

WESTERN PLAINS REGIONAL COUNCIL

Incorporating the former
Dubbo City & Wellington councils

DRAFT

2016/2017 OPERATIONAL PLAN (INC. REVENUE POLICY)

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Introduction

Message from the Administrator

Western Plains Regional Council was proclaimed by the NSW Governor on 12 May 2016 following the amalgamation of the former Dubbo City and Wellington councils.

The provisions for Western Plains Regional Council made in the proclamation included my appointment as the Administrator for the interim period until elections for the new Council are held on 9 September 2017.

General Manager of the former Dubbo City Council, Mark Riley, was appointed the Interim General Manager.

As Administrator, I assume the functions of the former councillors and Mayors in the sense that I will be able to make formal and binding decisions on the Council as well as represent Council in the community.

Strategic planning is a priority activity for Western Plains Regional Council in order to meet all legislative requirements and to ensure Council delivers on the priorities established by the respective communities of Dubbo and Wellington in the Community Strategic Plans.

As such, the draft 2016/2017 Annual Operational Plan and Budget has been prepared in order to guide the actions of Western Plains Regional Council to deliver on the community priorities of those respective plans.

Strategic Planning will be a key priority over the coming year to ensure the continued and uninterrupted provision of services while maximising opportunities for improvement across the new Council area to create a strong and vibrant Western Plains Regional Council.

I encourage community feedback and look forward to receiving your views on the Plan we have put forward.

Michael Kneipp
Administrator

Introduction



Message from the Interim General Manager

The 2016/2017 draft Operational Plan and Budget allocates Council's resources and provides for services to the community against priorities identified in the Dubbo 2036 and Wellington 2025 Community Strategic Plans.

Following the Proclamation of Western Plains Regional Council on 12 May 2016 this 12-month Plan represents the first Annual Operational Plan of the new entity which was formed by the merger of the former Dubbo City and Wellington councils.

This Plan incorporates a Dubbo component and a Wellington component as a means for identifying, prioritising and budgeting for specific elements of the Operational Plan in line with the Community Strategic Plans and Delivery Programs adopted by the former councils.

A range of major projects are included in the documentation for 2016/2017 including the extension of Boundary Road -Stage 1 (Dubbo), the upgrade of the Erskine Street Sewage Pump Station (Dubbo), upgrades to sewer infrastructure (Wellington), the extension of the security carpark and car rental carpark at the Dubbo City Regional Airport (Dubbo) and the Wellington Caves Renewal Project (Wellington).

In accordance with the Local Government (Council Amalgamations) Proclamation 2016, the structure for rates applied by the former Dubbo and Wellington councils for the 2015/2016 rating year is applied to the new Council.

Revenue from Ordinary (General) Rates is proposed to increase by 1.8% in 2016/2017, in accordance with the rate pegging limit as determined by the Minister for Local Government.

Other annual charges are levied in accordance with the pricing structures established by the former Dubbo and Wellington councils and reflects differences in service provisions.

The NSW Government has announced \$5M would be available to Councils affected by amalgamation for costs associated with the merger through a New Council Implementation fund and \$10M from the Stronger Communities Fund to enable Council to delivery priority infrastructure and services projects.

Merger implantation costs and funding of priority infrastructure projects will be reflected in budget reviews of the 2016/2017 Operational Plan.

I am pleased to present Western Plains Regional Council Draft Operational Plan and Budget for 2016/2017 and look forward to a consolidated Operational Plan and Budget being presented to the residents of the Western Plains Regional Council in 2017/2018.

Mark Riley
Interim General Manager

Section 1:

Our commitment

Council's commitment to is as follows:

- A commitment to good governance, transparent and accountable practices
- A commitment to economic, environmental and social sustainability
- A commitment to excellence, respect, integrity and to making a difference for our Local Government Area

What you can expect from Council

- You can expect us to listen to your needs, deliver prompt, courteous service, and provide services and facilities that offer value to you and to make it easy for you to use our services in a transparent manner
- You can expect us to prepare independent reports about Council's activities and processes making us accountable for our practices
- You can expect us to conduct our business responsibly with focus on economic, environmental and social sustainability
- You can expect us to lead by example in areas of our business, innovation and strong commitment to continuous improvement
- You can expect us to treat you with respect and courtesy, uphold integrity and deliver services that will make a difference for the Western Plains Regional Council area.

How Council will do this

- Making it as convenient as possible for you to contact us or do business with us in person, over the phone or through agents
- Making accurate information available online that will satisfy your need for general enquiries and increasing access to Council services on the internet
- Responding to your complaints and requests promptly by addressing issues raised by you
- Being friendly, courteous, fair and impartial in our dealings with you
- Behaving professionally and with honesty and integrity
- Identifying ourselves when we talk to you, and
- Having trained and professional staff who will uphold Council's Code of Conduct
- By responding to you and your requests within defined Customer Service Levels as follows:

- **General Requests/Enquiries:**

- Western Plains Regional Council will aim to respond to all written requests/enquiries within two (2) weeks of receipt. Whilst it is not always possible for the response to be in full, Council will provide an acknowledgment listing the action being taken and the name and telephone number of the officer dealing with the matter.
- 80% of enquiries made to Council's Customer Service Branch are attended to by the Branch without further reference to other Divisions.
- Service levels committed in 2015/2016 by the former Dubbo City Council and Wellington Council will be maintained for 2016/2017.

How this will be measured

- % of residents satisfied with overall delivery of Council services
- Compliance with statutory reporting requirements
- % of formal complaints and requests responded to according to adopted customer service levels
- Overall budget performance
- % of scheduled projects completed by service

How we will get feedback from the community

Council will be seeking your feedback through regular surveys, listening to your feedback and talking to community organisations and other government agencies to monitor how well we are doing. The results will be used to update and improve the way we deliver services to the community.

Your responsibilities

To receive quality services from Council, we ask that you:

- Contact Council if you don't understand information that we provide to you
- Participate in community engagement initiatives by providing Council with feedback as this will ensure that Council can deliver on the expectations of the whole community
- Read, or have read to you, the information Council provides to you

Our commitment (continued)

How you can contact Council

Council values your opinion and wants to hear what you think about the quality of our services.

You can contact Council via numerous means including:

- Dubbo: Civic Administration Building in Church Street, Dubbo between 9.00am and 5.00pm Monday to Friday
- Wellington: Wellington Administration Building in Corner of Nanima Crescent and Warne Street, Wellington between 9.00am and 5.00pm Monday to Friday
- Telephoning Council on 6801 4000
- Visiting our website at **www.dubbo.nsw.gov.au** or **www.wellington.nsw.gov.au**
- Facebook
- Twitter
- Writing to us at Head Office:
The Interim General Manager
Western Plains Regional Council
PO Box 81
DUBBO NSW 2830
- Email: dcc@dubbo.nsw.gov.au
- Writing to us at Wellington:
Western Plains Regional Council
PO Box 62
WELLINGTON NSW 2820
- Email: mail@wellington.nsw.gov.au

Our statement of business values

General principles

Western Plains Regional Council expects all its representatives, staff and Councillors to behave ethically and to abide by a formal Code of Conduct. Council also expects private industry and its representatives to maintain similar standards of ethical conduct in their dealings with Council.

There are two main principles that form the basis of Western Plains Regional Council's business arrangements. Firstly, there is the need to get the best possible value for public money. Secondly, Council needs to demonstrate impartiality and fairness at all stages of the process.

These principles enable suppliers to promote their interests productively and avoid potentially questionable activity. Those providing goods and services also benefit from the assurance that their competitors are required to behave in accordance with the same guidelines.

VALUE FOR MONEY is determined by considering all the factors which are relevant to a particular process. For example quality, reliability, timeliness, service, initial and ongoing costs are all factors which can make a significant impact on benefits and costs. Value for money does not mean "lowest price".

However, the lowest price bid might offer best value if it meets other essentials such as quality and reliability.

IMPARTIALITY AND FAIRNESS are about being objective, even handed and reasonable. An impartial person will try objectively to establish criteria for determining best value for money and will work hard to objectively assess each tender against criteria. A fair person would not for example change or introduce new selection criteria midway through the tendering process without advising all tenderers.

Being impartial includes taking into account the practicalities of a given situation. Impartiality does not require for example inviting bids from firms which have performed poorly in the past. In some circumstances, fairness takes into account the effects of actions of others. It would be unfair to call tenders when there is no serious intent to award a contract subject to a satisfactory offer.

Fairness does not necessarily mean pleasing everyone. Some people are occasionally adversely affected by fair decisions. Council operates from a view point where it wishes to be fair in all its dealings and minimise where possible, any adverse effects of its decisions.

Western Plains Regional Council expects staff and Administrator to:

- Respect and follow Council's policies and procedures
- Treat all tenderers for the supply of goods and services equitably
- Promote fair and open competition while seeking best value for money
- Utilise and promote the Council's Local Purchasing Policy
- Protect confidential information
- Meet or exceed public interest and accountability standards
- Respond promptly to reasonable requests for advice and information
- Avoid situations where private interest could conflict with public duty
- Never solicit or accept remuneration, gifts or other benefits from a supplier for the discharge of official duties.

Council expects tenderers, suppliers, consultants and contractors to:

- Respect the conditions set out in documents supplied by Council
- Respect the obligation of Council staff to abide by Council's procurement policy
- Abstain from collusive practices
- Prevent unauthorised release of privileged information, including confidential Council information
- Refrain from offering Council employees or Councillors any financial or other inducement which may give any impression of unfair advantage
- There is to be no unsolicited contact by tenderers with Administrator, staff and/or delegates of the Council regarding their submitted tender until such time that the tender has been determined.

How it works

There is no absolute definition of "ethical behaviour". If there is any doubt about the ethics of a proposed action, a sensible test is whether or not you would be happy to see your behaviour published in the local newspaper.

Staff and Administrator of Western Plains Regional Council or those in the employ of a tenderer, supplier, consultant or contractor who are concerned that a breach of the law or of ethical conduct may have taken place, should discuss the matter with Western Plains Regional Council's Public Officer on 6801 4000.

If an apparent breach of any agreed standard of ethical conduct is identified, then the matter should be immediately brought to the attention of the Interim General Manager on 6801 4111, or the Public Officer on 6801 4000.

Section 2:

About Western Plains Regional Council

Western Plains Regional Council was proclaimed by the NSW Governor on 12 May 2016 following the amalgamation of the former Dubbo City and Wellington councils.

An Administrator and Interim General Manager have been appointed to oversee the implementation of the new council through to the election of Councillors to be held on 9 September 2017. The Administrator of Western Plains Regional Council has, during the initial period, the functions of the Council and Mayor of the Council as described in the Proclamation.

With a consolidated annual operating budget in 2016/2017 of some \$195 million. Employing 432 full-time staff, Council's Civic Administration Building is located on the corner of Church and Darling Streets, Dubbo and Wellington Administration Building in Corner of Nanima Crescent and Warne Street, Wellington.



Section 3:

Integrated Planning & Reporting Framework

What is Integrated Planning?

The NSW Division of Local Government has implemented a new Integrated Planning and Reporting Framework with the objective of improving delivery of services to the Community by Councils. “The framework recognises that the communities do not exist in isolation, but are part of a larger natural, social, economic and political environment that influences and shapes the future direction of their communities. The framework has been developed in conjunction with the NSW councils and other stakeholders”.

The framework requires all NSW councils to integrate all of their plans together with the sole objective of delivering services for the community through streamlining council operations and thus ensuring optimal use of resources. Under the guidelines every Council is required to prepare the following documents:

1. Community Strategic Plan for at least next 10 years
2. A four year focussed Delivery Program
3. An annual Operational Plan
4. Workforce Management Plan
5. Long Term Financial Plan for at least 10 years
6. Asset Management Plan

Preparing a new delivery program

The requirement in the Act for Western Plains Regional Council to have a delivery program will be fulfilled by

the delivery programs of the former councils until a new delivery program is prepared by the Western Plains Regional Council following its first ordinary election.

Western Plains Regional Council will be required to prepare a new delivery program by 30 June 2018. This timeframe is consistent with the existing requirements under the Act. This new delivery program must cover the period from 1 July 2018 to 30 June 2021.

A three year period for the delivery program, rather than a four year period as required under the Act, has been specified in the proclamation to enable all councils in NSW to return to a consistent IP&R reporting schedule by July 2021. The other existing requirements in the Act relating to delivery programs, including the reporting requirements and content and consultation requirements for establishing a new delivery program, will continue to apply.

The Essential Elements of the Integrated Planning Framework

1. Community Strategic Plan

The Office of Local Government provides guidelines on the essential elements for the Community Strategic Plan. According to the OLG guidelines, also available on OLG Website at <http://www.olg.nsw.gov.au>, the Community Strategic Plan must include:

- A community vision statement
- Strategic objectives for the community that address social, environmental, economic and civic leadership issues identified by the community
- Strategies for achieving each objective

Section 3: Integrated Planning & Reporting Framework (continued)

- The Community Strategic Plan must identify assessment methods for determining whether the objectives are being achieved.

Dubbo 2036, the Community Strategic Plan for Dubbo, and Wellington 2025 were created in response to this legislation and came into effect on 1 July 2012. The Dubbo Community Strategic Plan was reviewed, as required, within 9 months of an Ordinary Council Election and as a result, a reviewed plan was adopted by the Council elected September 2012 at its meeting held on 24 June 2013. Dubbo 2036 meets all the criteria of the legislation in that it:

- Has a 25 year focus, well beyond the minimum 10 years required in the legislation;
- Addresses the key issues of social, environmental and economic sustainability, and civic leadership, but goes further by including infrastructure as a very important priority of the Dubbo community;
- Considers the community's vision and themes, the outcomes and objectives sought, and the actions by which all of these will be achieved;
- Displays a clear commitment to deliver the Plan as a partnership between Council, State and Federal agencies, non-governmental organizations, community groups and individuals; and
- Provides a very clear and concise base upon which Council will be able to integrate all of its planning documents.
- Dubbo has a proud and long history over many decades of planning for its future. By undertaking preparation of Dubbo 2036 and the approach taken, aside from meeting legislative obligations under the Integrated Planning Framework an opportunity was realised to ensure real and meaningful community engagement and input to a shared vision and plan for Dubbo.

Planning for Wellington's future was undertaken through the Wellington 2025 Community Strategic Plan adopted 14 March 2012.

Wellington 2025 represents the vision, aspirations and priorities of the community and was developed through the participation and contribution of the community.

Wellington 2025 meets the requirements of the legislation in that it has:

- A vision of the preferred future for Wellington;
- A values statement to guide future choices and how to work together as a community;
- Five future directions and associated strategic outcomes to follow to achieve the preferred future. The future directions and strategic outcomes are written in the

present tense. They describe the ideal outcomes that the community want to see happen;

- The role Council will play in achieving each of the strategic outcomes;
- Those groups or organisations that could collaborate around the strategic outcomes;
- Performance measures to ensure efforts are making a difference.

2. The Delivery Program

The Delivery Program is to be prepared for 4 years which must:

- Directly address the objectives and strategies of the Community Strategic Plan and identify principal activities that council will undertake in response to the objectives and strategies.
- The Delivery Program must inform, and be informed by, the Resourcing Strategy.
- The Delivery Program must address the full range of council operations.
- The Delivery Program must allocate high level responsibilities for each action or set of actions.
- Financial estimates for the four year period must be included in the Delivery Program.

The Dubbo 2036, 2013–2017 Four Year Delivery Program, aligned to the Community Strategic Plan was adopted by Dubbo City Council on 24 June 2013.

The Wellington 2025, 2014–2018 Delivery Program, aligned to the Community Strategic Plan was adopted by Wellington Council on 23 April 2014.

3. The Operational Plan (THIS PLAN)

Similarly, according to the Office of Local Government, guidelines the Operational Plan, being an annual slice of the Delivery Program, must address the following requirements:

- The Operational Plan must be prepared as a sub-plan of the Delivery Program.
- It must directly address the actions outlined in the Delivery Program
- It must identify projects, programs or activities that Council will undertake within the financial year towards addressing these actions.
- The Operational Plan must allocate responsibilities for each project, program or activity.
- It must identify suitable measures to determine the effectiveness of the projects, programs and activities undertaken.
- The Operational Plan must include a detailed budget for the activities to be undertaken in that year



Section 3: Integrated Planning & Reporting Framework (continued)

4. The Resourcing Strategy

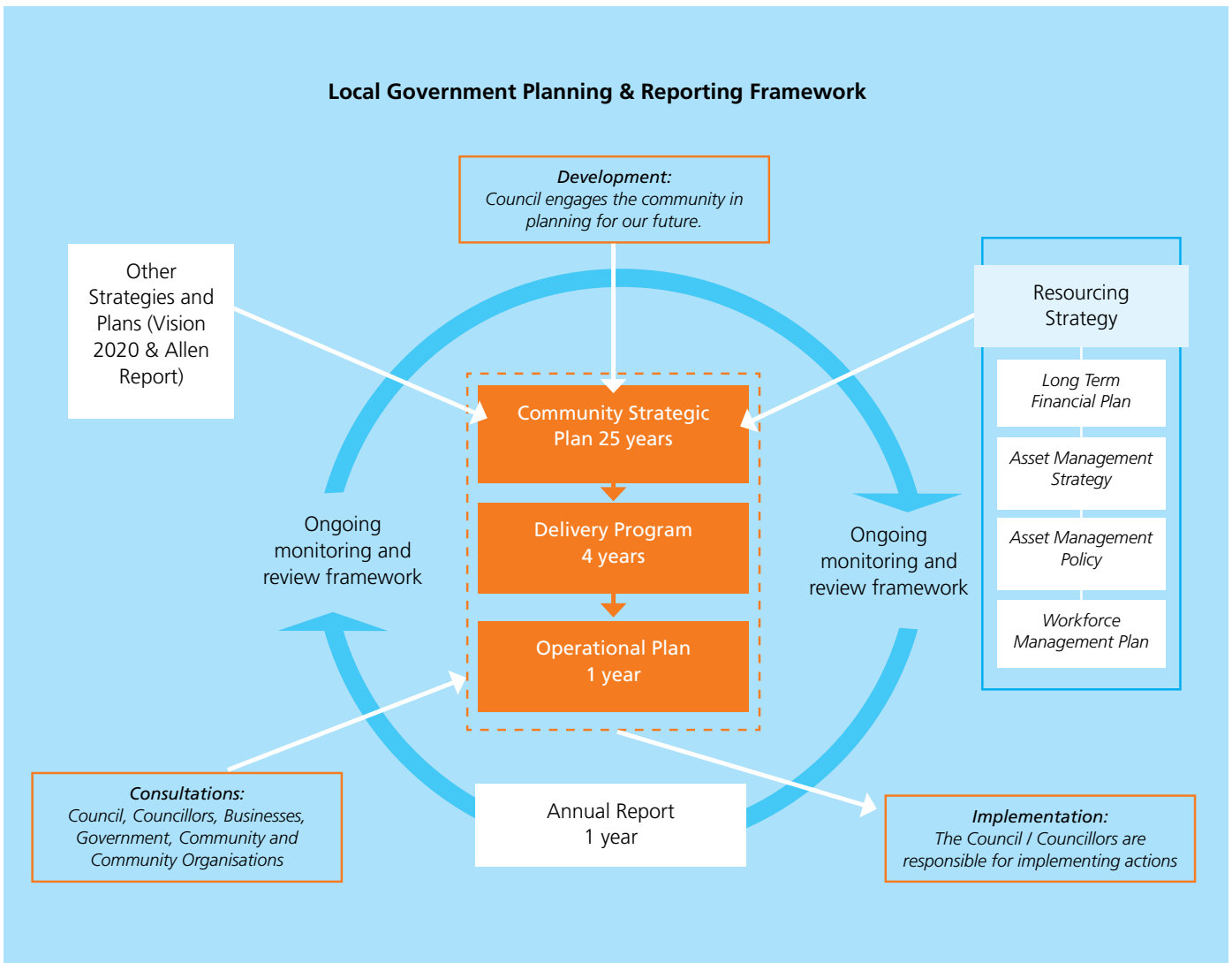
The Community Strategic Plan, the Delivery Program and the Operational Plan must be supported by a resourcing strategy. The Long Term Financial Plan provides information about the affordability and the financial sustainability of the Council to address its current and future needs. The Workforce Management Plan gives information about the number of staff and their skills set and capability to deliver aspirations of the community. The Asset Management Plan outlines the

current condition and ability of the Community Assets that exist for delivery of such services to the community. When integrated all these plans ensure that council delivers the expressed levels of service to its community through optimal utilisation of its resources.

The Dubbo 2036 Resourcing Strategy was adopted by Dubbo City Council on 24 June 2013 and the Wellington 2025 Resourcing Strategy was adopted by Wellington Council on 23 April 2014.

How it works for us?

The Integrated Planning Framework looks like this:



Section 3: Integrated Planning & Reporting Framework (continued)

Dubbo 2036 and Wellington 2025 Community Strategic Plan provides a sound base for Council to develop the required four (4) year Delivery Program and Annual Operational Plan based on the feedback received from the community. These plans give life to the Community Strategic Plan.

The Dubbo community tested and endorsed the following themes through the workshop process:

- Our People
- Our Place
- Our Infrastructure
- Our Sustainability
- Our Leadership

The Wellington 2025 plan identifies the communities main priorities for the future and outlines strategies for achieving them. There are five key future directions outlined in the plan:

- Grow prosperity and employment
- Build and improve community infrastructure
- Show leadership in governance and community engagement
- Promote community participation in the arts culture
- Grow agriculture, energy and the environment

The Delivery Program sets out the programs that Council will undertake over the four (4) years to work towards achieving the outcomes identified in the Community Strategic Plan. Therefore this document needs to be reviewed in conjunction with the Community Strategic Plan.

The “Outcomes” identified in the Community Strategic Plan are the end result of what the community wishes to see achieved over the next 25 years while the Strategies are what needs to be done to achieve these outcomes and within what timeframe.

About our Operational Plan 2016/2017

The Operational Plan has been broken into two sections, being Dubbo Component (Section 5) and Wellington Component (Section 6).

Section 5: Dubbo Component

The Operational Plan ‘actions’ are assigned responsibility at the function or business level. Where there is a four year ‘Program’ mentioned in the Delivery Program 2013 – 2017 but the action will not be performed in the financial year 2016/2017, no reference has been made in the Operational Plan. While developing the Operational Plan, the main focus has been to address all the principal activities of the Council.

The Operational Plan includes:

- Summary of the various Restricted Asset Balances
- Operational Plans for each function for the year 2016/2017
- Budgets for each of Council’s functions for the year 2016/2017
- Annual Statement of Revenue Policy for the year 2016/2017
- Revenue Policy (including fees and charges) for the year 2016/2017
- Updated Long Term Financial Plan

The 2016/2017 draft Operational Plan and Budget (including Revenue Policy and the forward budgets for 2017/2018, 2018/2019 and 2019/2020) represents the fourth year term of the Dubbo 2036 four year Delivery Program.

Section 6: Wellington Component

The Operational Plan includes:

- Summary of the various Restricted Asset Balances
- Operational Plans for each function for the year 2016/2017
- Budgets for each of Council’s functions for the year 2016/2017
- Annual Statement of Revenue Policy for the year 2016/2017
- Revenue Policy (including fees and charges) for the year 2016/2017
- Updated Long Term Financial Plan

The 2016/2017 draft Operational Plan and Budget (including Revenue Policy and the forward budgets for 2017/2018, 2018/2019 and 2019/2020) represents the fourth year term of the Wellington 2025 four year Delivery Program.

Section 3: Integrated Planning & Reporting Framework (continued)

How the Plan was developed – Consultation and Engagement

Consultation and engagement forms the major ingredient in development of the Operational Plan. Community consultation resulted in the development of the Dubbo 2036 and Wellington 2025 Community Strategic Plan whereas the Delivery Program has been developed after much discussion between Councillors and Staff, having regard to the community priorities. Section 405 of the Local Government Act 1993 requires Council to publicly exhibit its draft Operational Plan before the end of the financial year, for a period of not less than 28 days. Council is then required to adopt an Operational Plan for the following year having given due consideration to any submissions made during the exhibition period.

The Draft Operational Plan will be publicly exhibited from Thursday, 26 May to Wednesday, 22 June 2016. Copies of the documents will be placed in the Dubbo Macquarie Regional Library, the Civic Administration Building, Wellington Administration Building and at public venues within each of the Villages and on Council's website's.

Monitoring and reporting

The Operational Plan will be reported on quarterly. The Council will prepare quarterly reports tracking how we are going with each action outlined in the Operational Plan. Detailed financial reports and updates on Council's Capital Works Program will be included.

Council also reports on the Delivery Program every 6 months. In addition to above, the Council will also prepare an Annual Report for the community which will focus on Council's implementation of our Delivery Program and the Operational Plan. The Annual Report will also outline achievements in implementing the Community Strategic Plan. Also, audited financial reports will be made available to the Community.

The Administrator will undertake a State of the City Report to the community to report on the progress of the Council in achieving the Community's aspirations.

Merger

Western Plains Regional Council was proclaimed by the NSW Governor on 12 May 2016 following the amalgamation of the former Dubbo City and Wellington councils.

The NSW Government has announced \$5M would be available to Councils affected by amalgamation for costs associated with the merger through a New Council Implementation fund.

Council will also have access to \$10M from the Stronger Communities Fund to enable Council to delivery priority infrastructure and services projects.

Merger implantation costs and funding of priority infrastructure projects will be reflected in budget reviews of the 2016/2017 Operational Plan.

Section 4:

Western Plains Regional Council Budget Summaries

BUDGET SUMMARY

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	
Dubbo - Component						
Transport						
1.07	Footpaths & Cycleways	441,878	455,223	299,577	500,836	521,158
1.10	Traffic Management	907,750	934,981	959,357	977,526	1,001,965
1.11	Street Lighting	954,056	892,070	951,444	1,057,133	1,152,619
1.201	State Roads	-46,299	-47,227	-48,405	-49,373	-50,608
1.202	Urban Roads	3,644,332	5,064,052	4,613,029	4,817,618	4,921,627
1.203	Rural Roads	4,138,494	3,011,850	3,637,927	3,612,197	3,700,414
TOTAL		10,040,211	10,310,949	10,412,929	10,915,937	11,247,175
Sewerage Services						
2.05	Sewerage	0	0	0	0	0
TOTAL		0	0	0	0	0
Waste Services						
2.06	Domestic Waste Management Services	0	0	0	0	0
2.07	Other Waste Management Services	0	0	0	0	0
TOTAL		0	0	0	0	0
Water						
3.02	Water Supply	0	0	0	0	0
TOTAL		0	0	0	0	0
Community Protection						
4.01	Stormwater	356,379	367,068	376,248	533,774	395,297
4.02	Fire Services	903,774	920,351	930,013	948,615	967,584
4.03	Emergency Management	106,721	108,000	110,355	112,561	115,376
TOTAL		1,366,874	1,395,419	1,416,616	1,594,950	1,478,257
City Development						
5.01	Livestock Markets	-268,200	-287,000	-302,400	-318,000	-325,000
5.02	Airport	-305,000	-315,000	-322,000	-330,000	-338,000
5.03	City Development	713,423	887,962	832,671	806,860	826,326
5.04	Property Development	-234,000	-237,000	-239,000	-241,000	-247,000
5.05	Holiday Park	-200,000	-200,000	-200,000	-200,000	-200,000
5.06	City Marketing & Communications	1,106,314	1,133,722	1,185,639	1,209,916	1,240,869
5.07	Showground	470,367	474,514	450,569	469,716	484,417
TOTAL		1,282,904	1,457,198	1,405,479	1,397,492	1,441,612
Built & Natural Environment						
6.01	Environment & Health Services	402,030	433,683	454,722	480,584	499,893
6.02	Building & Development Services	1,227,773	1,330,670	1,429,945	1,504,480	1,604,614
6.04	Environmental Sustainability Services	332,828	349,202	363,620	378,782	392,060
6.05	Environmental Support	0	0	0	0	0
6.09	City Strategy	694,328	650,242	754,602	796,053	814,283
6.10	Ranger Services	734,925	777,981	821,233	861,139	895,238
6.11	Animal Shelter	527,793	569,121	573,020	581,754	599,926
TOTAL		3,919,677	4,110,899	4,397,142	4,602,792	4,806,014
Community Services						
7.07	Cemeteries	125,761	136,148	121,198	151,600	155,390
7.08	Recreation Services	694,173	728,670	753,197	768,747	787,966
7.10	Library Services	1,740,956	1,877,316	1,997,687	2,047,629	2,098,820
7.11	Old Dubbo Gaol	248,975	366,047	314,348	321,832	329,878
7.14	Social Services	818,076	804,380	857,189	878,519	900,132
7.16	Rainbow Cottage	97,840	100,775	103,295	105,877	108,524
7.17	Family Day Care	153,587	156,915	158,737	152,225	156,031
7.18	Cultural Services	221,611	215,470	200,272	199,865	205,212
7.19	Community Support	0	0	0	0	0
7.20	Regional Theatre & Convention Centre	2,621,712	2,572,484	2,636,795	2,702,716	2,770,284
7.21	Western Plains Cultural Centre	2,094,786	2,176,339	2,230,747	2,286,516	2,343,679
TOTAL		8,817,477	9,134,544	9,373,465	9,615,526	9,855,916

BUDGET SUMMARY

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
Human Environment					
8.01 Human Environment Services	216,145	228,954	241,052	247,078	253,255
TOTAL	216,145	228,954	241,052	247,078	253,255
Parks and Landcare					
9.01 Horticultural Services	3,188,707	3,308,733	3,254,384	3,483,458	3,529,120
9.02 Landcare Services	973,355	1,002,564	1,100,529	1,043,123	1,060,436
9.04 Parks & Landcare Business Support Services	0	0	0	0	0
9.05 Sporting Facilities	1,906,572	2,024,439	1,873,988	2,335,138	2,140,929
9.06 Parks & Landcare Operations	0	0	0	0	0
9.07 Recreation Planning & Programs	0	0	0	0	0
9.08 Dubbo Aquatic Leisure Centre	647,638	725,526	1,183,883	721,265	737,939
TOTAL	6,716,272	7,061,262	7,412,784	7,582,984	7,468,424
Corporate Services					
10.01 Customer Services	0	0	0	0	0
10.02 Corporate Development/Strategic Management	0	0	0	0	0
10.03 Fleet Management Services	0	0	0	0	0
10.04 Management Accounting Services	0	0	0	0	0
10.05 Financial Accounting Services	0	0	0	0	0
10.06 Human Resource Services	0	0	0	0	0
10.07 Information Management Services	0	0	0	0	0
10.08 Governance & Risk Services	0	0	0	0	0
10.09 Civic Administration Building	0	0	0	0	0
10.10 Technical Support Services	0	0	0	0	0
10.11 Business Support Services (Technical)	0	0	0	0	0
10.12 Depot Services	0	0	0	0	0
10.13 Rates & General Revenue	-32,359,560	-33,699,225	-34,659,467	-35,956,759	-36,550,653
10.14 Employment Overhead Distribution	0	0	0	0	0
10.15 Corporate Overheads	0	0	0	0	0
10.16 Works Services	0	0	0	0	0
TOTAL	-32,359,560	-33,699,225	-34,659,467	-35,956,759	-36,550,653
Governance					
11.01 Governance	0	0	0	0	0
TOTAL	0	0	0	0	0
Wellington Component					
1.ADMINISTRATION					
1.011 ADMINISTRATION REVENUE	-147,270	-85,148	-86,459	-147,801	-89,175
1.012 ADMINISTRATIVE BUILDINGS	243,538	234,306	232,978	236,334	239,960
1.014 ADMINISTRATION EXPENSES	1,267,573	1,650,776	2,061,383	2,254,270	2,257,633
1.015 REGISTERED TRAINING ORGANISATION	-10,850	-5,200	-5,281	-5,363	-5,446
1.016 CIVIC ACTIVITIES	336,179	249,092	249,303	246,967	252,615
1.021 ENGINEERING AND SUPERVISION	1,227,136	948,601	973,691	1,000,311	1,028,555
1.022 PLANT OPERATION	-157,196	-60,490	-59,181	-59,893	-62,785
1.03 EMPLOYEE OVERHEADS	-47,968	-24,704	-37,052	-48,468	-60,515
TOTAL	2,711,142	2,907,233	3,329,382	3,476,357	3,560,842
2.PUBLIC ORDER & SAFETY					
2.01 FIRE PROTECTION	228,803	293,587	298,758	304,076	309,548
2.02 ANIMAL CONTROL	138,510	142,895	147,265	151,915	156,863
2.05 FLOOD, RESCUE AND EMERGENCY SERVICES	-1,648	-21,442	55,576	56,488	57,443
2.06 OTHER PUBLIC ORDER AND SAFETY	4,820	9,967	10,117	10,269	10,423
TOTAL	370,485	425,007	511,716	522,748	534,277
3.HEALTH					
3.01 ADMINISTRATION AND INSPECTION	28	-11,719	-12,373	-13,106	-13,924
3.04 INSECT&VERMIN CONTROL/3.05 NOXIOUS PLANTS	140,757	142,725	144,271	145,827	147,394
TOTAL	140,785	131,006	131,898	132,721	133,470

BUDGET SUMMARY

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
4.COMMUNITY SERVICES & EDUCATION					
4.01 - 4.10 COMMUNITY SERVICES	70,552	141,948	137,426	138,542	142,479
TOTAL	70,552	141,948	137,426	138,542	142,479
5.HOUSEHOLD & COMMUNITY AMENITIES					
5.07 URBAN DRAINAGE/ 5.08 FLOOD MITIGATION	42,913	59,154	60,650	62,298	64,106
5.09 PUBLIC CEMETERIES	1,096	40,930	40,823	40,725	55,637
5.10 PUBLIC CONVENIENCES/5.11 OTHER COMMUNITY AMENITIES	93,619	91,669	93,044	94,439	95,856
TOTAL	137,628	191,753	194,517	197,461	215,599
8.RECREATION & CULTURE					
8.01 PUBLIC LIBRARIES	298,836	316,409	322,124	332,783	289,899
8.02 MUSEUMS/8.06 OTHER CULTURAL SERVICES	30,444	54,061	32,766	33,459	34,168
8.05 PUBLIC HALLS	91,774	105,583	103,667	106,328	109,143
8.07 SWIMMING POOLS	278,729	335,994	343,945	352,357	380,257
8.08 SPORTING GROUNDS	279,099	299,391	304,111	308,947	313,905
8.09 PARKS AND GARDENS.	631,304	689,557	703,176	697,117	711,388
8.10 OTHER SPORT & RECREATION.	411,049	67,919	61,351	62,602	62,394
TOTAL	2,021,235	1,868,914	1,871,140	1,893,593	1,901,154
10.MINING, MANUFACTURING & CONSTRUCTION					
10.01 BUILDING CONTROL.	-18,508	-18,692	-17,849	-16,978	-16,078
10.03 QUARRIES AND PITS.	2,051	2,113	2,176	2,241	2,308
TOTAL	-16,457	-16,579	-15,673	-14,737	-13,770
11.TRANSPORT & COMMUNICATION					
ROADS, BRIDGES & ANCILLARY	1,595,415	1,607,110	1,850,050	1,901,803	1,958,685
TOTAL	1,595,415	1,607,110	1,850,050	1,901,803	1,958,685
12.ECONOMIC AFFAIRS					
12.03 TOURISM AND AREA PROMOTION.	529,787	341,550	275,986	304,869	291,261
12.04 INDUSTRIAL DEVELOPMENT PROMOTION & STRATEGIC SE	10,000	10,150	10,302	10,457	10,614
12.05 SALEYARDS AND MARKETS.	50,344	5,654	5,824	5,999	6,179
12.06 REAL ESTATE DEVELOPMENT.	13,506	13,912	14,329	14,758	15,201
12.08 OTHER BUSINESS UNDERTAKINGS - Wellington Caves	295,237	123,436	29,667	-33,694	-75,836
12.09 OTHER BUSINESS UNDERTAKINGS - Shops, Factories.	63,348	13,000	11,838	12,163	12,496
TOTAL	962,222	507,702	347,946	314,552	259,915
13.GENERAL PURPOSE REVENUES.					
13.01 GENERAL PURPOSE REVENUES.	-7,993,007	-7,764,094	-8,358,402	-8,563,040	-8,692,651
TOTAL	-7,993,007	-7,764,094	-8,358,402	-8,563,040	-8,692,651
Waste Management Fund					
Waste Management	0	0	0	0	0
TOTAL	0	0	0	0	0
Water Fund					
Water	0	0	0	0	0
TOTAL	0	0	0	0	0
Sewer Fund					
Sewer	0	0	0	0	0
TOTAL	0	0	0	0	0
TOTAL ALL FUNCTIONS	0	0	0	0	0

Budget Summary - 2016-2017

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restrictd Assets	Net Funds Available to (Required from) Rates and General Revenue	
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased			
Dubbo Component										
Transport										
1.07	Footpaths & Cycleways	-172,600	724,520	551,920	-505,229	0	903,579	-495,047	455,223	
1.10	Traffic Management	-1,166,490	1,485,427	318,937	-27,821	0	182,100	100,000	934,981	
1.11	Street Lighting	-147,000	1,038,551	891,551	0	0	0	519	892,070	
1.201	State Roads	-720,537	671,205	-49,332	0	0	0	2,105	-47,227	
1.202	Urban Roads	-4,114,293	5,685,481	1,571,188	-2,415,077	0	37,231	8,140,049	-2,269,339	
1.203	Rural Roads	-2,003,055	5,904,808	3,901,753	-3,520,563	0	5,109,666	-2,479,006	3,011,850	
	TOTAL	-8,323,975	15,509,992	7,186,017	-6,468,690	0	219,331	14,253,294	-4,879,003	10,310,949
Sewerage Services										
2.05	Sewerage	-15,348,398	12,735,497	-2,612,901	-4,836,817	-49,081	1,659,978	11,760,437	-5,921,616	0
	TOTAL	-15,348,398	12,735,497	-2,612,901	-4,836,817	-49,081	1,659,978	11,760,437	-5,921,616	0
Waste Services										
2.06	Domestic Waste Management Services	-4,806,071	5,424,226	618,155	-197,239	0	0	-420,916	0	
2.07	Other Waste Management Services	-5,136,134	919,520	-4,216,614	-210,884	-100,300	0	7,318,182	-2,790,384	0
	TOTAL	-9,942,205	6,343,746	-3,598,459	-408,123	-100,300	0	7,318,182	-3,211,300	0
Water										
3.02	Water Supply	-19,677,812	15,895,564	-3,782,248	-3,735,193	-100,472	851,294	8,474,583	-1,707,964	0
	TOTAL	-19,677,812	15,895,564	-3,782,248	-3,735,193	-100,472	851,294	8,474,583	-1,707,964	0
Community Protection										
4.01	Stormwater	-2,888,930	2,369,051	-519,879	-963,100	0	247,120	4,470,238	-2,867,311	367,068
4.02	Fire Services	-590,254	1,586,226	995,972	-435,513	0	0	360,000	-108	920,351
4.03	Emergency Management	0	105,033	105,033	0	0	0	0	2,967	108,000
	TOTAL	-3,479,184	4,060,310	581,126	-1,398,613	0	247,120	4,830,238	-2,864,452	1,395,419
City Development										
5.01	Livestock Markets	-5,645,964	3,283,872	-2,362,092	-1,057,888	0	0	4,924,094	-1,791,114	-287,000
5.02	Airport	-3,508,891	2,788,353	-720,538	-720,634	0	0	978,581	147,591	-315,000
5.03	City Development	0	855,012	855,012	0	0	0	0	32,950	887,962
5.04	Property Development	-2,794,031	213,330	-2,580,701	0	-504,070	0	4,409,891	-1,562,120	-237,000
5.05	Holiday Park	-1,590,527	1,410,104	-180,423	-159,635	0	0	202,000	-61,942	-200,000
5.06	City Marketing & Communications	-164,035	1,283,156	1,119,121	-46,362	0	0	0	60,963	1,133,722
5.07	Showground	-358,913	1,079,712	720,799	-334,972	0	0	137,000	-48,313	474,514
	TOTAL	-14,062,361	10,913,539	-3,148,822	-2,319,491	-504,070	0	10,651,566	-3,221,985	1,457,198
Built & Natural Environment										
6.01	Environment & Health Services	-6,740	402,349	395,609	0	0	0	0	38,074	433,683
6.02	Building & Development Services	-1,354,400	2,630,504	1,276,104	-793	0	0	0	55,359	1,330,670
6.04	Environmental Sustainability Services	0	338,725	338,725	0	0	0	0	10,477	349,202
6.05	Environmental Support	0	-51,921	-51,921	0	0	0	0	51,921	0
6.09	City Strategy	-86,000	706,686	620,686	0	0	0	0	29,556	650,242
6.10	Ranger Services	-80,050	828,361	748,311	0	0	0	0	29,670	777,981
6.11	Animal Shelter	-73,200	560,433	487,233	-45,890	0	56,770	80,000	-8,992	569,121
	TOTAL	-1,600,390	5,415,137	3,814,747	-46,683	0	56,770	80,000	206,065	4,110,899
Community Services										
7.07	Cemeteries	-209,207	369,610	160,403	-27,379	0	0	85,000	-81,876	136,148
7.08	Recreation Services	-20,044	845,212	825,168	-103,575	0	0	6,600	477	728,670
7.10	Library Services	-149,897	1,996,827	1,846,930	-68,863	0	0	14,000	85,249	1,877,316
7.11	Old Dubbo Gaol	-554,093	861,072	306,979	-73,667	0	0	66,000	66,735	366,047
7.14	Social Services	-99,997	990,800	890,803	-43,135	0	0	35,346	-78,634	804,380
7.16	Rainbow Cottage	-1,193,148	1,254,752	61,604	-28,246	0	0	45,000	22,417	100,775
7.17	Family Day Care	-1,903,913	2,046,808	142,895	-3,425	0	0	0	17,445	156,915
7.18	Cultural Services	-3,171	218,142	214,971	0	0	0	0	499	215,470
7.19	Community Support	-2,000	-14,778	-16,778	0	0	0	0	16,778	0
7.20	Regional Theatre & Convention Centre	-1,773,616	4,435,875	2,662,259	-641,063	0	425,318	160,500	-34,530	2,572,484
7.21	Western Plains Cultural Centre	-282,414	2,230,222	1,947,808	-204,901	0	273,328	31,950	128,154	2,176,339
	TOTAL	-6,191,500	15,234,542	9,043,042	-1,194,254	0	698,646	444,396	142,714	9,134,544
Human Environment										
8.01	Human Environment Services	-49,850	282,388	232,538	-18,388	0	0	0	14,804	228,954
	TOTAL	-49,850	282,388	232,538	-18,388	0	0	0	14,804	228,954
Parks and Landcare										
9.01	Horticultural Services	-243,670	3,908,729	3,665,059	-917,498	0	0	584,500	-23,328	3,308,733
9.02	Landcare Services	-50,703	1,207,407	1,156,704	-212,309	0	0	33,000	25,169	1,002,564
9.04	Parks & Landcare Business Support Service	0	-78,809	-78,809	0	0	0	0	78,809	0
9.05	Sporting Facilities	-242,871	3,032,333	2,789,462	-1,380,694	0	144,400	267,222	204,049	2,024,439
9.06	Parks & Landcare Operations	0	-67,702	-67,702	-1,350	0	0	0	69,052	0
9.07	Recreation Planning & Programs	-101,988	57,306	-44,682	0	0	0	0	44,682	0
9.08	Dubbo Aquatic Leisure Centre	-333,443	1,006,823	673,380	-116,370	0	33,521	392,000	-257,005	725,526
	TOTAL	-972,675	9,066,087	8,093,412	-2,628,221	0	177,921	1,276,722	141,428	7,061,262
Corporate Services										
10.01	Customer Services	0	-31,616	-31,616	0	0	0	0	31,616	0
10.02	Corporate Development/Strategic Management	-600	-41,096	-41,696	0	0	0	0	41,696	0
10.03	Fleet Management Services	-280,047	-79,682	-359,729	-1,736,055	-1,161,377	0	3,855,047	-597,886	0
10.04	Management Accounting Services	-14,854	-14,785	-29,639	0	0	0	0	29,639	0
10.05	Financial Accounting Services	-156,214	46,515	-109,699	0	0	0	0	109,699	0
10.06	Human Resource Services	0	-76,393	-76,393	-200	0	0	0	76,593	0
10.07	Information Management Services	-16,500	-174,062	-190,562	-133,829	0	0	425,000	-100,609	0
10.08	Governance & Risk Services	-70,000	-100,312	-170,312	0	0	0	0	170,312	0
10.09	Civic Administration Building	-50,918	-260,760	-311,678	-130,030	0	206,286	22,000	213,422	0
10.10	Technical Support Services	-101,896	-82,934	-184,830	-9,394	0	0	0	194,224	0

Budget Summary - 2016-2017

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restrictd Assets	Net Funds Available to (Required from) Rates and General Revenue
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased		
10.11 Business Support Services (Technical)	-293	-31,482	-31,775	0	0	0	2,500	29,275	0
10.12 Depot Services	-12,500	-10,701	-23,201	-122,399	0	0	0	145,600	0
10.13 Rates & General Revenue	-34,927,561	682,893	-34,244,668	-556,027	0	0	0	1,101,470	-33,699,225
10.14 Employment Overhead Distribution	0	-90,000	-90,000	0	0	0	0	90,000	0
10.15 Corporate Overheads	0	0	0	0	0	0	0	0	0
10.16 Works Services	-80,000	57,565	-22,435	-32,724	0	0	0	55,159	0
TOTAL	-35,711,383	-206,850	-35,918,233	-2,720,658	-1,161,377	206,286	4,304,547	1,590,210	-33,699,225
Governance									
11.01 Governance	0	66,893	66,893	0	0	0	0	-66,893	0
TOTAL	0	66,893	66,893	0	0	0	0	-66,893	0
Wellington Component									
1.ADMINISTRATION									
1.011 ADMINISTRATION REVENUE	-85,148	0	-85,148	0	0	0	0	0	-85,148
1.012 ADMINISTRATIVE BUILDINGS	0	313,380	313,380	-127,690	0	48,616	78,760	-78,760	234,306
1.014 ADMINISTRATION EXPENSES	0	1,123,276	1,123,276	0	0	0	250,000	277,500	1,650,776
1.015 REGISTERED TRAINING ORGANISATION	-18,200	13,000	-5,200	0	0	0	0	0	-5,200
1.016 CIVIC ACTIVITIES	0	296,092	296,092	0	0	0	0	-47,000	249,092
1.021 ENGINEERING AND SUPERVISION	-30,800	1,032,446	1,001,646	-53,045	0	0	46,800	-46,800	948,601
1.022 PLANT OPERATION	0	-150,490	-150,490	-1,205,406	0	0	2,651,675	-1,356,269	-60,490
1.03 EMPLOYEE OVERHEADS	-28,500	-46,204	-74,704	0	0	0	0	50,000	-24,704
TOTAL	-162,648	2,581,500	2,418,852	-1,386,141	0	48,616	3,027,235	-1,201,329	2,907,233
2.PUBLIC ORDER & SAFETY									
2.01 FIRE PROTECTION	-650,735	723,216	72,481	-228,094	0	0	440,200	9,000	293,587
2.02 ANIMAL CONTROL	-15,400	161,266	145,866	-2,971	0	0	0	0	142,895
2.05 FLOOD, RESCUE AND EMERGENCY SERVICE	0	-19,745	-19,745	-1,697	0	0	0	0	-21,442
2.06 OTHER PUBLIC ORDER AND SAFETY	-1,000	9,967	8,967	0	0	0	0	1,000	9,967
TOTAL	-667,135	874,704	207,569	-232,762	0	0	440,200	10,000	425,007
3.HEALTH									
3.01 ADMINISTRATION AND INSPECTION	-8,600	-3,119	-11,719	0	0	0	0	0	-11,719
3.04 INSECT&VERMIN CONTROL/3.05 NOXIOUS	-50,414	193,139	142,725	0	0	0	0	0	142,725
TOTAL	-59,014	190,020	131,006	0	0	0	0	0	131,006
4.COMMUNITY SERVICES & EDUCATION									
4.01 - 4.10 COMMUNITY SERVICES	-319,062	465,678	146,616	-4,668	0	0	4,500	-4,500	141,948
TOTAL	-319,062	465,678	146,616	-4,668	0	0	4,500	-4,500	141,948
5.HOUSEHOLD & COMMUNITY AMENITIES									
5.07 URBAN DRAINAGE/ 5.08 FLOOD MITIGATIC	-33,550	59,354	25,804	0	0	0	31,650	1,700	59,154
5.09 PUBLIC CEMETERIES	-136,890	162,368	25,478	-9,548	0	0	0	25,000	40,930
5.10 PUBLIC CONVENIENCES/5.11 OTHER COMM	-200	147,897	147,697	-56,228	0	0	11,340	-11,140	91,669
TOTAL	-170,640	369,619	198,979	-65,776	0	0	42,990	15,560	191,753
8.RECREATION & CULTURE									
8.01 PUBLIC LIBRARIES	-38,197	359,911	321,714	-5,305	0	0	0	0	316,409
8.02 MUSEUMS/8.06 OTHER CULTURAL SERVICE	0	67,004	67,004	-12,943	0	0	101,000	-101,000	54,061
8.05 PUBLIC HALLS	-21,748	170,828	149,080	-43,497	0	0	51,197	-51,197	105,583
8.07 SWIMMING POOLS	-82,400	505,388	422,988	-86,994	0	0	0	0	335,994
8.08 SPORTING GROUNDS	-20,158	415,030	394,872	-95,481	0	0	40,000	-40,000	299,391
8.09 PARKS AND GARDENS.	-1,000	736,393	735,393	-59,410	0	0	0	13,574	689,557
8.10 OTHER SPORT & RECREATION.	-23,033	188,116	165,083	-98,664	0	1,500	25,640	-25,640	67,919
TOTAL	-186,536	2,442,670	2,256,134	-402,294	0	1,500	217,837	-204,263	1,868,914
10.MINING, MANUFACTURING & CONSTRUCTION									
10.01 BUILDING CONTROL.	-70,000	51,308	-18,692	0	0	0	0	0	-18,692
10.03 QUARRIES AND PITTS.	0	2,113	2,113	0	0	0	0	0	2,113
TOTAL	-70,000	53,421	-16,579	0	0	0	0	0	-16,579
11.TRANSPORT & COMMUNICATION									
ROADS, BRIDGES & ANCILLARY	-9,035,961	10,327,461	1,291,500	-3,379,471	0	0	4,096,851	-401,770	1,607,110
TOTAL	-9,035,961	10,327,461	1,291,500	-3,379,471	0	0	4,096,851	-401,770	1,607,110
12.ECONOMIC AFFAIRS									
12.03 TOURISM AND AREA PROMOTION.	-28,373	381,593	353,220	-11,670	0	0	0	0	341,550
12.04 INDUSTRIAL DEVELOPMENT PROMOTION	0	10,150	10,150	0	0	0	0	0	10,150
12.05 SALEYARDS AND MARKETS.	0	5,654	5,654	0	0	0	0	0	5,654
12.06 REAL ESTATE DEVELOPMENT.	0	13,912	13,912	0	0	0	0	0	13,912
12.08 OTHER BUSINESS - Wellington Caves	-850,127	1,048,063	197,936	-84,000	0	9,500	130,076	-130,076	123,436
12.09 OTHER BUSINESS - Shops, Factories.	0	32,398	32,398	-19,398	0	0	0	0	13,000
TOTAL	-878,500	1,491,770	613,270	-115,068	0	9,500	130,076	-130,076	507,702
13.GENERAL PURPOSE REVENUES.									
13.01 GENERAL PURPOSE REVENUES.	-9,281,447	0	-9,281,447	0	0	0	0	1,517,353	-7,764,094
TOTAL	-9,281,447	0	-9,281,447	0	0	0	0	1,517,353	-7,764,094
Waste Management Fund									
Waste Management	-1,628,164	1,740,027	111,863	-137,817	0	19,259	936,471	-929,776	0
TOTAL	-1,628,164	1,740,027	111,863	-137,817	0	19,259	936,471	-929,776	0
Water Fund									
Water	-2,957,254	2,725,968	-231,286	-611,794	0	0	1,011,220	-168,140	0
TOTAL	-2,957,254	2,725,968	-231,286	-611,794	0	0	1,011,220	-168,140	0
Sewer Fund									
Sewer	-1,979,031	2,601,833	622,802	-1,216,576	0	0	687,959	-94,185	0
TOTAL	-1,979,031	2,601,833	622,802	-1,216,576	0	0	687,959	-94,185	0
TOTAL ALL FUNCTIONS	-142,755,125	121,181,516	-21,573,609	-33,327,498	-1,915,300	4,196,221	73,989,304	-21,369,118	0

