	N/A

### REPAIR OF DAMAGE TO WATER METER ASSEMBLY

Charge to property owner to repair damage to water meter assembly at property unless Council receives written advice from another that he/she caused damage and will pay actual cost of repair.			Actual Cost	N	FCR	GST Free
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### DISCONNECTION, REMOVAL OF UNWANTED WATER METER

Charge set at zero to encourage property owners to report these to Council

All sizes, per request by property owner. Note that if a replacement water service or reconnection is required in future, at the time the property owner will have to pay the appropriate fee

No Charge	N	NC	N/A
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### RECONNECTION OF WATER SERVICE CHARGE

Charge to cover the actual costs of reconnecting water services

Cost to connect a property to water supply after previously being disconnected. (All sizes)

Actual Cost	N	FCR	GST Free
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### INSTALLATION OF TAMPER PROOF WATER METER TAP

Charge set to recover anticipated cost.

Cost to Supply and install tamper proof meter tap(s) at the request of the customer

\$185.00	\$0.00	\$190.00	N	FCR	GST Free
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### DRAW DRINKING WATER FROM WATER FILLING STATIONS

Access Key Deposit

Refunded if key returned in good condition.

Holders of access keys received monthly water accounts.

\$35.00	\$0.00	\$36.00	N	FCR	GST Free
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Prepaid Access Key Deposit (includes \$32 credit)

Refund of \$35 if prepaid access key if returned in good condition,

Deposit fee includes \$32 of water,

Holders of prepaid access keys do not receive accounts.

\$67.00	\$0.00	\$69.00	N	FCR	GST Free
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Replacement Key Charge

Bulk Drinking Water Charge – per kilolitre

Charge to cover the cost of water treatment, distribution and costs to effect supply from a hydrant (if permitted) or from an unattended metered overhead standpipe.

\$35.00	\$0.00	\$36.00	N	FCR	GST Free
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\$3.20	\$0.00	\$3.30	N	FCR	GST Free
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### PRIVATE STANDPIPE

Private Standpipe – Surrender to Council Refund

\$106.00	\$0.00	\$110.00	N	FCR	GST Free
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## **FIREFLOW**

Fees to cover costs of field investigation calculation and issue letter.

### **INVESTIGATION FEE**

Applicant must state water demand to be modelled.

per application	\$211.00	\$19.55	\$215.00	Y	FCR	10%
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## **OTHER CHARGES – WATER**

Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery.

### **PRIVATE WORKS**

Cost to undertake private works at customers request on Council assets. Council will provide a quotation based on the expected actual cost of the work.		Actual Cost + 12.5%		N	FCR	GST Free
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## **WATER SAMPLE TESTING FEES**

Fee to cover the actual costs of providing this service

### **BACTERIAL TEST FOR OTHER COUNCILS OR OTHER APPROVED BODY AT THE CONVENIENCE OF COUNCIL**

Council may decline this work.		Actual Cost +12.5%		Y	FCR	10%
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### **CHEMICAL TESTING FOR OTHER COUNCILS OR OTHER APPROVED BODIES**

Council may decline this work		Actual Cost +12.5%		Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WATER SUPPLY – WELLINGTON

### ACCESS CHARGE

#### Water Access Charges – Annual

Domestic	\$390.60	\$0.00	\$396.46	N	FCR	GST Exempt
Commercial 20mm	\$473.13	\$0.00	\$480.23	N	FCR	GST Exempt
The Availability Charge is charged per meter						

Commercial 25mm	\$732.03	\$0.00	\$743.01	N	FCR	GST Exempt
Commercial 31mm	\$1,130.52	\$0.00	\$1,147.48	N	FCR	GST Exempt
Commercial 32mm	\$1,205.04	\$0.00	\$1,223.12	N	FCR	GST Exempt
Commercial 38mm	\$1,707.66	\$0.00	\$1,733.27	N	FCR	GST Exempt
Commercial 40mm	\$1,882.44	\$0.00	\$1,910.68	N	FCR	GST Exempt
Commercial 50mm	\$2,938.14	\$0.00	\$2,982.21	N	FCR	GST Exempt
Commercial 80mm	\$7,529.40	\$0.00	\$7,642.34	N	FCR	GST Exempt
Commercial 100mm	\$11,767.11	\$0.00	\$11,943.62	N	FCR	GST Exempt
Commercial 150mm	\$26,467.23	\$0.00	\$26,864.24	N	FCR	GST Exempt
Unconnected Service	\$390.60	\$0.00	\$396.46	N	FCR	GST Exempt
Connected Service – No Meter	\$473.34	\$0.00	\$480.23	N	FCR	GST Exempt
Dedicated Fire Service	\$473.34	\$0.00	\$480.23	N	FCR	GST Exempt

### ACCESS CHARGE FOR COMMERCIAL (NON-PROFIT)

#### Water Access Charges – Annual

Commercial 50mm	\$732.03	\$0.00	\$743.01	N	FCR	GST Exempt
Equivalent Charge to Commercial 25mm						
Commercial 50mm	\$544.77	\$0.00	\$552.94	N	FCR	GST Exempt
Sewer Non Residential Access Charge Equivalent Charge to Commercial 25mm, with a minimum charge of \$635.10						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ACCESS CHARGE FOR CHURCHES

### Water Access Charges – Annual

Connected Village (Non Residential)	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Connected Village (Domestic)	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Connected Wellington (Non Residential)	\$378.48	\$0.00	\$384.16	N	FCR	GST Exempt
Reduction of 25% on Commercial Charge						
Connected Wellington (Domestic)	\$312.48	\$0.00	\$317.17	N	FCR	GST Exempt

## CONSUMPTION CHARGE

### DOMESTIC :

#### Water usage or consumption charges

Unconnected Service – Churches	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
0 – 300	\$2.10	\$0.00	\$2.13	N	FCR	GST Exempt
301 – 500	\$2.14	\$0.00	\$2.17	N	FCR	GST Exempt
501 – 10000	\$2.32	\$0.00	\$2.35	N	FCR	GST Exempt
10001 and above	\$2.47	\$0.00	\$2.51	N	FCR	GST Exempt

### COMMERCIAL :

#### Water usage or consumption charges

0 – 300	\$1.46	\$0.00	\$1.48	N	FCR	GST Exempt
301 – 500	\$1.57	\$0.00	\$1.59	N	FCR	GST Exempt
501 – 10000	\$1.91	\$0.00	\$1.94	N	FCR	GST Exempt
10001 and above	\$2.37	\$0.00	\$2.41	N	FCR	GST Exempt



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OTHER

### Fee to carry out water supply, sewerage and stormwater drainage work

Domestic Meter Testing Fee (20mm Service)	\$90.00	\$0.00	\$91.35	N	FCR	GST Exempt
Larger Than 20mm Service			As Per Quote	N	FCR	GST Exempt
Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery						
Water Connection Fee (20mm Service)	\$1,027.00	\$0.00	\$1,042.41	N	FCR	GST Exempt
Larger Than 20mm Service			As Per Quote	N	FCR	GST Exempt
Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery						
Disconnection of Supply at Owners Request	\$378.00	\$0.00	\$384.80	N	FCR	GST Exempt
Disconnection of Supply (Illegal Usage)	\$1,010.00	\$0.00	\$1,028.18	N	FCR	GST Exempt
Reconnection of Supply (Illegal Usage)	\$1,010.00	\$0.00	\$1,028.18	N	FCR	GST Exempt
Install Flow Restrictor	\$167.00	\$0.00	\$170.00	N	FCR	GST Exempt
Remove Flow Restrictor	\$167.00	\$0.00	\$170.00	N	FCR	GST Exempt
Disconnection of Supply (Non Payment) (Standard 20mm)	\$167.00	\$0.00	\$170.00	N	FCR	GST Exempt
Disconnection of Supply (Non Payment) (Non Standard)			As Per Quote	N	FCR	GST Exempt
Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery						
Re-Connection of Supply (Non Payment) (Standard 20mm)	\$167.00	\$0.00	\$169.51	N	FCR	GST Exempt
Re-Connection of Supply (Non Payment) (Non Standard)			As Per Quote	N	FCR	GST Exempt
Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery						
Standpipe Sales (Per KL)	\$3.15	\$0.00	\$3.21	N	FCR	GST Exempt
Electronic Tags for Standpipe	\$52.00	\$0.00	\$52.94	N	FCR	GST Exempt
Standpipe Sales (Per KL) – Minimum Charge	\$12.00	\$0.00	\$12.22	N	FCR	GST Exempt
Fire Flow Test	\$130.00	\$0.00	\$132.34	N	FCR	GST Exempt
Installation of Water Meter (20mm Service)			As Per Quote	N	FCR	GST Exempt
Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee	GST	Fee Type	GST Code
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## WATER – DEVELOPER CONTRIBUTION UNDER S.64

The following fees are set in accordance with Council's Development Servicing Plan No 1 :

Wellington Water Supply (Per ET)	\$5,063.00	\$0.00	\$5,138.95	N	REG	GST Exempt
Geurie Water Supply (Per ET)	\$11,267.00	\$0.00	\$11,436.01	N	REG	GST Exempt
Mumbil Water Supply (Per ET)	\$2,090.00	\$0.00	\$2,121.35	N	REG	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 4.01 – STORMWATER

### STORMWATER – DUBBO

#### DEVELOPER CONTRIBUTIONS – DRAINAGE HEADWORKS (SEC.94)

Contributions required from Developers in accordance with the Section 94 "Drainage Schemes Headworks" Contribution policy which includes an ABS indexation figure based on cost increases in the Australian Water Industry generally.

#### MACQUARIE RIVER EAST BANK DRAINAGE DIVISION

1.1 – East Dubbo Drainage (Erskine Street Outfall)	\$14,667.00	\$0.00	\$14,931.05	N	PCR	GST Exempt
(Note: all land east of Wheelers Lane have no further contributions to catchment 1.1)						
1.3 – Talbragar Street Drain	\$16,395.00	\$0.00	\$16,690.15	N	PCR	GST Exempt
1.4 – Church Street Drain	\$12,013.00	\$0.00	\$12,229.25	N	PCR	GST Exempt
1.5 – Wingewarra Street Drain	\$983.00	\$0.00	\$1,000.70	N	PCR	GST Exempt
1.6 – Bultje Street Drain	\$7,747.00	\$0.00	\$7,886.45	N	PCR	GST Exempt
1.7 – Cobra Street Drain	\$7,747.00	\$0.00	\$7,886.45	N	PCR	GST Exempt
1.8 – Tamworth Street Outfall	\$21,406.00	\$0.00	\$21,791.35	N	PCR	GST Exempt
1.9 – Dianne Street Outfall	\$18,895.00	\$0.00	\$19,235.15	N	PCR	GST Exempt
1.12 – Margaret Crescent	\$15,251.00	\$0.00	\$15,525.55	N	PCR	GST Exempt

#### MACQUARIE RIVER WEST BANK DRAINAGE DIVISION

2.4 – Victoria Street Drain	\$14,569.00	\$0.00	\$14,831.25	N	PCR	GST Exempt
2.5 – Alfred Street Drain	\$4,712.00	\$0.00	\$4,796.85	N	PCR	GST Exempt
2.7 – West Dubbo Main Drain	\$9,994.00	\$0.00	\$10,173.90	N	PCR	GST Exempt
(Note: lands covered by the separate deed agreement ween Council & Hughes Development P/L contributions of \$76.00 per residential allotment)						
2.8 – Spears Drive Outfall	\$3,040.00	\$0.00	\$3,094.75	N	PCR	GST Exempt
(Note: Housing Commission Site 7129 Stage 2 has no further contribution to catchment 2.8)						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### KESWICK DRAINAGE DIVISION

3.1 – Keswick Trunk Drainage Scheme – Per Lot	\$4,018.00	\$0.00	\$4,090.35	N	PCR	GST Exempt
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### TROY CREEK DRAINAGE DIVISION

4.1 – Troy Creek Trunk Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.3 – North Dubbo Drainage Scheme	\$27,430.00	\$0.00	\$27,923.75	N	PCR	GST Exempt
4.4 – Samuels Estate Drainage	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.5 – Moffat Estate Drainage	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.6 – Purvis Lane Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.7 – "Yarrandale" Future Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.8 – Merrilea Lane Drainage	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.9 – Housing Commission (Apollo Outfall)	\$21,731.00	\$0.00	\$22,122.20	N	PCR	GST Exempt

(Note: Housing Commission Site 3877 has no further contributions to catchment 4.9)

4.1 – Racecourse Drainage Scheme – per lot	\$785.00	\$0.00	\$799.15	N	PCR	GST Exempt
4.1 – Racecourse Drainage Scheme – per hectare	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.11 – Ballimore Park Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.12 – Boogadah West Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.13 – St Georges Terrace Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.14 – Pine Knoll Drainage	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.15 – Stage 9 Outfall	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.16 – Sheraton Meadows Trunk Drainage	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.17 – Kentucky Court	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.18 – Boogadah East Drainage Scheme	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt
4.19 – Pontil Outfall	\$8,900.00	\$0.00	\$9,060.20	N	PCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### SOUTH WEST DUBBO DRAINAGE DIVISION

6.1 – Leavers Street Outfall	\$3,487.00	\$0.00	\$3,549.80	N	PCR	GST Exempt
6.2 – East Delroy Outfall	\$3,472.00	\$0.00	\$3,534.50	N	PCR	GST Exempt
6.3 – West Delroy Outfall	\$3,936.00	\$0.00	\$4,006.85	N	PCR	GST Exempt

### **STORMWATER DRAINAGE ANNUAL CHARGE (\$501)**

Annual charge to finance the provision of and operation and maintenance of catchment management facilities

#### ANNUAL FEE

Per rateable parcel within the defined "urban" area	\$90.27	\$0.00	\$91.62	N	S	GST Exempt
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### **STORMWATER – WELLINGTON**

#### **STORMWATER MANAGEMENT SERVICES CHARGE**

##### CATEGORY :

Stormwater management fee

Urban Land – Residential – Per Assessment	\$15.00	\$0.00	\$15.22	N	REG	GST Exempt
Urban Land – Business – Per Assessment	\$15.00	\$0.00	\$15.22	N	REG	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 4.02 – RURAL FIRE SERVICE & EMERGENCY RESPONSE

### MEETING ROOM HIRE

Charge for user of meeting room facilities

### DEPOT RD TRAINING ROOM

per half day – minimum charge	\$87.00	\$8.18	\$90.00	Y	MB	10%
per day	\$150.00	\$14.00	\$154.00	Y	MB	10%

### TRAINING ROOMS – RFS FIRE CONTROL CENTRE, AIRPORT

per room, per half day (Minimum Charge)	\$87.00	\$8.18	\$90.00	Y	MB	10%
per room, per full day	\$150.00	\$14.00	\$154.00	Y	MB	10%
All three (3) rooms together, per half day	\$195.00	\$18.18	\$200.00	Y	MB	10%
All three (3) rooms together, per full day	\$282.00	\$26.36	\$290.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.01 – DUBBO REGIONAL LIVESTOCK MARKETS

### FEES

Fees to provide funds sufficient to cover the operational and maintenance expenses and capital improvement requirements at the Livestock Markets and return a dividend to Council.

### YARD DUES

Cattle per head includes weighing where applicable	\$8.56	\$0.80	\$8.77	Y	IS	10%
Bobby calves – per head (up to 80kg live weight)	\$2.31	\$0.22	\$2.37	Y	IS	10%
Sheep – per head	\$0.83	\$0.08	\$0.85	Y	IS	10%
Goats – Commercial – per head	\$1.33	\$0.12	\$1.36	Y	IS	10%
EU Accredited Cattle per head	\$8.99	\$0.84	\$9.21	Y	IS	10%
5% premium on cattle charge.						

### AGENTS LICENSE FEE

Cattle per head	\$0.98	\$0.09	\$1.00	Y	IS	10%
Bobby calves per head	\$0.31	\$0.03	\$0.37	Y	IS	10%
Sheep per head	\$0.36	\$0.03	\$0.37	Y	IS	10%
Goats per head	\$0.51	\$0.05	\$0.52	Y	IS	10%
EU Accredited Cattle per head	\$1.02	\$0.10	\$1.05	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OTHER CHARGES

### MISCELLANEOUS CHARGES

Cancellation of Sale (Per Agent Involved)	\$167.79	\$15.64	\$171.99	Y	IS	10%
New Agents Permit Fee	\$0.00	\$890.91	\$9,800.00	Y	IS	10%
Truck Parking Fee (Non–Livestock Vehicles) – per night	\$61.50	\$5.73	\$63.04	Y	IS	10%
Tagging Fees – Sheep	\$2.06	\$0.19	\$2.11	Y	IS	10%
Review of Camera Footage – (Up to 1 Hour)	\$0.00	\$4.55	\$50.00	Y	IS	10%
Review of Camera Footage (Per Hour thereafter)	\$0.00	\$6.36	\$70.00	Y	IS	10%

### DESTRUCTION & DISPOSAL FEES

Large stock – per head	\$48.00	\$9.09	\$100.00	Y	IS	10%
Small stock – per head	\$10.00	\$4.55	\$50.00	Y	IS	10%
Dead large stock – per head	\$26.50	\$4.55	\$50.00	Y	IS	10%
Dead small stock – per head	\$7.63	\$2.27	\$25.00	Y	IS	10%

### TRUCK WASH CHARGES

Regular Large Vehicles (per minute)	\$0.62	\$0.06	\$0.65	Y	IS	10%
Key Acquisition (per key)	\$49.50	\$4.55	\$50.00	Y	IS	10%

### IMPOUNDING FEES

Droving Fees – per hour	\$45.56	\$0.00	\$70.00	N	IS	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### MAINTENANCE FEES PER ANIMAL PER DAY

Horse	\$14.86	\$0.00	\$16.00	N	IS	GST Exempt
Cattle	\$14.86	\$0.00	\$16.00	N	IS	GST Exempt
Sheep	\$1.49	\$0.00	\$1.60	N	IS	GST Exempt
Goats	\$1.49	\$0.00	\$1.60	N	IS	GST Exempt

### RELEASE FEES

first incident	\$34.64	\$0.00	\$36.00	N	IS	GST Exempt
second and subsequent incidences	\$89.12	\$0.00	\$100.00	N	IS	GST Exempt

### INFRINGEMENT FEES

Fine to deter saleyard users from feeding the livestock in the selling pens. In accordance with Clause 2(c)(i) of the Saleyards Regulations.

### NON COMPLIANCE WITH SALEYARDS REGULATIONS CLAUSE 2(C)(I)

per infringement	\$250.00	\$0.00	\$250.00	N	IS	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.02 – AIRPORT

### AIRPORT PASSENGER FEES – DUBBO

Council provides for a period of 12 months, a passenger fee subsidy for flights other than Dubbo/Sydney, Dubbo/Brisbane, Dubbo/Melbourne and Dubbo/Broken Hill, Dubbo/Cobar, Dubbo/Newcastle & Dubbo/Canberra routes by reducing such fees from \$14.55 per person per movement to a zero amount per person, per movement to develop new routes, noting further that a security screening fee will be applicable as per Council's adopted Policy.

#### JETGO

per passenger (Dubbo/Brisbane)	\$14.55	\$1.32	\$14.55	Y	IS	10%
per passenger (Dubbo/Melbourne)	\$14.55	\$1.32	\$14.55	Y	IS	10%

#### QANTASLINK

per passenger (Dubbo/Sydney)	\$14.55	\$1.32	\$14.55	Y	IS	10%
per passenger (Dubbo/Sydney) > 75,000 pax	\$7.35	\$0.67	\$7.35	Y	IS	10%

#### REX/AIRLINK

per passenger (Dubbo/Sydney)	\$14.55	\$1.32	\$14.55	Y	IS	10%
per passenger (Dubbo/Sydney) >75,000 pax	\$7.35	\$0.67	\$7.35	Y	IS	10%

#### FLY PELICAN

per passenger (Dubbo/Newcastle)	\$0.00	\$1.32	\$14.55	Y	IS	10%
Landing Fee Holiday expires and charges apply from 28/7/2017						
per passenger (Dubbo/Canberra)	\$0.00	\$1.32	\$14.55	Y	IS	10%
Landing Fee Holiday expires and charges apply from 1/02/2018.						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## AIR LINK

per passenger.(Dubbo/West.Ports & charter)	\$3.15	\$0.29	\$3.15	Y	IS	10%
Non RPT Flights except Training Flights – per tonne or part thereof of a maximum take off weight						

## NON RPT FLIGHTS

Except Training Flights – per tonne or part thereof of a maximum take off weight

AVGAS	\$11.75	\$1.09	\$12.00	Y	IS	10%
AVTUR	\$11.75	\$1.09	\$12.00	Y	IS	10%

## TRAINING FLIGHTS

Per tonne or Part thereof of maximum take off weight

per tonne or part thereof of maximum take off weight	\$11.75	\$1.09	\$12.00	Y	IS	10%
A minimum charge of two landings per month Four touch and go landings count as one movement						

## MEETING ROOM HIRE

Charge for use of meeting room facilities.

## TERMINAL MEETING ROOM

Less than four (4) hours (Minimum Charge)	\$87.00	\$8.18	\$90.00	Y	IS	10%
per day	\$150.00	\$14.00	\$154.00	Y	IS	10%

## PARKING FEES

Charge for use of security carpark.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SECURITY PARKING FEES

per day (or part thereof)	\$9.50	\$0.91	\$10.00	Y	IS	10%
per week (7th day free)	\$57.00	\$5.45	\$60.00	Y	IS	10%
Lost Ticket Fee	\$120.00	\$10.91	\$120.00	Y	IS	10%

## PASSENGER AND CHECKED BAGGAGE SCREENING

Fees to provide funds to cover the cost of engaging a contractor to undertake passenger and checked baggage screening at the Airport.

RPT Flights	Full cost recovery of contractors' charges – Invoiced monthly	Y	FCR	As applicable
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## BODANGORA AERODROME – FEES & CHARGES

Inspection Fee	\$99.00	\$9.00	\$99.00	Y	PCR	10%
Fee for inspection of facility	Charges for any repairs will be individually estimated and quoted to client. Quotes are valid for 3 months and based on full cost recovery					
Exclusive Use of the Facility – Including Runways (Per Day)	\$1,133.00	\$45.45	\$500.00	Y	PCR	10%
Use of Facilities – Airport						
Exclusive Use of the Facility – Excluding Runways (Per Day)	\$500.00	\$27.27	\$300.00	Y	PCR	10%
Use of Facilities – Airport						
Non-Exclusive Use of the Facility – Including Flying Events (Per Pilot)	\$0.00	\$4.55	\$50.00	Y	PCR	10%
Non-Exclusive Use of the Facility – Non Flying Events (Per Day)	\$0.00	\$18.18	\$200.00	Y	PCR	10%
Flying Training – Circuits (Per Touch & Go)	\$0.00	\$0.45	\$5.00	Y	PCR	10%
Drag Racing Events (Per Day)	\$0.00	\$181.82	\$2,000.00	Y	PCR	10%
General Manager's Delegation	The General Manager delegated authority to negotiate all fees relating to Bodangora Aerodrome.			Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.04 – PROPERTY DEVELOPMENT

### LAND SELLING PRICE

Price set to cover ongoing development costs and return a dividend to Council.

### LAND RELEASES (RESIDENTIAL & INDUSTRIAL)

Residential	Price set by Council per release	Y	IS	10%
Industrial	Price set by Council per release	Y	IS	10%

Name	Year 16/17 Last YR Fee  (incl. GST)	Year 17/18 GST Fee  (incl. GST)	GST	Fee Type	GST Code
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## 5.05 – DUBBO CITY HOLIDAY PARK

Fees to provide funds sufficient to cover the operational and maintenance expenses and capital improvements requirements at the Caravan Park and return a dividend to Council.

Dynamic Pricing enables Park Management to discount the listed accommodation prices by up to 30% to account for variations in supply and demand.

Tariff Terms & Conditions:

- All Cabins & Motel Units are based on 2 adults and 2 children. Sites are based on 2 adults.
- 7th night free on all Accommodation and sites in low season
- Corporate rate is 10% discount
- Minimum night stays at Managers discretion (Easter Public Holidays / Christmas/New Years Holidays)
- Top Tourist Discount 10% up to \$40 per stay
- One discount per customer per stay
- No bookings can extend past 70 days
- All Rooms serviced on 7th night of booking at no extra charge
- A minimum deposit of 1 nights stay is required to confirm a booking

Dubbo City Holiday Park Cancellation and Refund Policy

Refunds of deposits and fees paid are only available from the Park under the following circumstances:

Notice given at least 15 days before check-in:

Where at least 15 days notice of full or park cancellation has been given a full refund will apply.

Notice given between 14 days 72 hours before check-in:

Where notice has been given between 14 days and 72 hours prior to check-in a 50% refund of all site fees/deposit paid will be given.

Notice given less than 72 hours before check-in:

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.05 – DUBBO CITY HOLIDAY PARK [continued]

Where notice is given less than 72 hours prior to check-in, no refund will be given.

An additional administration fee of \$30 will be deducted from all refunds made by cheque.

'No shows; and cancellations after check-in, forfeit all fees paid. If after arrival guests are dissatisfied with any aspect of their accommodation and decide to terminate their stay, the amount refunded, if any, will be at the discretion of management. The Park reserves the right to cancel bookings for 'no shows'.

Refunds will only be given in regard to the above conditions. Refunds will not be given if guests simply changed their mind, their circumstances change, choose wrong accommodation or due to weather conditions (except in the case of the emergency services evacuating the Park).

NB. Mid/peak season – where minimum booking stays are required no refunds will be made when the bookings open to shorter stays.

### ADDITIONAL GUEST CHARGES

#### CABINS & MOTEL UNITS – ADDITIONAL GUESTS (ALL SEASONS)

– per day	\$10.00	\$0.91	\$10.00	Y	IS	10%
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#### SITES – ADDITIONAL ADULTS (ALL SEASONS)

– per day	\$10.00	\$0.91	\$10.00	Y	IS	10%
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#### SITES – ADDITIONAL CHILD (ALL SEASONS)

– per day	\$5.00	\$0.45	\$5.00	Y	IS	10%
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### POWERED SITE

Caravan Site per Night including Electricity

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### LOW SEASON – 2 ADULTS

2 Adults	\$36.00	\$3.36	\$37.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### MID SEASON – 2 ADULTS

2 Adults	\$38.00	\$3.55	\$39.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### HIGH SEASON – 2 ADULTS

2 Adults	\$41.00	\$3.82	\$42.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### DRIVE-THRU SITE

#### LOW SEASON – 2 ADULTS

2 Adults	\$46.00	\$4.27	\$47.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

#### MID SEASON – 2 ADULTS

2 Adults	\$52.00	\$4.82	\$53.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### HIGH SEASON – 2 ADULTS

2 Adults	\$57.50	\$5.45	\$60.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### UNPOWERED SITES

#### LOW SEASON – 2 ADULTS

2 Adults	\$30.00	\$1.82	\$20.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

#### MID SEASON – 2 ADULTS

2 Adults	\$32.00	\$2.00	\$22.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

#### HIGH SEASON – 2 ADULTS

2 Adults	\$35.00	\$2.27	\$25.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### ENSUITE SITE

#### LOW SEASON – 2 ADULTS

2 Adults	\$58.00	\$5.27	\$58.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### MID SEASON – 2 ADULTS

2 Adults	\$63.00	\$5.91	\$65.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### HIGH SEASON – 2 ADULTS

2 Adults	\$69.00	\$6.45	\$71.00	Y	IS	10%
Additional Child	\$0.00	\$0.45	\$5.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### DELUXE CABIN (4.0 STAR)

(Linen provided to occupied beds)

### LOW SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$184.00	\$16.09	\$177.00	Y	IS	10%
Nightly (Friday – Saturday)	\$190.00	\$16.64	\$183.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### MID SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$190.00	\$16.64	\$183.00	Y	IS	10%
Nightly (Friday – Saturday)	\$195.00	\$17.09	\$188.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### HIGH SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$210.00	\$19.82	\$218.00	Y	IS	10%
Nightly (Friday – Saturday)	\$210.00	\$19.82	\$218.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### FAMILY BUDGET CABIN (3.5 STAR)

(Linen provided to all occupied beds)

### LOW SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$155.00	\$14.55	\$160.00	Y	IS	10%
Nightly (Friday – Saturday)	\$160.00	\$15.00	\$165.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### MID SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$160.00	\$15.00	\$165.00	Y	IS	10%
Nightly (Friday – Saturday)	\$165.00	\$15.55	\$171.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### HIGH SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$185.00	\$17.73	\$195.00	Y	IS	10%
Nightly (Friday – Saturday)	\$185.00	\$17.73	\$195.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FAMILY ACCOMMODATION UNITS FEES – MOTEL STYLE SELF CONTAINED UNITS

(Linen provided to all occupied beds)

Fees will be the same as for studio cabins when studio cabins are fully occupied.

### LOW SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$150.00	\$13.64	\$150.00	Y	IS	10%
Nightly (Friday – Saturday)	\$155.00	\$14.09	\$155.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### MID SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$155.00	\$14.55	\$160.00	Y	IS	10%
Nightly (Friday – Saturday)	\$160.00	\$15.00	\$165.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### HIGH SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$193.00	\$17.73	\$195.00	Y	IS	10%
Nightly (Friday – Saturday)	\$193.00	\$17.73	\$195.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

## FAMILY ACCOMMODATION UNITS FEES – STUDIO CABINS

(Linen provided to all occupied beds)

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### LOW SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$130.00	\$12.27	\$135.00	Y	IS	10%
Nightly (Friday – Saturday)	\$135.00	\$12.82	\$141.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### MID SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$135.00	\$12.91	\$142.00	Y	IS	10%
Nightly (Friday – Saturday)	\$140.00	\$13.45	\$148.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

### HIGH SEASON – 2 ADULTS 2 CHILDREN

Nightly (Sunday – Thursday)	\$178.00	\$16.73	\$184.00	Y	IS	10%
Nightly (Friday – Saturday)	\$178.00	\$16.73	\$184.00	Y	IS	10%
Additional Child	\$0.00	\$0.91	\$10.00	Y	IS	10%
Additional Adult	\$0.00	\$0.91	\$10.00	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MISCELLANEOUS CHARGES

### OTHER CHARGES

Linen pack with Sheets and towel available – per bed	\$8.00	\$0.73	\$8.00	Y	IS	10%
Washing Machine & Dryer	\$4.00	\$0.36	\$4.00	Y	IS	10%
Additional Bed	\$15.00	\$1.36	\$15.00	Y	IS	10%
Cabin Service Clean upon Customer Request	\$50.00	\$4.55	\$50.00	Y	IS	10%
Dump Point Fee – Disposal of liquid waste (non park guests)	\$5.00	\$0.45	\$5.00	Y	IS	10%
Showers – Non Park Patrons/per person	\$10.00	\$0.91	\$10.00	Y	IS	10%
Photocopying/per page	\$0.00	\$0.05	\$0.50	Y	IS	10%
Late Departure Fee til 2.00pm			50% of Base Fee	Y	IS	10%

### PET FRIENDLY CABINS (WHEN PETS ARE STAYING) – PER NIGHT – PER CABIN

first night	\$30.00	\$2.73	\$30.00	Y	IS	10%
each night thereafter – per pet – per night	\$10.00	\$0.91	\$10.00	Y	IS	10%

### BIKE HIRE CHARGES

per (two) 2 hours	\$10.00	\$0.91	\$10.00	Y	IS	10%
per day	\$15.00	\$1.36	\$15.00	Y	IS	10%
per Family (2 Adults, 2 Children)	\$50.00	\$4.55	\$50.00	Y	IS	10%
Extras – per baby seat, tag-along, kiddie trailer	\$10.00	\$0.91	\$10.00	Y	IS	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.06 – CITY MARKETING & COMMUNICATIONS

### TRADING STOCK

Fee to recover cost of providing service.

Souvenir Sales		Cost + Margin	Y	IS	10%
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### CENTRAL RESERVATION SERVICE

Fee to recover cost of providing service.

### CHARGES

Accommodation		12.5% of value of accommodation	Y	IS	10%
Registrations		Price negotiated upon application	Y	IS	10%
Ticketing		Price negotiated upon application	Y	IS	10%

### OTHER CHARGES

### COLLABORATIVE CAMPAIGNS

Fee based on individual Campaign.

Industry Buy-In		Price negotiated upon application	Y	IS	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST (incl. GST)	Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.07 – DUBBO SHOWGROUND

### RENTALS/LICENCES

#### DUBBO HARNESS RACING CLUB

Dubbo Harness Racing Club have own sinking funds for lights infrastructure maintenance

As per Licence Agreement	\$15,455.97	\$1,426.16	\$15,687.80	Y	IS	10%
CPI indexed to Sydney "All Groups" (ABS 6401.0). Anniversary date is 1 July each year.						
Race Meetings in excess of 16.	\$979.00	\$90.36	\$994.00	Y	IS	10%
CPI indexed (Sydney all groups)						
Casual Light/Power Use Charges		Net Metered Cost (NMC)		Y	IS	10%
Bore water Charges – KI	\$0.40	\$0.04	\$0.45	Y	IS	10%

#### DUBBO SHOW SOCIETY

As per Council resolution March 2015.