Budget Summary - 2017-2018

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restrictd Assets	Net Funds Available to (Required from) Rates and General Revenue	
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased			
Dubbo Component										
Transport										
1.07	Footpaths & Cycleways	-114,269	727,202	612,933	-505,229	0	376,810	-184,937	299,577	
1.10	Traffic Management	-1,200,050	1,544,436	344,386	-27,821	0	196,647	100,000	346,145	
1.11	Street Lighting	-147,000	1,097,738	950,738	0	0	0	706	951,444	
1.201	State Roads	-738,691	687,518	-51,173	0	0	0	2,768	-48,405	
1.202	Urban Roads	-2,765,573	4,802,802	2,037,229	-2,415,077	0	40,205	4,969,667	-18,995	
1.203	Rural Roads	-1,492,480	5,982,248	4,489,768	-3,520,563	0	3,016,887	-348,165	3,637,927	
	TOTAL	-6,458,063	14,841,944	8,383,881	-6,468,690	0	236,852	8,463,364	-202,478	10,412,929
Sewerage Services										
2.05	Sewerage	-15,603,422	13,145,413	-2,458,009	-4,836,817	-103,301	1,733,384	7,356,422	-1,691,679	0
	TOTAL	-15,603,422	13,145,413	-2,458,009	-4,836,817	-103,301	1,733,384	7,356,422	-1,691,679	0
Waste Services										
2.06	Domestic Waste Management Services	-5,777,289	5,587,845	-189,444	-197,239	-146,000	0	434,236	98,447	0
2.07	Other Waste Management Services	-3,500,554	2,551,250	-949,304	-210,884	-100,000	0	955,780	304,408	0
	TOTAL	-9,277,843	8,139,095	-1,138,748	-408,123	-246,000	0	1,390,016	402,855	0
Water										
3.02	Water Supply	-20,183,361	16,480,668	-3,702,693	-3,735,193	-43,950	898,774	14,290,844	-7,707,782	0
	TOTAL	-20,183,361	16,480,668	-3,702,693	-3,735,193	-43,950	898,774	14,290,844	-7,707,782	0
Community Protection										
4.01	Stormwater	-2,762,559	2,197,181	-565,378	-963,100	-1,500,000	380,646	3,561,012	-536,932	376,248
4.02	Fire Services	-594,905	1,616,336	1,021,431	-435,513	0	0	360,000	-15,905	930,013
4.03	Emergency Management	-1,000,000	106,586	-893,414	0	-500,000	0	1,500,000	3,769	110,355
	TOTAL	-4,357,464	3,920,103	-437,361	-1,398,613	-2,000,000	380,646	5,421,012	-549,068	1,416,616
City Development										
5.01	Livestock Markets	-3,442,897	3,324,473	-118,424	-1,057,888	0	0	380,000	493,912	-302,400
5.02	Airport	-11,507,831	2,812,335	-8,695,496	-720,634	0	0	10,267,134	-1,173,004	-322,000
5.03	City Development	0	793,882	793,882	0	0	0	0	38,789	832,671
5.04	Property Development	-1,841,917	221,480	-1,620,437	0	-680,454	0	1,030,000	1,031,891	-239,000
5.05	Holiday Park	-1,690,869	1,467,442	-223,427	-159,635	0	0	50,000	133,062	-200,000
5.06	City Marketing & Communications	-266,823	1,421,728	1,154,905	-46,362	0	0	0	77,096	1,185,639
5.07	Showground	-370,418	1,106,731	736,313	-334,972	0	0	50,000	-772	450,569
	TOTAL	-19,120,755	11,148,071	-7,972,684	-2,319,491	-680,454	0	11,777,134	600,974	1,405,479
Built & Natural Environment										
6.01	Environment & Health Services	-6,775	418,627	411,852	0	0	0	42,870	454,722	0
6.02	Building & Development Services	-1,379,063	2,737,245	1,358,182	-793	0	0	72,556	1,429,945	0
6.04	Environmental Sustainability Services	0	351,720	351,720	0	0	0	11,900	363,620	0
6.05	Environmental Support	0	-61,538	-61,538	0	0	0	61,538	0	0
6.09	City Strategy	-86,000	748,360	662,360	0	0	0	92,242	754,602	0
6.10	Ranger Services	-75,550	862,200	786,650	0	0	0	34,583	821,233	0
6.11	Animal Shelter	-74,000	572,789	498,789	-45,890	0	60,819	0	59,302	573,020
	TOTAL	-1,621,388	5,629,403	4,008,015	-46,683	0	60,819	0	374,991	4,397,142
Community Services										
7.07	Cemeteries	-227,575	352,810	125,235	-27,379	0	0	40,000	-16,658	121,198
7.08	Recreation Services	-21,593	872,391	850,798	-103,575	0	0	31,882	-25,908	753,197
7.10	Library Services	-154,509	2,121,387	1,966,878	-68,863	0	0	15,920	83,752	1,997,687
7.11	Old Dubbo Gaol	-571,384	890,070	318,686	-73,667	0	0	145,000	-75,671	314,348
7.14	Social Services	-36,228	998,507	962,279	-43,135	0	0	0	-61,955	857,189
7.16	Rainbow Cottage	-1,238,191	1,260,682	22,491	-28,246	0	0	28,765	80,285	103,295
7.17	Family Day Care	-1,927,800	2,078,591	150,791	-3,425	0	0	0	11,371	158,737
7.18	Cultural Services	-3,250	199,685	196,435	0	0	0	0	3,837	200,272
7.19	Community Support	0	-19,347	-19,347	0	0	0	0	19,347	0
7.20	Regional Theatre & Convention Centre	-1,740,167	4,485,259	2,745,092	-641,063	0	459,753	36,120	36,893	2,636,795
7.21	Western Plains Cultural Centre	-296,500	2,255,331	1,958,831	-204,901	0	290,171	130,000	56,646	2,230,747
	TOTAL	-6,217,197	15,495,366	9,278,169	-1,194,254	0	749,924	427,687	111,939	9,373,465
Human Environment										
8.01	Human Environment Services	-51,094	290,756	239,662	-18,388	0	0	0	19,778	241,052
	TOTAL	-51,094	290,756	239,662	-18,388	0	0	0	19,778	241,052
Parks and Landcare										
9.01	Horticultural Services	-155,602	3,939,234	3,783,632	-917,498	0	0	141,100	247,150	3,254,384
9.02	Landcare Services	-51,843	1,219,941	1,168,098	-212,309	0	0	116,600	28,140	1,100,529
9.04	Parks & Landcare Business Support Serv	0	-89,271	-89,271	0	0	0	0	89,271	0
9.05	Sporting Facilities	-245,423	3,041,523	2,796,100	-1,380,694	0	153,298	1,005,000	-699,716	1,873,988
9.06	Parks & Landcare Operations	0	-99,690	-99,690	-1,350	0	0	0	101,040	0
9.07	Recreation Planning & Programs	-104,407	56,199	-48,208	0	0	0	0	48,208	0
9.08	Dubbo Aquatic Leisure Centre	-307,033	1,057,795	750,762	-116,370	0	35,587	160,000	353,904	1,183,883
	TOTAL	-864,308	9,125,731	8,261,423	-2,628,221	0	188,885	1,422,700	167,997	7,412,784
Corporate Services										
10.01	Customer Services	0	-40,558	-40,558	0	0	0	0	40,558	0
10.02	Corporate Development/Strategic Manage	-600	-52,574	-53,174	0	0	0	0	53,174	0
10.03	Fleet Management Services	-294,177	-80,546	-374,723	-1,736,055	-1,753,708	0	5,046,986	-1,182,500	0
10.04	Management Accounting Services	-15,566	-19,227	-34,793	0	0	0	0	34,793	0
10.05	Financial Accounting Services	-201,556	69,116	-132,440	0	0	0	0	132,440	0
10.06	Human Resource Services	0	-87,297	-87,297	-200	0	0	0	87,497	0
10.07	Information Management Services	-16,500	-12,365	-28,865	-133,829	0	0	255,000	-92,306	0
10.08	Governance & Risk Services	-70,000	-113,913	-183,913	0	0	0	0	183,913	0
10.09	Civic Administration Building	-51,936	-271,649	-323,585	-130,030	0	218,997	22,500	212,118	0
10.10	Technical Support Services	-104,438	-105,015	-209,453	-9,394	0	0	0	218,847	0

Budget Summary - 2018-2019

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restricted Assets	Net Funds Available to (Required from) Rates and General Revenue
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased		
Dubbo Component									
Transport									
1.07 Footpaths & Cycleways	-302,902	734,023	431,121	-505,229	0	0	791,558	-216,614	500,836
1.10 Traffic Management	-1,242,880	1,533,593	290,713	-27,821	0	212,357	100,000	402,277	977,526
1.11 Street Lighting	-147,000	1,203,255	1,056,255	0	0	0	0	878	1,057,133
1.201 State Roads	-757,155	704,365	-52,790	0	0	0	0	3,417	-49,373
1.202 Urban Roads	-2,648,654	4,878,196	2,229,542	-2,415,077	0	43,417	9,473,204	-4,513,468	4,817,618
1.203 Rural Roads	-1,511,311	6,085,357	4,574,046	-3,520,563	0	0	2,167,982	390,732	3,612,197
TOTAL	-6,609,902	15,138,789	8,528,887	-6,468,690	0	255,774	12,532,744	-3,932,778	10,915,937
Sewerage Services									
2.05 Sewerage	-15,868,420	13,070,582	-2,797,838	-4,836,817	-109,133	1,815,599	7,046,946	-1,118,757	0
TOTAL	-15,868,420	13,070,582	-2,797,838	-4,836,817	-109,133	1,815,599	7,046,946	-1,118,757	0
Waste Services									
2.06 Domestic Waste Management Services	-5,806,592	5,779,786	-26,806	-197,239	0	0	0	224,045	0
2.07 Other Waste Management Services	-2,837,442	2,686,115	-151,327	-210,884	-121,000	0	359,009	124,202	0
TOTAL	-8,644,034	8,465,901	-178,133	-408,123	-121,000	0	359,009	348,247	0
Water									
3.02 Water Supply	-20,839,851	20,257,021	-582,830	-3,735,193	-100,300	958,968	6,538,418	-3,079,063	0
TOTAL	-20,839,851	20,257,021	-582,830	-3,735,193	-100,300	958,968	6,538,418	-3,079,063	0
Community Protection									
4.01 Stormwater	-2,838,878	2,170,656	-668,222	-963,100	0	402,913	3,622,832	-1,860,649	533,774
4.02 Fire Services	-599,649	1,669,639	1,069,990	-435,513	0	0	360,000	-45,862	948,615
4.03 Emergency Management	0	104,799	104,799	0	0	0	0	7,762	112,561
TOTAL	-3,438,527	3,945,094	506,567	-1,398,613	0	402,913	3,982,832	-1,898,749	1,594,950
City Development									
5.01 Livestock Markets	-3,533,023	3,442,455	-90,568	-1,057,888	0	0	0	830,456	-318,000
5.02 Airport	-4,209,823	2,886,545	-1,323,278	-720,634	0	0	686,000	1,027,912	-330,000
5.03 City Development	0	766,102	766,102	0	0	0	0	40,758	806,860
5.04 Property Development	-2,635,975	230,540	-2,405,435	0	-159,634	0	3,110,000	-785,931	-241,000
5.05 Holiday Park	-1,797,024	1,529,095	-267,929	-159,635	0	0	30,000	197,564	-200,000
5.06 City Marketing & Communications	-102,466	1,272,157	1,169,691	-46,362	0	0	0	86,587	1,209,916
5.07 Showground	-379,565	1,142,640	763,075	-334,972	0	0	16,000	25,613	469,716
TOTAL	-12,657,876	11,269,534	-1,388,342	-2,319,491	-159,634	0	3,842,000	1,422,959	1,397,492
Built & Natural Environment									
6.01 Environment & Health Services	-8,055	435,652	427,597	0	0	0	0	52,987	480,584
6.02 Building & Development Services	-1,407,244	2,815,864	1,408,620	-793	0	0	0	96,653	1,504,480
6.04 Environmental Sustainability Services	0	364,844	364,844	0	0	0	0	13,938	378,782
6.05 Environmental Support	0	-74,879	-74,879	0	0	0	0	74,879	0
6.09 City Strategy	-86,000	805,050	719,050	0	0	0	0	77,003	796,053
6.10 Ranger Services	-76,050	895,742	819,692	0	0	0	0	41,447	861,139
6.11 Animal Shelter	-74,500	585,852	511,352	-45,890	0	65,157	0	51,135	581,754
TOTAL	-1,651,849	5,828,125	4,176,276	-46,683	0	65,157	0	408,042	4,602,792
Community Services									
7.07 Cemeteries	-238,959	363,340	124,381	-27,379	0	0	62,000	-7,402	151,600
7.08 Recreation Services	-22,642	901,817	879,175	-103,575	0	0	31,268	-38,121	768,747
7.10 Library Services	-158,286	2,188,086	2,029,800	-68,863	0	0	46,800	39,892	2,047,629
7.11 Old Dubbo Gaol	-586,596	976,849	390,253	-73,667	0	0	0	5,246	321,832
7.14 Social Services	-37,716	995,196	957,480	-43,135	0	0	19,010	-54,836	878,519
7.16 Rainbow Cottage	-1,269,002	1,313,008	44,006	-28,246	0	0	21,600	68,517	105,877
7.17 Family Day Care	-1,952,711	2,105,007	152,296	-3,425	0	0	0	3,354	152,225
7.18 Cultural Services	-3,331	196,041	192,710	0	0	0	0	7,155	199,865
7.19 Community Support	0	-27,282	-27,282	0	0	0	0	27,282	0
7.20 Regional Theatre & Convention Centre	-1,779,323	4,551,559	2,772,236	-641,063	0	496,979	288,000	-213,436	2,702,716
7.21 Western Plains Cultural Centre	-169,500	2,266,820	2,097,320	-204,901	0	308,052	268,550	-182,505	2,286,516
TOTAL	-6,218,066	15,830,441	9,612,375	-1,194,254	0	805,031	737,228	-344,854	9,615,526
Human Environment									
8.01 Human Environment Services	-52,191	306,579	254,388	-18,388	0	0	0	11,078	247,078
TOTAL	-52,191	306,579	254,388	-18,388	0	0	0	11,078	247,078
Parks and Landcare									
9.01 Horticultural Services	-167,322	4,007,710	3,840,388	-917,498	0	0	263,000	297,568	3,483,458
9.02 Landcare Services	-53,042	1,253,636	1,200,594	-212,309	0	0	25,000	29,838	1,043,123
9.04 Parks & Landcare Business Support Serv	0	-98,853	-98,853	0	0	0	0	98,853	0
9.05 Sporting Facilities	-198,026	3,108,460	2,910,434	-1,380,694	0	162,744	430,000	212,654	2,335,138
9.06 Parks & Landcare Operations	0	-130,596	-130,596	-1,350	0	0	0	131,946	0
9.07 Recreation Planning & Programs	-108,862	57,780	-51,082	0	0	0	0	51,082	0
9.08 Dubbo Aquatic Leisure Centre	-357,000	1,087,349	730,349	-116,370	0	37,780	16,690	52,816	721,265
TOTAL	-884,252	9,285,486	8,401,234	-2,628,221	0	200,524	734,690	874,757	7,582,984
Corporate Services									
10.01 Customer Services	0	-49,697	-49,697	0	0	0	0	49,697	0
10.02 Corporate Development/Strategic Manage	-600	-78,578	-79,178	0	0	0	0	79,178	0
10.03 Fleet Management Services	-309,541	-80,546	-390,087	-1,736,055	-1,023,571	0	2,541,931	607,782	0
10.04 Management Accounting Services	-16,246	-23,780	-40,026	0	0	0	0	40,026	0
10.05 Financial Accounting Services	-204,687	49,087	-155,600	0	0	0	0	155,600	0
10.06 Human Resource Services	0	-98,902	-98,902	-200	0	0	0	99,102	0
10.07 Information Management Services	-16,830	-128,871	-145,701	-133,829	0	0	205,000	74,530	0
10.08 Governance & Risk Services	-70,000	-126,810	-196,810	0	0	0	0	196,810	0
10.09 Civic Administration Building	-52,975	-282,731	-335,706	-130,030	0	232,492	173,000	60,244	0
10.10 Technical Support Services	-107,043	-115,996	-223,039	-9,394	0	0	0	232,433	0

Budget Summary - 2018-2019

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restrictd Assets	Net Funds Available to (Required from) Rates and General Revenue
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased		
10.11 Business Support Services (Technical)	-314	-43,015	-43,329	0	0	0	0	43,329	0
10.12 Depot Services	-13,260	-7,702	-20,962	-122,399	0	0	0	143,361	0
10.13 Rates & General Revenue	-37,156,549	727,049	-36,429,500	-823,054	0	0	0	1,295,795	-35,956,759
10.14 Employment Overhead Distribution	0	-145,000	-145,000	0	0	0	0	145,000	0
10.15 Corporate Overheads	0	0	0	0	0	0	0	0	0
10.16 Works Services	-80,000	-87,692	-167,692	-32,724	0	0	0	200,416	0
TOTAL	-38,028,045	-493,184	-38,521,229	-2,987,685	-1,023,571	232,492	2,919,931	3,423,303	-35,956,759
Governance									
11.01 Governance	0	-103,769	-103,769	0	0	0	0	103,769	0
TOTAL	0	-103,769	-103,769	0	0	0	0	103,769	0
Wellington Component									
1.ADMINISTRATION									
1.011 ADMINISTRATION REVENUE	-87,801	0	-87,801	0	0	0	0	-60,000	-147,801
1.012 ADMINISTRATIVE BUILDINGS	0	316,957	316,957	-135,466	0	54,843	0	0	236,334
1.014 ADMINISTRATION EXPENSES	0	1,774,770	1,774,770	0	0	0	257,000	222,500	2,254,270
1.015 REGISTERED TRAINING ORGANISATION	-18,756	13,393	-5,363	0	0	0	0	0	-5,363
1.016 CIVIC ACTIVITIES	0	236,967	236,967	0	0	0	0	10,000	246,967
1.021 ENGINEERING AND SUPERVISION	-32,676	1,089,262	1,056,586	-56,275	0	0	0	0	1,000,311
1.022 PLANT OPERATION	0	-149,892	-149,892	-935,195	0	0	450,225	574,969	-59,893
1.03 EMPLOYEE OVERHEADS	-28,683	-69,785	-98,468	0	0	0	0	50,000	-48,468
TOTAL	-167,916	3,211,672	3,043,756	-1,126,936	0	54,843	707,225	797,469	3,476,357
2.PUBLIC ORDER & SAFETY									
2.01 FIRE PROTECTION	-655,738	752,599	96,861	-241,985	0	0	440,200	9,000	304,076
2.02 ANIMAL CONTROL	-15,400	170,467	155,067	-3,152	0	0	0	0	151,915
2.05 FLOOD, RESCUE AND EMERGENCY SERVICE	0	58,288	58,288	-1,800	0	0	0	0	56,488
2.06 OTHER PUBLIC ORDER AND SAFETY	-1,200	10,269	9,069	0	0	0	0	1,200	10,269
TOTAL	-672,338	991,623	319,285	-246,937	0	0	440,200	10,200	522,748
3.HEALTH									
3.01 ADMINISTRATION AND INSPECTION	-8,777	-4,329	-13,106	0	0	0	0	0	-13,106
3.04 INSECT&VERMIN CONTROL/3.05 NOXIOUS	-53,240	199,067	145,827	0	0	0	0	0	145,827
TOTAL	-62,017	194,738	132,721	0	0	0	0	0	132,721
4.COMMUNITY SERVICES & EDUCATION									
4.01 - 4.10 COMMUNITY SERVICES	-301,089	444,583	143,494	-4,952	0	0	0	0	138,542
TOTAL	-301,089	444,583	143,494	-4,952	0	0	0	0	138,542
5.HOUSEHOLD & COMMUNITY AMENITIES									
5.07 URBAN DRAINAGE/ 5.08 FLOOD MITIGATIC	-33,750	62,498	28,748	0	0	0	31,650	1,900	62,298
5.09 PUBLIC CEMETERIES	-141,755	167,609	25,854	-10,129	0	0	50,000	-25,000	40,725
5.10 PUBLIC CONVENIENCES/5.11 OTHER COMM	-250	154,091	153,841	-59,652	0	0	3,500	-3,250	94,439
TOTAL	-175,755	384,198	208,442	-69,781	0	0	85,150	-26,350	197,461
8.RECREATION & CULTURE									
8.01 PUBLIC LIBRARIES	-40,209	378,620	338,411	-5,628	0	0	0	0	332,783
8.02 MUSEUMS/8.06 OTHER CULTURAL SERVICE	0	47,190	47,190	-13,731	0	0	0	0	33,459
8.05 PUBLIC HALLS	-23,072	175,546	152,474	-46,146	0	0	98,000	-98,000	106,328
8.07 SWIMMING POOLS	-87,418	530,723	443,305	-90,948	0	0	0	0	352,357
8.08 SPORTING GROUNDS	-21,385	431,627	410,242	-101,295	0	0	100,000	-100,000	308,947
8.09 PARKS AND GARDENS.	-1,200	768,023	766,823	-63,028	0	0	40,000	-46,678	697,117
8.10 OTHER SPORT & RECREATION.	-24,436	190,211	165,775	-104,673	0	1,500	8,000	-8,000	62,602
TOTAL	-197,720	2,521,940	2,324,220	-425,449	0	1,500	246,000	-252,678	1,893,593
10.MINING, MANUFACTURING & CONSTRUCTION									
10.01 BUILDING CONTROL.	-70,000	53,022	-16,978	0	0	0	0	0	-16,978
10.03 QUARRIES AND PITTS.	0	2,241	2,241	0	0	0	0	0	2,241
TOTAL	-70,000	55,263	-14,737	0	0	0	0	0	-14,737
11.TRANSPORT & COMMUNICATION									
ROADS, BRIDGES & ANCILLARY	-4,394,653	8,124,944	3,730,291	-3,585,281	0	0	1,697,949	58,843	1,901,803
TOTAL	-4,394,653	8,124,944	3,730,291	-3,585,281	0	0	1,697,949	58,843	1,901,803
12.ECONOMIC AFFAIRS									
12.03 TOURISM AND AREA PROMOTION.	-29,702	346,952	317,250	-12,381	0	0	15,500	-15,500	304,869
12.04 INDUSTRIAL DEVELOPMENT PROMOTION	0	10,457	10,457	0	0	0	0	0	10,457
12.05 SALEYARDS AND MARKETS.	0	5,999	5,999	0	0	0	0	0	5,999
12.06 REAL ESTATE DEVELOPMENT.	0	14,758	14,758	0	0	0	0	0	14,758
12.08 OTHER BUSINESS - Wellington Caves	-1,033,365	1,088,787	55,422	-89,116	0	0	63,500	-63,500	-33,694
12.09 OTHER BUSINESS - Shops, Factories.	0	32,742	32,742	-20,579	0	0	0	0	12,163
TOTAL	-1,063,067	1,499,695	436,628	-122,076	0	0	79,000	-79,000	314,552
13.GENERAL PURPOSE REVENUES.									
13.01 GENERAL PURPOSE REVENUES.	-9,679,668	0	-9,679,668	0	0	0	0	1,116,628	-8,563,040
TOTAL	-9,679,668	0	-9,679,668	0	0	0	0	1,116,628	-8,563,040
Waste Management Fund									
Waste Management	-1,643,550	1,761,034	117,484	-139,108	0	21,624	100,000	-100,000	0
TOTAL	-1,643,550	1,761,034	117,484	-139,108	0	21,624	100,000	-100,000	0
Water Fund									
Water	-3,138,032	2,799,257	-338,775	-627,104	0	0	690,095	275,784	0
TOTAL	-3,138,032	2,799,257	-338,775	-627,104	0	0	690,095	275,784	0
Sewer Fund									
Sewer	-2,133,429	2,839,997	706,568	-1,424,450	0	0	612,680	105,202	0
TOTAL	-2,133,429	2,839,997	706,568	-1,424,450	0	0	612,680	105,202	0
TOTAL ALL FUNCTIONS	-138,592,247	127,629,543	-10,962,704	-33,814,232	-1,513,638	4,814,425	43,352,097	-1,875,948	0

Budget Summary - 2019-2020

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restricted Assets	Net Funds Available to (Required from) Rates and General Revenue	
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased			
Dubbo Component										
Transport										
1.07	Footpaths & Cycleways	-233,356	736,429	503,073	-505,229	0	516,800	6,514	521,158	
1.10	Traffic Management	-1,277,684	1,441,088	1,441,088	-27,821	0	229,322	100,000	537,060	
1.11	Street Lighting	-147,000	1,298,724	1,151,724	0	0	0	895	1,152,619	
1.201	State Roads	-771,378	717,284	-54,094	0	0	0	3,486	-50,608	
1.202	Urban Roads	-2,651,579	4,924,685	2,273,106	-2,415,077	0	46,886	9,689,745	-4,673,033	
1.203	Rural Roads	-1,744,969	6,134,230	4,389,261	-3,520,563	0	3,053,385	-221,669	3,700,414	
	TOTAL	-6,825,966	15,252,440	8,426,474	-6,468,690	0	276,208	13,359,930	-4,346,747	11,247,175
Sewerage Services										
2.05	Sewerage	-16,094,023	13,292,036	-2,801,987	-4,836,817	-65,196	1,897,248	7,497,580	-1,690,828	0
	TOTAL	-16,094,023	13,292,036	-2,801,987	-4,836,817	-65,196	1,897,248	7,497,580	-1,690,828	0
Waste Services										
2.06	Domestic Waste Management Services	-6,046,646	5,983,466	-63,180	-197,239	-130,000	0	826,378	-435,959	0
2.07	Other Waste Management Services	-2,938,525	2,742,152	-196,373	-210,884	-35,212	0	486,234	-43,765	0
	TOTAL	-8,985,171	8,725,618	-259,553	-408,123	-165,212	0	1,312,612	-479,724	0
Water										
3.02	Water Supply	-21,512,674	16,569,335	-4,943,339	-3,735,193	-90,000	1,002,266	4,853,836	2,912,430	0
	TOTAL	-21,512,674	16,569,335	-4,943,339	-3,735,193	-90,000	1,002,266	4,853,836	2,912,430	0
Community Protection										
4.01	Stormwater	-3,038,557	2,432,595	-605,962	-963,100	0	427,454	1,960,089	-423,184	395,297
4.02	Fire Services	-603,854	1,705,072	1,101,218	-435,513	0	0	360,000	-58,121	967,584
4.03	Emergency Management	0	106,364	106,364	0	0	0	0	9,012	115,376
	TOTAL	-3,642,411	4,244,031	601,620	-1,398,613	0	427,454	2,320,089	-472,293	1,478,257
City Development										
5.01	Livestock Markets	-3,621,238	3,461,952	-159,286	-1,057,888	0	0	280,000	612,174	-325,000
5.02	Airport	-4,426,297	2,939,008	-1,487,289	-720,634	0	0	330,000	1,539,923	-338,000
5.03	City Development	0	784,754	784,754	0	0	0	0	41,572	826,326
5.04	Property Development	-2,276,502	244,842	-2,031,660	0	-217,609	0	100,000	1,902,269	-247,000
5.05	Holiday Park	-1,909,227	1,588,462	-320,765	-159,635	0	0	18,000	262,400	-200,000
5.06	City Marketing & Communications	-277,620	1,476,669	1,199,049	-46,362	0	0	0	88,182	1,240,869
5.07	Showground	-396,439	1,194,758	798,319	-334,972	0	0	319,575	-298,505	484,417
	TOTAL	-12,907,323	11,690,445	-1,216,878	-2,319,491	-217,609	0	1,047,575	4,148,015	1,441,612
Built & Natural Environment										
6.01	Environment & Health Services	-6,835	452,681	445,846	0	0	0	54,047	499,893	
6.02	Building & Development Services	-1,396,953	2,859,744	1,462,791	-793	0	0	142,616	1,604,614	
6.04	Environmental Sustainability Services	0	377,844	377,844	0	0	0	14,216	392,060	
6.05	Environmental Support	0	-76,376	-76,376	0	0	0	0	76,376	0
6.09	City Strategy	-86,000	821,740	735,740	0	0	0	78,543	814,283	
6.10	Ranger Services	-77,050	930,011	852,961	0	0	0	42,277	895,238	
6.11	Animal Shelter	-75,000	599,095	524,095	-45,890	0	69,805	0	51,916	599,926
	TOTAL	-1,641,838	5,964,739	4,322,901	-46,683	0	69,805	0	459,991	4,806,014
Community Services										
7.07	Cemeteries	-250,901	372,510	121,609	-27,379	0	64,000	-2,840	155,390	
7.08	Recreation Services	-23,696	941,134	917,438	-103,575	0	56,966	-82,863	787,966	
7.10	Library Services	-162,821	2,272,998	2,110,177	-68,863	0	21,285	36,221	2,098,820	
7.11	Old Dubbo Gaol	-602,875	973,960	371,085	-73,667	0	20,000	12,460	329,878	
7.14	Social Services	-39,277	1,012,344	973,067	-43,135	0	0	113,611	-143,411	900,132
7.16	Rainbow Cottage	-1,304,157	1,469,466	165,309	-28,246	0	0	52,497	-81,036	108,524
7.17	Family Day Care	-1,978,629	2,139,465	160,836	-3,425	0	0	-1,380	156,031	
7.18	Cultural Services	-3,414	205,950	202,536	0	0	0	0	2,676	205,212
7.19	Community Support	0	-27,827	-27,827	0	0	0	0	27,827	0
7.20	Regional Theatre & Convention Centre	-1,820,818	4,608,245	2,787,427	-641,063	0	537,220	38,648	48,052	2,770,284
7.21	Western Plains Cultural Centre	-171,500	2,347,326	2,175,826	-204,901	0	327,034	350,281	-304,561	2,343,679
	TOTAL	-6,358,088	16,315,571	9,957,483	-1,194,254	0	864,254	717,288	-488,855	9,855,916
Human Environment										
8.01	Human Environment Services	-53,317	310,912	257,595	-18,388	0	0	0	14,048	253,255
	TOTAL	-53,317	310,912	257,595	-18,388	0	0	0	14,048	253,255
Parks and Landcare										
9.01	Horticultural Services	-179,239	4,135,270	3,956,031	-917,498	0	0	226,000	264,587	3,529,120
9.02	Landcare Services	-54,368	1,281,716	1,227,348	-212,309	0	0	15,000	30,397	1,060,436
9.04	Parks & Landcare Business Support Serv	0	-100,996	-100,996	0	0	0	0	100,996	0
9.05	Sporting Facilities	-201,726	3,165,366	2,963,640	-1,380,694	0	172,773	410,000	-24,790	2,140,929
9.06	Parks & Landcare Operations	0	-133,236	-133,236	-1,350	0	0	0	134,586	0
9.07	Recreation Planning & Programs	-109,969	57,905	-52,064	0	0	0	0	52,064	0
9.08	Dubbo Aquatic Leisure Centre	-369,355	1,074,778	705,423	-116,370	0	40,108	36,000	72,778	737,939
	TOTAL	-914,657	9,480,803	8,566,146	-2,628,221	0	212,881	687,000	630,618	7,468,424
Corporate Services										
10.01	Customer Services	0	-50,689	-50,689	0	0	0	0	50,689	0
10.02	Corporate Development/Strategic Manage	-600	-80,350	-80,950	0	0	0	0	80,950	0
10.03	Fleet Management Services	-326,258	-80,546	-406,804	-1,736,055	-868,113	0	1,957,930	1,053,042	0
10.04	Management Accounting Services	-16,842	-24,257	-41,099	0	0	0	0	41,099	0
10.05	Financial Accounting Services	-207,489	48,777	-158,712	0	0	0	0	158,712	0
10.06	Human Resource Services	0	-101,048	-101,048	-200	0	0	0	101,248	0
10.07	Information Management Services	-17,166	-104,422	-121,588	-133,829	0	0	150,822	104,595	0
10.08	Governance & Risk Services	-70,000	-129,646	-199,646	0	0	0	0	199,646	0
10.09	Civic Administration Building	-54,035	-297,936	-351,971	-130,030	0	246,818	23,500	211,683	0
10.10	Technical Support Services	-109,719	-117,669	-227,388	-9,394	0	0	0	236,782	0

Budget Summary - 2019-2020

FUNCTION	Operating		(Surplus) Deficit from Operations	Capital Revenues		Capital Expenditure		Funds Transferred to From Restricted Assets	Net Funds Available to (Required from) Rates and General Revenue
	Revenues	Expenses		Expenses not Involving Flows of Funds (Depr etc)	Loan Borrowings Assets Sold	Loan Repayment Principal	Assets Purchased		
10.11 Business Support Services (Technical)	-320	-43,876	-44,196	0	0	0	0	44,196	0
10.12 Depot Services	-13,660	-63,007	-76,667	-122,399	0	0	0	199,066	0
10.13 Rates & General Revenue	-38,163,353	756,204	-37,407,149	-925,590	0	0	0	1,782,086	-36,550,653
10.14 Employment Overhead Distribution	0	-173,000	-173,000	0	0	0	0	173,000	0
10.15 Corporate Overheads	0	0	0	0	0	0	0	0	0
10.16 Works Services	-80,000	-91,200	-171,200	-32,724	0	0	0	203,924	0
TOTAL	-39,059,442	-552,665	-39,612,107	-3,090,221	-868,113	246,818	2,132,252	4,640,718	-36,550,653
Governance									
11.01 Governance	0	-104,245	-104,245	0	0	0	0	104,245	0
TOTAL	0	-104,245	-104,245	0	0	0	0	104,245	0
Wellington Component									
1.ADMINISTRATION									
1.011 ADMINISTRATION REVENUE	-89,175	0	-89,175	0	0	0	0	0	-89,175
1.012 ADMINISTRATIVE BUILDINGS	0	321,274	321,274	-139,530	0	58,216	21,000	-21,000	239,960
1.014 ADMINISTRATION EXPENSES	0	1,710,133	1,710,133	0	0	0	247,000	300,500	2,257,633
1.015 REGISTERED TRAINING ORGANISATION	-19,040	13,594	-5,446	0	0	0	0	0	-5,446
1.016 CIVIC ACTIVITIES	0	242,615	242,615	0	0	0	0	10,000	252,615
1.021 ENGINEERING AND SUPERVISION	-33,656	1,120,174	1,086,518	-57,963	0	0	0	0	1,028,555
1.022 PLANT OPERATION	0	-152,785	-152,785	-1,150,087	0	0	1,619,329	-379,242	-62,785
1.03 EMPLOYEE OVERHEADS	-28,778	-81,737	-110,515	0	0	0	0	50,000	-60,515
TOTAL	-170,649	3,173,268	3,002,619	-1,347,580	0	58,216	1,887,329	-39,742	3,560,842
2.PUBLIC ORDER & SAFETY									
2.01 FIRE PROTECTION	-658,296	767,889	109,593	-249,245	0	0	440,200	9,000	309,548
2.02 ANIMAL CONTROL	-15,400	175,510	160,110	-3,247	0	0	0	0	156,863
2.05 FLOOD, RESCUE AND EMERGENCY SERVICES		59,297	59,297	-1,854	0	0	0	0	57,443
2.06 OTHER PUBLIC ORDER AND SAFETY	-1,300	10,423	9,123	0	0	0	0	1,300	10,423
TOTAL	-674,996	1,013,119	338,123	-254,346	0	0	440,200	10,300	534,277
3.HEALTH									
3.01 ADMINISTRATION AND INSPECTION	-8,869	-5,055	-13,924	0	0	0	0	0	-13,924
3.04 INSECT&VERMIN CONTROL/3.05 NOXIOUS	-54,717	202,111	147,394	0	0	0	0	0	147,394
TOTAL	-63,586	197,056	133,470	0	0	0	0	0	133,470
4.COMMUNITY SERVICES & EDUCATION									
4.01 - 4.10 COMMUNITY SERVICES	-305,858	453,438	147,580	-5,101	0	0	0	0	142,479
TOTAL	-305,858	453,438	147,580	-5,101	0	0	0	0	142,479
5.HOUSEHOLD & COMMUNITY AMENITIES									
5.07 URBAN DRAINAGE/ 5.08 FLOOD MITIGATIC	-33,850	64,306	30,456	0	0	0	31,650	2,000	64,106
5.09 PUBLIC CEMETERIES	-144,232	170,302	26,070	-10,433	0	0	180,000	-140,000	55,637
5.10 PUBLIC CONVENIENCES/5.11 OTHER COMM	-275	157,298	157,023	-61,442	0	0	27,500	-27,225	95,856
TOTAL	-178,357	391,906	213,549	-71,875	0	0	239,150	-165,225	215,599
8.RECREATION & CULTURE									
8.01 PUBLIC LIBRARIES	-41,375	337,071	295,696	-5,797	0	0	0	0	289,899
8.02 MUSEUMS/8.06 OTHER CULTURAL SERVICES		48,311	48,311	-14,143	0	0	60,000	-60,000	34,168
8.05 PUBLIC HALLS	-23,764	180,437	156,673	-47,530	0	0	85,000	-85,000	109,143
8.07 SWIMMING POOLS	-90,041	562,610	472,569	-92,312	0	0	0	0	380,257
8.08 SPORTING GROUNDS	-22,026	440,265	418,239	-104,334	0	0	40,000	-40,000	313,905
8.09 PARKS AND GARDENS.	-1,300	784,421	783,121	-64,919	0	0	0	-6,814	711,388
8.10 OTHER SPORT & RECREATION.	-25,169	195,376	170,207	-107,813	0	0	0	0	62,394
TOTAL	-203,675	2,548,491	2,344,816	-436,848	0	0	185,000	-191,814	1,901,154
10.MINING, MANUFACTURING & CONSTRUCTION									
10.01 BUILDING CONTROL.	-70,000	53,922	-16,078	0	0	0	0	0	-16,078
10.03 QUARRIES AND PITTS.	0	2,308	2,308	0	0	0	0	0	2,308
TOTAL	-70,000	56,230	-13,770	0	0	0	0	0	-13,770
11.TRANSPORT & COMMUNICATION									
ROADS, BRIDGES & ANCILLARY	-4,197,124	7,925,817	3,728,693	-3,692,839	0	0	1,863,681	59,150	1,958,685
TOTAL	-4,197,124	7,925,817	3,728,693	-3,692,839	0	0	1,863,681	59,150	1,958,685
12.ECONOMIC AFFAIRS									
12.03 TOURISM AND AREA PROMOTION.	-11,370	315,383	304,013	-12,752	0	0	0	0	291,261
12.04 INDUSTRIAL DEVELOPMENT PROMOTION	0	10,614	10,614	0	0	0	0	0	10,614
12.05 SALEYARDS AND MARKETS.	0	6,179	6,179	0	0	0	0	0	6,179
12.06 REAL ESTATE DEVELOPMENT.	0	15,201	15,201	0	0	0	0	0	15,201
12.08 OTHER BUSINESS - Wellington Caves	-1,103,416	1,119,370	15,954	-91,790	0	0	87,800	-87,800	-75,836
12.09 OTHER BUSINESS - Shops, Factories.	0	33,692	33,692	-21,196	0	0	0	0	12,496
TOTAL	-1,114,786	1,500,439	385,653	-125,738	0	0	87,800	-87,800	259,915
13.GENERAL PURPOSE REVENUES.									
13.01 GENERAL PURPOSE REVENUES.	-9,902,310	0	-9,902,310	0	0	0	0	1,209,659	-8,692,651
TOTAL	-9,902,310	0	-9,902,310	0	0	0	0	1,209,659	-8,692,651
Waste Management Fund									
Waste Management	-1,651,157	1,771,504	120,347	-199,556	0	22,934	490,834	-434,559	0
TOTAL	-1,651,157	1,771,504	120,347	-199,556	0	22,934	490,834	-434,559	0
Water Fund									
Water	-3,248,233	2,859,578	-388,655	-690,468	0	0	757,493	321,630	0
TOTAL	-3,248,233	2,859,578	-388,655	-690,468	0	0	757,493	321,630	0
Sewer Fund									
Sewer	-2,218,705	2,942,645	723,940	-1,504,170	0	0	580,125	200,105	0
TOTAL	-2,218,705	2,942,645	723,940	-1,504,170	0	0	580,125	200,105	0
TOTAL ALL FUNCTIONS	-141,994,346	126,022,511	-15,971,835	-34,473,215	-1,406,130	5,078,084	40,459,774	6,313,322	0

Section 5A:

Dubbo Component

Reports



REPORT: 2016/2017 Draft Operational Plan and Budget (Including Draft Revenue Policy)

DUBBO
CITY COUNCIL

AUTHOR: General Manager

REPORT DATE: 27 April 2016

TRIM REFERENCE: ID16/423

EXECUTIVE SUMMARY

Under the requirements of the Integrated Planning and Reporting framework as legislated by the NSW Government, Council has previously adopted the following suite of plans:

- 2036 Community Strategic Plan
- 2013-2017 Delivery Program
- 2013/2014 Operational Plan and Budget
- 2014/2015 Operational Plan and Budget
- 2015/2016 Operational Plan and Budget
- Resourcing Strategy (inclusive of Long Term Financial Plan, Asset Management Strategy and Policy and Workforce Management Strategy).

The 2016/2017 draft Operational Plan and Budget (including Revenue Policy and the forward budgets for 2017/2018, 2018/2019 and 2019/2020) represents the fourth year term of Council's four year Delivery Program and accordingly is the only document which requires public exhibition this year. Notwithstanding this, the Council's Long Term Financial Plan has also been updated to reflect the revised 2016/2017 Operational Plan and Budget and further reflect the work undertaken to address the benchmarks set by the Office of Local Government in respect of the Fit for the Future Program.

Accordingly the focus of this report is the 2016/2017 draft Operational Plan and Budget and the forward budgets for 2017/2018, 2018/2019 and 2019/2020. In this regard, it is advised that this documentation has now been drafted and is submitted for consideration and determination by Council, prior to being placed on public exhibition for a period of not less than 28 days.

In deciding on the final Operational Plan and Budget to be adopted (which will occur at the June 2016 Council meeting via the June 2016 Finance and Policy Committee meeting) Council must consider any submissions that have been made concerning the draft Plan.

There are a number of significant matters which are now addressed within the 2016/2017 draft Operational Plan and Budget and the forward Budgets for 2017/2018, 2018/2019 and 2019/2020 as identified herewith and as per the various reports of the Directors as attached.

Funding to address Council's infrastructure backlog of asset renewal works has been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit for the Future improvement plan. In total an additional amount of \$16,783,189 has now been allocated to asset renewal works over the next four financial years as a direct result of these initiatives. Accordingly the allocation of funds to undertake these additional asset renewal works will have a substantial impact on Council's identified asset renewal backlog.

In accordance with Council's resolution from its meeting held on 29 March 2016, total Ordinary (General) Rates are proposed to increase by 1.8% in 2016/2017 in accordance with the rate pegging limit as determined by the Minister for Local Government, noting the inclusion again of a Mining Rate (6c in the dollar) in readiness for the commencement of mining activity in the City.

It should be noted that Council's 2016/2017 draft Operational Plan and forward budgets have been prepared on the basis of the proposed merger between Dubbo and Wellington not proceeding. Accordingly no merger costs have been identified in the budget. Should the merger proceed budget assumptions will undoubtedly need to be revised.

The 2016/2017 financial year has a projected total budget expenditure of some \$160M.

STRATEGIC ALIGNMENT

The Dubbo Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principle theme Our Leadership and Strategies 5.4.2 The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council's adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

The determination of the 2016/2017 Operational Plan and Budget will establish the allocation of resources to the various functions of Council for 2016/2017. The Operational Plan and Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for "Council Decision Making During Merger Proposal Periods". In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

1. That the 2016/2017 draft Operational Plan and Budget (including Revenue Policy and Forward Budgets for 2017/2018, 2018/2019 and 2019/2020) be adopted and placed on public exhibition from Friday 6 May 2016 for the prescribed 28 days.
2. That the 2016/2017 draft Macquarie Regional Library Operational Plan and Budget be adopted and placed on public exhibition for the prescribed 28 days in conjunction with Council's planning documents.
3. That submissions and comments closing at 5.00 pm on Friday 3 June 2016 be invited in respect of the 2016/2017 draft Operational Plan and Budget and the draft Macquarie Regional Library Operational Plan and Budget.
4. That the various reports of the Directors in reference to the Operational Plan and Budget be noted.
5. That the list of recipients for financial assistance from Council in 2016/2017 under Section 356 of the Local Government Act as detailed in the report of the Director Community Services dated 27 April 2016 be adopted.
6. That it be noted that the amount allocated to discretionary annual donations to the community has been increased from \$20,000 to \$30,000 in the 2016/2017 Operational Plan and Budget and the forward budgets for 2017/2018, 2018/2019 and 2019/2020.
7. That interest charged on overdue rates and charges be at the percentage rate as advised as the maximum by the Minister for Local Government for the 2016/2017 year.
8. That it be noted that the 2016/2017 draft Operational Plan and Budget (included Revenue Policy and forward budgets for 2017/2018, 2018/2019 and 2019/2020) have been prepared on basis of the proposed merger between Dubbo City Council and Wellington Shire Council not proceeding.

Mark Riley
General Manager

REPORT

Under the requirements of the Integrated Planning and Reporting Framework as legislated by the NSW Government, Council has previously adopted the following suite of plans:

- 2036 Community Strategic Plan (reviewed and adopted 24 June 2013, being within 9 months of the September 2012 Ordinary Council election).
- 2013-2017 Delivery Program (reviewed and adopted 24 June 2013, being within 9 months of the September 2012 Ordinary Council election).
- 2013/2014 Operational Plan and Budget (adopted 24 June 2013).
- 2014/2015 Operational Plan and Budget (adopted 23 June 2014).
- 2015/2016 Operational Plan and Budget (adopted 29 June 2015).
- Resourcing Strategy (inclusive of Long Term Financial Plan, Asset Management Strategy and Policy and Workforce Management Strategy) (reviewed and adopted 24 June 2013, being within 9 months of the September 2012 Ordinary Council election).

The 2016/2017 draft Operational Plan and Budget (including Revenue Policy and the forward budgets for 2017/2018, 2018/2019 and 2019/2020) represents the fourth year term of Council's four year Delivery Program and accordingly is the only document which requires public exhibition this year. Notwithstanding this, the Council's Long Term Financial Plan has also been updated to reflect the revised 2016/2017 Operational Plan and Budget and further reflect the work undertaken to address the benchmarks set by the Office of Local Government in respect of the Fit for the Future Program.

Accordingly the focus of this report is the 2016/2017 draft Operational Plan and Budget and the forward budgets for 2017/2018, 2018/2019 and 2019/2020. In this regard, it is advised that this documentation has now been drafted and is submitted for consideration and determination by Council, prior to being placed on public exhibition for a period of not less than 28 days.

In deciding on the final Operational Plan and Budget to be adopted (which will occur at the 27 June 2016 Council meeting via the 20 June 2016 Finance and Policy Committee meeting) Council must consider any submissions that have been made concerning the draft Plan.

It should be noted the Council's 2016/2017 draft Operational Plan and forward budgets have been prepared on the basis of the proposed merger between Dubbo and Wellington not proceeding. Accordingly no merger costs have been included in the budget. Should the merger proceed, budget assumptions will undoubtedly need to be revised.

The structure of the Operational Plan is based on the Functions which make up each outcome and Principal Activity contained within the 2013-2017 Delivery Program. Objectives have been determined for each Function. The main activities associated with each Function have also been identified together with the actions and performance targets/service level relating to these activities. The Key Performance Indicators are provided to indicate the level of performance of the Function and the Capital Programme area provides details of asset sales and asset acquisition or renewal projects.

Links between each Operational Plan and the 2013-2017 Delivery Program are made by the number cross reference between these plan's corresponding actions.

The draft Operational Plan and Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

Funding to address Council's infrastructure backlog of asset renewal works has been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit for the Future improvement plan. In total an additional amount of \$16.7M has now been allocated to asset renewal works over the next four financial years as a result of these initiatives. The initiatives undertaken include

- Service Review Project 4.5M
- 1% Annual Wage Savings 5.2M
- Budget Priorities Project 4M
- 1% Operational Savings 2M
- Electricity Savings 1M

Accordingly the allocation of such additional asset renewal works will have a substantial impact on Council's identified asset renewal backlog.

As part of the State Government's current Fit for the Future reform initiative seven benchmark ratios have been developed to assess the sustainability of NSW Councils. Utilising forecasts from the 2015/2016 March Quarterly Financial Review and Council's draft 2016/2017 Operational Plan and Budget (General Fund only), Council's current and projected performance against the seven ratios are as follows:

Fit for the Future Submission

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	Achieves FFTF Benchmark ?
Operating Performance Ratio	-11.12% ×	-4.38% ×	1.28% ✓	2.55% ✓	4.67% ✓	Yes
Own Source Operating Revenue Ratio	66.62% ✓	69.38% ✓	73.71% ✓	75.88% ✓	76.80% ✓	Yes
Building & Infrastructure Renewals Ratio	56.84% ×	88.58% ×	107.45% ✓	107.39% ✓	103.11% ✓	Yes
Infrastructure Backlog Ratio	0.90% ✓	1.80% ✓	1.90% ✓	1.70% ✓	1.50% ✓	Yes
Asset Maintenance Ratio	96.63% ×	100.00% ✓	100.00% ✓	100.00% ✓	100.00% ✓	Yes
Debt Service Ratio	6.08% ✓	5.36% ✓	5.54% ✓	5.64% ✓	5.50% ✓	Yes
Real operating expenditure per capita	Decreasing ✓	Decreasing ✓	Decreasing ✓	Decreasing ✓	Decreasing ✓	Yes

**2016/2017 Draft
Budget**

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	Achieves FFTF Benchmark ?
Operating Performance Ratio	-11.25% ×	-4.69% ×	0.33% ✓	0.66% ✓	1.93% ✓	Yes
Own Source Operating Revenue Ratio	65.97% ✓	66.93% ✓	68.83% ✓	71.75% ✓	74.47% ✓	Yes
Building & Infrastructure Renewals Ratio	57.97% ×	88.31% ×	111.99% ✓	110.69% ✓	106.82% ✓	Yes
Infrastructure Backlog Ratio	0.59% ✓	1.43% ✓	1.22% ✓	1.20% ✓	0.63% ✓	Yes
Asset Maintenance Ratio	96.63% ×	100.00% ✓	100.00% ✓	100.00% ✓	100.00% ✓	Yes
Debt Service Ratio	6.03% ✓	5.09% ✓	5.09% ✓	5.18% ✓	5.18% ✓	Yes
Real operating expenditure per capita	Decreasing ✓	Decreasing ✓	Decreasing ✓	Decreasing ✓	Decreasing ✓	Yes

As has been the case in previous years, working funds are forecast to remain around \$2.5M with these funds providing the appropriate level of available cash to ensure that the business of Council can continue to operate without the use of overdraft facilities.

Attached herewith (**Appendices 1 – 6**), are separate reports from the various Directors relating to matters affecting the Functions under the control of their respective Divisions. Any necessary recommendations emanating from these reports have been brought forward and included in the recommendation of the General Manager’s report. The Directors’ reports should be read in conjunction with the Operational Plan for each Function.

In accordance with Council’s resolution of 29 March 2016, total Ordinary (General) Rates are proposed to increase by 1.8% in 2016/2017 in accordance with the rate pegging limit as determined by the Minister for Local Government, noting the inclusion again of a Mining Rate (6c in the dollar) in readiness for mining activity to commence in the City.

The implementation of “Best Practice” Pricing Policies for Water Supply and Sewerage Services has generally been achieved by Council since 2006/2007 onwards. In regard to the Water Usage Charge and fixed access charge for both residential and non-residential properties, it is proposed to increase such charges for 2016/2017 by 1.57% and 1.8% respectively as part of having revised the Long Term Price Path as part of the 20 Year Financial Plan for the Water Fund. In this regard, residential water consumption charges are proposed to increase from \$1.91/kl to \$1.94/kl in 2016/2017.

Following the preparation of the Water Budget and revised twenty (20) year financial plan, capital works totalling \$32.09M are proposed for Water Supply services over the four (4) year period including Lime Dosing Unit at John Gilbert Water Treatment Plant, Newtown Reservoir upgrade, Automatic Meter Reading Equipment and various Pipelines. It is proposed to utilise funds on hand to undertake the required capital works. Completion of the full capital works programme will, however, be subject to projected revenues being received over the next four (4) years.

The twenty (20) year Financial Plan for the Sewerage Services Function has been revised. There is a requirement to undertake Capital Works totalling \$32.66M for Sewerage over the four (4) years commencing 2016/2017 and it is proposed to utilise funds on hand to undertake the required capital works. The charge for these services is proposed to be increased by 1.83% in 2016/2017. In this regard, the Residential Sewer Charge is proposed to increase from \$712 to \$725 in 2016/2017.

In order to fund additional stormwater requirements, it is proposed to continue to apply an annual charge for drainage services on each parcel of rateable land within the defined "Urban Area". It is proposed to increase the annual charge by 1.8% from \$88.67 to \$90.27 in 2016/2017 in line with the rate pegging limit set by the Minister for Local Government.

In order to provide the required revenue to fund the overall Domestic Waste Management Service, the Annual Charge is proposed to increase from \$283.50 to \$290.60 (2.5%) in 2016/2017. This charge covers the weekly kerbside waste collection service, the annual clean-up, the annual green waste cleanup service and the fortnightly recycling collection service. Issues in respect of Council's proposals to introduce an Organics Kerbside Collection Service and a Regional Organics Processing Plant are addressed in the report of the Director Technical Services.

Such new service/infrastructure is very much contingent upon the outcome of discussions to be held at the June 2016 Ordinary Council meeting following Council's completion of the three month, three bin trial service and having regard to the trial results Council determining whether to proceed to the next stage of development to enable a call to tender process to proceed.

The Domestic Waste Management (Rural) charge which applies to rural properties with households located thereon is proposed to increase from \$124.50 to \$127.60 (2.49%). This charge is required to raise revenue to cover the cost of the provision of household waste transfer facilities in the rural area.

In terms of the various proposed increase in rates and charges as contained within this report, the table below provides a comparison between Council's adopted rates and charges for 2015/2016 and those proposed for 2016/2017 for a residential property located in Murrumbidgee Place in the Yarrawonga Estate and using 380 kl of water (being the average residential consumption in the City).

Rates	2015/2016	2016/2017	Increase \$
Residential Urban Rate	1,019.15	1046.90	27.75
TOTAL RATES	1,019.15	1046.90	27.75
Annual Charges			
Sewerage Service Charge	712.00	725.00	13.00
Drainage Service Charge	88.67	90.27	1.60
Domestic Waste Charge (inc. kerbside recycling)	283.50	290.60	7.10
Water Access Charge	250.00	254.50	4.50
TOTAL ANNUAL CHARGES	1,334.17	1,360.37	26.20
Water Usage Charges			
Water usage 380KL	725.80	737.20	11.40
TOTAL WATER CHARGES	725.80	737.20	11.40

In relation to the level of staffing resources, the draft budgets have been prepared based on a staff establishment of 315 full time staff along with an additional 16 full time staff at the Macquarie Regional Library. The staff establishment has increased by one from the previous financial year due to the consolidation of two part time positions into a full time position at the Dubbo Regional Theatre and Convention Centre.

It should be noted that Council has previously resolved in respect of the proposed Regional Organic Waste Processing Facility and Collection Service that *“the General Manager take the necessary action to address the required staff resource for the project”*. It is advised that such staff resource will be the subject of a further report at the appropriate time and this could have an impact on staff establishment numbers.

The Budget has been prepared on the basis of providing for a 4% increase in employment costs. As well as award increases there would also be some increases in rates of pay as staff move through the skill steps provided within the Salary System. Advice has also been received from the Local Government Superannuation Scheme that additional employer contributions to the Retirement and Defined Benefits Scheme will continue for the next four years. The Superannuation guarantee levy has been provided at a rate of 9.5% for the next four years.

Revenues from interest on investments forecast for 2015/2016 is \$1.8M, the 2016/2017 budget has been prepared on the basis that the expected returns on cash accounts and term deposits will remain at around this level over the next four years.

The amounts budgeted for revenue and expenditure are exclusive of GST. The GST legislation (Division 38) provides that the supply of water, sewer, drainage and child care services are GST Free. In addition Division 81 provides that where a charge is an Australian tax or is a fee or charge related to a permission, they are excluded from GST. All other goods and services provided by the Council are subject to GST and this is included in the amount of fees and charges determined for 2016/2017. The Revenue Policy document attached to the Operational Plan details the Base Amount of each fee and charge, the GST amount if applicable and the actual amount that will be applied for each fee or charge.

A summary of the proposed borrowings included within the draft 2016/2017 Operational Plan and forward budgets is as follows:

	2016/2017	2017/2018	2018/2019	2019/2020
Proposed Borrowings				
General	0	1,500,000	0	0
Water	0	0	0	0
Sewer	0	0	0	0
Total	0	1,500,000	0	0
Estimated Principal Repayments				
General	1,606,074	1,836,123	1,961,891	2,097,420
Water	851,294	989,774	958,968	1,002,266
Sewer	1,659,978	1,733,384	1,815,599	1,897,248
	4,117,346	4,468,281	4,736,458	4,996,934
Estimated Total Outstanding				
General	22,924,663	22,588,540	20,626,649	18,529,229
Water	22,792,425	21,802,651	20,843,683	19,841,417
Sewer	17,424,719	15,691,335	13,875,736	11,978,488

As mentioned in the report of the Director Community Services, Council needs to consider the adoption of the draft 2016/2017 Macquarie Regional Library Operational Plan to allow Council to raise the fees and charges and expend the budget allocation to provide the library service as per the MRL Agreement. Once the MRL draft Operational Plan is adopted by the Committee, it will be placed on public display with the Council's 2016/2017 draft planning documents and follow the same process of inviting and considering public submissions before final adoption of the Plan.

The Minister for Local Government has yet to determine the maximum rate of interest that Council can charge on overdue rates and charges for 2016/2017. Council currently applies a 8.5% interest charge and it will be recommended that the maximum percentage rate be applied in respect of 2016/2017 when advised of same by the Minister.

The details of major initiatives and projects are contained in the Operational Plan, four year budget and the Directors' reports, however, it is significant to note the following:

- The Footpath and Cycleway Construction Programme is to continue with allocations totalling \$2.25M over the four (4) year period including \$823,579 in 2016/2017.
- There is a total of \$45.62M for the four (4) year period for the road network.
 - \$24.27M has been allocated for urban roads capital works in the four (4) year period including \$6.14M in 2016/2017. The Urban Road allocation includes the development of Boundary Road in two stages. Stage one in 2016/2017 (\$1.9M) and Stage two in 2018/2019 (\$2.3M), with the project to be funded by Section 94 Contributions and contributions under the Voluntary Planning Agreement with Alkane Resources, payable on commencement of construction of the mine.
 - \$13.34M has been allocated for rural road capital works (\$5.51M in 2016/2017). The Rural Road allocation includes funds of \$500,000, \$390,000 and \$540,000, \$560,000 in 2016/2017, 2017/2018, 2018/2019 and 2019/2020 respectively for the sealing of unsealed streets in the various villages.
- Additional Street Tree planting program for the next four (4) year period totalling \$212,826.
- Major augmentation and asset renewal works totalling \$32.09M are proposed for Water Supply services over the four (4) year period (\$7.97M in 2016/2017) including Lime Dosing Unit at John Gilbert Water Treatment Plant, Newtown reservoir upgrades, Automatic Meter Reading Equipment and various Pipelines.
- Major augmentation and asset renewal works totalling \$32.66M are proposed for Sewer Services over the four (4) year period (\$11.51M in 2016/2017) including the upgrade of the Erskine Street pump station.
- The Domestic Waste Management Service is to continue with a kerbside service and recycling service provided to the expanded urban area and waste transfer stations will continue to be provided in the rural area. There will continue to be an annual clean up service and an annual green waste cleanup service provided.
- The funding provided through the continuation of the Stormwater Drainage Annual charge will enable a significant Capital Works programme to be implemented over the four (4) year period. This includes works associated with the Hennessy stormwater basin, augmentation works Troy Basin.
- Improvement works totalling \$12.26M are proposed over the four (4) year period at the Dubbo City Regional Airport including the strengthening of the Runway and a lighting upgrade in 2017/2018 of \$9.46M.
- It will be necessary to provide funding from Rates and General Revenue to the Showground Function in 2016/2017 and the subsequent three financial years. The amounts are \$474,515, \$450,569, \$469,716 and \$484,417 respectively.

- Sales totalling \$3.65M in respect of Council's Moffat Industrial Land and Keswick Residential Estate have been included in the 2016/2017 Budget.
- The Dubbo City Holiday Park will contribute \$0.8M to General Revenue over the four (4) years of the budget, including \$200,000 in 2016/2017.
- The City Marketing and Communications Branch is responsible for the Visitors Information Centre, corporate communications, business marketing and the implementation of a City Image Programme. Funding of \$1,133,722 has been provided in the 2016/2017 draft Budget for these activities, including funding to undertake promotion of the City as part of the Destination Management Plan.
- City Development has been allocated \$100,000 annually in the 2016/2017 draft budget to undertake economic development projects.
- An allocation of \$666,269 has been provided in 2016/2017 towards the operation of the Macquarie Regional Library Alliance which comprises the Councils of Dubbo, Narromine, Wellington and Warrumbungle Shire. Amounts of \$726,236, \$762,548 and \$800,675 have been provided in the remaining 3 years of the budget as Council's Contribution to this important regional facility. An amount of \$60,000 has been included for library books above the required contribution to the Library for 2016/2017 with \$60,000 also allocated in each subsequent year of the Budget.
- An allocation of \$200,000 has been provided over the 4 years of the budget to allow Council's continued involvement in Aboriginal employment projects (\$50,000 per annum).
- \$15,000 has been allocated to the Multicultural Festival and \$40,000 allocated to the DREAM Festival in each year of the budget.
- Funding has been provided for discretionary donations of \$30,000 and \$37,020 for regular annual donations in each of the four (4) years of the budget. Funding has also been provided of \$160,000 for the Dubbo Neighbourhood Centre, \$27,500 for the Royal Flying Doctor Service, \$10,000 to Lifeline, \$3,000 to the Dubbo Greyhound Racing Club and \$11,300 to the Dubbo Rescue Squad.
- An allocation of \$94,456 has been made in 2016/2017 for Sister City activities with similar amounts identified for the remaining years of the budget.
- Allocations have been provided for the continued operation of the Western Plains Cultural Centre and the Dubbo Regional Theatre Convention Centre.
- The Parks and Gardens Improvement Programme is to continue with projects totalling \$1.2M scheduled to be undertaken during the four (4) year period.

- Allocations have been provided for the upgrading and provision of sporting facilities totalling \$2.11M over the four (4) year period. Works are proposed at Hans Clavan, Pioneer Hockey facility, Caltex (EDSC) Sports Lighting and Victoria Park No 2 as well as minor improvements to various facilities at various sporting locations.
- Election expenses of \$289,054 have been budgeted in 2016/2017.
- A mining rate category has been included in Council's draft Revenue Policy.

In regard to the exhibition of the various Integrated Planning documents, it is advised that such documents will be on public exhibition for a period of 28 days commencing Friday 6 May 2016 until 5pm on Friday 3 June 2016. The exhibition period will be promoted via the following communications channels:

Online:

www.dubbo2036.com.au

This is a dedicated Dubbo 2036 website, which includes an opportunity to submit feedback online.

www.dubbo.nsw.gov.au

There will be a link from the Council's home page to dubbo2036.com.au

Public displays

Dubbo 2036, including feedback forms, will be publicly exhibited at the following locations:

- Civic Administration Building
- Dubbo Branch of the Macquarie Regional Library
- Ballimore Inn
- Eumungerie Post Office
- Wongarbon Post Office

Compact Discs which comprise a copy of all the documentation will be available on request.

Advertising campaign

An advertising campaign to promote the contents of the various plans and the exhibition period will be undertaken throughout May 2016. The campaign will utilise the Orana Shopper, Daily Liberal, Dubbo Photo News, Star FM, 2DU and Zoo FM.

SUMMARY

I consider that the draft Operational and Budget for 2016/2017 distributes the resources of the Council in accordance with priorities established for the provision of services to the community as identified in the Community Strategic Plan. As can be ascertained from the various Directors' reports attached, the financial resources of Council are very tight and Council needs to be mindful of this. Should Council wish to reallocate resources in line with the community's intentions, this would be the appropriate time to do so.

Appendices:

- 1** 2016/2017 Draft Operational Plan and Budget - Technical Services Division
- 2** 2016/2017 Draft Operational Plan and Budget - Corporate Development Division
- 3** 2016/2017 Draft Operational Plan and Budget - Environmental Services Division
- 4** 2016/2017 Draft Operational Plan and Budget - Community Services Division
- 5** 2016/2017 Draft Operational Plan and Budget - Parks & Landcare Services Division
- 6** 2016/2017 Draft Operational Plan and Budget - Organisational Services Division
- 7** 2016/2017 Draft Operational Plan and Budget - Macquarie Regional



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Technical Services Division

AUTHOR: Director Technical Services
REPORT DATE: 26 April 2016
TRIM REFERENCE: ID16/342

EXECUTIVE SUMMARY

The 2016/2017 draft Operational Plan and Budget and the forward budgets for the ensuing three years in respect of the functions the responsibility of the Technical Services Division include both new works and a number of carry over projects from the 2015/2016 Financial Year. The deferred works are generally major projects which could not be completed in just one financial year.

The major Projects proposed for 2016/2017 are:

- Boundary Road Extension \$1.9 million
- Completion of Mitchell Highway and Capstan Drive Roundabout \$1.44 million
- Wheelers Lane Level Crossing Widening \$1.788 million
- Brisbane Street Reconstruction \$0.55 million
- Talbragar Street Pavement Reconstruction \$0.77 million
- Erskine Street Sewage Pump Station Upgrade and Rising Main \$7.3 million
- Cootha Sewage Pump Station Upgrade \$3.3 million
- Completion of the Eumungerie Water Supply Scheme \$3.8m
- Hennessy Drive Stormwater Retarding Basin \$1.574 million
- Automatic Water Meter Reading Equipment \$2M

STRATEGIC ALIGNMENT

The Dubbo Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principle theme Our Leadership and Strategies 5.4.2 *The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council’s adopted Delivery Program and Operational Plan.*

FINANCIAL IMPLICATIONS

The adoption of the Operational Plans and Budgets for the years 2016/2017 through to 2019/2020 will allow the continued operation of the Technical Services Division with levels of service generally in line with current levels.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for “Council Decision Making During Merger Proposal Periods”. In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

That the information contained within this report be noted.

Stewart McLeod
Director Technical Services

BACKGROUND

The adoption of the Operational Plans and Budgets for the years 2016/2017 through to 2019/2020 will allow the continued operation of the Technical Services Division with levels of service generally in line with current levels.

It is pleasing that funding has been identified for a start to be made on implementation of the Dubbo Transportation Strategy to 2045 in 2016/2017. The first project to be undertaken is Stage 1 of the Boundary Road extension, followed by Stage 2 through to Sheraton Road in 2018/2019.

REPORT

Dealing now with individual functions for the following four years commencing 2016/2017 Operational Plan and Budget, the following key points are relevant:

1.7 Footpaths and Cycleways

The 2016/2017 budget provides for expenditure of \$2.25M over the next four (4) years on the renewal and expansion of footpaths and cycleways. This expenditure includes estimated funding from Roads and Maritime Services of \$325,080 and \$125,000 from Roads to Recovery for footpath renewal.

These priorities for footpath and cycleway extension are to be reviewed in 2017/2018 with respect to the soon to be updated Bike Plan and Pedestrian Access and Mobility Plan.

The main projects proposed in 2016/2017 include Brisbane Street and Wingewarra Street footpath reconstructions both of which are being undertaken in conjunction with kerb and gutter reconstruction.

Cycleway extension is proposed to occur in Troy Gully Reserve and is subject to a Roads and Maritime Services grant application for \$80,080.

An additional amount of \$547,400 has been allocated to this function over the next four financial years for asset renewal works including:

Bultje Street Footpath Recon (Bourke to Darling)	\$ 93,000
Cobra St Footpath Recon (Palmer to Fitzroy)	\$ 115,400
Gipps St Footpath Recon (Cobra-Wingewarra)	\$ 149,000
Wingewarra Street Footpath Recon (Bourke to Gipps)	\$ 60,000
Whylandra Street Footpath Recon (Victoria to East)	\$ 130,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

1.10 Traffic Management

In July 2014 Council was advised that the Road Safety Officer (RSO) Program has been extended for a further 3 years by the Roads and Maritime Services (RMS) until June 2017. Thus, provision has been made in the budget for Dubbo City Council's proportion of funding to this project as in past years. The RSO currently allocates her time to 3 days per week to Dubbo City, 1 day per week to Wellington Council and 1 day per week to Gilgandra Council.

Both Wellington and Gilgandra Councils fund their days of this RSO project. Funding has not yet been confirmed beyond June 2017.

1.11 Street Lighting

Street lighting system charges (not including electricity) according to Essential Energy are expected to rise by 25% per annum over the next four (4) years. Electricity contract price increases are expected to be much more modest at 5% per annum.

Based on the above information and combined with predictions in growth of lighting inventory associated with subdivision development, street lighting charges could potentially increase by between 14% and 17% over the next four (4) years. However, based advice from Council's energy consultant a modest prediction of a 10% increase is considered more realistic. The budget therefore reflects this latter advice and actual increases will be reviewed year by year.

1.201 Road Network – State Roads

The proposed budget provides for a continuation of maintenance activity at existing levels on the three (3) highways that Council maintains on behalf of Roads and Maritime Services.

Scheduled work can be variable from year to year and in 2016/2017 it is anticipated two (2) major projects worth \$10 million will generate significant income to Council with expenditure relating to:

1. Rehabilitation of Whylandra Street pavement from Baird Street to Golf Links Creek.
2. Shoulder widening on the Golden Highway from Merrilea Lane to Boothenba Road.

Other projects under development by the Roads and Maritime Services in respect of Dubbo include the upgrade of the Cobra Street and Fitzroy Street intersection (proposed installation of traffic lights) and the duplication of the L H Ford Bridge.

1.202 Road Network – Urban Roads

The quantum of road construction and reconstruction will reach record levels in 2016/2017 with estimates totalling \$6.17 million of capital expenditure. The most prominent and high value projects will include:

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- Completion of Mitchell Highway and Capstan Drive Roundabout \$1.44 million
- Wheelers Lane Level Crossing Widening \$1.788 million
- Brisbane Street Reconstruction \$0.55 million
- Talbragar Street Pavement Reconstruction \$0.77 million
- Boundary Road Extension \$1.9 million

The funding of this works program will be aided by a significant increase in Roads to Recovery funding of \$2.7 million in 2016/2017 of which \$1,766,147 will be allocated to Urban Roads.

Further applications have been made for grant funding from 'Resources for Regions' and 'Fixing Country Roads', and there will also be transfer of funds from the S94 Developers Contributions Restricted Asset.

An additional amount of \$7,125,656 has been allocated to this function over the next four financial years for asset renewal works including:

Bourke Street Footpath Recon (Erskine to Myall)	\$223,000
Bourke Street K&G (Erskine to Myall)	\$250,000
St Andrews Drive (Bridge to Carnoustie)	\$185,000
Webber Drive Seg 10	\$100,000
Urban Roads unallocated Projects	\$6,367,656

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

1.203 – Road Network – Rural Roads

The 2016/2017 budget includes an allocation of \$500,000 to fund the commencement of the Village Streets Sealing Program. This program relates to the villages of Ballimore, Brocklehurst, Eumungerie and Wongarbron. The program has been developed in consultation with the Rural Consultative Working Party as well as having been placed on public exhibition for comment. The proposed program in its first year focuses on streets within Brocklehurst (Barbigal Street) and Wongarbron (Braithwaite Road), however determination of a final program is pending the outcome of community consultation.

Rural Road seal extension is also proposed on Old Mendooran Road with \$642,785 carried forward from 2015/2016 and an additional \$76,384 proposed in 2016/2017. Upgrading of this road is being pursued to complement the route improvement resulting from the completion of the Gulambula Bridge.

Additional seal extension is proposed in Pinedale Road and Torwood Road however, this work requires a realignment of Pinedale Road designed to complement adjacent rural land subdivision development. The approval process for this subdivision is ongoing and could therefore affect the timing of the seal extension works. However, Council needs to be positioned to move ahead with this project when opportune.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

An additional amount of \$2,617,000 has been allocated to this function over the next four financial years for asset renewal works including:

Nubingerie Rd	\$200,000
Oakdene Rd	\$170,000
The Springs Road Stage 1	\$250,000
Benolong Road Seg 110	\$632,000
Oakedene Road Seg 20	\$489,000
Westella Road Seg 10	\$451,200
Whitewood Road Seg 50	\$424,800

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

2.5 Sewerage Services

The adopted 2014/2015 Strategic Business Plan for Sewerage Services had provided for increases in sewerage charges of 6% for 2015/2016 then 7% for 2016/2017, 5% for to 2017/2018 and 4% for 2018/2019. In preparing the draft budget for 2016/2017, this price path has been reviewed as part of reviewing the Long Term Financial Plan for the Sewer Fund. The revised price path will see the price increase in respect of residential and non-residential sewerage charges limited to some 1.8% in 2016/2017, when compared to 2015/2016 charges. The revised path has been achieved as a result of reduced loan borrowings for the Dubbo Sewerage Treatment Plant as the Tender was less than the estimated construction cost. Also a reduction in operational expenditure has been achieved over the forward projected budget.

In this regard the residential sewerage charge is proposed to increase from \$712 in 2015/2016, to \$725 in 2016/2017.

This revised funding strategy will provide for viable ongoing operations and the construction of major capital works including:

- Erskine Street Pump Station - upgrade/Rising Main (RM) – 2015/2016 - 2016/2017 (\$7.3m)
- Sewer R Duplications – Troy Gully to Keswick Parkway – 2016/2017 – 2018/2019 (\$3.2m)
- Cootha Pump Station - upgrade/Rising Main/over flow storage – 2016/2017 – 2017/2018 (\$3.3m)
- Delroy Park – Pump Station/Rising Main – 2016/2017 – 2018/2019 (\$2.3m)
- Keswick Upgrade Rising Main and pipeline – 2018/2019 (\$1.1m)
- Ongoing mains rehabilitation to reduce tree root intrusion and blockages – 2016/2017 to 2019/2020 (\$4.0m)

Various sewer main construction projects are also required to avoid overloading of existing sewers to the point of overflow.

Sewerage is one of the essential services provided by Dubbo City Council. The sewerage service is critical to the health of the community, and to ensure the environment is not harmed.

In this regard, a strong revenue base is necessary to ensure that Council's operations meet the standard expected by the community as well as regulatory agencies.

The financial position of Sewer Fund continues to be monitored closely and in this regard, an updated 20 year financial plan is attached as Appendix 1. The proposed price path provides the necessary financial resources to meet operating expenses, maintain existing infrastructure and build the new infrastructure needed to support ongoing growth of the City.

2.6 Domestic Waste Management Services

The current services provided in Domestic Waste Management Services are proposed to continue in 2016/2017. This includes weekly garbage collection and fortnightly recyclables collection to households in the existing collection district. The service levels also include:

- Kerbside collections of greenwaste and bulky waste in August/September.
- Kerbside collections of just greenwaste in February/March.
- Servicing of four (4) rural recyclables drop off centres.
- Servicing of three (3) Rural Household Waste Transfer Stations.
- Annual household hazardous Waste drop off service at the showground.

The Domestic Waste Management Charge is proposed to increase by 2.5% to \$290.60 and the Rural Waste Management Charge also by 2.5% to \$127.60.

The 2016/2017 budget includes estimates for development costs associated with the introduction of a Food and Garden Waste kerbside collection service commencing in 2017/2018. These estimates include the expenditure of grant income of \$884,122 received in 2015/2016 under the Local Government Organics Collection Systems Grants Program. The estimates for this new service is subject to the results of the Food and Garden Waste collection trial and Council's decision on proceeding with the service.

2.7 Other Waste Management Services

The proposed Operational Plan and Budget for Other Waste Management Services provides for a continuation of a reliable industrial/commercial kerbside mobile garbage bin collection service and an efficient waste disposal and resource recovery facility at the Whylandra Waste and Recycling Centre.

Charges for the bin collection services are proposed to increase from \$315 to \$330.

Commercial premises receiving the standard weekly garbage and fortnightly recycling service are entitled to apply for additional multiples of the service to suit their needs. The charges for additional services proposed in 2016/2017 are:

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Non-Domestic Waste Collection	\$206.80 pa
Non-Domestic Recycling Collection	\$123.20 pa

The mixed waste tipping fee at Council's waste facility is proposed to increase from \$72/tonne to \$75/tonne.

Council's strategy to maximise resource recovery of the waste stream and divert valuable and re-processable waste material away from landfill is being actively pursued under the Dubbo Regional Organic Processing Plant proposal. The decision to proceed with this project is subject to a parallel decision to introduce a Food and Garden Waste collection service as an integral component of the existing kerbside collection service by delivering a "3 bin" service (mixed waste, recyclables, Food and Garden waste).

The forward budgets, 2016/2017 – 2019/2020 include estimates for the construction and operation of an organic waste processing capability at Whylandra Waste and Recycling Centre with such facility to serve the surrounding region and in particular the local government areas of Dubbo City, Narromine Shire and Mid Western Regional Councils. The estimates for this processing capability are subject to Council's decision on proceeding with the Food and Garden Waste Collection Service.

The forward estimates also include provision for additional staff in the Works Service Branch to operate the organics collection service, as per the decision by Council in November 2015 to assign "Service Provider" status to this Branch for such collection. This again will be subject to Council's decision to proceed with this Service.

3.2 Water Supply

The adopted 2014/2015 Strategic Business Plans for Water Services had provided for increases in water consumption/access charges of 7% in 2015/2016, 8% in 2016/2017, 5% in 2017/2018 and 4% in 2018/2019. In preparing the draft budget for 2016/2017, this price path has been reviewed as part of reviewing the Long Term Financial Plan for the Water Fund. The revised price path will see the prices in respect of access charges and consumption charges being limited to 1.8% and 1.57% respectively in 2016/2017, when compared to 2015/2016 charges.

This reduction in the percentage increase has been achieved through reduction in loan borrowings due to construction projects costing less than anticipated and increased consumption by consumers.

The funding strategy continues to ensure the viable ongoing operation of Council's water supply service and the construction of major capital works including:

- Construction works at the South Dubbo Weir – 2015/2016 (\$4.0m) – now underway
- Eumungerie Water Supply scheme -2015/2016 (\$3.8m) – now underway
- Pipelines
 - 300mm Pipeline under Macquarie River – 2016/2017 (\$500,000)
 - Sheraton/Eulomogo – 2017/2018 (\$1.45M)

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2 MAY 2016**

- Newell / Rifle Range – 2019/2020 (\$1.6M)
- Lime Dosing Unit at John Gilbert Water Treatment Plant – 2017/2018 (\$2.0m)
- Newtown Reservoir upgrade – 2017/2018 (\$4.1m)
- Additional clear water storage at John Gilbert Water Treatment Plant - 2017/2018 (\$3M)

The Budget includes an allocation of \$2,000,000 to install Automated Meter Reading throughout Council's fleet of 15,000 meters. With Automated Meter Reading (AMR) all meters will communicate directly with Council's computers every 10 minutes. Benefits include greater accuracy, more information for customers, avoidance of visual meter reading costs and the elimination of water theft.

Water supply is one of the essential services provided by Dubbo City Council. A safe water supply is critical to the health of the community and underpins its standard of living. In this regard, a strong revenue base is necessary to ensure that Council's operations meet the standard expected by the community, as well as regulatory agencies.

Implementation of the capital works program will be conditional upon the levels of revenue received from water usage charges being achieved.

On the basis of Council adopting an increase of 1.8% in 2016/2017 the access charge for a 20mm water service proposing to increase by \$4.50 to \$254.50 with consumption charges 1.57% to \$1.94 per kilolitre. The current consumption charge (2015/2016) is \$1.91 per kilolitre. An updated 20 year financial plan has been prepared and is attached as Appendix 2.

The proposed consumption charge is in line with that of comparable towns and cities and below the 2015/2016 median level of \$2.26 per kilolitre for all Local Water Utilities in NSW.

4.1 Stormwater

Significant funding in respect of stormwater management is required within Troy Gully, along with works associated with the Hennessy Basin at the bottom end of Keswick and Southlakes in the Eulomogo catchment. Works in these catchments are in response to development pressures and are long term projects. This budget provides funds to further investigate options and commence construction works in the vicinity of the Coonamble Railway line in Troy Creek (\$550,000). Projected funding (\$1,574,169) will enable detailed design and construction of the Hennessy Basin facilities and associated pipelines.

Council currently has an amount of \$556,449 held in Restricted Asset to undertake some short term solutions to flooding experienced in Wongarbron. Staff are working with an external stormwater modelling company to establish the best use of the funds. These funds are considerably short of what is required to resolve stormwater flooding within Wongarbron however they have been included in the 2016/2017 operational plan to allow initial works to commence.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

An allocation of \$110,000 has been included in the 2016/2017 Budget for installation of an additional Gross Pollutant Trap (GPT) (nominally at the Bultje Street outfall into the Macquarie River, however, staff are currently undertaking a review of priority listings for GPT installation). An additional \$150,000 has been allocated for the 2019/2020 year.

It is proposed to increase the Stormwater Drainage Annual Charge by 1.8%. This will see the charge increase from \$88.67 (2015/2016) to \$90.27 in 2016/2017.

An additional amount of \$3,267,414 has been allocated to this function over the next four financial years for asset renewal works including:

Gross Pollutant Trap Installation	\$150,000
Wongarbon drainage scheme	\$500,000
Purvis Lane Drainage	\$770,000
West Dubbo Drain Reinstatement	\$1,772,414
Pipe Relining	\$75,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

4.2 Fire Services

The proposed Rural Fire Service operations are expected to continue at current levels of service and resources.

The 2016/2017 budget includes one capital works item – Extension of the 3 Bay Storage Shed at the Orana Zone Fire Control Centre. This lower level of capital works program results in a reduction in the contribution to the Rural Fire Fighting Fund from \$375,582 in 2015/2016 to \$359,000.

Council's contribution to Fire and Rescue NSW is estimated to be \$330,000.

4.3 Emergency Management

The budget provides for a continuation of the Dubbo Local SES Unit being accommodated at the Depot Road site.

There are no significant changes in the level of service provided at the Depot Road site, but it is proposed to keep the building habitable and fit for purpose until such time as State Government funding can be sourced to relocate to purpose designed facilities at the Cooreena Road emergency service precinct at the Airport. The availability of funding is reviewed annually.

10.3 Fleet Management

Sufficient funding has again been provided to allow the continued operation of Council's competitive and highly regarded Fleet operation. The major items to be purchased in 2016/2017 include: a street sweeper, a smooth drum roller, a multi-tyred roller and a landfill compactor.

10.16 Works Services

Sufficient funding is proposed to be provided to clients of Works Services to allow the resources of the Branch to be fully utilised for 2016/2017 and following years.

10.10 Technical Support

The budget for this function is fully cost recovered mainly via briefs with internal clients.

10.11 Business Support Services

This function is an internal service provider to the Division and is funded from within the Corporation.

Services provided to the Division include Operational Plan and Budget preparation, quarterly financial reviews, expenditure and costing monitoring service, payroll services, secretariat and secretarial services.

Sufficient funding has been provided in 2016/2017 to maintain a high standard and service to the Division.

SUMMARY

Sufficient funds have been allocated to continue Council's programs in transport, water supply, sewerage and community protection at existing levels of service. It is pleasing that funding has been identified to commence implementation of the Dubbo Transportation Strategy to 2045 in 2016/2017. The first project to be undertaken is Stage 1 of the Boundary Road extension, followed by Stage 2 through to Sheraton Road in 2018/2019.

Appendices:

- 1** Sewerage Services Long Term Financial Plan
- 2** Water Supply Long Term Financial Plan



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Corporate Development Division

AUTHOR: Director Corporate Development

REPORT DATE: 26 April 2016

TRIM REFERENCE: ID16/339

EXECUTIVE SUMMARY

The 2016/2017 draft Operational Plans and Budgets in respect of the functions of the Corporate Development Division have been prepared along with the forward budgets for the ensuing three (3) financial years. This report provides a summary on how each of the eight (8) functions within the Corporate Development Division will be affected. Overall the level of operational funding provided is sufficient to sustain the Division's operational capability at a level similar to previous years.

It is considered that the Functions of the Division i.e. Caravan Park, Livestock Markets, City Development, Property Development, Airport, Showground, City Marketing and Communications and Business Support are either adequately funded or have sufficient income generating capability to meet their needs.

STRATEGIC ALIGNMENT

The Dubbo Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principle theme Our Leadership and Strategies 5.4.2 The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council's adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

It is anticipated that the business units of the Division will provide \$1,039,000 to General Rates and Revenue for the 2016/2017 period, with a total contribution of \$4.296 million estimated as the contribution over the next four (4) years.

Other financial implications are detailed in the Operating Plan and Budget for each function of the Division.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for “Council Decision Making During Merger Proposal Periods”. In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

That the information contained within this report be noted.

Ken Rogers
Director Corporate Development

REPORT

Detail regarding the 2016/2017 draft Operational Plans and Budgets in terms of each of the eight (8) functional areas of the Corporate Development Division is now provided:

5.1 Dubbo Regional Livestock Markets

Yard dues in respect of the selling of livestock at the Dubbo Regional Livestock Markets are proposed to increase in 2016/2017 as follows:

- Cattle per head from \$8.35 in 2015/2016 to \$8.56 (2.51%)
- Sheep per head from \$0.80 in 2015/2016 to \$0.83 (3.75%)

Agents' Licence Fees proposed for 2016/2017 are as follows:

- Cattle per head from \$0.96 in 2015/2016 to \$0.98 (2.08%)
- Sheep per head from \$0.35 in 2015/2016 to \$0.36 (2.86%)

Council was successful in obtaining \$3,290,875 in grant funding from National Stronger Regions Round 1. The programed works include;

- *The provision of a new wagon wheel delivery pen close to the scales (to facilitate efficient movement from scales to delivery yards).*
- *The provision of an additional weighbridge (24M² to accommodate a full deck of cattle)*
- *The provision of an additional east – west lane along the southern boundary of the cattle complex (to facilitate movement of cattle between selling pens, receival yards and spelling yards and eliminate crossing over of cattle movements) currently under construction.*
- *The provision of double deck loading ramps (to facilitate quicker and safer loading and unloading).*
- *The provision of up to 200 new additional selling pens to the east of the existing selling pens (to ease congestion, improve animal welfare outcomes and provide better presentation of stock).*
- *The upgrading of the pre-sale drafting yards and mousing crush (to improve flow through efficiency and to improve worker safety and animal welfare issues).*
- *The provision of additional feed yards (to replace yard area taken up by the other proposed improvements).*

Works are budgeted to cost \$6.581M in total. Council is matching the grant funding of \$3,290,875 from restricted assets. Work commenced in 2015/2016 with \$4,554,094 carried over to 2016/2017 for the Draft and Sale Pen component of the project. Other carry over works from 2015/2016 include \$75,000 for a Workshop Upgrade.

**EXTRAORDINARY COUNCIL MEETING
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In addition to this major work, the draft budget for 2016/2017 also provides for capital works in the amount of \$100,000 for the upgrade of the main toilet, \$100,000 for a canteen upgrade and \$20,000 for sheepyard panels.

A contribution of \$287,000 to Rates and other General Revenue from this business in the 2016/2017 financial year has been provided for.

5.2 Dubbo City Regional Airport

The operational capability of this function has also been maintained at a comparable level to that previously provided.

As per discussions at a meeting of the Airport Working Party held on 14 March 2016 and as subsequently endorsed by Council at its 29 March 2016 meeting, RPT passenger charges are proposed to increase by 2.8% from \$14.30 in 2015/2016 to \$14.70 for the first 75,000 passengers (each airline) reducing to \$7.35 per arriving and departing passenger above the 75,000 threshold in 2016/2017. Checked baggage and passenger screening charges are to be cost recovered as per Council's previous resolution for *"the service to be provided to the travelling public at full cost recovery from the regular public transport operators"*. All RPT operators have been informed of the proposals.

Jetgo's 12 month landing fee holiday expires and these fees will be charged for the Dubbo – Brisbane route from 20/7/2016 and the Dubbo – Melbourne route from 29/10/2016.

Included in the 2016/2017 draft Operational Plan and Budget is capital expenditure of \$308,581 for the extension of the Secure Car Park and \$350,000 for the separate Car Rental Car Park. In addition \$301,713 has been included in the forward budgets for 2017/2018 being capital expenditure for paid public car parking in line with Council's resolution of 29 March 2016 *"that the introduction of paid car parking at an initial fee of \$4.70 per day after 4 hours be included in the 2017/2018 draft operational plan (including revenue policy) for consideration by council in part of the preparation of the 2017/2018 draft budget."*

Other capital projects provided for in 2016/2017 include, \$30,000 Runway 05/23 Lighting Replacement, \$40,000 Asphalt Overlay Design Runway 05/23 and \$250,000 for a new internal road from Rural Fire Service to the New GA Area.

As Councillors are aware the Airport function was successful in obtaining \$7.46M from Restart NSW Tourism Infrastructure – Airports. The successful project is a major runway strengthening project at an estimated cost of \$9,460,421 including a lighting upgrade. Such strengthening will prevent further pavement damage by existing aircraft and enable larger passenger aircraft to utilise the airport whilst at the same time replacing aging and outdated lighting infrastructure. Council will be contributing \$2,000,000 to the project. These works are scheduled to be undertaken in 2017/2018 and have been included in the budget.

**EXTRAORDINARY COUNCIL MEETING
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Council was unsuccessful with the second project grant application, being the extension to the General Aviation Area at an estimated cost of \$7,110,000. This funding would enable the Royal Flying Doctor Service to construct a new Visitor Information Centre and allow for future Tourist and Business Facilities including additional space for aircraft hangars. A further grant funding application of \$6,685,000 has been submitted under Round 3 – National Stronger Regions in March 2016. Council's contribution to the project will be \$1,425,000 if successful.

This application also includes the construction of an Aeromedical Facility which will be leased back to the Royal Flying Doctors Service.

At the time of this report Council is awaiting further data on the feasibility of extending the main (05-23) airport runway. At this point no funding has as yet been provided for this project.

A contribution of \$315,000 to Rates and Other General Revenue from this business in the 2016/2017 financial year has been provided for.

5.3 City Development

The draft 2016/2017 Operational Plan and Budget, allows for current service levels for business and new resident attractions, business development and industry expansion to be maintained. Funds are included for Council's continued involvement in the Evocities programme in the amount of \$65,000 for 2016/2017, \$70,000 for 2017/2018, \$75,000 for 2018/2019 as per the MOU signed in 2015 subsequent to Council's resolution of 23 February 2015, *"That the Mayor and General Manager be authorised to negotiate and finalise the 2015-2019 Evocities Memorandum of Understanding on behalf of Council"*. An additional \$5,000 has been allocated in each of these years for operational expenses relating to Evocities. An amount of \$75,000 plus \$5,000 for travel expenses has been projected for 2019/2020. This funding has been allocated due to the extension and success of the programme and follows Council's resolution of March 2015 to commit to the programme for the period 2015-2019.

The draft budget also includes \$100,000 for the delivery of Economic Development programmes in 2016/2017. These programmes include:

- Your Dubbo Business Development Program - \$30,000
Development of the new economic development strategy - \$5000
- Online retail development program- \$10,000
- Development and Promotion of Agriculture Tour Product - \$15,000
- Hospitality (front of house/customer service) industry development and engagement activity - \$25,000
- Supply development and management activities identified in the Destination Management Plan - \$10,000
- Investment attraction collateral - \$5,000

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

In the forward budgets, \$100,000 has been allocated for Economic Development programs annually.

The draft budget also includes \$115,853 for the delivery of the Ignite Program in 2016/2017. This program includes:

- Employment of Ignite Program Coordinator, 21 hours a week (2 years)
- Implementation of the Ignite Action Plan, including business development and place marketing activities
- Funding for cooperative partnerships with CBD businesses, events and experiences

5.4 Property Development

The Property Development draft budget has funding for the continuation of the next release of Keswick Estate Stage 4 Release 3 which includes \$2.7 million for roads, water, electricity and telecommunication for release 3A (32 lots) as well as storm water and sewerage infrastructure for release 3A and 3B (62 lots in total). An amount of \$700,000 has been provided in the 2016/2017 budget for Moffatt Estate road works. These works involve road widening and additional turning lane in Purvis Lane to service allotments within the Moffatt Estate.

The budgeted sales revenue is based on sales of 4 blocks from the previous Stage 4 Release 2 and 18 blocks from Stage 4 Release 3, along with a 10,000sqm of Industrial land sales of Moffatt Estate.

Revenue from The Royal Freemason development being the 3rd instalment of the four year payment agreement has been provided for in the 2016/2017 draft budget.

It should be noted that the property function is contributing \$1.5million toward the Mitchell Highway roundabout which will service the Royal Freemason Aged Care Complex and future residential releases of Keswick Estate Land.

A contribution of \$237,000 to Rates and Other General Revenue from this business in the 2016/2017 financial year has been provided for.

5.5 Dubbo City Holiday Park

User fees at the Dubbo City Holiday Park have been reviewed in conjunction with Australian Tourist Park Management, to reflect the market. The Revenue Policy for the Dubbo City Holiday Park proposes the introduction of 'dynamic pricing' to cabin accommodation and the caravan drive through sites. Dynamic pricing is widely utilised by the airline and accommodation industries as a system to automatically increase tariffs once a certain booking level is achieved. For example, the studio cabins may be offered at \$100 per night. Once bookings reach (say) 80% for any given night or period, the price increases to \$115 per night as a result of supply and demand.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

Similar to airlines, it rewards those that book early and places a premium on the product when supply is short. Where ATPM have introduced dynamic pricing in their other Parks they have experienced revenue increases of between 10 – 20% with very little negative feedback from customers.

At its Ordinary meeting held 16 June 2015, Council resolved in part *“That Council proceed to allocate \$1M to Capital Improvements by way of Internal Loan Funds to undertake improvements at the Dubbo City Holiday Park”*.

Subsequently at its meeting on the 29 June 2015 when adopting the 2015/2016 budget Council adopted a recommendation from the Councillor Workshop held on the 22 April 2015 which, in respect to the Dubbo City Holiday Park Function included *“as a first stage, capital upgrades of \$581,000 be provided in the 2015/2016 budget...”* As such the first stage of capital upgrades of \$581,000 were provided for in the 2015/2016 Operational Plan. Capital works provided for in 2016/2017 include \$30,000 for replacement Shade Sails.

An additional amount of \$167,000 has been allocated to this function over the next four financial years for asset renewal works including:

Concrete Render Pool Lining	\$12,000
Jumping pillow shade sail & structure	\$40,000
Refurbishment of southern amenities	\$115,000

These funds have been provided as a direct outcome of Council’s combined four project response to the Percy Allan report and Council’s implementation of programs associated with its adopted Fit For The Future improvement plan.

A contribution of \$200,000 to Rates and Other General Revenue from this business in the 2016/2017 financial year has been provided.

5.6 City Marketing & Communications

The funding for City Marketing and Communications in the 2016/2017 draft Operational Plan and Budget, provides for the function to maintain:

- The current service level at the Visitors Information Centre.
- The ongoing demand on the Corporate Communications function.
- An allocation of \$40,000 for the Event Development Fund.
- An allocation of \$10,000 for strategic event attraction activities.
- Investment in Bannerjibs for the CBD (more efficient flag pulley system)
- Phase three of Dubbo and Great Western Plains visitor attraction activity

5.7 Dubbo Showground

The draft budget for 2016/2017 in respect of the Showground identifies \$474,515 being required from Rates and Other General Revenue to maintain the operation of this facility.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

Fees and charges in respect of the use of the facility have generally been increased by (2.5%).

In line with the master plan adopted by Council, capital works to be undertaken in 2016/2017 include \$80,000 for portable amenities, \$25,000 for permanent horse stabling panels to be erected in the Ewen McInnes Pavillion to target interstate horse transport operators, \$32,000 for Office Building Upgrades.

An additional amount of \$426,685 has been allocated to this function over the next four financial years for asset renewal works including:

Showground - Overnight Horse Stables	\$250,000
Showground - Expo Centre	\$124,685
Showground - Lighting	\$52,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

10.2 Business Support

The operational capability of this function has been maintained at a comparable level to that previously provided.

SUMMARY

In summary it is anticipated that the business units of the division will provide \$1,039,000 to Rates and Other General Revenue for the 2016/2017 period, with a contribution of \$4.3 million estimated as the contribution over the next four (4) years. The other Functions of the Division will maintain operations at current levels of service.



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Environmental Services Division

AUTHOR: Director Environmental Services

REPORT DATE: 26 April 2016

TRIM REFERENCE: ID16/255

EXECUTIVE SUMMARY

Ongoing legislative changes continue to impact the operations and resource demands of the Environmental Services Division.

Specifically, the recent changes to the Swimming Pools Act requires the implementation of the Swimming Pools Compliance Program from 29 April 2016. To assist in the delivery of the Program a Swimming Pools Compliance Officer will be employed for a period of two years on a fixed term contact basis. Funding for this position and recommended income from inspections have been included in the Budget.

Income generated in 2016/2017 for the Division from landuse applications is anticipated to be similar to 2015/2016 based on development activity within the City continuing to be positive.

This report recommends that this information be noted.

STRATEGIC ALIGNMENT

The Dubbo Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principle theme Our Leadership and Strategies 5.4.2 The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council's adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

This report details the financial implications of the 2016/2017 draft Operational Plan and Budget.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for “Council Decision Making During Merger Proposal Periods”. In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

That the information contained in this report be noted.

Melissa Watkins
Director Environmental Services

BACKGROUND

The draft Operational Plan and Budget (including the Revenue Policy) for 2016/2017 and the forward budgets for 2017/2018, 2018/2019 and 2019/2020 in respect of the functions of the Environmental Services Division have now been prepared. The income identified is the amount generated predominantly from landuse application fees and reflects an envisaged continuation of the present level of development activity with the City.

REPORT

The following comments are made in respect of the Division's functions.

6.01 Environment and Health Services

The role of the Environment and Health Services function continues to focus on public health issues and environmental impact assessment and regulation. This function also provides services to the Community Services Division in respect of food premises and other regulated premises in accordance with an Agreed Brief. Adequate funding has been allocated to fulfil the function's obligations in 2016/2017 and the ensuing three years of the budget.

6.02 Building and Development Services

It is anticipated that during 2016/2017, income generated from Development Applications, Construction and Complying Development certificates and other applications will be generally in line with the income derived in 2015/2016. The draft budget reflects the operational situation with total revenue for this function in 2016/2017 estimated at just over \$1,354,000.

The provision of the building and planning advisory services continues to remain a priority for the function, however unfortunately a reasonable percentage of applications are still being lodged with insufficient information which adds to the assessment process and resource requirements and ultimately delays determination of applications. Accordingly, ongoing education/information programs will continue to be undertaken into the future. Funding is identified for further implementation of e-Services which is programmed to continue with the implementation of e-Certificates during 2016/2017 and further promotion of the e-Housing and Application Tracker capabilities which are now available.

In accordance with the amended Swimming Pools Act which requires a Swimming Pool Compliance Certificate to be obtained before a property with a pool can be sold or leased, the Swimming Pool Compliance Program will commence on 29 April 2016. Included in the budget is funding to employ a full time Swimming Pool Compliance Officer on a fixed (2 year) contract basis. The employment is initially for a period of two years however resourcing is expected to be required long term. The situation will be reviewed in terms of resourcing this activity at the appropriate time.

An inspection fee schedule is included in the draft Revenue Policy and in this regard, income derived from inspection fees is expected to achieve approximately 50% of costs.

The draft Revenue Policy also includes increases in the application fees to be applied to Complying Development Certificate applications (CDCs) for developments valued in excess of \$50,000. Fees for CDCs have remained consistent over the past five years. The increase will bring these applications in line with fees charged for equivalent developments lodged as a combined development/construction certificate application. The increase also reflects the additional complexities involved in the assessment of CDCs.

Adequate funding has been provided for the Building and Development Services function to fulfil its obligations in 2016/2017 and the ensuing three years and includes the funding of a Trainee Planner as opportunities arise.

6.04 Environmental Sustainability Services

The role of the Environmental Sustainability Services function is to focus on and be specifically accountable for environmental sustainability-related activities including planning and reporting. Adequate funding has been allocated to fulfil the function's obligations in 2016/2017 and the ensuing three years of the budget.

An amount of \$20,000 has been included in each of the four years towards Council's Energy Fund. This Fund was established by Council to provide financial support for Council projects that both reduce the environmental impact of Council's activities and operations and reduce the financial burdens on Council. The Fund is resourced annually through the Environmental Services budget to an agreed amount of \$20,000. Any amount not used is transferred to Restricted Assets to be used in subsequent years for these projects.

6.05 Environmental Support Services

This function is an internal service provider and is funded from within the Division and also from the Human Environment Services function for immunisation services provided.

Adequate funds have been allocated to this function to fulfil its obligations in 2016/2017 and the ensuing three years.

6.09 City Strategy Services

The City Strategy Services Branch is appropriately resourced and adequate funding has been provided in the budget to fulfil the Branch's obligations and includes funding generated by the Branch for projects to be carried out for other Council functions and for external customers such as Planning Proposals and Development Control Plans.

It is envisaged that a number of projects will be carried out and/or finalised in 2016/2017 including the review and/or completion of Section 94 Plans for Stormwater, Urban Roads, Traffic and Car Parking, subject to the outcome of a review by the NSW Department of Planning and Environment.

6.10 Ranger Services

Adequate funds have been allocated to this function to fulfil its obligations in 2016/2017 and the ensuing three years of the budget. Noting that Companion Animals Registration fees are Statutory fees set by the Government, the fees included in the draft Revenue Policy are the current fees. It is anticipated however that effective from 1 July 2016 registration fees will be further increased in line with CPI. Council expects to receive advice in this regard from the Companion Animals Register late in June 2016.

The Companion Animals Welfare Scheme (education, subsidised microchipping and desexing program) will be delivered again in partnership with local vets and the local branch of the RSPCA. Accordingly, an amount of \$10,000 has been included in the 2016/2017 Budget.

6.11 Animal Shelter

Adequate funds have been allocated to this function to fulfil its obligations in 2016/2017 and the ensuing three years.

An amount of \$80,000 has been allocated in the 2016/2017 budget for a proposed upgrade of animal enclosures at the Shelter to comply with the, yet to be released, new legislative standards and guidelines.

SUMMARY

Adequate funding has been allocated to the Environmental Services Division functions to enable the Division to fulfil its obligations in 2016/2017 and the ensuing three years.

The 2016/2017 revenue predictions are based on the expectation that development activity and related applications submitted to Council remain at the existing levels.



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Community Services Division

AUTHOR: Director Community Services
REPORT DATE: 26 April 2016
TRIM REFERENCE: ID16/208

EXECUTIVE SUMMARY

This report details the main features of the 2016/2017 draft Operational Plan and Budget along with the estimates for the following three years for the Community Services Division. With expenditure on items such as salaries, electricity, gas and insurance all exceeding the maximum allowable rate increase and there being limited opportunity to raise revenue due to the nature of the community services provided by the Division, the Divisional budget overall has been balanced in some functions over the four (4) year period by increasing reliance upon transfers from internally restricted assets.

STRATEGIC ALIGNMENT

The Dubbo 2036 Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principal theme Our Leadership and Strategies 5.4.2 The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council's adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

The financial implications of the Community Services Division budget for 2016/2017 to 2019/2020 inclusive are detailed in the body of the report.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for "Council Decision Making During Merger Proposal Periods". In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

1. That the information contained within this report be noted.
2. That it be noted that the amount allocated to discretionary annual donations to the community has been increased from \$20,000 to \$30,000 in the 2016/2017 Operational Plan and Budget and the forward budgets for 2017/2018, 2018/2019 and 2019/2020.
3. That the list of recipients for financial assistance from Council in 2016/2017 under Section 356 of the Local Government Act as detailed in this report be adopted.
4. That the 2016/2017 Draft Macquarie Regional Library Operational Plan and Budget (including Draft Revenue Policy) be adopted and placed on public exhibition for a period of 28 days in conjunction with Council's exhibition of its Draft Operational Plans and Budget (including Draft Revenue Policy).

David Dwyer
Director Community Services

REPORT

Comments in respect of the 2016/2017 draft Operational Plan and Budget and the forward budgets for 2017/2018, 2018/2019 and 2019/2020 that are the responsibility of the Community Services Division follow.

1. Cemeteries (Function 7.7)

Funding is allocated over the four (4) years of the budget for landscaping improvements / seating / signage (\$97,500); a new ashes section (\$27,000); road resealing (\$40,000); new concrete beams (\$40,000); and for irrigation extensions (\$31,500). The fees for Cemeteries have generally increased in the range of 3% to 4% from 2015/2016 to 2016/2017 to fund recurrent operational costs and the necessary upgrade works. The fee for the burial of still born babies and infants up to two (2) weeks old remains at no cost.

2. Recreation Services (Function 7.8)

\$367,693 has been allocated in 2016/2017 to cover the costs of preparing sports grounds for organised sports activities and \$208,287 has been allocated for recreational planning and management whilst \$14,000 has been allocated to cover the costs of subsidising major sports events for the City.

The fees for the Wongarbron Community Hall as included in the draft Revenue Policy are as per the recommendations made by the Wongarbron Community Hall Advisory Committee at its meeting held on 10 February 2016.

An additional amount of \$179,633 has been allocated to this function over the next four financial years for asset renewal works including:

Community Hall	\$44,500
Dubbo Racecourse	\$33,917
Girl Guide Hall	\$16,052
Pipe Band Hall	\$35,618
South Dubbo Band Hall	\$17,810
South Scout Hall	\$5,214
Wongarbron Hall	\$26,522

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

3. Library (Function 7.10)

The contributions required from Council to be paid to the MRL for 2016/2017 to 2019/2020 are \$666,269; \$726,236, \$762,548 and \$800,675 respectively. These contributions are based upon the MRL Agreement for the period 2014/2015 to 2017/2018 and an estimate for the next Library Agreement yet to be agreed upon to commence for the 2018/2019 financial year. An amount of \$60,000 has been included for library books above the required contribution to the Macquarie Regional Library (MRL) for each of the four years of the budget.

\$13,000 is allocated in 2017/2018 for the resealing of the library car park and \$56,000 over the four (4) years of the budget for various furniture and fittings in respect of the Dubbo Branch Library. Also in respect of the Dubbo Branch Library, \$157,681 has been allocated for building, plant and equipment maintenance over the four (4) year budget.

An additional amount of \$42,005 has been allocated to this function over the next four financial years for asset renewal works to the Library Building. These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

Council also needs to consider and adopt the 2016/2017 Draft Macquarie Regional Library Operational Plan and Budget (including Draft Revenue Policy). Under the MRL Agreement, Dubbo City Council, as the Executive Council, provides library services to not only itself but also to the Councils of Narromine, Wellington and Warrumbungle. Council therefore needs to adopt the Operational Plan and Budget (including Draft Revenue Policy) so that it can raise the fees and charges and expend the budget allocation to provide this library service. Once adopted, the Operational Plan and Budget (including Revenue Policy) will be placed on public exhibition in conjunction with the Draft Dubbo City Council Operational Plans and Budget (including Revenue Policy) and submissions invited. Any submissions received will be submitted to the MRL Committee to make a recommendation to Council for consideration before adopting the 2016/2017 MRL Operational Plans and Budget (including Revenue Policy).