Office and Storage	\$2,139.26	\$197.40	\$2,171.35	Y	IS	10%
Market Days (each occasion)	\$278.95	\$25.74	\$283.13	Y	IS	10%
Annual Dubbo Show Base charge	\$2,101.25	\$193.89	\$2,132.77	Y	IS	10%
Annual Dubbo Show Gate Takings (per paying attendee)	\$0.63	\$0.06	\$0.64	Y	IS	10%
Annual Dubbo Show Commercial site Rental (excluding Side Show Alley)		3% of commercial site fees		Y	IS	10%
Boardy's Bar (Licence Agreement)	\$2,109.47	\$194.65	\$2,141.12	Y	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC)		Y	IS	10%

#### DUBBO POULTRY CLUB

As per Licence Agreement	\$441.78	\$40.76	\$448.40	Y	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50%		Y	PCR	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50% + GST		Y	IS	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b>MODEL RAILWAY SHED</b>						
As per Licence Agreement CPI indexed on anniversary of 1 July	\$2,538.93	\$234.27	\$2,577.01	Y	IS	10%
Casual Light/Power Use Charges	Casual Light/Power Use Charges			N	IS	10%
Casual Light/Power Use Charges	Net Metered Cost (NMC) + 50% +GST			Y	IS	10%
<b>ORANA EQUESTRIAN CLUB</b>						
As per Licence Agreement for Office & Storage space Annual fee paid quarterly in advance.	\$230.63	\$21.28	\$234.08	Y	IS	10%
Casual Light/Power Use Charges	Net Metered Cost (NMC) + 50%			Y	IS	10%
Casual Light/Power Use Charges	Net Metered Cost (NMC) + 50%			Y	IS	10%
CPI indexed.						
<b>AUSTRALIAN NURSERY INDUSTRY ASSOCIATION</b>						
per occasion	\$308.00	\$28.73	\$316.00	Y	IS	10%
<b>PAVILION/COMPLEX HIRE COMMUNITY (NOT FOR PROFIT)</b>						
<b>MAIN SELLING COMPLEX</b>						
Expo Pavilion (per day)	\$451.00	\$42.09	\$463.00	Y	PCR	10%
Ewen MacInnes Pavilion (per day)	\$508.00	\$47.36	\$521.00	Y	PCR	10%
<b>CATTLE SHED (120 LED CATTLE CAPACITY)</b>						
per day	\$508.00	\$47.36	\$521.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b>CENTENARY PAVILION</b>						
per day	\$446.00	\$41.64	\$458.00	Y	PCR	10%
<b>RAY CLARK PAVILION</b>						
per day	\$451.00	\$42.09	\$463.00	Y	PCR	10%
<b>ALLAN MORRIS PAVILION</b>						
half complex per day	\$282.00	\$26.36	\$290.00	Y	PCR	10%
whole complex per day	\$564.00	\$52.64	\$579.00	Y	PCR	10%
<b>HERITAGE GRANDSTAND MEMORIAL</b>						
Casual User up to 4 hours	\$28.00	\$2.64	\$29.00	Y	PCR	10%
<b>ORANA EQUESTRIAN CENTRE</b>						
per day/Orana Equestrian Club OEC Club days only	\$81.00	\$7.64	\$84.00	Y	PCR	10%
Clinic Bookings – per day	\$0.00	\$14.55	\$160.00	Y	PCR	10%
Indoor Arena Use for Warmups – per head	\$0.00	\$0.91	\$10.00	Y	PCR	10%
Drag OEC sand surfaces (each weekend occasion) Surface dragged prior to booking	\$81.00	\$10.91	\$120.00	Y	PCR	10%
per day/Community group	\$282.00	\$26.36	\$290.00	Y	PCR	10%
Drag OEC sand surfaces (each occasion) – per week day	\$76.00	\$7.09	\$78.00	Y	PCR	10%
Casual Light/Power Use Charges	Net Metered Cost (NMC) + 50% + GST			Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WOOLPACK FUNCTION CENTRE HIRE FEES

Full day (whole Centre excluding Kitchen) Fee includes equipment hire (smart board, tables & chairs etc)	\$300.00	\$31.82	\$350.00	Y	PCR	10%
Kitchen Fee includes equipment hire (cutlery, crockery, urn, bain marie)	\$180.00	\$18.18	\$200.00	Y	PCR	10%
Refundable Bond (if required)	\$300.00	\$0.00	\$300.00	N	PCR	GST Exempt
Offices Note: When hiring offices or Agents Rooms, there is no access to Woolpack Function Centre including the amenities and an additional charge for equipment hire.	\$37.00	\$3.45	\$38.00	Y	PCR	10%
Agents Room	\$80.00	\$7.55	\$83.00	Y	PCR	10%
Bar Hire (Client provides own Stock & Staff)	\$0.00	\$22.73	\$250.00	Y	PCR	10%
Bar Hire (Council provides Packaged Alcohol) Staffing arrangements negotiated with Council. *Price of alcohol fluctuates according to market.	\$0.00	\$31.82	\$350.00	Y	PCR	10%

## MAIN ARENA

High impact events (eg Polo) – per day	\$2,394.00	\$223.09	\$2,454.00	Y	PCR	10%
Low impact events (eg Static Motor Show) – per day	\$1,087.00	\$101.36	\$1,115.00	Y	PCR	10%
Refundable Bond (if required)	\$5,000.00	\$0.00	\$5,000.00	N	PCR	GST Exempt
Casual Light/Power Use Charges		Net Metered Charge (NMC)		Y	PCR	10%

## DOG/CAT SHOWS

Unimproved site no set up per day	\$164.00	\$15.36	\$169.00	Y	PCR	10%
per animal per day	\$0.37	\$0.04	\$0.39	Y	PCR	10%
Camping/Accommodation per site	\$22.00	\$2.09	\$23.00	Y	PCR	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50%		Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## PAVILION/COMPLEX HIRE COMMERCIAL EVENT

Note: For events involving livestock, add set-up charges

### MAIN SELLING COMPLEX

Expo Pavilion (per day)	\$615.00	\$57.27	\$630.00	Y	PCR	10%
Ewen MacInnes Pavilion (per day)	\$733.00	\$68.36	\$752.00	Y	PCR	10%

### CATTLE SHED (120 LED CATTLE CAPACITY)

per day	\$733.00	\$68.36	\$752.00	Y	PCR	10%
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### CENTENARY PAVILION

per day	\$549.00	\$51.18	\$563.00	Y	PCR	10%
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### RAY CLARK PAVILION

per day	\$621.00	\$57.91	\$637.00	Y	PCR	10%
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### ALLAN MORRIS PAVILION

half complex per day	\$282.00	\$27.27	\$300.00	Y	PCR	10%
whole complex per day	\$564.00	\$54.55	\$600.00	Y	PCR	10%

### HERITAGE GRANDSTAND MEMORIAL

Casual User up to 4 hours	\$28.00	\$2.64	\$29.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ORANA EQUESTRIAN CENTRE

per day/Commercial group	\$621.00	\$57.27	\$630.00	Y	PCR	10%
Drag OEC sand surfaces (each occasion)	\$76.00	\$7.09	\$78.00	Y	PCR	10%
week days only						
Casual Light/Power Use Charges	Net Metered Charge (NMC) + 50% + GST Last YR Fee Net Metered Charge (NMC) + GST			Y	PCR	10%

## WOOLPACK FUNCTION CENTRE

Full day	\$564.00	\$54.55	\$600.00	Y	PCR	10%
Kitchen	\$180.00	\$18.18	\$200.00	Y	PCR	10%
Offices	\$37.00	\$3.45	\$38.00	Y	PCR	10%
When hiring offices or agents room, there is no access to Woolpack Function Centre and an additional charge for equipment hire.						
Agents Room	\$69.00	\$9.09	\$100.00	Y	PCR	10%
Refundable Bond (if required)	\$300.00	\$0.00	\$300.00	N	PCR	GST Exempt
Bar Hire (Client provides own Stock & Staff)	\$0.00	\$22.73	\$250.00	Y	PCR	10%
Bar Hire (Council provides Packaged Alcohol)	\$0.00	\$31.82	\$350.00	Y	PCR	10%
Staffing arrangements negotiated with Council. *Price of alcohol fluctuates according to market.						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MAIN ARENA

Note: for events involving livestock, add set-up charges

High impact events (eg Motorcross/Polo) – per day	\$6,042.00	\$563.09	\$6,194.00	Y	PCR	10%
plus per head attendee	\$0.89	\$0.08	\$0.91	Y	PCR	10%
Low impact events (eg Static Motor Show) – per day	\$2,374.45	\$221.26	\$2,433.85	Y	PCR	10%
plus per head attendee	\$0.89	\$0.08	\$0.91	Y	PCR	10%
Refundable Bond (if required)	\$5,000.00	\$0.00	\$5,000.00	N	PCR	GST Exempt
Casual Light/Power Use Charges		Net Metered Charge		Y	PCR	10%

## EQUIPMENT AND CONSUMABLES

Rubbish removal (per skip bin) will be charged at cost, PA System can be arranged and will be charged at cost

Note: Bedding and sawdust can be sourced in 100m3 loads only and is invoiced at cost. There is no additional charge for the bedding to put in 1 bucket load in stable/pen, or source own bedding.

## ADDITIONAL AMENITY CLEANING

per block – per clean	\$80.00	\$7.55	\$83.00	Y	IS	10%
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## HORSE EVENTS

per stable set up, Day 1 (excludes straw)	\$35.00	\$3.27	\$36.00	Y	PCR	10%
per stable per day additional	\$9.00	\$0.86	\$9.50	Y	PCR	10%
stables erected – taken as is	\$22.00	\$2.09	\$23.00	Y	PCR	10%

## SHEEP PENS

per pen set up, Day 1 (excludes straw)	\$13.00	\$1.23	\$13.50	Y	PCR	10%
per additional day	\$8.75	\$0.82	\$9.00	Y	PCR	10%
Selling Catwalks – (cost per head)	\$5.65	\$0.53	\$5.80	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## LED CATTLE EVENTS

per pen set up, Day 1 (excludes sawdust)	\$28.00	\$2.64	\$29.00	Y	PCR	10%
per additional day	\$9.00	\$0.86	\$9.50	Y	PCR	10%

## OFFSITE HIRE OF SHOWGROUND ASSETS

Replacement/Damaged Panels Damaged Panels will incur replacement fees	\$60.00	\$5.64	\$62.00	Y	PCR	10%
Portable Seating Modules	\$61.50	\$5.91	\$65.00	Y	PCR	10%
Cattle Panels – per day	\$8.00	\$0.82	\$9.00	Y	PCR	10%
Horse Panel – per day	\$8.00	\$0.82	\$9.00	Y	PCR	10%
Portable Amenities Facility Only (Hirer needs to organise own plumbing, tanks & tank pump out & transport) – per day Any damages incurred will be payable by the hirer	\$330.00	\$45.45	\$500.00	Y	PCR	10%

## ONSITE HIRE OF SHOWGROUND ASSETS

Discounts apply where events coincide

Artificial Grass Surface & Fencing – 5 rolls	\$1,271.00	\$118.45	\$1,303.00	Y	FCR	10%
Artificial Grass Surface & Fencing – 10 rolls	\$2,547.00	\$237.36	\$2,611.00	Y	FCR	10%
Portable Seating Modules (Grandstands)	\$62.00	\$5.91	\$65.00	Y	FCR	10%
Lunging Ring (10m circle)	\$44.00	\$4.18	\$46.00	Y	FCR	10%
Lunging Ring (20m circle)	\$87.00	\$8.18	\$90.00	Y	FCR	10%
Selling Ring (Sheep Panels)	\$55.00	\$5.18	\$57.00	Y	FCR	10%
Selling Ring (Cattle Panels)	\$162.00	\$15.18	\$167.00	Y	FCR	10%
Cattle Ties (Drum Only)	\$23.00	\$2.18	\$24.00	Y	FCR	10%
Cattle Ties (Drum and Panels)	\$44.00	\$4.18	\$46.00	Y	FCR	10%
Cattle Crush (per event)	\$50.00	\$4.73	\$52.00	Y	FCR	10%
Portable loading ramp (per event)	\$50.00	\$4.73	\$52.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OVERNIGHT STABLE HIRE

per stable/per night	\$20.00	\$1.82	\$20.00	Y	FCR	10%
Camping per site/per night (In association with overnight stabling)	\$20.00	\$1.82	\$20.00	Y	FCR	10%

## COMMERCIAL ACTIVITIES/TRADE SITES

### COMMERCIAL SITES SET UP IN CONJUNCTION WITH ANY EVENT

Sites requiring panelling to form 3 sides of module (Subject to availability)(cattle panels only)

#### TYPE A (3M X 3M)

per 1st day	\$34.00	\$3.18	\$35.00	Y	PCR	10%
per additional day	\$12.50	\$1.18	\$13.00	Y	PCR	10%

#### TYPE B (3M X 6M)

per 1st day	\$44.50	\$4.18	\$46.00	Y	PCR	10%
per additional day	\$14.50	\$1.36	\$15.00	Y	PCR	10%

#### TYPE C (3M X 9M)

per 1st day	\$56.50	\$5.27	\$58.00	Y	PCR	10%
per additional day	\$17.50	\$1.64	\$18.00	Y	PCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## GRASSED AREAS (UNIMPROVED) – REFER TO DUBBO SHOWGROUND SITE MAP

Site 1	\$111.00	\$10.36	\$114.00	Y	PCR	10%
Site 6	\$66.00	\$6.18	\$68.00	Y	PCR	10%
Site 9	\$66.00	\$6.18	\$68.00	Y	PCR	10%
Site 11	\$164.00	\$15.36	\$169.00	Y	PCR	10%
Site 12	\$66.00	\$6.18	\$68.00	Y	PCR	10%
Site 13	\$87.00	\$8.18	\$90.00	Y	PCR	10%
Site 16	\$216.00	\$20.18	\$222.00	Y	PCR	10%
Side Show Alley (Crusher Dust)	\$216.00	\$20.18	\$222.00	Y	PCR	10%

## CIRCUSES AND BIG TOP EVENTS

site fee on Days of no performance	\$339.00	\$31.64	\$348.00	Y	PCR	10%
per head attendance on performance Days	\$1.85	\$0.17	\$1.90	Y	PCR	10%
Casual Light/Power Use Charges	Net Metered Charge (NMC)+ 50%			Y	PCR	10%

## MAJOR EVENTS (TRADE EXPOS) – COMMERCIAL

per head	\$1.85	\$0.17	\$1.90	Y	PCR	10%
Casual Light/Power Use Charges	Net Metered Charge (NMC)+ 50%			Y	PCR	10%

Pavilion hire fees, grounds hire fees, and equipment and consumable costs apply. These costs are reduced by the per head attendance fee generated. If attendance fees are less than the facilities hire fees, the Hirer will also be invoiced for the difference. eg if facilities hire fees are \$5,000 and 2,500 people attend the event (2,500 x \$1.90 = \$4,750) the Hirer will receive an additional invoice for the \$250 shortfall.

## EMERGENCY MANAGEMENT ACCOMMODATION

### CAMPSITES

per person	\$9.50	\$0.91	\$10.00	Y	PCR	10%
Truck – Medium	\$8.50	\$0.82	\$9.00	Y	PCR	10%
Truck – Heavy	\$10.49	\$1.00	\$11.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b>CENTENARY PAVILION</b>						
(Camping fees do not apply, Parking Fees apply)						
per day	\$221.00	\$20.64	\$227.00	Y	PCR	10%
<b>RAY CLARKE PAVILION</b>						
(Camping fees do not apply, Parking Fees apply)						
per day	\$252.00	\$23.64	\$260.00	Y	PCR	10%
<b>MACINNES PAVILION</b>						
(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)						
per day	\$498.00	\$46.36	\$510.00	Y	PCR	10%
<b>EXPO PAVILION</b>						
(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)						
per day	\$446.00	\$41.64	\$458.00	Y	PCR	10%
<b>MACINNES &amp; EXPO PAVILION COMBINED</b>						
(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)						
per day	\$774.00	\$72.18	\$794.00	Y	PCR	10%
<b>WOOLPACK FUNCTION CENTRE &amp; KITCHEN</b>						
per day	\$446.00	\$42.73	\$470.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WELLINGTON SHOWGROUND

### RACE CLUB :

Per Race Meeting	\$2,644.00	\$246.37	\$2,710.10	Y	PCR	10%
All fees and charges listed in this schedule exclude cleaning costs and waste disposal charges (charges at commercial rates) are in addition to these fees and charges. If it is necessary for Council to do any cleaning after use, regardless of the cost, this will be payable by the hirer.						
Contribution to Track (Per Annum)	\$2,593.00	\$241.62	\$2,657.82	Y	PCR	10%

### SHOW SOCIETY :

Per Day Use	\$1,591.00	\$148.25	\$1,630.77	Y	PCR	10%
Contribution to Trotting Track (Per Annum)	\$0.00	\$0.00	\$0.00	Y	PCR	10%

### VINTAGE FAIR :

Per Day Use	\$1,591.00	\$148.27	\$1,631.00	Y	PCR	10%
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### OTHER USERS (PER DAY) :

Pony Club	\$80.00	\$7.55	\$83.00	Y	PCR	10%
Circus	\$478.00	\$44.55	\$490.00	Y	PCR	10%
Kennel Club	\$80.00	\$7.55	\$83.00	Y	PCR	10%
Poultry Club	\$80.00	\$7.55	\$83.00	Y	PCR	10%
Equestrian Club	\$80.00	\$7.55	\$83.00	Y	PCR	10%

### CASUAL USE OF GROUND :

Exclusive Use of Whole Ground	\$1,591.00	\$148.27	\$1,631.00	Y	PCR	10%
Exclusive Use of Part of Ground	\$239.00	\$22.27	\$245.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### CASUAL USE OF COUNCIL BUILDINGS :

Any Building Only	\$161.00	\$15.09	\$166.00	Y	PCR	10%
Any Building & Part of Ground	\$239.00	\$22.27	\$245.00	Y	PCR	10%
Storage (Per Week or Part Thereof)	\$112.00	\$10.45	\$115.00	Y	PCR	10%

### POWERED SITES :

Per Night	\$28.00	\$2.64	\$29.00	Y	PCR	10%
Use of Facilities – camping grounds at Wellington Showground Sites only available during events. Fee to be paid to event organiser						

### UNPOWERED SITES :

Per Night	\$18.00	\$1.73	\$19.00	Y	PCR	10%
Use of Facilities – camping grounds at Wellington Showground						

### GENERAL MANAGER'S DELEGATION

General Manager delegated the authority to negotiate all fees relating to Function 5.7	General Manager delegated the authority to negotiate all fees relating to Function 5.7			Y	PCR	10%
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Name	Year 16/17 Last YR Fee  (incl. GST)	Year 17/18 GST Fee  (incl. GST)	GST	Fee Type	GST Code
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## 5.09 – WELLINGTON CAVES COMPLEX

### RATES TERMS & CONDITIONS

- All accommodation base prices are based on 2 adults.
- Additional guests for suites & cabins are \$15 per adult per night and \$10 per child per night
- Additional guests for powered and unpowered sites are \$5 per guest per night
- Minimum night stay at Manager's discretion during the following periods:
  - Easter Holidays
  - Christmas / New Year Holidays
  - September & April school holidays
  - Event weekends
- The tariff is based on the number and type of guests for the specified time and duration. Any changes thereto may change the tariff.
- Prices quoted at the time of booking, inclusive of GST and firm upon full payment for the specified time and duration.
- No booking can extend past 150 consecutive days
- Where a room booking is 7 days or more the room will be serviced midway through the stay(or as close to) at no extra charge
- A minimum deposit of \$25 for sites, \$50 for suites & cabins or 25% of the booking, whichever is larger
- Family Parks discount 10% off, up to the value of \$20 for powered sites or camping and up to the value of \$40 of cabins & suites per stay
- One discount per customer per stay
- Persons under 18 must be accompanied by a parent or guardian.
- "Mates Rates", with a 50% discount will apply to visitors who reside within the Wellington LGA and can supply photo identification. Mate's rates do not apply to group bookings.

### REFUND POLICY

Refunds of deposits and fees paid are available under the following circumstances:

#### Notice given at least 15 days before check-in:

Where at least 15 days notice of full or part cancellation has been given a full refund will apply.

#### Notice given between 14 days and 72 hours before check-in:

Where notice has been given between 14 days and 72 hours prior to check-in a refund of site fees payed above the deposit amount will be given. Deposits will not be refund and are not transferable to future bookings.

#### Notice given less than 72 hours before check-in:

Where notice is given less than 72 hours prior to check-in, no refund will be given.

An additional administration fee of \$30 will be deducted from all refunds made by cheque.

- 'No shows; and cancellations after check-in, forfeit all fees paid. If after arrival guests are dissatisfied with any aspect of their accommodation and decide to terminate their stay, the amount refunded, if any, will be at the discretion of management. The Park reserves the right to cancel bookings for 'no shows'.

Name	Year 16/17 Last YR Fee  (incl. GST)	Year 17/18 GST Fee  (incl. GST)	GST	Fee Type	GST Code
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## 5.09 – WELLINGTON CAVES COMPLEX [continued]

- Refunds will only be given in regard to the above conditions. Refunds will not be given if guests simply changed their mind, their circumstances change, choose wrong accommodation or due to weather conditions (except in the case of the emergency services evacuating the Park).

NB. Mid/peak season – where minimum booking stays are required no refunds will be made when the bookings open to shorter stays

### ONLINE RESERVATIONS

All online reservations require payment in full at the time of booking. Should guests prefer to only pay an initial deposit (subject to the conditions above) they will need to call the reservations staff to confirm their reservation. Some rates and specials displayed online may not be bookable over the phone or may require payment in full regardless of booking method. Remember to check the conditions of all specials.

### SCHOOL/GROUP BOOKINGS TERMS & CONDITIONS

Acceptance of a School/Group booking is acknowledgement and agreement to these terms and conditions:

#### TOURS

- A minimum of 15 paid tickets is required to receive the school/group booking rate
- 1 Teacher/supervising adult is free per 15 paid tickets
- Tour capacities are inclusive of supervising teachers, tour leaders, carers, coach captains and tour operators
- Regular tour time pricing refers to those listed on the Education & Group bookings form and apply to weekdays during the NSW School Term only. Group bookings outside these times (but within operating hours) will pay the outside regular tour times rate.
- The afterhours rate applies to tour bookings before 8:30am or after 5:00pm
- Minimum and maximum numbers (difference of 5 students allowable between min & max) must be confirmed 1 week prior to visit.

#### CATERING

- Minimum and maximum numbers (difference of 5 students allowable between min & max) must be received a minimum of 2 weeks prior to the booking.
- Any special catering or dietary requirements must be confirmed 2 weeks prior to the booking
- Additional numbers will require payment accordingly.

#### ACCOMMODATION

- Minimum and maximum numbers (difference of 5 students allowable between min & max) must be received a minimum of 2 weeks prior to the booking.
- A minimum of 15 paid persons is required to receive the school accommodation rate
- The school group accommodation rate only applies to weekdays (Monday–Friday) during the NSW School Term. School accommodation bookings outside these times will be charged at the public accommodation rate.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 5.09 – WELLINGTON CAVES COMPLEX [continued]

- The allocation of rooms will be based on the minimum amount of rooms required to sleep the number of female/male students and female/male teachers/adults.

### PAYMENT

- Once confirmation of minimum numbers is received, this is the minimum number the school/group will be charged, increases above the minimum number will be charged accordingly.
- A group booking must be paid for in one payment.
- Payment can be by cash, credit card, eftpos, or cheque payable to Wellington Caves.
- Payment via invoice can be arranged post visit. Dubbo Regional Council invoice terms apply.

### CANCELLATION POLICY

#### Notice given at least 15 days prior to your booking:

Where at least 15 days' notice of full or part cancellation has been given a full refund will apply.

#### Notice given between 7 days and 72 hours prior to your booking:

Any cancellation of a booking between 7 days and 72 hours prior will incur a cancellation fee of 20% of the total booking.

#### Notice given less than 72 hours before check-in:

Cancellations or no-shows will be charged 100% of the total booking cancelled.

## TOUR TICKETS

Adult	\$25.00	\$2.27	\$25.00	Y	PCR	10%
Child	\$11.00	\$1.09	\$12.00	Y	PCR	10%
Concession	\$21.00	\$1.91	\$21.00	Y	PCR	10%
Each Additional Tour	50% of the above prices			Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### GROUPS OF 15 OR MORE:

Adult	\$22.50	\$2.05	\$22.50	Y	PCR	10%
Child/Student	\$11.00	\$1.00	\$11.00	Y	PCR	10%
Concession	\$19.00	\$1.73	\$19.00	Y	PCR	10%
Each Additional Tour	50% of the above prices			Y	PCR	10%

### GROUPS OF 15 OR MORE OUTSIDE REGULAR TOUR TIMES & INCLUDING WEEKENDS

Adult	\$25.50	\$2.27	\$25.00	Y	PCR	10%
Child/Student	\$14.00	\$1.09	\$12.00	Y	PCR	10%
Concession	\$22.00	\$1.91	\$21.00	Y	PCR	10%
Each Additional Tour	50% of the above prices			Y	PCR	10%

### GROUPS OF 15 OR MORE AFTER HOURS:

Adult	\$27.50	\$2.50	\$27.50	Y	PCR	10%
Child/Student	\$15.99	\$1.45	\$16.00	Y	PCR	10%
Concession	\$24.00	\$2.18	\$24.00	Y	PCR	10%
Each Additional Tour	50% of the above prices			Y	PCR	10%

### WEDDINGS & SPECIAL EVENTS (ONLY)

Caves (Per Hour)	\$371.00	\$34.55	\$380.00	Y	PCR	10%
Based on Event Management Form Completed						
Caves (Per Hour) (Holiday Period)	\$412.00	\$38.45	\$423.00	Y	PCR	10%
Outside Normal Hours – Caves (9am – 5pm) (Per Hour)	\$464.00	\$43.27	\$476.00	Y	PCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CHAIR HIRE – CATHEDRAL CAVE

Chair Hire – Cathedral Cave – 25 Chairs or Less	\$0.00	\$6.82	\$75.00	Y	PCR	10%
Chair Hire – Cathedral Cave – 50 Chairs or Less	\$0.00	\$9.09	\$100.00	Y	PCR	10%
Chair Hire – Cathedral Cave – 75 Chairs or Less	\$0.00	\$11.36	\$125.00	Y	PCR	10%
Chair Hire – Cathedral Cave – 100 Chairs or Less	\$0.00	\$13.64	\$150.00	Y	PCR	10%

## CARAVAN PARK

Use of Facilities – camping grounds, caravan parks facilities

### OUTSIDE HOLIDAY SEASON

Stay & Play Packages in Conjunction with Wellington Golf Club		10% Reduction		Y	PCR	10%
Offer is only available during "Off Peak" Periods						

### STANDARD UNITS (1 – 7) :

2 Adults (Per Night)	\$110.00	\$10.00	\$110.00	Y	PCR	10%
All prices are inclusive of linen. Council is a member of Family Parks Australia and their discounts will apply to the advertised rates. During major events and public holidays a minimum stay of 2 nights will apply.						
2 Adults & 2 Children Under 16 (Per Night)	\$125.00	\$11.36	\$125.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)	\$25.00	\$2.27	\$25.00	Y	PCR	10%
School/University Supervising Trainer Per Adult	\$0.00	\$4.55	\$50.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### GOLF CLUB VIEW UNITS (8–15) :

2 Adults (Per Night)	\$130.00	\$10.91	\$120.00	Y	PCR	10%
2 Adults & 2 Children (Per Night)	\$145.00	\$12.27	\$135.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)	\$25.00	\$2.27	\$25.00	Y	PCR	10%
School/University Supervising Trainer Per Adult	\$0.00	\$4.55	\$50.00	Y	PCR	10%

### PARK CABINS :

2 Adults (Per Night)	\$70.00	\$6.36	\$70.00	Y	PCR	10%
2 Adults & 2 Children (Per Night)	\$85.00	\$7.73	\$85.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)	\$25.00	\$2.27	\$25.00	Y	PCR	10%
School/University Supervising Trainer Per Adult	\$0.00	\$4.55	\$50.00	Y	PCR	10%

### POWERED SITES :

2 Adults (Including Pensioners) (Per Night)	\$25.00	\$2.27	\$25.00	Y	PCR	10%
Extra Person (Per Night)	\$5.00	\$0.45	\$5.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) – Groups	\$0.00	\$10.91	\$120.00	Y	PCR	10%

### CAMP SITES :

2 Adults (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Person (Per Night) Children <5 Free	\$5.00	\$0.45	\$5.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)	\$10.00	\$0.91	\$10.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## HOLIDAY SEASON

### STANDARD UNITS (1 – 7) :

2 Adults (Per Night)	\$140.00	\$12.73	\$140.00	Y	PCR	10%
<p>All prices are inclusive of linen.  Council is a member of Family Parks Australia and their discounts will apply to the advertised rates.  During major events and public holidays a minimum stay of 2 nights will apply.  School children/university prices do not apply during peak periods.</p>						
2 Adults & 2 Children Under 16 (Per Night)	\$155.00	\$14.09	\$155.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)			N/A	Y	PCR	10%

### GOLF CLUB VIEW UNITS (8–15) :

2 Adults (Per Night)	\$160.00	\$13.64	\$150.00	Y	PCR	10%
2 Adults & 2 Children (Per Night)	\$175.00	\$15.00	\$165.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)			N/A	Y	PCR	10%

### PARK CABINS :

2 Adults (Per Night)	\$100.00	\$9.09	\$100.00	Y	PCR	10%
2 Adults & 2 Children (Per Night)	\$115.00	\$10.45	\$115.00	Y	PCR	10%
Extra Adult (Per Night)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Extra Child Under 16 (Per Night)	\$10.00	\$0.91	\$10.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)			N/A	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### POWERED SITES :

2 Adults (Including Pensioners) (Per Night)	\$35.00	\$3.18	\$35.00	Y	PCR	10%
Extra Person (Per Night)	\$5.00	\$0.45	\$5.00	Y	PCR	10%

### CAMP SITES :

2 Adults (Per Night)	\$25.00	\$2.27	\$25.00	Y	PCR	10%
Extra Person (Per Night) Children <5 Free	\$5.00	\$0.45	\$5.00	Y	PCR	10%
School Children/University Students Per Person (Non Holiday) (Groups)			N/A	Y	PCR	10%

### HIRE OF RECREATION ROOM :

1/2 Day (4hrs or less) – NB: Does not apply to guests Hire of facility includes tea and coffee	\$90.00	\$8.18	\$90.00	Y	PCR	10%
Full Day (min 4hrs to max 8hrs) – NB: Does not apply to guests	\$150.00	\$13.64	\$150.00	Y	PCR	10%

### GENERAL MANAGER'S DELEGATION

General Manager's delegated the authority to negotiate all fees relating to Function 5.9	General Manager delegated the authority to negotiate all fees relating to Function 5.9			Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 6.01 – ENVIRONMENT & HEALTH SERVICES

### TESTING RURAL DOMESTIC WATER SUPPLY FEE

Fee to cover the Costs Incurred by Council in having the tests carried out on behalf of residents (excluding Lab Charge)

#### MINIMUM

Single Sample (exclusive of lab charge)	\$136.00	\$0.00	\$139.00	N	FCR	GST Exempt
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#### BACTO SAMPLE

each addit. Sample – exclusive of lab charge	\$31.00	\$0.00	\$32.00	N	FCR	GST Exempt
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#### CHEMICAL SAMPLE

each addit. Sample – exclusive of lab charge	\$31.00	\$0.00	\$32.00	N	FCR	GST Exempt
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#### PESTICIDE SAMPLE

each addit. Sample – exclusive of lab charge	\$67.00	\$0.00	\$68.50	N	FCR	GST Exempt
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### ITINERANT VENDORS/ROADSIDE TRADERS APPROVAL APPLICATION FEE (SEC 68)

Approval Renewal to also be paid with initial application

Fee to cover Costs associated with issuing an approval and ensuring Compliance

#### PER APPLICATION

base fee	\$160.00	\$0.00	\$165.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ITINERANT VENDORS – SITE APPROVAL/APPROVAL RENEWAL

per Site Rental per month or part thereof	\$205.00	\$0.00	\$211.00	N	FCR	GST Exempt
per Site – Rental per year	\$446.00	\$0.00	\$457.00	N	FCR	GST Exempt

### WASTE TRANSPORT APPROVAL APPLICATION FEE (INCLUDING KERBSIDE RECYCLABLE COLLECTION SERVICE APPROVAL) (SEC 68)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per application	\$290.00	\$0.00	\$297.00	N	FCR	GST Exempt
Compliance Audit	\$145.00	\$0.00	\$152.00	N	FCR	GST Exempt

### WASTE STORAGE CONTAINER (PUBLIC PLACE) APPROVAL (\$68) – BINS IN EXCESS OF 240LT

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per Application	\$130.00	\$0.00	\$133.00	N	FCR	GST Exempt
Rental of Land – per month	\$764.00	\$0.00	\$783.00	N	FCR	GST Exempt

### STREET TRADING APPROVAL APPLICATION FEE (ROADS ACT)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per application	\$328.00	\$0.00	\$336.00	N	FCR	GST Exempt
Rent – per week	\$65.00	\$6.05	\$66.50	Y	FCR	10%

### OPEN HOUSE SIGN APPROVAL (REAL ESTATE) (ROADS ACT) – COMMERCIAL GOODS (FOOTPATH/ROAD)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per Application	\$130.00	\$0.00	\$133.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee	GST	Fee Type	GST Code
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### URBAN SALINITY DATA ACCESS LICENCE

Fee to cover costs associated with maintenance database accessible to public.

#### ACCESS LICENCE FEE

per year	\$117.00	\$0.00	\$119.00	N	FCR	GST Exempt
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### SERVICE OF NOTICE CHARGE (POEO ACT)

Charge to cover Administrative Costs associated with serving a Notice as legislated.

per notice served	\$506.00	\$0.00	\$518.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 6.02 – BUILDING & DEVELOPMENT SERVICES

### ABS BUILDING STATISTICS

#### ABS BUILDING STATISTICS CHARGES

Charge to cover costs of providing details of statistics to applicants

per annum	\$181.00	\$0.00	\$186.00	N	FCR	GST Exempt
monthly	\$32.00	\$0.00	\$33.00	N	FCR	GST Exempt

### PLAN/DOCUMENT ENQUIRY ADMINISTRATION FEE

Charge to cover Administrative Costs associated with providing copying service

#### PER SUBPOENA,

the first hour or part thereof Sec 608 LGAct	\$108.00	\$0.00	\$110.00	N	FCR	GST Exempt
each subsequent hour or part thereof Sec 608LGA	\$108.00	\$0.00	\$110.00	N	FCR	GST Exempt

### PHOTOCOPY CHARGES

Black & White – A4 – Up to 10 copies	\$0.80	\$0.08	\$0.85	Y	FCR	10%
Black & White – A4 – Over 10 copies – per copy	\$0.60	\$0.06	\$0.65	Y	FCR	10%
Colour – A4 – Up to 10 copies – per copy	\$1.20	\$0.12	\$1.30	Y	FCR	10%
Colour – A4 – Over 10 copies – per copy	\$1.00	\$0.10	\$1.05	Y	FCR	10%

### PLAN PRINTER CHARGES

A1 copies per copy	\$18.50	\$1.73	\$19.00	Y	FCR	10%
A1 Colour copies per copy			At Cost	N	FCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## PLAN & DOCUMENT ADMINISTRATION CHARGES

Charge to cover Administrative Costs associated with providing scanning, printing, electronic upload and/or archival services for each DA/CC/CDC/SC or combined DA/CC Application.