4. Old Dubbo Gaol (Function 7.11)

General admission fee increases are not proposed for the Old Dubbo Gaol for 2016/2017 except for the adult admission fee and the additional child on a family ticket admission fee. The adult admission fee is proposed to rise by \$1 from \$16.50 to \$17.50. There was a fee increase in 2007/2008 when the fee for an adult admission rose from \$12 to \$15 and again in 2015/2016 when the fee rose from \$15 to \$16.50. The rationale for fee increases in 2015/2016 was that there were new exhibits and areas such as the watchtower available to patrons as a result of works utilising the Cobbora Transition and NSW Heritage Council funding (\$1,150,000) at the Gaol during 2014/2015 and 2015/2016. The additional child admission fee is proposed to rise by 50 cents from \$4.50 to \$5.00.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

Some other fees have however been increased including venue hire by private, commercial and not for profit hirers; equipment hire; and Beyond The Grave Tours and other organised guided tours. It is also proposed that the fee increases become effective on 1 February each year so that fee increases do not occur during busy holiday seasons and in a timely fashion for the printing of new annual brochures and other promotional material.

\$179,362 is allocated for routine and cyclic maintenance at the Gaol over the four years of the budget. \$145,000 is allocated in 2017/2018 for a sound and light exhibition (\$80,000), interactive experience exhibition (\$50,000) and display cabinets (\$15,000). \$54,487 and \$35,000 is allocated in 2018/2019 and 2019/2020 respectively for new exhibition projects. These works are to be funded from the additional funds raised for new exhibitions when fees were increased back in 2007/2008.

\$64,000 is allocated in 2016/2017 to complete the salinity remediation programme largely completed with Cobbora Transition funding in 2015/2016.

5. Social Services (Function 7.14)

\$50,000 has been allocated in 2016/2017 and each year of the three (3) year forward budget to continue the employment of two (2) Aboriginal apprentices by Council. \$46,000 has been allocated for asset maintenance from 2016/2017 through to 2019/2020 inclusive for the Colleen Montgomery Cottage in Victoria Park which serves as the headquarters for the Dubbo Family Day Care.

The Dubbo Youth Council has made a submission requesting that consideration be given in the 2016/2017 budget to the engagement of a young person on a 12 month traineeship to assist the Youth Development Officer in matters pertaining to youth activities. The cost of such a traineeship would be approximately \$28,000 per annum. The traineeship would be available to those young people who had already committed to a serving period on the Youth Council of no less than 12 months. If successfully completed, the trainee would gain a nationally recognised qualification. Although a worthy submission by the Youth Council, no budget allocation has been made due to funding limitations and other funding priorities particularly asset renewal backlogs.

An additional amount of \$144,147 has been allocated to this function over the next four financial years for asset renewal works including:

Bridge Club - Maintenance	\$18,000
Dubbo Pre-School - Astro Turf	\$28,000
Sandra Ayers House - Maintenance	\$88,208
West Dubbo Pre-School - Maintenance	\$9,939

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

At its meeting held on 29 March 2016, Council resolved “that as part of the preparation of Council’s 2016/2017 Operational Plan, consideration be given to increasing the amount available annually by Council under its Financial Assistance Program.” The amount allocated each year for discretionary annual donations has been increased from \$20,000 to \$30,000. This increase in funding has been achieved by deleting the \$12,000 previously allocated to the Dubbo Jazz Festival under Function 7.18 Cultural Services. The Jazz Club did not claim the funding allocated to it for the 2015 Jazz Festival and there has been no indication from the Club that it will require future funding for the Jazz Festival.

In addition, funding has been allocated for regular annual donations for each year from 2016/2017 to 2019/2020 inclusive as follows:

Dubbo Rescue Squad

To offset operational costs such as insurance, maintenance of depot and purchase of new equipment \$11,300

Life Line

To offset operational costs of providing a telephone service to Dubbo LGA residents \$10,000

Dubbo Merino and Sheep Show and Sale

Sponsorship of this annual event held at the Dubbo Showground \$500

Dubbo City Council Social Club

To offset some of the costs of the Social Club’s annual staff Christmas Party \$250

University of the Third Age

To offset the cost of hiring rooms at the Western Plains Cultural Centre to conduct classes \$385

Dubbo Golf Club

To sponsor the Mayor’s annual golf trophy tournament \$400

Western Region Poll Hereford Association

Sponsorship of this annual event held at the Dubbo Showground \$500

Rawsonville Hall Trust

To offset operational costs such as insurance and maintenance and repairs to the community hall \$650

Orana Toy Library

To offset the cost of purchasing new toys and insurance \$665

Ballimore and District Progress Association

To offset the costs of maintaining the Ballimore Hall \$700

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

<u>East Dubbo Girl Guides</u> To offset operational costs and maintenance of the Guides Hall	\$380
<u>Orana Country Music Association</u> To offset costs to conduct the annual Country Music Festival in Dubbo	\$500
<u>Dubbo Grey Hound Racing Club</u> To sponsor an annual Mayor's Cup race event at Dawson Park, Dubbo	\$3,000
<u>Dubbo Harness Racing Club</u> To sponsor an annual Mayor's Cup race event at the Showground Pace Way	\$2,000
<u>Eumungerie Coboco RSL Sub Branch</u> To offset costs of maintaining the Eumungerie Hall	\$440
<u>Orana Early Childhood Intervention</u> To offset operational costs such as insurance, purchasing new equipment and centre maintenance	\$2,350
<u>Dubbo Artz</u> To produce 800 coloured copies of a bimonthly cultural newsletter distributed to the community. This is a proposed addition to the list of annual regular donations. Dubbo Artz have received donations under the discretionary annual program for several years now to produce and distribute hard copies of the Dubbo Artz bimonthly newsletter which provides details of cultural events in the City and current news and stories to the community. It is a valuable means of spreading information about, not only general cultural activities, but also events and activities of Council facilities such as the Dubbo Regional Theatre and Convention Centre, Old Dubbo Gaol and Western Plains Cultural Centre. The Council actually prints the newsletter and then charges Dubbo Artz for the cost.	\$3,000
<u>Dubbo Neighbourhood Centre</u> To offset the costs of premise rental and operational costs of the centre such as insurance and electricity	\$160,000
<u>Orana Mobile Life Education Van</u> To offset the operational costs of the Van which visits schools in the Dubbo LGA	\$5,874
<u>Royal Flying Doctor Service</u> To cover landing fees for use of the Dubbo City Regional Airport	\$27,500
<u>Multi Cultural Festival</u> To offset the costs of conducting an annual Multi Cultural Festival	\$15,000

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

DREAM Festival

To offset the costs of conducting an annual DREAM Festival \$40,000

In regard to the proposed DREAM Festival funding, Council, at its meeting held on 29 March 2016, resolved that funding for the 2016 DREAM Festival be considered as part of Council's determination of its 2016/2017 Operational Plan and Budget and Council's forward budgets for 2017/2018, 2018/2019 and 2019/2020. It is advised that \$40,000 has been allocated in each of the four (4) years of the budget from 2016/2017 to 2019/2020 inclusive.

\$25,000 has been allocated in 2016/2017 as the last instalment of the Council contribution towards the National Regional Artlands Conference to be held in Dubbo in October 2016.

Further to the previous donations, the following donations are regular donations but included throughout the budget in different function areas as indicated in brackets.

Dubbo Eisteddfod (Function 7.18)

To offset hire fees at the Dubbo Regional Theatre and Convention Centre for the annual Eisteddfod \$8,000

Macquarie Philharmonia Orchestra (Function 7.18)

To offset costs of the Orchestra conducting musical performances throughout the Central West of NSW \$5,000

Carols By Candlelight (Function 7.18)

To offset the hire fees and other charges to use Victoria Park Number 1 Oval for this annual community event \$2,500

Dubbo and District Concert Band (Function 7.18)

To offset the cost of new instruments, music, uniforms and insurance for the for the Band's assets \$5,191

Dubbo Pipe Band (Function 7.18)

To offset the cost of new instruments and music for the Band \$1,300

Western Region Academy of Sport (Function 7.8)

A per capita contribution to the Academy for young people to participate in high level sports coaching \$2,253

Orana Arts (Function 7.18)

To maintain annual membership of Orana Arts, the peak Cultural Organisation for five (5) Councils \$22,602

6. Rainbow Cottage Child Care Centre (Function 7.16)

The estimated funding required from rates and general revenue for Rainbow Cottage for 2016/2017 is \$100,775 which is well below the amount of Management Charges from Other Services by Council Divisions of \$175,610 which is the benchmark for funding of this Function.

\$338,648 is allocated over the four (4) year budget for building maintenance and renewal which includes \$49,286 for internal painting, \$12,000 for lighting and power upgrades, \$68,500 to replace carpet and vinyl floor coverings, \$35,000 to playgroup and landscaping and \$30,000 and \$20,000 for bathroom and kitchen improvements respectively.

An additional amount of \$74,148 has been allocated to this function over the next four financial years for asset renewal works including:

Rainbow Cottage - Maintenance	\$29,862
Rainbow Cottage - Paint Finish	\$11,286
Rainbow Cottage - Softfall	\$33,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

Fees at the Centre are proposed to rise on 1 January 2017 by \$4 per day per child which is a 4.88% increase on the 2016 fees. The daily rate for a child in the 0-2 years age bracket will rise from \$82 to \$86 and for a child in the 2-5 years age bracket from \$80 to \$84. These fees are generally around average industry prices.

Despite some large transfers from the Rainbow Cottage Child Care Centre internally restricted asset to fund asset maintenance items over the four years of the budget, the restricted asset will have a balance of \$75,296 as at 30 June 2020.

7. Family Day Care (Function 7.17)

The estimated funding required from rates and general revenue for Family Day Care is \$156,915 for 2016/2017 which is almost equivalent to the amount of Management Charges from Other Services by Council Divisions of \$163,183. Some fees for 2016/2017 are not increasing whilst some are increasing by large percentages but by only small amounts in quantitative terms. For example, the playgroup levy is increasing by 50 cents or 50% from \$1 to \$1.50 per weekly session. Whilst fees for this type of child care remain very competitive with centre based child care fees, it is important not to increase fees too often or sharply given the number of new long day care centres which have recently opened or are opening in Dubbo.

The major concern for this function of Council is the increasing reliance on transfers from internally restricted assets to achieve balanced budgets. This situation has been created by a freeze on Commonwealth Government funding for Family Day Care Services and an inability to increase the number of children in care due to competition from child care centres and the reduction of carer to children ratios for Family Day Care Services in NSW. A total of \$110,758 is being transferred from the Family Day Care internally restricted asset over the four (4) year budget. This depletes the Family Day Care restricted asset at 30 June 2020 to just \$32,334 – an insufficient amount to fund the Service in 2020/2021 – particularly if the budgets for 2016/2017 to 2019/2020 require more funding from the restricted asset than budgeted. This funding method of transferring funds from a limited restricted asset is unsustainable into the future. A decision was previously made that a part time staff position in Family Day Care be deleted from 1 July 2015 to reduce costs and this was undertaken. Should the Commonwealth Government freeze on financial subsidies not be removed in the near future and the number of children in care not increased then other cost saving measures will need to be enacted during 2016/2017 and beyond if the Family Day Care Service is to be financially sustainable into the future, and in fact remain in operation.

An additional amount of \$11,850 has been allocated to this function over the next four financial years for asset renewal works to the Family Day Care Buildings. These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

8. Cultural Services (Function 7.18)

\$94,456 has been allocated in 2016/2017 for Sister City activities. The budget allocation will allow for the continued employment of a part time coordinator to manage the Sister City activities and twelve (12) subsidised air fares for the Minokamo student exchange and ten (10) subsidised air fares for the Wujiang student exchange. The air fares are for students and two (2) chaperones for exchange trip. As per the Council resolution to allow the Sister City Officer to travel to Minokamo and Wujiang once every three (3) years, funds have been allocated in 2016/2017 to fund this travel.

As previously noted, funding has been provided in this Function for donations as follows: \$22,602 for a contribution to Orana Arts, \$2,500 for Carols by Candlelight, \$8,000 for the Dubbo Eisteddfod, \$5,000 for the Macquarie Philharmonia Orchestra, \$5,191 for the Dubbo and District Concert Band (including insurance) and \$1,300 for the Dubbo Pipe Band. Funds have also been allocated in 2016/2017 to erect and dismantle the CBD Christmas Tree and to purchase new decorations.

\$16,000 is allocated over the four (4) year budget for routine maintenance of the South Dubbo Band Hall, with a further \$24,166 allocated over the four (4) years for cyclic maintenance including \$9,000 to repaint the Hall in 2017/2018. \$13,166 is allocated over the four (4) years of the budget for maintenance of the Bridge Club in Elston Park.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

At its meeting held on 24 June 2013 Council resolved to allocate \$75,000 for the conduct of the National Regional Arts Conference 'Artlands' to be held in Dubbo in October 2016. \$25,000 has already been expended in each of the years 2014/2015 and 2015/2016 for this conference. The final \$25,000 is allocated in 2016/2017.

9. Community Support (Function 7.19)

This function is an internal service provider and is funded from within the Division.

Adequate funding has been provided to this function to fulfil its obligations in 2016/2017 and the ensuing three (3) years.

10. Dubbo Regional Theatre and Convention Centre (DRTCC) (Function 7.20)

Fees for use of the DRTCC have been reviewed and are generally increasing by 2% to 3%. However some fees are also recommended to remain unchanged or decrease in an attempt to increase usage. An example is the reduction of hire fees for the DRTCC foyer for schools and not for profit groups. The fees being reduced are not large income generating items and will not significantly adversely affect overall operating income should there be no additional usage generated by lowering the fees.

\$523,268 has been allocated over the four (4) years of the budget for capital works. \$310,000 for air conditioner renewal and \$150,000 has been allocated in 2016/2017 to install a new room divider in the Macquarie Room. The original divider was installed in the mid-1960s and is no longer serviceable. The room divider is an essential component of the DRTCC and needs replacement as a matter of priority. The \$150,000 is being funded from a potential grant of \$75,000 and a transfer from internally restricted asset of \$75,000.

11. Western Plains Cultural Centre (WPCC) (Function 7.21)

\$82,165 has been allocated over the four (4) year budget period for all identified cyclic and routine asset maintenance items and this includes \$50,000 in 2016/2017 and in addition \$32,165 has been allocated in 2019/2020 for repainting the Centre. The capital work programme of \$780,781 proposed over the four (4) year budget to reseal the car park at a cost of \$40,000 and \$90,000 humidifier and major work to the air conditioning system units planned for 2018/2019 and 2019/2020 of \$572,500.

\$92,625 is allocated in 2016/2017 to maintain the number and quality of exhibitions held at the Centre. \$17,000 has been estimated for admission income for entry to 'blockbuster' exhibitions in 2016/2017 and \$30,000 in 2017/2018. Fees have generally remained either unchanged or increased between 2% to 3%. A new category of fee has been introduced for the 'Black Box Theatre' space currently being constructed with grant funding in the Community Arts Centre.

12. Human Environment Services (Function 8.1)

\$6,000 has been allocated in 2018/2019 to amend signage when the alcohol free zones in the CBD / West Dubbo, the Neighbourhood Shopping Centres and the Showground /Dubbo Apex Club's Apex Oval areas are renewed in December 2018. A total of \$72,000 has been allocated over the four (4) year budget period for CBD Safety Camera System maintenance, repairs and replacements. \$52,373 has been allocated in 2016/2017 for food premises inspections and \$40,798 for immunisation services. Fees for the regulatory services conducted under this Function are generally regulated by legislation with the maximum fee being proposed whenever possible.



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Parks & Landcare Services Division

AUTHOR: Director Parks and Landcare Services

REPORT DATE: 26 April 2016

TRIM REFERENCE: ID16/542

EXECUTIVE SUMMARY

The 2016/2017 draft Operational Plan and Budget (including Revenue Policy) and the forward budgets for 2017/2018, 2018/2019 and 2019/2020 for the Parks and Landcare Services Division have been completed and are now submitted for consideration.

The Asset Renewal program of the Division continues to focus on replacing ageing playground infrastructure, amenity buildings and below standard sports lighting. New capital works (Acquisitions) are very limited in scope and reliant upon Council receiving external grant funding.

There is an ongoing focus on the continual reviewing and reworking of the 20 year asset maintenance plans and the resultant re-programming of works in future years. Such an approach allows for assets to be managed in a manner that maximises their safe useful life. As a result asset maintenance and asset renewals are the major expenditure areas above operational costs.

STRATEGIC ALIGNMENT

The Dubbo 2036 Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principal theme Our Leadership:
Strategy 5.4.2 The Organisation meets all statutory requirements and
Strategy 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council’s adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

The financial implications are as detailed in the Operational Plans, associated Budgets and relevant components of the Revenue Policy for the Functions of the Parks and Landcare Services Division.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for “Council Decision Making During Merger Proposal Periods”. In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

That the information contained within this report be noted.

Murray Wood
Director Parks and Landcare Services

REPORT

Comments in respect of the 2016/2017 draft Operational Plan (including Revenue Policy) and the forward budgets for 2017/2018, 2018/2019 and 2019/2020 that are the responsibility of the Parks and Landcare Services Division follow:

9.1 Horticultural Services

01.95555 –Acquisition of Assets

There are no major works identified in the first three years of the forward budget. This may change in the future as grant applications and private sector funding are sought to develop the Botanic Garden at Elizabeth Park as a high quality tourism experience in Dubbo and the ongoing development of Wiradjuri Park. The development of both facilities has received strong support from Inland NSW Tourism through the development of the Destination Management Plan for the region.

01.9563 – Asset Renewals – Maintenance

There have been some minor adjustments to the adopted four year Delivery Program in respect of Asset Renewals. This has been driven by the result of the annual asset inspections that has resulted in a reworking of the 20 Year Asset Plans. It should be noted that “Renewal” means providing whatever treatment or maintenance is needed to reinstate an asset’s standard of service to the level when an asset was first provided.

Of note the Playground Renewal program continues to be rolled out with the following playgrounds programmed for renewal:

- 2016/2017 Jack William Park (\$50,000), Lunar Park Playground (\$100,000) and Victoria Park skate ramp replacements (\$80,000)
- 2017/2018 Wairoonga Park (\$90,000)
- 2018/2019 Muller Park (\$36,000)
- 2019/2020 Macquarie Lions Playground (\$66,000) and Teresa Maliphant (\$60,000)

The other major highlight of the asset renewal works program is the renewal of the Victoria Park irrigation system in 2016/2017 (\$270,000). The existing system has had significant failures in recent years meaning extended periods where water cannot be applied and/or where irrigation is applied inefficiently. These works arise from the 20 year asset management plan for Parks and Landcare Services Division.

More minor items being renewed are BBQs in Wairoonga Park over two years (2015/2016 - \$10,000 and 2016/2017 - \$10,000), Victoria Park (2018/2019 - \$25,000) and Lions Park West (2019/2020 - \$20,000). Also in Victoria Park in 2017/2018 an allocation of \$20,000 for the continuation of the tree replacement program is provided for which reflects the advanced age of many specimens within the park.

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

01.7650 – Horticultural Services – Amenities Renewals

Council has a number of public amenities on open space that date from a number of decades ago and Ollie Robbins Oval amenity block is one such facility. There is an allocation of \$180,000 in 2018/2019 for the renewal and refurbishment of this facility. This recognises the growing importance of events held on the river foreshore and the high profile location adjacent to the CBD.

01.7650 – Horticulture Contributions

The ongoing development of residential lots in Dubbo is generating income for development of Open Space via the Section 94 Developer Contributions. Plan. It should be recalled that only '**new**' works identified in the plan are able to be funded under the Plan.

These funds will also be utilised as seed funding for grant applications for new works particularly for city wide infrastructure identified in the Section 94 Plan such as Elizabeth Park development, riverside shared pathways and new sports lighting on currently non-lit fields.

An additional amount of \$180,000 has been allocated to this function over the next four financial years for asset renewal works for Ollie Robbins Amenity Block. These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

9.2 Landcare Services

The Operational Plan continues to reflect the focus of seeking grant funding opportunities for capital improvements and environmental works on the river foreshores and in natural areas under the control of Council. A particular strength of the Landcare Services Branch is the capacity to work with community groups to obtain funding. This is true for nature based recreation groups as well as more traditional environmental groups such as Landcare.

01.9558 – Renewal of Assets – Asset Maintenance Programme

The major asset renewal work for 2016/2017 is the Wongarbon Tennis Court Fence (\$33,000). This is part of a concerted effort in improving recreational facilities in Wongarbon that will see further funds expended in 2017/2018 for the replacement of the playground (\$35,000), associated softfall (\$32,000) and hot water service at the Tennis Clubhouse (\$9,500).

Other future major renewal expenditure identified in the asset maintenance program over the next 4 years are as follows:

- 2017/2018 Devils Hole Road - \$35,000
- 2018/2019 Riverbank Park Fitness Centre renewal - \$25,000
- 2019/2020 Dickigundi fencing - \$15,000

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

01.1297 – Landcare Services – Noxious Weeds; 01.1301 – Noxious Plant Inspection

The budget has a consistent level of expenditure in respect of noxious weeds over the four year period. However it should be noted that Council through the Macquarie Valley Advisory Committee is working through the next multi-year funding application to the Department of Primary Industry. Actual expenditure will rely on the receipt of a significant external funding contribution. The total budgets are illustrated below.

	2016/17	2017/18	2018/19	2019/20
01.1301/01.1297	\$183,943	\$189,084	\$194,296	\$199,765

This sector is still in an uncertain regulatory and governance environment as was the case last year. This is compounded by the potential reduction in State Government funding. This may create a reduction in available funds for Noxious Weeds management within the forward four year budget.

9.4 Parks & Landcare Business Support Services

This function is an internal service provider to the Division and is funded from within the Organisation. Services provided to the Division include Operational Plan and Budget preparation, quarterly financial reviews, expenditure and costing monitoring service, payroll services, secretariat and secretarial services.

There is sufficient funding provided in the draft budget for 2016/2017 and the ensuing three years of the Budget to maintain a high level of service to the Division.

9.5 Sporting Facilities

01.9596 – Acquisition of Assets

The budget provides no funding for the construction or installation of new assets for the four year period. It should be noted that Sporting Facilities is an area where numerous grant applications are submitted and should grants be successful then this cost centre would show monetary values in future budget papers/quarterly reviews.

The priority target for new infrastructure remains sports lighting at the John McGrath Ovals. This is an area that is used by multiple sports which is a significant advantage when applying for grants.

01.9600 – Asset Renewals - Maintenance

In regards to Asset Renewals, the proposed program of works is consistent with the adopted Delivery Program and 20 year asset plans of the Sporting Facilities function.

There are a number of significant projects in regards to asset maintenance works. In broad terms the funding is as follows:

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

Sporting Facilities	2016/2017	2017/2018	2018/2019	2019/2020
	\$267,222	\$1,005,000	\$430,000	\$260,000

Major projects within the annual asset maintenance budgets are:

2016/2017

Victoria Park No. 3 pitch table replacement	\$50,000
Hans Clavan Sports Lighting	\$189,722
Victoria No.2 & 3 Carpark	\$20,000

2017/2018

Renewal of the Pioneer Hockey synthetic surface	\$405,000
Caltex Park outer grounds Sports lighting	\$600,000

2018/2019

Victoria Park No. 2 Sports Lighting	\$230,000
Pioneer Oval Sports Lighting	\$200,000

2019/2020

Nita McGrath Sports lights	\$120,000
Paramount Tennis Court Resurfacing	\$140,000

01.9601 – Sporting Facilities – Amenities

In 2019/2020 funding (\$150,000) has been provided for the refurbishment of the Jubilee Oval amenities that service softball, soccer, cricket, league and PSSA sports.

An additional amount of \$750,000 has been allocated to this function over the next four financial years for asset renewal works including:

Amenity blocks- jubilee oval	\$150,000
Sporting Lights Caltex Park –outer fields	\$600,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

9.6 Parks and Landcare Operations

This Function provides the service delivery role of the Parks and Landcare Services Division. It has the personnel and skills to undertake the operational maintenance of sporting grounds, parks and reserves. Also serviced by this Function are roadside horticultural assets such as medians, roundabouts, street trees and road verges.

This Function operates as an internal contractor to other Functions of Council. The challenge for Parks and Landcare Operations is to balance the increasing demand for higher levels of maintenance, rising costs of operational inputs such as fuel/labour and the ability of the community to afford the services provided by recreational and horticultural infrastructure. It currently achieves this balance through a mix of skilled Council staff, use of contractors and facilitation of volunteers.

Parks and Landcare Operations undertake volunteer support and coordination through the relevant Team Leader. In terms of Workplace Health and Safety legislation these volunteers must be managed in the same manner as Council staff. This is an important feature of the Function as it allows the community to be involved in looking after their neighbourhood and thus spread Council's limited resources further.

The Function also pursues updates in technology that allows work to be undertaken more efficiently within the same staffing levels. New machinery, sourced through the Fleet Management Services Function, has enabled Council to be more efficient at mowing, fertilising and top-dressing sporting fields. This drive for efficiency shall be a continuing focus of the Parks and Landcare Operations Function.

9.7 Recreation Planning and Programs

This function performs a service delivery role in regards to facilitating and coordinating recreation in Dubbo following a restructure of this service from Community Services to Parks and Landcare Services. Such restructure has realised the following outcomes:

- Creating organisation wide efficiencies in terms of the effective planning of recreational infrastructure and utilisation
- The development and implementation, using external funding, of sport and recreation participation programmes such as the Barden Park Athletics Development Officer and disability programs for the Aquatic Centre and Barden Park
- Working with sporting groups and the Corporate Development Division to attract sporting events that create an economic benefit for Dubbo and generate more effective utilisation of open space assets
- Provide an effective communication link between sporting groups and Council

In respect of ground preparation fees, the CPI based increase of 1.8% has been generally applied across the suite of such charges. There are exceptions to this, however, with higher increases relating to the provision of extra services.

Adequate funding has been provided for the operation of this Branch to fulfil its obligations in 2016/2017 and the ensuing three (3) years.

9.8 Dubbo Aquatic Leisure Centre (DALC)

The draft Revenue Policy for 2016/2017 details proposed increases for a variety of admission and ticket charges. For a number of years prior to 2014/2015 there were nil to very limited increases in the charges to utilise the Aquatic Centre.

Sufficient allocation has been made for increases over the four (4) year period in gas, electricity and chemical charges, noting that over this period of time, gas and electricity prices are expected to increase above the CPI.

A promotional budget with a four (4) year average of \$8,661 has been allocated to develop greater patronage at the facility. It is recent experience however that climate is the major factor determining visitation during the swimming season.

To assist in the future development of the DALC \$25,000 has been allocated for the development of a master plan.

01.0975 – Asset Maintenance – Cyclic

In regards to cyclic maintenance, the budget includes the following funds over the four (4) year budget period.

	2016/2017	2017/2018	2018/2019	2019/2020
Asset Maintenance cyclic/ routine	\$54,560	\$106,400	\$109,820	\$79,252

The 20 year asset maintenance and renewal for the function plan has been reviewed and a significant increase in expenditure has been provided to ensure the facility can continue to provide the same high level of service, and at the same time ensure public safety is not compromised.

An additional amount of \$508,000 has been allocated to this function for asset renewal works over the next four financial years. These funds have been provided as a direct outcome of Council's combined four projects in response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit for the Future improvement plan.

The major items of non-operational capital expenditure planned over the next four financial years as follows:

01.9472 – Acquisition of Assets Plant & Equipment (old replaced with new assets)

2016/2017 Lane Ropes \$12,500 and Pool Blanket \$30,000
2017/2018 Pool Cleaner \$10,000
2018/2019 Pool Cleaner \$16,690

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

01.9470 – Asset Renewals – Maintenance

2016/2017 Pool Blankets \$44,500 and Pool Blanket trolleys \$15,000
2017/2018 BBQ Refurbishment \$30,000; entrance painting \$30,000; grandstand roof
replacement \$50,000; Concrete concourse 50m pool \$40,000
2019/2020 50 metre pool switchboard \$36,000

01.9473 – Asset Renewals –Buildings

2016/2017 Amenities \$290,000

An additional amount of \$508,000 has been allocated to this function over the next four financial years for asset renewal works including:

Amenities Refurbishment	\$290,000
Entrance Painting	\$30,000
Plantroom Switchboard	\$18,000
Residence (Demolish/Asbestos Disposal)	\$35,000
Roof Replacement	\$50,000
Pool blanket/ lane rope trolleys	\$15,000
Public BBQs	\$30,000
Renew concrete concourse- 50m pool surrounds	\$40,000

These funds have been provided as a direct outcome of Council's combined four project response to the Percy Allan report and Council's implementation of programs associated with its adopted Fit For The Future improvement plan.

SUMMARY

The Parks and Landcare Services Division continue to actively manage its asset portfolio to maximise the safe and useful life of recreation assets belonging to Dubbo City Council.

The Parks and Landcare Services Division continues to seek non-rate revenue sources of funding for the creation of new assets be they for parks, reserves or sporting facilities. This enables Council resources to be dedicated to the maintenance of existing assets.



DUBBO
CITY COUNCIL

REPORT: 2016/2017 Draft Operational Plan and Budget - Organisational Services Division

AUTHOR: Director Organisational Services

REPORT DATE: 26 April 2016

TRIM REFERENCE: ID16/422

EXECUTIVE SUMMARY

The draft 2016/2017 Operational Plans and Budgets, together with the estimates for the following three years for the Organisational Services Division, have been completed and are now submitted for consideration. Budget allocations will allow for the continued operation of the Functions within the Division at a satisfactory level.

All functions are fully cost recovered from the Division's various clients throughout the Organisation with the exception of Rates and General Revenue which contribute directly to the Corporation's bottom line.

STRATEGIC ALIGNMENT

The Dubbo Community Strategic Plan is a vision for the development of the City out to the year 2036. The Plan includes five principal themes and a number of strategies and outcomes. This report is aligned to the principle theme Our Leadership and Strategies 5.4.2 The Organisation meets all statutory requirements and 5.2.2 The outcomes and strategies of the Dubbo Community Strategic Plan – Dubbo 2036 are implemented through Council's adopted Delivery Program and Operational Plan.

FINANCIAL IMPLICATIONS

The adoption of the Operational Plans & Budgets for the year 2016/2017 through to 2019/2020 will provide for the operation of the Organisational Services Division at existing levels of service.

POLICY IMPLICATIONS

Council is currently identified for a potential merger with Wellington Council. The Office of Local Government has issued guidelines for "Council Decision Making During Merger Proposal Periods". In accordance with Section 23A of the Local Government Act, Councils must consider these guidelines when exercising their functions. The recommendations in this report have had regard to such guidelines.

RECOMMENDATION

That the information contained within this report be noted.

Craig Giffin
Director Organisational Services

REPORT

Comments in relation to the impact of the draft 2016/2017 Draft Operational Plan and the Budget will have on the various Functions within the Organisational Services Division are as follows:

10.1 Customer Services

The Customer Services Branch is responsible for the delivery of centralised services to customers on behalf of the Organisation. This is undertaken through the operation of a Customer Service Centre which includes delivery of services through a Call Centre, front counter services and reception services. The Branch annually services some 36,000 customers on a face to face basis and receives in excess of 62,000 telephone calls. The operation and structure of this Branch have been reviewed and the level of resources allocated to this Function are considered appropriate to enable a satisfactory level of service to continue to be provided.

10.4 Management Accounting Services

Adequate resources have been provided to this Function to enable the continuation of the provision of services to the Organisation including Operational Plan and Budget preparation, quarterly financial review, preparation of management accounting reports, the preparation and maintenance of the corporations long term financial plan and services to other Divisions.

10.5 Financial Accounting Services

The Function provides statutory accounting and reporting, expenditure and costing services, payroll services, rates management services, treasury management services and central supply services. The level of resources provided enables these services to be provided to the Organisation at an adequate level and to meet statutory time frames for financial reporting.

10.6 Human Resource Services

The resources of this Function are focused at both a strategic level which is concerned with developing and implementing Human Resource policies, salary system administration, workplace reform and industrial relations and also the operational day to day Human Resources issues such as recruitment, Workplace Health and Safety, Worker's Compensation case management and training. The Function is also responsible for the development and implementation of Council's Workforce Management Strategy, required as part of Council's Integrated Planning and Reporting documents. Training and development for the organisation is administered centrally through Human Resource Services.

10.7 Information Management Services

The current level of resources provided to this function ensures that all Divisions are able to take advantage of information technology. This function is responsible for the annual development and implementation of the Corporation's Information Management Delivery Programme. In order to keep pace with technology and to provide appropriate equipment at all levels in the organisation, allocations are provided for the changeover of PCs and other equipment on a regular basis. This function also provides Geographic Information Systems and Corporate Information (Records) Services to the Corporation.

10.8 Governance & Risk Services

This Function provides support to the Organisation including secretariat and secretarial services inclusive of support services to the General Manager. The cost of democracy and civic activities are included in the Governance Function. This Function also provides Risk Management Services to the Corporation including the administration of insurances.

10.9 Civic Administration Building

The major component of this Function is the operation of the Civic Administration Building, 69 Church Street and Carrington Court.

The Civic Administration Building comprises three floors and a basement area. The building accommodates approximately 150 staff and includes the provision of meeting, training and conference facilities. 69 Church Street is a single story building which accommodates approximately 10 staff and includes a meeting room. Carrington Court provides accommodation for 8 staff on the bottom ground floor of the building with the remaining 2 floors being residential units which are leased. The Budget provides for operational costs for all three buildings such as cleaning, power, gas and insurances and routine maintenance/renewal works.

10.12 Depot Management Services

This Function covers the provision of Depot Services to the Organisation. The service is provided through the facilities made available at the Hawthorn Street Depot, which includes a site area of 28,320m². The existing facility has sufficient capacity to meet the currently identified user needs.

10.13 Rates and General Revenue

As detailed in the Statement of Revenue Policy and as adopted by Council at its March 2016 meeting, the draft 2016/2017 Operational Plan and Budget in respect of ordinary rates has been prepared on the basis of the announcement by the Minister for Local Government that the rate pegging limit for 2016/2017 will be 1.8%. The Rating

**EXTRAORDINARY COUNCIL MEETING
2 MAY 2016**

Structure as reviewed and adopted by Council at its March 2015 meeting is considered to remain appropriate for the 2016/2017 financial year.

It is estimated that this function will contribute revenue over the next four financial years as follows:

2016/2017	2017/2018	2018/2019	2019/2020
\$33,699,225	\$34,659,467	\$35,956,759	\$36,550,653

11.1 Governance

This Function identifies the allocations required to provide appropriate levels of governance to the Corporation. Governance can be described as the processes required to establish the policies of the Corporation and for the Corporation to meet its statutory and civic requirements. The costs included in the Function related to:

- Strategic Management
- Public Relations
- Operation Services for Council
- Receptions and Civic Activities
- Members' Expenses
- Election Expenses
- Subscriptions to Local Government NSW

In regard to Civic Activities, an allocation of \$15,500 has again been included in the draft 2016/2017 budget to enable the Mayor to support community groups or other organisations in defraying costs of various community activities or functions. In addition an amount of \$289,054 has been included in the draft 2016/2017 financial budget for election expenses.

Section 5B:

Dubbo Component

Summarised - Estimated Restricted Asset Balances

DUBBO CITY COUNCIL
SUMMARISED - ESTIMATED RESTRICTED ASSET BALANCES

PURPOSE OF INTERNALLY RESTRICTED ASSET	REFERENCE	BALANCE AS AT 30/06/2016	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020
General						
Footpath	1.07	182,613	40,000	40,000	40,000	40,000
Traffic Management	1.10	27,470	27,470	27,470	27,470	27,470
Street Lighting	1.11	420,150	420,150	420,150	420,150	420,150
State Roads	1.201	151,563	151,563	151,563	151,563	151,563
Urban Roads	1.202	220,631	285,719	535,019	768,725	1,027,725
Rural Roads	1.203	2,020,959	982,820	1,270,801	1,664,841	2,066,365
Domestic Waste	2.06	0	42,576	101,179	166,135	232,390
Other Waste Management	2.07	3,412,218	2,304,739	2,609,147	2,733,349	2,689,584
Fire Services	4.02	377,126	377,126	377,126	377,126	377,126
Emergency Response	4.03	50,948	44,233	37,838	34,786	32,768
Dubbo Regional Livestock Markets	5.01	2,827,999	997,488	1,450,575	2,234,226	2,798,659
Dubbo City Regional Airport	5.02	571,152	552,220	556,464	52,148	1,400,969
City Development	5.03	52,095	52,095	52,095	52,095	52,095
Property Development	5.04	2,649,107	966,479	1,996,779	1,209,217	3,109,822
Caravan Park	5.05	400,534	390,197	402,497	475,165	607,708
City Marketing & Communications	5.06	52,717	52,717	52,717	52,717	52,717
Showground	5.07	123,904	66,697	106,353	119,861	185,694
Environment & Health Services	6.01	30,199	30,199	30,199	30,199	30,199
Building & Development Services	6.02	573,534	486,584	400,371	357,205	357,205
Environmental Sustainability Services	6.04	15,000	15,000	15,000	15,000	15,000
City Strategy	6.09	88,995	57,120	82,120	82,120	82,120
Ranger Services	6.10	15,439	15,439	15,439	15,439	15,439
Animal Shelter	6.11	262,553	277,553	357,553	382,553	407,553
Cemetries	7.07	146,348	61,376	41,169	30,166	23,653
Recreation Services	7.08	113,803	118,813	126,556	125,176	133,509
Library Services	7.10	71,335	101,794	127,285	129,591	103,153
Old Dubbo Gaol	7.11	112,673	152,165	48,017	20,651	0
Social Services	7.14	310,499	236,157	177,602	119,413	67,599
Rainbow Cottage	7.16	227,054	183,498	199,345	182,730	77,189
Family Day Care	7.17	202,449	181,509	140,739	89,753	32,334
Cultural Services	7.18	20,491	18,491	19,976	24,507	24,507
Regional Entertainment & Convention Centre	7.20	682,725	570,721	525,911	219,536	176,526
Western Plains Cultural Centre	7.21	823,036	887,472	877,895	618,551	235,614
Human Environment Services	8.01	68,691	83,495	103,273	114,351	128,399
Horticultural Services	9.01	27,085	77,942	144,711	142,183	185,550
Landcare Services	9.02	76,673	91,673	106,933	122,406	138,151
Parks & Landcare Business Support Services	9.04	72,298	104,400	137,052	170,520	204,824
Sporting Facilities	9.05	817,758	997,017	859,878	1,021,440	1,096,314
Recreation Planning & Programs	9.07	85,417	109,144	133,306	157,911	182,968
Aquatic Leisure Centre	9.08	52,858	72,111	102,035	129,463	156,424
Fleet Management Services	10.03	5,444,479	4,587,563	2,954,017	3,291,036	4,276,574
Financial Accounting Services	10.05	1,106	1,106	1,106	1,106	1,106
Human Resource Services	10.06	181,937	181,937	181,937	181,937	181,937
Information Technology Services	10.07	1,247,783	937,503	611,785	430,552	272,994
Administrative Services	10.08	649,384	684,384	719,384	754,384	789,384
Civic Administration Building	10.09	1,233,446	1,364,641	1,490,308	1,459,944	1,582,811
Technical Support Services	10.10	604,043	619,043	634,043	649,043	664,043
Business Support Services Technical	10.11	6,381	3,881	3,881	3,881	3,881
Depot Services	10.12	754,495	861,735	938,094	1,044,313	1,207,462
Rates & General Revenue	10.13	4,789,986	6,333,705	8,055,871	8,213,075	6,162,811
Employment Overheads	10.14	129,435	149,435	169,435	189,435	209,435
Works Services Operations	10.16	142,087	147,087	152,087	157,087	162,087
Governance	11.10	89,054	0	80,000	160,000	240,000
Total		33,711,715	28,555,982	30,952,086	31,416,231	34,901,560
Less: Internal Borrowing Account		(2,887,925)	(2,568,274)	(3,120,542)	(1,419,350)	(1,051,220)
TOTAL GENERAL FUND		30,823,790	25,987,708	27,831,544	29,996,881	33,850,340

DUBBO CITY COUNCIL
SUMMARISED - ESTIMATED RESTRICTED ASSET BALANCES

PURPOSE OF EXTERNALLY RESTRICTED ASSET	REFERENCE	BALANCE AS AT 30/06/2016	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020
Water Supply						
Major Improvements	3.02	25,420,650	23,432,686	15,724,904	12,645,841	15,558,271
Total Water Supply		25,420,650	23,432,686	15,724,904	12,645,841	15,558,271
Sewerage Services						
Major Improvements	2.05	31,411,699	25,490,083	23,798,404	22,679,647	20,988,819
Total Sewerage Services		31,411,699	25,490,083	23,798,404	22,679,647	20,988,819
General						
Traffic Management	1.10	2,398	2,398	2,398	2,398	2,398
Urban Roads	1.202	400	400	400	400	400
Rural Roads	1.203	11,950	11,950	11,950	11,950	11,950
Domestic Waste Management Services	2.06	2,260,055	1,796,563	2,632,117	2,791,206	2,288,992
Stormwater	4.01	4,263,683	1,413,273	1,630,852	1,495,620	1,780,099
Fire Services	4.02	290,610	279,363	251,808	193,672	123,032
Emergency Management	4.03	5,213	5,213	5,213	5,213	5,213
Environment & Health Services	6.01	44,000	44,000	44,000	44,000	44,000
Environmental Sustainability Services	6.04	4,000	4,000	4,000	4,000	4,000
Western Plains Cultural Centre	7.21	8,629	8,629	8,629	8,629	8,629
Horticultural Services	9.02	3,168	3,168	3,168	3,168	3,168
Section 94 Contributions - Urban Roads	1.10/1.202	4,808,057	2,780,781	3,080,606	1,132,307	1,618,239
Section 94 Contributions - Car Parking	1.10/7.21	105,635	128,635	151,635	174,635	197,635
Section 94 Contributions - Open Space	9.01	1,100,533	1,102,533	1,220,533	1,349,533	1,489,533
Grant Funds Carried Over - See Listing Below	Various	2,836,838	1,131,933	332,223	413,238	409,238
Total General		15,745,169	8,712,839	9,379,532	7,629,969	7,986,526

SUMMARY OF GRANT FUNDS CARRIED OVER (AS ABOVE)	REFERENCE	BALANCE AS AT 30/06/2016	BALANCE AS AT 30/06/2017	BALANCE AS AT 30/06/2018	BALANCE AS AT 30/06/2019	BALANCE AS AT 30/06/2020
Grant - Urban Roads	1.202	0	0	0	85,015	85,015
Grant - Rural Roads	1.203	119,776	119,776	119,776	119,776	119,776
Grant - Domestic Waste	2.06	795,710	795,710	0	0	0
Grant - Other Waste	2.07	1,682,905	0	0	0	0
Grant - Fire Services	4.02	33,064	33,064	33,064	33,064	33,064
Grant - Environment & Health Services	6.01	6,606	6,606	6,606	6,606	6,606
Grant - Building & Development Services	6.02	30,000	30,000	30,000	30,000	30,000
Grant - Environmental Sustainability Services	6.04	3,326	3,326	3,326	3,326	3,326
Grant - Ranger Services	6.10	28,200	28,200	28,200	28,200	28,200
Grant - Library Services	7.10	16,000	16,000	16,000	16,000	16,000
Grant - Old Dubbo Gaol	7.11	2,000	2,000	2,000	2,000	2,000
Grant - Social Services	7.14	86,061	64,061	60,061	56,061	52,061
Grant - Western Plains Cultural Centre	7.21	6,250	6,250	6,250	6,250	6,250
Grant - Landcare Services	9.02	26,940	26,940	26,940	26,940	26,940
Total Grant Funds		2,836,838	1,131,933	332,223	413,238	409,238

Section 5C:

Dubbo Component

Operational Plan and Budgets 2016/2017

OPERATIONAL PLAN

Function No.

1.7

PRINCIPAL ACTIVITY:	TRANSPORT
FUNCTION	Footpaths & Cycleways

**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To minimise Council's liability with regard to pedestrian hazards by efficiently and effectively preserving and maintaining the footpath and cycleway asset.
 To promote and facilitate pedestrian and cyclist transport as alternatives to vehicular modes of transport.
 To integrate and facilitate the transport, recreation and safety needs of pedestrian and cyclists
 To provide for the transport, recreation and safety needs of pedestrians and cyclists.

Activity	Actions	Performance Targets/Service Level
Risk Management	Maintain Footpaths and Cycleways in accordance with the Defined Asset Management Policy (DAMP)	All footpath defect related claims successfully defended under the provisions of the DAMP
Management Services - from other Functions	The corporate services pertaining to management, financial, technical, information technology functions are engaged.	Level of service adhere to terms of agreed brief(s).
Management Services	Provision of management services for maintenance, construction and strategic planning activities.	Effective management of footpath and cycleway assets
	3.1.13.1 Submit an annual application to Roads and Maritime Services for cycleway funding.	Submission by December annually.
	3.1.13.2 Annually review the long term Strategic Cyclepath Network Development Plan with respect to assigned priorities and funding requirements.	Review completed by January annually
	3.1.16.2 Annually review the long term Strategic Footpath Network Development Plan with respect to assigned priorities and funding requirements.	Review completed by January Annually
Footpath Maintenance	Undertake regular inspections and maintenance programmes on paved footpaths network	One third of paved footpaths inspected annually.
Cycleway Maintenance	Undertake regular path and verge maintenance	Cycleways maintained in accordance with agreed brief(s).
Acquisition of Assets	3.1.16.1 Implement the Footpath Construction and reconstruction Programmes.	The footpath network extension per year is increased to 1km by 2016/2017.

OPERATIONAL PLAN

Function No.

1.7

PRINCIPAL ACTIVITY: <div style="text-align: center; font-weight: bold; font-size: 1.2em;">TRANSPORT</div>	FUNCTION <div style="text-align: center; font-weight: bold; font-size: 1.2em;">Footpaths & Cycleways</div>
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Length of paved footpath maintained	81.1km	81.6km	cost/m2 to construct concrete footpath/ cycleway	\$190/m2	\$190/m2	No. of reported complaints/requests (CRM System)	120	120
Length of paved cyclepath maintained	14.8km	16.4km						
Area of footpath/ cyclepath to be constructed	3488m2	8023m2	cost/m2 to reconstruct asphalt footpath	\$130/m2	\$140/m2	No. of claims for footpath related injuries	4	4

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Paved Footpaths - Reconstruction	01.09004	
Wingewarra Street (Darling to Bourke)		\$75,000
Development Reconstruction		\$7,754
Brisbane Street (Reakes to Cobra)		\$150,732
Bultje Street (Bourke to Darling)		\$93,000
Cobra Street (Palmer to Fitzroy)		\$115,400
Whylandra Street (Victoria to East)		\$149,000
Footpath Reconstruction Total		\$590,886
Cycleway Construction	1.09008	
Troy Gully Reserve Cyclepath		\$155,080
Footpath Construction Total		\$155,080
Cycleway & Footpath Preconstruction	01.09010	
Bike Plan/PAMP		\$10,000
Cycleway & Footpath Preconstruction Total		\$10,000
Paved Footpaths Construction	1.09006	
Sheraton Road - Rail Crossing		\$67,613
Paved Footpaths Construction Total		\$67,613

Project	Link to Operational Program	2016/2017
Footpaths Maintenance	01.00011	\$60,055
Cycleway Maintenance	01.00017	\$64,826

1.07 - Footpaths & Cycleways

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Footpaths & Cycleways - Capital Contributions</u>					
01.07010 - Contribs.& Donations - Infrastructure	-77,000	-80,000	-83,000	-84,660	-86,800
Footpaths & Cycleways - Capital Contributions Total	-77,000	-80,000	-83,000	-84,660	-86,800
<u>Footpaths & Cycleways - Grants & Subsidies</u>					
01.07008 - Cycleway Subsidy	-63,750	-80,080	-25,000	-80,000	-140,000
01.07012 - Roads to Recovery Program	0	0	0	-125,000	0
Footpaths & Cycleways - Grants & Subsidies Total	-63,750	-80,080	-25,000	-205,000	-140,000
<u>Footpaths & Cycleways - Other Income</u>					
01.07000 - Sundry Income	-30,165	-490	-506	-520	-531
01.07002 - Footpath Use Rentals	-5,915	-12,030	-5,763	-12,722	-6,025
Footpaths & Cycleways - Other Income Total	-36,080	-12,520	-6,269	-13,242	-6,556
Income Total	-176,830	-172,600	-114,269	-302,902	-233,356
Expenditure					
<u>Footpaths & Cycleways - Operating Expenses</u>					
01.00003 - Risk Management	3,240	0	0	0	0
01.00005 - Management Services-From Other Functions	44,990	45,655	47,340	49,018	49,007
01.00007 - Management Services	47,705	48,755	50,722	52,770	55,105
01.00011 - Footpaths	60,079	60,055	63,070	63,972	62,738
01.00017 - Cycleway	64,106	64,826	60,841	63,034	64,350
01.00025 - Less Services Provided to Other Functions	-120,118	0	0	0	0
Footpaths & Cycleways - Operating Expenses Total	100,002	219,291	221,973	228,794	231,200
<u>Footpaths & Cycleways -Int. Charges & Depreciation</u>					
01.00015 - Depreciation	521,663	505,229	505,229	505,229	505,229
Footpaths & Cycleways -Int. Charges & Depreciation Total	521,663	505,229	505,229	505,229	505,229
Expenditure Total	621,665	724,520	727,202	734,023	736,429
Operating Total	444,835	551,920	612,933	431,121	503,073
Capital					
Income					
<u>Footpaths & Cycleways -Depreciation (Cap Recovery)</u>					
01.09704 - Depreciation - Transport	-521,663	-505,229	-505,229	-505,229	-505,229
Footpaths & Cycleways -Depreciation (Cap Recovery) Total	-521,663	-505,229	-505,229	-505,229	-505,229
Income Total	-521,663	-505,229	-505,229	-505,229	-505,229

1.07 - Footpaths & Cycleways

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Footpaths & Cycleways - Acquisition of Assets</u>					
01.09006 - Paved Footpaths - Construction	474,672	67,613	60,450	65,000	152,000
01.09008 - Cycleways Construction	164,420	155,080	25,000	160,000	140,000
01.09010 - Cycleway & Footpath Preconstruction	82,363	10,000	10,000	0	0
01.09012 - Contributed Assets - Footpaths	77,000	80,000	83,000	84,660	86,800
Footpaths & Cycleways - Acquisition of Assets Total	798,455	312,693	178,450	309,660	378,800
<u>Footpaths & Cycleways - Asset Renewals</u>					
01.09004 - Paved Footpaths - Reconstruction	85,187	590,886	198,360	481,898	138,000
Footpaths & Cycleways - Asset Renewals Total	85,187	590,886	198,360	481,898	138,000
Expenditure Total	883,642	903,579	376,810	791,558	516,800
Capital Total	361,979	398,350	-128,419	286,329	514,644
Available Funds Movement Prior to Restricted Asset Funding	806,814	950,270	484,514	717,450	717,450
Restricted Assets					
<u>Footpaths & Cycleways - Restricted Assets</u>					
01.05800 - Internal Restricted Assets - Footpaths & Cycleways	-325,069	-495,047	-184,937	-216,614	6,514
01.05801 - External Restricted Assets - Footpaths & Cycleways	-39,867	0	0	0	0
Footpaths & Cycleways - Restricted Assets Total	-364,936	-495,047	-184,937	-216,614	6,514
Funds Available to (-), or Required From Rates and Other Council Revenue	441,878	455,223	299,577	500,836	521,158

OPERATIONAL PLAN

Function No.

1.10

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION Traffic Management
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**Responsible Officer: Manager Technical Support
Mr Mark Stacey**

Function Objectives:

To optimise traffic flow throughout road network to maximise community benefits

To minimise accident potential for all road users within the road network

To provide clear and safe traffic guidance throughout road network (line marking and signposting)

To plan the future road network based on the above 3 objectives

To raise the level of road safety in Dubbo

Activity	Actions	Performance Targets/Service Level
Traffic Management Services	3.1.2.1 Complete at least one Road Safety Audit on an Urban or Rural road per annum. 3.1.3.1 Lobby the State and Federal Government agencies for the need for an additional flood free bridge across the Macquarie River at Dubbo 3.1.14.1 Review the programme for the provision of public transport infrastructure and consult with the Dubbo Transport Working Group. 3.1.14.3 Meet on an annual basis with private bus and taxi company representative(s) to review urban bus and taxi service provision, and public transport linkages generally. 3.1.9.2 Lobby for continuation of the Inland Rail Project. 3.1.10.1 Meet on an annual basis with Rail Corp representative(s) to review service provision timetables and to ensure service retained. 3.1.10.3 Continue to support the Dubbo Zirconia Mines proposal to reopen the Dubbo - Toongi railway line and/or develop sections of Obley Road 3.1.10.4 Lobby Australian Rail Transport Corporation (ARTC)/John Holland to install automated switching through the Dubbo urban area so as to minimise disruption to traffic on key level crossings.	Audits completed June annually. Lobbying to occur when appropriate. Delays to traffic in peak hours remain acceptable. 90% of urban area serviced by commuter bus routes. Contact to be made with Bus and Taxi Companies annually. Ongoing Retention of hub and spoke bus/rail transport facilities to and from Dubbo/Western NSW/Sydney. Ongoing support until the DA consent granted. Lobbying for automated switching through Dubbo is ongoing.

OPERATIONAL PLAN

Function No.