### ADMINISTRATION CHARGES

All Other Applications	\$0.00	\$0.00	\$200.00	N	FCR	GST Exempt
Class 10 Minor Structures	\$0.00	\$0.00	\$25.00	N	FCR	GST Exempt
Dual Occupancies	\$0.00	\$0.00	\$100.00	N	FCR	GST Exempt
Single Dwellings	\$0.00	\$0.00	\$50.00	N	FCR	GST Exempt

## ADVICE ON PUBLIC DOCUMENTS ASSOCIATED WITH DA'S FEE

Fee to cover the cost of providing advice on the content of public documents contained within Land Use Application Files

Advice – Single Application File	\$22.50	\$0.00	\$23.00	N	FCR	GST Exempt
Advice – Multiple Application Files	\$74.00	\$0.00	\$75.00	N	FCR	GST Exempt

## ROAD NAMING APPLICATION FEE

Fee to cover administration costs relating to processing road naming applications

Application Fee	\$144.00	\$0.00	\$148.00	N	FCR	GST Exempt
Advertising Fee	\$205.00	\$0.00	\$210.00	N	FCR	GST Exempt
Gazettal Fee	\$69.00	\$0.00	\$71.00	N	FCR	GST Exempt

## STAMPING ADDITIONAL PLANS FEE (POST CONSENT)

Fee to cover costs of stamping additional plans

per set (up to five (5) plans)	\$58.50	\$0.00	\$60.00	N	FCR	GST Exempt
more than five (5) plans – per plan	\$18.50	\$0.00	\$20.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FIRE SAFETY COMPLIANCE FEES – FIRE & RESCUE NSW FEES

Fees to cover costs imposed upon Council as Certifying Authority and/or PCA, by the F&R NSW.

### REQUEST FOR FINAL FIRE SAFETY REPORT

Base Amount (Council Administration fee as the PCA for arranging paperwork, applications & inspections to obtain Report from F&RNSW)	\$267.00	\$0.00	\$273.00	N	FCR	GST Exempt
Fee to offset administrative costs of Council acting as PCA to facilitate obtaining of Report from F&R NSW – not covered by normal CC fees.						
Plus: – per Category 2 fire safety provision – minimum of 2 hours	\$180.00	\$0.00	\$180.00	N	S	GST Exempt
Plus: – initial inspection for first 2 hours	\$215.00	\$0.00	\$215.00	N	S	GST Exempt
Note: Fees associated with Initial & Final Fire Safety Report imposed upon receipt by Council, of the Fire & Rescue NSW invoices for such services. Fees prescribed under the Fire Brigades Regulation 2008. Any unspent amounts refundable to Applicant.						
Plus: – per additional hour or part of hour of the inspection (unspent amounts refundable)	\$200.00	\$0.00	\$200.00	N	S	GST Exempt
Plus: – reinspection for first 2 hours	\$430.00	\$0.00	\$430.00	N	S	GST Exempt
Plus: – per additional hour or part of hour of the reinspection (unspent amounts refundable)	\$200.00	\$0.00	\$200.00	N	S	GST Exempt

### FIRE SAFETY MEETING WITH FIRE & RESCUE NSW

per Hour or part thereof	\$200.00	\$0.00	\$200.00	N	S	GST Exempt
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### MEETING WITH FIRE & RESCUE NSW FOR FIRE ENGINEERING BRIEF

per Day or part thereof (unspent amount refundable)	\$2,600.00	\$0.00	\$2,600.00	N	S	GST Exempt
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### REQUEST FOR INITIAL FIRE SAFETY REPORT

Estimated cost of development

#### UP TO \$250,000

Up to \$250,000	\$500.00	\$0.00	\$500.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### \$250,001 – \$500,000

Base Amount	\$500.00	\$0.00	\$500.00	N	S	GST Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$250,000	\$0.40	\$0.00	\$0.40	N	S	GST Exempt

### \$500,001 – \$1,000,000

Base Amount	\$600.00	\$0.00	\$600.00	N	S	GST Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$500,000	\$0.30	\$0.00	\$0.30	N	S	GST Exempt

### \$1,000,001 – \$10,000,000

Base Amount	\$750.00	\$0.00	\$750.00	N	S	GST Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$1,000,000	\$0.20	\$0.00	\$0.20	N	S	GST Exempt

### MORE THAN \$10,000,000

Base Amount	\$2,550.00	\$0.00	\$2,550.00	N	S	GST Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$10,000,000	\$0.10	\$0.00	\$0.10	N	S	GST Exempt

## ESSENTIAL FIRE SAFETY COMPLIANCE INSPECTION FEE

Fee to cover the cost of inspection and providing written report for auditing essential fire safety measure compliance

### INSPECTION

per building – the first hour or part thereof	\$284.00	\$26.36	\$290.00	Y	FCR	10%
each subsequent hour or part thereof:	\$284.00	\$26.36	\$290.00	Y	FCR	10%

### AUDIT REPORT

per Report (per hour)	\$202.99	\$18.82	\$207.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## COMPLIANCE ADVICE FEE

Fee to cover the cost of providing advice on the degree of conformity of a development with conditions of Development Consent

### APPLICATION

per Development Application	\$129.00	\$0.00	\$132.00	N	FCR	GST Exempt
Plus – per Application (if Site Audit required)	\$186.00	\$0.00	\$190.00	N	FCR	GST Exempt

## PROVIDING WRITTEN ADVICE/INFORMATION FEE

Fee for providing service/ advice/ information including file research

### RESIDENTIAL

per Letter	\$129.00	\$0.00	\$132.00	N	FCR	GST Exempt
Plus: – per Letter (if Site Audit required)	\$186.00	\$0.00	\$190.00	N	FCR	GST Exempt

### INDUSTRIAL/COMMERCIAL

per Letter	\$231.00	\$0.00	\$235.00	N	FCR	GST Exempt
Plus: – per Letter (if Site Audit required)	\$186.00	\$0.00	\$190.00	N	FCR	GST Exempt

## APPLICATION FOR ACCESS TO INFORMATION

per Letter/per Property Request (within five (5) working days)	\$70.00	\$0.00	\$72.00	N	FCR	GST Exempt
Plus: – Urgency Fee per Letter (within 24 hours)	\$70.00	\$0.00	\$72.00	N	FCR	GST Exempt

## DWELLING ENTITLEMENT RESEARCH/INVESTIGATION FEE

Fee to cover the cost of researching building entitlements of property and administration

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## INVESTIGATION FEE

per Application for adjoining Lots under 1 Ownership	\$300.00	\$0.00	\$550.00	N	FCR	GST Exempt
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## SPECIAL CONSULTATIONS WITH COUNCIL STAFF CHARGE

Charge to cover the costs of staff involved in consultations with developers/consultants

### CONSULTATION

per hour (consultation)	\$290.00	\$27.09	\$298.00	Y	FCR	10%
per hour or part thereof (pre lodgement)	\$290.00	\$27.09	\$298.00	Y	FCR	10%
Excluding single dwellings on single lots and minor structures						
Environment & Health Services	\$185.00	\$17.27	\$190.00	Y	FCR	10%
Building & Development Services	\$136.00	\$12.73	\$140.00	Y	FCR	10%
Environmental Sustainability Services	\$136.00	\$12.73	\$140.00	Y	FCR	10%
Environmental Support Services	\$103.00	\$9.55	\$105.00	Y	FCR	10%
City Strategy Services	\$158.99	\$14.73	\$162.00	Y	FCR	10%
Ranger Services	\$103.00	\$9.55	\$105.00	Y	FCR	10%

## SEC 88G CERTIFICATE APPLICATION FEE

(Under Conveyancing Act re: Public Positive Covenant)

Fee to cover Authorities costs associated with issuing Sec 88G Certificate including variation of 88B instrument where Council is empowered to vary or modify

per application	\$191.00	\$0.00	\$195.00	N	FCR	GST Exempt
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## SEWER DRAINAGE DIAGRAM DRAFTING FEE

Fee to cover the cost of drafting sewer drainage diagrams

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RESIDENTIAL BUILDINGS

New Connections and Alterations to Existing– per dwelling/unit	\$206.00	\$19.09	\$210.00	Y	FCR	10%
Alterations or Additions to Existing Dwelling or Associated Structure (with up to and including four (4) fixtures*)	\$121.00	\$11.27	\$124.00	Y	FCR	10%

\*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$206.00 fee applies

## OTHER BUILDINGS

New Connections and Alterations to Existing including flat units/motels/semi detached dwellings/commercial and industrial developments

Base fee	\$244.00	\$22.73	\$250.00	Y	FCR	10%
Plus: – Additional Fee for each Fixture – Alterations or Additions to Existing Structure (Up to and including four (4) fixtures*)	\$8.75	\$0.82	\$9.00	Y	FCR	10%
Base fee	\$121.00	\$11.27	\$124.00	Y	FCR	10%
Plus: – Additional Fee for each Fixture	\$8.75	\$0.82	\$9.00	Y	FCR	10%

\*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$250.00 Base Fee + additional \$9.00 fee per fixture applies Fixture includes WC, basin, shower, urinal, laundry tub etc

## SEWER DRAINAGE DIAGRAM COPY CHARGE

Fee to cover cost of reproduction and copying

### COPY OF PREDRAWN SEWER DRAINAGE DIAGRAM/AVAILABILITY ADVICE

per A4 Copy	\$37.00	\$0.00	\$38.50	N	FCR	GST Exempt
per A3 Copy	\$45.00	\$0.00	\$46.00	N	FCR	GST Exempt
per AO Copy	\$68.00	\$0.00	\$70.00	N	FCR	GST Exempt

## APPLICATION FOR APPROVAL TO CONNECT DRAINAGE WORK TO COUNCIL'S SEWER FEE (SEC 68)

Fee to cover administrative costs associated with issuing the approval.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RESIDENTIAL – NEW CONNECTION & ALTERATIONS

Single Dwellings or associated minor structures (swimming pools/garages etc)	\$100.00	\$0.00	\$102.00	N	FCR	GST Free
Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*)	\$54.00	\$0.00	\$54.00	N	FCR	GST Free

\*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$102.00 fee applies.

## OTHER BUILDINGS – NEW CONNECTION & ALTERATIONS

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments	\$197.00	\$0.00	\$200.00	N	FCR	GST Free
Alterations or additions to existing structure (Up to and including four (4) fixtures*)	\$98.00	\$0.00	\$100.00	N	FCR	GST Free

\*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$200.00 fee applies

### NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

## INSPECTION OF APPROVED DRAINAGE WORK (CONNECTED TO COUNCIL'S SEWER) FEE

Fee to cover inspection costs associated with approved drainage works

### RESIDENTIAL – NEW CONNECTIONS & ALTERATIONS

Single dwelling or associated structures including minor structures ie. swimming pools/garages etc	\$154.00	\$0.00	\$160.00	N	FCR	GST Free
Alterations or additions to existing dwellings or associated structures (Up to or including four (4) fixtures*)	\$77.00	\$0.00	\$80.00	N	FCR	GST Free

\*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$160.00 fee applies

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OTHER BUILDINGS – NEW CONNECTIONS & ALTERATIONS

Other Buildings including flat units/motels/semi detached Dwellings, Commercial and industrial developments – Base fee	\$154.00	\$0.00	\$160.00	N	FCR	GST Free
Plus: – Additional fee for each Fixture	\$28.00	\$0.00	\$29.00	N	FCR	GST Free
Alterations or additions to existing structures (Up to four (4) fixtures*) – Base fee	\$77.00	\$0.00	\$80.00	N	FCR	GST Free
Plus: – Additional Fee for each fixture	\$28.00	\$0.00	\$29.00	N	FCR	GST Free

\*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$160.00 fee applies plus additional \$29.00 per fixture.

NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

## APPLICATION FOR APPROVAL TO CONNECT WATER SUPPLY PLUMBING WORK TO COUNCIL'S WATER SUPPLY SYSTEM FEE (SEC 68)

Fee to cover administrative costs associated with issuing the approval.

## RESIDENTIAL – NEW CONNECTION & ALTERATIONS

Single Dwellings or associated minor structures (swimming pools/garages etc)	\$100.00	\$0.00	\$102.00	N	FCR	GST Free
Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*)	\$54.00	\$0.00	\$54.00	N	FCR	GST Free

\*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$102.00 fee applies

## OTHER BUILDINGS – NEW CONNECTION & ALTERATIONS

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments	\$197.00	\$0.00	\$200.00	N	FCR	GST Free
Alterations or additions to existing structure (Up to and including four (4) fixtures*)	\$98.00	\$0.00	\$100.00	N	FCR	GST Free

\*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$200.00 fee applies



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## INSPECTION OF APPROVED WATER SUPPLY PLUMBING WORK (CONNECTED TO COUNCIL'S WATER SUPPLY) FEE

Fee to cover inspection costs associated with approved water supply plumbing works

### RESIDENTIAL – NEW CONNECTIONS & ALTERATIONS

Single dwelling or associated structures including minor structures ie. swimming pools/garages etc	\$154.00	\$0.00	\$160.00	N	FCR	GST Exempt
Alterations or additions to existing dwellings or associated structures (Up to or including four (4) fixtures*)	\$77.00	\$0.00	\$80.00	N	FCR	GST Exempt
*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$160.00 fee applies						

### OTHER BUILDINGS – NEW CONNECTIONS & ALTERATIONS

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments – Base fee	\$154.00	\$0.00	\$160.00	N	FCR	GST Exempt
Plus: – Additional fee for each Fixture	\$28.00	\$0.00	\$29.00	N	FCR	GST Exempt
Alterations or additions to existing structures (Up to four (4) fixtures*)	\$77.00	\$0.00	\$80.00	N	FCR	GST Exempt
Plus: – Additional Fee for each Fixture	\$28.00	\$0.00	\$29.00	N	FCR	GST Exempt
*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$160.00 fee applies plus additional \$29.00 per fixture.						

#### NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

## APPLICATION FOR APPROVAL OF STORMWATER DRAINAGE WORK DESIGN CONNECTING TO COUNCIL'S STORMWATER SYSTEM FEE (SEC 68)

Fee to cover administrative costs associated with assessing design and issuing the approval.

### RESIDENTIAL – NEW BUILDINGS & ALTERATIONS

New Single Dwellings & associated minor structures (swimming pools/garages etc)	\$108.00	\$0.00	\$110.00	N	FCR	GST Free
Alterations or additions to existing dwelling or associated structure	\$75.00	\$0.00	\$77.00	N	FCR	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OTHER BUILDINGS – NEW BUILDINGS & ALTERATIONS

<= 500 m2 (Area of development's stormwater catchment)	\$149.00	\$0.00	\$152.00	N	FCR	GST Free
>500 m2 to 1500m2 (Area of development's stormwater catchment)	\$212.00	\$0.00	\$216.00	N	FCR	GST Free
> 1500 m2 to 5000 m2 (Area of development's stormwater catchment)	\$318.00	\$0.00	\$325.00	N	FCR	GST Free
> 5000 to 20,000 m2 (Area of development's stormwater catchment)	\$528.00	\$0.00	\$540.00	N	FCR	GST Free
>20,000 m2 (Area of development's stormwater catchment)	\$846.00	\$0.00	\$860.00	N	FCR	GST Free

NOTE: 1. Relates to applications lodged pursuant to a condition of Development consent or as a requirement of a development standard for Complying Development under an EPI.

## APPROVAL FOR FIRE SERVICE INSTALLATION FEE

Fee to offset the cost of issuing an approval and ensuring compliance

per application (Hose Reel and/or hydrant, fire mains)	\$128.00	\$0.00	\$130.00	N	PCR	GST Exempt
Plus: – Inspection of Fire Service Installation (including Hose reel and/or hydrants, fire mains)	\$160.00	\$0.00	\$165.00	N	PCR	GST Exempt

## BOARDING HOUSES ACT 2012

Statutory Fee to offset inspection & associated costs associated with implementing statutory requirements under the Boarding Houses Act

### INITIAL COMPLIANCE INVESTIGATION (SECTION 16)

per Investigation (per hour or Part thereof)	\$260.00	\$0.00	\$260.00	N	S	GST Exempt
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### INITIAL COMPLIANCE INVESTIGATION – CHANGE OF PROPRIETOR ONLY (SECTION 16(1)(C))

per Investigation (per hour or Part thereof)	\$155.00	\$0.00	\$160.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SWIMMING POOLS ACT

### SWIMMING POOL REGISTRATION FEE

Statutory Fee to offset Administrative costs associated with registering Applications and being maximum fee as regulated.

Swimming Pool Resuscitation Poster	\$24.00	\$2.27	\$25.00	Y	FCR	10%
Registration Fee	\$10.00	\$0.00	\$10.00	N	S	GST Exempt

### SWIMMING POOL ACT 1992 CERTIFICATE FEE

Statutory Fee to offset Authorities costs associated with issuing Certificate

Exemption Certificate (Sec 22) (C/13 sp Reg 2008)	\$70.00	\$0.00	\$70.00	N	S	GST Exempt
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## MANDATORY INSPECTIONS

Statutory Fee to cover inspection & associated costs associated with implementing statutory requirements under the Swimming Pools Act

Tourist Accommodation Facility & Multi Occupancy Developments – Initial Inspection	\$150.00	\$0.00	\$150.00	N	S	GST Exempt
Tourist Accommodation Facility & Multi Occupancy Developments – Subsequent Inspection	\$100.00	\$0.00	\$100.00	N	S	GST Exempt
Single Dwelling House – Initial Inspection	\$150.00	\$0.00	\$150.00	N	S	GST Exempt
Single Dwelling House – Subsequent Inspection	\$100.00	\$0.00	\$100.00	N	S	GST Exempt

### OWNER REQUESTED INSPECTION (EG. CONVEYANCING/LEASE)

Initial inspection	\$150.00	\$0.00	\$150.00	N	S	GST Exempt
Subsequent inspection	\$100.00	\$0.00	\$100.00	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## LOCAL GOVERNMENT ACT

### SECTION 735A CERTIFICATE APPLICATION FEE (OUTSTANDING NOTICES UNDER LGA 1993)

Fee to cover the Administrative costs associated with processing of application and issuing Certificate

per Certificate application – per lot	\$197.00	\$0.00	\$200.00	N	FCR	GST Exempt
Plus: – per Certificate (if Site Audit required)	\$192.00	\$0.00	\$195.00	N	FCR	GST Exempt
Note: Inspection not required on Residential						

### ADVICE OF NOTICE ISSUED UNDER ANY OTHER ACT FEE

Fee to cover the Administrative costs associated with processing of application and issuing Advice Letter

per advice request (per lot)	\$197.00	\$0.00	\$200.00	N	FCR	GST Exempt
Plus: – per advice request (per lot) if inspection required	\$192.00	\$0.00	\$195.00	N	FCR	GST Exempt
Outstanding Notices under other Acts including Public Health Act 1989, POEO Act 1997, Swimming Pools Act 1992 etc						

## FILMING & FILMING PRODUCTION FEES

Charge to cover processing and assessment costs for an application under Section 115 of the Local Government Act and for usage of public area.

### STUDENT, EDUCATIONAL, TOURISM, CHARITY GROUPS

Organisations			No Charge	N	FCR	N/A
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### DOCUMENTARIES

Application fee	\$130.00	\$0.00	\$135.00	N	FCR	GST Exempt
Usage – per day	\$259.00	\$0.00	\$265.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## COMMERCIAL, CORPORATE PROFILE

Application fee	\$130.00	\$0.00	\$135.00	N	FCR	GST Exempt
Usage – per day	\$259.00	\$0.00	\$265.00	N	FCR	GST Exempt

## LOW BUDGET SHORT FILMS

Application fee	\$130.00	\$0.00	\$135.00	N	FCR	GST Exempt
Usage – per day	\$259.00	\$0.00	\$265.00	N	FCR	GST Exempt

## FEATURE FILMS < \$10MILLION

Application fee	\$130.00	\$0.00	\$135.00	N	FCR	GST Exempt
Usage – per day	\$259.00	\$0.00	\$265.00	N	FCR	GST Exempt

## FEATURE FILMS > \$10MILLION

Application fee	\$130.00	\$0.00	\$135.00	N	FCR	GST Exempt
Usage – per day	\$1,282.00	\$0.00	\$1,300.00	N	FCR	GST Exempt

## APPROVAL TO OPERATE CARAVAN PARK/MANUFACTURED HOME ESTATE SITE FEES (SEC 68)

Fee to cover the cost of providing approving & inspecting Caravan Park/Manufactured Home sites for compliance

### APPLICATION

Application for Approval (New Premises)	\$426.00	\$0.00	\$436.00	N	FCR	GST Exempt
Renewal Fee	\$318.00	\$0.00	\$325.00	N	FCR	GST Exempt
Plus: – Annual Compliance Inspection – per site	\$5.35	\$0.00	\$5.50	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## INSPECTION FEE

(other than annual inspection & including reinspection)

per hour or part thereof	\$175.00	\$0.00	\$180.00	N	FCR	GST Exempt
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## ON SITE SEWAGE MANAGEMENT FACILITIES (SEPTIC TANKS ETC) APPROVAL (SEC 68)

Application for Approval to Install an On Site Sewage Management Facility Fee

Fee to cover administrative costs associated with issuing and approval and ensuring compliance

### MANAGEMENT FACILITY FEE

New Facility or Alterations to Existing Facility – per application	\$216.00	\$0.00	\$220.00	N	FCR	GST Exempt
Alteration or Addition to Existing Facility (up to and including four (4) fixtures*) – per application	\$100.00	\$0.00	\$102.00	N	FCR	GST Exempt

\*Application for alterations/additions up to including four (4) fixtures only. Otherwise \$216.00 fee applies.

Treatment system for pool back wash	\$113.00	\$0.00	\$116.00	N	FCR	GST Exempt
Plus: – Additional Fee for Express Processing (3 working days)	\$113.00	\$10.55	\$116.00	Y	FCR	10%

1. Inspection Fees to be added to application for Approval Fee 2. Where connected to town water – water inspection and approval fees will also apply. 3. Fixture includes WC, Basin, Shower, Urinal, Laundry tub etc. 4. Includes On-site effluent disposal, Pump to Sewer or Pump out systems.

## ON SITE SEWAGE MANAGEMENT FACILITY INSTALLATION INSPECTION FEE

New Facility or alterations to existing – Base Fee	\$234.00	\$0.00	\$240.00	N	FCR	GST Exempt
Plus: – Additional fee for each Fixture (Commercial/Industrial/multi – dwelling related work)	\$32.00	\$0.00	\$33.00	N	FCR	GST Exempt
Alteration or addition to existing facility (up to and including four (4) fixtures only*)	\$123.00	\$0.00	\$126.00	N	FCR	GST Exempt
Plus: – Additional fee for each Fixture (Commercial/Industrial/multi– dwelling related work)	\$32.00	\$0.00	\$33.00	N	FCR	GST Exempt

\*Applicable to alterations/additions up to and including four (4) fixtures only. Otherwise \$240.00 fee applies plus addition \$33.00 fee (Commercial/Industrial Structures only) for each fixture

NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### APPLICATION FOR APPROVAL TO OPERATE ON SITE SEWAGE MANAGEMENT FACILITY FEE

Per Initial application	\$52.00	\$0.00	\$54.00	N	FCR	GST Exempt
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### APPLICATION FOR RENEWAL OF APPROVAL TO OPERATE ON SITE SEWAGE MANAGEMENT FACILITY FEE

Per Application (5 year approval)	\$13.85	\$0.00	\$15.00	N	FCR	GST Exempt
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### ON SITE SEWAGE MANAGEMENT FACILITY OPERATION INSPECTION FEE

Re-inspection (Non Compliance) – each installation site	\$200.00	\$0.00	\$205.00	N	FCR	GST Exempt
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### PRE PURCHASE ON SITE SEWAGE MANAGEMENT FACILITY COMPLIANCE INSPECTION REPORT FEE

per Inspection and Report	\$282.00	\$0.00	\$290.00	N	FCR	GST Exempt
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### AMUSEMENT DEVICES APPROVAL FEE (SEC 68)

Fee to cover administrative costs associated with issuing and Approval

#### APPLICATION

per Single Device (up to 10 Devices)	\$90.00	\$0.00	\$92.00	N	FCR	GST Exempt
per Device (over 10)	\$65.00	\$0.00	\$67.00	N	FCR	GST Exempt
Less than 48 hours notice	\$238.00	\$0.00	\$245.00	N	FCR	GST Exempt

### MOVEABLE DWELLING/TEMPORARY OCCUPATION APPROVAL APPLICATION FEE (SEC 68)

Fee to cover administrative costs associated with issuing an approval

per application	\$350.00	\$0.00	\$360.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SECTION 68 APPROVAL (OTHER) APPLICATION FEE (OTHER ACTIVITY APPLICATIONS NOT SPECIFIED)

Fee to cover Authorities costs associated with Local Government Compliance

per application (no inspection required)	\$197.00	\$0.00	\$200.00	N	FCR	GST Exempt
Plus: – per application (requiring Site Audit)	\$192.00	\$0.00	\$195.00	N	FCR	GST Exempt

## ENVIRONMENTAL PLANNING & ASSESSMENT ACT

### SECTION 121ZP CERTIFICATE APPLICATION FEE (OUTSTANDING NOTICES UNDER EP&A ACT 1979)

Fee to cover Administrative costs associated with issuing a Certificate

per Certificate application – per lot	\$197.00	\$0.00	\$200.00	N	FCR	GST Exempt
Plus: – per Certificate (requiring Site Audit)	\$192.00	\$0.00	\$195.00	N	FCR	GST Exempt

### BUILDING CERTIFICATE APPLICATION FEE (S149B) EP&A ACT 1979

Statutory Fee to offset administrative costs associated with the issuing of a Building Certificate in accordance with Section 149B of the EP&A Act 1979.

#### CLASS 1

per dwelling	\$250.00	\$0.00	\$250.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ANY OTHER CLASS OF BUILDING

Not exceeding 200m2	\$250.00	\$0.00	\$250.00	N	S	GST Exempt
Exceeding 200m2 but not exceeding 2,000m2 – Base Fee	\$250.00	\$0.00	\$250.00	N	S	GST Exempt
Exceeding 200m2 but not exceeding 2,000m2 – Plus: per m2 over 200m2	\$0.50	\$0.00	\$0.50	N	S	GST Exempt
Exceeding 2,000m2 – Base Fee	\$1,165.00	\$0.00	\$1,165.00	N	S	GST Exempt
Exceeding 2,000m2 – Plus: per m2 over 2,000m2	\$0.07	\$0.00	\$0.07	N	S	GST Exempt
Copy of Building Certificate (s149G(3)) (CI 261 EP&A (Reg))	\$13.00	\$0.00	\$13.00	N	S	GST Exempt
Additional inspection	\$90.00	\$0.00	\$90.00	N	S	GST Exempt

Plus: Increased fees maybe imposed as per below where: the building to which the certificate relates, has unauthorised works performed, works performed within past 24 months, applicant for the certificate was responsible for the work and the work was not authorised under the EPA Act.

The maximum amount payable if it were a development application – as per this Revenue Policy for a Development Application for the Building or part

The maximum amount payable if it were a Complying Development Certificated – as per this Revenue Policy for a CDC for the building or part The maximum payable if it were a Construction Certificate as per this Revenue Policy for a CC for the building or part

### LODGEMENT OF PART 4A CERTIFICATES BY PRIVATE CERTIFIERS

Statutory Fee to offset administrative for administering Part 4A certificates submitted by Private Certifiers

#### CONSTRUCTION CERTIFICATE

per Certificate	\$36.00	\$0.00	\$36.00	N	S	GST Exempt
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#### COMPLYING DEVELOPMENT CERTIFICATE

per Certificate	\$36.00	\$0.00	\$36.00	N	S	GST Exempt
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#### OCCUPATION CERTIFICATE

per Certificate	\$36.00	\$0.00	\$36.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SUBDIVISION CERTIFICATE

per Certificate	\$36.00	\$0.00	\$36.00	N	S	GST Exempt
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## COMPLYING DEVELOPMENT CERTIFICATE (CDC) APPLICATION FEE (COUNCIL ASSESSMENT)

Fee to cover the cost of assessing and issuing CDC's and reflect private certifiers operating in the Local Government area.

## CHANGE OF USE/FIRST USE

per Application (Plus: – For any associated building work)	\$294.00	\$27.27	\$300.00	Y	MB	10%
Cost not exceeding \$5,000 – per \$100	\$1.60	\$0.15	\$1.65	Y	MB	10%
Exceeding \$5,000 – First \$5,000	\$81.00	\$7.55	\$83.00	Y	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.35	\$0.40	\$4.45	Y	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.35	\$0.22	\$2.40	Y	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.35	\$0.13	\$1.40	Y	MB	10%

## DEMOLITION WORK

per Application	\$396.00	\$36.82	\$405.00	Y	MB	10%
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## STRATA SUBDIVISION

per Application	\$294.00	\$27.27	\$300.00	Y	MB	10%
Plus – Additional fee per new allotment created	\$67.00	\$6.36	\$70.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## HOME BUSINESS

per Application	\$294.00	\$27.27	\$300.00	Y	MB	10%
Plus – For any associated building work – a) Cost not exceeding \$5,000 – per \$100	\$1.60	\$0.15	\$1.65	Y	MB	10%
Exceeding \$5,000 – First \$5,000	\$81.00	\$7.55	\$83.00	Y	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.35	\$0.40	\$4.45	Y	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.35	\$0.22	\$2.40	Y	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.35	\$0.13	\$1.40	Y	MB	10%
per Application (total floor area of all structures does not exceed 400 m2)	\$216.00	\$20.00	\$220.00	Y	MB	10%
per Application (total floor area of structures exceeds 400 m2)	\$310.00	\$29.09	\$320.00	Y	MB	10%

## SIGNAGE/DIRECTORY BOARD SIGN ERECTED ON EXISTING FREESTANDING STRUCTURE

per Application	\$216.00	\$20.00	\$220.00	Y	MB	10%
Plus – Cost not exceeding \$5,000 – per \$100	\$1.60	\$0.15	\$1.65	Y	MB	10%
Exceeding \$5,000 – First \$5,000	\$81.00	\$7.55	\$83.00	Y	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.35	\$0.40	\$4.45	Y	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.35	\$0.22	\$2.40	Y	MB	10%
Each add \$1,000 over \$200,000 – per \$1,000	\$1.35	\$0.13	\$1.40	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## BUILDING/CONSTRUCTION/EARTH WORKS

Fee to cover the cost of assessing and issuing CDC's and reflect private certifiers operating in the Local Government area.

Cost not exceeding \$5,000 – Base Fee	\$210.00	\$19.55	\$215.00	Y	MB	10%
Cost not exceeding \$5,000 – Plus per \$100	\$1.55	\$0.14	\$1.55	Y	MB	10%
\$5,001 to \$50,000 – Base Fee	\$287.00	\$26.82	\$295.00	Y	MB	10%
Plus for each \$1,000 from \$5,001 to \$50,000	\$8.00	\$0.75	\$8.25	Y	MB	10%
\$50,001 to \$100,000 – Base Fee	\$647.00	\$60.57	\$666.25	Y	MB	10%
Plus for each \$1,000 from \$50,001 to \$100,000	\$4.25	\$0.40	\$4.35	Y	MB	10%
\$101,000 to \$250,000 – Base Fee	\$859.50	\$80.34	\$883.75	Y	MB	10%
Plus for each \$1,000 from \$100,001 to \$250,000	\$5.75	\$0.54	\$5.90	Y	MB	10%
\$251,001 to \$500,000 – Base Fee	\$1,722.00	\$160.80	\$1,768.75	Y	MB	10%
Plus for each \$1,000 from \$250,001 to \$500,000	\$4.45	\$0.41	\$4.55	Y	MB	10%
\$500,001 to \$1,000,000 – Base Fee	\$2,834.50	\$264.20	\$2,906.25	Y	MB	10%
Plus for each \$1,000 from \$500,001 to \$1,000,000	\$3.05	\$0.28	\$3.10	Y	MB	10%
Greater than \$1,000,000 – Base Fee	\$4,359.50	\$405.11	\$4,456.25	Y	MB	10%
Plus for each \$1,000 above \$1,000,001	\$1.97	\$0.18	\$2.00	Y	MB	10%
Plus – Assessment of Alternative Solution – per each Performance Requirement:	\$231.00	\$21.36	\$235.00	Y	MB	10%
Consultant's costs for pier review of alternate solution		Actual Cost + 12.5% +GST		Y	MB	10%

## FIRE SAFETY CODEWORKS & RESIDENTIAL CARE FACILITIES

Base Amount – per application	\$418.00	\$38.91	\$428.00	Y	MB	10%
Plus Cost not exceeding \$5,000 – per \$100	\$1.60	\$0.15	\$1.65	Y	MB	10%
Exceeding \$5,000 – First \$5,000	\$81.00	\$46.41	\$510.50	Y	MB	10%
Exceeding \$5,000 – Each add \$1,000 up to \$100,000 – per \$1,000	\$4.35	\$0.40	\$4.45	Y	MB	10%
Each add \$1,000 over \$100,000 and up to \$250,000 – per \$1,000	\$2.35	\$0.22	\$2.40	Y	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.35	\$0.13	\$1.40	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MODIFIED CDC APPLICATION FEE (S87)

per application (Class 1,10)		50% of original application fee		Y	MB	10%
		Last YR Fee				
		30% of original application fee				
Minor Modification:	\$110.00	\$10.18	\$112.00	Y	MB	10%
BASIX Certificate Modification	\$20.00	\$5.91	\$65.00	Y	MB	10%
per application (Class 2–9)		50% of original application fee		Y	MB	10%
		Last YR Fee				
		30% of original application fee				
Other – Development Types not Listed Above		50% of original application fee		Y	MB	10%
		Last YR Fee				
		30% of original application fee				

## FEES FOR PROVISION OF CERTIFICATES/WRITTEN ADVICE/INFORMATION FOR CDC'S

Fee to cover the cost of assessing, determining and issuing of applicable advice/certificate.