1.10

PRINCIPAL ACTIVITY:	TRANSPORT	FUNCTION	Traffic Management
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	Actions	Performance Targets/Service Level
	3.1.10.5 Support all opportunities for development of additional road freight terminal/truck interchange/truck stop facilities within the city as they arise.	Freight systems to and from Dubbo are rated as adequate.
Traffic Improvements - Signs and Markings	Provision of minor traffic facilities and minor approved works from Traffic Committee.	All requests meet subject to funding.
Traffic Improvements Investigation and Design	Provision of Technical Support Services for minor traffic investigations and provision of services to the Traffic Committee.	Appropriate reports submitted to Traffic Committee.
Traffic Studies/Preconstruction (Section 94)	3.1.12.1 Undertake an annual on-street parking inventory in the Central Business District (CBD).	Inventory by December annually
Management Services From Other Functions	Management Services including:- Management, Financial, Technical, Information Technology and Corporate Overheads provided to Traffic, Road Safety and Parking Enforcement activities.	Level of service provided to Agreed Briefs.
Parking Management and Enforcement	3.1.12.4 Monitor on-street truck parking in the urban area and target instances of repeated inappropriate truck parking on city street.	Monitor on a regular basis throughout the year.
Minor Safety Improvements	Provision of minor road safety improvements on Council's road network	Road safety improvements carried on with the approval of the Local Traffic Committee.
Car Park Maintenance	Undertake regular maintenance.	No Council car park in unsatisfactory condition.
Road Safety Programs	Undertake Community and Council education programs on road safety.	Projects completed in the defined time frames.
Development of Road Safety Plans	3.1.1.1 Develop and implement an annual Road Safety Plan.	Completed by June annually.
	3.1.1.2 Prepare an annual Road Safety Action Plan.	Completed by May annually.
Acquisition of Assets	Undertake the approved Capital Works Programme as defined in the Key Projects Section of the Operational Plan.	Programme(s) implemented.

OPERATIONAL PLAN

Function No.

1.10

PRINCIPAL ACTIVITY: <p style="text-align: center; font-size: 1.2em;">TRANSPORT</p>	FUNCTION <p style="text-align: center; font-size: 1.2em;">Traffic Management</p>
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Signs installed	350	410	Cost/sign to install	\$349.50	\$372	Number of complaints/ requests for Traffic Facilities	105	105
Parking Enforcement Statistics								
Time	1,080	1,500						
Bus Zone	12	15						
Disable	61	75						
Footpath	1	5						
Loading Zone	39	45						
No Parking	21	25						
No Stopping	8	10						
Taxi Zone	2	10						
Across Driveway	4	10						
With Drawn	35	40						

Key Projects

Capital Works Program:

Project	Link to Operational Program	2016/2017
Intersection Improvement Program	1.9023	
AIPP Intersection Improvements		\$100,000
Intersection Improvement Program Total		<u>\$100,000</u>

Operational Program:

Project	Link to Operational Program	2016/2017
Traffic Improvements - Signs and Markings	01.00033	\$96,010

1.10 - Traffic Management

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Traffic Management - Contributions</u>					
01.07033 - Contributions By Developers - Urban Roads	-740,430	-550,000	-575,000	-600,000	-625,000
01.07035 - Contributions - Sign Installations	-1,656	-1,689	-1,773	-1,808	-1,844
01.07036 - Contribution - Minor Traffic Improvements	-20,000	-20,000	-20,000	-20,000	-20,000
01.07039 - Contributions by Developers - Car Parking	-20,000	-20,000	-20,000	-20,000	-20,000
01.07041 - Contribution - Road Safety Officer	-64,536	-65,232	-67,780	-70,074	-71,318
01.07043 - Interest on Developer Contributions - Urban Roads	-76,654	-55,000	-60,000	-65,000	-65,000
01.07045 - Interest on Developer Contributions - Car Parking	-3,000	-3,000	-3,000	-3,000	-3,000
Traffic Management - Contributions Total	-926,276	-714,921	-747,553	-779,882	-806,162
<u>Traffic Management - Grants & Subsidies</u>					
01.07027 - Road Safety Grants	-18,400	-25,700	-18,400	-18,400	-18,400
01.07031 - Black Spot Funding	0	-100,000	-100,000	-100,000	-100,000
01.07037 - Contribution Road Safety Officer (RMS)	-68,248	-68,649	-71,733	-74,396	-77,517
Traffic Management - Grants & Subsidies Total	-86,648	-194,349	-190,133	-192,796	-195,917
<u>Traffic Management - Other Income</u>					
01.07023 - On Street Car Parking Leases	-3,945	-1,980	-2,019	-2,060	-2,100
01.07028 - Other Income	-1,275	-1,301	-1,327	-1,353	-1,380
01.07030 - Parking Enforcement Fines	-177,071	-253,939	-259,018	-266,789	-272,125
Traffic Management - Other Income Total	-182,291	-257,220	-262,364	-270,202	-275,605
Income Total	-1,195,215	-1,166,490	-1,200,050	-1,242,880	-1,277,684
Expenditure					
<u>Traffic Management - Interest Charges & Deprec`n</u>					
01.00054 - Interest Repayments	276,222	262,772	248,224	232,515	215,550
01.00055 - Depreciation	41,356	27,821	27,821	27,821	27,821
Traffic Management - Interest Charges & Deprec`n Total	317,578	290,593	276,045	260,336	243,371
<u>Traffic Management - Maintenance</u>					
01.00051 - Car Parking Maintenance	33,652	34,324	35,544	36,255	36,981
Traffic Management - Maintenance Total	33,652	34,324	35,544	36,255	36,981
<u>Traffic Management - Operations</u>					
01.00031 - Traffic Management Services	350,144	356,683	370,223	382,442	387,390
01.00032 - Less : Traffic Supervision Costs Charged	-105,484	-107,004	-111,066	-114,732	-116,218
01.00033 - Traffic Improvements-Signs & Markings	116,218	96,010	97,930	99,888	101,886
01.00035 - Traffic Improvements - Invest & Design	108,681	111,398	114,183	116,467	91,076
01.00037 - Traffic Studies/Preconstruction (Sec 94)	205,000	104,280	114,052	118,195	115,212
01.00041 - Management Services From Other Functions	161,901	168,434	171,489	176,677	179,661
01.00043 - Less: Management Services Charged to Activities	-161,901	-168,434	-171,489	-176,677	-179,661
01.00044 - Parking Management & Enforcement	259,461	347,182	353,444	371,058	373,176
01.00046 - Traffic Facility-Minor Safety Improvements	64,133	40,000	40,000	40,000	60,000
Traffic Management - Operations Total	998,153	948,549	978,766	1,013,318	1,012,522

1.10 - Traffic Management Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Traffic Management - Road Safety Operations</u>					
01.00047 - Road Safety Programs	227,334	231,729	241,181	249,581	255,814
01.00048 - Less:Services Provided To Other Function	-5,923	-45,468	-5,500	-44,297	-126,000
01.00049 - Development Of Safety Plans	18,400	25,700	18,400	18,400	18,400
Traffic Management - Road Safety Operations Total	239,811	211,961	254,081	223,684	148,214
Expenditure Total	1,589,194	1,485,427	1,544,436	1,533,593	1,441,088
Operating Total	393,979	318,937	344,386	290,713	163,404
Capital					
Income					
<u>Traffic Management - Depreciation (Cap. Recovery)</u>					
01.09709 - Depreciation - Transport	-41,356	-27,821	-27,821	-27,821	-27,821
Traffic Management - Depreciation (Cap. Recovery) Total	-41,356	-27,821	-27,821	-27,821	-27,821
Income Total	-41,356	-27,821	-27,821	-27,821	-27,821
Expenditure					
<u>Traffic Management - Acquisition of Assets</u>					
01.09020 - Traffic - Loan Principal Repayment	168,616	182,100	196,647	212,357	229,322
Traffic Management - Acquisition of Assets Total	168,616	182,100	196,647	212,357	229,322
<u>Traffic Management - Asset Renewals</u>					
01.09023 - Intersection Improvement Program	0	100,000	100,000	100,000	100,000
Traffic Management - Asset Renewals Total	0	100,000	100,000	100,000	100,000
Expenditure Total	168,616	282,100	296,647	312,357	329,322
Capital Total	127,260	254,279	268,826	284,536	464,905
Available Funds Movement Prior to Restricted Asset Funding	521,239	573,216	613,212	575,249	575,249
Restricted Assets					
<u>Traffic Management - Restricted Assets</u>					
01.05803 - Internally Restricted Assets - Traffic Management	-16,530	16,041	23,320	27,576	28,128
01.05804 - Externally Restricted Assets - Traffic Management	403,041	345,724	322,825	374,701	508,932
Traffic Management - Restricted Assets Total	386,511	361,765	346,145	402,277	537,060
Funds Available to (-), or Required From Rates and Other Council Revenue	907,750	934,981	959,357	977,526	1,001,965

OPERATIONAL PLAN

Function No.

1.11

PRINCIPAL ACTIVITY:	TRANSPORT	FUNCTION	Street Lighting
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To provide a street lighting system to Australian Standards for public lighting for the benefit of users of the City's road network, parks and walkways.
To ensure that in all developing areas of the City, street lighting infrastructure aesthetically compliments the streetscape as much as practicable.
To provide a street lighting service to the City at the lowest possible cost to ratepayers.

Activity	Actions	Performance Targets/Services Level
Management Services	Provision of management services for the effective operation of the street lighting system.	Effective management of street lighting function.
Management Services - from other functions	Ensure provision of management, financial, technical, information technology services and corporate overheads for the function.	Level of service adhere to terms of agreed brief(s).
Provision of Street Lighting	3.1.15.2 Annually review street lighting service levels performance report provided by electricity provider.	Review undertaken December annually.
Street Lighting Improvements	Provide additional lighting to meet standards.	100% of new street lighting complies with Dubbo ALIVE objectives.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of Street Lights	5,232	5,500	Cost per light	\$162	\$180	Number of requests for improved lighting	3	3

Key Projects**Operational Program:**

Project	Link to Operational Program	2016/2017
Street Lighting Improvements	01.00068	\$118,719

1.11 - Street Lighting

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Street Lighting - Grants & Subsidies</u>					
01.07042 - Traffic Route Lighting Subsidy	-147,000	-147,000	-147,000	-147,000	-147,000
Street Lighting - Grants & Subsidies Total	-147,000	-147,000	-147,000	-147,000	-147,000
Income Total	-147,000	-147,000	-147,000	-147,000	-147,000
Expenditure					
<u>Street Lighting - Urban Roads - Other Activities</u>					
01.00062 - Management Services	13,567	13,929	14,564	15,103	15,741
01.00064 - Management Services-From Other Functions	56,807	60,944	60,862	63,180	64,486
01.00066 - Provision Of Street Lighting	864,674	844,959	917,866	1,000,118	1,096,862
01.00068 - Street Lighting Improvements	119,828	118,719	104,446	124,854	121,635
Street Lighting - Urban Roads - Other Activities Total	1,054,876	1,038,551	1,097,738	1,203,255	1,298,724
Expenditure Total	1,054,876	1,038,551	1,097,738	1,203,255	1,298,724
Operating Total	907,876	891,551	950,738	1,056,255	1,151,724
Available Funds Movement Prior to Restricted Asset Funding	907,876	891,551	950,738	1,056,255	1,056,255
Restricted Assets					
<u>Street Lighting - Restricted Assets</u>					
01.05806 - Internally Restricted Assets - Street Lighting	46,180	519	706	878	895
Street Lighting - Restricted Assets Total	46,180	519	706	878	895
Funds Available to (-), or Required From Rates and Other Council Revenue	954,056	892,070	951,444	1,057,133	1,152,619

OPERATIONAL PLAN

Function No.

1.201

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION State Roads
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Responsible Officer: **Manager Civil Infrastructure & Solid Waste**
Mr Stephen Clayton

Function Objectives:

To provide a road management service for the Roads and Traffic Authority on the urban sections of the Newell and Mitchell Highways and the full length of the Dubbo City section of the Golden Highway as per the terms of the RMS Maintenance Contract relating and for the other Projects as they arise.

Activity	Actions	Performance Targets/Service Level
Management Services	<p>Ensure the provision of management, financial, technical, information technology services and contribute to and corporate overheads to this function.</p> <p>Hold two consultative meetings with the RMS Regional Manager and senior staff each year</p> <p>3.1.10.2 Pursue a commitment from the Roads and Maritime Services (RMS) to continue upgrading of aged and degraded highway infrastructure in the urban area.</p>	<p>Level of service to agreed brief(s) provided.</p> <p>Meetings held in December and May annually.</p> <p>Seek commitment by March annually.</p>
M & R State Highway 7	Undertake maintenance in accordance with Maintenance Contract	Adherence to service levels in Maintenance Contract
M & R - State Highway 27	Undertake maintenance in accordance with Maintenance Contract	Adherence to service levels in Maintenance Contract
M & R - National Highway 17	Undertake maintenance in accordance with Maintenance Contract	Adherence to services levels in Maintenance Contract

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Length of National Highway (km)	5.36	5.36	Average maintenance ie cost \$/lane km	\$20,739	\$399,171	Number of client and customer complaints	Nil	Nil
Lane length (km)	16.58	16.58						
Length of State Road (km)	46.00	46.00	Average maintenance ie cost \$/lane km	\$5,367	\$40,280	Compliance (%) with Maintenance Service Level targets	100%	100%
Lane length (km)	100.62	100.62						

Key Projects**Operational Program:**

Project	Link to Operational Program	2016/2017
M & R State Highway (7)	01.00089	\$116,119
M & R State Highway (27)	01.00095	\$436,821
M & R National Highway (17)	01.00083	\$118,265

1.201 - State Roads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>State Roads - Operating Revenues</u>					
01.07054 - Preservation - State Highway (7)	-131,795	-135,087	-137,819	-141,261	-144,793
01.07058 - Preservation - State Highway (27)	-408,150	-418,350	-429,592	-440,332	-446,634
01.07064 - Preservation - National Highway (17)	-390,273	-167,100	-171,280	-175,562	-179,951
State Roads - Operating Revenues Total	-930,218	-720,537	-738,691	-757,155	-771,378
Income Total	-930,218	-720,537	-738,691	-757,155	-771,378
Expenditure					
<u>State Roads - Rural - Operations (Sealed)</u>					
01.00087 - Management Services	100,355	102,675	107,234	110,970	113,972
01.00089 - M&R - State Highway (7)	111,688	116,119	116,462	119,509	122,531
01.00095 - M&R - State Highway (27)	428,380	436,821	449,674	460,695	467,453
01.00096 - Less : M/Ment Services Charged to Projects	-100,755	-102,675	-107,234	-110,970	-113,972
State Roads - Rural - Operations (Sealed) Total	539,668	552,940	566,136	580,204	589,984
<u>State Roads - Urban - Operations</u>					
01.00083 - M&R - National Highway (17)	343,851	118,265	121,382	124,161	127,300
State Roads - Urban - Operations Total	343,851	118,265	121,382	124,161	127,300
Expenditure Total	883,519	671,205	687,518	704,365	717,284
Operating Total	-46,699	-49,332	-51,173	-52,790	-54,094
Available Funds Movement Prior to Restricted Asset Funding	-46,699	-49,332	-51,173	-52,790	-52,790
Restricted Assets					
<u>State Roads - Restricted Assets</u>					
01.05809 - Internally Restricted Assets - Road Network-State	400	2,105	2,768	3,417	3,486
State Roads - Restricted Assets Total	400	2,105	2,768	3,417	3,486
Funds Available to (-), or Required From Rates and Other Council Revenue	-46,299	-47,227	-48,405	-49,373	-50,608

OPERATIONAL PLAN

Function No.

1.202

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION Urban Roads
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To provide a safe, reliable and serviceable road network
 To minimise the whole of life cost of the road network asset
 To provide an aesthetically pleasing road environment

Activity	Actions	Performance Targets/Service Level
Roadside Furniture Maintenance	Undertake regular maintenance and repair.	Street furniture is in a safe, presentable and functional condition.
Road and Traffic Signs Maintenance	Undertake routine repair and replacement of signs and remarking of pavement markings	Signs and line markings maintained to a visible and legible condition.
Risk Management Program	3.1.8.4 Continue to implement Defined Asset Management Policy (DAMP) for roads and bridges and monitor compliance.	The effectiveness of the Defined Asset Management Policy (DAMP) is confirmed by periodic reviews.
Other Roads - Urban General Maintenance	Undertake regular maintenance and minor improvement works.	Road network is maintained in a safe and trafficable condition.
Minor Kerb Replacement	Repair localised kerb defects	Kerb drainage is unobstructed and is in safe and sound condition.
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	3.1.11.2 Integrate the elements of the "City Park" concept with road redevelopment projects as they occur.	Develop Concept plans for Stage 1 of Church Street Redevelopment.
	3.1.4.1 Review and establish priorities for urban and rural road construction/re-construction for input into the annual Business Plans.	Review by February annually.
	3.1.8.5 Annually maintain the Road Network Asset Register	Maintained by June Annually
	3.1.14.1 Review the Programme for the provision of public transport infrastructure and consult with the Dubbo Transport Working Group.	To be reviewed by December Annually
	3.1.4.2 Review the Transport Asset Management Plan including the financial strategy to address known deficiencies with current road funding options.	By December annually prior to budget planning process

OPERATIONAL PLAN

Function No.

1.202

PRINCIPAL ACTIVITY: <p style="text-align: center; font-weight: bold; font-size: 1.2em;">TRANSPORT</p>	FUNCTION <p style="text-align: center; font-weight: bold; font-size: 1.2em;">Urban Roads</p>
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Activity	Actions	Performance Targets/Service Level
Verge Maintenance	<p>3.1.8.2 Monitor increasing water table levels beneath roads and streets for potential increased salinity damage.</p> <p>3.1.17.2 Disseminate and discuss strategies with Roads and Maritime Services to identify potential joint future actions</p> <p>3.1.11.1 - Implement phase up and phase down provisions as necessary for the maintenance service levels for roadside landscaping in respect of the City's entrances and major sub arterials , including medians in particular.</p>	<p>Review monthly following receipt of monitoring reports.</p> <p>Meet six monthly with RMS managers to raise issues and actions</p> <p>Review by June annually.</p> <p>Roadsides maintained in neat and attractive condition.</p>
Street Tree Maintenance	Provide arboricultural maintenance of street trees.	Tree foliage does not obstruct signs, street lights or traffic thoroughfares.
Roundabout Maintenance	3.1.11.1 - Implement phase up and phase down provisions as necessary for the maintenance service levels for roadside landscaping in respect of the City's entrances and major sub arterials , including medians in particular.	<p>Review by June annually.</p> <p>Roundabouts maintained in neat and attractive condition.</p>
CBD Maintenance	Undertake regular minor maintenance of road furniture, cleaning of the footpaths and maintenance of garden beds within the beautification sections of the CBD.	Beautification sections of the CBD are kept in a clean and attractive condition. Roundabouts are maintained to a presentable standard
Street Cleaning Operations	Undertake cyclic sweeping of the CBD/Urban and selected areas.	CBD and neighbourhood centres to project a clean and presentable appearance
Pavement Management System	3.1.4.4 - Annually maintain the Road Network Asset Register and undertake a comprehensive qualitative update every five (5) years.	New assets updated on register annually.
Acquisition of Assets	<p>3.1.14.2 Implement the Public Transport Infrastructure Improvement programme.</p> <p>3.1.8.1 Annually review and implement Resealing Programme for rural and urban roads.</p>	<p>Programme implemented.</p> <p>To be reviewed and implemented by June annually.</p>

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr	
	Est.	Est.		Est.	Est.		Est.	
Road pavement Length Maintained	271km	271km	cost/m2 to reconstruct Road Pavement	\$130/m2	\$134/m2	No. of request/ Complaints	305	300
Total length of kerb & gutter	401km	402km	cost/m to reconstruct Kerb & Gutter	\$310/m	\$320/m			

OPERATIONAL PLAN

Function No.

1.202

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION: Urban Roads
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Horticultural area - Gardens	28,920m2	30,000m2	Average gardens maintenance costs	\$6.96/m2	\$6.86/m2			
Medians & Verges	21ha	21ha	Average slashing cost	\$8,762/ha	\$8,961/ha			

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Urban Road Construction	01.09039	
Boundary Road Extension - Transport Strategy		\$1,900,000
Urban Road Construction Total		\$1,900,000
Construction & Reconstruction	01.09041	
St Georges Terrace (Murrayfield to Pine Knoll)		\$190,000
Gipps Lane		\$142,213
Brisbane Street (Cobra To Reakes)		\$300,000
Whealers Lane Level Crossing		\$1,188,517
Boundary Road & Margaret Crescent Intersection		\$182,600
Construction & Reconstruction Total		\$2,003,330
Construction & Reconstruction Backlog	01.09042	
Fitzroy/Myall Streets intersection		\$179,512
Talbragar Street		\$771,383
Construction & Reconstruction Backlog Total		\$950,895
Preconstruction	01.09043	
Technical Support Charge - Preconstruction		\$180,000
Preconstruction Total		\$180,000
Urban Resealing Programme	01.09044	
Annual Reseal Program		\$607,224
Urban Resealing Total		\$607,224
K & G Construction	01.09055	
Wingewarra St - Darling to Bourke		\$120,000
Brisbane Street(Mitchell to Reakes)		\$250,000
Macquarie Street (Cobra to Mitchell)		\$128,600
K & G Construction Total		\$498,600

Operational Program:

Project	Link to Operational Program	2016/2017
Other Roads - Urban - General Maintenance	01.00126	\$1,833,362

1.202 - Urban Roads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Urban Roads - Capital Contributions</u>					
01.07085 - Contribs.& Donations - Infrastructure	-2,000,000	-2,234,600	-2,239,300	-2,244,100	-2,249,000
Urban Roads - Capital Contributions Total	-2,000,000	-2,234,600	-2,239,300	-2,244,100	-2,249,000
<u>Urban Roads - Contributions</u>					
01.07071 - Traffic Facilities Improvements	-103,000	-106,470	-109,130	-111,858	-114,654
Urban Roads - Contributions Total	-103,000	-106,470	-109,130	-111,858	-114,654
<u>Urban Roads - Grants & Subsidies</u>					
01.07073 - Roads To Recovery Program	-1,474,481	-1,766,147	-410,015	-285,015	-280,000
Urban Roads - Grants & Subsidies Total	-1,474,481	-1,766,147	-410,015	-285,015	-280,000
<u>Urban Roads - Other Income</u>					
01.07081 - Property Rentals	-2,238	-2,076	-2,128	-2,181	-2,225
01.07084 - Sundry Income	-8,000	-5,000	-5,000	-5,500	-5,700
Urban Roads - Other Income Total	-10,238	-7,076	-7,128	-7,681	-7,925
Income Total	-3,587,719	-4,114,293	-2,765,573	-2,648,654	-2,651,579
Expenditure					
<u>Urban Roads - Interest Charges & Depreciation</u>					
01.00149 - Interest Repayments	56,472	53,725	50,750	47,539	44,070
01.00150 - Depreciation	2,104,440	2,415,077	2,415,077	2,415,077	2,415,077
Urban Roads - Interest Charges & Depreciation Total	2,160,912	2,468,802	2,465,827	2,462,616	2,459,147
<u>Urban Roads - Maintenance</u>					
01.00118 - Roadside Furniture - Maintenance	12,180	12,734	13,302	13,885	14,232
01.00122 - Road & Traffic Signs Maintenance	213,323	218,110	223,561	229,150	234,878
01.00126 - Other Roads - Urban - General Maint.	1,952,569	1,833,362	409,515	429,430	437,851
Urban Roads - Maintenance Total	2,178,072	2,064,206	646,378	672,465	686,961
<u>Urban Roads - Operations</u>					
01.00124 - Risk Management Program (Logov)	13,288	0	0	0	0
01.00125 - Other Roads - Urban - General	1,844	0	0	0	0
01.00128 - Minor Kerb Replacement	71,400	73,200	75,030	76,906	78,829
01.00130 - Management Services-From Other Functions	240,087	254,163	263,525	274,541	272,768
01.00132 - Management Services	86,994	86,217	89,782	92,880	95,721
Urban Roads - Operations Total	413,613	413,580	428,337	444,327	447,318
<u>Urban Roads - Other Activities</u>					
01.00138 - Verge	184,000	188,174	197,813	203,569	208,658
01.00140 - Street Trees	340,000	348,110	358,060	368,275	377,482
01.00142 - Roundabout	114,700	117,840	120,540	123,304	126,387
01.00144 - Less:Charged To Other Functions	-1,018,132	-485,868	0	0	0
01.00146 - CBD	365,555	287,357	295,490	304,567	312,182
Urban Roads - Other Activities Total	-13,877	455,613	971,903	999,715	1,024,709

1.202 - Urban Roads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Urban Roads - Street Cleaning</u>					
01.00114 - Street Cleaning Operations	286,497	283,280	290,357	299,073	306,550
Urban Roads - Street Cleaning Total	286,497	283,280	290,357	299,073	306,550
Expenditure Total	5,025,217	5,685,481	4,802,802	4,878,196	4,924,685
Operating Total	1,437,498	1,571,188	2,037,229	2,229,542	2,273,106
<u>Capital</u>					
Income					
<u>Urban Roads - Depreciation (Capital Recovery)</u>					
01.09724 - Depreciation - Transport	-2,104,440	-2,415,077	-2,415,077	-2,415,077	-2,415,077
Urban Roads - Depreciation (Capital Recovery) Total	-2,104,440	-2,415,077	-2,415,077	-2,415,077	-2,415,077
Income Total	-2,104,440	-2,415,077	-2,415,077	-2,415,077	-2,415,077
Expenditure					
<u>Urban Roads - Acquisition of Assets</u>					
01.09039 - Urban Road Construction	0	1,900,000	0	2,300,000	0
01.09043 - Preconstruction	210,135	180,000	185,000	270,432	195,000
01.09045 - Contributed Assets - Roads	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
01.09053 - Public Transport Infrastructure Program	182,441	0	0	0	0
01.09060 - Urban Road - Loan Principal Repayment	34,473	37,231	40,205	43,417	46,886
Urban Roads - Acquisition of Assets Total	2,427,049	4,117,231	2,225,205	4,613,849	2,241,886
<u>Urban Roads - Asset Renewals - Asset Maintenance</u>					
01.09041 - Urban Road Construction & Reconstruct	2,573,537	2,003,330	1,081,833	1,020,000	1,930,000
01.09042 - Urban Road - Construction & Reconstruction Backlog	0	950,895	802,298	2,495,185	5,000,000
01.09044 - Urban Roads - Resealing	481,281	607,224	840,536	877,625	500,745
01.09055 - K&G Construct	88,591	498,600	60,000	509,962	64,000
Urban Roads - Asset Renewals - Asset Maintenance Total	3,143,409	4,060,049	2,784,667	4,902,772	7,494,745
Expenditure Total	5,570,458	8,177,280	5,009,872	9,516,621	9,736,631
Capital Total	3,466,018	5,762,203	2,594,795	7,101,544	9,594,660
Available Funds Movement Prior to Restricted Asset Funding	4,903,516	7,333,391	4,632,024	9,331,086	9,331,086
Restricted Assets					
<u>Urban Roads - Restricted Assets</u>					
01.05812 - Internally Restricted Assets - Road Network-Urban	-598,269	80,661	-18,995	-2,298,483	-4,673,033
01.05813 - Externally Restricted Assets - Road Network-Urban	-660,915	-2,350,000	0	-2,214,985	0
Urban Roads - Restricted Assets Total	-1,259,184	-2,269,339	-18,995	-4,513,468	-4,673,033
Funds Available to (-), or Required From Rates and Other Council Revenue	3,644,332	5,064,052	4,613,029	4,817,618	4,921,627

OPERATIONAL PLAN

Function No.

1.203

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION Rural Roads
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To provide a safe and serviceable road network To preserve and protect the road network asset's integrity.

Activity	Actions	Performance Targets/Service Level
Rural Bridges - General Maintenance	Undertake regular maintenance.	Structures are maintained in sound, safe and trafficable condition.
Sundry Contributions	3.1.8.3 - Analyse Weight of Loads Group breach report on a monthly basis.	Weight of Loads inspector maintain a weekly presence in the Dubbo City LGA (Intercept benchmark to be established after 12 months operation).
Rural Drains Maint - Sealed Roads	Undertake regular maintenance.	Drainage structures in sound and safe condition. Clear waterway area to all structures.
Rural Sealed Surfaces - General Maintenance	Undertake regular maintenance.	Sealed Road network is maintained in a safe and trafficable condition.
Rural Roads & Traffic Sign Maintenance	Undertake routine repair and replacement of signs and remarking of pavement markings	Signs and line markings maintained to a visible and legible condition.
Roadside Furniture Maintenance	Undertake regular maintenance.	Furnishings are in a sound and safe condition.
Risk Management Programs	3.1.5.2 Continue to implement the Defined Asset Management Policy (DAMP) for roads and bridges and monitor compliance.	The overall condition of the road network, as reflected in customer complaints does not deteriorate..
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	Provision of Management Services for maintenance, construction and strategic planning activities.	Management team objectives being met.
M & R - Regional Roads	Undertake regular maintenance programs	Road network is maintained in a safe and trafficable condition.
	Make application for Regional Road REPAIR Grant Funding.	Application submitted by December annually.

OPERATIONAL PLAN

Function No.

1.203

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION Rural Roads
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Activity	Actions	Performance Targets/Service Level
Railway Level Crossing Improvements		
Asset Management Program	<p>3.1.4.1 Review and establish priorities for urban and rural road construction/re-construction for input into the annual Business Plans.</p> <p>3.1.4.2 Review the Transport Asset Management Plan including the financial strategy to address known deficiencies with current road funding options.</p> <p>3.1.8.5 Annually maintain the Road Network Asset Register.</p>	<p>Review by February annually.</p> <p>Review by December annually.</p> <p>Maintained by June annually.</p>
Rural Drains Maintenance - Unsealed	Undertake regular maintenance	Drainage structures in sound and safe condition with clear waterway areas.
Rural Unsealed Surfaces - General Maint.	Undertake regular maintenance	Road network is maintained in a safe and trafficable condition.
Pavement Management System	3.1.4.4 Annually maintain the Road Network Asset Register and undertake a comprehensive qualitative update every five (5) years.	Road condition survey completed by November annually
Acquisition of Assets	<p>3.1.5.1 (3.1.8.1) Annually review and implement Resealing Programme for Rural Roads</p> <p>3.1.17.1 Commence pre - construction of the Northern Freight Ring between Richardson Road and Purvis Lane</p>	<p>Bitumen seal age does not exceed 14 years by 2018.</p> <p>June 2016</p>

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Sealed road pavement length to maintain	482km	485km	cost/m2 to reconstruct road pavement (avg)	\$70/m2	\$50/m2	No. of complaints and requests	100	120
Unsealed road pavement length to maintain	432km	429km	Average cost/km to maintain sealed network	\$1,330	\$1,363			
Regional Road length (km)	62.12km	62.12km	Average cost/km to maintain unsealed network	\$2,258	\$2,318			
Area of sealed road pavement to be reconstructed/constructed	30,373m2	50,000m2	Average cost/km to maintain regional roads	\$7,003	\$7,163			

OPERATIONAL PLAN

Function No.

1.203

PRINCIPAL ACTIVITY: TRANSPORT	FUNCTION Rural Roads
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Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Rural Roads Major Construction & Reconstruction	01.09072	
Westella Road		\$451,200
Benelong Road		\$367,426
Mendooran Road (Seg 745)		\$246,000
Oakdene Road		\$489,000
Whitewood Road		\$424,800
Major Construction & Reconstruction Total		\$1,978,426
Rural Road Construction- Preconstruction	01.09074	
Technical Support Charge - Rural Roads		\$125,000
Construction & Reconstruction Total		\$125,000
Rural Road Resealing Programme	01.09077	
Annual Reseal Program		\$579,769
Rural Resealing Total		\$579,769
Extension Sealed Road Network	01.09078	
Village Sealing - Wongarbon		\$125,000
Village Sealing - Eumungerie		\$125,000
Village Sealing - Ballimore		\$125,000
Village Sealing - Brocklehurst		\$125,000
Torwood Road		\$487,388
Pinedale Road Sealing		\$719,914
Old Mendooran Road (R2R additional)		\$719,169
Extension Sealed Road Network Total		\$2,426,471

Operational Program:

Project	Link to Operations Program	2015/2016
Sundry Contributions	01.00165	\$48,010
Rural Sealed Surfaces - General Maintenance	01.00169	\$573,195
Rural Road & Traffic Signs Maintenance	01.00173	\$64,440
M & R Regional Roads Preservation	01.00185	\$445,000
Unsealed General Maintenance	01.00193	\$918,212

1.203 - Rural Roads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Rural Roads - Capital Contributions</u>					
01.07110 - Contribs.& Donations - Infrastructure	-20,000	-326,400	-332,928	-339,585	-346,380
Rural Roads - Capital Contributions Total	-20,000	-326,400	-332,928	-339,585	-346,380
<u>Rural Roads - Contributions</u>					
01.07092 - Traffic Facilities Improvements	-42,170	-43,220	-44,300	-45,408	-46,544
01.07100 - Preservation - Regional Roads	-775,000	-568,000	-579,000	-590,000	-755,675
Rural Roads - Contributions Total	-817,170	-611,220	-623,300	-635,408	-802,219
<u>Rural Roads - Grants & Subsidies</u>					
01.07098 - Roads To Recovery Program	-868,214	-939,262	-410,014	-410,014	-470,000
01.07099 - Restart NSW Funding Program	-285,740	0	0	0	0
01.07102 - Local Roads Improve - 3X3 Funding	-123,000	-123,000	-123,000	-123,000	-123,000
Rural Roads - Grants & Subsidies Total	-1,276,954	-1,062,262	-533,014	-533,014	-593,000
<u>Rural Roads - Other Income</u>					
01.07108 - Property Rentals	-1,145	-1,123	-1,138	-1,154	-1,177
01.07109 - Sundry Income	-5,775	-2,050	-2,100	-2,150	-2,193
Rural Roads - Other Income Total	-6,920	-3,173	-3,238	-3,304	-3,370
Income Total	-2,121,044	-2,003,055	-1,492,480	-1,511,311	-1,744,969
Expenditure					
<u>Rural Roads - Maintenance (Bridges)</u>					
01.00195 - Rural Bridges - General Maintenance	25,000	15,300	15,800	16,150	16,554
Rural Roads - Maintenance (Bridges) Total	25,000	15,300	15,800	16,150	16,554
<u>Rural Roads - Maintenance (Sealed)</u>					
01.00167 - Rural Drains Maint - Sealed Roads	43,845	44,720	36,685	46,986	48,161
01.00173 - Rural Road & Traffic Signs Maintenance	83,359	64,440	66,050	67,702	69,056
01.00175 - Road Side Furniture Maintenance	8,000	8,200	8,400	8,600	8,800
Rural Roads - Maintenance (Sealed) Total	135,204	117,360	111,135	123,288	126,017
<u>Rural Roads - Maintenance (Unsealed)</u>					
01.00191 - Rural Drains Maint - Unsealed Roads	63,910	55,190	57,950	60,847	62,368
01.00193 - Rural - Unsealed Surfaces-General Maint.	866,797	918,212	964,123	1,017,787	1,037,637
Rural Roads - Maintenance (Unsealed) Total	930,707	973,402	1,022,073	1,078,634	1,100,005
<u>Rural Roads - Operating Expenses</u>					
01.00202 - Less: Services Provided to Functions	-81,500	0	0	0	0
Rural Roads - Operating Expenses Total	-81,500	0	0	0	0
<u>Rural Roads - Operational - Bridges</u>					
01.00199 - Depreciation	433,675	234,298	234,298	234,298	234,298
Rural Roads - Operational - Bridges Total	433,675	234,298	234,298	234,298	234,298
<u>Rural Roads - Operational (Sealed)</u>					
01.00165 - Sundry Contributions	46,843	48,010	49,223	50,454	51,463
01.00169 - Rural Sealed Surfaces - General	597,646	573,195	587,570	602,112	616,852
01.00181 - Management Services-From Other Functions	73,804	79,155	81,852	84,433	85,601

1.203 - Rural Roads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
01.00183 - Management Services	92,138	93,196	97,216	100,683	104,742
01.00185 - M&R - Regional Roads	435,000	445,000	456,000	467,000	478,675
01.00186 - Railway Level Crossing Improvements	765,404	0	0	0	0
01.00187 - Asset Management Program	38,750	39,627	40,816	42,040	33,758
01.00188 - Depreciation	1,975,629	1,968,071	1,968,071	1,968,071	1,968,071
Rural Roads - Operational (Sealed) Total	4,025,214	3,246,254	3,280,748	3,314,793	3,339,162
<u>Rural Roads - Operational (Unsealed)</u>					
01.00194 - Depreciation	1,116,359	1,318,194	1,318,194	1,318,194	1,318,194
Rural Roads - Operational (Unsealed) Total	1,116,359	1,318,194	1,318,194	1,318,194	1,318,194
Expenditure Total	6,584,659	5,904,808	5,982,248	6,085,357	6,134,230
Operating Total	4,463,615	3,901,753	4,489,768	4,574,046	4,389,261
Capital					
Income					
<u>Rural Roads - Depreciation (Capital Recovery)</u>					
01.09729 - Depreciation - Transport	-3,525,663	-3,520,563	-3,520,563	-3,520,563	-3,520,563
Rural Roads - Depreciation (Capital Recovery) Total	-3,525,663	-3,520,563	-3,520,563	-3,520,563	-3,520,563
Income Total	-3,525,663	-3,520,563	-3,520,563	-3,520,563	-3,520,563
Expenditure					
<u>Rural Roads - Acquisition of Assets</u>					
01.09078 - Extension Sealed Road Network	415,212	2,426,471	1,260,647	540,000	560,000
01.09082 - Bridge Improvements Program	0	0	100,000	0	0
Rural Roads - Acquisition of Assets Total	415,212	2,426,471	1,360,647	540,000	560,000
<u>Rural Roads - Asset Renewals - Asset Maintenance</u>					
01.09072 - Rural Road-Major Construction & Reconstruction	2,265,610	1,978,426	878,000	246,000	1,790,000
01.09073 - Rural Road- Construction & Reconstruction Backlog	707,063	0	0	730,000	0
01.09074 - Rural Road Construction - Preconstruction	120,000	125,000	130,000	4,138	130,000
01.09077 - Rural Roads - Resealing	478,804	579,769	648,240	647,844	573,385
Rural Roads - Asset Renewals - Asset Maintenance Total	3,571,477	2,683,195	1,656,240	1,627,982	2,493,385
Expenditure Total	3,986,689	5,109,666	3,016,887	2,167,982	3,053,385
Capital Total	461,026	1,589,103	-503,676	-1,352,581	3,922,083
Available Funds Movement Prior to Restricted Asset Funding	4,924,641	5,490,856	3,986,092	3,221,465	3,221,465
Restricted Assets					
<u>Rural Roads - Restricted Assets</u>					
01.05815 - Internally Restricted Assets - Road Network-Rural	-548,760	-2,479,006	-348,165	390,732	-221,669
01.05816 - Externally Restricted Assets - Road Network-Rural	-237,387	0	0	0	0
Rural Roads - Restricted Assets Total	-786,147	-2,479,006	-348,165	390,732	-221,669
Funds Available to (-), or Required From Rates and Other Council Revenue	4,138,494	3,011,850	3,637,927	3,612,197	3,700,414

OPERATIONAL PLAN

Function No.

2.5

PRINCIPAL ACTIVITY:	SEWERAGE SERVICES
	FUNCTION:
	Sewerage

**Responsible Officer: Manager Water/Sewerage
Mr Geoff Bellingham**

Function Objectives:

To provide an environmentally responsible sewerage service which maintains the health of the Dubbo community, is cost-effective, customer focused and caters for the sustainable growth of the City.

Activity	Actions	Performance Targets/Service Level
Private Works	Undertake installation services at request of consumers.	Recover full cost of work
Treatment and Disposal of Sewerage Operation	3.3.2.2 Ensure that sewage treatment and effluent disposal continues to support the principles of ecological and sustainable development	Compliance with principles of economic and ecologically sustainable development
Treatment & Disposal of Sewerage Maintenance	Maintain buildings, civil, mechanical and electrical assets used to treat.	Sewage treatment and disposal facilities continues to meet rated specifications except for power failures.
Client Services Operations	3.3.4.1 Continue to pursue non compliant trade waste dischargers.	90% of premises identified as requiring trade waste licensing have current approvals in place.
Sewer Reticulation Maintenance	Maintain sewerage pipes, manholes and vents	Continued satisfactory operation of reticulation. Less than 138 sewer chokes occurring in the sewerage system.
Pumping Stations - Operations	Operate and maintain pumping stations.	No unscheduled shutdown of pump stations other than power failures.
Pumping Stations - Maintenance	Maintain pumping stations	Maintain building and pumping equipment in a satisfactory condition.
Property/Cottage Maintenance	Maintain property and cottages.	Ensure properties and cottages are maintained in a satisfactory condition.
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	3.3.1.4 Review Council's Section 64 Contributions Policy for Water Supply and Sewerage Services.	Review by June 2018

OPERATIONAL PLAN

Function No.

2.5

PRINCIPAL ACTIVITY: SEWERAGE SERVICES	FUNCTION: Sewerage
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Activity	Actions	Performance Targets/Service Level
Infrastructure Services	Develop and adopt infrastructure standards	Comply with infrastructure standards
Community Service Obligations	Supply sewerage services to Council owned facilities free of charge.	Sewerage services provide free of charge to Council facilities.
Asset Management	3.3.1.1 Review and update 20 year programme of augmentation works required to continue to service customers.	Due by March annually.
	3.3.1.3 Record the number of sewer chokes and breaks in the sewerage system each year.	Data updated by June annually.
Acquisition of Assets	3.3.1.2 Implement the approved annual programme of sewerage augmentation works.	Programme implemented.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Sewage collection, treatment and disposal in	3132ML	3210ML	Operating Expenses per MI	\$3554/MI	\$3968/MI	% of treated effluent	100%	100%
			Operating expense per connection	\$711	\$850			
Number of chokes in sewer mains per year.	207	210	Management costs as proportion of total operating costs.	19.42%	20.05%	% of chokes rectified within 3 hours	100%	100%
Average Sewage collection per connection	230KL	235KL	Trade Waste Dischargers with current approval	335	340			
Sewerage connections	14,894	14,974						
Effluent recycling by irrigation, evaporation or discharge to river	2,633ML	2,650ML						

OPERATIONAL PLAN

Function No.

2.5

PRINCIPAL ACTIVITY:	SEWERAGE SERVICES	FUNCTION:	Sewerage
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Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Plant & Equipment Sales	03.08004	
Utility Sewer (142)		-\$22,000
Utility (113)		-\$14,081
Utility (135)		-\$13,000
Plant & Equipment Sales Total		<u>-\$49,081</u>
Pumps & Equipment	03.08051	
Telemetry Equipment & Upgrades		\$45,000
CCTV Camera		\$60,000
Pumps & Equipment Total		<u>\$105,000</u>
Plant & Equipment Purchases	03.08053	
Utility (142)		\$35,438
Utility (113)		\$33,437
Ford Ranger (135)		\$32,380
John Deer Tractor (386)		\$140,000
Plant & Equipment Purchases Total		<u>\$241,255</u>
Other Structures	03.08055	
Dubbo STP Boundary Fencing		\$150,000
Delroy Park Sewerage Pump Station Feasibility		\$20,000
Delroy Park Sewerage Pump Station (PC)		\$20,000
Dissolved Air Flotation at Septage Receiving Station		\$60,000
		<u>\$250,000</u>
Augmentation	03.08071	
Erskine Street Pump Station - Upgrade & Rising main		\$6,319,590
DSTP - Inlet Odour Control Works (PC)		\$20,000
Troy Junction Bird Hide (PC)		\$50,000
Cootha SPS - Upgrade		\$2,103,552
Cootha SPS - RM (C)		\$447,744
Cootha SPS - Overflow (2ML) (PC)		\$43,296
Delroy Park PS - Rising Main (C)		\$75,000
Septage Receiving Station Macerator		\$30,000
Augmentation Total		<u>\$9,089,182</u>

OPERATIONAL PLAN

Function No.

2.5

PRINCIPAL ACTIVITY:	SEWERAGE SERVICES	FUNCTION:	Sewerage
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Project	Link to Capital Works Program	2016/2017
Replacement/Refurbishment	03.08073	
Dubbo STP RAS Screw 2 (Archimedis)		\$5,000
Erskine St Sub Pump #1 (Dry)		\$20,000
Boothenba Road SPS Switchboard		\$5,000
Alfred St SPS Flowmeter		\$15,000
Brocklehurst SPS Pump 1		\$50,000
Brocklehurst SPS Pump 2		\$50,000
Brocklehurst SPS Switchboard		\$5,000
Bunglegumbie SPS Pump 3		\$100,000
Cooreena Rd SPS Pump 1		\$50,000
Dubbo STP Grit Removal 2		\$5,000
Dubbo STO Polymer Pump 1		\$5,000
Dubbo STP Stormwater Return Pump 2		\$5,000
Dubbo Supernatant Pump 1		\$5,000
Erskine St SPS Switchboard		\$5,000
Keswick SPS Air-Conditioner		\$10,000
Margaret Crescent SPS Flowmeter		\$15,000
Railway St SPS Switchboard		\$5,000
Thompson St Well Odour System		\$170,000
Troy Gully SPS Pump 4		\$100,000
Replacement/Refurbishment Total		\$625,000
Mains Rehabilitation	03.08077	
Mains Rehabilitation (Relining) : Raw Materials & Consumables		\$1,000,000
Manhole Rectification Program		\$200,000
Mains Rehabilitation Total		\$1,200,000

Operational Program:

Project	Link to Capital Works Program	2016/2017
Treatment & Disposal of Sewerage - Operations	03.00003	\$2,195,903
Sewer Reticulation - Maintenance	03.00011	\$689,271
Pumping Stations - Operations	03.00013	\$499,566

2.05 - Sewerage

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Sewerage - Contributions</u>					
03.05026 - Section 64 Contributions - Sewerage	-609,666	-627,956	-640,515	-653,325	-672,925
03.05027 - Interest on Contributions by Developers - Sewer	-3,751	0	0	0	0
03.05028 - Contribution - Infrastructure (By Developers)	-250,000	-250,000	-250,000	-250,000	-250,000
Sewerage - Contributions Total	-863,417	-877,956	-890,515	-903,325	-922,925
<u>Sewerage - Grants & Subsidies</u>					
03.05022 - Pensioner Rates	-118,228	-121,184	-123,608	-126,080	-128,602
03.05023 - Local Infrastructure Renewal Scheme Subsidy	-316,606	-296,587	-265,878	-230,149	-195,662
Sewerage - Grants & Subsidies Total	-434,834	-417,771	-389,486	-356,229	-324,264
<u>Sewerage - Other Income</u>					
03.05008 - Trade Waste Charges	-291,335	-298,000	-306,895	-316,054	-322,375
03.05012 - Sundry Income / Rentals	-465,907	-590,453	-593,022	-595,666	-598,069
03.05013 - Private Works	-55,126	0	0	0	0
03.05018 - Interest On Investments	-973,314	-510,898	-517,116	-532,629	-500,000
03.05021 - Private Works - Reticulation	-300	0	0	0	0
Sewerage - Other Income Total	-1,785,982	-1,399,351	-1,417,033	-1,444,349	-1,420,444
<u>Sewerage - Profit on Sale of Assets</u>					
03.00060 - Profit/Loss on Sale of Assets	73,438	0	0	0	0
Sewerage - Profit on Sale of Assets Total	73,438	0	0	0	0
<u>Sewerage - Rates & Annual Charges</u>					
03.05004 - Less: Pensioner Rate Rebates	168,803	175,269	178,774	182,349	185,996
03.05006 - Less: Council Properties	115,704	136,094	138,816	141,592	145,840
03.05011 - Sewerage Charges	-12,734,557	-12,964,683	-13,223,978	-13,488,458	-13,758,226
Sewerage - Rates & Annual Charges Total	-12,450,050	-12,653,320	-12,906,388	-13,164,517	-13,426,390
Income Total	-15,460,845	-15,348,398	-15,603,422	-15,868,420	-16,094,023
Expenditure					
<u>Sewerage - Maintenance</u>					
03.00005 - Treatment & Disposal Of Sewerage - Maintenance	268,593	249,121	256,505	264,104	272,146
03.00010 - Sewer Reticulation - Maintenance	546	25,000	0	25,000	0
03.00015 - Pumping Stations - Maintenance	229,407	73,719	75,814	77,844	78,846
03.00017 - Property/Cottage Maintenance	29,014	50,720	53,212	55,903	58,461
Sewerage - Maintenance Total	527,560	398,560	385,531	422,851	409,453
<u>Sewerage - Operations</u>					
03.00002 - Private Works	61,583	0	0	0	0
03.00003 - Treatment & Disposal Of Sewage - Operations	2,118,327	2,195,903	2,297,297	2,339,556	2,415,507
03.00007 - Client Services - Operations	331,289	330,146	357,163	353,990	381,129
03.00008 - Private Works - Reticulation	117	0	0	0	0
03.00011 - Sewer Reticulation	739,825	689,271	794,230	719,185	755,739
03.00013 - Pumping Stations - Operations	464,084	499,566	521,637	545,760	569,874
03.00019 - Property/Cottage - Operations	4,257	4,437	4,624	4,819	5,026
03.00021 - Management Services From Other Functions	1,938,313	2,082,867	2,276,364	2,256,984	2,396,332

2.05 - Sewerage

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
03.00023 - Management Services	492,032	470,313	488,647	506,270	524,630
03.00025 - Infrastructure Services	216,221	147,399	153,640	159,633	156,841
03.00027 - Interest on Loans	1,063,200	866,509	793,103	710,887	629,238
03.00031 - Depreciation	4,452,840	4,740,278	4,740,278	4,740,278	4,740,278
03.00033 - Community Service Obligation	20,000	0	0	0	0
03.00039 - Asset Management Systems	234,737	305,311	327,842	305,210	302,727
03.00041 - Easement Acquisitions	4,244	4,371	4,480	4,570	4,661
03.00042 - Legal Matters	16,814	5,000	5,100	5,202	5,306
03.00050 - Less:Services Provided to Other Functions	-6,107	-4,434	-4,523	-4,613	-4,705
Sewerage - Operations Total	12,151,776	12,336,937	12,759,882	12,647,731	12,882,583
Expenditure Total	12,679,336	12,735,497	13,145,413	13,070,582	13,292,036
Operating Total	-2,781,509	-2,612,901	-2,458,009	-2,797,838	-2,801,987
Capital					
Income					
<u>Sewerage - Depreciation (Capital Recovery)</u>					
03.08002 - Depreciation - Sewer	-4,560,719	-4,836,817	-4,836,817	-4,836,817	-4,836,817
Sewerage - Depreciation (Capital Recovery) Total	-4,560,719	-4,836,817	-4,836,817	-4,836,817	-4,836,817
<u>Sewerage - Proceeds from Sale of Assets</u>					
03.08004 - Plant & Equipment - Sales	-55,635	-49,081	-103,301	-109,133	-65,196
03.08006 - Land - Sales	-600	0	0	0	0
03.08076 - Profit/Loss On Sale Of Assets	-73,438	0	0	0	0
Sewerage - Proceeds from Sale of Assets Total	-129,673	-49,081	-103,301	-109,133	-65,196
Income Total	-4,690,392	-4,885,898	-4,940,118	-4,945,950	-4,902,013
Expenditure					
<u>Sewerage - Acquisition of Assets</u>					
03.08051 - Pumps & Equipment	20,000	105,000	20,400	45,808	21,224
03.08053 - Plant & Equipment Purchases	287,426	241,255	370,629	285,082	234,028
03.08055 - Other Structures	48,050	250,000	300,000	0	0
03.08056 - New House Services	8,038	0	0	0	0
03.08057 - Land & Buildings	100,543	0	0	0	0
03.08059 - Contributed Assets - Sewer	250,000	250,000	250,000	250,000	250,000
03.08071 - Augmentation	9,497,964	9,089,182	4,805,393	4,666,056	5,197,328
03.08072 - Assets Constructed Roads	0	0	0	100,000	0
03.08073 - Asset Replacement/Refurbishment	380,529	625,000	410,000	680,000	695,000
03.08090 - Sewer - Loan Principal Repayment	1,548,787	1,659,978	1,733,384	1,815,599	1,897,248
Sewerage - Acquisition of Assets Total	12,141,337	12,220,415	7,889,806	7,842,545	8,294,828
<u>Sewerage - Asset Renewals - Asset Maintenance</u>					
03.08077 - Main Rehabilitation	1,142,717	1,200,000	1,200,000	1,020,000	1,100,000
Sewerage - Asset Renewals - Asset Maintenance Total	1,142,717	1,200,000	1,200,000	1,020,000	1,100,000
Expenditure Total	13,284,054	13,420,415	9,089,806	8,862,545	9,394,828
Capital Total	8,593,662	8,534,517	4,149,688	3,916,595	1,690,828
Available Funds Movement Prior to Restricted Asset Funding	5,812,153	5,921,616	1,691,679	1,118,757	1,118,757

2.05 - Sewerage

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Sewerage - Restricted Assets</u>					
03.05819 - Externally Restricted Assets - Sewerage	-5,812,153	-5,921,616	-1,691,679	-1,118,757	-1,690,828
Sewerage - Restricted Assets Total	-5,812,153	-5,921,616	-1,691,679	-1,118,757	-1,690,828
<hr/>					
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

2.06

PRINCIPAL ACTIVITY: WASTE SERVICES	FUNCTION: Domestic Waste Management Services
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To provide high quality cost effective waste management services for the residents of the City of Dubbo. To facilitate public participation in waste avoidance and the reduction of domestic waste being disposed of to landfill.
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Activity	Actions	Performance Targets/Service Level
Waste Recycling Service	3.4.1.1 Provide a domestic recycling service to all properties serviced by a Council garbage collection service and other commercial and institutional properties on request. 3.4.2.1 Implement a four (4) year education programme to promote domestic recycling services. 3.4.4.1 Monitor quantities of recyclables collected through the kerbside recycling and drop - off centre services. 3.4.4.6 Introduce a kerbside garden/organics waste bin service to residential properties within a selected collection area.	16,498 recycling services provided each fortnight . More than 70% of dry recyclables diverted from the domestic waste stream following the introduction of kerbside recycling. (Increase from 30% in 2009/2010) Due by June annually. Due by June annually. More than 500 tonnes of garden waste diverted from the domestic waste stream. (Average for previous 4 years = 468 tonnes).
Waste Management Strategy	Implement solid waste management strategy programmes as appropriate.	All programmed actions pertaining to solid waste management strategy are completed/ pursued.
Rural Household Garbage Transfer Stations	3.4.3.3 Monitor usage rates of the Rural Transfer Stations and Wyandra Waste & Recycling Centre.	Review monthly.
Management Services - from other functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	3.4.3.1 Review annual domestic waste management charge and tipping charges to ensure operating expenses are recovered and capital programs funded over the long term.	Review completed by March annually.
Kerbside Collection/Transportation	Provide a once weekly domestic kerbside garbage collection service for residents located within the designated kerbside collection area.	16,498 services provided each week.