## BUSHFIRE ATTACK LEVEL (BAL) CERTIFICATE APPLICATION FEE

per BAL Certificate Application	\$223.00	\$20.91	\$230.00	Y	MB	10%
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## CERTIFICATION OF FLOOD DESIGNATION OF FLOOD CONTROL LOT

Determination involving only Extract/Interpolation from Flood Study	\$186.00	\$17.27	\$190.00	Y	MB	10%
Determination requiring Flood Modelling by Council's consultant		At cost charged by Council Consultant		Y	MB	10%
Determination requiring Modelling by Council		At cost charged by Council Consultant		Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FIRE SAFETY AUDIT REPORT (COUNCIL IS NOT THE CERTIFYING AUTHORITY – CL 132A OF EP&A REG.)

Investigation & Preparation of Report – the first hour or part thereof	\$186.00	\$17.27	\$190.00	Y	MB	10%
each subsequent hour or part thereof:	\$186.00	\$17.27	\$190.00	Y	MB	10%
Inspection of building – the first hour or part thereof	\$186.00	\$17.27	\$190.00	Y	MB	10%
Inspection of building – each subsequent hour or part thereof:	\$124.00	\$11.45	\$126.00	Y	MB	10%

## COMPLYING DEVELOPMENT CERTIFICATE INSPECTION FEE

Cost of performance inspection to the effect that the building is in conformity with the Building Code of Australia

### INDUSTRIAL/COMMERCIAL

Up to \$50,000 (per inspection) (minimum 3 inspections)	\$174.00	\$16.18	\$178.00	Y	MB	10%
\$50,001 – \$200,000 (per inspection) (minimum 4 inspections)	\$232.00	\$21.64	\$238.00	Y	MB	10%
> \$200,000 (per inspection) \$200,001 – \$600,000 (minimum 5 inspections) \$600,001 – \$1,500,000 (minimum 9 inspections) \$1,500,001 – \$3,000,000 (minimum 11 inspections) \$3,000,001 – \$10 million (minimum 13 inspections) Over \$10 million (minimum 16 inspections) Each additional inspection (as per scale above)	\$340.00	\$31.64	\$348.00	Y	MB	10%
Reinspection fee (per inspection)	\$174.00	\$16.18	\$178.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RESIDENTIAL (CLASS 1)

<= 200 m2 (up to 5 building inspections)	\$454.00	\$42.27	\$465.00	Y	MB	10%
200 m2 to 300m2 (up to 5 building inspections)	\$593.00	\$55.27	\$608.00	Y	MB	10%
> 300 m2 (up to 5 building inspections)	\$737.00	\$70.00	\$770.00	Y	MB	10%
per additional inspection and reinspection	\$140.00	\$13.00	\$143.00	Y	MB	10%
per additional reinspection	\$88.00	\$8.18	\$90.00	Y	MB	10%

## RESIDENTIAL (MULTI-DWELLINGS)

1st dwelling unit (up to 5 building inspections)	\$454.00	\$42.27	\$465.00	Y	MB	10%
per each additional dwelling unit (up to 5 building inspections)	\$325.00	\$30.27	\$333.00	Y	MB	10%
per additional inspection and reinspection	\$140.00	\$13.00	\$143.00	Y	MB	10%
per additional reinspection	\$88.00	\$8.18	\$90.00	Y	MB	10%

## SMALL STRUCTURES INCLUDING RURAL OUT-BUILDINGS (CLASS 10)

per inspection (up to 2 inspections)	\$186.00	\$17.27	\$190.00	Y	MB	10%
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## DEVELOPMENT APPLICATION FEES

Note: Where there is more than one component to a Development

Application the fee payable is the sum of the application fee amounts calculated for each of the components.

Statutory fee to offset the cost of processing Development Applications (not including Construction Certificates or Complying Development Certificates). Note: All fees above \$50,000 include Planfirst Levy of .064 cents for every dollar of the estimated cost of the Development Subject to the additional fee.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## (A) BUILDING & WORKS

### DWELLING HOUSES – ERECTION, ADDITIONS, ALTERATION & DEMOLITION

up to \$5,000	\$110.00	\$0.00	\$110.00	N	S	GST Exempt
\$5,001 – \$50,000	\$170.00	\$0.00	\$170.00	N	S	GST Exempt
\$50,001 – \$100,000	\$320.00	\$0.00	\$320.00	N	S	GST Exempt
\$100,001 to \$250,000 – Base Fee	\$352.00	\$0.00	\$352.00	N	S	GST Exempt
\$100,001 to \$250,000 – Plus: per \$1,000 (above \$100,000)	\$3.64	\$0.00	\$3.64	N	S	GST Exempt
\$250,001 to \$500,000 – Base Fee	\$1,160.00	\$0.00	\$1,160.00	N	S	GST Exempt
\$250,001 to \$500,000 – Plus: per \$1,000 (above \$250,000)	\$2.34	\$0.00	\$2.34	N	S	GST Exempt
\$500,001 to \$1 million – Base Fee	\$1,745.10	\$0.00	\$1,745.10	N	S	GST Exempt
\$500,001 to \$1 million – Plus: per \$1,000 (above \$500,000)	\$1.64	\$0.00	\$1.64	N	S	GST Exempt
\$1 million to \$10 million – Base Fee	\$2,615.00	\$0.00	\$2,615.00	N	S	GST Exempt
\$1 million to \$10 million – Plus: per \$1,000 (above \$1 million)	\$1.44	\$0.00	\$1.44	N	S	GST Exempt
Greater \$10 million – Base Fee	\$15,875.00	\$0.00	\$15,875.00	N	S	GST Exempt
Greater \$10 million – Plus: per \$1,000 (above \$10 million)	\$1.19	\$0.00	\$1.19	N	S	GST Exempt

### MINOR STRUCTURES (DOMESTIC, CARPORTS, PERGOLAS, POOLS ETC)

up to \$50,000	\$110.00	\$0.00	\$110.00	N	S	GST Exempt
\$50,001 – \$100,000	\$300.00	\$0.00	\$300.00	N	S	GST Exempt



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ALL OTHER DEVELOPMENTS INCLUDING CROWN DEVELOPMENTS

Up to \$5,000	\$110.00	\$0.00	\$110.00	N	S	GST Exempt
\$5,001 to \$50,000 – Base Fee	\$170.00	\$0.00	\$170.00	N	S	GST Exempt
\$5,001 to \$50,000 – Plus: per \$1,000 (including first \$5,000)	\$3.00	\$0.00	\$3.00	N	S	GST Exempt
\$50,001 to \$250,000 – Base Fee	\$352.00	\$0.00	\$352.00	N	S	GST Exempt
\$50,001 to \$250,000 – Plus: per \$1,000 above \$50,000	\$3.64	\$0.00	\$3.64	N	S	GST Exempt
\$250,001 to \$500,000 – Base Fee	\$1,160.00	\$0.00	\$1,160.00	N	S	GST Exempt
\$250,001 to \$500,000 – Plus: per \$1,000 above \$250,000	\$2.34	\$0.00	\$2.34	N	S	GST Exempt
\$500,000 to \$1 million – Base Fee	\$1,745.00	\$0.00	\$1,745.00	N	S	GST Exempt
\$500,000 to \$1 million – Plus: per \$1,000 above \$500,000	\$1.64	\$0.00	\$1.64	N	S	GST Exempt
\$1 million to \$10 million – Base Fee	\$2,615.00	\$0.00	\$2,615.00	N	S	GST Exempt
\$1 million to \$10 million – Plus: per \$1,000 above \$1 million	\$1.44	\$0.00	\$1.44	N	S	GST Exempt
Greater than \$10 million – Base Fee	\$15,875.00	\$0.00	\$15,875.00	N	S	GST Exempt
Greater than \$10 million – Plus: per \$1,000 above \$10 million	\$1.19	\$0.00	\$1.19	N	S	GST Exempt

### INTEGRATED DEVELOPMENT ADDITIONAL ADMINISTRATIVE FEE

per application (in addition to \$320 required by agencies)	\$140.00	\$0.00	\$140.00	N	S	GST Exempt
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### DESIGNATED DEVELOPMENT (IN ADDITION TO ALL OTHER FEES)

per application	\$920.00	\$0.00	\$920.00	N	S	GST Exempt
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### (B) CHANGE OF USE

Change of Use (Not involving building work, alterations or site works eg. Home Occupation, Home Industry)	\$285.00	\$0.00	\$285.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### (C) SUBDIVISION

per application (includes creation of New Road)	\$665.00	\$0.00	\$665.00	N	S	GST Exempt
plus: per additional created lot	\$65.00	\$0.00	\$65.00	N	S	GST Exempt
per application (No New Road created)	\$330.00	\$0.00	\$330.00	N	S	GST Exempt
plus: per additional created lot	\$53.00	\$0.00	\$53.00	N	S	GST Exempt
per application (Strata Title)	\$330.00	\$0.00	\$330.00	N	S	GST Exempt
plus: per additional created lot	\$65.00	\$0.00	\$65.00	N	S	GST Exempt
Plus – Subdivision Development requiring Concurrence from a State Agency additional Administration Fee – per application	\$140.00	\$0.00	\$140.00	N	S	GST Exempt

### (D) ADVERTISEMENTS & ADVERTISING STRUCTURES (FOR ADVERTISEMENTS NOT THE SUBJECT OF A DEVELOPMENT APPLICATION FOR THE USE OF THE LAND)

Statutory Fee to offset administrative processing costs with issuing approval

#### FOR THE FIRST ADVERTISEMENT ON THE APPLICATION

per application	\$285.00	\$0.00	\$285.00	N	S	GST Exempt
Plus – Plus per additional advertisement in excess of the first –	\$93.00	\$0.00	\$93.00	N	S	GST Exempt

### (E) HOARDING ERECTION ON COUNCIL PROPERTY & RENTAL FEES

Statutory Fee to offset additional administrative costs associated with issuing an approval

Development Application Fee	\$65.00	\$0.00	\$65.00	N	S	GST Exempt
Plus – for Integrated Development an additional administrative fee of:	\$140.00	\$0.00	\$140.00	N	S	GST Exempt
Plus – for development requiring Concurrence from a State Agency, an additional administrative fee of:	\$140.00	\$0.00	\$140.00	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### RENTAL FEES OF COUNCIL PROPERTY

#### Charge for use of Public Space

Rental – (Class 1, 2 & 10 only) – per week	\$12.00	\$0.00	\$12.50	N	MB	GST Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Concrete Surface	\$9.50	\$0.00	\$10.00	N	MB	GST Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Bitumen	\$7.50	\$0.00	\$7.75	N	MB	GST Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Other	\$5.25	\$0.00	\$5.50	N	MB	GST Exempt

### APPROVAL BODY & CONCURRENCE AUTHORITY FEES

Statutory Fee imposed by Authority or State Agency has an approval Authority/ Agency.

#### FOR INTEGRATED DEVELOPMENT WHERE A LICENSE/PERMIT/ APPROVAL IS REQUIRED FROM A STATUTORY AUTHORITY AS AN APPROVAL BODY

per each Approval Body (to be paid to that agency)	\$320.00	\$0.00	\$320.00	N	S	GST Exempt
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#### FOR DEVELOPMENT WHICH REQUIRES THE PRIOR CONCURRENCE OF A STATE AGENCY FOR AN ACTIVITY THE SUBJECT OF THE APPLICATION

per each Concurrence Authority (to be paid to that agency)	\$320.00	\$0.00	\$320.00	N	S	GST Exempt
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#### SUBDIVISION DEVELOPMENT REQUIRING CONCURRENCE FROM A STATE AGENCY ADDITIONAL ADMINISTRATION FEE

per application	\$140.00	\$0.00	\$140.00	N	S	GST Exempt
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### ADVERTISING OF DEVELOPMENT APPLICATION – FEE

Where advertising is required under the Act/Regulation/DCP above fees are increased: (A refund of so much of the additional portion of the fee as is not expended in undertaking the required advertising shall apply)

Statutory Fee to cover the cost of advertising required to be undertaken in respect of DA's

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b>ADVERTISING REQUIRED UNDER DCP OR LEP</b>						
per application	\$220.00	\$0.00	\$220.00	N	S	GST Exempt
<b>ADVERTISED DEVELOPMENT</b>						
per application	\$1,105.00	\$0.00	\$1,105.00	N	S	GST Exempt
<b>NATIONAL ADVERTISING</b>						
per application	\$2,000.00	\$0.00	\$2,000.00	N	S	GST Exempt
<b>DESIGNATED DEVELOPMENT</b>						
per application	\$2,220.00	\$0.00	\$2,220.00	N	S	GST Exempt
<b>PROHIBITED DEVELOPMENT</b>						
per application	\$1,105.00	\$0.00	\$1,105.00	N	S	GST Exempt
<b>REVIEW OF DETERMINATION OF DA CONSENT (SEC 82A)</b>						
Review of DA NOT involving building work/carrying out of work or demolition of building						
Statutory Fee to cover the cost of reviewing request, including research and reassessment						
Review of DA for Class 1 Value of up to \$100,000	\$190.00	\$0.00	\$190.00	N	S	GST Exempt
<b>REVIEW OF DA NOT INVOLVING BUILDING WORK/CARRYING OUT OF WORK OR DEMOLITION OF BUILDING</b>						
% of Original DA Application Fee			50%	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ALL OTHER DEVELOPMENT

Up to \$5,000	\$55.00	\$0.00	\$55.00	N	S	GST Exempt
Where re-advertising/notification must be performed (S82A) the applicable advertising fee	Actual Cost (not Exceeding \$620)			N	S	GST Exempt

### \$5,001–\$250,000

Base Fee	\$85.00	\$0.00	\$85.00	N	S	GST Exempt
Plus – per \$1,000 (above \$5,000)	\$1.50	\$0.00	\$1.50	N	S	GST Exempt

### \$250,001 – \$500,000

Base Fee	\$500.00	\$0.00	\$500.00	N	S	GST Exempt
Plus – per \$1,000 (above \$250,001)	\$0.85	\$0.00	\$0.85	N	S	GST Exempt

### \$500,001 – \$1,000,000

Base Fee	\$712.00	\$0.00	\$712.00	N	S	GST Exempt
Plus – per \$1,000 (above \$500,001)	\$0.50	\$0.00	\$0.50	N	S	GST Exempt

### \$1,000,001 – \$10,000,000

Base Fee	\$987.00	\$0.00	\$987.00	N	S	GST Exempt
Plus – per \$1,000 (above \$1,000,001)	\$0.40	\$0.00	\$0.40	N	S	GST Exempt

### ABOVE \$10,000,001

Base Fee	\$4,737.00	\$0.00	\$4,737.00	N	S	GST Exempt
Plus – per \$1,000 (above \$10,000,001)	\$0.27	\$0.00	\$0.27	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## REVIEW OF DETERMINATION OF DA REJECTION (SEC 82B)

Review of decision to reject a Development Application

per application valued less than \$100,000	\$55.00	\$0.00	\$55.00	N	S	GST Exempt
per application where value is \$100,000 or less than or equal to \$1,000,000.	\$150.00	\$0.00	\$150.00	N	S	GST Exempt
per application where the value is greater than \$1,000,000	\$250.00	\$0.00	\$250.00	N	S	GST Exempt

## BASIX MODIFICATION

Fee to cover the cost of assessing and determining the application.

per application	\$32.00	\$0.00	\$65.00	N	MB	GST Exempt
Cost includes both DA and/or CC Applications or CDC Application						

## MODIFIED DA CONSENT APPLICATION FEE (S96(1))

Correct Minor Error in the submitted application	\$71.00	\$0.00	\$71.00	N	S	GST Exempt
Statutory Fee to offset the cost of assessing and determining the application.						

## MODIFIED DA CONSENT APPLICATION FEE (S96(1A)) (S96AA(1))

Statutory Fee to offset the cost of assessing and determining the application.

The lesser of	\$645.00	\$0.00	\$645.00	N	S	GST Exempt
or – % of Original application fee			50%	N	S	GST Exempt

## MINIMAL ENVIRONMENTAL IMPACT

The lesser of	\$645.00	\$0.00	\$645.00	N	S	GST Exempt
or – % of Original application fee			50%	N	S	GST Exempt
plus – Where readvertising/notification must be performed, the applicable advertising fee, but not exceeding \$500						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## BUILDING CLASS 1 & 10

Minor Modification Facade/Window locations etc Statutory Fee to offset the cost of assessing and determining the application.	\$71.00	\$0.00	\$71.00	N	S	GST Exempt
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## MODIFIED DA CONSENT APPLICATION FEE – SECTION 96(2)

Statutory Fee to cover the cost of reviewing request, including research and reassessment

### A. IF FEE FOR THE ORIGINAL APPLICATION WAS LESS THAN \$100

% of fee			50%	N	S	GST Exempt
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### B. IF THE FEE FOR THE ORIGINAL APPLICATION WAS \$100 OR MORE

i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, % of the fee for the original development application			50%	N	S	GST Exempt
ii) in the case of an application with respect to a development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$190.00	\$0.00	\$190.00	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST (incl. GST)	Fee (incl. GST)	GST	Fee Type	GST Code
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**III) IN THE CASE OF AN APPLICATION WITH RESPECT TO ANY OTHER DEVELOPMENT APPLICATION, AND HAVING AN ESTIMATED COST OF CONSTRUCTION OF :-**

Up to \$5,000	\$55.00	\$0.00	\$55.00	N	S	GST Exempt
\$5,001 – \$250,000 – Base Fee	\$85.00	\$0.00	\$85.00	N	S	GST Exempt
\$5,001 – \$250,000 – Plus: for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$0.00	\$1.50	N	S	GST Exempt
\$250,001 to \$500,000 – Base Fee	\$500.00	\$0.00	\$500.00	N	S	GST Exempt
\$250,001 to \$500,000 – Plus: for each \$1,000 (or part of \$1,000) above \$250,000	\$0.85	\$0.00	\$0.85	N	S	GST Exempt
\$500,001 to \$1,000,000 – Base Fee	\$712.00	\$0.00	\$712.00	N	S	GST Exempt
\$500,001 to \$1,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$500,000	\$0.50	\$0.00	\$0.50	N	S	GST Exempt
\$1,000,001 to \$10,000,000 – Base Fee	\$987.00	\$0.00	\$987.00	N	S	GST Exempt
\$1,000,001 to \$10,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$1,000,000	\$0.40	\$0.00	\$0.40	N	S	GST Exempt
More than \$10,000,000 – Base Fee	\$4,737.00	\$0.00	\$4,737.00	N	S	GST Exempt
More than \$10,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$10,000,000	\$0.27	\$0.00	\$0.27	N	S	GST Exempt

**EXTENSION OF DA CONSENT APPLICATION FEE**

(applicable only where original consent was for less than 5 years)

Fee to cover the cost of issuing an extension of a DA Consent (not including Construction Certificate)

per application	\$267.00	\$0.00	\$273.00	N	FCR	GST Exempt
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**CONSTRUCTION CERTIFICATE APPLICATION FEE (BUILDING)**

Fee for certifying that a building when completed in accordance with approved plans and specifications will comply with the BCA.

Component Amount – per application	\$77.00	\$7.27	\$80.00	Y	MB	10%
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**PLUS: A)**

**COST NOT EXCEEDING \$5,000**

Base Fee	\$80.00	\$7.45	\$82.00	Y	MB	10%
per \$100	\$1.90	\$0.18	\$2.00	Y	MB	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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**PLUS: B)**

**EXCEEDING \$5,000**

Base Fee	\$175.00	\$16.59	\$182.50	Y	MB	10%
Plus for each \$1,000 from \$5,001 to \$100,000	\$4.95	\$0.45	\$5.00	Y	MB	10%

**\$101,000 TO \$250,000**

Base Fee	\$649.25	\$59.77	\$657.50	Y	MB	10%
Plus for each \$1,000 above \$100,000	\$3.00	\$0.28	\$3.05	Y	MB	10%

**\$251,000 TO \$500,000**

Base Fee	\$1,095.25	\$101.36	\$1,115.00	Y	MB	10%
Plus for each \$1,000 above \$250,000	\$1.60	\$0.15	\$1.65	Y	MB	10%

**\$501,000 TO \$1,000,000**

Base Fee	\$1,495.25	\$138.86	\$1,527.50	Y	MB	10%
Plus for each \$1,000 above \$500,000	\$1.95	\$0.18	\$2.00	Y	MB	10%

**\$1,001,000 AND ABOVE**

Base Fee	\$2,470.25	\$229.77	\$2,527.50	Y	MB	10%
Plus for each \$1,000 above \$1,000,000	\$2.00	\$0.18	\$2.00	Y	MB	10%

**PLUS:**

Assessment of Alternative Solution:	\$268.00	\$25.00	\$275.00	Y	MB	10%
Consultants costs per peer review		Actual Cost +12.5% +GST		Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CLASS 1 & 10 BUILDINGS

Where a CC is lodged concurrently with the DA to Council, the CC

Application fee shall be reduced by –			22.73%	Y	MB	10%
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## CONSTRUCTION CERTIFICATE APPLICATION EXPRESS ASSESSMENT SERVICE FEE

Class 1a Single Dwelling House	\$220.00	\$20.00	\$220.00	Y	MB	10%
Class 10 Structures	\$110.00	\$10.00	\$110.00	Y	MB	10%
Class 1a Dual Occupancy	\$440.00	\$40.00	\$440.00	Y	MB	10%

## ALL OTHER CLASSES OF BUILDING

Up to \$150,000	\$500.00	\$45.45	\$500.00	Y	MB	10%
\$150,001 to \$1,000,000 – % of Value of Works			0.318%	N	MB	10%
Over \$1,000,000			By Negotiation	Y	MB	10%
Express Assessments within 7 (Seven) Days			By Negotiation	Y	MB	10%

## CONSTRUCTION CERTIFICATE APPLICATION FEE FOR SUBDIVISION

Fee to cover the cost of Assessment and Plan Monitoring for the process relating to examination of Construction Certification Application

## ENVIRONMENTAL SERVICES DIVISION ADMINISTRATION FEE

Component Amount (Environmental Services Admin Fee) – per lot	\$90.00	\$0.00	\$95.00	N	FCR	GST Exempt
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## TECHNICAL SUPPORT INSPECTION FEE

Civil Engineering Inspection Fee (New Greenfield Subdivision) – Per Lot	\$1,390.00	\$0.00	\$1,425.00	N	FCR	GST Exempt
Civil Engineering Inspection Fee (Minor Subdivisions – established) – per lot	\$260.00	\$0.00	\$266.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MODIFICATION OF CONSTRUCTION CERTIFICATE APPLICATION FEE

Fee for assessing and determining application for modification

### BUILDING CLASS 1 & 10

Minor Modification	\$55.00	\$5.18	\$57.00	Y	MB	10%
or The lesser of % of Original CC Application Fee			45.46%	Y	MB	10%
Major Modification – % of Original CC Application Fee			45.46%	Y	MB	10%
BASIX Modification	\$20.00	\$5.91	\$65.00	Y	MB	10%
(Cost includes both DA and/or CC Applications)						

### BUILDING CLASS 2 TO 9

Minor Modification	\$130.00	\$12.09	\$133.00	Y	MB	10%
or The lesser of % of Original CC Application Fee			45.46%	Y	MB	10%
Major Modification –	\$415.00	\$38.64	\$425.00	Y	MB	10%
or The Greater of % of Original CC Application Fee			45.46%	Y	MB	10%

## CORRECTION OF MINOR STRUCTURAL/ARCHITECTURAL ERROR

Fee	\$55.00	\$5.00	\$55.00	Y	MB	10%
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## BUILDING WORK INSPECTION FEE (COUNCIL IS THE PCA)

Note: Issue of Occupation Certificate is included in final inspection unless 5 years has lapsed since last inspection and/or DA/CC/CDC issued, whichever is the most recent.

Cost of performing inspection to the effect that the building is in conformity with the Building Code of Australia.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## INDUSTRIAL/COMMERCIAL (CLASS 3 – 9)

Amount of each building inspection fee determined as follows:

Up to \$50,000 (per inspection) (minimum 3 inspections)	\$174.00	\$16.18	\$178.00	Y	MB	10%
\$50,001 – \$200,000 (per inspection) (minimum 4 inspections)	\$232.00	\$21.64	\$238.00	Y	MB	10%
> \$200,000 (per inspection) \$200,001 – \$600,000 (minimum 5 inspections) \$600,001 – \$1,500,000 (minimum 9 inspections) \$1,500,001 – \$3,000,000 (minimum 11 inspections) \$3,000,001 – \$10 million (minimum 13 inspections) Over \$10 million (minimum 16 inspections) Each additional inspection (as per scale above)	\$340.00	\$31.82	\$350.00	Y	MB	10%
Reinspection fee (per inspection)	\$174.00	\$16.18	\$178.00	Y	MB	10%

## RESIDENTIAL

<= 200 m2 (up to 5 building inspections)	\$454.00	\$51.82	\$570.00	Y	MB	10%
200 m2 to 300m2 (up to 5 building inspections)	\$593.00	\$54.55	\$600.00	Y	MB	10%
> 300 m2 (up to 5 building inspections)	\$737.00	\$68.18	\$750.00	Y	MB	10%
per additional inspection	\$140.00	\$13.18	\$145.00	Y	MB	10%
per reinspection	\$88.00	\$8.18	\$90.00	Y	MB	10%

## MULTI UNIT HOUSING

per dwelling unit (up to 5 building inspections)	\$454.00	\$51.82	\$570.00	Y	MB	10%
per additional inspection	\$134.00	\$12.55	\$138.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### SMALL STRUCTURES INCLUDING RURAL OUT-BUILDINGS (CLASS 10)

per inspection (up to 2 inspections)	\$186.00	\$17.27	\$190.00	Y	MB	10%
Inspections carried out (out of hours 9.00am–5.00pm) to be quoted on an individual basis						

### BUILDING WORK INSPECTION FEE (ON BEHALF OF PRIVATE PCA)

Cost of performing inspection to the effect that the building is in conformity with the Construction Certificate & BCA.

Fee per inspection	\$268.00	\$25.00	\$275.00	Y	MB	10%
plus – per hour or part thereof in excess of one hour	\$268.00	\$25.00	\$275.00	Y	MB	10%
issue of – compliance report	\$191.00	\$17.73	\$195.00	Y	MB	10%
Note: Fee applied or as negotiated						

### CONSTRUCTION CERTIFICATE (CC) REGISTRATION FEE (PRIVATE CERTIFIERS)

Statutory Fee to offset administration cost related to CC's submitted by Private Certifiers (registration checking receipt of all required documentation, filing)

per Certificate	\$36.00	\$0.00	\$36.00	N	S	GST Exempt
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### ISSUE OF COMPLIANCE CERTIFICATE – COUNCIL IS PCA (S109C)

Cost of assessing and issuing compliance certificate

Classification of specified/proposed building	\$155.00	\$14.55	\$160.00	Y	MB	10%
Development complies with a specific condition of DA	\$155.00	\$14.55	\$160.00	Y	MB	10%
other	\$155.00	\$14.55	\$160.00	Y	MB	10%
plus – if inspection is required	\$169.99	\$15.91	\$175.00	Y	MB	10%

### COMPLIANCE COST NOTICE

Maximum fee set under Environmental Planning & Assessment Regulation 2000 (as amended)

Notice Investigation Expense – per Notice	\$1,000.00	\$0.00	\$1,000.00	N	S	GST Exempt
Notice Preparation Expense – per Notice	\$500.00	\$0.00	\$500.00	N	S	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SUBDIVISION CERTIFICATE APPLICATION FEE

Fee to offset the cost of certifying compliance with conditions of consent and releasing plan of Subdivision

Subdivision Certificate Application	\$410.00	\$0.00	\$440.00	N	PCR	GST Exempt
Amendment of Linen Plan (due to inaccuracy by applicant)	\$175.00	\$0.00	\$180.00	N	PCR	GST Exempt
Linen Plan Urgent Signing/Resigning Fee	\$170.00	\$0.00	\$175.00	N	PCR	GST Exempt

## RE-INSPECTION FEE (SUBDIVISION)

Fee to offset the cost of reinspection of Subdivision. Fee for authorising the registration of a plan of Subdivision

per inspection	\$154.00	\$0.00	\$158.00	N	PCR	GST Exempt
per Subdivision Certificate	\$170.00	\$0.00	\$175.00	N	PCR	GST Exempt

## APPLICATION TO DEFER SECTION 94 CONTRIBUTION PAYMENT

Fee to cover costs associated with legal advice and administration.

Bank Guarantee/Bond Handling Fee (where a Bank Guarantee or Bond is required to ensure compliance with consent condition or proposal) – Handling Fee	\$220.00	\$20.45	\$225.00	Y	FCR	10%
Application Fee		0.5% of Contribution Value		Y	PCR	10%

## COMPREHENSIVE DEVELOPMENT CONTROL PLAN PREPARATION

Fee to offset the cost of preparing Development Control Plan.

Initial assessment of amendment request. Further costs may be applicable after completion of task	\$1,900.00	\$0.00	\$2,000.00	N	PCR	GST Exempt
Advertising Fee if Council resolves to exhibit DCP	\$975.00	\$0.00	\$975.00	N	PCR	GST Exempt
Preparation of DCP Amendment	\$5,125.00	\$0.00	\$5,500.00	N	PCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SECTION 149 CERTIFICATE APPLICATION FEE

Statutory Fee to offset cost of issuing Certificates as required under Section 149 (EP&A Act 1979)

149(2) One(1) lot application	\$53.00	\$0.00	\$53.00	N	S	GST Exempt
149(2) & 149(5) One(1) lot application	\$133.00	\$0.00	\$133.00	N	S	GST Exempt
149(2) & 149(3) 2nd or more lots in same holding – per lot	\$53.00	\$0.00	\$53.00	N	S	GST Exempt
149(5) 2nd or more lots in same holding – per lot	\$133.00	\$0.00	\$133.00	N	S	GST Exempt

## URGENCY FEE (IF REQUESTED WITHIN 16 WORKING HOURS)

Fee to cover the cost of labour relating to issuing Certificates within urgency timeframe.

Information as per Section 149(2) – per lot	\$300.00	\$0.00	\$310.00	N	FCR	GST Exempt
Information as per Section 149(2) and (5) – per lot	\$300.00	\$0.00	\$310.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 6.09 – CITY STRATEGY

### PREPARATION OF LOCAL ENVIRONMENTAL PLANS/PLANNING PROPOSALS FEE

Fee to offset the cost of preparing amendment to Local Environment Plan initiated by Developers

LEP Amendment	\$25,000.00	\$0.00	\$25,000.00	N	PCR	GST Exempt
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### PREPARATION OF DEVELOPMENT CONTROL PLAN FEE (URBAN RELEASE AREAS)

Fee to offset the cost of preparing Development Control Plans initiated by Developers and as recommended by the Department of Planning

per DCP Application (where Council adopted structure plan in place and/or < 10 lots)	\$7,000.00	\$0.00	\$7,000.00	N	PCR	GST Exempt
per DCP Application (where there is NO Council adopted structure plan in place and/or >10 lots)	\$15,000.00	\$0.00	\$15,000.00	N	PCR	GST Exempt

### PLANNING MAP CHARGES

Charge to cover the cost of supplying copies of Planning Maps & documents or plans

LEP Written Statement – per copy	\$65.00	\$6.00	\$66.00	Y	FCR	10%
LEP Map – per set (uncertified)	\$155.00	\$14.55	\$160.00	Y	FCR	10%

### OTHER POLICY DOCUMENTS CHARGE

Charge to cover the cost of production/ copying

Floodplain Management Plan	\$50.00	\$0.00	\$52.00	N	FCR	GST Exempt
Urban & Rural Strategies (each document)	\$50.00	\$0.00	\$52.00	N	FCR	GST Exempt
Urban & Rural Strategies (full set of supporting documents)	\$160.00	\$0.00	\$164.00	N	FCR	GST Exempt
Policy Documents not otherwise mentioned	\$25.00	\$0.00	\$26.00	N	FCR	GST Exempt



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## COST OF DEVELOPMENT – WELLINGTON

### SECTION 94A DEVELOPMENT CONTRIBUTIONS PLAN 2012

The following fees are set in accordance with Council's Section 94A Development Contributions Plan 2012 :

Proposed cost of development \$100,000 or less	Nil	N	REG	GST Exempt
Proposed cost of development is between \$100,001 and \$200,000	0.5% of the proposed cost of the development	N	REG	GST Exempt
Proposed cost of development exceeds \$200,000	1% of the proposed cost of the development	N	REG	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 6.10 – RANGER SERVICES

### LIFETIME REGISTRATION FEES (COMPANION ANIMALS ACT)

Fees in relation to Council undertaking its Statutory role and as regulated under the Companion Animals Act with Statutory increases yet to be advised.

Desexed Purchased from RSPCA/Animal Shelter	\$26.00	\$0.00	\$26.00	N	S	GST Exempt
Registration Fee (Not Desexed)	\$192.00	\$0.00	\$192.00	N	S	GST Exempt
Registration Fee (Desexed)	\$52.00	\$0.00	\$52.00	N	S	GST Exempt
Pensioner (Desexed)	\$21.00	\$0.00	\$21.00	N	S	GST Exempt
Not Breeder (Desexed)	\$52.00	\$0.00	\$52.00	N	S	GST Exempt
Permanent ID Administration Fee	\$0.00	\$0.91	\$10.00	Y	PCR	10%

### EQUIPMENT CHARGES (COMPANION ANIMALS)

Note: a deposit of \$100 is required and is refundable on return of collar but excludes dangerous collars.