OPERATIONAL PLAN

Function No.

2.06

PRINCIPAL ACTIVITY: WASTE SERVICES	FUNCTION: Domestic Waste Management Services
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Activity	Actions	Performance Targets/Service Level
Greenwaste Service	Provide free yearly kerbside cleanup service for residents located within the designated kerbside collection area which includes the villages of Eumungerie ,Ballimore, Wongarbon and Mogriguy. Provide and monitor greenwaste yields from kerbside cleanup services for bulky rubbish/green waste in Aug/Sept and prunings and tree trimmings in March.	Service provided annually in August/September. 500 tonnes of greenwaste recovered and diverted from domestic waste stream.
Disposal - Domestic Waste	Provide an annual prunings and tree trimmings cleanup kerbside collection to the built up areas of Dubbo Brocklehurst and Wongarbon in March. Provide for the disposal of domestic waste at the Whylandra Waste and Recycling Centre.	Service provided annually in March. Ongoing
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
No. of weekly Domestic "weekly collection/fortnightly recycling collection" Services.	16,400	16,498	Total operating expenses (excl. Rural Transfer Station (Exp) per service	\$246.28	\$243.86	No. of instances where customer service level not met	Nil	Nil

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017

Operational Program:

Project	Link to Operational Program	2016/2017
Waste Recycling	01.00216	\$1,549,254
Disposal Costs	1.00228	\$553,831

2.06 - Domestic Waste Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Domestic Waste - Annual Charges</u>					
01.07113 - Less: Rebate Of DWM Charge - Pensioners	153,652	159,780	166,190	172,838	179,752
01.07115 - Domestic Waste M/Ment Annual Charges	-4,692,418	-4,879,179	-5,764,928	-5,885,685	-6,128,903
Domestic Waste - Annual Charges Total	-4,538,766	-4,719,399	-5,598,738	-5,712,847	-5,949,151
<u>Domestic Waste - Grants & Subsidies</u>					
01.07117 - Pensioner Subsidy - DWM	-83,338	-86,672	-90,139	-93,745	-97,495
01.07119 - Domestic Waste - Grant	-795,710	0	-88,412	0	0
Domestic Waste - Grants & Subsidies Total	-879,048	-86,672	-178,551	-93,745	-97,495
<u>Domestic Waste - Profit on Sale of Assets</u>					
01.00246 - Profit/Loss on Sale of Assets	-8,099	0	0	0	0
Domestic Waste - Profit on Sale of Assets Total	-8,099	0	0	0	0
Income Total	-5,425,913	-4,806,071	-5,777,289	-5,806,592	-6,046,646
Expenditure					
<u>Domestic Waste - Interest Charges & Depreciation</u>					
01.00232 - Depreciation	1,085	1,085	1,085	1,085	1,085
Domestic Waste - Interest Charges & Depreciation Total	1,085	1,085	1,085	1,085	1,085
<u>Domestic Waste - Kerbside Collect/Transportation</u>					
01.00216 - Waste Recycling	1,526,413	1,549,254	1,611,074	1,675,362	1,742,217
01.00217 - Contrib.to Other Waste-Organics Processing Plant	0	1,200,000	0	0	0
01.00220 - Rural Household Garbage Transfr Stations	193,200	200,000	206,000	212,180	218,545
01.00222 - Management Services-From Other Functions	282,716	301,567	305,373	316,533	322,281
01.00224 - Management Services	110,051	111,056	115,878	120,002	124,858
01.00226 - Kerbside Collection/Transportation	1,638,081	1,635,731	1,534,348	1,580,402	1,627,849
01.00227 - Greenwaste Service	139,191	111,000	1,273,051	1,319,836	1,368,337
01.00228 - Disposal Costs - Domestic Waste	558,877	553,831	787,513	808,257	839,781
01.00230 - Less: Collection Costs Other Waste Services	-220,468	-239,298	-246,477	-253,871	-261,487
Domestic Waste - Kerbside Collect/Transportation Total	4,228,061	5,423,141	5,586,760	5,778,701	5,982,381
Expenditure Total	4,229,146	5,424,226	5,587,845	5,779,786	5,983,466
Operating Total	-1,196,767	618,155	-189,444	-26,806	-63,180
Capital					
Income					
<u>Domestic Waste - Depreciation (Capital Recovery)</u>					
01.09734 - Depreciation - Waste Services	-201,046	-197,239	-197,239	-197,239	-197,239
Domestic Waste - Depreciation (Capital Recovery) Total	-201,046	-197,239	-197,239	-197,239	-197,239
<u>Domestic Waste - Proceeds from Sale of Assets</u>					
01.09736 - DWM - Plant & Equipment Sales	-172,846	0	-146,000	0	-130,000
01.09737 - Profit/Loss On Sale Of Assets	8,099	0	0	0	0
Domestic Waste - Proceeds from Sale of Assets Total	-164,747	0	-146,000	0	-130,000
Income Total	-365,793	-197,239	-343,239	-197,239	-327,239

2.06 - Domestic Waste Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Domestic Waste - Acquisition of Assets</u>					
01.09103 - DWM - Plant & Equipment Purchases	750,275	0	434,236	0	826,378
Domestic Waste - Acquisition of Assets Total	750,275	0	434,236	0	826,378
Expenditure Total	750,275	0	434,236	0	826,378
Capital Total	384,482	-197,239	90,997	-197,239	435,959
Available Funds Movement Prior to Restricted Asset Funding	-812,285	420,916	-98,447	-224,045	-224,045
Restricted Assets					
<u>Domestic Waste - Restricted Assets</u>					
01.05818 - Internally Restricted Assets - Domestic Waste	12,470	42,576	58,603	64,956	66,255
01.05819 - Externally Restricted Assets - Domestic Waste	799,815	-463,492	39,844	159,089	-502,214
Domestic Waste - Restricted Assets Total	812,285	-420,916	98,447	224,045	-435,959
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

2.7

PRINCIPAL ACTIVITY: WASTE SERVICES	FUNCTION: Other Waste Management Services
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr Stephen Clayton**

Function Objectives:

To provide a high quality cost effective environmentally responsible waste collection transportation and disposal service for the owners/occupiers of commercial/industrial premises located within the kerbside collection area.

To provide an efficient roadside/reserves litter collection service.

To provide an efficient street litter receptacle collection, transportation, disposal and cleaning service for the Parks and Landcare Division and Civil Infrastructure Branch.

To provide a waste disposal and resource recovery service for both residential and non residential properties that consistently satisfies the changing needs of customers and has a positive impact on the environment and climate change.

Activity	Actions	Performance Targets/Service Level
Rural Household Garbage Transfer Stations	Maintain Rural Household Waste Transfer Stations (RHWTs's)	No reasonable criticisms received in respect of RHWTs's maintenance standard.
Collection Costs Other Waste Services	Provide domestic garbage and recycling bin collection service to owners/occupiers of commercial/industrial premises located within the designated kerbside collection area.	Service levels are met by contractors in accordance with conditions of the contract. Day labour services provided in accordance with internal agreed briefs.
Waste Audit/Recycling	Conduct a biennial domestic waste audit in accordance with OEH guidelines	Waste audits conducted and findings reported to Waste Services Working Party.
Street Litter/Park Bins	Provision of street litter receptacles collection service.	832 litter bin services provided each week.
Roadside Litter Cleanup	Provide a service to collect garbage illegally dumped on reserves and roadsides.	Roadsides and reserves are kept in clean condition within budgeting limitations.
	3.4.2.4 Monitor the number of incidences of illegal dumping on roadsides and reserves.	Review by June annually
	Litter cleanups for major transport corridors.	Regular cleanups conducted along highways and major arterial urban roads.
Management Services - from other functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	3.4.3.1 Review annual Domestic Waste management charge and tipping charges to ensure operating expenses are recovered and capital programs funded over the long term.	Review by March annually.

OPERATIONAL PLAN

Function No.

2.7

PRINCIPAL ACTIVITY:	WASTE SERVICES	FUNCTION:	Other Waste Management Services
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Activity	Actions	Performance Targets/Service Level
Disposal Area Operations	3.4.3.3 Monitor usage rates of the Rural Transfer Stations and Whylandra Waste & Recycling Centre.	Reviewed quarterly.
	3.4.4.4 Develop additional strategies to increase resource recovery from the commercial waste stream.	More than 20% of commercial waste stream is set aside for reuse or recycling at the Whylandra Waste and Recycling Centre.
Waste Education Program	3.4.2.5 Undertake to partner with other educators such as other branches of Council, NetWaste and local educational institutes and waste industry members in relation to one litter prevention initiative.	Completed by June annually.
	3.4.2.3 Conduct a campaign promoting the Community Recycling Centre services for receipt of targeted household hazardous wastes (paint, gas bottles, fluorescent tubes etc) prior to their transfer off site for recycling.	Completed by June annually.
	3.4.2.6 Conduct the Waste 2 Art Competition and exhibition launch.	Completed by June annually.
Environmental Management Investigations	Fulfil requirements of the Landfill Environmental Management Plan (LEMP).	Whylandra Waste & Recycling Centre is operated in accordance with the EPA licence and LEMP.
Charge Out Station Operations	Provide a charge out station to accurately charge customers for the reasonable cost of disposing of their waste.	Whylandra Waste & Recycling Centre is open to domestic and commercial/industrial users between 8.00am and 5.00pm daily except Christmas Day.
Asset Maintenance Program - Routine	Undertake ancillary and infrastructure asset management programs.	Internal roads at the Whylandra Waste & Recycling Centre are maintained in a satisfactory condition.
Asset Maintenance Program - Cyclic	Undertake major building asset maintenance as stated in the asset management plan for Waste Management Services.	Buildings are maintained in a satisfactory condition.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
No. of weekly commercial/ industrial kerbside garbage collection Services.	1,210	1,211	Cost of collection per service	\$182.66	\$197.60	No. of written complaints	Nil	Nil
Tonnes of waste entombed at Whylandra Waste & Recycling Centre per year	52,000	46,200	Total waste disposal expenses per tonnes of waste landfilled	\$35.85	\$41.97			

OPERATIONAL PLAN

Function No.

2.7

PRINCIPAL ACTIVITY: WASTE SERVICES	FUNCTION: Other Waste Management Services
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Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Other Waste - Sale of	1.09741	
Landfill Compactor		-\$100,000
Box Trailer		-\$300
		-\$100,300
Other Waste - Plant &	01.09114	
Box Trailer		\$1,782
Landfill Compactor		\$650,000
Other Waste - Plant &		\$651,782
Other Structures	01.09116	
DROPP Structure		\$6,500,000
Leachate Drainage System		\$166,400
Other Structures Total		\$6,666,400

Operational Program:

Project	Link to Operational Program	2016/2017
Disposal Area Operations	01.00265	\$1,508,009

2.07 - Other Waste Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Other Waste - Annual Charges</u>					
01.07124 - Other Waste M/Ment Annual Charges	-305,828	-317,864	-346,396	-367,243	-389,349
Other Waste - Annual Charges Total	-305,828	-317,864	-346,396	-367,243	-389,349
<u>Other Waste - Charges & Fees</u>					
01.07126 - Tipping Charges	-3,000,000	-2,318,796	-2,392,957	-2,469,479	-2,548,436
Other Waste - Charges & Fees Total	-3,000,000	-2,318,796	-2,392,957	-2,469,479	-2,548,436
<u>Other Waste - Grants & Subsidies</u>					
01.07130 - Grants	-8,693	-2,498,798	-760,503	0	0
Other Waste - Grants & Subsidies Total	-8,693	-2,498,798	-760,503	0	0
<u>Other Waste - Other Income</u>					
01.07123 - Operating Contributions	-2,000	0	0	0	0
01.07128 - Sundry Income	-3,022	-676	-698	-720	-740
Other Waste - Other Income Total	-5,022	-676	-698	-720	-740
Income Total	-3,319,543	-5,136,134	-3,500,554	-2,837,442	-2,938,525
Expenditure					
<u>Other Waste - Interest Charges & Depreciation</u>					
01.00279 - Depreciation	94,349	73,587	73,587	73,587	73,587
Other Waste - Interest Charges & Depreciation Total	94,349	73,587	73,587	73,587	73,587
<u>Other Waste - Kerbside Collect/Transportation</u>					
01.00249 - Rural Household Garbage Transfr Stations	714	600	600	600	600
Other Waste - Kerbside Collect/Transportation Total	714	600	600	600	600
<u>Other Waste - Less Services Provided</u>					
01.00281 - Waste Service Costs Charged To Functions	-158,198	-133,028	-138,509	-143,529	-147,117
Other Waste - Less Services Provided Total	-158,198	-133,028	-138,509	-143,529	-147,117
<u>Other Waste - Maintenance</u>					
01.00273 - Asset Maintenance Program - Cyclic	0	200	8,500	0	0
Other Waste - Maintenance Total	0	200	8,500	0	0
<u>Other Waste - Other Sanitation & Garbage</u>					
01.00275 - Collection Costs Other Waste Services	220,468	239,298	246,477	253,871	261,487
Other Waste - Other Sanitation & Garbage Total	220,468	239,298	246,477	253,871	261,487
<u>Other Waste - Waste Disposal</u>					
01.00253 - Waste Audit/Recycling	8,801	0	22,144	35,870	24,584
01.00255 - Street Litter/Parks Bins	115,433	165,954	170,952	176,100	180,503
01.00257 - Roadside Litter Clean Up	81,002	53,395	55,001	56,655	58,072
01.00259 - Management Services-From Other Functions	139,271	146,258	149,296	154,056	155,075
01.00261 - Management Services	419,790	315,025	326,232	336,848	347,364
01.00263 - Less: Disposal Costs - Domestic Waste	-558,877	-553,831	-783,571	-802,460	-831,993
01.00265 - Disposal Area Operations	1,370,838	1,508,009	2,119,179	2,233,741	2,301,494

2.07 - Other Waste Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
01.00266 - Waste Education Program	31,500	42,445	33,418	34,421	35,282
01.00267 - Environmental M/Ment Investigations	42,959	43,931	45,748	47,641	48,832
01.00268 - Less: Contribution from Domestic Waste	0	-1,200,000	0	0	0
01.00269 - Charge Out Station Operations	211,338	211,309	217,634	224,152	229,706
01.00271 - Asset Maintenance Program - Routine	4,313	6,368	4,562	4,562	4,676
01.00274 - Less : Gravel to Council Projects	-3,715	0	0	0	0
Other Waste - Waste Disposal Total	1,862,653	738,863	2,360,595	2,501,586	2,553,595
Expenditure Total	2,019,986	919,520	2,551,250	2,686,115	2,742,152
Operating Total	-1,299,557	-4,216,614	-949,304	-151,327	-196,373
Capital					
Income					
<u>Other Waste - Depreciation (Capital Recovery)</u>					
01.09739 - Depreciation - Waste Services	-241,793	-210,884	-210,884	-210,884	-210,884
Other Waste - Depreciation (Capital Recovery) Total	-241,793	-210,884	-210,884	-210,884	-210,884
<u>Other Waste - Proceeds from Sale of Assets</u>					
01.09741 - Other Waste - Plant & Equipment Sold	-250	-100,300	-100,000	-121,000	-35,212
Other Waste - Proceeds from Sale of Assets Total	-250	-100,300	-100,000	-121,000	-35,212
Income Total	-242,043	-311,184	-310,884	-331,884	-246,096
Expenditure					
<u>Other Waste - Acquisition of Assets</u>					
01.09114 - Other Waste - Plant & Equipment	2,500	651,782	455,780	359,009	286,234
01.09116 - Other Waste - Other Structures	247,475	6,666,400	500,000	0	200,000
Other Waste - Acquisition of Assets Total	249,975	7,318,182	955,780	359,009	486,234
Expenditure Total	249,975	7,318,182	955,780	359,009	486,234
Capital Total	7,932	7,006,998	644,896	27,125	43,765
Available Funds Movement Prior to Restricted Asset Funding	-1,291,625	2,790,384	-304,408	-124,202	-124,202
Restricted Assets					
<u>Other Waste - Restricted Assets</u>					
01.05821 - Internally Restricted Assets - Other Waste	1,291,625	-1,107,479	304,408	124,202	-43,765
01.05822 - Externally Restricted Assets - Other Waste	0	-1,682,905	0	0	0
Other Waste - Restricted Assets Total	1,291,625	-2,790,384	304,408	124,202	-43,765
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

3.02

PRINCIPAL ACTIVITY:	WATER
FUNCTION:	Water Supply

**Responsible Officer: Manager Water/Sewerage
Mr Geoff Bellingham**

Function Objectives:

To provide a safe, reliable and cost-effective water supply which is customer focused, enhances the Dubbo environment and caters for the sustainable growth of the City.

Activity	Actions	Performance Targets/Service Level
Water Treatment Operations	3.2.1.2 Implement Council's adopted Drinking Water Quality Management Plan. 3.2.2.2 Maintain existing volumetric water extraction licences and acquire new licences from time to time.	Water is supplied to all customers at the agreed level of service Acquire high security licences when available.
Water Depot Operation	Efficient operation of water depot.	Efficient operation of water depot.
Water Treatment Maintenance	3.2.1.3 Implement all operations and maintenance procedures inherent within Council's Water Supply Asset Management Plan.	Ensure maintenance procedures adhered to.
Property/Cottage Maintenance	Maintain sites to a satisfactory standard.	Ensure sites are well maintained and retain their asset value.
Water Supply Storage Systems Maintenance	Maintenance of reservoirs, painting, landscaping, cleaning.	Water reservoirs are available for use.
Water Depot Maintenance	Maintenance of water depot.	Depot is available for service at all times.
Client Services Operations	3.2.6.1 Ensure water conservation information is readily available to water customers on Council's website.	Ensure website is updated regularly.
Infrastructure Services	Develop Infrastructure standards	Comply with Infrastructure standard
Pipelines Maintenance	Maintenance of pipelines to meet the original design duty.	All hydrants are serviced every 3 years.
Meter Maintenance	Replace old meters and maintain serviceability of meter fleet.	Replacement of meters after 12 years or 7,500KL registration.
Meter Reading Operations	Meter reading effectively and efficiently managed.	All meters read within "window" of opportunity.
Management Services - from other functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	3.2.1.4 Monitor and respond as necessary to the proposed Murray Darling Basin Plan. 3.2.3.1 Monitor demand and implement management actions as required	Prompt reply to basin plan when required. Ability to supply water to the City without heavy water restrictions in most years.

OPERATIONAL PLAN

Function No.

3.02

PRINCIPAL ACTIVITY:	WATER	FUNCTION:	Water Supply
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Activity	Actions	Performance Targets/Service Level
	3.2.4.1 Review Water Supply Strategic Business Plan and Capital Works programme.	Review by February annually.
	3.2.5.1 Maintain a water supply system that is robust enough to cater for growth.	Ensure regular maintenance of the system .
	3.2.6.3 Maintain water charging to ensure 75% or more of operational revenue is generated by usage charges.	Review annually in conjunction with strategic business plan.
	3.2.1.5 Review Council's Section 64 Contributions Policy for Water Supply and Sewerage Services in light of NSW Office of Water Guidelines (yet to be released).	Review by December 2016.
Water Supply Storage Systems - Operations	Reservoirs are operated efficiently and effectively.	Reservoirs are operated efficiently and effectively.
Land Leases - RSA	Railway Pipeline Agreements.	Ensure all pipeline agreements are maintained.
Installation at Cost to Consumer	Undertake installation services at request of consumers.	Recover full cost of work.
Community Service Obligation	Supply water supply services to publically used community facilities, such as parks, racecourse, showground.	Water supply provided free of charge to community facilities.
Bore Operations	Operate and maintain water supply bores in accordance with DIPNR.	No unscheduled shut downs other than power failure.
Bores Maintenance - Potable	Reactive maintenance of bores used to source water for treatment.	Regular maintenance of bores.
Booster Pump Operations	Operate and maintain Booster pumping station.	No unscheduled shutdowns other than power failure.
Booster Pump Station Maintenance	Maintenance of booster pump station.	Regular maintenance of pump stations.
Asset Management Systems Operations	Review and update 20 year programme of augmentation works required to continue to service customers.	Review by March annually.
Strategic Plan for Operations Systems	Plans for operational systems.	Ensure plans are available to operators.
Dead End Flushes	Plan for regular dead end flushes.	Carry out regular dead end flushes.
Demand Drought Management	3.2.2.1 Seek additional water resources to cater for the growth of the City.	Increase town water licences beyond existing effective 10,000ML so as to cater for growth.
Acquisition of Assets	Undertake other approved capital works programme as defined in the Key Project Section of the Operational Plan.	Programme implemented.
Dead End Flushes	Plan for regular dead end flushes.	Carry out regular dead end flushes.
Acquisition of Assets	Undertake other approved capital works programme as defined in the Key Project Section of the Operational Plan.	Programme implemented.

OPERATIONAL PLAN

Function No.

3.02

PRINCIPAL ACTIVITY: WATER	FUNCTION: Water Supply
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Quantity of water treated and distributed	8189ML	8200ML	Operating expenses per MI treated	\$1647/MI	\$1647/MI	Number of water restrictions imposed.	Nil	Nil
			Operation expenses per connection	\$911.80	\$934.60	Number of written complaints about water pressure	32	Nil
Average quantity of water supplied to each customer	765KI	690KI	Management costs as proportion of total operating costs	22.09%	23.50%			
Total water supply connections	15,227	15,307						

Key Projects**Capital Works Program:**

Project	Link to Capital Works	2016/2017
Plant & Equipment Sales	02.08001	
Truck (408)		-\$50,000
Ute T/Top Filtration Plant (136)		-\$14,472
Utility (137)		-\$14,000
Truck (467)		-\$22,000
Plant & Equipment Sales Total		-\$100,472
Plant & Equipment Purchases	02.08051	
Truck (408)		\$140,000
Ute T/Top Filtration Plant (136)		\$34,182
Tipping Truck (467)		\$75,000
Non Destructive trailer (525)		\$80,000
Emergency Trailer (526)		\$10,500
Wagon- Water Treatment Plant (137)		\$33,097
Plant & Equipment Purchases Total		\$372,779
Pumps & Equipment > \$5000	02.08053	
Various		\$84,000
Telemetry Equipment		\$21,000
Piezometer Network		\$6,300
Security Cameras		\$6,300
PLC Upgrade		\$22,950
Pumps & Equipment > \$5000 Total		\$140,550
New House Services	02.08055	
Construction - House Services		\$50,164
New House Services Total		\$50,164

OPERATIONAL PLAN

Function No.

3.02

PRINCIPAL ACTIVITY:	WATER FUNCTION:
Water Supply	

Project	Link to Capital Works	2016/2017
Augmentation	02.08069	
Automatic Meter Reading Equipment		\$2,000,000
Reservoir - addit CW Storage JGWTP (C)		\$20,000
Pipelines - Obley Rd/Rifle Range - (C)		\$1,745,000
Birch Ave PRV Zone (800m & DN225) (C)		\$30,000
Wheelers PRV (220m & DN225 & 750m & DN300) (S)		\$9,000
Wheelers PRV (220m & DN225 & 750m & DN300)(C)		\$200,000
Pipeline - Erskine St to Myall Reseri (PC)		\$38,000
Reservoir Cameras		\$20,000
WTP Clarifier Walkway Ladder & Lift Arm (C)		\$100,000
Pipeline - Sheraton/Eulomogo (PC)		\$265,000
Bore Water Pipeline Thorby to Newtown		\$21,000
Pipeline-DN 300 under Macquarie RiverPC		\$60,000
Pipeline-DN 300 under Macquarie RiverPC		\$500,000
Newtown Reservoir Upgrade		\$275,000
Pipeline - Chapmans Road (PC)		\$50,000
Lime Works (PC)		\$60,000
Augmentation Total		\$5,393,000
Asset Replacement/Refurbishment	02.08071	
PRV'S		\$50,000
Thorby Avenue Bore		\$50,000
West Dubbo WPS		\$50,000
Bore Asset Renewal		\$23,171
WTP Asset Renewal		\$46,343
Booster Pump Stations		\$51,005
Reservoir Asset Renewals		\$26,611
Existing Clarifier Remediation Works (C)		\$20,000
SCADA RTU Upgrades		\$12,000
Safety Equipment (B/A's)		\$6,653
Erskine St Booster Pump #1		\$50,000
WTP Online Instrument Replacement		\$12,000
WTP Switchboard Replacement		\$700,000
Asset Replacement/Refurbishment Total		\$1,097,783
Mains Replacement	02.08073	
W139-142 - Tamworth (Bris-Fitzroy 200(C))		\$356,250
W139-142 - Tamworth (Bris-Fitzroy 200(C))		\$456,750
W143 Macquarie (Vet to Water Depot (C)		\$21,000
W144 Jubilee (Goode to Tamworth St (PC))		\$20,000
W145 Darling (W) (Brisb-Cobra St) (C)		\$10,000
W146 Darling € (Cobra to Carrington Ave) (PC)		\$23,000
W143 Dalton (Boundary-Wheatleys) (PC)		\$34,000
Mains Replacement Total		\$921,000

OPERATIONAL PLAN

Function No.

3.02

PRINCIPAL ACTIVITY:	WATER	FUNCTION:	Water Supply
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Operational Program:

Project	Link to Operational Program	2016/2017
Water Treatment Maintenance	02.00003	\$404,641
Pipelines Maintenance	02.00015	\$686,213

3.02 - Water Supply

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Water Supply - Contributions</u>					
02.05026 - Section 64 Contributions - Water	-582,061	-591,895	-603,733	-618,826	-631,749
02.05027 - Interest on Contributions by Developers - Water	-3,797	0	0	0	0
02.05028 - Contributions - Infrastructure	-484,764	-499,307	-509,293	-522,025	-532,926
Water Supply - Contributions Total	-1,070,622	-1,091,202	-1,113,026	-1,140,851	-1,164,675
<u>Water Supply - Grants & Subsidies</u>					
02.05022 - Pensioner Rates	-119,083	-121,465	-123,894	-126,992	-129,644
02.05029 - Local Infrastructure Renewal Scheme Subsidy	-238,773	-100,919	-90,947	-80,562	-69,747
Water Supply - Grants & Subsidies Total	-357,856	-222,384	-214,841	-207,554	-199,391
<u>Water Supply - Other Income</u>					
02.05010 - Sundry Income	-111,357	-111,110	-113,514	-116,350	-118,897
02.05013 - Property Rental	-33,583	-33,724	-34,500	-35,363	-36,190
02.05014 - Interest On Investments	-391,575	-98,778	-101,247	-103,272	-105,593
02.05016 - Installation Sales & Services	-161,084	0	0	0	0
02.05018 - House Service Connection Fees	-52,530	-54,106	-55,459	-56,845	-58,209
02.05020 - Property Rentals	-7,657	-7,887	-8,045	-8,246	-8,418
02.05021 - Private Works - Reticulation	-4,070	0	0	0	0
Water Supply - Other Income Total	-761,856	-305,605	-312,765	-320,076	-327,307
<u>Water Supply - Pay for Use Charges</u>					
02.05000 - Less: Pensioner Rebates	180,860	185,382	190,016	194,766	199,439
02.05001 - Access Charges - Non-Residential	-1,680,798	-1,662,374	-1,695,620	-1,746,489	-1,798,884
02.05002 - Less: Council Properties	64,203	66,625	68,291	69,998	71,678
02.05003 - Levy for Previous Years	2,940	0	0	0	0
02.05004 - Consumption Charge	-12,426,236	-12,709,266	-13,059,611	-13,506,425	-13,968,293
02.05006 - Access Charges - Residential	-3,753,158	-3,938,988	-4,045,805	-4,183,220	-4,325,241
02.05007 - Abandonments	3,823	0	0	0	0
Water Supply - Pay for Use Charges Total	-17,608,366	-18,058,621	-18,542,729	-19,171,370	-19,821,301
<u>Water Supply - Profit on Sale of Assets</u>					
02.00070 - Profit/Loss on Sale of Assets	-2,455	0	0	0	0
Water Supply - Profit on Sale of Assets Total	-2,455	0	0	0	0
Income Total	-19,801,155	-19,677,812	-20,183,361	-20,839,851	-21,512,674
Expenditure					
<u>Water Supply - Maintenance</u>					
02.00003 - Water Treatment Maintenance	375,963	404,641	409,904	416,303	421,698
02.00004 - Property/Cottage Maintenance	3,279	0	0	0	0
02.00006 - Water Depot Maintenance	10,445	11,336	11,595	11,863	12,125
02.00012 - Water Supply Storage Systems Maintenance	187	2,500	2,500	2,500	2,500
02.00013 - Pipelines Maintenance	0	50,000	0	0	100,000
02.00047 - Bores Maintenance - Potable	26,908	33,761	34,678	35,588	33,635
02.00049 - Bores Maintenance - Non Potable	2,500	0	0	0	0
02.00053 - Booster Pump Stations Maintenance	47,918	49,715	51,445	53,120	54,986
Water Supply - Maintenance Total	467,200	551,953	510,122	519,374	624,944

3.02 - Water Supply Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Water Supply - Operations</u>					
02.00001 - Water Treatment Operations	3,481,756	3,549,330	3,657,475	3,790,519	3,914,633
02.00002 - Water Depot Operations	18,299	19,214	19,975	20,855	21,663
02.00005 - Water Supply Storage Systems	137,327	133,333	168,513	163,826	164,373
02.00007 - Client Services - Operations	137,907	141,037	160,019	151,232	169,984
02.00008 - Private Works - Reticulation	1,306	0	0	0	0
02.00009 - Infrastructure Services	203,559	150,610	157,012	163,083	170,040
02.00015 - Pipelines	777,740	686,213	724,638	745,752	859,850
02.00019 - Meters	326,910	390,997	402,632	4,414,138	348,300
02.00021 - Meter Reading Operations	354,023	360,337	367,829	775,437	783,028
02.00023 - Management Services-From Other Functions	2,377,801	2,516,999	2,551,496	2,645,657	2,726,323
02.00024 - Management Services - To Other Functions	120,118	0	0	0	0
02.00025 - Management Services	786,292	741,706	766,835	791,887	787,568
02.00027 - Interest on Loans	1,451,503	1,428,143	1,380,663	1,330,369	1,277,171
02.00028 - Less Chg to Functions - Section 64 Headworks Inter	-1,760	0	0	0	0
02.00029 - Less:Cost Supply Water To Council Funct.	-1,440,328	-1,556,333	-1,587,460	-1,619,209	-1,651,593
02.00030 - Water Supply Storage Systems - Operations	24,945	20,316	20,858	21,529	22,168
02.00033 - Land Leases - RSA	5,574	9,500	9,690	9,884	10,081
02.00035 - Installation At Cost To Consumer	168,886	0	0	0	0
02.00037 - Easement Acquisitions	5,915	6,092	6,244	6,369	6,496
02.00039 - Depreciation	3,589,411	3,612,321	3,612,321	3,612,321	3,612,321
02.00043 - Community Services Obligations	2,128,116	2,213,707	2,645,981	1,778,898	1,812,477
02.00045 - Bores Operations	258,956	250,754	254,573	271,686	266,668
02.00051 - Booster Pump Stations Operations	130,193	143,225	149,686	157,627	164,772
02.00057 - Asset Management System Operation	332,523	484,731	495,363	499,460	471,618
02.00058 - Strategic Plan for Operations Systems	33,617	35,298	0	0	0
02.00062 - Dead End Flushes	13,464	6,081	6,203	6,327	6,450
02.00063 - Demand Drought Management	2,526	0	0	0	0
Water Supply - Operations Total	15,426,579	15,343,611	15,970,546	19,737,647	15,944,391
Expenditure Total	15,893,779	15,895,564	16,480,668	20,257,021	16,569,335
Operating Total	-3,907,376	-3,782,248	-3,702,693	-582,830	-4,943,339
<u>Capital</u>					
<u>Income</u>					
<u>Water Supply - Borrowings</u>					
02.08039 - Water - Loan Borrowings	-3,800,000	0	0	0	0
Water Supply - Borrowings Total	-3,800,000	0	0	0	0
<u>Water Supply - Depreciation (Capital Recovery)</u>					
02.00061 - Depreciation	-3,706,032	-3,735,193	-3,735,193	-3,735,193	-3,735,193
Water Supply - Depreciation (Capital Recovery) Total	-3,706,032	-3,735,193	-3,735,193	-3,735,193	-3,735,193

3.02 - Water Supply

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Water Supply - Proceeds from Sale of Assets</u>					
02.08001 - Works Plant - Sales	-44,446	-100,472	-43,950	-100,300	-90,000
02.08004 - Profit/Loss On Sale Of Assets	2,455	0	0	0	0
Water Supply - Proceeds from Sale of Assets Total	-41,991	-100,472	-43,950	-100,300	-90,000
Income Total	-7,548,023	-3,835,665	-3,779,143	-3,835,493	-3,825,193
Expenditure					
<u>Water Supply - Acquisition of Assets</u>					
02.08051 - Works Plant - Purchases	107,092	372,779	152,325	399,853	370,297
02.08053 - Pumps & Equipment >\$5 & 000	48,500	140,550	144,537	148,640	152,356
02.08055 - New House Services	47,775	50,164	51,669	53,219	54,816
02.08063 - Contributed Assets - Water Mains	484,764	499,307	509,293	522,025	532,926
02.08064 - Other Structures	4,030,000	0	50,000	4,000,000	500,000
02.08069 - Augmentation Works	5,253,098	5,393,000	10,878,000	120,000	1,987,000
02.08071 - Asset Replacement / Refurbishment	258,279	1,097,783	1,154,396	447,148	429,227
02.08090 - Water - Loan Principal Repayments	901,741	851,294	898,774	958,968	1,002,266
Water Supply - Acquisition of Assets Total	11,131,249	8,404,877	13,838,994	6,649,853	5,028,888
<u>Water Supply - Asset Renewals - Asset Maintenance</u>					
02.08073 - Mains Replacement	788,739	921,000	1,350,624	847,533	827,214
02.08074 - Mains Extensions	340,302	0	0	0	0
Water Supply - Asset Renewals - Asset Maintenance Total	1,129,041	921,000	1,350,624	847,533	827,214
Expenditure Total	12,260,290	9,325,877	15,189,618	7,497,386	5,856,102
Capital Total	4,712,267	5,490,212	11,410,475	3,661,893	-2,912,430
Available Funds Movement Prior to Restricted Asset Funding	804,891	1,707,964	7,707,782	3,079,063	3,079,063
Restricted Assets					
<u>Water Supply - Restricted Assets</u>					
02.05825 - Externally Restricted Assets - Water Supply	-804,891	-1,707,964	-7,707,782	-3,079,063	2,912,430
Water Supply - Restricted Assets Total	-804,891	-1,707,964	-7,707,782	-3,079,063	2,912,430
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No. 4.01

PRINCIPAL ACTIVITY: Community Protection	FUNCTION Stormwater
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**Responsible Officer: Manager Technical Support
Mr Mark Stacey**

Function Objectives:

<p>To provide adequate infrastructure, together with planning for new infrastructure, to cater for the present and future disposal of stormwater within the City, taking into account both the control of volume and quality of the stormwater discharged.</p> <p>To protect individual and minimise damage to property under threat from storm events, due to inadequacies within the drainage system.</p> <p>To ensure safe and trafficable driving conditions in rainy weather to a defined and cost effective level of service.</p> <p>To maintain existing stormwater system.</p>
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Activity	Actions	Performance Targets/Services Level
Urban Drainage - Maintain Existing System	1.5.8.1 Implement rolling programme to improve known deficiencies in existing drainage schemes. 1.5.8.3 Investigate new drainage complaints regarding stormwater inundation within six months of receipt of the complaint including village areas. 1.5.9.1 Implement a programme for maintenance of the City's drainage work.	At least one drainage deficiency rectified each year, subject to funding. Number of complaints from property owners as a result of stormwater overflowing from Council drains/facilities is no more than 5. Clear water way area and ensure sound stormwater structures.
Studies/Preconstruction (Section 94)	1.5.8.4 Develop stormwater models for one existing catchment each year within the urban area. 1.5.8.5 Review Section 94 contributions Plan for Stormwater Drainage.	Develop by June annually. Plan reviewed by June 2017.
Management Services - from other functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	1.5.12.1 Undertake a biennial survey of community attitudes and understanding regarding stormwater management of population.	Completed by December 2016.
Catchment Management Planning	1.5.12.2 Develop and implement a community based Stormwater Education programme.	Improve community awareness of the causes and effects of stormwater pollution as a result of urbanisation increases June annually.
Asset Management - Stormwater	5.3.1.10 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.	Asset Management Plans for the Stormwater Function are prepared and submitted by due date.

OPERATIONAL PLAN

Function No. 4.01

PRINCIPAL ACTIVITY: Community Protection	FUNCTION Stormwater
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Activity	Actions	Performance Targets/Services Level
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan. 1.5.10.1 Wongarbon Village Drainage Scheme is implemented.	Programme implemented. Scope of Project completed by July 2016.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Drainage Complaints Investigated	10	15	Average time taken to complete investigation (weeks)	2	2	Total number of complaints received	23	20
Number of Section 94 projects	1	1	Projects within Budget	100%	100%			
Number of Blockages rectified	5	5	Percentage completed within customer service levels.	100%	100%	Number of repeated complaints re same problem	3	1

Key Projects**Operational Program:**

Project	Link to Capital Works Program	2016/2017
Rectification Works	01.09127	
Technical Support Charge		\$30,000
West Dubbo Drain Reinstatement		\$30,000
Rectification Works Total		\$60,000
Minor Drainage Extensions (In Association with K & G)	01.09131	
Brisbane St K & G (south Cobra Street)		\$80,000
Preconstruction		\$20,000
Minor Drainage Extensions (In Association with K & G) Total		\$100,000
Gross Pollutant Trap Installation	01.09133	
Bultje Street GPT		\$110,000
Gross Pollutant Trap Installation		\$110,000
Drainage Extensions	01.09135	
Preconstruction - Tech Support		\$50,000
Drainage Extensions Total		\$50,000
Hennessey Basin Facility	01.09142	
Hennessey Basin Facility		\$1,574,169
Hennessey Basin Facility Total		\$1,574,169
Troy Basin Facility	01.09144	
External Pipeline/Rail Crossing Construction		\$150,000
Basin Construction		\$400,000
Troy Basin Facility Total		\$550,000

OPERATIONAL PLAN

Function No. 4.01

PRINCIPAL ACTIVITY:	Community Protection	FUNCTION	Stormwater
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Project	Link to Capital Works Program	2016/2017
Drainage Investigation & Design	01.09145	
Investigation & Design		\$556,449
Drainage Investigation & Design Total		<u>\$556,449</u>
Keswick Estate Development	01.09147	
Redirection of Channel		\$400,000
Keswick Estate Development Total		<u>\$400,000</u>

Operational Program:

Project	Link to Operational Program	2016/2017
Urban Drainage - Maintain Existing System	01.00298	\$304,441
Flood Management Strategy	01.00313	\$300,000

4.01 - Stormwater

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Stormwater - Annual Charges</u>					
01.07135 - Stormwater Drainage - Annual Charge	-1,276,329	-1,307,995	-1,361,340	-1,416,713	-1,445,047
01.07136 - Abandonments	500	500	500	500	500
01.07137 - Less: Council Properties	6,365	6,556	6,753	6,956	7,095
Stormwater - Annual Charges Total	-1,269,464	-1,300,939	-1,354,087	-1,409,257	-1,437,452
<u>Stormwater - Capital Contributions</u>					
01.07151 - Contribs.& Donations - Infrastructure	-1,048,647	-1,069,620	-1,091,012	-1,112,832	-1,135,089
Stormwater - Capital Contributions Total	-1,048,647	-1,069,620	-1,091,012	-1,112,832	-1,135,089
<u>Stormwater - Contributions</u>					
01.07145 - Contributions Sec.94	-27,306	-15,000	-15,000	-15,000	-15,000
01.07147 - Section 94 Contributions - Stormwater	-254,616	-262,254	-267,499	-272,849	-278,306
Stormwater - Contributions Total	-281,922	-277,254	-282,499	-287,849	-293,306
<u>Stormwater - Grants & Subsidies</u>					
01.07141 - Stormwater Grants	0	-200,000	0	0	-150,000
01.07143 - Local Infrastructure Renewal Scheme Subsidy	-50,995	-40,616	-34,544	-28,515	-22,276
Stormwater - Grants & Subsidies Total	-50,995	-240,616	-34,544	-28,515	-172,276
<u>Stormwater - Other Income</u>					
01.07139 - Licence Agreement	-764	-501	-417	-425	-434
Stormwater - Other Income Total	-764	-501	-417	-425	-434
Income Total	-2,651,792	-2,888,930	-2,762,559	-2,838,878	-3,038,557
Expenditure					
<u>Stormwater - Interest Charges & Depreciation</u>					
01.00320 - Depreciation - Stormwater	863,116	963,100	963,100	963,100	963,100
01.00321 - Interest Repayments	264,079	245,769	306,688	284,623	259,881
Stormwater - Interest Charges & Depreciation Total	1,127,195	1,208,869	1,269,788	1,247,723	1,222,981
<u>Stormwater - Maintenance</u>					
01.00299 - Urban Drainage - Maintain Existing System	21,652	27,674	19,816	20,850	28,163
Stormwater - Maintenance Total	21,652	27,674	19,816	20,850	28,163
<u>Stormwater - Urban Stormwater Drainage</u>					
01.00298 - Urban Drainage - Existing System	307,552	304,441	312,014	315,829	321,482
01.00300 - Studies/Preconstruction (Section 94)	60,000	65,000	65,000	70,000	80,000
01.00304 - Management Services-From Other Functions	168,104	254,119	261,681	272,569	271,717
01.00306 - Management Services	96,724	98,744	103,955	106,967	98,880
01.00310 - Grant (Stage 3) Education	22,644	0	0	0	0
01.00313 - Grant - Flood Plain Management Strategy	50,000	300,000	0	0	225,000
01.00314 - Catchment Management Planning	64,186	62,500	67,500	72,500	77,550
01.00316 - Assets Management - Stormwater	173,932	174,935	181,977	188,174	187,822
01.00325 - Less : Services Provided to Other Functions	0	-127,231	-84,550	-123,956	-81,000
Stormwater - Urban Stormwater Drainage Total	943,142	1,132,508	907,577	902,083	1,181,451

4.01 - Stormwater

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure Total	2,091,989	2,369,051	2,197,181	2,170,656	2,432,595
Operating Total	-559,803	-519,879	-565,378	-668,222	-605,962
Capital					
Income					
<u>Stormwater - Borrowings</u>					
01.08901 - Stormwater - Loan Borrowings	0	0	-1,500,000	0	0
Stormwater - Borrowings Total	0	0	-1,500,000	0	0
<u>Stormwater - Depreciation (Capital Recovery)</u>					
01.09749 - Depreciation - Community Protection	-863,116	-963,100	-963,100	-963,100	-963,100
Stormwater - Depreciation (Capital Recovery) Total	-863,116	-963,100	-963,100	-963,100	-963,100
Income Total	-863,116	-963,100	-2,463,100	-963,100	-963,100
Expenditure					
<u>Stormwater - Acquisition of Assets</u>					
01.09131 - Minor Drainage Extensions (In assoc with K&G)	60,000	100,000	20,000	20,000	20,000
01.09133 - Gross Pollutant Trap Installation	0	110,000	0	50,000	180,000
01.09135 - Drainage Extensions	73,051	50,000	1,530,000	0	0
01.09137 - Contributed Assets - Stormwater	1,048,647	1,069,620	1,091,012	1,112,832	1,135,089
01.09145 - Wongarbon Drainage	71,456	556,449	0	0	500,000
01.09146 - Stormwater - Loan Principal Repayment	225,900	247,120	380,646	402,913	427,454
01.09147 - Keswick Estate Development	0	400,000	0	0	0
Stormwater - Acquisition of Assets Total	1,479,054	2,533,189	3,021,658	1,585,745	2,262,543
<u>Stormwater - Asset Renewals - Asset Maintenance</u>					
01.09127 - Rectification Works	375,000	60,000	150,000	2,440,000	125,000
01.09142 - Hennessy Basin Facility	0	1,574,169	0	0	0
01.09144 - Troy Basin Facility	43,493	550,000	770,000	0	0
Stormwater - Asset Renewals - Asset Maintenance Total	418,493	2,184,169	920,000	2,440,000	125,000
Expenditure Total	1,897,547	4,717,358	3,941,658	4,025,745	2,387,543
Capital Total	1,034,431	3,754,258	1,478,558	3,062,645	818,481
Available Funds Movement Prior to Restricted Asset Funding	474,628	3,234,379	913,180	2,394,423	2,394,423
Restricted Assets					
<u>Stormwater - Restricted Assets</u>					
01.05824 - Internally Restricted Assets - Stormwater	7,400	-16,901	-754,511	-1,725,417	-707,663
01.05825 - Externally Restricted Assets - Stormwater	-125,649	-2,850,410	217,579	-135,232	284,479
Stormwater - Restricted Assets Total	-118,249	-2,867,311	-536,932	-1,860,649	-423,184
Funds Available to (-), or Required From Rates and Other Council Revenue	356,379	367,068	376,248	533,774	395,297

OPERATIONAL PLAN

Function No.

4.02

PRINCIPAL ACTIVITY:	COMMUNITY PROTECTION	FUNCTION:	Fire Services
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr S Clayton**

Function Objectives:

To protect people and minimise damage to property under threat from fire or other natural forces and/or external hazards.

Activity	Actions	Performance Targets/Service Level
Contribution to NSW Fire Brigade	Contribute to Ministry for Police and Emergency Services for Fire and Rescue NSW Services.	Payments made by specified dates.
	1.5.3.1 Meet annually with the Regional Manager of Fire and Rescue NSW.	Meet by October annually.
Operations - Reimbursed by Bush Fire Control	Claim all reimbursable expenses incurred under this heading in the following year against the Rural Fire Fighting Fund.	100% Eligible reimbursement from Bush Fire Fighting Fund.
Operations and Emergency Response	Carry out land inspections and monitor fuel loadings	Land manager compliance with notices from Rural Fire Services.
	1.5.4.1 Attend meetings of the Rural Fire Service Dubbo Liaison Committee four (4) times a year.	July/October/February/April annually.
	1.5.4.3 Issue Notification letters and S66 Notices as required and reinspect properties for compliance within set time.	Full compliance from property owners.
	1.5.4.4 Promote rural fire safety (e.g. firebreaks on rural lots), by giving media releases and advertisements to all media outlets.	Regular media releases issued regarding fire safety.
	1.5.4.5 Implement annual Hazard reduction Programmes and report activity to Rural Fire Service Zone Manager.	Complete by June annually.
	Education and development of all volunteer fire fighters.	Increase the number of trained volunteer fire fighters.
	Maintain a 24 hour call out system.	Ensure adequate staff numbers to meet requirement.
Fire Control Centre - Operations	Ensure Emergency Operation Centre and Stations are on standby for activation at all times.	All fire fighting plant and equipment readily available for use.
	1.5.4.2 Meet six (6) monthly with Rural Fire Service Orana Zone Manager to review training activity and accommodation/facility needs.	Meeting held by March/September annually.

OPERATIONAL PLAN

Function No.

4.02

PRINCIPAL ACTIVITY:	COMMUNITY PROTECTION	FUNCTION:	Fire Services
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Activity	Actions	Performance Targets/Service Level
Management Services - from other functions	Services including management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Electricity Charges - Brigade Stations	Ensure all brigade stations have adequate electricity supply.	Electricity consumption is contained to within budget estimates.
Contribution to Bushfire Council	Contributions made as determined by the Minister of the Rural Fire Fighting Fund.	Payments made by specified dates.
Asset Maintenance Program - Routine	Undertake minor building asset maintenance as required.	Buildings operational and presentable.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
No. of Bush Fire Brigades	16	16	Fire fighting expenditure per capita (40,975 population)	\$23.62	\$22.46	No. of unit failures	0	0%
No. of Accredited Basic Fire Fighters (Audit of brigades undertaken to determine current number of active members)	325	450				No. of Fires started by children	0	0%
No. of Communications Brigades	1	1				No. of Fires started from escaped permit burns	0	0%
No. of Accredited Crew Leaders	72	80				No. of Section 66 Notices not complied with	0	0
No. of Accredited Group Leaders	15	16						
Number of Accredited Village Fire Fighters	152	170						
No. of Accredited Advanced Fire Fighters	115	118						

OPERATIONAL PLAN

Function No.

4.02

PRINCIPAL ACTIVITY:	COMMUNITY PROTECTION	FUNCTION:	Fire Services
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
No. of constructed Fire Stations	16	16						
No. of Fire Tankers under 15 years	27	27						
No. of Section 66 Notices issued	-	-						

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Plant & Equipment	01.09156	
BFC Catalogue Items - Capital		\$360,000
Plant & Equipment Total		<u>\$360,000</u>

Operational Program:

Project	Link to Operational Program	2016/2017
Contribution to Fire & Rescue NSW	01.00330	\$330,000
Contribution to Rural Fire Fighting	01.00339	\$359,000

4.02 - Fire Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Fire Services - Contributions</u>					
01.07167 - Contributions	-66,926	-67,684	-68,475	-69,288	-69,874
Fire Services - Contributions Total	-66,926	-67,684	-68,475	-69,288	-69,874
<u>Fire Services - Grants & Subsidies</u>					
01.07164 - Reimbursement Capital Works-Bushfire Fnd	-102,275	0	0	0	0
01.07166 - Reimburse Of Oper.Expense (Bushfire Fund)	-335,800	-162,200	-166,050	-169,971	-173,580
01.07168 - Bushfire Equipment Grants	-360,000	-360,000	-360,000	-360,000	-360,000
Fire Services - Grants & Subsidies Total	-798,075	-522,200	-526,050	-529,971	-533,580
<u>Fire Services - Other Income</u>					
01.07156 - Sundry Income	-1,694	-370	-380	-390	-400
Fire Services - Other Income Total	-1,694	-370	-380	-390	-400
Income Total	-866,695	-590,254	-594,905	-599,649	-603,854
Expenditure					
<u>Fire Services - Fire Protection</u>					
01.00330 - Contribution to NSW Fire Brigade	317,000	330,000	340,000	350,000	360,600
01.00331 - Operations-Reimbursed By Bushfire Cncl.	172,212	178,855	182,526	189,562	193,176
01.00333 - Operations & Emergency Response	234,927	34,934	35,224	35,661	35,842
01.00334 - Fire Control Centre - Operations	123,085	111,424	114,034	116,724	119,430
01.00335 - Management Services-From Other Functions	88,590	94,581	95,269	98,995	100,698
01.00336 - Electricity Charges - Brigade Stations	8,410	8,830	9,271	9,736	10,221
01.00339 - Contribution To Bushfire Council	375,582	359,000	378,000	398,000	418,500
01.00344 - SMSS Building Site & Building Expenses	26,926	23,559	16,729	25,448	20,892
Fire Services - Fire Protection Total	1,346,732	1,141,183	1,171,053	1,224,126	1,259,359
<u>Fire Services - Interest Charges & Deprec.</u>					
01.00347 - Depreciation	313,684	435,513	435,513	435,513	435,513
Fire Services - Interest Charges & Deprec. Total	313,684	435,513	435,513	435,513	435,513
<u>Fire Services - Maintenance</u>					
01.00341 - Asset Maintenance Program - Routine	6,019	9,530	9,770	10,000	10,200
Fire Services - Maintenance Total	6,019	9,530	9,770	10,000	10,200
Expenditure Total	1,666,435	1,586,226	1,616,336	1,669,639	1,705,072
Operating Total	799,740	995,972	1,021,431	1,069,990	1,101,218
Capital					
Income					
<u>Fire Services - Depreciation (Cap. Recovery)</u>					
01.09754 - Depreciation - Community Protection	-313,684	-435,513	-435,513	-435,513	-435,513
Fire Services - Depreciation (Cap. Recovery) Total	-313,684	-435,513	-435,513	-435,513	-435,513
Income Total	-313,684	-435,513	-435,513	-435,513	-435,513

4.02 - Fire Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Fire Services - Acquisition of Assets</u>					
01.09156 - Fire Control - Plant & Equipment	360,000	360,000	360,000	360,000	360,000
01.09159 - Fire Services - Other Structures	156,455	0	0	0	0
01.09164 - Fire Control - Buildings	43,344	0	0	0	0
Fire Services - Acquisition of Assets Total	559,799	360,000	360,000	360,000	360,000
Expenditure Total	559,799	360,000	360,000	360,000	360,000
Capital Total	246,115	-75,513	-75,513	-75,513	1,025,705
Available Funds Movement Prior to Restricted Asset Funding	1,045,855	920,459	945,918	994,477	994,477
Restricted Assets					
<u>Fire Services - Restricted Assets</u>					
01.05827 - Internally Restricted Assets - Fire Services	-109,240	11,139	11,650	12,274	12,519
01.05828 - Externally Restricted Assets - Fire Services	-32,841	-11,247	-27,555	-58,136	-70,640
Fire Services - Restricted Assets Total	-142,081	-108	-15,905	-45,862	-58,121
Funds Available to (-), or Required From Rates and Other Council Revenue	903,774	920,351	930,013	948,615	967,584

OPERATIONAL PLAN

Function No.