Cost to hire Council Equipment

#### IDENTIFICATION TAG

per tag	\$10.25	\$0.95	\$10.50	Y	FCR	10%
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#### CITRONELLA DOG COLLAR

per week	\$31.00	\$2.91	\$32.00	Y	FCR	10%
ID Tag	\$10.25	\$0.95	\$10.50	Y	FCR	10%

#### DANGEROUS/RESTRICTED DOG COLLAR

Small Dog	\$40.00	\$3.82	\$42.00	Y	FCR	10%
Medium Dog	\$45.00	\$4.55	\$50.00	Y	FCR	10%
Large Dog	\$50.00	\$5.00	\$55.00	Y	FCR	10%
Extra Large Dog	\$54.00	\$5.45	\$60.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DANGEROUS DOG SIGN

per Sign	\$52.00	\$5.00	\$55.00	Y	FCR	10%
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## DANGEROUS/RESTRICTED DOG ENCLOSURE COMPLIANCE INSPECTION FEE

Fee to cover cost of undertaking inspection

per inspection	\$118.00	\$0.00	\$125.00	N	FCR	GST Exempt
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## MAINTENANCE FEES

Fee to cover the costs of maintaining impounded animals

### HORSE

per animal – per day	\$17.50	\$0.00	\$18.00	N	FCR	GST Exempt
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### CATTLE

per animal – per day	\$17.50	\$0.00	\$18.00	N	FCR	GST Exempt
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### SHEEP/GOATS ETC

per animal – per day	\$2.25	\$0.00	\$2.50	N	FCR	GST Exempt
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### PIGS/DEER ETC

per animal – per day	\$8.75	\$0.00	\$9.00	N	FCR	GST Exempt
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## WALKING & TRANSPORTING OF STOCK CHARGE

Charge to cover costs associated with the walking and transporting of stock

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### CALL OUT

per hour/per person	\$234.00	\$0.00	\$240.00	N	FCR	GST Exempt
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### NORMAL WORKING HOURS

per hour/per person	\$82.00	\$0.00	\$85.00	N	FCR	GST Exempt
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### MISCELLANEOUS INVESTIGATIONS

Charge to cover costs associated with the walking and transporting of stock

### CALL OUT

per hour/per person	\$234.00	\$21.82	\$240.00	Y	FCR	10%
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### NORMAL WORKING HOURS

per hour/per person	\$83.00	\$7.73	\$85.00	Y	FCR	10%
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### EQUIPMENT CHARGE

Charge to cover cost of handling and hiring of plant and equipment

### LIGHT DUTY YARDS

per day	\$277.00	\$25.91	\$285.00	Y	FCR	10%
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### FLOAT (LIGHT)

per hour	\$34.00	\$3.18	\$35.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## VEHICLES

per hour	\$34.00	\$3.18	\$35.00	Y	FCR	10%
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## CARRIER FEES

Charge		Actual Cost + 12.5%		Y	FCR	10%
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## CHARGE FOR LOSS OR DAMAGE ATTRIBUTABLE TO THE ABANDONING OR TRESPASSING OF STOCK DETERMINED ON INCIDENT SPECIFIC BASIS.

Fee		Actual Cost + 12.5%		Y	FCR	10%
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## CONVEYANCE & HANDLING IMPOUNDED ARTICLES FEES

Fees applied to owners of vehicles and other items which are impounded

### MOTOR VEHICLE CONVEYANCE STORAGE

per vehicle	\$218.00	\$0.00	\$225.00	N	FCR	GST Exempt
per day	\$3.25	\$0.00	\$3.50	N	FCR	GST Exempt

### MOTOR CYCLE CONVEYANCE STORAGE

per cycle	\$123.00	\$0.00	\$126.00	N	FCR	GST Exempt
per day	\$3.25	\$0.00	\$3.50	N	FCR	GST Exempt

### SHOPPING TROLLEY CONVEYANCE STORAGE

per trolley	\$64.00	\$0.00	\$65.00	N	FCR	GST Exempt
per day	\$1.50	\$0.00	\$1.75	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b>COMMERCIAL WASTE CONVEYANCE STORAGE</b>						
per container	\$123.00	\$0.00	\$126.00	N	FCR	GST Exempt
per day	\$3.25	\$0.00	\$3.50	N	FCR	GST Exempt
<b>MISC. SMALL ARTICLES CONVEYANCE STORAGE</b>						
per article	\$58.50	\$0.00	\$60.00	N	FCR	GST Exempt
per day	\$3.25	\$0.00	\$3.75	N	FCR	GST Exempt
<b>MISC. LARGE ARTICLES CONVEYANCE STORAGE</b>						
per article	\$218.00	\$0.00	\$225.00	N	FCR	GST Exempt
per day	\$3.25	\$0.00	\$3.75	N	FCR	GST Exempt
<b>ADVERTISING STRUCTURES CONVEYANCE</b>						
per structure	\$60.00	\$0.00	\$62.00	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 6.11 – ANIMAL SHELTER

### RELEASE FEES

Fee to cover release of detained companion animals

first offence	\$31.00	\$0.00	\$32.00	N	FCR	GST Exempt
second & subsequent	\$88.00	\$0.00	\$91.00	N	FCR	GST Exempt

### MAINTENANCE CHARGE

Charge to cover cost of daily maintenance of detained companion animals

Maintenance charge – per day	\$28.00	\$0.00	\$29.00	N	FCR	GST Exempt
Animal Welfare Group – boarding – per day/per animal	\$10.00	\$0.00	\$10.25	N	FCR	GST Exempt
Companion Animal Impounded as a Result of Callout	\$230.00	\$0.00	\$236.00	N	FCR	GST Exempt

### MICRO CHIPPING FEE

Fee to cover cost of Micro chipping animals

per animal	\$33.00	\$0.00	\$34.00	N	FCR	GST Exempt
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### SALE OF COMPANION ANIMAL (INCLUDING MICROCHIPPING)

Base Fee for sale of companion animal.

rescue group	\$11.00	\$1.00	\$11.00	Y	PCR	10%
per animal	\$52.00	\$4.91	\$54.00	Y	PCR	10%

### VETERINARY COSTS RELATING TO SALE/RELEASE OF ANIMALS

Per animal		Actual Cost + 12.5%		Y	FCR	10%
Charge to cover the cost of treating sick/injured animals released to owners and vet costs for adoption.						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## SURRENDER FEE

Fee to offset cost of collecting and/or accepting surrendered companion animals

Surrender Fee – per animal	\$54.00	\$0.00 \$56.00	N	PCR	GST Exempt
Animal Welfare Group surrender – per animal	\$20.00	\$0.00 \$20.00	N	PCR	GST Exempt



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.07 – PUBLIC CEMETERIES

### CEMETERY FEES

Fees applied for interment and reservations to all cemeteries within the Local Government Area and to partially offset operational costs.

Fee for accessing or printing required information	\$0.00	\$0.00	\$65.00	N	PCR	GST Exempt
Administration Fee for refund of Exclusive Right	\$65.00	\$5.91	\$65.00	Y	PCR	10%

### NEW DUBBO CEMETERY

Right of Burial (Land for Grave, monument approval & perpetual maint)	\$1,480.00	\$138.64	\$1,525.00	Y	PCR	10%
Ashes interred within a grave by Council contractor	\$325.00	\$30.45	\$335.00	Y	PCR	10%

### GRAVE DIGGING

#### REOPENING/SINGLE

Weekday	\$1,775.00	\$166.27	\$1,829.00	Y	PCR	10%
weekend/Public Holidays	\$2,385.00	\$223.36	\$2,457.00	Y	PCR	10%

#### DOUBLE DEPTH

Weekday	\$2,585.00	\$242.09	\$2,663.00	Y	PCR	10%
weekend/Public Holidays	\$3,180.00	\$297.82	\$3,276.00	Y	PCR	10%

### INFANT TO 1.1M CASKET

Still born baby and deceased infant up to 12 months old in Childrens Section Includes grave site, digging and perpetual maintenance monument approval			No Charge	N	PCR	N/A
Deceased infant older that 12 months and within a 1.1m Casket in Childrens Section Includes grave site, digging and perpetual maintenance monument approval	\$550.00	\$51.55	\$567.00	Y	IS	10%
(includes grave site, digging and perpetual maintenance monument approval)	\$0.00	\$0.00	\$0.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ASHES INTERNMENT (NO RIGHT OF BURIAL)

Includes grave site, digging and perpetual maintenance

Weekdays only – per 40cm site – first set of ashes	\$545.00	\$51.09	\$562.00	Y	PCR	10%
Each additional set of ashes	\$325.00	\$30.45	\$335.00	Y	PCR	10%

### ABOVE GROUND VAULTS

land only per m2	\$240.00	\$22.55	\$248.00	Y	PCR	10%
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### OLD DUBBO CEMETERY

Grave site hand dig surcharge	\$620.00	\$58.09	\$639.00	Y	PCR	10%
Plaque on Wall of Memories	\$595.00	\$55.73	\$613.00	Y	PCR	10%
Ashes interred within a grave by Council contractor	\$325.00	\$30.45	\$335.00	Y	PCR	10%

### GRAVE DIGGING

#### *REOPENING/SINGLE*

Weekday	\$2,175.00	\$203.73	\$2,241.00	Y	PCR	10%
weekend/Public Holidays	\$2,790.00	\$261.27	\$2,874.00	Y	PCR	10%

#### *DOUBLE DEPTH*

Weekday	\$2,980.00	\$279.09	\$3,070.00	Y	PCR	10%
weekend/Public Holidays	\$3,570.00	\$334.36	\$3,678.00	Y	PCR	10%

### RAWSONVILLE, EUMUNGERIE, BALLIMORE CEMETERIES

Right of Burial	\$1,049.99	\$98.36	\$1,082.00	Y	PCR	10%
Grave site hand dig surcharge	\$620.00	\$58.09	\$639.00	Y	PCR	10%
Ashes interred within a grave by Council contractor	\$360.00	\$33.73	\$371.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### GRAVE DIGGING

#### *REOPENING/SINGLE*

Weekday	\$1,975.00	\$185.00	\$2,035.00	Y	PCR	10%
weekend/Public Holidays	\$2,585.00	\$242.09	\$2,663.00	Y	PCR	10%

#### *DOUBLE DEPTH*

Weekday	\$2,770.00	\$259.45	\$2,854.00	Y	PCR	10%
weekend/Public Holidays	\$3,380.00	\$316.55	\$3,482.00	Y	PCR	10%

### **GEURIE, YEOVAL, STUART TOWN, EUCHAREENA, ELONG, SPICERS CREEK, BARTON FAMILY**

Right of Burial	\$0.00	\$98.36	\$1,082.00	Y	PCR	10%
Grave site hand dig surcharge	\$0.00	\$58.09	\$639.00	Y	PCR	10%
Ashes interred within a grave by Council contractor	\$0.00	\$33.73	\$371.00	Y	PCR	10%

### GRAVE DIGGING

#### *REOPENING/SINGLE*

Weekday	\$0.00	\$171.36	\$1,885.00	Y	PCR	10%
weekend/Public Holidays	\$0.00	\$201.36	\$2,215.00	Y	PCR	10%

### **TUBBAGAH ABORIGINAL BURIAL GROUND**

Right of Burial			No Charge	N	PCR	N/A
Grave site hand dig surcharge	\$620.00	\$58.09	\$639.00	Y	PCR	10%
Ashes interred within a grave by Council Contractor	\$360.00	\$33.73	\$371.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### GRAVE DIGGING

#### *REOPENING/SINGLE*

Weekday	\$1,975.00	\$185.00	\$2,035.00	Y	PCR	10%
weekend/Public Holidays	\$2,585.00	\$242.09	\$2,663.00	Y	PCR	10%

#### *DOUBLE DEPTH*

Weekday	\$2,770.00	\$259.45	\$2,854.00	Y	PCR	10%
weekend/Public Holidays	\$3,380.00	\$316.55	\$3,482.00	Y	PCR	10%

### **WELLINGTON LAWN CEMETERY**

Purchase of Plot (1.2m x 2.4m)	\$1,180.00	\$112.73	\$1,240.00	Y	PCR	10%
Charge for Plot – Single, double. child						

### **GRAVE DIGGING**

Weekdays	\$1,465.00	\$139.91	\$1,539.00	Y	PCR	10%
Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am – 4pm on Any Day	\$1,795.00	\$171.36	\$1,885.00	Y	PCR	10%

#### RE-OPEN GRAVE FOR 2ND INTERMENT :

In Monumental Section	\$1,590.00	\$151.82	\$1,670.00	Y	PCR	10%
In Lawn Section	\$1,134.00	\$108.27	\$1,191.00	Y	PCR	10%

#### *SATURDAYS, PUBLIC HOLIDAYS OR ARRIVAL AT THE CEMETERY OUTSIDE 9AM – 4PM ON ANY DAY :*

In Monumental Section	\$1,904.00	\$181.82	\$2,000.00	Y	PCR	10%
In Lawn Section	\$1,433.00	\$136.82	\$1,505.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### INTERMENT OF ASHES :

Weekdays	\$220.00	\$21.00	\$231.00	Y	PCR	10%
Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am – 4pm on Any Day	\$489.00	\$46.73	\$514.00	Y	PCR	10%

### PURCHASE OF NICHE IN COLUMBARIUM WALL :

Wellington/Geurie/Yeoval/Stuart Town Fee for wall niche	\$253.00	\$24.18	\$266.00	Y	PCR	10%
Interment Interment of Ashes fee	\$110.00	\$10.55	\$116.00	Y	PCR	10%
Plaque Fee for plaque	\$321.00	\$30.73	\$338.00	Y	PCR	10%

### REGISTRATION FEE FOR PLAQUES

Registration Fee without Internment	\$72.00	\$6.91	\$76.00	Y	PCR	10%
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### REMOVAL OF CORPSE :

Relocation within the Wellington Lawn Cemetery Exhumation fee	\$3,084.00	\$294.45	\$3,239.00	Y	PCR	10%
Relocation to Another Cemetery Outside Council Boundary Exhumation fee	\$1,543.00	\$147.36	\$1,621.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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**ROSE GARDEN :**

Purchase Site	\$331.00	\$31.64 \$348.00	Y	PCR	10%
Charge for Plot – Single, double. child					
Interment of Ashes	\$220.00	\$21.00 \$231.00	Y	PCR	10%
Interment of Ashes fee					
Plaque	\$331.00	\$31.64 \$348.00	Y	PCR	10%
Fee for plaque					

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.08 – RECREATION SERVICES

### SOUTH DUBBO GIRL GUIDE

Fees applied to hirers of this facility partially offset operational costs.

#### MEETINGS BY COMMUNITY ORGANISATIONS

per Use	\$26.00	\$2.45	\$27.00	Y	PCR	10%
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#### SCHOOLS

per day	\$77.00	\$7.18	\$79.00	Y	PCR	10%
per half day or part thereof	\$52.00	\$4.82	\$53.00	Y	PCR	10%

#### CONTINGENCY DEPOSIT – REFUNDABLE IF HALL AND FACILITIES LEFT

Contingency Deposit – Refundable if Hall and Facilities left in satisfactory condition	\$267.00	\$0.00	\$270.00	N	PCR	GST Exempt
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#### SPORT/RECREATION ACTIVITY

per hour or part thereof	\$15.99	\$1.45	\$16.00	Y	PCR	10%
maximum (per day)	\$113.00	\$10.55	\$116.00	Y	PCR	10%
minimum fee	\$31.00	\$2.91	\$32.00	Y	PCR	10%

### SOUTH SCOUT HALL

Fees applied to hirers of this facility partially offset operational costs.

#### PLAYGROUP

per annum	\$677.00	\$63.09	\$694.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WONGARBON COMMUNITY HALL HIRE FEE

Fees applied to hirers of this facility to partially offset operational costs.

Security Bond	\$55.00	\$5.09	\$56.00	Y	IS	10%
Wongarbon Primary School – per annum	\$400.00	\$37.27	\$410.00	Y	PCR	10%
Security Bond 5pm – 7am	\$513.00	\$0.00	\$520.00	N	PCR	GST Exempt

## MEETINGS

per hour (includes A/C)	\$30.00	\$2.82	\$31.00	Y	PCR	10%
minimum fee (Includes A/C)	\$45.00	\$4.18	\$46.00	Y	PCR	10%

## PRIVATE

per day (max. 8 hours including A/C)	\$210.00	\$19.55	\$215.00	Y	PCR	10%
per half (max 4 hours including A/C)	\$105.00	\$9.82	\$108.00	Y	PCR	10%

## COMMERCIAL FUNCTIONS

per day (max 8 hours including A/C)	\$310.00	\$28.91	\$318.00	Y	PCR	10%
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## SHORT HIRE (DAY OR NIGHT)

per hour (limit 2.5 hours – including A/C)	\$30.00	\$2.82	\$31.00	Y	PCR	10%
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## HEATING/COOLING – REVERSE CYCLE

per hour	\$13.00	\$1.18	\$13.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SPORT/RECREATION ACTIVITY

per hour or part thereof (no A/C)	\$13.00	\$1.18	\$13.00	Y	PCR	10%
minimum fee (no A/C)	\$20.00	\$1.82	\$20.00	Y	PCR	10%
maximum per day (no A/C)	\$85.00	\$7.82	\$86.00	Y	PCR	10%

## WELLINGTON SENIOR CITIZENS CENTRE

### BACK ROOM :

#### Use of Facilities – Senior Citizens Centre

Short Meetings (Up to 1.50 Hours)	\$26.00	\$2.45	\$27.00	Y	PCR	10%
Half a Day	\$52.00	\$4.91	\$54.00	Y	PCR	10%
Full Day (9am – 5pm)	\$103.00	\$9.64	\$106.00	Y	PCR	10%
Use of Kitchen for Morning, Afternoon Teas or Suppers	\$21.00	\$2.00	\$22.00	Y	PCR	10%

### HALL :

#### Use of Facilities – Senior Citizens Centre

Short Meetings (Up to 1.50 Hours)	\$31.00	\$2.91	\$32.00	Y	PCR	10%
Half a Day	\$67.00	\$6.27	\$69.00	Y	PCR	10%
Full Day (9am – 5pm)	\$134.00	\$12.55	\$138.00	Y	PCR	10%
Use of Kitchen for Morning, Afternoon Teas or Suppers	\$21.00	\$2.00	\$22.00	Y	PCR	10%
Use of Kitchen for Meal Preparation (Luncheons/Dinners)	\$41.00	\$3.91	\$43.00	Y	PCR	10%
Exclusive Use of Any Area for Set Up – Per Day		50% Applicable Rate		Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## GENERAL:

### Use of Facilities – Senior Citizens Centre

Booking Fee	\$10.00	\$0.91	\$10.00	Y	PCR	10%
Damage to Items – Small	\$21.00	\$2.00	\$22.00	Y	PCR	10%
Damage to Items – Large	\$52.00	\$4.91	\$54.00	Y	PCR	10%
Damage to Property	\$103.00	\$9.64	\$106.00	Y	PCR	10%
Use of Facilities 5pm – 11pm (Out of Hours – Open & Lock Up)	\$124.00	\$11.64	\$128.00	Y	PCR	10%
Use of Facilities Half or Full Day on a Saturday or Sunday	\$155.00	\$14.45	\$159.00	Y	PCR	10%
Re-washing of Cutlery & Crockery (Per Hour)	\$57.00	\$5.36	\$59.00	Y	PCR	10%
Minimum Charge \$55.00						
Additional Cleaning (Per Hour)	\$57.00	\$5.36	\$59.00	Y	PCR	10%
Minimum Charge \$55.00						

## MUMBIL HALL

Civic Events (ANZAC Day, Australia Day)	\$0.00	\$0.00	\$0.00	N	PCR	N/A
Commercial Functions (per day or part thereof)	\$0.00	\$18.18	\$200.00	Y	PCR	10%
Mumbil Progress Association (Annual Fee)	\$0.00	\$45.45	\$500.00	Y	PCR	10%
Set up (per day or part thereof)	\$0.00	\$0.91	\$10.00	Y	PCR	10%
Sport / Recreation Activity / Meeting (per 4 hour block)	\$0.00	\$0.91	\$10.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.10 – LIBRARY

### CAR PARKING LEASE – MACQUARIE REGIONAL LIBRARY – DUBBO BRANCH

Charge to partially cover cost of providing car parking space.

Lease of car parking space under Library Building – per annum	\$667.00	\$62.27 \$685.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.11 – OLD DUBBO GAOL

### ADMISSION CHARGES

Charge applied to partially cover operating, maintenance, restoration and capital improvements at this tourist attraction

#### DAY ADMISSION

Adult	\$17.50	\$1.59	\$17.50	Y	PCR	10%
Concession	\$13.50	\$1.27	\$14.00	Y	PCR	10%
Student (16 years & above)	\$13.50	\$1.27	\$14.00	Y	PCR	10%
Child (4 years to 15 years)	\$5.50	\$0.52	\$5.75	Y	PCR	10%
Preschool Child (under 4 years)			Free	N	PCR	N/A
Family (2 adults & 2 children)	\$40.00	\$3.73	\$41.00	Y	PCR	10%
Additional children (per child)	\$5.00	\$0.48	\$5.25	Y	PCR	10%

#### ORGANISED GROUP/COACH (10 – 49 PAX) – SELF GUIDED TOUR

Adult	\$15.50	\$1.41	\$15.50	Y	PCR	10%
Concession	\$12.00	\$1.14	\$12.50	Y	PCR	10%
Student (16 years & above)	\$12.00	\$1.14	\$12.50	Y	PCR	10%
Child (4 years to 15 years)	\$5.50	\$0.50	\$5.50	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### GROUPS PER PERSON (50+ PAX)

Adult	\$14.00	\$1.27	\$14.00	Y	PCR	10%
Concession	\$9.50	\$0.91	\$10.00	Y	PCR	10%
Student (16 years & above)	\$9.50	\$0.91	\$10.00	Y	PCR	10%
Child (4 years to 15 years)	\$5.00	\$0.48	\$5.25	Y	PCR	10%
Preschool Child (under 4 years)			Free	N	PCR	N/A
Carers			Free	N	PCR	N/A
Tour Operator/Coach Captain			Free	N	PCR	N/A
Accompanying adults in organised groups for each 10 children/students			Free	N	PCR	N/A

### ORGANISED GROUP (15 – 49 PAX) – GUIDED TOUR (1 GUIDE PER 30 PAID PATRONS)

Adult	\$20.00	\$2.00	\$22.00	Y	PCR	10%
Concession	\$15.99	\$1.50	\$16.50	Y	PCR	10%
Student (16 years & above)	\$15.99	\$1.50	\$16.50	Y	PCR	10%
Child (4 years to 15 years)	\$9.50	\$0.91	\$10.00	Y	PCR	10%
Preschool Child (under 4 years)			Free	N	PCR	N/A
Carers			Free	N	PCR	N/A
Tour Operator/Coach Captain			Free	N	PCR	N/A
10 children/students			Free	N	PCR	N/A

### GROUPS PER PERSON (50+ PAX) – GUIDED (1 GUIDE PER 30 PAID PATRONS)

Adult	\$18.00	\$1.73	\$19.00	Y	PCR	10%
Concession	\$13.50	\$1.27	\$14.00	Y	PCR	10%
Student (16 years & above)	\$13.50	\$1.27	\$14.00	Y	PCR	10%
Child (4 years to 15 years)	\$9.00	\$0.82	\$9.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MOTEL PROMOTION

Sale of Entry Tickets through participating motels acting as ticket agents

Adult	\$15.99	\$1.45	\$16.00	Y	PCR	10%
Pensioner	\$12.00	\$1.14	\$12.50	Y	PCR	10%
Student (16 years & above)	\$12.00	\$1.14	\$12.50	Y	PCR	10%
Child (4 years to 15 years)	\$5.00	\$0.48	\$5.25	Y	PCR	10%
Preschool Child (under 4 years)			Free	N	PCR	N/A
Family (2 adults & 2 children)	\$36.00	\$3.45	\$38.00	Y	PCR	10%
Additional children (per child)	\$4.00	\$0.39	\$4.25	Y	PCR	10%

## VENUE HIRE

Venue Hire (Community – Not for Profit Events)	\$500.00	\$46.36	\$510.00	Y	MB	10%
Venue Hire (Private & Commercial Events)	\$750.00	\$70.00	\$770.00	Y	MB	10%

## TRADING STOCK

Souvenir Sales, Drinks, Confectionery and Bar Sales		Cost + Margin		Y	MB	10%
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## TWILIGHT TOURS

(includes Night Tour and Day admission Valid day of or day after Night Tour)

Single Admission	\$30.00	\$2.73	\$30.00	Y	MB	10%
Family (Admit 4 – Maximum 2 adults)	\$90.00	\$8.18	\$90.00	Y	MB	10%
Additional Children on Family Ticket	\$25.00	\$2.27	\$25.00	Y	MB	10%
Student Admission	\$25.00	\$2.27	\$25.00	Y	MB	10%
Concession Admission	\$25.00	\$2.27	\$25.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST (incl. GST)	Fee (incl. GST)	GST	Fee Type	GST Code
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## BEYOND THE GRAVE TOURS

(includes Night Tour and Day admission Valid day of or day after Beyond the Grave Tour)

Single Admission	\$40.00	\$3.64	\$40.00	Y	MB	10%
Student Admission	\$35.00	\$3.18	\$35.00	Y	MB	10%
Concession Admission	\$35.00	\$3.18	\$35.00	Y	MB	10%

## GROUP BOOKING – BEYOND THE GRAVE TOUR (MIN 10 IN ONE TRANSACTION)

(includes Night Tour and Day admission Valid day of or day after Beyond the Grave Tour)

Single Admission	\$36.00	\$3.27	\$36.00	Y	MB	10%
Student Admission	\$31.50	\$2.86	\$31.50	Y	MB	10%
Concession Admission	\$31.50	\$2.86	\$31.50	Y	MB	10%
Sunday & Public Holiday Surcharge Guided Tour	\$125.00	\$11.36	\$125.00	Y	MB	10%

## ADDITIONAL SERVICES AVAILABLE:

Additional hire/bump hours (not included in hire alloc)	\$100.00	\$9.55	\$105.00	Y	MB	10%
Additional hire/bump hours (not included in hire alloc after 12pm)	\$200.00	\$19.09	\$210.00	Y	MB	10%
Additional Night Tour (20 Guests)	\$200.00	\$18.64	\$205.00	Y	MB	10%
Alcohol Service (including Security – external contractor)	\$450.00	\$41.82	\$460.00	Y	MB	10%
5M Inflatable Screen	\$300.00	\$31.82	\$350.00	Y	MB	10%
BBQ Hire	\$65.00	\$6.36	\$70.00	Y	MB	10%
Gas Heater				N	MB	N/A
			Last YR Fee Free			
Pedestal Fans			Free	N	MB	N/A
Table Hire	\$5.00	\$1.36	\$15.00	Y	MB	10%
Table Cloth Hire	\$5.50	\$0.55	\$6.00	Y	MB	10%
Chair Hire (white pippi)	\$1.50	\$0.23	\$2.50	Y	MB	10%

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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**ADDITIONAL SERVICES AVAILABLE:** [continued]

Pop up Marquee Hire (3x3)	\$100.00	\$13.64	\$150.00	Y	MB	10%
Pop up Marquee Hire (8x4)	\$250.00	\$27.27	\$300.00	Y	MB	10%
Marquee Lighting (per marquee)	\$50.00	\$5.45	\$60.00	Y	MB	10%
PA System	\$100.00	\$9.09	\$100.00	Y	MB	10%
Bar Tables	\$11.00	\$1.36	\$15.00	Y	MB	10%
Umbrellas and Stand	\$12.50	\$1.36	\$15.00	Y	MB	10%
Additional Staff (Performers and Wait staff – Per Hour)	\$65.00	\$6.82	\$75.00	Y	MB	10%
Venue Hire Sunday and Public Holiday Surcharge	\$250.00	\$27.27	\$300.00	Y	MB	10%
Stage 3 x 3	\$0.00	\$20.00	\$220.00	Y	MB	10%
Stage 4 X 3	\$0.00	\$22.73	\$250.00	Y	MB	10%
Marquee	\$0.00	\$18.18	\$200.00	Y	MB	10%

**INMATES PROGRAM**

General admissions for local residents			Free	N	MB	N/A
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.14 – SOCIAL SERVICES

### WELLINGTON COMMUNITY BUS

Community transport fee

#### WELLINGTON :

Round Trip	\$6.00	\$0.55	\$6.00	Y	PCR	10%
One Way	\$3.00	\$0.27	\$3.00	Y	PCR	10%

#### YEOVAL :

Round Trip – Adult	\$10.00	\$0.91	\$10.00	Y	PCR	10%
Round Trip – Child	\$5.00	\$0.45	\$5.00	Y	PCR	10%
One Way – Adult	\$6.00	\$0.55	\$6.00	Y	PCR	10%
One Way – Child	\$3.00	\$0.27	\$3.00	Y	PCR	10%

#### MUMBIL :

Round Trip – Adult	\$8.00	\$0.73	\$8.00	Y	PCR	10%
Round Trip – Child	\$4.00	\$0.36	\$4.00	Y	PCR	10%
One Way – Adult	\$4.00	\$0.36	\$4.00	Y	PCR	10%
One Way – Child	\$3.00	\$0.27	\$3.00	Y	PCR	10%

#### STUART TOWN :

Round Trip – Adult	\$9.00	\$0.82	\$9.00	Y	PCR	10%
Round Trip – Child	\$5.00	\$0.45	\$5.00	Y	PCR	10%
One Way – Adult	\$5.00	\$0.45	\$5.00	Y	PCR	10%
One Way – Child	\$3.00	\$0.27	\$3.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### NANIMA :

Round Trip – Adult	\$4.00	\$0.36	\$4.00	Y	PCR	10%
Round Trip – Child	\$2.00	\$0.18	\$2.00	Y	PCR	10%
One Way – Adult	\$2.00	\$0.18	\$2.00	Y	PCR	10%
One Way – Child	\$1.00	\$0.09	\$1.00	Y	PCR	10%

### DUBBO :

Round Trip – Adult	\$12.00	\$1.09	\$12.00	Y	PCR	10%
Round Trip – Child	\$6.00	\$0.55	\$6.00	Y	PCR	10%
One Way – Adult	\$6.00	\$0.55	\$6.00	Y	PCR	10%
One Way – Child	\$4.00	\$0.36	\$4.00	Y	PCR	10%

### DUBBO SENIORS SWIM GROUP

Round Trip – Adult	\$5.00	\$0.45	\$5.00	Y	PCR	10%
One Way – Adult	\$6.00	\$0.55	\$6.00	Y	PCR	10%

### ORANGE :

Round Trip – Adult	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Round Trip – Child	\$8.00	\$0.73	\$8.00	Y	PCR	10%
One Way – Adult	\$8.00	\$0.73	\$8.00	Y	PCR	10%
One Way – Child	\$4.00	\$0.36	\$4.00	Y	PCR	10%

### BROKERAGE :

Community Health (Per KM)	\$0.00	\$0.00	\$0.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### DESTINATIONS NOT SPECIFIED :

To Be Arranged at Booking (Per KM)	\$1.00	\$0.09	\$1.00	Y	PCR	10%
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### PRIVATE HIRE – 20 SEAT BUS :

Senior Citizens/Civilian Widows & Groups (Per Day)	\$118.00	\$10.73	\$118.00	Y	PCR	10%
Maranatha & Bellhaven (Per Day)	\$118.00	\$10.73	\$118.00	Y	PCR	10%

### OTHER APPROVED ORGANISATIONS :

Up to 50 Kms (Per Day) (Inclusive of Fuel)	\$118.00	\$10.73	\$118.00	Y	PCR	10%
51kms and Over (Per Km) (Inclusive of Fuel)	\$2.00	\$0.18	\$2.00	Y	PCR	10%

### ALL USERS

Plus Drivers Honorarium	\$0.00	\$0.00	\$0.00	Y	PCR	10%
Plus Drivers Honorarium – In Wellington	\$41.00	\$3.73	\$41.00	Y	PCR	10%
Plus Drivers Honorarium – Outside of Wellington	\$62.00	\$5.64	\$62.00	Y	PCR	10%
Plus Drivers Honorarium – Weekends	\$103.00	\$9.36	\$103.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.16 – RAINBOW COTTAGE LONG DAY CHILDCARE CENTRE

from 1 January 2018

Fees applied to users of the Long Day Care facility to partially offset the maintenance, operational and capital costs of the Centre and set at market rates.

### PER CHILD

0–2 years room – per day	\$86.00	\$0.00	\$90.00	N	MB	GST Free
2–5 years room – per day	\$84.00	\$0.00	\$88.00	N	MB	GST Free
Equipment Levy – per family	\$150.00	\$0.00	\$150.00	N	MB	GST Free
Holding Bond – per family (refundable upon leaving Centre)	\$120.00	\$0.00	\$120.00	N	MB	GST Free
Casual Care Fee – per day – per child, for child giving up day	\$4.00	\$0.00	\$4.00	N	MB	GST Free
Casual Care Fee –per day – per child , for child receiving care (plus relevant child care fee)	\$4.00	\$0.00	\$4.00	N	MB	GST Free

### ½ DAY SHARE BY PERMANENT CHILDREN

Admin fee	\$5.00	\$0.00	\$6.00	N	MB	GST Free
0–2 years room– per ½ day	\$46.00	\$0.00	\$48.00	N	MB	GST Free
2–5 years room– per ½ day	\$44.00	\$0.00	\$46.00	N	MB	GST Free

### ½ DAY CASUAL CHILD (IE. NOT ENROLLED)

0–2 years room	\$47.00	\$0.00	\$49.00	N	MB	GST Free
2–5 years room	\$45.00	\$0.00	\$47.00	N	MB	GST Free

### DUPLICATE RECEIPT PREPARATION

per computer receipt	\$2.00	\$0.00	\$2.00	N	MB	GST Free
per pre computer receipt	\$6.50	\$0.00	\$6.50	N	MB	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## LATE PICK UP FEE

per child per 15 minutes or part thereof 1st child		\$25/1st child	N	MB	GST Free
per child per 15 minutes or part thereof 2nd child		\$15/2nd child	N	MB	GST Free
per child per 15 minutes or part thereof 3rd child & subsequent child		\$10.00 3rd & subsequent Child	N	MB	GST Free
per child per 15 minutes or part thereof 3rd child & Subsequent child		Last YR Fee \$10.00 3rd & subsequent Child			
per child per 15 minutes or part thereof 3rd child & Subsequent child		\$10.00 3rd & subsequent Child	N	MB	GST Free
per child per 15 minutes or part thereof 3rd child & Subsequent child		Last YR Fee \$10.00 3rd & subsequent Child			

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.17 – FAMILY DAY CARE SERVICES

### CARERS & PARENTS CHARGES

Fees applied to users of Family Day Care Services.

All fees set at a rate for service to remain market competitive and to partially offset costs of managing the Service.

Playgroup – per child per session	\$1.50	\$0.00	\$1.50	N	PCR	GST Free
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### LEVY

Professional Partnership Levy – per week per child	\$12.50	\$0.00	\$13.00	N	PCR	GST Free
Levy for Parents – per hour per child	\$1.00	\$0.00	\$1.00	N	PCR	GST Free
Food Inspection Levy for Carers– per annum	\$115.00	\$0.00	\$115.00	N	PCR	GST Free

### FEES

Enrolment fee – per family	\$50.00	\$0.00	\$50.00	N	PCR	GST Free
Enrolment fee Occasional Care – Per family	\$27.50	\$0.00	\$30.00	N	PCR	GST Free
Discounted Annual Enrolment Fee – per family	\$27.50	\$0.00	\$30.00	N	PCR	GST Free
Information Search Fee – per item	\$30.00	\$0.00	\$30.00	N	PCR	GST Free
Duplicate Usage Statement Fee (30% Rebate)	\$10.00	\$0.00	\$10.00	N	PCR	GST Free
Training Course Fees – per course			Actual Cost	N	PCR	GST Free
Educator Registration Fee – per educator	\$325.00	\$0.00	\$330.00	N	PCR	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.20 – DUBBO REGIONAL THEATRE & CONVENTION CENTRE

### THEATRE

Shows/Events: Concerts, Plays, Dance, Musicals, Fashion Parades, Opera, Bands, Recitals, Presentation and Award Nights (includes complimentary use of Theatre Foyer and Green Room).

#### MONDAY – THURSDAY

##### PER DAY

Professional/Commercial or 11% of net Box Office income – whichever is the greater.	\$1,380.00	\$128.64	\$1,415.00	Y	PCR	10%
Dubbo Performing Arts Businesses	\$1,190.00	\$110.91	\$1,220.00	Y	PCR	10%
Community/Not-for-Profit	\$1,070.00	\$99.73	\$1,097.00	Y	PCR	10%
Schools/Registered Charity	\$855.00	\$79.73	\$877.00	Y	PCR	10%

#### FRIDAY – SUNDAY AND PUBLIC HOLIDAYS

##### PER DAY

Professional/Commercial or 11% of net Box Office income – whichever is the greater.	\$1,590.00	\$148.18	\$1,630.00	Y	PCR	10%
Dubbo Performing Arts Businesses	\$1,390.00	\$129.55	\$1,425.00	Y	PCR	10%
Community/Not-for-Profit	\$1,280.00	\$119.27	\$1,312.00	Y	PCR	10%
Schools/Registered Charity	\$1,070.00	\$99.73	\$1,097.00	Y	PCR	10%

### FILM SCREENINGS

##### PER DAY

Professional/Commercial	\$680.00	\$63.36	\$697.00	Y	PCR	10%
Dubbo Performing Arts Businesses	\$600.00	\$55.91	\$615.00	Y	PCR	10%
Community/Not-for-Profit	\$550.00	\$51.27	\$564.00	Y	PCR	10%
Schools/Registered Charity	\$440.00	\$41.00	\$451.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CONFERENCES AND MEETINGS

(Includes complimentary use of Theatre Foyer and Green Room)

### (4 HOURS)

Professional/Commercial	\$660.00	\$61.55	\$677.00	Y	PCR	10%
Community/Not-for-Profit	\$443.00	\$41.36	\$455.00	Y	PCR	10%
Schools/Registered Charity	\$328.00	\$30.64	\$337.00	Y	PCR	10%

### (1 DAY)

Professional/Commercial	\$1,320.00	\$123.00	\$1,353.00	Y	PCR	10%
Community/Not-for-Profit	\$1,075.00	\$100.18	\$1,102.00	Y	PCR	10%
Schools/Registered Charity	\$860.00	\$80.18	\$882.00	Y	PCR	10%

### (2 DAYS – TOTAL)

Professional/Commercial	\$2,350.00	\$219.00	\$2,409.00	Y	PCR	10%
Community/Not-for-Profit	\$1,900.00	\$177.09	\$1,948.00	Y	PCR	10%
Schools/Registered Charity	\$1,460.00	\$136.09	\$1,497.00	Y	PCR	10%

### (3 DAYS – TOTAL)

Professional/Commercial	\$3,330.00	\$310.36	\$3,414.00	Y	PCR	10%
Community/Not-for-Profit	\$2,675.00	\$249.27	\$2,742.00	Y	PCR	10%
Schools/Registered Charity	\$2,050.00	\$191.09	\$2,102.00	Y	PCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## LOCAL COMMUNITY & NON COMMERCIAL PERFORMING ARTS ORGANISATIONS

Monday–Thursday per day for first 300 seats	\$985.00	\$91.82	\$1,010.00	Y	PCR	10%
For each seat thereafter	\$0.75	\$0.07	\$0.80	Y	PCR	10%
Friday–Sunday per day for first 300 seats	\$1,065.00	\$99.27	\$1,092.00	Y	PCR	10%
For each seat thereafter	\$1.75	\$0.17	\$1.85	Y	PCR	10%

## FOYER – CONVENTION CENTRE (ART EXHIBITIONS)

(One–off fee for exhibitions on display for one month or less during business hours)

per month	\$325.00	\$0.00	\$0.00	Y	PCR	10%
pro rata – per day	\$15.00	\$2.73	\$30.00	Y	PCR	10%

## THEATRE FOYER

Stand alone events including trade shows, exhibitions, displays, fashion parades, launches and cocktail events (Does not include sit down lunches or dinners)

### 8 HOURS DURATION

per day – Professional/Commercial	\$500.00	\$46.64	\$513.00	Y	PCR	10%
per day – Community/Not–for–Profit	\$400.00	\$37.27	\$410.00	Y	PCR	10%
per day – Schools/Registered Charity	\$300.00	\$28.00	\$308.00	Y	PCR	10%

## CITY OF DUBBO EISTEDDFOD

Venue Hire of Theatre and/or Convention Centre and Kitchen over a period of 21 days. Additional fees apply for hire of equipment and staff overtime.	\$16,000.00	\$1,490.91	\$16,400.00	Y	PCR	10%
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## GREEN ROOM (MEETING ROOM FOR 6 PEOPLE)

### MINIMUM THREE (3) HOUR BOOKING

Only available Mon–Fri 9am–5pm and on non performance related days

per hour	\$25.00	\$2.36	\$26.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CONVENTION CENTRE

Venue Hire fee includes complimentary use of Convention Centre Foyer and Oxley Room when Macquarie Auditorium is hired.

## FULL MACQUARIE AUDITORIUM

### PER DAY

Professional/Commercial	\$1,320.00	\$123.00	\$1,353.00	Y	PCR	10%
Community/Not-for-Profit	\$1,045.00	\$97.45	\$1,072.00	Y	PCR	10%
Schools/Registered Charity	\$820.00	\$76.45	\$841.00	Y	PCR	10%

## HALF MACQUARIE AUDITORIUM

### PER DAY

Professional/Commercial	\$500.00	\$46.64	\$513.00	Y	PCR	10%
Community/Not-for-Profit	\$400.00	\$37.27	\$410.00	Y	PCR	10%
Schools/Registered Charity	\$300.00	\$28.00	\$308.00	Y	PCR	10%

## OXLEY ROOM

### PER DAY

Professional/Commercial	\$220.00	\$20.45	\$225.00	Y	PCR	10%
Community/Not-for-Profit	\$200.00	\$18.64	\$205.00	Y	PCR	10%
Schools/Registered Charity	\$180.00	\$16.82	\$185.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## OXLEY ROOM PHOTOGRAPHY SPACE – STILLS AND MEET & GREETs

### PER HOUR

Professional/Commercial	\$110.00	\$10.27	\$113.00	Y	PCR	10%
Dubbo Performing Arts Businesses	\$100.00	\$9.36	\$103.00	Y	PCR	10%
Community/Not-for-Profit	\$90.00	\$8.45	\$93.00	Y	PCR	10%
Schools/Registered Charity	\$70.00	\$6.55	\$72.00	Y	PCR	10%

## CELEBRATION PACKAGE

120 guests – Theatre Foyer	\$1,600.00	\$136.36	\$1,500.00	Y	MB	10%
Includes venue hire (8 hours), white linen napkins and tablecloths, bridal and cake skirting, kitchen hire fee, radio microphone and Venue Supervisor. \$12.00 per additional guest beyond 120 guests.						

## REHEARSALS/BUMP IN AND OUT – THEATRE & CONVENTION CENTRE

(Not on Performance Day)

### Rehearsals

Those times when no members of the public are present and the company is rehearsing on a day other than the performance day. No front-of-house access. This rate includes one Staff Member.

### Bump-in/Bump-out

To be setting up and packing up (set up and set down) for an event including unloading sets, costumes, lights, sound gear, receiving deliveries, setting tables, displaying banners and not on the day of the event/performance. The bump-in/bump-out fee is charged at an hourly rate minimum of four hours. The rate includes one staff member.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### PER HOUR – MINIMUM 4 HOURS

Professional/Commercial	\$123.00	\$7.27	\$80.00	Y	PCR	10%
Dubbo Performing Arts Businesses	\$103.00	\$6.82	\$75.00	Y	PCR	10%
Community/Not-for-Profit	\$93.00	\$6.36	\$70.00	Y	PCR	10%
Schools/Registered Charity	\$72.00	\$5.91	\$65.00	Y	PCR	10%

### ITINERANT TRADERS

Foyer	\$2,200.00	\$205.00	\$2,255.00	Y	PCR	10%
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### PER DAY

Full Macquarie Auditorium	\$4,100.00	\$382.09	\$4,203.00	Y	PCR	10%
Half Macquarie Auditorium	\$3,588.00	\$334.36	\$3,678.00	Y	PCR	10%

### CATERED EVENTS

Sit down lunches, dinners including Balls, Dances, Weddings, Award Presentations.

Includes tables, chairs, crockery, cutlery and glassware.

Charge – per person – in lieu of Venue Hire Fee	\$6.00	\$0.55	\$6.00	Y	PCR	10%
Per person charge or minimum venue hire fee applies – whichever is the greater						
Macquarie Auditorium – Minimum	\$1,260.00	\$117.45	\$1,292.00	Y	PCR	10%
Half Macquarie Auditorium – Minimum	\$800.00	\$74.55	\$820.00	Y	PCR	10%
Oxley Room – Minimum	\$330.00	\$30.82	\$339.00	Y	IS	10%
Theatre Foyer – Minimum	\$676.50	\$63.09	\$694.00	Y	IS	10%
White linen tablecloth – per tablecloth	\$8.50	\$0.77	\$8.50	Y	PCR	10%
White linen napkin – per napkin	\$1.00	\$0.09	\$1.00	Y	PCR	10%
Black chair cover (Client covers chairs) – per chair	\$3.70	\$0.26	\$2.90	Y	PCR	10%
Black chair cover with white organza sash (Client covers chairs) – per chair	\$4.00	\$0.35	\$3.80	Y	PCR	10%

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CATERED EVENTS [continued]

Black chair cover (DRTCC covers chairs) – per chair	\$6.00	\$0.35	\$3.80	Y	PCR	10%
Black chair cover with white organza sash (DRTCC covers chairs) – per chair	\$6.93	\$0.45	\$4.95	Y	IS	10%
DRTCC covers chairs)						
LED Flameless Candles x 3 Tiered	\$6.60	\$0.64	\$7.00	Y	IS	10%
White table skirting – per day	\$60.00	\$5.64	\$62.00	Y	PCR	10%
White cake table skirting – per day	\$30.00	\$2.82	\$31.00	Y	PCR	10%
Bathroom Towels – per towel	\$6.00	\$0.59	\$6.50	Y	PCR	10%
Corkage Fee – per bottle	\$8.00	\$0.73	\$8.00	Y	PCR	10%
Applies to any wine tasting by external provider conducted on site.						
Tea & Coffee per head (continuous)	\$4.00	\$0.36	\$4.00	Y	PCR	10%
Tea, Coffee & Biscuits per head (continuous)	\$6.00	\$0.55	\$6.00	Y	PCR	10%
Tea, Coffee, Orange Juice & Biscuits per head (continuous)	\$7.50	\$0.68	\$7.50	Y	PCR	10%

## TRADING STOCK

Drinks, Confectionary and Bar Sales			Cost + Margin	Y	MB	10%
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## KITCHEN HIRE (CHARGED DIRECTLY TO THE APPROVED CATERER UNLESS OTHERWISE STIPULATED).

Including utilities such as gas, electricity and water.

per day	\$215.00	\$20.45	\$225.00	Y	MB	10%
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## COFFEE MACHINE ON CART

Hirer to provide own stock – per day	\$150.00	\$13.64	\$150.00	Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CONTINGENCY VENUE HIRE (IE WET WEATHER)

Bare set up in Oxley Room (Empty Space)	\$55.00	\$5.14	\$56.50	Y	IS	10%
Bare set up in Macquarie Auditorium or any foyer (Empty space)	\$224.99	\$21.00	\$231.00	Y	MB	10%
8 business hours notice required. Deposit must be paid to guarantee availability of the venue and is non-refundable. If booking proceeds, deposit will be credited to the balance owing.						
Bare set up in Theatre (Standard Rig)	\$315.00	\$28.64	\$315.00	Y	MB	10%
8 business hours notice required. Deposit must be paid to guarantee availability of the venue and is non-refundable. If booking proceeds, deposit will be credited to the balance owing.						

## STAFF WAGES (PER STAFF MEMBER, PER HOUR – MINIMUM 3 HOUR CALL)

Venue Supervisor for bump-in/set-up or at the event	\$55.00	\$5.00	\$55.00	Y	MB	10%
8 hours included in venue hire fee. \$55.00 per hour thereafter. The Venue Supervisor's chargeable time begins at the time of public entry and finishes either when access to backstage is no longer required or at the discretion of the Technical and Production Co-ordinator, depending on the requirements and complexity of the event. The Venue Supervisor oversees all technical aspects of the event including audio, lighting, the raised stage and the flying system (only DRTCC staff members permitted to do this). The Venue Supervisor is the Hirer's first point of contact for information and assistance with any AV or technical aspects of the event and venue and is also there to supervise and assist any external AV providers. The Venue Supervisor will not and cannot be assigned a dedicated task or technical role that they are unable to walk away from in the event of an emergency. The Venue Supervisor must always be available to troubleshoot, provide information to technical staff etc. The Hirer will be invoiced for all additional hours over 8 hours worked by the Venue Supervisor where a Venue Supervisor has been allocated to an event. The Technical and Production Co-ordinator determines the need for the Venue Supervisor depending on the requirements and complexity of the event.						
Front-of-House Staff	\$55.00	\$5.00	\$55.00	Y	MB	10%
8 hours included in venue hire fee. \$55.00 per hour thereafter. The Front-of-House Duty Person's chargeable time begins from the time the client accesses the building and finishes at the official ending time of the event. The Front-of-House Duty Person is responsible for overseeing the event from a Workplace Health and Safety (WH&S), First Aid, Responsible Service of Alcohol (RSA) perspective including supervising all bar staff and is the Chief Warden in the case of a fire evacuation. The Front-of-House Duty Person is also the Hirer's first point of contact for information regarding the venue and assistance with controlling and instructing patrons. The Hirer will be invoiced for all additional hours over 8 hours worked by the Front-of-House Duty Person.						
Technical Staff	\$55.00	\$5.00	\$55.00	Y	MB	10%
Ushers – minimum 3 hour call	\$75.00	\$6.82	\$75.00	Y	MB	10%
Cleaning Staff	\$40.00	\$3.64	\$40.00	Y	MB	10%
Art Exhibition Install Supervisor	\$55.00	\$5.00	\$55.00	Y	MB	10%
Art Exhibition Install Casual	\$35.00	\$3.18	\$35.00	Y	MB	10%
Merchandise Reconciliation involving invoicing – per hour	\$55.00	\$5.00	\$55.00	Y	MB	10%
Merchandise Staff/Brochure distributors/Box Office	\$35.00	\$3.18	\$35.00	Y	MB	10%
Bar Staff for special events or requested tray service (does not apply to normal bar operations)	\$30.00	\$2.73	\$30.00	Y	MB	10%

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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## STAFF WAGES (PER STAFF MEMBER, PER HOUR – MINIMUM 3 HOUR CALL) [continued]

Sunday	\$71.50	\$6.55	\$72.00	Y	IS	10%
Staff Wages (per staff member, per hour – minimum 3 hour call)						
Public Holidays	\$90.00	\$8.18	\$90.00	Y	MB	10%

## YAMAHA CONCERT GRAND PIANO HIRE

Theatre/Convention Centre stage only

### PER DAY PLUS TUNING COSTS IF REQUESTED

Professional/Commercial	\$325.00	\$30.36	\$334.00	Y	MB	10%
Community/Not-for-Profit	\$57.00	\$5.36	\$59.00	Y	MB	10%
Schools/Registered Charity	\$52.00	\$4.91	\$54.00	Y	MB	10%
Available on Theatre and Convention Centre stage only. Not available for use in foyers.						

## ROSTRA

### EACH PER DAY

Professional/Commercial	\$30.00	\$2.82	\$31.00	Y	MB	10%
Community/Not-for-Profit	\$27.00	\$2.55	\$28.00	Y	MB	10%
Schools/Registered Charity	\$24.00	\$2.27	\$25.00	Y	MB	10%

## MIRROR BALL

per day	\$30.00	\$2.82	\$31.00	Y	MB	10%
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## RED CARPET

per day	\$70.00	\$6.55	\$72.00	Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## GAFFA TAPE

per roll	\$25.00	\$2.36	\$26.00	Y	MB	10%
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## OXLEY ROOM PROJECTOR AND SCREEN

### PER DAY

Professional/Commercial	\$165.00	\$15.45	\$170.00	Y	MB	10%
Community/Not-for-Profit	\$155.00	\$14.45	\$159.00	Y	MB	10%
Schools/Registered Charity	\$125.00	\$11.73	\$129.00	Y	MB	10%

## PORTABLE PROJECTOR AND SCREEN

### EACH PER DAY

Professional/Commercial	\$270.00	\$25.18	\$277.00	Y	MB	10%
Community/Not-for-Profit	\$250.00	\$23.36	\$257.00	Y	MB	10%
Schools/Registered Charity	\$210.00	\$19.64	\$216.00	Y	MB	10%

## THEATRE DATA PROJECTOR AND SCREEN

### EACH PER DAY

Professional/Commercial	\$265.00	\$24.73	\$272.00	Y	MB	10%
Community/Not-for-Profit	\$245.00	\$22.91	\$252.00	Y	MB	10%
Schools/Registered Charity	\$205.00	\$19.18	\$211.00	Y	MB	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FOLLOW SPOT

### EACH PER DAY (+ LABOUR CHARGES)

Professional/Commercial Two speakers on stands.	\$70.00	\$6.55	\$72.00	Y	MB	10%
Community/Not-for-Profit	\$50.00	\$4.73	\$52.00	Y	MB	10%
Schools/Registered Charity	\$30.00	\$2.82	\$31.00	Y	MB	10%

## PORTABLE PA SYSTEM

Two speakers on stands, one radio microphone

### EACH PER DAY

Professional/Commercial	\$95.00	\$8.91	\$98.00	Y	MB	10%
Community/Not-for-Profit	\$80.00	\$7.55	\$83.00	Y	MB	10%
Schools/Registered Charity	\$70.00	\$6.55	\$72.00	Y	MB	10%

## LAPTOP COMPUTER

### EACH PER DAY

Professional/Commercial	\$75.00	\$7.00	\$77.00	Y	MB	10%
Community/Not-for-Profit	\$65.00	\$6.09	\$67.00	Y	MB	10%
Schools/Registered Charity	\$60.00	\$5.64	\$62.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## MICROPHONE AND STAND CLASS 1 (NB: 1 INCLUDED IN VENUE HIRE FEE) VOCAL

### EACH PER DAY

Professional/Commercial	\$18.00	\$1.68	\$18.50	Y	MB	10%
Community/Not-for-Profit	\$15.99	\$1.50	\$16.50	Y	MB	10%
Schools/Registered Charity	\$13.00	\$1.23	\$13.50	Y	MB	10%

## MICROPHONE AND STAND CLASS 2 (INSTRUMENTAL, SPECIALIST AND RADIO MICROPHONES)

### EACH PER DAY

Professional/Commercial	\$28.00	\$2.64	\$29.00	Y	MB	10%
Community/Not-for-Profit	\$26.00	\$2.45	\$27.00	Y	MB	10%
Schools/Registered Charity	\$23.00	\$2.18	\$24.00	Y	MB	10%

## HEADSET MICROPHONE

### EACH PER DAY

Professional/Commercial	\$60.00	\$5.64	\$62.00	Y	MB	10%
Community/Not-for-Profit	\$58.00	\$5.45	\$60.00	Y	MB	10%
Schools/Registered Charity	\$55.00	\$5.18	\$57.00	Y	MB	10%

## MUSIC STANDS & SCENCE LIGHTS

### EACH PER DAY

Professional/Commercial	\$6.00	\$0.00	\$0.00	Y	MB	10%
Community & Not-for-Profit	\$4.00	\$0.00	\$0.00	Y	MB	10%
Schools/Registered Charity	\$3.00	\$0.00	\$0.00	Y	MB	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ELECTRONIC WHITEBOARD

### PER DAY

Professional/Commercial	\$75.00	\$3.45	\$38.00	Y	MB	10%
Community/Not-for-Profit	\$67.00	\$3.09	\$34.00	Y	MB	10%
Schools/Registered Charity	\$59.00	\$2.73	\$30.00	Y	MB	10%

## SMOKE MACHINE

### PER DAY

Professional/Commercial	\$60.00	\$5.64	\$62.00	Y	MB	10%
Community/Not-for-Profit	\$53.00	\$5.00	\$55.00	Y	MB	10%
Schools/Registered Charity	\$46.00	\$4.36	\$48.00	Y	MB	10%

## FOLDBACK MONITORS (NB: 2 INCLUDED IN THE HIRE)

### EACH PER DAY

Professional/Commercial	\$25.00	\$2.36	\$26.00	Y	MB	10%
Community/Not-for-Profit	\$20.00	\$1.91	\$21.00	Y	MB	10%
Schools/Registered Charity	\$15.99	\$1.55	\$17.00	Y	MB	10%

## OTHER

### BALLET FLOORING (TARKETT)

per booking	\$280.00	\$25.45	\$280.00	Y	MB	10%
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### BALLET BARRE

per day	\$65.00	\$6.36	\$70.00	Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ADVERTISING

Dedicated website banner Subject to availability.	\$175.00	\$15.91	\$175.00	Y	MB	10%
Dedicated e-newsletter Subject to availability.	\$120.00	\$11.18	\$123.00	Y	MB	10%
Facebook Sponsored Campaigns – Min \$50 investment Minimum \$50 investment	Actual Costs including GST + 12.5%			Y	MB	10%

## BLACK & WHITE PHOTOCOPYING & PRINTING

Black & White – A4 – Over 10 pages – per copy	\$0.00	\$0.06	\$0.65	Y	MB	10%
Black & White – A4 – up to 10 pages – per copy	\$0.00	\$0.08	\$0.85	Y	MB	10%

## COLOUR PHOTOCOPYING & PRINTING

Colour – A4 – Up to 10 pages – per copy	\$1.20	\$0.11	\$1.25	Y	MB	10%
Colour – A4 – over 10 copies – per page	\$0.80	\$0.08	\$0.85	Y	MB	10%

## SITE FEE (EXTERNAL) INCLUDES ELECTRICITY

per day	\$33.00	\$3.09	\$34.00	Y	MB	10%
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## THREE PHASE POWER

Three Phase Power – per day	\$58.00	\$5.41	\$59.50	Y	MB	10%
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## PIANO TUNING

Piano Tuning – per tune	\$178.00	\$16.18	\$178.00	Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SPECIAL EXTERNAL HIRE OF EQUIPMENT

Hanging of External Banners	\$0.00	\$2.50	\$27.50	Y	PCR	10%
Special External Hire of Equipment (includes administration fee)	Actual Costs + 12.5% + GST			Y	MB	10%
Includes administration fee						
Special External Hire of Equipment (includes administration fee)	Actual Costs + 12.5%			Y	MB	10%

## WELLINGTON CIVIC HALL

### HALL (MAIN SECTION) :

#### Use of Facilities – Civic centre

9am – 1pm	\$107.00	\$14.55	\$160.00	Y	PCR	10%
Air Conditioner Shall be Turned on						
2pm – 6pm	\$107.00	\$14.55	\$160.00	Y	PCR	10%
At the Discretion of the Manager						
6pm – 12am	\$123.00	\$15.45	\$170.00	Y	PCR	10%
Fees May Increase if heating required all day						

### SUPPER ROOM :

#### Use of Facilities – Civic centre

9am – 1pm	\$90.00	\$10.00	\$110.00	Y	PCR	10%
2pm – 6pm	\$90.00	\$10.00	\$110.00	Y	PCR	10%
6pm – 12am	\$98.00	\$10.91	\$120.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## BAR :

### Use of Facilities – Civic centre

9am – 1pm	\$73.00	\$6.91	\$76.00	Y	PCR	10%
2pm – 6pm	\$73.00	\$6.91	\$76.00	Y	PCR	10%
6pm – 12am	\$73.00	\$6.91	\$76.00	Y	PCR	10%

## KITCHEN :

### Use of Facilities – Civic centre

9am – 1pm	\$73.00	\$6.91	\$76.00	Y	PCR	10%
2pm – 6pm	\$73.00	\$6.91	\$76.00	Y	PCR	10%
6pm – 12am	\$73.00	\$6.91	\$76.00	Y	PCR	10%

## KIOSK :

### Use of Facilities – Civic centre

9am – 1pm	\$38.00	\$3.64	\$40.00	Y	PCR	10%
2pm – 6pm	\$38.00	\$3.64	\$40.00	Y	PCR	10%
6pm – 12am	\$38.00	\$3.64	\$40.00	Y	PCR	10%

## STAGE :

### Use of Facilities – Civic centre

9am – 1pm	\$38.00	\$4.36	\$48.00	Y	PCR	10%
2pm – 6pm	\$38.00	\$4.36	\$48.00	Y	PCR	10%
6pm – 12am	\$46.00	\$5.18	\$57.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DRESSING ROOMS :

### Use of Facilities – Civic centre

9am – 1pm	\$28.00	\$2.64	\$29.00	Y	PCR	10%
2pm – 6pm	\$28.00	\$2.64	\$29.00	Y	PCR	10%
6pm – 12am	\$28.00	\$2.64	\$29.00	Y	PCR	10%

## FOYER :

### Use of Facilities – Civic centre

9am – 1pm	\$80.00	\$9.09	\$100.00	Y	PCR	10%
2pm – 6pm	\$80.00	\$9.09	\$100.00	Y	PCR	10%
6pm – 12am	\$90.00	\$10.00	\$110.00	Y	PCR	10%

## AFTER MIDNIGHT :

### Use of Facilities – Civic centre

Per 1/2 Hour or Part Thereof	\$62.00	\$5.91	\$65.00	Y	PCR	10%
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## FOYER ONLY :

### Use of Facilities – Civic centre

9am – 1pm	\$90.00	\$8.55	\$94.00	Y	PCR	10%
2pm – 6pm	\$90.00	\$8.55	\$94.00	Y	PCR	10%

## STAGE ONLY (MUSIC TEACHING/BAND PRACTICE) :

### UP TO 3 STUDENTS:

### Use of Facilities – Civic centre

9am – 1pm	\$27.00	\$3.64	\$40.00	Y	PCR	10%
2pm – 6pm	\$27.00	\$3.64	\$40.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### MORE THAN 3 STUDENTS:

#### Use of Facilities – Civic centre

9am – 1pm	\$42.00	\$5.45	\$60.00	Y	PCR	10%
2pm – 6pm	\$42.00	\$5.45	\$60.00	Y	PCR	10%
Full Use of Hall (8am – 6pm)	\$612.00	\$57.73	\$635.00	Y	PCR	10%
Full Use of Supper Room/Bar/Kitchen	\$439.00	\$41.36	\$455.00	Y	PCR	10%

### SETUP

#### Use of Facilities – Civic centre

Exclusive Use of Any Part of the Building for Setting Up Prior to Event		50% Applicable Rate		Y	PCR	10%
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### SEATING :

#### Use of Facilities – Civic centre

First 350 Free of Charge	\$0.00	\$0.00	\$0.00	N	PCR	N/A
Extra 50 or Part Thereof	\$14.00	\$1.36	\$15.00	Y	PCR	10%

### MISCELLANEOUS :

#### Use of Facilities – Civic centre

Table Cloths			At Cost	Y	PCR	10%
Glasses Only (Per Head Attending)	\$2.00	\$0.23	\$2.50	Y	PCR	10%
Full Crockery (Per Head Sitting)	\$2.00	\$0.23	\$2.50	Y	PCR	10%
If Re-Washing Necessary (Per Hour)	\$57.00	\$5.41	\$59.50	Y	PCR	10%
Minimum Lights (Per Performance)	\$26.00	\$2.45	\$27.00	Y	PCR	10%
Full Stage Lights (Per Performance)	\$43.00	\$4.09	\$45.00	Y	PCR	10%
Debutante Practice (Per Session)	\$35.00	\$5.45	\$60.00	Y	PCR	10%
Carpet Hire (Per Session)	\$35.00	\$3.27	\$36.00	Y	PCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## EXTERNAL HIRE :

### Use of Facilities – Civic centre

Chairs (Per Chair Per Day)	\$2.00	\$0.23	\$2.50	Y	PCR	10%
Tables (Per Table Per Day)	\$8.00	\$0.77	\$8.50	Y	PCR	10%
Glasses (Each)	\$1.00	\$0.14	\$1.50	Y	PCR	10%
Crockery (Per Setting)	\$1.00	\$0.14	\$1.50	Y	PCR	10%
Cutlery (Per Setting)	\$1.00	\$0.14	\$1.50	Y	PCR	10%

## GENERAL MANAGER'S DELEGATION

General Manager's Delegation	General Manager delegated the authority to negotiate all fees relating to Function 7.20.			Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 7.21 – WESTERN PLAINS CULTURAL CENTRE

### ADMISSION FEES (CHARGED FOR SPECIFIC EVENTS ONLY)

Admission Fees Charge to partially cover operational costs.

#### EXHIBITION CATEGORY A (NATIONAL SIGNIFICANCE)

Adult	\$15.00	\$0.00	\$15.00	N	PCR	GST Free
Concessions/Students	\$7.00	\$0.00	\$7.00	N	PCR	GST Free
Children under 16 years			No Charge	N	PCR	GST Free

#### GUIDED TOURS

After Hours (per person/Min. 20 People)	\$6.00	\$0.00	\$7.00	N	PCR	GST Free
School tour (per person, extended hour/paid guide)	\$5.00	\$0.00	\$5.00	N	PCR	GST Free

#### WORKSHOPS

School Workshops Photo/Clay price per student (Minimum charge of \$192.00)	\$18.00	\$0.00	\$18.00	N	PCR	GST Free
School Workshops (all other) price per student (Minimum charge of \$168.00)	\$16.00	\$0.00	\$16.00	N	PCR	GST Free
Custom workshops			By Negotiation	N	PCR	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ADULT (ART 101)

Adult (Art 101)			\$155 (+ Materials)	N	PCR	GST Free
Friends of WPCC			Total Cost + 130%	N	PCR	GST Free
			Last YR Fee \$155 (+ Materials)			
General			Total Cost + 130%	N	PCR	GST Free
			Last YR Fee \$180 (+ Materials)			

### CHILDRENS (ART GANG!)

Friends of WPCC	\$225.00	\$0.00	\$225.00	N	PCR	GST Free
General	\$280.00	\$0.00	\$280.00	N	PCR	GST Free

### SCHOOL HOLIDAY FUN CLASSES

Friends of WPCC	\$25.00	\$0.00	\$25.00	N	PCR	GST Free
General	\$30.00	\$0.00	\$30.00	N	PCR	GST Free

### SCHOOL HOLIDAY MASTER CLASSES

Friends of WPCC	\$50.00	\$0.00	\$50.00	N	PCR	GST Free
General	\$60.00	\$0.00	\$60.00	N	PCR	GST Free

### ANNUAL VENUE HIRE

Fee applied for hire of facility to partially cover operational costs

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## ANNUAL HIRE

As per agreed contracts with other parties

Family History	\$1,010.00	\$0.00	\$1,061.00	N	PCR	GST Free
U3A	\$744.00	\$0.00	\$782.00	N	PCR	GST Free
Field Naturalists	\$216.00	\$0.00	\$225.00	N	PCR	GST Free
Dubbo Eisteddfod	\$205.00	\$0.00	\$361.00	N	PCR	GST Free
Dubbo Theatre Company	\$1,536.00	\$0.00	\$1,575.00	N	IS	GST Free
Additional hours – classroom per hour – 50% of community rate	\$5.00	\$0.00	\$5.00	N	PCR	GST Free
Additional hours – studio per hour – 50% of community rate	\$9.00	\$0.00	\$9.00	N	PCR	GST Free

## CASUAL VENUE HIRE

(Open in blocks 9am–12noon; 1pm–4pm; 5pm–8pm)

Fee applied for hire of facility to partially cover operational costs.