4.03

PRINCIPAL ACTIVITY:	COMMUNITY PROTECTION	FUNCTION	Emergency Management
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**Responsible Officer: Manager Civil Infrastructure & Solid Waste
Mr S Clayton**

Function Objectives:

To protect people and minimise damage to property under threat from natural forces and/or external hazards.

Activity	Actions	Performance Targets/Service Level
Management Services - from other Functions	Cost of Services including:- management, financial, technical, information technology, and corporate overheads provided to this function.	Level of service adhered to in terms of agreed brief(s).
Asset Maintenance Program - Routine	Undertake minor building asset maintenance as required.	Buildings operational and presentable.
Emergency Centre and Operations	1.5.5.1 Review Disaster PLAN (DISPLAN) and Local Emergency Management Sub Plans annually.	Review by April annually.
	1.5.5.3 Local Emergency Management Committee to meet four times a year.	Meeting to be held in August/November/February/May annually.
State Emergency Services Operations	Maintain a 24 hour call out system.	The Local Units ranks have the capability of mobilising three vehicles simultaneously.
	1.5.5.4 Meet with the Dubbo State Emergency Services Local Controller six(6) monthly to review recruitment and training programme for the Unit.	Meeting held in November/May annually.
Contribution to SES	Contributions made as determined by Emergency NSW.	Payments made by specified dates.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.	
No. of Emergency Response Units		3	3	Total Operating Cost per capita (population 40,975)	\$2.47	\$2.63	Number of Accredited Volunteers	30	30
No. of LEMC Meetings		4	4						

Key Projects**Operational Program:**

Project	Link to Capital Works Program	2016/2017
Contribution to SES	01.00357	\$70,000

4.03 - Emergency Management

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Emergency Management - Grants and Subsidies</u>					
01.07176 - Emergency Management Australia Grants	0	0	-1,000,000	0	0
Emergency Management - Grants and Subsidies Total	0	0	-1,000,000	0	0
Income Total	0	0	-1,000,000	0	0
Expenditure					
<u>Emergency Management - Emergency Response</u>					
01.00350 - Management Services-From Other Functions	8,583	7,856	7,919	8,204	8,397
01.00351 - Emergency Management Planning	12,266	0	0	0	0
01.00354 - Emergency Centre & Operations	11,684	7,806	8,144	8,432	8,699
01.00356 - State Emergency Services Operations	1,227	8,909	8,270	8,647	9,044
01.00357 - Contribution to SES	65,325	70,000	71,750	73,550	75,400
01.00358 - Dubbo Rescue Squad Operations	1,678	1,762	1,850	1,942	2,040
Emergency Management - Emergency Response Total	100,763	96,333	97,933	100,775	103,580
<u>Emergency Management - Maintenance</u>					
01.00352 - Asset Maintenance Program - Routine	5,000	8,700	8,653	4,024	2,784
Emergency Management - Maintenance Total	5,000	8,700	8,653	4,024	2,784
Expenditure Total	105,763	105,033	106,586	104,799	106,364
Operating Total	105,763	105,033	-893,414	104,799	106,364
Capital					
Income					
<u>Emergency Management -Proceeds from Sale of Assets</u>					
01.09755 - Assets Sold - Emergency Management	0	0	-500,000	0	0
Emergency Management -Proceeds from Sale of Assets Total	0	0	-500,000	0	0
Income Total	0	0	-500,000	0	0
Expenditure					
<u>Emergency Management - Acquisition of Assets</u>					
01.09168 - Emergency Management Facilities	0	0	1,500,000	0	0
Emergency Management - Acquisition of Assets Total	0	0	1,500,000	0	0
Expenditure Total	0	0	1,500,000	0	0
Capital Total	0	0	1,000,000	0	106,364
Available Funds Movement Prior to Restricted Asset Funding	105,763	105,033	106,586	104,799	104,799

4.03 - Emergency Management

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Emergency Management - Restricted Assets</u>					
01.05830 - Internally Restricted Assets -Emergency Management	2,958	2,967	3,769	7,762	9,012
01.05831 - Externally Restricted Assets -Emergency Management	-2,000	0	0	0	0
Emergency Management - Restricted Assets Total	958	2,967	3,769	7,762	9,012
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Funds Available to (-), or Required From Rates and Other Council Revenue	106,721	108,000	110,355	112,561	115,376

OPERATIONAL PLAN

Function No.

5.1

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	Livestock Markets
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**Responsible Officer: Director Corporate Development
Mr Ken Rogers**

Function Objectives:

To operate a livestock selling facility that observes all regulations, legislation, codes and policies governing the handling, movement, welfare, disposal and sale of livestock which operated at no cost to ratepayers and generated income to undertake improvements whilst providing an annual dividend to General Purposes.

Activity	Actions	Performance Targets/Service Level
Yard Operations Costs	4.4.3.2 Carry out an "Asset Condition" assessment of the Regional Livestock Markets.	Minimum of 75% of users are satisfied with the operation and facilities (as shown by survey).
Cleaning and Washdown Facility	Undertake cleaning of facilities and washdown of yards together with a value add truck wash facility	Yards and facilities are clean and available and vehicles leaving the site do not pollute the surrounding environment
Marketing & Promotion	Cost of advertising & membership to industry association	Costs incurred are measurable and reasonable for the returns achieved.
Direct Sale Expenses	Cost of conduct of sales	Attain financial result in accordance with estimates
WHS, QA and Environmental Management	4.4.3.4 Undertake an annual review of the National Saleyards Quality Assurance Programme and prepare for external audit annually.	Reviewed undertaken annually in November
	4.4.3.9 Complete staged upgrade of the Cattle Management Facility.	Livestock selling facility throughput levels are maintained or increased Cattle: 215,000 Sheep: 1,200,000
	4.4.3.5 Undertake an external audit process for user compliance with the Work Health and Safety System every three years	Review to be undertaken by November 2016
Management Services - from to other Functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Asset Management Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program	Buildings maintained in a satisfactory condition

OPERATIONAL PLAN

Function No.

5.1

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	Livestock Markets
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Activity	Actions	Performance Targets/Service Level
Management Services	4.4.1.1 Business Plans are developed for the Dubbo City Regional Airport, Regional Livestock Markets, Dubbo City Holiday Park and Property Development 4.4.3.3 Meet regularly with Roads and Maritime Services, Livestock and Bulk Carriers, Selling Agents and Saleyard Operators Association to develop 'Chain of Responsibility' processes.	No foreseeable business risks not identified. By March annually No sustained examples of Council not meeting its obligations with regard to statutory 'Chains of Responsibility'.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of sale days	140	140	Total operating expenses per sale day	\$20,330	\$20,105	Stock throughput rating		
						- Cattle	1	1
						- Sheep	3	2
						- Combined	1	1
Number of animals sold			Total operating expenses per head sold	\$2.06	\$1.98	% of agents/vendors/ buyers who rate facilities and operations as satisfactory	68%	70%
- Cattle	265,000	215,000						
- Sheep	1,200,000	1,200,000						

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Livestock Markets - Other Structures		
Draft & Sale Pens	1.9167	\$4,554,094
Workshop Upgrade		\$75,000
		\$4,629,094
Infrastructure Roads	1.9174	\$75,000
Reseal Car Park		\$75,000
Buildings	1.9175	\$100,000
Main Toilet Upgrade		\$100,000
Other Structures	1.1977	\$20,000
Sheepyard Panels		\$20,000
Other Assets		
Canteen Upgrade	1.9179	\$100,000
		\$100,000

5.01 - Livestock Markets

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Livestock Markets - Charges & Fees</u>					
01.07177 - Yard Dues	-2,519,826	-2,582,822	-2,651,881	-2,722,803	-2,790,873
01.07179 - Truck Wash Fees	-99,041	-85,550	-87,651	-89,805	-92,013
01.07181 - Licence Fees	-573,471	-586,532	-601,196	-616,225	-631,631
Livestock Markets - Charges & Fees Total	-3,192,338	-3,254,904	-3,340,728	-3,428,833	-3,514,517
<u>Livestock Markets - Contributions</u>					
01.07187 - Contributions By Agents	-11,841	-12,078	-12,320	-12,566	-12,880
Livestock Markets - Contributions Total	-11,841	-12,078	-12,320	-12,566	-12,880
<u>Livestock Markets - Grants & Subsidies</u>					
01.07189 - Grants - Livestock Markets	-1,007,884	-2,290,875	0	0	0
Livestock Markets - Grants & Subsidies Total	-1,007,884	-2,290,875	0	0	0
<u>Livestock Markets - Other Income</u>					
01.07183 - Sundries	-38,796	-55,424	-56,532	-57,661	-59,103
01.07185 - Rents	-31,064	-32,683	-33,317	-33,963	-34,738
Livestock Markets - Other Income Total	-69,860	-88,107	-89,849	-91,624	-93,841
Income Total	-4,281,923	-5,645,964	-3,442,897	-3,533,023	-3,621,238
Expenditure					
<u>Livestock Markets - Interest Charges & Deprec.</u>					
01.00376 - Depreciation	820,066	1,057,888	1,057,888	1,057,888	1,057,888
Livestock Markets - Interest Charges & Deprec. Total	820,066	1,057,888	1,057,888	1,057,888	1,057,888
<u>Livestock Markets - Maintenance</u>					
01.00370 - Asset Maintenance Program - Routine	278,580	294,156	301,952	307,989	301,140
01.00372 - Asset Maintenance Program - Cyclic	57,000	92,000	40,000	47,000	40,000
Livestock Markets - Maintenance Total	335,580	386,156	341,952	354,989	341,140
<u>Livestock Markets - Operations</u>					
01.00360 - Yard Operations Costs	877,765	846,711	903,356	968,135	977,465
01.00362 - Cleaning & Wash Down Facility	200,500	315,000	315,000	315,000	315,000
01.00363 - Marketing and Promotion	25,000	13,000	13,120	13,242	13,367
01.00364 - Direct Sale Expenses	53,063	52,084	54,688	55,782	56,898
01.00365 - OH&S & QA & Environmental Management	7,298	7,515	7,667	7,823	7,979
01.00366 - Management Services-From Other Functions	394,442	416,110	424,905	441,127	456,768
01.00368 - Co-Ordination & Administration	110,272	189,408	205,897	228,469	235,447
Livestock Markets - Operations Total	1,668,340	1,839,828	1,924,633	2,029,578	2,062,924
Expenditure Total	2,823,986	3,283,872	3,324,473	3,442,455	3,461,952
Operating Total	-1,457,937	-2,362,092	-118,424	-90,568	-159,286

5.01 - Livestock Markets

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Capital					
Income					
<u>Livestock Markets - Depreciation (Cap. Recovery)</u>					
01.09759 - Depreciation - City Development	-820,066	-1,057,888	-1,057,888	-1,057,888	-1,057,888
Livestock Markets - Depreciation (Cap. Recovery) Total	-820,066	-1,057,888	-1,057,888	-1,057,888	-1,057,888
Income Total	-820,066	-1,057,888	-1,057,888	-1,057,888	-1,057,888
Expenditure					
<u>Livestock Markets - Acquisition of Assets</u>					
01.09167 - Livestock Markets - Other Structures	2,279,097	4,629,094	280,000	0	280,000
Livestock Markets - Acquisition of Assets Total	2,279,097	4,629,094	280,000	0	280,000
<u>Livestock Markets - Asset Renewals - Maintenance</u>					
01.09174 - Livestock - Infrastructure - Road & Bridge & Footpath	0	75,000	0	0	0
01.09176 - Livestock Markets - Buildings - Non Specialised	0	100,000	0	0	0
01.09177 - Livestock Markets - Other Structures	36,585	20,000	100,000	0	0
01.09179 - Livestock Markets - Other Assets	15,000	100,000	0	0	0
01.09180 - Livestock Markets - Furniture and Fittings	4,723	0	0	0	0
Livestock Markets - Asset Renewals - Maintenance Total	56,308	295,000	100,000	0	0
Expenditure Total	2,335,405	4,924,094	380,000	0	280,000
Capital Total	1,515,339	3,866,206	-677,888	-1,057,888	-937,174
Available Funds Movement Prior to Restricted Asset Funding	57,402	1,504,114	-796,312	-1,148,456	-1,148,456
Restricted Assets					
<u>Livestock Markets - Restricted Assets</u>					
01.05833 - Internally Restricted Assets - Livestock Markets	-325,602	-1,791,114	493,912	830,456	612,174
Livestock Markets - Restricted Assets Total	-325,602	-1,791,114	493,912	830,456	612,174
Funds Available to (-), or Required From Rates and Other Council Revenue	-268,200	-287,000	-302,400	-318,000	-325,000

OPERATIONAL PLAN

Function No.

5.2

PRINCIPAL CITY DEVELOPMENT	FUNCTION Airport
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**Responsible Officer: Airport Operations Manager
Mr Lindsay Mason**

Function Objectives:

To provide an airport facility approved by the Civil Aviation Safety Authority that caters for private and commercial aviation operators and their passengers which operates at no cost to ratepayers and generates income to undertake improvements and further, generates sufficient funds to provide an amount for transfer to General Revenue.

Activity	Actions	Performance Targets/Service Level
Airsides Operations	Conduct regular and statutory maintenance program 3.1.18.6 Undertake Safety/Technical Audit utilising Civil Aviation Safety Authority approved auditor.	Runway in a safe working condition. All inspections satisfy CASA requirements Pavements meet CASA Standards for Safe Operation as Inspected Meet Requirements of MOS139. September annually
Management Services	Provide budget and operational advice and direction 3.1.18.1 Continue to lobby Federal and State Governments and utilise the resources of the Australian Airport Association to ensure continued viable access to Kingsford Smith Airport for regional airlines. 3.1.18.2 Maintain membership of the Australian Airport Association. 3.1.18.3 Implement the regional promotions program aimed at expanding the user base of the Airport. 3.1.18.7 Undertake an annual emergency exercise. 3.1.18.8 Monitor the extent of compliance to the Dubbo City Airport Transport Security Programme. 3.1.18.9 Maintain attendance of Regional Infrastructure Consultancy Meeting (RICM) 3.1.18.10 Maintain a watching brief on developments with respect to the proposed Badgerys Creek airport 4.4.1.1 Business Plans is developed for the Dubbo City Regional Airport following discussions with stakeholders.	Supervise Groundsman Works schedules completed Attain financial result in accordance with estimates Access to Kingsford Smith Airport maintained Membership renewed in July 2016 At least 175,000 RPT passengers utilise the Airport on an annual basis. One emergency exercise (either Table Top or Mock) complete per year as per MOS136 No breaches of transport security program Report complete on requirements for the Airport. Provide Council with updated information as received, including communication with Sydney Airport Corporation directly, or via Australian Airports Association No foreseeable business risks not identified.

OPERATIONAL PLAN

Function No.

5.2

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	Airport
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Activity	Actions	Performance Targets/Service Level
	4.4.1.2 Airlines are advised of any changes to fees associated with the adopted Business Plan for the Dubbo City Regional Airport three months prior to the commencement of any change in fees in accordance with IATA rules.	Council to notify airlines by March of any changes to fees.
Management Services - From Other Functions	Cost of services including:- management, financial, technical, information technology, and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Building Operations & Maintenance	Undertaken Building Asset Management Program	Buildings operational and presentable.
Landside Operations	Conduct regular mower and cleaning program	Grounds clean and tidy at all times.
Asset Management Program - Routine	Undertaken Building Asset Management Program	Buildings operational and presentable.
Asset Management Program - Cyclic	Undertaken 20 year Building Asset Management Program	Buildings operational and presentable.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of aircraft landings	9,305	9,400	Total operating expenses per passenger	\$11.71	\$11.33	Number of inspections that satisfy CASA requirements	100%	100%
Number of passengers per annum	175,000	185,000				% availability of aerodrome for unrestricted use	100%	100%
						Number of written complaints	Nil	Nil

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Airport - Infrastructure Pavements	1.9212	
Runway 05/23 Lighting Replacement		\$30,000
Runway Asphalt Overlay Runway 05/23		\$40,000
Internal Road from RFS to New GA Area		\$250,000
		\$320,000
Airport - Infrastructure Roads	1.9213	
Secure Car Park		\$308,581
Car Rental Car Park		\$350,000
		\$658,581

5.02 - Airport

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Airport - Charges & Fees</u>					
01.07198 - Sundry Income	-179,333	-194,610	-668,315	-698,585	-729,957
01.07200 - Passenger Fees	-3,032,574	-3,172,663	-3,311,030	-3,403,294	-3,503,901
Airport - Charges & Fees Total	-3,211,907	-3,367,273	-3,979,345	-4,101,879	-4,233,858
<u>Airport - Grants & Subsidies</u>					
01.07204 - Grant - Security Program	0	-48,119	-7,413,013	0	0
Airport - Grants & Subsidies Total	0	-48,119	-7,413,013	0	0
<u>Airport - Other Income</u>					
01.07199 - Internal Borrowing - Interest Forgone	79,574	72,120	64,288	126,060	47,415
01.07202 - Rentals	-160,650	-165,619	-179,761	-234,004	-239,854
Airport - Other Income Total	-81,076	-93,499	-115,473	-107,944	-192,439
Income Total	-3,292,983	-3,508,891	-11,507,831	-4,209,823	-4,426,297
Expenditure					
<u>Airport - Interest Charges & Depreciation</u>					
01.00401 - Depreciation	735,636	720,634	720,634	720,634	720,634
Airport - Interest Charges & Depreciation Total	735,636	720,634	720,634	720,634	720,634
<u>Airport - Maintenance</u>					
01.00397 - Asset Maintenance Program - Cyclic	3,500	0	0	0	0
01.00403 - Buildings Maintenance	1,200	0	0	0	0
Airport - Maintenance Total	4,700	0	0	0	0
<u>Airport - Operating Expenses</u>					
01.00391 - Airside Operations	212,960	222,346	228,222	234,260	240,465
01.00392 - Management Services	1,395,302	1,205,533	1,256,223	1,292,334	1,326,930
01.00393 - Management Services From Other Functions	211,658	217,152	177,394	184,434	189,105
01.00394 - Building Operations	327,602	343,987	349,194	372,198	377,122
01.00395 - Landside Operations	105,000	117,875	120,822	123,843	126,939
01.00402 - Airport - Less Charged to Functions	-38,219	-39,174	-40,154	-41,158	-42,187
Airport - Operating Expenses Total	2,214,303	2,067,719	2,091,701	2,165,911	2,218,374
Expenditure Total	2,954,639	2,788,353	2,812,335	2,886,545	2,939,008
Operating Total	-338,344	-720,538	-8,695,496	-1,323,278	-1,487,289
Capital					
Income					
<u>Airport - Depreciation (Capital Recovery)</u>					
01.09765 - Airport - Depreciation (Cap. Recovery)	-735,636	-720,634	-720,634	-720,634	-720,634
Airport - Depreciation (Capital Recovery) Total	-735,636	-720,634	-720,634	-720,634	-720,634
Income Total	-735,636	-720,634	-720,634	-720,634	-720,634

5.02 - Airport

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Airport - Acquisition of Assets</u>					
01.09201 - Airport Furniture & Fittings	5,582	0	0	0	0
01.09204 - Airport - Land	165,000	0	0	0	0
01.09206 - Airport - Buildings	0	0	0	0	300,000
Airport - Acquisition of Assets Total	170,582	0	0	0	300,000
<u>Airport - Asset Renewals - Maintenance</u>					
01.09208 - Airport - Other Structures	26,192	0	0	0	0
01.09209 - Airport - Furniture & Fittings	0	0	0	0	30,000
01.09212 - Airport - Infrastructure Pavements	300,000	320,000	9,965,421	686,000	0
01.09213 - Airport Infrastructure - Roads	0	658,581	301,713	0	0
01.09215 - Asset Renewal Airport - Buildings	23,164	0	0	0	0
Airport - Asset Renewals - Maintenance Total	349,356	978,581	10,267,134	686,000	30,000
Expenditure Total	519,938	978,581	10,267,134	686,000	330,000
Capital Total	-215,698	257,947	9,546,500	-34,634	-1,877,923
Available Funds Movement Prior to Restricted Asset Funding	-554,042	-462,591	851,004	-1,357,912	-1,357,912
Restricted Assets					
<u>Airport - Restricted Assets</u>					
01.05836 - Internally Restricted Assets - Airport	249,042	147,591	-1,173,004	1,027,912	1,539,923
Airport - Restricted Assets Total	249,042	147,591	-1,173,004	1,027,912	1,539,923
Funds Available to (-), or Required From Rates and Other Council Revenue	-305,000	-315,000	-322,000	-330,000	-338,000

OPERATIONAL PLAN

Function No.

5.3

PRINCIPAL CITY DEVELOPMENT ACTIVITY:	FUNCTION City Development
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**Responsible Officer: Manager City Development & Communications
Mrs Natasha Comber**

Function Objectives:

Facilitate the economic development of the City, implementation of the adopted Economic Development Strategy Plan with a view to increasing employment opportunities and maintaining population growth within the City along with expanding the level of services available to the regional community.

Activity	Actions	Performance Targets/Service Level
Economic Development	1.1.6.1 Provide support to businesses / agencies endeavouring to recruit skilled workers to the City. 2.2.5.9 Develop a mining industry services development strategy. 4.1.1.1 Undertake an annual review of the Economic Development Strategy. 4.1.1.2 Develop the annual Economic Development Action Plan. 2.4.1.2 Undertake an annual review of the Economic Profile of the City. 4.1.2.5 City Marketing program (web, media) support the attraction of skilled professionals. 2.2.5.8 Participate in the DCC / University of New South Wales mining working party to promote Dubbo as a Centre for sustainable mining.	No examples of opportunities to support industry sector recruitment campaigns overlooked. Strategy to be developed by August 2016. No reasonable criticism of strategy and action plan implementation. Review due May annually. Plan is to be developed in May and adopted by 30 June annually. Economic Profile updated by June annually. A minimum of 6,895 skilled professionals in the City (increased from 6,157) (measured through the ABS Census). Active participation on the Mining Working Party.
City Development/Partnerships	Implement the Economic Development Strategy	Increase number of new business and expansion of existing business.
Other Promotions/Activities	4.1.2.1 Continue to partner with other regional cities in the "Evocities" programme.	Evocities membership is maintained
Management Services - from other Functions	Cost of services including:- management, technical, information technology and corporate overhead provided to this function.	Amount charged are accepted as reasonable for the level of service provided.

OPERATIONAL PLAN

Function No.

5.3

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	City Development
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Activity	Actions	Performance Targets/Service Level
Economic Development Projects	4.1.1.3 Implement the annual Economic Development Action Plan.	Responsible parties are monitored for timeliness of actions
	4.1.3.1 Implement the Economic Development Strategy for the City.	The level of development in the City increases as measured by annual Development Application Values.
	4.1.3.2 Develop and publish an annual economic/demographic profile of the City.	Due March annually. Published by June
	4.1.3.3 Report quarterly on the implementation of the Economic Development Strategy.	Reports submitted in the financial reporting cycle
	4.1.3.4 Support and promote local business development activities, such as development programmes, seminars and business awards.	Minimum of two development programmes are supported
	4.1.3.5 Support where necessary initiatives by major investors to establish operations in Dubbo.	Provide support as necessary
	4.1.3.6 Quarterly update programme is implemented to monitor and maintain key statistical information.	All information supplied to prospective investors is accurate, relevant and timely.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of enquiries for assistance/ information received by Economic Development	170	170	Cost per enquiry	\$1,280	\$1,276	Customer satisfaction with Ec Development services	-	80%
City Development Programs implemented/supported	20	15				Estimate Residential Population (ABS)	40,975	41,384
Number of enquiries managed via Evo Central	370	370	Enquires Resulting in Actual New Residents	135	135	Number of complaints	Nil	Nil
Number of Industry Family and network events attended	4	12				Number of subscriptions to City Development Invest in Dubbo Newsletter	110	150
Number of City Development Invest in Dubbo newsletters	2	4						

Key Projects**Operational Program:**

Project	Link to Capital Works Program	2016/2017
Economic Development Projects	1.00433	\$100,000
CBD Ignite Program		<u>\$115,853</u>
		\$215,853

5.03 - City Development

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>City Development - Other Income</u>					
01.07211 - Sundry Income	-31,573	0	0	0	0
City Development - Other Income Total	-31,573	0	0	0	0
Income Total	-31,573	0	0	0	0
Expenditure					
<u>City Development - Industrial Development</u>					
01.00425 - Economic Development	362,864	401,448	415,837	419,365	433,404
01.00432 - City Development	45,500	45,575	44,652	43,508	43,490
City Development - Industrial Development Total	408,364	447,023	460,489	462,873	476,894
<u>City Development - Promotions</u>					
01.00422 - Other Promotions/Activities	91,411	94,516	98,295	99,419	100,306
01.00424 - Management Services From Other Functions	89,338	97,620	99,951	103,810	107,554
01.00433 - Economic Development Projects	302,573	215,853	135,147	100,000	100,000
City Development - Promotions Total	483,322	407,989	333,393	303,229	307,860
Expenditure Total	891,686	855,012	793,882	766,102	784,754
Operating Total	860,113	855,012	793,882	766,102	784,754
Available Funds Movement Prior to Restricted Asset Funding	860,113	855,012	793,882	766,102	766,102
Restricted Assets					
<u>City Development - Restricted Assets</u>					
01.05839 - Internally Restricted Assets - City Development	-146,690	32,950	38,789	40,758	41,572
City Development - Restricted Assets Total	-146,690	32,950	38,789	40,758	41,572
Funds Available to (-), or Required From Rates and Other Council Revenue	713,423	887,962	832,671	806,860	826,326

OPERATIONAL PLAN

Business No.

5.4

PRINCIPAL CITY DEVELOPMENT ACTIVITY:	BUSINESS Property Development
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**Responsible Officer: Manager Commercial Facilities
Mr Simon Tratt**

Business Objectives:

To undertake a residential land development programme which provides land at market prices in response to market forces and which provides funding for ongoing development opportunities and provides funding for one off major projects. Provides an annual dividend to general Revenue.

To provide sufficient land at the shortest possible lead time of industrial land to meet market requirements with such land marketed at a break-even price.

Activity	Actions	Performance Targets/Service Level
Ground Maintenance / Sundries	Implement a regular grounds maintenance program	All grounds clean and tidy, and in serviceable condition.
<i>Residential Land - Management Services.</i>	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
	4.4.2.3 Undertake construction of residential allotments based on market conditions.	Meet residential land market requests and achieve a ROI of 10%. ROI to include land value at its purchase price plus CPI
Other Land	Costs of investigating acquisition of property outside of councils portfolio	Undertake necessary investigation in a cost effective manner and accurately capture all costs
<i>Industrial Land - Management Services</i>	Co-ordinate the design, construction and sale of industrial land.	Have a minimum of 5 service industrial allotments available for sale
<i>Property Portfolio - Management Services</i>	Oversee the Council Property Portfolio	Meet all Council land requests
	Develop a user friendly portfolio, including land acquisitions and disposals policies	Policies and portfolio documentation must be complete, logical and able to be understood and implemented
	4.4.2.1 Maintain a comprehensive database of property market statistics and indicators from which to monitor the Dubbo market for residential and industrial development.	10% return on investment (measured by net profit over assets employed, on a commercial accounting basis).
	4.4.1.1 Business Plans are developed for the Dubbo City Regional Airport, Regional Livestock Markets, Dubbo City Holiday Park and Property Development following discussions with stakeholders.	No foreseeable business risks not identified.
	1.4.4.2 Identify and take advantage of opportunities to add to Council's land portfolio in regard to the "River spine" of the urban area as defined in the Open Space Masterplan and Recreation Strategy.	Maintain watching brief to identify opportunities

OPERATIONAL PLAN

Business No.

5.4

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	BUSINESS	Property Development
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Key Performance Indicators - Land Development

Workload	Curr		Est		Efficiency		Curr		Est		Effective.	Curr		Est	
Review residential and industrial land holdings and report to Council	Yes		Yes		No. of residential land available for sale		33		33		Number of industrial lots available for sale - Moffat Estate		6		5
Number of lots sold					Respond to all land sales within 24 hours		95%		95%						
- Industrial		2		2											
- Residential		15		15											
Review and provide a report on DCC Property Portfolio	Yes		Yes		Residential Return on Investment % (including land value)		13%		10%		Feasibility analysis provided with all industrial developments	Yes			Yes
											Feasibility analysis provided with all residential developments	Yes			Yes
Number of Projects assistance required		5		4	Acquisitions and Disposals Strategy is adopted by Council		No		Yes		Number of Acquisitions and Disposals processed		4		6
Audit Council Maintenance Schedule for Property	Yes		Yes		Building asset management plan updated annually and adopted by Council		Yes		Yes		All projects are managed to the agreed brief	Yes			Yes

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Asset Construction - Stormwater	1.9234	
Keswick Stage 4 Release 3A		\$ 200,000
Keswick Stage 4 Release 3B		\$ 407,000
		\$ 607,000
Asset Construction - Water	1.9238	
Keswick Stage 4 Release 3A		\$ 160,000
Keswick Stage 4 Release 3B		\$ 220,000
		\$ 380,000
Asset Construction - Sewer	1.9240	
Keswick Stage 4 Release 3A		\$ 60,000
Keswick Stage 4 Release 3B		\$ 125,000
		\$ 185,000
Asset Construction - Roads	1.9242	
Moffat Estate		\$ 700,000
Keswick Stage 4 Release 3A		\$ 900,000
Keswick Stage 5 - Works		\$ 605,000
		\$ 2,205,000

5.04 - Property Development

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Property Development - Interest on Investments</u>					
01.07224 - Interest On Investment-Land Development	0	0	-116,138	-52,094	0
Property Development - Interest on Investments Total	0	0	-116,138	-52,094	0
<u>Property Development - Other Income</u>					
01.07222 - Other Property Rental & Sundry Income	-11,121	-9,153	-9,153	-9,153	-9,153
Property Development - Other Income Total	-11,121	-9,153	-9,153	-9,153	-9,153
<u>Property Development - Profit on Sale Real Estate</u>					
01.07214 - Real Estate Sales	-3,696,264	-3,651,760	-2,468,560	-3,371,000	-3,104,000
01.07216 - Less: Development Costs In Previous Year	828,678	52,820	229,204	159,634	217,609
01.07217 - Development Costs - Future Year Releases	-450,000	-1,032,891	-10,000	-10,000	-10,000
01.07218 - Less: Agents Commission	33,453	38,500	40,260	64,587	39,948
01.07219 - Less : Legal Fees	25,000	22,000	27,420	15,381	17,094
01.07220 - Less: Development Costs In Year	1,687,822	1,786,453	465,050	566,670	572,000
Property Development - Profit on Sale Real Estate Total	-1,571,311	-2,784,878	-1,716,626	-2,574,728	-2,267,349
Income Total	-1,582,432	-2,794,031	-1,841,917	-2,635,975	-2,276,502
Expenditure					
<u>Property Development - Operating Expenses</u>					
01.00453 - Ground Sundry Expenses	10,613	10,825	11,041	11,263	13,515
01.00457 - Residential Land - Management Services	126,726	130,398	135,628	141,502	147,758
01.00461 - Land Other Expenses	15,983	14,928	15,300	15,682	18,673
01.00463 - Industrial Land - Management Services	57,199	56,727	59,062	61,573	64,243
01.00480 - Less:Services Provided To Functions	-69,821	-71,357	-74,570	-78,036	-79,732
01.00481 - Dubbo City Council Property Portfolio	68,284	71,809	75,019	78,556	80,385
Property Development - Operating Expenses Total	208,984	213,330	221,480	230,540	244,842
Expenditure Total	208,984	213,330	221,480	230,540	244,842
Operating Total	-1,373,448	-2,580,701	-1,620,437	-2,405,435	-2,031,660
Capital					
Income					
<u>Property Development - Cost of Real Estate Sold</u>					
01.09774 - Capital Development Costs Transferred	-828,678	-52,820	-229,204	-159,634	-217,609
Property Development - Cost of Real Estate Sold Total	-828,678	-52,820	-229,204	-159,634	-217,609
<u>Property Development - Depreciation (Cap Recovery)</u>					
01.09776 - Long Term Debtor - Property Development	-451,250	-451,250	-451,250	0	0
Property Development - Depreciation (Cap Recovery) Total	-451,250	-451,250	-451,250	0	0
Income Total	-1,279,928	-504,070	-680,454	-159,634	-217,609

5.04 - Property Development

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Property Development - Acquisition of Assets</u>					
01.09234 - Assets Const - Land Development - Stormwater	772,000	607,000	0	760,000	0
01.09238 - Assets Const - Land Development - Water	775,000	380,000	0	280,000	0
01.09240 - Assets Const - Land Development - Sewer	65,000	185,000	0	140,000	0
01.09242 - Assets Const - Land Development - Roads	588,472	2,205,000	1,020,000	1,920,000	90,000
Property Development - Acquisition of Assets Total	2,200,472	3,377,000	1,020,000	3,100,000	90,000
<u>Property Development - Development of Real Estate</u>					
01.09232 - Assets Construction Future Releases	450,000	1,032,891	10,000	10,000	10,000
Property Development - Development of Real Estate Total	450,000	1,032,891	10,000	10,000	10,000
Expenditure Total	2,650,472	4,409,891	1,030,000	3,110,000	100,000
Capital Total	1,370,544	3,905,821	349,546	2,950,366	-2,149,269
Available Funds Movement Prior to Restricted Asset Funding	-2,904	1,325,120	-1,270,891	544,931	544,931
Restricted Assets					
<u>Property Development - Restricted Assets</u>					
01.05842 - Internally Restricted Assets - Property Developmen	-221,009	-1,562,120	1,031,891	-785,931	1,902,269
01.05844 - DCC Headworks	-10,087	0	0	0	0
Property Development - Restricted Assets Total	-231,096	-1,562,120	1,031,891	-785,931	1,902,269
Funds Available to (-), or Required From Rates and Other Council Revenue	-234,000	-237,000	-239,000	-241,000	-247,000

OPERATIONAL PLAN

Function No.

5.5

PRINCIPAL ACTIVITY: CITY DEVELOPMENT	FUNCTION: Dubbo City Holiday Park
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**Responsible Officer: Manager Commercial Facilities
 Mr Simon Tratt**

Function Objectives:

To operate a AAAT classified 4.5 star caravan park that provides facilities and services consistent with contemporary tourist expectations which operates at no cost to ratepayers and generates income to undertake improvement whilst providing an annual dividend to General Revenue.
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Activity	Actions	Performance Targets/Service Level
Management Services - from other functions	Cost of services including:- management , financial, technical, information technology and corporate	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	4.4.1.1 Business Plans are developed for the Dubbo City Regional Airport, Regional Livestock Markets, Dubbo City Holiday Park and Property Development following discussions with stakeholders.	No foreseeable business risks not identified.
	4.4.4.1 Monitor security breaches and develop strategies where appropriate to ensure Park remains a safe environment for users.	No examples of reasonable criticism of the operation and/or facilities of the park.
	4.4.4.2 Review the rating criteria developed by AAA Tourism to ensure that the Park's long term Capital Improvement Programme is relevant to achieving a minimum 4 star rating.	AAA Tourism rating is four (4) stars.
Grounds Operations	Conduct regular pool & playground maintenance program	All grounds clean and tidy Maintain AAAT rating Pool & Playground are clean, safe and functional.
Marketing & Promotion	4.4.4.4 Implement a promotion programme which includes membership of the Top Tourist Park chain.	Costs incurred are measurable and reasonable for the returns achieved.
Building Operations	Conduct regular building maintenance program.	All buildings clean, safe and serviceable
Asset Management Program - Routine	Undertaken Building Asset Management Program	Buildings operational and presentable
Asset Management Program - Cyclic	4.4.4.5 Review and update the Capital Works Programme to ensure that the Caravan Park remains one of the leading caravan parks in the region.	Buildings maintained in a satisfactory condition.
	4.4.4.6 Develop and implement a quality assurance programme for the Park.	Program has systematic measurement, compares to a standard, includes process monitoring and feedback loop.

OPERATIONAL PLAN

Function No.

5.5

PRINCIPAL CITY DEVELOPMENT ACTIVITY: CITY DEVELOPMENT	FUNCTION: Dubbo City Holiday Park
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Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of			Total operating			% Utilisation of		
- Family Unit 6 berth	2	3	Operating Expenses per site	<75% of revenue	\$7,492	- Family Units 6 berth	52	60
- Family Unit 5 berth	6	5				- Family Units 5 berth	45	65
- Deluxe Cabin	8	8	Average Length of Stay	2.07	2	- Deluxe Cabin	65	73
- Family Budget Cabin	13	8				- Family Budget Cabin	52	70
- Studio Cabin	9	9				- Studio Cabin	70	73
- Ensuite Powered Sites	10	10				- Ensuite Powered Sites	52	55
- Drive thru	27	30				- Drive thru Sites	80	80
- Powered sites	27	42				- Powered Sites	60	65
- Tent sites	25	9				- Tent Sites	18	15
-Unpowered Caravan Sites	0	10				- Unpowered Caravan Sites	0	50
	134	134						
No. of sites used per annum	20,000	25,000				Has Park maintained its 4 Star AAAT rating	Yes	Yes
						Number of written complaints relating to facilities or staff	2	3

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Other Structures	1.9277	
Shade Sails - Jumping Pillow		\$ 35,000
		\$ 35,000
Asset Renewals - Other	1.9262	
Concrete Pool Relining		\$ 12,000
		\$ 12,000
Asset Renewals - Other Structures	1.9265	
Jumping Pillow Shade Structure		\$ 40,000
		\$ 40,000
Asset Renewals - Buildings	1.9276	
Southern Amenities		\$ 115,000
		\$ 115,000

5.05 - Holiday Park

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Holiday Park - Charges & Fees</u>					
01.07237 - Rents & Fees	-1,455,796	-1,577,132	-1,671,760	-1,772,066	-1,878,390
Holiday Park - Charges & Fees Total	-1,455,796	-1,577,132	-1,671,760	-1,772,066	-1,878,390
<u>Holiday Park - Other Income</u>					
01.07235 - Sundry Income	-47,647	-31,244	-32,452	-33,614	-34,617
01.07239 - Internal Borrowing - Interest Forgone	22,178	17,849	13,343	8,656	3,780
Holiday Park - Other Income Total	-25,469	-13,395	-19,109	-24,958	-30,837
Income Total	-1,481,265	-1,590,527	-1,690,869	-1,797,024	-1,909,227
Expenditure					
<u>Holiday Park - Interest Charges & Depreciation</u>					
01.00486 - Depreciation	163,489	159,635	159,635	159,635	159,635
Holiday Park - Interest Charges & Depreciation Total	163,489	159,635	159,635	159,635	159,635
<u>Holiday Park - Maintenance</u>					
01.00500 - Asset Maintenance Program - Routine	28,050	62,732	64,463	66,248	67,273
01.00502 - Asset Maintenance Program - Cyclic	25,962	23,966	20,023	20,497	20,907
Holiday Park - Maintenance Total	54,012	86,698	84,486	86,745	88,180
<u>Holiday Park - Operating Expenses</u>					
01.00490 - Management Services From Other Functions	101,501	107,064	108,315	112,684	115,716
01.00492 - Management Services	691,460	795,068	837,698	879,136	920,983
01.00494 - Grounds Operations	65,253	46,562	48,403	49,312	50,258
01.00495 - Marketing and Promotion	73,058	78,581	84,710	89,803	95,512
01.00497 - Operating Costs	17,000	18,050	19,153	19,848	20,245
01.00498 - Building Operations	146,827	118,446	125,042	131,932	137,933
Holiday Park - Operating Expenses Total	1,095,099	1,163,771	1,223,321	1,282,715	1,340,647
Expenditure Total	1,312,600	1,410,104	1,467,442	1,529,095	1,588,462
Operating Total	-168,665	-180,423	-223,427	-267,929	-320,765
Capital					
Income					
<u>Holiday Park - Depreciation (Capital Recovery)</u>					
01.09781 - Depreciation - City Development	-163,489	-159,635	-159,635	-159,635	-159,635
Holiday Park - Depreciation (Capital Recovery) Total	-163,489	-159,635	-159,635	-159,635	-159,635
<u>Holiday Park - Proceeds from Sale of Assets</u>					
01.09779 - Holiday Park - Plant & Equipment	-109,091	0	0	0	0
Holiday Park - Proceeds from Sale of Assets Total	-109,091	0	0	0	0
Income Total	-272,580	-159,635	-159,635	-159,635	-159,635

5.05 - Holiday Park

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Holiday Park - Acquisition of Assets</u>					
01.09263 - Holiday Park - Plant & Equipment	1,909	0	0	0	0
01.09264 - Holiday Park - Furniture & Fittings	24,953	0	0	0	0
01.09266 - Holiday Park - Buildings	6,255	0	0	0	0
01.09269 - Holiday Park - Infrastructure	78,643	0	0	0	0
01.09272 - Holiday Park - Furniture & Fittings	38,708	0	0	0	0
01.09277 - Holiday Park - Other Structures	0	35,000	0	0	0
Holiday Park - Acquisition of Assets Total	150,468	35,000	0	0	0
<u>Holiday Park - Asset Renewals - Maintenance</u>					
01.09262 - Holiday Park - Other Assets	0	12,000	0	0	0
01.09265 - C/Park - Other Structures	85,391	40,000	0	0	18,000
01.09274 - Holiday Park - Plant & Equipment	7,600	0	0	0	0
01.09276 - Asset Renewal - Buildings	345,101	115,000	50,000	30,000	0
Holiday Park - Asset Renewals - Maintenance Total	438,092	167,000	50,000	30,000	18,000
Expenditure Total	588,560	202,000	50,000	30,000	18,000
Capital Total	315,980	42,365	-109,635	-129,635	-462,400
Available Funds Movement Prior to Restricted Asset Funding	147,315	-138,058	-333,062	-397,564	-397,564
Restricted Assets					
<u>Holiday Park - Restricted Assets</u>					
01.05845 - Internally Restricted Assets - Holiday Park	-347,315	-61,942	133,062	197,564	262,400
Holiday Park - Restricted Assets Total	-347,315	-61,942	133,062	197,564	262,400
Funds Available to (-), or Required From Rates and Other Council Revenue	-200,000	-200,000	-200,000	-200,000	-200,000

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL ACTIVITY: CITY DEVELOPMENT	FUNCTION City Marketing & Communications
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**Responsible Officer: Manager City Development & Communications
Mrs Natasha Comber**

Function Objectives:

To provide an effective and efficient city marketing, corporate communications and city information service in a professional manner.

Activity	Actions	Performance Targets/Service Level
Design & Production Services	Provide design and production services to the organisation.	Amounts charged are accepted as reasonable for the level of service provided.
City Promotions Program	Funding/resources to implement marketing and promotion activities	Any relevant co-funding opportunities are recognised.
	4.1.2.2 Implement the adopted Marketing and Communication Programme for the City.	All promotional activities are utilised to promote Dubbo as a leading regional centre.
	4.1.2.3 Report on progress and performance of current Marketing and Communication Strategy for the City (City Development Delivery Plan)	Progress report submitted to Council in November and May annually on implementation of City Marketing Strategy.
	4.1.2.4 Communicate with industry to provide information on co-operative campaign/promotional opportunities.	Opportunities communicated via monthly e-updates, targeted emails, industry meetings and one on one meetings.
	4.1.3.6 Quarterly Update Programme is implemented to monitor and maintain key statistics and information.	All information supplied to prospective investors is accurate, relevant and timely.
	4.2.1.1 Develop and implement an 12 month City Development Strategy and Delivery Plan.	100% of identified actions completed.
	4.2.1.4 Report on the progress and performance of the 12 month City Development Strategy and Delivery Plan.	Financial support contributed to promotional campaigns by industry.
	4.2.1.5 Communicate with industry to provide information on local, regional and state cooperative campaign/promotional opportunities.	100% of relevant local, regional and state cooperative promotions opportunities communicated to industry.

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	City Marketing & Communications
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Activity	Actions	Performance Targets/Service Level
Events Attraction / Delivery	4.2.1.6 Dubbo City Development Partnerships Programme is maintained.	A minimum of 130 partners involved in the City Partnership Programme.
	4.2.2.4 Undertake monthly and quarterly reviews and updates of key information and promotional material.	Weekly reviews of the City Promotional website and quarterly reviews of the key promotional materials ensures accuracy, relevance and timeliness.
	4.3.1.1 All key promotional activities reflect the City Brand and support key brand messages.	80% stakeholder satisfaction with key areas of the Promotions Programme.
	4.3.2.1 City Promotions Strategy and other associated programmes and strategies to include activities that support local promotion and community pride on being home of the TWPZ.	All relevant promotional activities within the City Promotions Strategy and Action Plan support local promotion of Taronga Western Plains Zoo (TWPZ). No key opportunity to collaborate with the TWPZ is overlooked.
	5.3.5.1 Implement Community Consultation procedures in line with Council's Community Engagement Policy.	Community satisfaction with the current level of communication with the community (target - 85%, current level is 62%).
	1.3.5.1 Review and Implement the Dubbo City Event Strategy as adopted (City Development Delivery Plan)	All actions in the Dubbo City Event Strategy are completed each year.
	1.4.3.3 Implement the City Events Strategy and City Promotions Action Plan (City Development Delivery Plan)	Financial support contributed to promotional campaigns by industry.
	1.4.5.7 Develop Regional RV and Caravanning positioning paper in cooperation with Inland NSW and Destination Management Plan working group	Action supported through the Destination Management Plan
	4.1.2.6 Deliver two (2) major campaigns targeting key tourism markets annually.	No major initiative/opportunities are overlooked to support attraction of skilled professionals and visitors
	4.1.2.7 Deliver at least one major campaign/initiative promoting Dubbo City as service/retail centre.	Campaigns delivered on time and on budget, no major initiative/opportunities are overlooked.

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT
	FUNCTION City Marketing & Communications

Activity	Actions	Performance Targets/Service Level
Staff Communications	5.4.3.4 Review, update and implement the Internal Communications Strategy.	Strategy and report presented in December annually.
Corporate Communications	Prepare Annual Report	Meet requirements of the 1993 Local Government Act as a minimum.
	1.4.3.4 Implement the Corporate Communications Programme.	Positive opinion of the Organisation is achieved and no reasonable criticism of performance of corporate communications.
	5.3.5.2 Review the adopted Social Media Policy.	Policy reviewed annually.
	5.4.3.1 Review, update and submit to Council a draft Corporate Communications Strategy.	Overall satisfaction with performance of Council measured biannually - target 85%
	5.4.3.2 Implement as required and report to Council annually on the achievements in implementing the adopted Corporate Communications Strategy.	Report provided in June annually
	5.4.3.3 Provide communications support to major projects.	All major projects provided support
Visitors Information Services	4.2.2.1 Provide an effective City Information service that promotes the City and its various attractions and services.	Visitor Information Centre operates 365 days a year.
	4.2.2.6 Monitor commercial accommodation occupancy rates for trends.	Average commercial accommodation occupancy rate increases by an average of 2% over the average of the past 3 years.
	4.2.2.7 Conduct an annual City Promotions Program Customer Satisfaction Survey.	80% stakeholder satisfaction with key areas of the Promotions Programme.
		Average commercial accommodation occupancy rate increases by an average of 2% over the average of the past 3 years (2012 – 2014) which is 65.06%.
		80% stakeholder satisfaction with key areas of the Promotions Programme.

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION City Marketing & Communications
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Activity	Actions	Performance Targets/Service Level
Visitors Information Centre Operations	4.2.2.2 Develop and implement a program for all permanent staff and Ambassadors of the Visitor Information Centre (VIC) to spend at least 35 hours p.a. each on familiarisations across all sectors of the City.	100% of visitors rate tourism/visitor information services as satisfactory.
	4.1.2.8 Distribute a series of information packages for the various market segments that provide information for the following enquiry types: - events and conferences - visitor - investment - new resident	90% of Visitor Information Centre customers satisfied with equability of service provided (as measured by rolling survey).
	4.1.2.9 Undertake a monthly rolling customer satisfaction survey	Surveys undertaken
	4.2.2.3 Review service levels and Capital Works Programme to ensure that the VIC maintains its Visitor Information Network Accreditation.	Level one accreditation maintained.
	4.2.2.8 Promote community use of the event staging and seating area deck	Deck area is utilised by the community
Trading Stock Purchases	Manage souvenirs available for sale to ensure products are popular and cost effective	To increase yield per customer.
Management Services-From Other Function	Cost of services including:- management , financial, technical, information technology and corporate	Amounts charged are accepted as reasonable for the level of service provided.
Management Services from other Functions	Cost of Services including:- management, financial, technical, information technology, parks and landcare services and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Asset Management Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program	Buildings maintained in a satisfactory condition.

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL CITY DEVELOPMENT	FUNCTION City Marketing & Communications
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Local retail/CBD campaigns or activities	3	4	Industry funding for City Marketing campaigns	\$230,031	\$25,000	Number of placed or supported positive media articles	20	20
Visitor Attraction Campaigns	2	2	Number of people maintained / on Communications Database	1478	1400	Number of visits to city website dubbo.com.au	175,000	200,000
Support Destination NSW / Inland Tourism collaborative / initiatives	2	3	City Development Delivery Plan is adopted by Council.	Yes	Yes	Key stakeholder satisfaction with City Development program	80%	80%
						Number of City Development Partners	180	180
Number of event bids submitted/supported	8	6				Successful event bids	1	2
Number of City Development Newsletter	12	12				Number of events assisted	50	50
Visitor Satisfaction surveys completed	60	100				Average occupancy % of commercial accommodation	64%	64%
Industry surveys conducted	2	2				Level 1 Accreditation maintained	Yes	Yes
Number of hours Visitors Information Centre opened	2,912	2,912	Total operating expenses for Visitors Information Centre per attendee. (operating exp/door count only)	\$ 7.50	\$ 6.50	Number of complaints regarding service by staff of the VIC	Nil	Nil
Number of attendees at Visitors Info Centre	80,000	90,000	Average Souvenir purchases per visitor at VIC (souvenir income/door count)	\$ 0.87	0.90	Satisfaction with quality of service provided	95%	95%
Number of City Tours conducted	8	8	Satisfaction with quality of information provided	95%	95%	Number of City Ambassadors	10	10

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	FUNCTION	City Marketing & Communications
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of Visitor Information Packs mailed out/emailed/downloaded	700	700						
Media releases	250	250	Number of Web Administrators	20	20	Number of visits to Council website dubbo.nsw.gov.au	157,000	165,000
Media Enquires	600	600	Client satisfaction with communication services	80%	80%			
Council Meetings attended	22	22						
			Total organic reach of Dubbo City (facebook profile)	219,105	230,000			
			Total organic reach of Dubbo City Council (facebook profile)	-	200,000			
						Number of engaged followers of Dubbo City (Facebook profile)	28,778	30,000
						Number of engaged followers of Dubbo City Council (Facebook profile)	1500	30,000
Weekly placements City Connection	52	52	Design Service charges to Council Divisions	\$144,079	\$137,296	Community engagement opportunities promoted	Yes	Yes
Annual Report to residents completed	Yes	Yes						
State of the City Report completed	Yes	Yes						
Statutory Report developed and provided to Minister	Yes	Yes						
Communications Strategy revised and updated in June	Yes	Yes	Corporate Communication policies adhered to	Yes	Yes			

OPERATIONAL PLAN

Function No.