## MEETING ROOM

(Community) – per hour, minimum three hour booking	\$10.00	\$0.00	\$10.00	N	PCR	GST Free
(Corporate) – per hour, minimum three hour booking	\$25.00	\$0.00	\$25.00	N	PCR	GST Free

## STUDIOS (WET & DARK ROOM)

(Community) – per hour, minimum three hour booking	\$18.00	\$0.00	\$18.00	N	PCR	GST Free
(Corporate) – per hour, minimum three hour booking	\$50.00	\$0.00	\$50.00	N	PCR	GST Free
Printing Press per hour (+ costs + 20%)	\$20.00	\$0.00	\$20.00	N	PCR	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### BLACK BOX DRAMA STUDIO (MEETING, TRAINING, REHEARSAL)

Community – full day booking (8am–5pm)	\$0.00	\$0.00	\$125.00	N	PCR	GST Free
Community – per hour, minimum three hour booking	\$0.00	\$0.00	\$20.00	N	PCR	GST Free
Corporate – full day booking (8am–5pm)	\$0.00	\$0.00	\$350.00	N	PCR	GST Free
Corporate – per hour, minimum three hour booking	\$0.00	\$0.00	\$55.00	N	PCR	GST Free

### BLACK BOX DRAMA STUDIO (PERFORMANCE)

Corporate – per hour, minimum three hour booking	\$0.00	\$0.00	\$115.00	N	PCR	GST Free
Community – per hour, minimum three hour booking	\$0.00	\$0.00	\$42.00	N	PCR	GST Free

### GROUNDS (PER HOUR MINIMUM 3 HOURS)

Workshop Courtyard			By Negotiation	N	PCR	GST Free
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### AUDITORIUM

Auditorium (Business Hours) (per hour Min 3 hours)^	\$70.00	\$0.00	\$70.00	N	PCR	GST Free
Each hour or part thereof after initial 3 hour block	\$70.00	\$0.00	\$70.00	N	PCR	GST Free
Full Day Rate (8am to 5pm)	\$440.00	\$0.00	\$440.00	N	PCR	GST Free
Extended Hire (>2 day)			\$440 + \$300 additional day	N	PCR	GST Free

Last YR Fee  
By Negotiation

Note: Auditorium includes 2 microphones, projector, screen and laptop as standard equipment.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## FOYER AND/OR AUDITORIUM

Foyer and/or Auditorium (After hours only)	\$220.00	\$0.00	\$220.00	N	PCR	GST Free
Plus Actual staff costs – per hour	\$60.00	\$0.00	\$60.00	N	PCR	GST Free
Board Room per hour (Business hours only)	\$38.00	\$0.00	\$38.00	N	PCR	GST Free
Gallery Space – Per 24 hr period, only if space empty	\$2,050.00	\$0.00	\$2,000.00	N	PCR	GST Free
Key Deposit Discretionary (Refundable upon return of keys)	\$50.00	\$0.00	\$50.00	N	PCR	GST Free
Security Access Code (Non – refundable)	\$52.00	\$0.00	\$50.00	N	PCR	GST Free
Hire Cancellation Fee if made within 5 working days of booking (Auditorium/foyer only)	\$110.00	\$0.00	\$100.00	N	PCR	GST Free

## PHOTOCOPYING CHARGE

Black & White – A4 – up to 10 pages – per copy	\$0.80	\$0.08	\$0.85	Y	PCR	10%
Black & White – A4 – Over 10 pages – per copy	\$0.60	\$0.06	\$0.65	Y	PCR	10%
Colour – A4 – up to 10 pages – per copy	\$1.20	\$0.11	\$1.25	Y	PCR	10%
Colour – A4 – Over 10 pages – per copy	\$1.00	\$0.10	\$1.05	Y	PCR	10%

## ADDITIONAL MATERIALS AND CLEANUP

Materials (e.g. Chemicals, art resources)		Cost + 130%	\$60 per hour	Y	PCR	10%
		Last YR Fee				
		Cost + 120%	\$60 per hour			
Additional clean-up (minimum 1/2 hour)		Cost + 120%	\$60 per hour	Y	PCR	10%

## STAFF WAGES – PER HOUR

(General set up of rooms is included in the venue hire fee. Assistance in set up beyond this will be charged)

Staff assistance (min 1/2 hour)	\$60.00	\$0.00	\$60.00	N	PCR	GST Free
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CORPORATE HIRE EQUIPMENT

Based on similar hire costs at other Venues.

### PROJECTOR/LAPTOP

Projector/Laptop – per session	\$52.00	\$0.00	\$50.00	N	MB	GST Free
Maximum day charge for Projector/Laptop	\$100.00	\$0.00	\$100.00	N	MB	GST Free
Video Conferencing – per hour	\$75.00	\$0.00	\$75.00	N	MB	GST Free
IT Support – per 30 mins	\$40.00	\$0.00	\$40.00	N	MB	GST Free
Piano rental (per day)	\$75.00	\$0.00	\$75.00	N	MB	GST Free

### TELECONFERENCING (INCLUDES PHONE AND CALL CHARGES)

per hour (first hour)	\$50.00	\$0.00	\$50.00	N	MB	GST Free
per hour (subsequent)	\$25.00	\$0.00	\$25.00	N	MB	GST Free

### EXHIBITION APPROVAL APPLICATION FEE

Cost of processing applications.

Regional Artists Space – per exhibition	\$50.00	\$0.00	\$50.00	N	FCR	GST Free
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### ART WORK RENTAL FEES

Charges applied to artworks displayed at DCC sites based on similar hire costs at other venues.

Art work rental fee is on a monthly basis or part thereof For exhibiting institutions		0.67% of valuation		N	MB	GST Free
Art work rental fee is on a monthly basis or part thereof		1.5% of valuation		N	MB	GST Free

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RETURN / REMOVAL OF ART WORKS

Return / removal of uncollected art works from exhibitions			Costs + 130%	N	MB	GST Free
			Last YR Fee Actual + 50%			

## PROFESSIONAL CONSULTANCY FEES

### CONSERVATION, PRESERVATION, CURATORIAL, PROGRAMMES

Per Hour	\$100.00	\$0.00	\$100.00	N	MB	GST Free
Materials for the above			Cost + 50%	N	MB	GST Free

## ART WORK SALE FEES

Charges applied to artworks sold whilst on exhibition at the WPCC. Based on similar costs at other venues.

Art work sale fee (variable according to sale price of the artwork)			30% of sale price	N	MB	GST Free
Note: Artist will be the GST agent for all such sales.						
Artwork sale fee at Western Plains Cultural Centre art markets (variable according to sale price of the artwork)			10% of sale price	N	MB	GST Free

## TRADING STOCK

Merchandise Sales			Cost + 30%	Y	MB	10%
Contractual arrangements with exhibition providers may differ from this rate.						

## IMAGE REPRODUCTION FEES

Charges applied to parties using WPCC copyrighted images



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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### FEES ACCORDING TO USAGE:

Research/internal publication	\$90.00	\$0.00    \$90.00	N	FCR	GST Free
Commercial use (inside pages)	\$144.00	\$0.00    \$140.00	N	FCR	GST Free
Commercial use (cover)	\$205.00	\$0.00    \$200.00	N	FCR	GST Free

\* may include chemicals, materials, papers etc includes microphones, laptop, lectern, projector

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 8.01 – HUMAN ENVIRONMENT SERVICES

### FOOD PREMISES INSPECTION FEES

Fee to cover cost of Local Government Compliance Audit and is regulated under the Food Regulation 2004 (as amended)

Administration Fee (Low Risk)	\$57.00	\$0.00	\$57.00	N	S	GST Exempt
Administration Fee (Medium and High)	\$57.00	\$0.00	\$57.00	N	S	GST Exempt
Inspection Fee (Medium and High)	\$153.00	\$0.00	\$153.00	N	S	GST Exempt
Inspection Fee (Medium & High Risk includes Admin Fee)	\$0.00	\$0.00	\$0.00	N	S	GST Exempt
Re Inspection Fee	\$210.00	\$0.00	\$210.00	N	S	GST Exempt

### FOOD PREMISES REGISTRATION FEE

Registration required under Public Health Act.

Fee to cover maintenance of State Food Database for Regulatory Compliance

Food Database Notification Input Data Fee	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
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### IMPROVEMENT NOTICE – FOOD ACT

per Business	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Improvement Notice – Food Act	\$330.00	\$0.00	\$330.00	N	S	GST Exempt
Maximum Fee set under Food Regulations 2010.						

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## REGULATED PREMISES INSPECTION FEES

Registration required under Public Health Act.

Cooling Tower Inspection	\$120.00	\$0.00	\$120.00	N	S	GST Exempt
Regulated System Inspection	\$120.00	\$0.00	\$123.00	N	FCR	GST Exempt
Skin Penetration Business Inspection	\$120.00	\$0.00	\$123.00	N	FCR	GST Exempt
Low Risk Premises – Registration	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Minimum per inspection	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
Per hour & pro rata part hours	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt

## IMPROVEMENT NOTICES AND PROHIBITION ORDERS – PUBLIC HEALTH ACT

Fee to cover the cost of issuing an Improvement Notice/Prohibition Order (maximum fee under Public Health Regulations 2012)

### PER IMPROVEMENT NOTICE/PROHIBITION ORDER

where there is A Regulated System	\$560.00	\$0.00	\$560.00	N	S	GST Exempt
In any Other case	\$270.00	\$0.00	\$270.00	N	S	GST Exempt

### PER REINSPECTION (PROHIBITION ORDER)

per hour (Minimum charge of half and hour, Maximum 2 hours)	\$250.00	\$0.00	\$250.00	N	S	GST Exempt
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## WATER SAMPLING (POOLS/SPAS) – PRIVATE/PUBLIC

Fee to cover the cost of sampling water in private pools/spas

per sample	\$125.00	\$0.00	\$128.00	N	FCR	GST Exempt
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## WATER SAMPLING (POOLS/SPAS) NON-ROUTINE – PUBLIC

per sample	\$0.00	\$0.00	\$0.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### WATER SAMPLING (DRINKING) FEE

Fee to cover the cost of sampling drinking water

per sample	\$130.00	\$0.00	\$134.00	N	FCR	GST Exempt
laboratory costs			+ laboratory costs	Y	FCR	10%

### CARTING OF DRINKING WATER APPROVAL (3 YEARS) (DRAWN FROM COUNCIL MAINS)

Fee to cover cost of processing application

#### APPLICATION FEE

per Application	\$140.00	\$0.00	\$144.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.01 – HORTICULTURAL SERVICES

### CONSULTANCY SERVICES CHARGES

Charge to cover the cost of staff involved in consultations with developers/consultants

#### HORTICULTURAL ADVICE

per hour	\$290.00	\$27.09	\$298.00	Y	FCR	10%
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### DEVELOPER CONTRIBUTIONS – OPEN SPACE (SEC 94) – DUBBO

Contributions required from Developers in accordance with Section 94 Contributions Plan – Open Space & Recreation Facilities

Note 1: Indexing is as per Sec.B10 of Contribution Plan.

#### CITYWIDE

Central (NTH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt
Central (STH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt
East (NTH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt
East (STH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt
West (NTH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt
West (STH)	\$0.00	\$0.00	\$552.61	N	REG	GST Exempt

#### LOCAL PLANNING UNIT

Central (NTH)	\$0.00	\$0.00	\$1,096.36	N	REG	GST Exempt
Central (STH)	\$0.00	\$0.00	\$784.17	N	REG	GST Exempt
East (NTH)	\$0.00	\$0.00	\$1,096.36	N	REG	GST Exempt
East (STH)	\$0.00	\$0.00	\$1,160.03	N	REG	GST Exempt
West (NTH)	\$0.00	\$0.00	\$1,272.26	N	REG	GST Exempt
West (STH)	\$0.00	\$0.00	\$1,315.13	N	REG	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## DRAFTING OF PLAN

Central (NTH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt
Central (STH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt
East (NTH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt
East (STH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt
West (NTH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt
West (STH)	\$0.00	\$0.00	\$4.90	N	REG	GST Exempt

## PLAN ADMINISTRATION

Central (NTH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt
Central (STH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt
East (NTH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt
East (STH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt
West (NTH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt
West (STH)	\$0.00	\$0.00	\$18.90	N	REG	GST Exempt

## TREE CHARGES

Charge to cover the cost of supplying trees and other tree related services

Remove Street Tree	As per Industry Standard for Valuation of Amenity Trees Removal & Replacement		N	FCR	GST Exempt
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## GARDENING SERVICES

Private Work	Actual Costs		Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.02 – LANDCARE SERVICES

### NOXIOUS WEED CERTIFICATE FEE

Fee to cover the cost of issuing Noxious Weeds Certificate

per certificate	\$63.50	\$0.00	\$65.50	N	IS	GST Exempt
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### NOXIOUS WEED REINSPECTION FEE

Charge to cover cost of reinspection

1st Inspection	\$236.00	\$0.00	\$242.00	N	FCR	GST Exempt
2nd Inspection	\$272.00	\$0.00	\$279.00	N	FCR	GST Exempt

### CONSULTANCY SERVICES CHARGES

Charge to cover the cost of staff involved in consultations with developers/consultants

### LANDCARE ADVICE

per hour	\$290.00	\$27.09	\$298.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.05 – SPORTING FACILITIES

### CONSULTANCY SERVICES CHARGES

Charge to cover the cost of staff involved in consultations with developers/consultants

#### SPORTING FIELD ADVICE

per hour	\$290.00	\$27.09 \$298.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.06 – PARKS & LANDCARE OPERATIONS

### GRASS AND TURF CHARGES

Charge to cover the cost of undertaking linemarking for other organisations

#### LINEMARKING

per hour 2 staff (materials at cost)	\$189.70	\$17.68	\$194.50	Y	FCR	10%
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### SPRAYING PRIVATE LAND CHARGES

Charge to cover the cost of undertaking spraying on private land

Hire of spray unit – per day	\$73.00	\$6.82	\$75.00	Y	FCR	10%
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#### WITH MOBILE SPRAY UNIT (TWO OPERATORS)

per hour (Business hours)	\$190.00	\$17.73	\$195.00	Y	FCR	10%
per hour (after hours)	\$375.00	\$35.00	\$385.00	Y	FCR	10%
plus chemical costs			Actual Cost	Y	FCR	10%

### SLASHING CHARGES

Charge to cover cost of slashing on private land

#### TRACTOR DRIVEN SLASHER

per hour (Business hours)	\$226.00	\$21.09	\$232.00	Y	FCR	10%
per hour (after hours)	\$293.00	\$27.36	\$301.00	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.07 – RECREATION PLANNING & PROGRAMS

### SPORTING FACILITIES FEES

Dubbo Regional Sports Council – Affiliation Fee	\$22.00	\$5.00	\$55.00	Y	FCR	10%
Membership Fee						

### GROUND PREPARATION FEE

Fees and charges applied to users of sporting facilities as per agreed briefs for sport specific preparation. Litter control to be charged to sporting organisations on a full cost recovery basis, noting that such charge would not apply if respective clubs undertake their own litter control.

Dubbo Australian Rules	\$835.00	\$78.19	\$860.05	Y	PCR	10%
Dubbo Junior Rugby League	\$3,497.00	\$327.45	\$3,601.91	Y	PCR	10%
Dubbo Junior Rugby Union	\$2,369.00	\$221.83	\$2,440.08	Y	PCR	10%
Dubbo Soccer	\$8,223.00	\$769.97	\$8,469.69	Y	PCR	10%
Dubbo Netball	\$6,897.00	\$645.81	\$7,103.91	Y	PCR	10%
Dubbo Cycle Club	\$550.00	\$51.50	\$566.50	Y	PCR	10%
Dubbo Ultimate Frisbee	\$0.00	\$0.00	\$0.00	Y	PCR	10%
Dubbo Softball	\$0.00	\$0.00	\$0.00	Y	PCR	10%
Wellington Soccer Association	\$2,060.00	\$192.89	\$2,121.80	Y	PCR	10%
Wellington Netball Association	\$546.00	\$51.13	\$562.38	Y	PCR	10%
Wellington Junior Rugby League	\$561.00	\$52.53	\$577.83	Y	PCR	10%
Wellington Junior Rugby Union	\$649.00	\$60.77	\$668.47	Y	PCR	10%
Wellington Tennis Club	\$546.00	\$51.13	\$562.38	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)		GST	Fee Type	GST Code
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## RUGBY LEAGUE

		Actual Costs				
Trial Match – per Match				Y	FCR	10%
Westside – normal seasonal requirements	\$6,014.00	\$563.13	\$6,194.42	Y	PCR	10%
Macquarie – normal seasonal requirements	\$6,014.00	\$563.13	\$6,194.42	Y	PCR	10%
CYMS – normal seasonal requirements	\$6,014.00	\$563.13	\$6,194.42	Y	PCR	10%
Cowboys – normal seasonal requirements	\$1,349.00	\$126.32	\$1,389.47	Y	PCR	10%

## RUGBY UNION

		Actual Costs				
Trial Match – per match				Y	FCR	10%
Kangaroos – normal seasonal requirements	\$6,014.00	\$563.13	\$6,194.42	Y	PCR	10%
Rhinos – normal seasonal requirements	\$6,014.00	\$563.13	\$6,194.42	Y	PCR	10%
Redbacks – normal seasonal requirements	\$2,647.00	\$247.86	\$2,726.41	Y	PCR	10%

## CRICKET

		Actual Costs				
Additional Wicket preparation				Y	FCR	10%
Dubbo Junior	\$5,363.00	\$502.17	\$5,523.89	Y	PCR	10%
Dubbo Senior	\$45,434.99	\$4,254.37	\$46,798.05	Y	PCR	10%
Wellington Cricket Association	\$242.00	\$468.18	\$5,150.00	Y	PCR	10%

## ATHLETICS

Dubbo Athletics	\$3,621.00	\$339.06	\$3,729.63	Y	PCR	10%
Full Facility Hire						
Wellington Little Athletics Club	\$721.00	\$67.51	\$742.63	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## TOUCH FOOTBALL

Dubbo Summer Competition	\$8,175.00	\$765.48	\$8,420.25	Y	PCR	10%
Dubbo Winter Competition	\$3,619.00	\$338.87	\$3,727.57	Y	PCR	10%
Wellington Touch Football Association	\$1,298.00	\$121.54	\$1,336.94	Y	PCR	10%

## GENERAL FEES

Fees applied to hirers of this facility to partially offset operational costs.

Cleaning Additional, Amenities & Canteen			Actual Cost	Y	IS	10%
Linemarking			Actual Cost	Y	IS	10%
Litter Control			Actual Cost	Y	FCR	10%
Additional Bin Supply and Collection			Actual Cost	Y	FCR	10%
Key Deposits – Barden Park (refundable in satisfactory condition)	\$200.00	\$18.18	\$200.00	Y	FCR	10%
Alarm / Security Call Out Fee (plus \$25.00 Administration Charge)			Actual Cost	Y	FCR	10%
Full cost recovery of contractor charge plus administration charge						
Loss / Damage / Repair of Equipment			Actual Cost	Y	FCR	10%
Full cost recovery of contractor charge						
Traffic Management – barrier boards, water barriers, fence webbing etc			Actual Cost	Y	FCR	10%

## USE OF LIGHTS CHARGES

Fees applied to hirers of this facility to partially offset operational costs.

## GENERAL USE FOR CASUAL HIRE AND TRAINING

All fields Dubbo	Net Metered Costs (NMC) + 10% + 100% Last YR Fee			Y	PCR	10%
	Net Metered Costs (NMC) + 10% + 150%					
All fields Wellington	Net Metered Costs (NMC) + 10% + 50% Last YR Fee			Y	PCR	10%
	Net Metered Costs (NMC) + 10% + 150%					

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## SPORTING CLUBS STORAGE CHARGE

Fee to partially cover costs associated with providing the facility.

## COUNCIL BUILDINGS – PERMANENT STORAGE

Annual – per square metre	\$0.00	\$1.00	\$11.00	Y	FCR	10%
Container Sites – Annual	\$0.00	\$27.09	\$298.00	Y	FCR	10%
Seasonal – per square metre	\$0.00	\$0.50	\$5.50	Y	PCR	10%

## PARK / GROUND HIRE FEE

Fees applied to hirers of this facility to partially offset operational costs.

## CALTEX PARK (FORMERLY APEX/EDSC) – OUTER GROUNDS ONLY (NOT MAIN CALTEX PARK OVAL)

Commercial Events – per day	\$1,527.25	\$142.31	\$1,565.43	Y	PCR	10%
Community Events – per day (NFP)	\$190.00	\$17.73	\$195.00	Y	PCR	10%

## CALTEX – MAIN GROUND

Commercial Events – per day	\$0.00	\$136.36	\$1,500.00	Y	PCR	10%
Community Events – per day (NFP)	\$0.00	\$22.73	\$250.00	Y	PCR	10%

## OLLIE ROBBINS OVAL – DUBBO

Circus Fee	\$1,100.00	\$100.00	\$1,100.00	Y	IS	10%
Commercial Events (incl. Concerts) – per day	\$850.00	\$77.27	\$850.00	Y	PCR	10%
Community Markets/Events – per day (NFP)	\$257.00	\$23.36	\$257.00	Y	PCR	10%
NFP – No additional Services provided – less than 4.5 hour hire			Free	N	PCR	N/A
Cleaning, Garbage and additional all services determined at time of event (power additional)			Actual Cost	Y	PCR	10%
Power Usage Charges			Net Metered Charge (NMC) + 150%	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### MACQUARIE LIONS PARK – DUBBO

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
Commercial Events – per day	\$0.00	\$77.27	\$850.00	Y	FCR	10%
NFP – No additional Services provided – less than 4.5 hour hire			Free	Y	FCR	10%

### POLICE Paddock – DUBBO

Police Paddock – Commercial Event	\$850.00	\$79.21	\$871.26	Y	IS	10%
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### TEAMSTERS PARK – WELLINGTON

Includes kitchen, BBQ, toilets, tennis courts & lights

Day rate (9am – 5pm)	\$0.00	\$2.00	\$22.00	Y	PCR	10%
Night time hours (5pm – 11pm)	\$0.00	\$4.55	\$50.00	Y	PCR	10%

### WELLINGTON JAPANESE GARDENS

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
Wedding Hire	\$0.00	\$20.55	\$226.00	Y	PCR	10%

### CAMERON PARK – WELLINGTON

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
NFP – No additional services provided < 4.5 hours hire			Free	N	PCR	N/A

### SIR RODEN CUTLER – DUBBO

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
NFP – No additional services provided < 4.5 hours hire			Free	N	NC	N/A

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## VICTORIA PARK – DUBBO

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
NFP – No additional services provided – < 4.5 hours hire			Free	N	PCR	As applicable

## VICTORIA PARK NO.1 OVAL – DUBBO

Community Markets/Events – per day (NFP)	\$0.00	\$23.36	\$257.00	Y	PCR	10%
NFP – No additional services provided < 4.5 hours hire			Free	N	NC	N/A

## DUBBO REGIONAL BOTANIC GARDEN

### HIRE OF ELIZABETH PARK GARDENS –

Per Event between 10am until 4pm	\$226.00	\$21.09	\$232.00	Y	FCR	10%
Per 1 hour outside 10am until 4pm			Actual Cost	Y	FCR	10%

## SPORTING FACILITIES – FACILITY HIRE

### CALTEX PARK GRANDSTAND HIRE

Fees applied to various users of the services to partially offset operational costs.

Casual hire all areas – includes clean	\$0.00	\$31.82	\$350.00	Y	PCR	10%
Function Room only – per day – includes clean	\$0.00	\$9.09	\$100.00	Y	PCR	10%
Function Room with Kitchen & Bar	\$0.00	\$18.18	\$200.00	Y	PCR	10%
Corporate Lounge	\$0.00	\$5.45	\$60.00	Y	PCR	10%

## DUBBO TOUCH CLUBHOUSE

Fees applied to various users of the services to partially offset operational costs.

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### CASUAL SOCIAL HIRE

Casual Hire (NFP) per use includes clean post event	\$0.00	\$13.64	\$150.00	Y	PCR	10%
Casual Hire – per use includes cleaning post event	\$349.00	\$31.82	\$350.00	Y	PCR	10%
Meeting Hire – <2 hours	\$0.00	\$3.64	\$40.00	Y	PCR	10%

### **DUBBO JUNIOR RUGBY LEAGUE CLUB HOUSE**

Fees applied to various users of the services to partially offset operational costs.

### CASUAL SOCIAL HIRE

NRL/School Casual hire – per use includes clubhouse and canteen	\$0.00	\$13.64	\$150.00	Y	PCR	10%
Casual Hire – per use – includes clubhouse, canteen and post event clean	\$349.00	\$31.82	\$350.00	Y	PCR	10%
Canteen Fee – per use			Actual Cost	Y	PCR	10%
Meeting Hire – <2 hours	\$72.00	\$3.64	\$40.00	Y	PCR	10%

### **VICTORIA PARK CLUBHOUSE (NO.1 OVAL) HIRE FEE**

Fees applied to various users of the services to partially offset operational costs.

Meeting Hire – per use <2 Hours	\$72.00	\$3.64	\$40.00	Y	PCR	10%
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### CASUAL SOCIAL HIRE

Casual hire – per use includes clubhouse clean post event	\$0.00	\$31.82	\$350.00	Y	PCR	10%
Casual Hire (NFP) – Per use includes clubhouse clean post event	\$0.00	\$13.64	\$150.00	Y	PCR	10%



Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## BARDEN PARK ATHLETICS FACILITY

### FULL FACILITY

Full Facility – includes Grandstand, Canteen, Track, Amenities (Excl. Equipment)

Little Athletics – Zone / Regional Carnivals / State (per event)	\$2,573.00	\$239.82	\$2,638.00	Y	PCR	10%
Senior Athletics – Zone / Regional Carnivals	\$2,573.00	\$239.82	\$2,638.00	Y	PCR	10%

### PRIVATE ACCESS YEARLY PASS

Training Pass – 1 Month – Adult	\$21.00	\$2.00	\$22.00	Y	IS	10%
Training Pass – 1 Month – Children (Under 16)	\$15.99	\$1.45	\$16.00	Y	IS	10%
Training Pass – 1 Month – Family	\$39.00	\$3.64	\$40.00	Y	IS	10%
Training Pass – 1 Month – School Relay Team (4 students)	\$39.00	\$3.64	\$40.00	Y	IS	10%
Training Pass – 1 Year Adult	\$100.00	\$9.09	\$100.00	Y	PCR	10%
Training Pass – 1 Year Child (16)	\$70.00	\$6.36	\$70.00	Y	PCR	10%
Training Pass – 1 Year Family	\$180.00	\$16.36	\$180.00	Y	PCR	10%

### COACHING

Club/Association/School (Amateur) – per hour	\$12.00	\$1.09	\$12.00	Y	IS	10%
Professional – per hour	\$20.00	\$2.27	\$25.00	Y	IS	10%
Professional – per annum	\$0.00	\$54.55	\$600.00	Y	IS	10%

### EQUIPMENT HIRE – INCLUDES SET UP AND TAKE DOWN

Full cost recovery of contractor charge

Hurdles – per 100			Actual Cost	Y	FCR	10%
Steeple Chase Hurdles			Actual Cost	Y	FCR	10%
Pole Vault			Actual Cost	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### OTHER EVENT HIRE

Function Room only	\$0.00	\$9.09	\$100.00	Y	PCR	10%
Function Room, Grand Stand, Canteen and Amenities	\$174.25	\$16.36	\$180.00	Y	PCR	10%
Includes one clean post event (excl canteen)						
Canteen Clean – required due to user group not meeting the DCC standard)			Actual Cost	Y	FCR	10%
Full cost recovery of contractor charge						
Function Room Clean – Additional Clean			Actual Cost	Y	FCR	10%
Full cost recovery of contractor charge						
Downstairs Room/Change Room hire	\$175.00	\$16.36	\$180.00	Y	FCR	10%
Includes one clean post event						
Downstairs Room/Change Room Clean – Additional Clean			Actual Cost	Y	FCR	10%
Full cost recovery of contractor charge						
Additional Male / Female / Disabled Toilet Clean			Actual Cost	Y	FCR	10%
Other Sports			Actual Cost	Y	FCR	10%
Change Over Fee – Fields			Actual Cost	Y	FCR	10%

### SCHOOLS USAGE FEE (GENERAL FEES MAY APPLY)

Fee to partially cover costs associated with providing the facility.

#### SCHOOL ATHLETICS CARNIVAL – BARDEN PARK

per day	\$287.00	\$26.82	\$295.00	Y	PCR	10%
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#### SCHOOL ATHLETICS CARNIVAL – RYGATE PARK

##### ATHLETICS TRACK

per day	\$0.00	\$9.09	\$100.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee	GST	Fee Type	GST Code
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**ZONE / REGIONAL / STATE ATHLETICS CARNIVAL – BARDEN PARK**

per day	\$369.00	\$34.45	\$379.00	Y	PCR	10%
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**FITNESS TRAINERS REGISTRATION**

Fee to partially cover costs associated with providing the service.

**REGISTRATION FEE**

per annum	\$206.00	\$19.27	\$212.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 9.08 – AQUATIC LEISURE CENTRES

### DUBBO AQUATIC CENTRE

#### ADMISSION CHARGES

Charges applied to users of the swimming pool facility to partially offset the operational and capital costs of the Centre.

##### ADULT

Companion Card			Free	N	PCR	N/A
Casual visit	\$4.40	\$0.41	\$4.50	Y	PCR	10%
Casual visit between 6.00am and 8.00am	\$3.10	\$0.29	\$3.20	Y	PCR	10%
Aged Pensioner	\$3.00	\$0.27	\$3.00	Y	IS	10%
Swimming Carnival	\$3.60	\$0.34	\$3.70	Y	PCR	10%
Carnival Spectator	\$2.00	\$0.18	\$2.00	Y	IS	10%
Spectator non–swimming adults (outside of Swimming Carnivals)	\$3.00	\$0.27	\$3.00	Y	PCR	10%
Visitors to Collect Children and less than 10 minutes			Free	N	PCR	N/A

##### CHILD (2–16 YEARS)

Casual visit	\$3.10	\$0.28	\$3.10	Y	PCR	10%
Casual visit between 6.00am and 8.00am	\$2.60	\$0.25	\$2.70	Y	PCR	10%
Swimming carnival (school carnivals Only)	\$3.60	\$0.34	\$3.70	Y	PCR	10%
School Learn–to–Swim Sport or PE Classes	\$2.60	\$0.25	\$2.70	Y	PCR	10%
Child (under 2 years)			Free	N	PCR	N/A

#### CONCESSION TICKET CHARGES

##### FITNESS PASSPORT PROGRAM

Fitness Passport Program – per participant	\$4.00	\$0.41	\$4.50	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### ADULT

Books of Swim Tickets x 10 Adult	\$38.00	\$3.55	\$39.00	Y	PCR	10%
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### CHILD

Books of Swim Tickets x 10 Child	\$24.00	\$2.27	\$25.00	Y	PCR	10%
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## SEASON TICKETS

### FULL SEASON

Child (Under 16)	\$200.00	\$18.18	\$200.00	Y	PCR	10%
Adult	\$260.00	\$23.64	\$260.00	Y	PCR	10%
Family	\$480.00	\$43.64	\$480.00	Y	PCR	10%

### HALF SEASON TICKET (SEPTEMBER–DECEMBER / JANUARY–APRIL / NOV–FEB)

Child (Under 16)	\$130.00	\$11.82	\$130.00	Y	PCR	10%
Adult	\$164.00	\$14.91	\$164.00	Y	PCR	10%
Family	\$300.00	\$22.73	\$250.00	Y	PCR	10%
Summer School Holiday Pass (Family)	\$0.00	\$10.00	\$110.00	Y	PCR	10%

### FAMILY DAY TICKET

Any combination as per Medicare Card	\$15.99	\$1.55	\$17.00	Y	PCR	10%
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Note: A Family Day Ticket may be used for only one entry to the complex per day

### MAJOR EVENT PASS

Adult	\$4.40	\$0.40	\$4.40	Y	PCR	10%
Child	\$3.10	\$0.28	\$3.10	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
<b><u>WATER SLIDE CHARGE</u></b>						
Unlimited Waterslide Access	\$15.00	\$1.36	\$15.00	Y	PCR	10%
Water Slide for 6 rides	\$3.00	\$0.27	\$3.00	Y	PCR	10%
<b><u>WATER SLIDE HIRE UP TO 50 PATRONS (NON EXCLUSIVE USE) (1 – 6PM)</u></b>						
per half hour	\$65.00	\$6.36	\$70.00	Y	PCR	10%
per hour	\$115.00	\$10.73	\$118.00	Y	PCR	10%
<b><u>POOL PARTY PACKAGE</u></b>						
Admission for 15 children & 2 Adults, 1 hour waterslide pass, exclusive area, BBQ, shelter and tables	\$150.00	\$13.64	\$150.00	Y	PCR	10%
<b><u>HIRE OF POOL (EXCLUDING SCHOOL CARNIVALS)</u></b>						
without lane ropes included – normal entrance fees per items (1) and (2) above plus – per hour	\$80.00	\$7.27	\$80.00	Y	PCR	10%
with lane ropes included – normal entrance fees as per items (1) and (2) above plus – per day	\$570.00	\$53.18	\$585.00	Y	PCR	10%
Casual use lane hire – normal entrance – per hour	\$0.00	\$1.82	\$20.00	Y	PCR	10%
Full exclusive use of the entire pool – per day	\$0.00	\$90.91	\$1,000.00	Y	PCR	10%
<b><u>CLUB ROOM CHARGES</u></b>						
(a) per hour	\$26.00	\$2.45	\$27.00	Y	PCR	10%
(d) per day	\$95.00	\$9.09	\$100.00	Y	PCR	10%
<b><u>SWIMMING CLUBS</u></b>						
Annual Fee for use of Centre – per swimming member	\$6.00	\$0.56	\$6.15	Y	PCR	10%
Maximum Fee per Club/Association – per annum	\$800.00	\$74.55	\$820.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### SWIM CLUB COACHING – LANE FEE (ANNUAL)

#### *PER LANE*

Club Coach Private (Paid) per hour afternoon	\$0.00	\$0.64	\$7.00	Y	PCR	10%
Club Coach Private (Paid) per hour morning	\$0.00	\$0.45	\$5.00	Y	PCR	10%
per morning Weekly	\$270.00	\$25.45	\$280.00	Y	PCR	10%
per afternoon weekly	\$550.00	\$51.36	\$565.00	Y	PCR	10%

### WATER POLO CLUB

Per Day – 5 Lanes	\$0.00	\$9.09	\$100.00	Y	PCR	10%
Per Day per Lane	\$0.00	\$1.82	\$20.00	Y	PCR	10%

### **WELLINGTON POOL**

Season Tickets Will Be Half Price From 15th January 2018

#### **FAMILY:**

As per Medicare Card

Daily	\$0.00	\$1.09	\$12.00	Y	FCR	10%
Family Season Ticket	\$258.00	\$23.64	\$260.00	Y	PCR	10%

#### **ADULT :**

Use of Facilities – Aquatic Centre

Daily	\$5.00	\$0.41	\$4.50	Y	PCR	10%
Season Ticket	\$155.00	\$14.09	\$155.00	Y	PCR	10%
Spectator – non Swimming Patrons	\$2.00	\$0.18	\$2.00	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## CHILD :

### Use of Facilities – Aquatic Centre

Daily	\$2.00	\$0.18	\$2.00	Y	PCR	10%
Season Ticket (First Child in Family)	\$82.00	\$7.46	\$82.01	Y	PCR	10%
Season Ticket (For Each Other Child in Family)	\$62.00	\$5.64	\$62.00	Y	PCR	10%
Children Under 2			Free	Y	PCR	10%

## PENSIONER/CONCESSION/SENIORS CARD :

### Use of Facilities – Aquatic Centre

Daily	\$2.00	\$0.18	\$2.00	Y	PCR	10%
Season Ticket	\$82.00	\$7.46	\$82.01	Y	PCR	10%

## GROUP RATES :

### Use of Facilities – Aquatic Centre

School Children	\$2.00	\$0.18	\$2.00	Y	PCR	10%
School Learn to Swim Classes	\$2.00	\$0.00	\$2.00	N	PCR	GST Exempt

## DISCOUNT BOOKS OF 10 TICKETS :

### Use of Facilities – Aquatic Centre

Adult	\$41.00	\$3.82	\$42.00	Y	PCR	10%
Child	\$15.00	\$1.36	\$15.00	Y	PCR	10%

## PROFESSIONAL COACHING SERVICES

### Use of Facilities – Aquatic Centre

Use of Pool for Professional Coaching Services (Per Hour)	\$15.00	\$1.36	\$15.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## WELLINGTON AMATEUR SWIMMING CLUB

### Use of Facilities – Aquatic Centre

Professional Coaching (Per Hour Per Lane)	\$5.00	\$0.45	\$5.00	Y	PCR	10%
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## ADDITIONAL FACILITY HIRE

Out of Hours Use of Facility (Per Hour)	\$0.00	\$11.27	\$124.00	Y	PCR	10%
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## GEURIE POOL

### Season Tickets Will Be Half Price From 15th January 2018

Family Daily	\$0.00	\$0.73	\$8.00	Y	PCR	10%
Family Season Ticket	\$155.00	\$14.09	\$155.00	Y	PCR	10%

## ADULT :

### Use of Facilities – Aquatic Centre

Spectator – non swimming adult	\$0.00	\$0.18	\$2.00	Y	PCR	10%
Daily	\$3.00	\$0.27	\$3.00	Y	PCR	10%
Season Ticket	\$88.00	\$8.00	\$88.00	Y	PCR	10%

## CHILD :

### Use of Facilities – Aquatic Centre

Daily	\$2.00	\$0.18	\$2.00	Y	PCR	10%
Season Ticket (First Child in Family)	\$67.00	\$6.09	\$67.00	Y	PCR	10%
Season Ticket (for each other child in family)	\$46.00	\$4.18	\$46.00	Y	PCR	10%
Children Under 2			Free	Y	PCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### PENSIONER/CONCESSION/SENIORS CARD :

#### Use of Facilities – Aquatic Centre

Daily	\$2.00	\$0.18	\$2.00	Y	PCR	10%
Season Ticket	\$67.00	\$6.09	\$67.00	Y	PCR	10%

### GROUP RATES :

#### Use of Facilities – Aquatic Centre

School per child	\$2.00	\$0.18	\$2.00	Y	PCR	10%
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### DISCOUNT BOOKS OF 10 TICKETS :

#### Use of Facilities – Aquatic Centre

Adult	\$26.00	\$2.36	\$26.00	Y	PCR	10%
Child	\$15.00	\$1.36	\$15.00	Y	PCR	10%

### COACHING – LANE FEE

Private	\$0.00	\$0.91	\$10.00	Y	PCR	10%
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### ADDITIONAL FACILITY HIRE

Out of Hours Use of Facility (Per Hour)	\$62.00	\$5.73	\$63.00	Y	PCR	10%
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### GENERAL MANAGER DELEGATION

General Manager Delegation	General Manager delegated the authority to negotiate all fees relating to Function 9.08.			Y	MB	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.01 – CUSTOMER SERVICES

### OTHER CHARGES

Charge to cover the cost of providing photocopies

#### PHOTOCOPY CHARGES

Black & White – A4 – Up to 10 copies – per copy	\$0.80	\$0.08	\$0.85	Y	FCR	10%
Black & White – A4 – Over 10 copies – per copy	\$0.60	\$0.06	\$0.65	Y	FCR	10%
Colour – A4 – Up to 10 copies – per copy	\$1.20	\$0.12	\$1.30	Y	FCR	10%
Colour – A4 – Over 10 copies – per copy	\$1.00	\$0.10	\$1.05	Y	FCR	10%

### GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009

Charge for processing GIPA Applications and charge to cover the cost of providing copies

#### APPLICATION FEE

per application	\$30.00	\$0.00	\$30.00	N	S	GST Exempt
Plus photocopying – per copy	\$0.80	\$0.00	\$0.85	N	S	GST Exempt

#### PROCESSING CHARGE

per hour for each hour of processing time	\$30.00	\$0.00	\$30.00	N	S	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.05 – FINANCIAL ACCOUNTING SERVICES

### OTHER CHARGES

Fee to cover the cost of issuing Sect. 603 Certificates

#### SECTION 603 CERTIFICATE FEE

per certificate	\$75.00	\$0.00	\$75.00	N	S	GST Exempt
Additional Urgency fee (if required within 16 working hours)	\$45.00	\$4.09	\$45.00	Y	S	10%
Guaranteed issue within 48 hours of payment						

### SALE OF LAND FOR UNPAID RATES ADMINISTRATION CHARGE

Charge to offset the Administrative cost associated with proceedings to sell land for unpaid rates under Section 713(2) of the Local Government Act

per property	\$500.00	\$0.00	\$500.00	N	PCR	GST Exempt
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### RETURNED PAYMENT

Fee to cover cost of processing returned Direct Debit or Cheque transactions

per transaction	\$35.00	\$3.18	\$35.00	Y	FCR	10%
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### RATING & VALUATION ENQUIRY FEES

Fee to cover the cost of supplying information from Council's Rates Records including property details, rates and charges levied for previous financial years, copies of notices, land value information, payment details, etc

#### RATES SEARCHES/ENQUIRY FEE

per hour (minimum 1 hour)	\$55.00	\$0.00	\$60.00	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## ENQUIRY FEES – TITLES INFORMATION

Company Extract	\$11.60	\$0.00 \$11.60	N	FCR	GST Exempt
Fee to cover the cost of Titles Searches					
Directorship Search	\$43.70	\$0.00 \$43.70	N	FCR	GST Exempt
Miscellaneous Search	\$43.70	\$0.00 \$43.70	N	FCR	GST Exempt

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.07 – INFORMATION MANAGEMENT SERVICES

### MAP CHARGES

Charge to cover the cost of production and printing of Maps

#### PRODUCTION OF MAPS USING GIS

Black & White A1 & AO maps – per copy	\$29.75	\$0.00	\$31.70	N	FCR	GST Exempt
Black & White – A2 & A3 maps – per copy	\$16.40	\$0.00	\$17.50	N	FCR	GST Exempt
Colour – A1 & AO maps – per copy	\$49.90	\$0.00	\$53.15	N	FCR	GST Exempt
Colour – A2 & A3 maps – per copy	\$29.75	\$0.00	\$31.70	N	FCR	GST Exempt
Colour – A4 maps – per copy	\$15.30	\$0.00	\$16.30	N	FCR	GST Exempt

#### DEVELOPMENT OF NEW MAPS CHARGE

A quote will be provided prior to commencement of work

per hour	\$277.00	\$26.91	\$296.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.09 – CIVIC ADMINISTRATION BUILDINGS

### CIVIC ADMINISTRATION BUILDING – MEETING ROOM HIRE

Charge for use of Meeting Room facilities.

#### USE OF COUNCIL CHAMBER AND CONFERENCE ROOM AREA (ACTIVITIES ASSOCIATED WITH COUNCIL)

per half day or part thereof (Minimum Charge)	\$87.00	\$8.18	\$90.00	Y	MB	10%
per day	\$150.00	\$14.00	\$154.00	Y	MB	10%

### WELLINGTON ADMINISTRATION BUILDING

#### HIRE OF COUNCIL CHAMBERS :

Use of Facilities – Council Chambers

Per Day	\$212.00	\$19.56	\$215.18	Y	FCR	10%
Per 1/2 Day	\$106.00	\$9.78	\$107.59	Y	FCR	10%

#### HIRE OF COUNCIL EQUIPMENT:

Use of General Equipment fee – Civic or other

PA System – (Per Day)	\$123.00	\$11.35	\$124.85	Y	FCR	10%
Laptop and Projector – (Per Hour)	\$62.00	\$5.72	\$62.93	Y	FCR	10%
Lectern – (Per Day)	\$38.00	\$3.51	\$38.58	Y	FCR	10%

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.10 – TECHNICAL SUPPORT

### PLAN PRINTING CHARGES

Charge to cover the cost of production and printing of Plans

#### PRODUCTION OF PLANS USING TECHNICAL SUPPORT

Black & White – A1 & A0 – Per copy	\$29.75	\$0.00	\$30.50	N	FCR	GST Exempt
Black & White – A2 & A3 plans – per copy	\$16.40	\$0.00	\$16.85	N	FCR	GST Exempt
Black & White – A3 & A2 plans – per copy	\$16.40	\$0.00	\$16.81	N	FCR	GST Exempt
Colour – A1 & A0 maps – per copy	\$49.90	\$0.00	\$51.15	N	FCR	GST Exempt
Colour – A2 & A3 plans – per copy	\$29.75	\$0.00	\$30.50	N	FCR	GST Exempt
Colour – A4 plans – per copy	\$15.30	\$0.00	\$15.70	N	FCR	GST Exempt

#### A2 SHEET & SIMILAR – BLACK & WHITE

Black & White – A2 & A3 Plans – Per copy	\$16.40	\$0.00	\$16.90	N	FCR	GST Exempt
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#### A1 SHEET & LARGER – COLOURED

Coloured – A1 & A0 Plans – Per copy	\$49.90	\$0.00	\$51.15	N	FCR	GST Exempt
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#### A2/A3 SHEETS – COLOURED

Coloured – A2 & A3 plans – Per copy	\$29.75	\$0.00	\$30.50	N	FCR	GST Exempt
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#### A4 SHEETS – COLOURED

Coloured – A4 – Per copy	\$15.30	\$0.00	\$15.70	N	FCR	GST Exempt
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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### CHECKING OF ENGINEERING PLANS FOR DA'S

Charge to cover cost of checking plans

per hour, based on quote to undertake work	\$290.60	\$27.09 \$298.00	Y	FCR	10%
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### DRIVEWAY BOXING INSPECTIONS ASSOCIATED WITH DA'S

Charge to cover staff inspections

per inspection	\$290.60	\$27.09 \$298.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.11 – TECHNICAL SERVICES

### SPECIAL CONSULTATIONS WITH TECHNICAL SERVICES

Charge to cover the cost of staff involved in special consultations with developers/ consultants

per hour	\$290.00	\$27.09 \$298.00	Y	FCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.13 – RATES & GENERAL REVENUE

### ORDINARY RATES – DUBBO

#### RESIDENTIAL – ORDINARY

minimum	\$487.60	\$0.00	\$494.90	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.5569	N	REG	GST Exempt
			Last YR Fee \$0.6986			

#### RESIDENTIAL – DUBBO URBAN

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.8007	N	REG	GST Exempt
			Last YR Fee \$0.8790			

#### RESIDENTIAL – FIRGROVE

minimum	\$627.00	\$0.00	\$636.40	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.6500	N	REG	GST Exempt
			Last YR Fee \$0.8108			

#### RESIDENTIAL – RICHMOND

minimum	\$627.00	\$0.00	\$636.40	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.6500	N	REG	GST Exempt
			Last YR Fee \$0.8108			

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### RESIDENTIAL – VILLAGE

minimum	\$505.60	\$0.00	\$513.15	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.6137	N	REG	GST Exempt
			Last YR Fee \$0.7635			

### BUSINESS – ORDINARY

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$1.1343	N	REG	GST Exempt
			Last YR Fee \$1.2702			

### BUSINESS – CBD

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$3.1278	N	REG	GST Exempt
			Last YR Fee \$3.5454			

### BUSINESS – COBRA STREET

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$3.6670	N	REG	GST Exempt
			Last YR Fee \$3.8066			

### BUSINESS – EAST DUBBO

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$3.6670	N	REG	GST Exempt
			Last YR Fee \$3.8066			

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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### BUSINESS – WELLINGTON ROAD

minimum	\$641.50	\$0.00	\$651.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$3.6670	N	REG	GST Exempt
			Last YR Fee \$3.8066			

### FARMLAND – ORDINARY

minimum	\$341.00	\$0.00	\$346.10	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.5275	N	REG	GST Exempt
			Last YR Fee \$0.6937			

### MINING – ORDINARY

minimum	\$505.60	\$0.00	\$505.60	N	REG	GST Exempt
Calculated (Rate in the \$)	\$6.00	\$0.00	\$6.00	N	REG	GST Exempt

### ORDINARY RATES – WELLINGTON

#### FARMLAND WELLINGTON

Base Amount	\$173.00	\$0.00	\$190.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.6665	N	REG	GST Exempt
			Last YR Fee \$0.77183			

#### RESIDENTIAL ORDINARY WELLINGTON

Base Amount	\$295.00	\$0.00	\$314.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.7766	N	REG	GST Exempt
			Last YR Fee \$0.74625			

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST	Fee (incl. GST)	GST	Fee Type	GST Code
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## RESIDENTIAL GEURIE

Base Amount	\$195.00	\$0.00	\$213.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.7787	N	REG	GST Exempt
			Last YR Fee \$0.73715			

## RESIDENTIAL WELLINGTON

Base Amount	\$298.00	\$0.00	\$317.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$1.1820	N	REG	GST Exempt
			Last YR Fee \$1.10010			

## MINING WELLINGTON

Minimum	\$588.40	\$0.00	\$597.20	N	REG	GST Exempt
Calculated (Rate in the \$)			\$23.1498	N	REG	GST Exempt
			Last YR Fee \$22.10760			

## BUSINESS ORDINARY WELLINGTON

Base Amount	\$335.00	\$0.00	\$340.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$0.9577	N	REG	GST Exempt
			Last YR Fee \$0.88488			

## BUSINESS WELLINGTON

Base Amount	\$190.00	\$0.00	\$208.00	N	REG	GST Exempt
Calculated (Rate in the \$)			\$2.2884	N	REG	GST Exempt
			Last YR Fee \$2.15818			

Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## REVIEW OF FIRE & EMERGENCY SERVICES LEVY CLASSIFICATION

(Excluding vacant land)

Fee	\$0.00	\$4.55 \$50.00	Y	PCR	10%
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Name	Year 16/17 Last YR Fee (incl. GST)	Year 17/18 GST Fee (incl. GST)	GST	Fee Type	GST Code
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## 10.16 – WORKS SERVICES

### CONTRACT WORKS

Works carried out by Council for private individuals/companies

Private Works – General		Quotation	Y	MB	10%
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## **Section 4E:**

# **Long Term Financial Plan**

Dubbo Regional Council  
10 Year Financial Plan for the Years ending 30 June 2027  
INCOME STATEMENT - CONSOLIDATED FUND

	Actuals 2015/16 \$	Current Year 2016/17 \$	Projected Years 2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	50,335,000	57,761,266	59,305,804	61,666,509	63,051,596	64,465,131	66,141,974	67,864,897	69,635,211	71,454,268	73,323,455	74,789,924
User Charges & Fees	38,337,000	39,072,899	38,329,298	38,985,726	40,034,851	41,034,429	42,032,354	43,055,891	44,105,725	45,182,564	46,287,131	47,212,874
Interest & Investment Revenue	4,492,000	5,310,584	4,084,781	4,000,596	4,036,418	4,195,059	4,336,984	4,483,970	4,636,209	4,793,902	4,957,256	5,056,401
Other Revenues	1,317,000	14,174,726	6,163,242	6,335,034	5,148,834	5,440,647	5,603,415	5,771,059	5,943,725	6,121,565	6,304,732	6,430,827
Grants & Contributions provided for Operating Purposes	21,575,000	19,979,308	20,772,537	21,593,612	19,747,050	20,399,581	20,899,427	21,411,618	21,936,459	22,474,264	23,025,355	23,485,862
Grants & Contributions provided for Capital Purposes	25,127,000	11,171,412	25,166,343	13,229,695	7,649,361	8,397,647	8,458,729	8,521,644	8,586,446	8,653,192	8,721,941	8,840,793
<b>Other Income:</b>	0	0	0	0	0	0	0	0	0	0	0	0
Net gains from the disposal of assets	1,947,000	298,983	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>143,130,000</b>	<b>147,769,178</b>	<b>154,072,005</b>	<b>146,061,172</b>	<b>139,918,110</b>	<b>144,182,494</b>	<b>147,722,883</b>	<b>151,359,078</b>	<b>155,093,776</b>	<b>158,929,754</b>	<b>162,869,870</b>	<b>166,066,680</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	31,480,000	33,666,004	38,035,508	39,395,588	39,391,785	38,964,812	40,202,142	41,674,792	43,194,488	44,762,775	46,381,949	47,309,588
Borrowing Costs	4,231,000	4,106,948	3,864,468	3,683,422	3,401,947	3,107,791	2,787,198	2,454,119	2,112,485	1,760,951	1,483,117	1,512,779
Materials & Contracts	24,531,000	50,103,820	32,485,944	35,694,441	38,165,002	41,555,171	41,830,709	43,214,887	44,641,719	46,112,529	47,215,661	48,159,974
Depreciation & Amortisation	27,268,000	30,373,931	32,749,250	32,626,995	32,782,880	32,934,187	32,934,187	32,934,187	32,934,187	32,934,187	32,934,187	33,592,871
Impairment	0	0	0	0	0	0	0	0	0	0	0	0
Other Expenses	12,559,000	10,710,779	13,446,509	12,098,126	11,498,233	11,823,789	12,314,927	12,833,760	13,382,387	13,963,097	14,578,386	14,869,954
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	31,000	0	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>100,100,000</b>	<b>128,961,482</b>	<b>120,581,679</b>	<b>123,498,572</b>	<b>125,239,847</b>	<b>128,385,750</b>	<b>130,069,163</b>	<b>133,111,745</b>	<b>136,265,266</b>	<b>139,533,540</b>	<b>142,593,300</b>	<b>145,445,166</b>
<b>Operating Result from Continuing Operations</b>	<b>43,030,000</b>	<b>18,807,696</b>	<b>33,490,326</b>	<b>22,562,600</b>	<b>14,678,263</b>	<b>15,796,744</b>	<b>17,653,721</b>	<b>18,247,333</b>	<b>18,828,510</b>	<b>19,396,214</b>	<b>20,276,570</b>	<b>20,621,514</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>43,030,000</b>	<b>18,807,696</b>	<b>33,490,326</b>	<b>22,562,600</b>	<b>14,678,263</b>	<b>15,796,744</b>	<b>17,653,721</b>	<b>18,247,333</b>	<b>18,828,510</b>	<b>19,396,214</b>	<b>20,276,570</b>	<b>20,621,514</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>17,903,000</b>	<b>7,636,284</b>	<b>8,323,983</b>	<b>9,332,905</b>	<b>7,028,902</b>	<b>7,399,097</b>	<b>9,194,991</b>	<b>9,725,689</b>	<b>10,242,064</b>	<b>10,743,022</b>	<b>11,554,629</b>	<b>11,780,722</b>

**Dubbo Regional Council**  
**10 Year Financial Plan for the Years ending 30 June 2027**  
**INCOME STATEMENT - GENERAL FUND**

	Actuals 2015/16 \$	Current Year 2016/17 \$	Projected Years 2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	35,004,000	37,721,930	40,791,884	42,824,504	43,868,171	44,941,595	46,289,843	47,678,538	49,108,894	50,582,161	52,099,626	53,141,618
User Charges & Fees	20,699,000	23,062,281	18,421,532	18,666,385	19,299,942	19,857,392	20,453,114	21,066,707	21,698,708	22,349,670	23,020,160	23,480,563
Interest & Investment Revenue	2,499,000	3,241,333	2,563,714	2,518,636	2,588,361	2,579,484	2,656,869	2,736,575	2,818,672	2,903,232	2,990,329	3,050,136
Other Revenues	1,210,000	13,979,972	6,088,273	6,258,082	5,069,933	5,359,489	5,520,274	5,685,882	5,856,459	6,032,152	6,213,117	6,337,379
Grants & Contributions provided for Operating Purposes	21,284,000	18,511,937	19,554,642	20,392,406	18,554,884	19,218,013	19,698,463	20,190,925	20,695,698	21,213,091	21,743,418	22,178,286
Grants & Contributions provided for Capital Purposes	19,200,000	9,593,315	23,712,370	11,716,611	6,117,945	6,847,775	6,905,819	6,965,605	7,027,184	7,090,611	7,155,940	7,299,059
<b>Other Income:</b>												
Net gains from the disposal of assets	2,313,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>102,209,000</b>	<b>106,360,768</b>	<b>111,382,415</b>	<b>102,626,624</b>	<b>95,749,236</b>	<b>99,053,748</b>	<b>101,774,381</b>	<b>104,574,232</b>	<b>107,455,615</b>	<b>110,420,916</b>	<b>113,472,589</b>	<b>115,737,041</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	24,225,000	30,589,919	33,622,931	34,827,529	34,625,463	34,005,801	35,068,436	36,360,086	37,692,248	39,066,224	40,483,361	41,293,028
Borrowing Costs	1,687,000	1,706,817	1,593,272	1,553,705	1,417,042	1,274,955	1,118,599	955,910	794,678	620,808	453,026	462,086
Materials & Contracts	18,566,000	35,030,247	19,604,217	22,095,086	24,431,802	27,480,243	27,513,870	28,647,796	29,815,740	31,018,723	31,844,770	32,481,666
Depreciation & Amortisation	18,483,000	20,651,922	23,583,993	23,461,738	23,617,623	23,768,930	23,768,930	23,768,930	23,768,930	23,768,930	23,768,930	24,244,309
Impairment	0	0	0	0	0	0	0	0	0	0	0	0
Other Expenses	9,406,000	8,004,292	10,333,498	8,862,479	8,109,956	8,315,675	8,565,145	8,822,100	9,086,763	9,359,366	9,640,147	9,832,950
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>72,367,000</b>	<b>95,983,197</b>	<b>88,737,911</b>	<b>90,800,537</b>	<b>92,201,886</b>	<b>94,845,604</b>	<b>96,034,979</b>	<b>98,554,822</b>	<b>101,158,359</b>	<b>103,834,050</b>	<b>106,190,234</b>	<b>108,314,038</b>
<b>Operating Result from Continuing Operations</b>	<b>29,842,000</b>	<b>10,377,571</b>	<b>22,644,504</b>	<b>11,826,087</b>	<b>3,547,350</b>	<b>4,208,144</b>	<b>5,739,402</b>	<b>6,019,410</b>	<b>6,297,256</b>	<b>6,586,867</b>	<b>7,282,356</b>	<b>7,423,003</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>29,842,000</b>	<b>10,377,571</b>	<b>22,644,504</b>	<b>11,826,087</b>	<b>3,547,350</b>	<b>4,208,144</b>	<b>5,739,402</b>	<b>6,019,410</b>	<b>6,297,256</b>	<b>6,586,867</b>	<b>7,282,356</b>	<b>7,423,003</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>10,642,000</b>	<b>784,256</b>	<b>-1,067,866</b>	<b>109,476</b>	<b>-2,570,595</b>	<b>-2,639,631</b>	<b>-1,166,417</b>	<b>-946,195</b>	<b>-729,928</b>	<b>-503,744</b>	<b>126,416</b>	<b>123,944</b>

**Dubbo Regional Council**  
**10 Year Financial Plan for the Years ending 30 June 2027**  
**INCOME STATEMENT - SEWER FUND**

	Actuals	Current Year Projected Years										
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	9,663,000	11,818,053	11,593,118	11,798,909	12,015,819	12,228,948	12,412,382	12,598,568	12,787,547	12,979,360	13,174,050	13,437,531
User Charges & Fees	4,190,000	3,525,166	4,239,125	4,312,694	4,383,180	4,473,121	4,540,218	4,608,321	4,677,446	4,747,608	4,818,822	4,915,198
Interest & Investment Revenue	1,362,000	1,336,050	787,236	812,493	775,258	811,931	836,289	861,378	887,219	913,836	941,251	960,076
Other Revenues	49,000	147,343	27,574	28,402	29,241	30,118	30,570	31,028	31,494	31,966	32,446	33,095
Grants & Contributions provided for Operating Purposes	129,000	1,239,976	1,061,001	1,040,554	1,028,189	1,014,311	1,029,526	1,044,969	1,060,643	1,076,553	1,092,701	1,114,555
Grants & Contributions provided for Capital Purposes	2,522,000	250,000	250,000	291,671	292,296	292,781	294,064	295,386	296,748	298,150	299,595	250,000
<b>Other Income:</b>												
Net gains from the disposal of assets	-82,000	8,010	-	-	-	-	-	-	-	-	-	0
Joint Ventures & Associated Entities	0	-	-	-	-	-	-	-	-	-	-	0
<b>Total Income from Continuing Operations</b>	<b>17,833,000</b>	<b>18,324,598</b>	<b>17,958,054</b>	<b>18,284,723</b>	<b>18,523,983</b>	<b>18,851,210</b>	<b>19,143,049</b>	<b>19,439,650</b>	<b>19,741,096</b>	<b>20,047,472</b>	<b>20,358,864</b>	<b>20,710,454</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	3,261,000	1,774,691	2,443,554	2,518,947	2,617,871	2,721,599	2,830,463	2,943,682	3,061,429	3,183,886	3,311,241	3,377,466
Borrowing Costs	1,031,000	971,993	890,542	799,360	707,751	610,461	507,992	400,072	286,586	179,115	136,426	139,155
Materials & Contracts	2,268,000	5,834,373	5,130,429	5,506,419	5,261,736	5,476,391	5,589,631	5,707,400	5,829,881	5,957,260	6,089,735	6,211,529
Depreciation & Amortisation	4,901,000	5,520,039	5,171,138	5,171,138	5,171,138	5,171,138	5,171,138	5,171,138	5,171,138	5,171,138	5,171,138	5,274,561
Impairment	0	-	-	-	-	-	-	-	-	-	-	0
Other Expenses	1,149,000	1,033,110	1,009,013	1,052,505	1,097,587	1,136,091	1,181,535	1,228,796	1,277,948	1,329,066	1,382,228	1,409,873
Interest & Investment Losses	0	-	-	-	-	-	-	-	-	-	-	0
Net Losses from the Disposal of Assets	0	-	-	-	-	-	-	-	-	-	-	0
Joint Ventures & Associated Entities	0	-	-	-	-	-	-	-	-	-	-	0
<b>Total Expenses from Continuing Operations</b>	<b>12,610,000</b>	<b>15,134,206</b>	<b>14,644,676</b>	<b>15,048,369</b>	<b>14,856,083</b>	<b>15,115,680</b>	<b>15,280,759</b>	<b>15,451,087</b>	<b>15,626,981</b>	<b>15,820,465</b>	<b>16,090,769</b>	<b>16,412,584</b>
<b>Operating Result from Continuing Operations</b>	<b>5,223,000</b>	<b>3,190,392</b>	<b>3,313,378</b>	<b>3,236,354</b>	<b>3,667,900</b>	<b>3,735,530</b>	<b>3,862,290</b>	<b>3,988,563</b>	<b>4,114,115</b>	<b>4,227,007</b>	<b>4,268,095</b>	<b>4,297,870</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>5,223,000</b>	<b>3,190,392</b>	<b>3,313,378</b>	<b>3,236,354</b>	<b>3,667,900</b>	<b>3,735,530</b>	<b>3,862,290</b>	<b>3,988,563</b>	<b>4,114,115</b>	<b>4,227,007</b>	<b>4,268,095</b>	<b>4,297,870</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>2,701,000</b>	<b>2,940,392</b>	<b>3,063,378</b>	<b>2,944,683</b>	<b>3,375,604</b>	<b>3,442,749</b>	<b>3,568,226</b>	<b>3,693,176</b>	<b>3,817,367</b>	<b>3,928,857</b>	<b>3,968,500</b>	<b>4,047,870</b>

**Dubbo Regional Council**  
**10 Year Financial Plan for the Years ending 30 June 2027**  
**INCOME STATEMENT - WATER FUND**

	Actuals 2015/16	Current Year 2016/17	Projected Years 2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,668,000	8,221,283	6,920,802	7,043,096	7,167,606	7,294,588	7,439,749	7,587,791	7,738,771	7,892,747	8,049,779	8,210,775
User Charges & Fees	13,448,000	12,485,452	15,668,641	16,006,647	16,351,729	16,703,916	17,039,023	17,380,863	17,729,571	18,085,286	18,448,150	18,817,113
Interest & Investment Revenue	631,000	733,201	733,831	669,467	672,799	803,644	843,826	886,018	930,318	976,834	1,025,676	1,046,190
Other Revenues	58,000	47,411	47,395	48,550	49,660	51,040	52,571	54,148	55,773	57,446	59,169	60,353
Grants & Contributions provided for Operating Purposes	162,000	227,395	156,894	160,652	163,977	167,257	171,438	175,724	180,118	184,620	189,236	193,021
Grants & Contributions provided for Capital Purposes	3,405,000	1,328,097	1,203,973	1,221,413	1,239,120	1,257,091	1,258,846	1,260,653	1,262,514	1,264,431	1,266,406	1,291,734
<b>Other Income:</b>												
Net gains from the disposal of assets	-284,000	40,973	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income from Continuing Operations</b>	<b>23,088,000</b>	<b>23,083,812</b>	<b>24,731,536</b>	<b>25,149,825</b>	<b>25,644,891</b>	<b>26,277,536</b>	<b>26,805,453</b>	<b>27,345,196</b>	<b>27,897,065</b>	<b>28,461,366</b>	<b>29,038,416</b>	<b>29,619,185</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	3,994,000	1,301,394	1,969,023	2,049,112	2,148,451	2,237,412	2,303,243	2,371,024	2,440,812	2,512,666	2,587,347	2,639,094
Borrowing Costs	1,513,000	1,428,138	1,380,654	1,330,356	1,277,154	1,222,375	1,160,607	1,098,138	1,031,221	961,028	893,664	911,538
Materials & Contracts	3,697,000	9,239,200	7,751,298	8,092,936	8,471,464	8,598,537	8,727,208	8,859,691	8,996,098	9,136,546	9,281,156	9,466,779
Depreciation & Amortisation	3,884,000	4,201,970	3,994,119	3,994,119	3,994,119	3,994,119	3,994,119	3,994,119	3,994,119	3,994,119	3,994,119	4,074,001
Impairment	0	0	0	0	0	0	0	0	0	0	0	0
Other Expenses	2,004,000	1,673,377	2,103,998	2,183,142	2,290,690	2,372,023	2,568,247	2,782,864	3,017,676	3,274,666	3,556,011	3,627,131
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0	0	0
Net Losses from the Disposal of Assets	31,000	0	0	0	0	0	0	0	0	0	0	0
Joint Ventures & Associated Entities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>15,123,000</b>	<b>17,844,079</b>	<b>17,199,092</b>	<b>17,649,665</b>	<b>18,181,877</b>	<b>18,424,466</b>	<b>18,753,425</b>	<b>19,105,836</b>	<b>19,479,926</b>	<b>19,879,025</b>	<b>20,312,297</b>	<b>20,718,543</b>
<b>Operating Result from Continuing Operations</b>	<b>7,965,000</b>	<b>5,239,733</b>	<b>7,532,444</b>	<b>7,500,160</b>	<b>7,463,014</b>	<b>7,853,070</b>	<b>8,052,028</b>	<b>8,239,360</b>	<b>8,417,138</b>	<b>8,582,341</b>	<b>8,726,119</b>	<b>8,900,642</b>
Discontinued Operations - Profit/(Loss)	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the Year</b>	<b>7,965,000</b>	<b>5,239,733</b>	<b>7,532,444</b>	<b>7,500,160</b>	<b>7,463,014</b>	<b>7,853,070</b>	<b>8,052,028</b>	<b>8,239,360</b>	<b>8,417,138</b>	<b>8,582,341</b>	<b>8,726,119</b>	<b>8,900,642</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>4,560,000</b>	<b>3,911,636</b>	<b>6,328,471</b>	<b>6,278,747</b>	<b>6,223,894</b>	<b>6,595,979</b>	<b>6,793,183</b>	<b>6,978,708</b>	<b>7,154,624</b>	<b>7,317,909</b>	<b>7,459,713</b>	<b>7,608,907</b>