5.6

PRINCIPAL CITY DEVELOPMENT ACTIVITY:	FUNCTION City Marketing & Communications
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Internal Communications Strategy revised and updated in December	Yes	Yes						
Staff information sessions held	2	2						
Staff newsletters produced	4	4						
GM monthly updates to staff	11	11						

Key Projects

Operational Program:

Project	Link to Capital Works Program	2016/2017
Event Development	1.01704	\$52,000

5.06 - City Marketing & Communications

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>City Marketing & Comm - Grants & Subsidies</u>					
01.07526 - Tourism Grant	-677	-704	-725	-739	-754
City Marketing & Comm - Grants & Subsidies Total	-677	-704	-725	-739	-754
<u>City Marketing & Communications - Other Income</u>					
01.07530 - Industry Collaborative Campaigns	-11,086	-9,710	-5,994	-10,114	-10,316
01.07532 - Sundry Income	-242,987	-77,744	-182,765	-12,780	-186,195
01.07533 - Ad Hoc Bus Tours	-200	-200	-200	-200	-200
01.07534 - Souvenir Sales	-73,819	-73,177	-74,639	-76,133	-77,655
01.07536 - Other Ticket Sales	-2,509	-2,500	-2,500	-2,500	-2,500
City Marketing & Communications - Other Income Total	-330,601	-163,331	-266,098	-101,727	-276,866
Income Total	-331,278	-164,035	-266,823	-102,466	-277,620
Expenditure					
<u>City Marketing - Interest Charges & Depreciation</u>					
01.01014 - Depreciation	28,536	46,362	46,362	46,362	46,362
City Marketing - Interest Charges & Depreciation Total	28,536	46,362	46,362	46,362	46,362
<u>City Marketing & Comm - Less Services Provided</u>					
01.01021 - Less : Services Provided To Other Functions	-667,429	-732,155	-685,448	-740,264	-728,515
City Marketing & Comm - Less Services Provided Total	-667,429	-732,155	-685,448	-740,264	-728,515
<u>City Marketing & Communications - City Promotions</u>					
01.01690 - Design & Production Services	100,000	94,455	98,380	101,418	106,152
01.01695 - City Promotions Program	807,571	616,392	716,056	586,418	730,622
01.01704 - Events Attraction / Delivery	92,500	52,000	52,000	52,000	52,000
City Marketing & Communications - City Promotions Total	1,000,071	762,847	866,436	739,836	888,774
<u>City Marketing & Communications - Maintenance</u>					
01.01008 - Asset Maintenance Program - Routine	4,284	8,370	8,708	4,791	4,887
01.01010 - Asset Maintenance Program - Cyclic	22,019	22,646	18,978	19,318	19,664
City Marketing & Communications - Maintenance Total	26,303	31,016	27,686	24,109	24,551
<u>City Marketing & Communications - Public Relations</u>					
01.01693 - Staff Communications	3,000	3,000	3,000	3,000	3,000
01.01694 - Corporate Communications	547,086	591,605	575,972	589,750	611,267
City Marketing & Communications - Public Relations Total	550,086	594,605	578,972	592,750	614,267
<u>City Marketing & Communications - Tourism</u>					
01.00998 - Visitors Information Services	277,220	293,997	297,336	308,821	323,018
01.01000 - Visitors Information Centre Operation	175,797	142,773	145,214	150,482	154,369
01.01002 - Trading Stock Purchases	55,344	52,504	53,553	54,624	55,717
01.01006 - Management Services-From Other Function	85,630	91,207	91,617	95,437	98,126
City Marketing & Communications - Tourism Total	593,991	580,481	587,720	609,364	631,230
Expenditure Total	1,531,558	1,283,156	1,421,728	1,272,157	1,476,669

5.06 - City Marketing & Communications

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating Total	1,200,280	1,119,121	1,154,905	1,169,691	1,199,049
Capital					
Income					
<u>City Marketing - Depreciation (Capital Recovery)</u>					
01.09849 - Depreciation - Community Services	-28,536	-46,362	-46,362	-46,362	-46,362
City Marketing - Depreciation (Capital Recovery) Total	-28,536	-46,362	-46,362	-46,362	-46,362
Income Total	-28,536	-46,362	-46,362	-46,362	-46,362
Expenditure					
<u>City Marketing & Comm- Acquisition of Assets</u>					
01.09486 - City Image - Other Structures	75,000	0	0	0	0
City Marketing & Comm- Acquisition of Assets Total	75,000	0	0	0	0
Expenditure Total	75,000	0	0	0	0
Capital Total	46,464	-46,362	-46,362	-46,362	1,152,687
Available Funds Movement Prior to Restricted Asset Funding	1,246,744	1,072,759	1,108,543	1,123,329	1,123,329
Restricted Assets					
<u>City Marketing - Restricted Assets</u>					
01.05848 - Internally Restricted Assets - City Marketing	-140,430	60,963	77,096	86,587	88,182
City Marketing - Restricted Assets Total	-140,430	60,963	77,096	86,587	88,182
Funds Available to (-), or Required From Rates and Other Council Revenue	1,106,314	1,133,722	1,185,639	1,209,916	1,240,869

OPERATIONAL PLAN

Business No.

5.7

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT
BUSINESS	Showground

**Responsible Officer: Director Corporate Development
Mr Ken Rogers**

Business Objectives

To provide a modern public showground facility that is a venue for a wide variety of user group activities.

To market the facilities of the Showground and fulfil the needs of a wide variety of users which results in the Dubbo Showground becoming a major contributor to the economic well being of the City of Dubbo.

To fund the operation and maintenance of the Showground to a suitable standard.

Activity	Actions	Performance Targets/Service Level
Show and Sale Set Up	Provide appropriate infrastructure and service for shows and sales	Showground is secured outside working hours.
Marketing and Promotions	4.4.5.2 Implement the marketing programme aimed at increasing the revenue of the facility.	Increase profile of Showground
Management Services - From Other Functions	Cost of Services including:- Management, Administration, Corporate Development, Information Technology & Corporate Overheads provided to this function.	Amounts charged and accepted as reasonable for the level of service provided.
Management Services	Provide pertinent financial and operational advice and instructions 4.4.5.1 Survey major event organisers of the Showground facility on an ongoing basis to ensure satisfaction levels retained, and return business achieved.	Attain financial result in accordance with estimates 70% of users are satisfied with facilities and services. (as shown by survey).
Grounds Operations	Implement a regular grounds maintenance program Undertake operation of the Showground	All grounds clean and tidy, and in serviceable condition. Showground is provided in a cost effective manner and available at all times.
Building Operations	Conduct regular building maintenance program	All buildings clean, safe and serviceable.
Bar - Expo Centre	Engage staff and supplies, supervise operations	Users satisfied with service provided and such service is provided in a cost effective manner.

OPERATIONAL PLAN

Business No.

5.7

PRINCIPAL ACTIVITY:	CITY DEVELOPMENT	BUSINESS	Showground
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Activity	Actions	Performance Targets/Service Level
Asset Management Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable.
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Programme	Buildings maintained in a satisfactory condition.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of days Expo Centre used		60	Total operating expenses per day (365 days)	\$3,725	\$3,553	Number of written complaints relating to facilities or staff	Nil	Nil
Number of events Showground used								
- Livestock		65						
- Non Livestock		40						

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Other Assets		
Horse Panels - Permanent Stabling	1.9297	\$ 25,000
Portable Amenities		<u>\$ 80,000</u>
		\$ 105,000
Asset Renewals - Maintenance	1.9295	
Office Building Upgrade		<u>\$ 32,000</u>
		\$ 32,000

5.07 - Showground

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Showground - Charges & Fees</u>					
01.07241 - Licence Fees	-23,400	-24,122	-24,791	-25,319	-25,825
Showground - Charges & Fees Total	-23,400	-24,122	-24,791	-25,319	-25,825
<u>Showground - Other Income</u>					
01.07243 - Sundry Operating Income	-53,093	-54,261	-56,513	-58,865	-64,160
01.07245 - Rents	-36,374	-37,653	-38,951	-40,215	-41,020
01.07247 - Livestock Shows & Sales	-164,505	-169,664	-174,754	-178,249	-181,813
01.07248 - Trade Shows and Expos	-44,558	-45,895	-47,271	-48,216	-49,180
01.07249 - Bar - Expo Centre	-26,523	-27,318	-28,138	-28,701	-34,441
Showground - Other Income Total	-325,053	-334,791	-345,627	-354,246	-370,614
Income Total	-348,453	-358,913	-370,418	-379,565	-396,439
Expenditure					
<u>Showground - Interest Charges & Depreciation</u>					
01.00557 - Depreciation	459,463	334,972	334,972	334,972	334,972
Showground - Interest Charges & Depreciation Total	459,463	334,972	334,972	334,972	334,972
<u>Showground - Maintenance</u>					
01.00551 - Asset Maintenance Program - Routine	22,446	24,801	25,297	25,803	26,319
01.00553 - Asset Maintenance Program - Cyclic	6,960	20,000	10,000	20,800	67,110
Showground - Maintenance Total	29,406	44,801	35,297	46,603	93,429
<u>Showground - Operating Expenses</u>					
01.00535 - Show & Sale Set Up	149,563	160,099	166,206	167,330	156,527
01.00539 - Marketing and Promotion	4,000	4,000	4,000	4,000	4,000
01.00541 - Management Services From Other Function	207,575	222,129	227,344	236,131	244,286
01.00542 - Less Charged to Functions - Expo Centre	-2,500	-2,500	-2,500	-2,500	-2,500
01.00543 - Management Services	106,729	97,412	111,398	118,911	117,338
01.00545 - Grounds Operations	160,556	164,879	173,965	179,109	186,500
01.00547 - Building Operations	68,239	36,637	38,240	39,919	41,678
01.00549 - Bar - Expo Centre	16,775	17,283	17,809	18,165	18,528
Showground - Operating Expenses Total	710,937	699,939	736,462	761,065	766,357
Expenditure Total	1,199,806	1,079,712	1,106,731	1,142,640	1,194,758
Operating Total	851,353	720,799	736,313	763,075	798,319
Capital					
Income					
<u>Showground - Depreciation (Capital Recovery)</u>					
01.09784 - Depreciation - City Development	-459,463	-334,972	-334,972	-334,972	-334,972
Showground - Depreciation (Capital Recovery) Total	-459,463	-334,972	-334,972	-334,972	-334,972
Income Total	-459,463	-334,972	-334,972	-334,972	-334,972

5.07 - Showground

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Showground - Acquisition of Assets</u>					
01.09292 - Showground -Buildings	0	0	0	0	250,000
01.09297 - Showground - Other Assets	0	105,000	0	0	0
01.09299 - Showground - Infrastructure	5,571	0	0	0	0
Showground - Acquisition of Assets Total	5,571	105,000	0	0	250,000
<u>Showground - Asset Renewals - Maintenance</u>					
01.09295 - Showground - Buildings	0	32,000	50,000	16,000	69,575
Showground - Asset Renewals - Maintenance Total	0	32,000	50,000	16,000	69,575
Expenditure Total	5,571	137,000	50,000	16,000	319,575
Capital Total	-453,892	-197,972	-284,972	-318,972	782,922
Available Funds Movement Prior to Restricted Asset Funding	397,461	522,827	451,341	444,103	444,103
Restricted Assets					
<u>Showground - Restricted Assets</u>					
01.05851 - Internally Restricted Assets - Showground	72,906	-48,313	-772	25,613	-298,505
Showground - Restricted Assets Total	72,906	-48,313	-772	25,613	-298,505
Funds Available to (-), or Required From Rates and Other Council Revenue	470,367	474,514	450,569	469,716	484,417

OPERATIONAL PLAN

Function No.

6.1

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Environment & Health Services
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**Responsible Officer: Manager Environmental Control
Mrs Debbie Archer**

Function Objectives:

To monitor and report on public health issues and respond to and assess potential threats to the environment.

Activity	Actions	Performance Targets/Service Level
Food Premise Regulation and Education Services	<p>Inspection of food premises as detailed in Agreed Brief.</p> <p>Food handling seminar / program conducted as detailed in Agreed Brief.</p>	<p>100% of premises inspected annually</p> <p>Seminar completed by October</p>
Health Program Regulation and Education Services	Inspections of pools, skin penetration and registered premises as detailed in Agreed Brief	100% of premises inspected annually
Health and Food Services Administration	Planning, organising, directing and controlling human and other resources relating to food and health Agreed Brief.	Agreed Brief successfully carried out
Waste Management/Recycling	Monitor compliance of Whylandra Landfill operation as detailed in Agreed Brief.	Implementation monitored for compliance in accordance with statutory requirements.
Pollution Control	<p>2.2.8.1 Hold meetings with the Office of Environment and Heritage to exchange knowledge and updates on environmental matters including licences and pollution incidents.</p> <p>2.2.8.2 Undertake a minimum of three (3) media and/or education campaigns on pollution including litter issues.</p>	<p>Meetings to be held October and April annually</p> <p>Programs completed in March, July and November annually</p>
Management Services - from other Functions	Amounts charged for management, financial, technical, information technology and corporate overheads are accepted as reasonable for the level of service provided.	Charges agreed and services provided considered satisfactory
Management Services (Environmental Control)	Planning, organising, directing and controlling human and other resources to achieve the functions objectives.	Amounts charged are accepted as reasonable for the level of service provided

OPERATIONAL PLAN

Function No.

6.1

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Environment & Health Services
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Activity	Actions	Performance Targets/Service Level
General Environmental Control	<p>5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan.</p> <p>Assess Part 5 proposals, Development Applications and relevant Section 68 applications as detailed in Agreed Brief.</p> <p>Planning, organising, directing and controlling human and other resources pertaining to environmental investigation and regulation.</p>	<p>100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.</p> <p>Assessments completed within agreed timeframes</p> <p>Achievement of function objectives in terms of general environmental matters</p>

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of pollution incidents investigated.	250	240	Investigation of incidents commenced within 24 Hrs of notification.	100%	100%	Offender provided with relevant information to prevent further incident.	Yes	Yes

6.01 - Environment & Health Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Environment & Health Services - Charges & Fees</u>					
01.07260 - Approvals - Local Gov Act - Food in Public Place	-1,000	-1,000	-1,000	-1,000	-1,000
01.07262 - Approvals - Local Govt Act	-8,333	-4,060	-4,095	-5,375	-4,155
Environment & Health Services - Charges & Fees Total	-9,333	-5,060	-5,095	-6,375	-5,155
<u>Environment & Health Services - Other Income</u>					
01.07264 - Sundry Income	-1,250	-1,250	-1,250	-1,250	-1,250
01.07265 - Contribution - Local Govt & Shires Assoc.	-430	-430	-430	-430	-430
Environment & Health Services - Other Income Total	-1,680	-1,680	-1,680	-1,680	-1,680
Income Total	-11,013	-6,740	-6,775	-8,055	-6,835
Expenditure					
<u>Environment & Health Serv - Health Administration</u>					
01.00566 - Health Programs	81,391	82,646	85,927	89,112	92,834
01.00568 - Administration	602	625	635	650	665
Environment & Health Serv - Health Administration Total	81,993	83,271	86,562	89,762	93,499
<u>Environment & Health Serv - Less Services Provided</u>					
01.00590 - Services Provided To - Water Supply	-37,871	-39,010	-40,180	-41,787	-43,103
01.00592 - Services Provided To - Sewerage	-40,427	-41,642	-42,890	-44,605	-45,977
01.00594 - Services Provided to - Other Waste Management	-6,466	-6,575	-6,773	-6,958	-7,177
01.00596 - Services Provided To - Health Services	-139,297	-135,644	-141,153	-146,443	-152,621
01.00599 - Services Provided To - Building Control	-100,072	-101,631	-106,022	-110,127	-114,967
Environment & Health Serv - Less Services Provided Total	-324,133	-324,502	-337,018	-349,920	-363,845
<u>Environment & Health Services - Food Control</u>					
01.00572 - Food Premise Inspections	51,700	52,373	54,591	56,681	59,122
Environment & Health Services - Food Control Total	51,700	52,373	54,591	56,681	59,122
<u>Environment & Health Services - Operating Expenses</u>					
01.00571 - Environment Development Assessment Services	89,918	101,631	106,022	110,127	114,967
01.00574 - Waste Management/Recycling	6,466	6,575	6,773	6,958	7,177
01.00578 - Pollution Control	35,976	36,423	37,998	39,472	41,209
01.00580 - Management Services-From Other Functions	76,480	77,645	79,238	81,172	83,421
01.00582 - Management Services	81,454	84,395	88,166	91,458	95,341
01.00584 - General Environmental Control	224,552	226,650	235,744	246,866	256,127
01.00708 - Environmental Policy Services	55,645	57,888	60,551	63,076	65,663
Environment & Health Services - Operating Expenses Total	570,491	591,207	614,492	639,129	663,905
Expenditure Total	380,051	402,349	418,627	435,652	452,681
Operating Total	369,038	395,609	411,852	427,597	445,846
Available Funds Movement Prior to Restricted Asset Funding	369,038	395,609	411,852	427,597	445,846

6.01 - Environment & Health Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Environment & Health Services - Restricted Assets</u>					
01.05857 - Internally Restricted Assets - Env. & Health Serv.	32,992	38,074	42,870	52,987	54,047
Environment & Health Services - Restricted Assets Total	32,992	38,074	42,870	52,987	54,047
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Funds Available to (-), or Required From Rates and Other Council Revenue	402,030	433,683	454,722	480,584	499,893

OPERATIONAL PLAN

Function No.

6.02

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Building and Development Services
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**Responsible Officer: Manager Building & Development Services
Mr Stephen Wallace**

Function Objectives:

Provide a service to the Community in the processing and assessment of development and regulatory applications within statutory time frames and provide a comprehensive inspection of buildings during the following construction and encourage development which is compatible with and enhances the environment.

Activity	Actions	Performance Targets/Service Level
Onsite Waste Treatment Device control	Process applications and monitor for compliance.	100% of complete applications determined within 28 days.
Water Connection - Plumbing Inspection	Inspect all water connection installations for compliance with relevant statutory requirements.	Respond to 90% of all requests for inspections within a 24 hour period.
Sewer - Drainage/Inspections	Inspect all plumbing and drainage installations for compliance with relevant statutory requirements.	Respond to 90% of all requests for inspections within a 24 hour period.
Pool Legislation/Inspection	Inspect all private swimming pools approved within previous two years to ensure compliance with statutory safety standards and advise all pool owners on pool safety standards.	No pools approved in the previous twelve months within the City that do not comply with statutory requirements of the Swimming Pool Act.
	1.5.1.8 Undertake compliance inspections of all registered private swimming pools.	Ongoing.
Management Services - from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services	Planning, organising, directing and controlling human and other resources.	Achievement of Function Objectives in terms of key indicators
	5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
	2.2.3.2 Produce annual documentation for the development and construction industries advising of legislative changes including Building Code of Australia (BCA) amendments and variations in Council's policies and requirements.	Produce and distribute document by July annually
	2.2.3.3 Undertake an annual conference with the real estate agents, development and building industries on planning and building issues.	Conference with real estate agents and building and development industries to be held by August annually.
Fire Safety	Inspect existing buildings for compliance with relevant fire safety standards.	Four (4) major buildings inspected annually for compliance with relevant fire standards

OPERATIONAL PLAN

Function No.

6.02

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Building and Development Services
Activity	Actions	Performance Targets/Service Level	
Building Certificates - (Sec 149(A)&(B))	Inspect, consider and determine all applications as required under Section 149 (A) and (B) of EP&A.	90% of compliant Building Certificates issued within 15 days	
Building Certificates - Assessment, approval and inspection	Assess and approve applications in accordance with statutory standards, codes and requirements and Council policies.	(a) 95% of fully documented Construction Certificates processed within 28 days where no referral is required. 85% of clients satisfied with level of service. 95% of fully documented Construction Certificates processed within 28 days where no referral is required. 95% of fully documented Complying Development Certificates processed within 10 working days 90% of all requests for inspections responded to within 24 hours	
Approvals other - (Sec 68 LG Act)	Consider and determine all relevant applications as outlined in Section 68 of the Local Government Act 1993.	All relevant applications as defined by Section 68 Local Government Act 1993, processed and approved within fourteen (14) days where all relevant information has been provided and where no referrals are required	
Section 149 (2) and (5) Certificates	Process and issue certificates pursuant to Section 149(2) and (5) of the EP&A Act 1979.	95% of Section 149(2) Certificates issued within five working days. 95% of Section 149(5) Certificates issued within 10 working days.	
Strategic Landuse Policy Development	2.2.3.5 Undertake an annual review of the Development Control Plan to ensure relevance and compatibility with changing needs and ecologically sustainable development principles.	Review carried out by December annually.	
Management Services - Statutory Planning	Consultation with Developers and Consultants to provide advice on planning and development requirements of the EP&A Act 1979 and the Dubbo City Council.	No examples of general dissatisfaction by the broad community of the adopted development standards contained in the DCP(s).	

OPERATIONAL PLAN

Function No.

6.02

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Building and Development Services
Activity	Actions	Performance Targets/Service Level	
Environmental Control Development Application assessment/approval/inspection	2.2.3.1 Undertaken an annual review of all Development Policy Codes and the Development Control Plan to ensure relevance and compatibility with changing needs and ecologically sustainable development principles.	Review of Development Policy Codes and Development Control Plan carried out by December annually.	
	Cost of salaries relating to the provision of services to environmental management activities	Achieve function and policy objectives in terms of environmental regulation.	
	Assess and determine applications in accordance with statutory standards and requirements and Council policies	Fully documented Development Applications are processed within the following criteria:	
	2.2.9.6 Assess landuse applications within adopted Performance Targets.	85% within 28 days where advertising/ referral not required;	
		85% within 28 days plus 21 additional days where advertising is required;	
		70% within 40 working days when referred to statutory authorities;	
		70% within 60 working days when referred to other 'approval' authorities as an integrated development under the Environmental Planning and Assessment Act 1979;	
	2.2.9.1 Undertake an annual review of the procedure for processing Development Applications.	50% within 60 working days where the 'approval' requires the concurrence of another authority (ie Crown developments).	
	Undertake inspection of all developments to ensure compliance with Council approvals.	Review to be carried out by July annually	
	2.2.9.2 Continue to implement the adopted Environmental Services Communication Strategy.	No reasonable examples of development taking place which is incompatible with the surrounding natural and built environment.	
	2.2.9.4 Undertake a biannual review of application processing times and numbers.	Ongoing.	
		Reviews to be carried out March and October annually.	

OPERATIONAL PLAN

Function No.

6.02

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Building and Development Services
Activity	Actions		Performance Targets/Service Level
	<p>2.4.3.3 Undertake an annual conference with the real estate agents, development and building industries and Chamber of Commerce on planning and building issues.</p> <p>2.6.1.1 Ensure landscaping of private and public developments maximizes opportunities for low maintenance and environmentally sustainable beautification works.</p>		<p>Conference to be held by August annually.</p> <p>Landscaping of all new residential, commercial and industrial developments positively contributes to the aesthetic and environmental condition of the City.</p>

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr	
		Est.			Est.			Est.
Number of Construction Certificates issued (Ccl)	500	520	% of CCs processed within 28 days (no referral)	100%	100%	% of clients satisfied with level of services provided	82%	82%
No. of Building Certificates issued (Section 149(A))	50	40	90% of compliant certificates issued in 15 days.	95%	95%	Number recorded complaints	Nil	Nil
No. Section 149 Certificates issued:								
149(2)	1000	1000	% processed within 5 days	90%	95%	No. of written complaints	Nil	Nil
149(5)	370	240	% processed within 10 days	100%	100%			
			Cost per S149 Cert (including assessment, approval and inspection)	\$46.86	\$52.53			
No. of Waste Treatment Device (WTD) Approvals	45	48	Cost per WTD application processed and inspected	\$365.18	\$352.37	% of applications processed within 21 days	100%	100%
No. of DAs assessed and approved	630	650	% of DAs processed in 28 days (no referrals)	90%	90%	% of clients satisfied with DA processing	82%	82%
No of CDCs assessed and approved.(DCC and Private Cert.)	140	145	Cost per DA (include assessment, approval and inspection)	\$2,746.72	\$2,606.30	% of fully documented Council assessed CDC's determined within 10 days.	75%	85%

6.02 - Building & Development Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Building & Development Services - Charges & Fees</u>					
01.07273 - Subdivision Fees (Incl Eng. Fees)	-39,052	-34,900	-34,900	-34,900	-34,900
01.07275 - Certificate Fee	-35,000	-30,500	-31,500	-32,500	-33,500
01.07277 - Development Application Fee	-376,500	-381,500	-386,500	-391,500	-396,500
01.07279 - Certificate Fees	-85,500	-87,500	-90,500	-93,000	-93,500
01.07281 - Construction Certificate Application Fee	-286,100	-270,100	-275,700	-280,900	-287,233
01.07283 - Construction Certificate/Inspect Fee	-184,800	-185,000	-190,100	-200,200	-205,300
01.07285 - Approvals - Local Government Act	-17,240	-44,200	-45,213	-46,244	-14,670
Building & Development Services - Charges & Fees Total	-1,024,192	-1,033,700	-1,054,413	-1,079,244	-1,065,603
<u>Building & Development Services - Other Income</u>					
01.07287 - Sundry Planning Income	-7,000	-5,000	-5,100	-5,200	-5,300
01.07289 - Sundry Income	-200	-200	-200	-200	-200
01.07291 - Sundry Building Income	-321,426	-307,650	-311,400	-314,650	-317,900
01.07293 - Commissions	-7,725	-7,850	-7,950	-7,950	-7,950
Building & Development Services - Other Income Total	-336,351	-320,700	-324,650	-328,000	-331,350
Income Total	-1,360,543	-1,354,400	-1,379,063	-1,407,244	-1,396,953
Expenditure					
<u>Building & Development - Less Services Provided</u>					
01.00649 - Less:Services Provided To Other Function	-421,963	-424,921	-441,517	-458,776	-475,593
Building & Development - Less Services Provided Total	-421,963	-424,921	-441,517	-458,776	-475,593
<u>Building & Development - Statutory Planning Serv.</u>					
01.00637 - Statutory Planning Services	5,000	5,000	5,000	5,000	5,000
01.00639 - Section 149 Certificates/Pis	71,491	59,403	62,218	64,949	67,574
01.00642 - Strategic Landuse Policy Development	126,025	130,344	136,176	141,254	147,332
01.00643 - Management Services - Statutory Planning	141,539	147,233	154,098	161,322	167,788
01.00644 - Environmental Control	30,827	33,381	34,819	36,160	37,745
01.00645 - Da Assess/Approval/Inspections	954,278	955,353	998,123	1,016,364	1,070,535
Building & Development - Statutory Planning Serv. Total	1,329,160	1,330,714	1,390,434	1,425,049	1,495,974
<u>Building & Development -Interest Charges & Deprec.</u>					
01.00647 - Depreciation	793	793	793	793	793
Building & Development -Interest Charges & Deprec. Total	793	793	793	793	793
<u>Building & Development Serv - Operating Expenses</u>					
01.00583 - On Site Waste Treatment Device Control	14,761	14,934	15,581	16,188	16,901
01.00617 - Water Connection/Plumbing	82,549	85,316	89,389	92,439	96,228
01.00619 - Sewer Drainage/Inspections	219,305	209,640	218,335	225,534	234,055
01.00621 - Pool Legislation/Inspection	50,103	37,333	38,951	40,467	42,251
01.00625 - Management Services-From Other Functions	593,773	628,551	646,505	664,093	684,893
01.00627 - Management Services	154,644	160,881	168,555	174,203	181,256
01.00629 - Fire Safety	36,902	37,333	38,951	40,467	42,251
01.00631 - Building Certificates (Sec 149 (A) & (B))	62,183	65,147	68,473	71,579	74,352
01.00633 - Building - Construction Certificates	319,223	401,445	415,534	429,495	368,157
01.00635 - Approvals Other (Sec 68)	80,873	83,338	87,261	94,333	98,226
Building & Development Serv - Operating Expenses Total	1,614,316	1,723,918	1,787,535	1,848,798	1,838,570

6.02 - Building & Development Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure Total	2,522,306	2,630,504	2,737,245	2,815,864	2,859,744
Operating Total	1,161,763	1,276,104	1,358,182	1,408,620	1,462,791
Capital					
Income					
<u>Building & Development Services - Capital Revenues</u>					
01.09796 - Depreciation - Landuse Services	-793	-793	-793	-793	-793
Building & Development Services - Capital Revenues Total	-793	-793	-793	-793	-793
Income Total	-793	-793	-793	-793	-793
Capital Total	-793	-793	-793	-793	1,461,998
Available Funds Movement Prior to Restricted Asset Funding	1,160,970	1,275,311	1,357,389	1,407,827	1,407,827
Restricted Assets					
<u>Building & Development Services -Restricted Assets</u>					
01.05860 - Internally Restricted Assets - Build & Development	81,803	55,359	72,556	96,653	142,616
01.05861 - Externally Restricted Assets - Build & Development	-15,000	0	0	0	0
Building & Development Services -Restricted Assets Total	66,803	55,359	72,556	96,653	142,616
Funds Available to (-), or Required From Rates and Other Council Revenue	1,227,773	1,330,670	1,429,945	1,504,480	1,604,614

OPERATIONAL PLAN

Function No.

6.04

PRINCIPAL ACTIVITY: BUILT & NATURAL ENVIRONMENT	FUNCTION Environmental Sustainability Services
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**Responsible Officer: Manager Environmental Control
Mrs Debbie Archer**

Function Objectives:

To support the organisation and community to plan and implement environmentally sustainable initiatives and to report on the organisation and communities progress.

Activity	Actions	Performance Targets/Service Level
Management Services	Planning, organising, directing and controlling human and other resources	Achievement of Function objectives within satisfactory timeframes and budget
	5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Environmental Sustainability Services	2.1.1.1 Review the implementation of and monitor the Dubbo Environmental Management Plan with respect to all identified environmental sectors.	Report progress in November and April annually
	2.1.1.2 Undertake an annual audit of energy consumption across Council activities.	Energy consumption audit to be undertaken by October annually
	2.1.1.4 Review of Council's Energy Strategy and report on the outcomes of the review.	Review of Council's Energy Strategy to be undertaken by July annually
	2.1.2.2 Monitor Council's groundwater network and report annually.	Report completed by December annually.
	2.1.2.4 Actively participate on the Central West Catchment Management Authority (CMA) Local Government Reference Group.	Attend quarterly meetings.
	2.1.2.5 Prepare and formulate the State of the Environment report in accordance with the requirements of the Local Government Act 1993.	Completion of State of Environment Report by October annually.
	2.1.3.1 Undertake an annual review of the Education for Sustainability Strategy.	Review of the Education for Sustainability Strategy to be undertaken by November annually.
	2.1.3.2 Provide up-to-date information to the community regarding sustainability initiatives and opportunities.	Sustainable City Expo to be held by June annually.
Management Services - from other Functions	Cost of services including: management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr		Est.
		Est.			Est.			Est.	
Organisation energy usage (kWh)	16.7M	17M	No of accounts with reduced usage	70%	58%	Reduction in consumption (for corresponding period last financial year)		3% (Inc)	2%
Number of bore sites monitored	120	120	No of months bore network monitored	9	12	Number of sites with reduced SWL	24/120		30/120

6.04 - Environmental Sustainability Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Environmental Sustainability - Grants & Subsidies</u>					
01.07271 - Grants	-1,073	0	0	0	0
Environmental Sustainability - Grants & Subsidies Total	-1,073	0	0	0	0
Income Total	-1,073	0	0	0	0
Expenditure					
<u>Environmental Sustainability - Operating Expenses</u>					
01.00564 - Water Supply Contract	28,200	28,200	28,200	28,200	28,200
01.00567 - Services Provided To - Water Supply	-28,200	-28,200	-28,200	-28,200	-28,200
01.00569 - Management Services	140,183	150,177	157,413	164,853	171,212
01.00581 - Environmental Sustainability Policy Services	157,133	162,900	168,298	173,397	179,332
01.00589 - Management Services From Other Functions	29,282	25,648	26,009	26,594	27,300
Environmental Sustainability - Operating Expenses Total	326,598	338,725	351,720	364,844	377,844
Expenditure Total	326,598	338,725	351,720	364,844	377,844
Operating Total	325,525	338,725	351,720	364,844	377,844
Available Funds Movement Prior to Restricted Asset Funding	325,525	338,725	351,720	364,844	364,844
Restricted Assets					
<u>Environmental Sustainability - Restricted Assets</u>					
01.05859 - Internally Restricted Assets - Env Sustainability	7,303	10,477	11,900	13,938	14,216
Environmental Sustainability - Restricted Assets Total	7,303	10,477	11,900	13,938	14,216
Funds Available to (-), or Required From Rates and Other Council Revenue	332,828	349,202	363,620	378,782	392,060

OPERATIONAL PLAN

Function No.

6.5

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION Environmental Support Services
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**Responsible Officer: Manager Business Support
Mr Ken Williams**

Function Objectives:

Provide a management and business support service which provides for the effective and efficient operation of the Environment Services Division; and provide an effective Land Information System that satisfies the needs of the organisation.

Activity	Actions	Performance Targets/Service Level
Management Support Operations	Provide strategic direction and management to the Environmental Services Division.	Division operating in an effective and efficient manner.
Management Services	5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Management Services from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided.
Land Information Services (LIS)	To develop and maintain Land Information System	Corporation's satisfaction with LIS output
	2.2.9.7 Implement e-Services Project Plan to increase the extent of land use information available electronically.	Development Applications are able to be lodged electronically with Council. Plan implementation ongoing.
Immunisation support services	Administrative support for infant immunisation activity	Monthly clinics organised and conducted achieving Greater Western Area Health Service standards
Administration/Secretarial Support	Provide business support services to the Environmental Services Division and for ratepayers, Councillors and other Divisions	Provide Councillors, ratepayers and all Council Divisions with accurate information and advice in a timely manner. Annual Operating Plan and Budget adopted and reviewed by specified dates
Certificate processing operations	Receipt, register, preparation and administrative support for certificates processed and issued by Division.	Customer services levels achieved
Application processing operations	Receipt, register, preparation and administrative support for certificates processed and issued by Division	Customer service levels achieved

OPERATIONAL PLAN

Function No.

6.5

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	Environmental Support Services
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of functions requiring OP/budget assistance	7	7				OP & budget time frames met	Yes	Yes
						Delivery Program objectives and time frames met	Yes	Yes
Land Information System developed and maintained	Yes	Yes				No. of complaints	Nil	Nil

6.05 - Environmental Support

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Environmental Support - Other Income</u>					
01.07270 - Sundry Income	-1,018	0	0	0	0
Environmental Support - Other Income Total	-1,018	0	0	0	0
Income Total	-1,018	0	0	0	0
Expenditure					
<u>Environmental Support - Less Services Provided</u>					
01.00680 - Less:Charged To Env. Services Functions	-1,195,078	-1,248,755	-1,302,815	-1,357,650	-1,408,433
Environmental Support - Less Services Provided Total	-1,195,078	-1,248,755	-1,302,815	-1,357,650	-1,408,433
<u>Environmental Support - Support Services</u>					
01.00668 - Management Support Operations	164,341	163,513	170,831	178,140	186,191
01.00670 - Management Services From Other Functions	294,546	305,317	311,791	317,533	325,100
01.00672 - Land Information Services	98,009	100,993	105,163	109,049	113,626
01.00674 - Immunisation Support Services	39,530	40,798	42,180	43,463	44,887
01.00677 - Administration/Secretarial Support	200,825	195,147	203,509	211,264	220,481
01.00678 - Certificate Processing Operations	79,895	84,977	88,618	91,995	96,009
01.00679 - Application Processing Operations	269,606	306,089	319,185	331,327	345,763
Environmental Support - Support Services Total	1,146,752	1,196,834	1,241,277	1,282,771	1,332,057
Expenditure Total	-48,326	-51,921	-61,538	-74,879	-76,376
Operating Total	-49,344	-51,921	-61,538	-74,879	-76,376
Available Funds Movement Prior to Restricted Asset Funding	-49,344	-51,921	-61,538	-74,879	-74,879
Restricted Assets					
<u>Environmental Support - Restricted Assets</u>					
01.05863 - Internally Restricted Assets - Enviro Support Serv	49,344	51,921	61,538	74,879	76,376
Environmental Support - Restricted Assets Total	49,344	51,921	61,538	74,879	76,376
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

6.09

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT
FUNCTION	City Strategy Services

**Responsible Officer: Director Environmental Services
Melissa Watkins**

Business Objectives:

<p>Prepare, implement, monitor and review Council's Strategic Landuse Plans to provide philosophy and direction for future management of rural, industrial, commercial, recreational, residential and other urban development.</p> <p>To develop policies and standards to achieve a healthy and sustainable environment.</p> <p>Interpret and review Council's Strategic Landuse Strategies to assist with implementation through the relevant provisions of the Environmental Planning and Assessment Act.</p> <p>Introduce and continually review LEPs, DCPs and Contribution Plans under the Environmental Planning and Assessment Act 1979 and the Local Government Act 1993.</p> <p>Undertake City Strategy development on behalf of the organisation.</p>
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Activity	Actions	Performance Targets/Service Level
Local Environmental Plan management	Planning, organising, directing and controlling human and other resources.	Achievement of Function objectives in terms of key indicators.
Strategic Landuse Planning and Development	Implement Council's adopted Rural and Urban Development Strategies	Strategic Landuse Plans enable Council to facilitate appropriate future growth. Plans reviewed every seven years.
Statutory Services	Developer Contribution Plans/Policies reviewed on behalf of other Divisions/Functions	Maintain and review Section 94 and 64 Plans and Policies in accordance with current legislation and practice.
Management Services	5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Management Services - from other Functions	Cost of services including:- management, financial, technical, information technology and corporate overheads provided to this function. Ensure key land use planning related data is held by Corporation.	Amounts charged are accepted as reasonable for the level of service provided. No key data unavailable when needed.
Development Support	Monitor and assist in the interpretation and application of strategic land use strategies, LEPs and DCPs as appropriate when considering DAs. 2.2.3.2.1 Produce annual documentation for the development industry, advising of legislative changes.	Interpretation and advice available in good time. Documentation regarding changes to Strategic Landuse LEP and DCP is produced and distributed by July annually.

OPERATIONAL PLAN

Function No.

6.09

PRINCIPAL ACTIVITY:	BUILT & NATURAL ENVIRONMENT	FUNCTION	City Strategy Services
Activity	Actions	Performance Targets/Service Level	
	2.2.5.1 Provide input into NSW Regional Landuse Strategy (Mining).	Ongoing.	
	2.2.5.2 Participate in the Regional Mining Working Group.	Ongoing.	
	2.2.5.7 Undertaken an annual review of the Urban Land Monitors.	Review undertaken November annually.	
	2.4.1.1 Undertake an annual review of the Urban Land Monitors.	Review to be carried out by November annually.	
	2.4.2.1 Undertake a review of the Urban Areas Development Strategy on a seven (7) year cycle.	Review to be carried out by June 2017.	
	2.4.3.1 Liaise with the NSW Real Estate Institute, the Dubbo Chamber of Commerce and Industry Inc and development industry on locational demands and development types affecting the City.	Liaison undertaken by August annually.	
	Prepare minor LEPs/DCPs if appropriate for particular developments.	DCPs completed within four (4) months and submitted to Council for adoption.	
	Assess planning proposal relating to amendments to the LEP.	Ongoing.	
	2.4.3.2 Review the comprehensive LEP every five years following the five year Strategic Review.	Review to be carried out by June 2017.	

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Section 94 Plans revised and updated to meet statutory obligations and Council requirements	2	2	Section 94 Plans prepared in accordance with Agreed Brief requirements	2	2	Section 94 Plans meet Council requirements	Yes	Yes

6.09 - City Strategy

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>City Strategy - Grants & Subsidies</u>					
01.07310 - Heritage Grants	-11,000	-11,000	-11,000	-11,000	-11,000
City Strategy - Grants & Subsidies Total	-11,000	-11,000	-11,000	-11,000	-11,000
<u>City Strategy - Other Income</u>					
01.07309 - Sundry Planning Income	-75,000	-75,000	-75,000	-75,000	-75,000
City Strategy - Other Income Total	-75,000	-75,000	-75,000	-75,000	-75,000
Income Total	-86,000	-86,000	-86,000	-86,000	-86,000
Expenditure					
<u>City Strategy - Planning</u>					
01.00699 - Urban & Rural Lep Operation	479,375	397,690	406,192	421,048	437,005
01.00701 - Strategic Land Use Plan Development	238,041	263,980	275,687	286,972	299,653
01.00703 - Statutory Services	40,568	43,291	45,355	47,883	49,112
01.00705 - Management Services-From Other Function	106,193	110,333	112,029	114,392	117,437
01.00707 - Development Support	16,030	16,392	17,097	17,755	18,533
City Strategy - Planning Total	880,207	831,686	856,360	888,050	921,740
<u>City Strategy - Services Provided</u>					
01.00711 - Less:Services Provided To Other Function	-64,568	-125,000	-108,000	-83,000	-100,000
City Strategy - Services Provided Total	-64,568	-125,000	-108,000	-83,000	-100,000
Expenditure Total	815,639	706,686	748,360	805,050	821,740
Operating Total	729,639	620,686	662,360	719,050	735,740
Available Funds Movement Prior to Restricted Asset Funding	729,639	620,686	662,360	719,050	719,050
Restricted Assets					
<u>City Strategy - Restricted Assets</u>					
01.05866 - Internally Restricted Assets - City Strategy	-35,311	29,556	92,242	77,003	78,543
City Strategy - Restricted Assets Total	-35,311	29,556	92,242	77,003	78,543
Funds Available to (-), or Required From Rates and Other Council Revenue	694,328	650,242	754,602	796,053	814,283

OPERATIONAL PLAN

Function No.

6.10

PRINCIPAL ACTIVITY: BUILT & NATURAL ENVIRONMENT	FUNCTION: Ranger Services
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**Responsible Officer: Manager Environmental Control
Mrs Debbie Archer**

Business Objectives:

To respond to community requests on matters relevant to the function and, where necessary, enforce the requirements of various acts, regulations and policies.

Activity	Actions	Performance Targets/Service Level
Stock Impounding	2.2.8.3 Undertake media and/or education campaigns on stock related incidents in consultation with Livestock, Health and Pest Authority	Campaign completed by June annually
Management Services - from other Functions	Amounts charged for management, financial, technical, information technology and corporate overheads are accepted as reasonable for the level of service provided	Charges agreed and services provided considered satisfactory
Management Services	Planning, organising, directing and controlling human and other resources to achieve the functions objectives	Achievement of Function objectives within satisfactory timeframes and budget
	5.2.2.1 Implement the adopted Actions within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Companion Animal Control	1.5.6.1 Undertake an annual review of the Companion Animals Action Plan	Review carried out by May annually
	1.5.6.6 Implement an education program to ensure residents are aware of the requirements for keeping Companion Animals	Implement education program by May annually
		Number of dog related incidents is less than previous year
		Increase in number of dogs registered under the Companion Animals Act (compared to previous year)
		Increase in number of cats registered under the Companion Animals Act (compared to previous year)
Pollution Control	Investigate and enforcement of incidents of pollution.	Complaints responded to in a timely manner
Pest Destruction	Control noxious birds/animals.	Complaints responded to in a timely manner

OPERATIONAL PLAN

Function No.

6.10

PRINCIPAL ACTIVITY: BUILT & NATURAL ENVIRONMENT	FUNCTION Ranger Services
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Activity	Actions	Performance Targets/Service Level
Other Ranger Services	Enforce relevant statutory requirements Enforce litter reduction policies in defined areas.	Increased public awareness of statutory requirements Littering and illegal dumping incidents are effectively managed.

Key Performance Indicators

Workload	Est.	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Dogs registered per annum (CAA):	820	900	Operating cost per animal registered (including shelter cost)	\$1,082.58	\$1,044.41	Increase in dog registrations under CAA	44% decrease	9.7%
Cats registered per annum (CAA):	50	60				Increase in cat registrations under CAA	46% decrease	20.0%
Dog complaints	970	950	% complaints actioned within 7 days	90%	90%	Reduction in number of complaints (comparable per. 13/14)	11% increase	2%
Cat complaints	195	190	% of complaints actioned within 7 days.	87.6%	85%	Decrease in cat complaints	18.7%	3%
Stock impounding complaints	65	65	% of complaints actioned within 2 hours (main highways)	100%	100%	Decrease in stock impounded	50%	0.0%
No. of litter infringements issued	24	24				Decrease in number of infringements issued	20% increase	0%
Abandoned vehicles investigated	160	125	Impounding Act procedures commenced within 24 hours of vehicle determination	67%	75%	Reduction in number of abandoned vehicles investigations/ impounded	15.1% increase	21.8%

6.10 - Ranger Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Ranger Services - Charges & Fees</u>					
01.07315 - Other Pound Fees	-32,872	-27,000	-22,000	-22,000	-22,000
01.07316 - Registration Fees	-49,785	-49,000	-49,500	-50,000	-51,000
01.07323 - Sundry Income	-500	-500	-500	-500	-500
Ranger Services - Charges & Fees Total	-83,157	-76,500	-72,000	-72,500	-73,500
<u>Ranger Services - Grants & Subsidies</u>					
01.07318 - Grant - Illegal Dumping from EPA	-10,000	0	0	0	0
Ranger Services - Grants & Subsidies Total	-10,000	0	0	0	0
<u>Ranger Services - Other Income</u>					
01.07317 - Pound Release Fees/Sale	-1,250	-1,250	-1,250	-1,250	-1,250
01.07319 - Fines & Costs	-2,300	-2,300	-2,300	-2,300	-2,300
Ranger Services - Other Income Total	-3,550	-3,550	-3,550	-3,550	-3,550
Income Total	-96,707	-80,050	-75,550	-76,050	-77,050
Expenditure					
<u>Ranger Services - Animal Control</u>					
01.00730 - Stock Impounding	46,280	48,623	51,331	52,951	54,843
01.00732 - Management Services-From Other Functions	108,017	112,099	116,112	119,622	123,363
01.00738 - Companion Animal Management	299,848	309,089	321,785	334,464	347,823
Ranger Services - Animal Control Total	454,145	469,811	489,228	507,037	526,029
<u>Ranger Services - Other Ranger Services</u>					
01.00742 - Pollution Control	31,919	33,432	34,906	36,309	37,934
01.00744 - Pest Destruction	2,130	2,175	2,221	2,269	2,310
01.00746 - Other Ranger Services	202,806	201,191	210,096	218,858	227,642
01.00748 - Management Services-From Other Functions	38,414	35,874	35,843	37,331	38,302
01.00750 - Management Services	81,991	85,878	89,906	93,938	97,794
Ranger Services - Other Ranger Services Total	357,260	358,550	372,972	388,705	403,982
Expenditure Total	811,405	828,361	862,200	895,742	930,011
Operating Total	714,698	748,311	786,650	819,692	852,961
Available Funds Movement Prior to Restricted Asset Funding	714,698	748,311	786,650	819,692	819,692
Restricted Assets					
<u>Ranger Services - Restricted Assets</u>					
01.05869 - Internally Restricted Assets - Ranger Services	20,227	29,670	34,583	41,447	42,277
Ranger Services - Restricted Assets Total	20,227	29,670	34,583	41,447	42,277
Funds Available to (-), or Required From Rates and Other Council Revenue	734,925	777,981	821,233	861,139	895,238

OPERATIONAL PLAN

Function No.

6.11

PRINCIPAL ACTIVITY: BUILT & NATURAL ENVIRONMENT	FUNCTION: Animal Shelter
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Responsible Officer: **Manager Environmental Control**
Mrs Debbie Archer

Business Objectives:

To respond to community requests on matters relevant to the function and, where necessary, enforce the requirements of various acts, regulations and policies.

Activity	Actions	Performance Targets/Service Level
Management Services - from other Functions	Amounts charged for management, financial, technical, information technology and corporate overheads are accepted as reasonable for the level of service provided	Charges agreed and services provided considered satisfactory
Management Services	Planning, organising, directing and controlling human and other resources to achieve the functions objectives	Achievement of Function objectives within satisfactory timeframes and budget
	5.2.2.1 Implement the adopted Action within both the Delivery Program and Operational Plan.	100% of adopted Actions within both the Delivery Program and Operational Plan are achieved by June annually.
Companion Animal Management	Companion animals impounded and sheltered in accordance with relevant Regulations and Guidelines.	Regulatory standards achieved.
Animal Shelter Operations	Sufficient funding provided to maintain and operate the shelter to a satisfactory level and to meet relevant Regulations and Guidelines.	Regulatory requirements and Guidelines achieved.
	1.5.6.3 Undertake an annual audit of the operations of the Dubbo City Animal Shelter	Audit carried out by July annually
	1.5.6.4 Undertake an annual review of the adopted Management Procedures Manual for the operation of the Animal Shelter in conjunction with the Royal Society for the Prevention of Cruelty to Animals (RSPCA).	Review carried out by April annually
Asset Management Routine	Animal Shelter under Council's Asset Management Improvement Strategy for Council's Assets.	Building maintained in a satisfactory condition

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Dogs impounded per annum	1,550	1,510	Operating cost per animal impounded	\$216	\$236	Dog impoundings increase by less than 5% on previous year.	2.7%	1.3%
Cat impoundings/surrenders	890	900				Cat impoundings increase by less than 5% on previous years.	4.7%	1.1%

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Assets Purchased - Asset Renewals - Asset Maintenance		
Animal Shelter - Animal Enclosure Upgrade	01.09368	\$80,000

6.11 - Animal Shelter

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Animal Shelter - Charges & Fees</u>					
01.07324 - Animal Shelter Fees	-77,500	-73,200	-74,000	-74,500	-75,000
Animal Shelter - Charges & Fees Total	-77,500	-73,200	-74,000	-74,500	-75,000
Income Total	-77,500	-73,200	-74,000	-74,500	-75,000
Expenditure					
<u>Animal Shelter - Animal Control</u>					
01.00714 - Management Services	36,933	37,161	38,834	40,474	42,162
01.00715 - Management Services - From Other Functions	59,620	65,532	66,520	69,201	70,987
01.00716 - Companion Animal Management	338,344	339,067	352,103	364,456	378,116
Animal Shelter - Animal Control Total	434,897	441,760	457,457	474,131	491,265
<u>Animal Shelter - Interest Charges & Depreciation</u>					
01.00712 - Interest Charges & Depreciation	31,364	27,585	23,535	19,197	14,550
01.00713 - Depreciation	53,434	45,890	45,890	45,890	45,890
Animal Shelter - Interest Charges & Depreciation Total	84,798	73,475	69,425	65,087	60,440
<u>Animal Shelter - Maintenance</u>					
01.00717 - Asset Maintenance Program - Routine	24,989	30,198	30,907	31,634	32,390
01.00718 - Asset Maintenance Program - Cyclic	10,000	15,000	15,000	15,000	15,000
Animal Shelter - Maintenance Total	34,989	45,198	45,907	46,634	47,390
Expenditure Total	554,684	560,433	572,789	585,852	599,095
Operating Total	477,184	487,233	498,789	511,352	524,095
Capital					
Income					
<u>Animal Shelter - Depreciation (Capital Recovery)</u>					
01.09810 - Depreciation - Animal Shelter	-53,434	-45,890	-45,890	-45,890	-45,890
Animal Shelter - Depreciation (Capital Recovery) Total	-53,434	-45,890	-45,890	-45,890	-45,890
Income Total	-53,434	-45,890	-45,890	-45,890	-45,890
Expenditure					
<u>Animal Shelter - Acquisition of Assets</u>					
01.09367 - Animal Shelter - Loan Principal Repayment	52,990	56,770	60,819	65,157	69,805
Animal Shelter - Acquisition of Assets Total	52,990	56,770	60,819	65,157	69,805
<u>Animal Shelter - Asset Renewals - Maintenance</u>					
01.09368 - Asset Renewals - Asset Maintenance	80,000	80,000	0	0	0
Animal Shelter - Asset Renewals - Maintenance Total	80,000	80,000	0	0	0
Expenditure Total	132,990	136,770	60,819	65,157	69,805
Capital Total	79,556	90,880	14,929	19,267	548,010
Available Funds Movement Prior to Restricted Asset Funding	556,740	578,113	513,718	530,619	530,619

6.11 - Animal Shelter

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Animal Shelter - Restricted Assets</u>					
01.05981 - Internally Restricted Assets - Animal Shelter	-28,947	-8,992	59,302	51,135	51,916
Animal Shelter - Restricted Assets Total	-28,947	-8,992	59,302	51,135	51,916
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Funds Available to (-), or Required From Rates and Other Council Revenue	527,793	569,121	573,020	581,754	599,926

OPERATIONAL PLAN

Function No.

7.7

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION	
Cemeteries	

**Responsible Officer: Manager Business Support (CS)
Mr Jamie Angus**

Function Objectives:

To provide a cost effective and sympathetic Cemetery service and facility to the Community.

Activity	Actions	Performance Targets/Service Level
Asset Management Program - Cyclic	Undertake 20 year Cemetery Asset Management Program	No written complaints regarding condition of assets.
Asset Management Program - Routine	Undertake Cemetery asset maintenance as required.	No written complaints regarding condition of assets.
Grounds Maintenance	Undertake regular maintenance program	No instances of cemeteries being in poor condition.
Interments	Provide timely interments upon request by Funeral Directors to Public Health Standards.	No instances of Public Health Regulations being contravened. No more than 3 complaints received annually in regard to Council interment and maintenance programmes. 95% satisfaction rating by funeral directors and community of the quality of the Council managed cemeteries.
Management Services from other Functions	Review Cemetery Function Plan; determine policy and procedures; determine annual revenue policy; financial and strategic planning; administration of interments; administration of interment and maintenance contracts with third parties; determine and oversee capital works program. Cost of services including; management and financial accounting; information technology; corporate overheads.	No reasonable criticism of overall cemetery management policies and decisions. Capital works program ensures adequate grave sites are available as required and landscaping enhances the cemeteries' appearance. Amounts charged are accepted as reasonable for the level of service provided.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of interments	58	65	Cost per grave dug	\$775	\$897	No. of complaints re: cemetery interments	Nil	Nil
Number of ashes	4	1	Graves dug as per Manual of Procedure	100%	100%	No. of written complaints regarding condition of New Dubbo Cemetery	Nil	Nil

OPERATIONAL PLAN

Function No.

7.7

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Cemeteries
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of Reservations	36	36	Cost per hectare to maintain Lawn Cemetery & Old Dubbo Cemetery	\$6,035	\$6,504	Number of written complaints regarding condition of Old Dubbo Cemetery	Nil	Nil
Number of hectares maintained								
- New Dubbo Cemetery	11.42ha	11.42ha						
- Old Dubbo Cemetery	6.5ha	6.5ha						

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Cemetery - Land Improvements	01.09403.	
Landscape Furniture Signage		\$50,000
Extend Ashes Section		\$15,000
Cemetery - Land Improvements Total		\$65,000
Cemetery - Acquisition Of Assets	01.09401.	
Internal Road Reseal		\$20,000
Cemetery - Acquisition Of Assets		\$20,000
Cemetery - Plant and Equipment	01.09404.	

7.07 - Cemeteries

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Cemeteries - Charges & Fees</u>					
01.07339 - Interment Fees	-125,575	-163,354	-171,522	-180,098	-189,103
Cemeteries - Charges & Fees Total	-125,575	-163,354	-171,522	-180,098	-189,103
<u>Cemeteries - Other Income</u>					
01.07340 - Exclusive Rights	-38,000	-45,203	-55,373	-58,141	-61,048
01.07341 - Sundry Income	-1,045	-650	-680	-720	-750
Cemeteries - Other Income Total	-39,045	-45,853	-56,053	-58,861	-61,798
Income Total	-164,620	-209,207	-227,575	-238,959	-250,901
Expenditure					
<u>Cemeteries - Interest Charges & Depreciation</u>					
01.00804 - Depreciation	25,358	27,379	27,379	27,379	27,379
Cemeteries - Interest Charges & Depreciation Total	25,358	27,379	27,379	27,379	27,379
<u>Cemeteries - Maintenance</u>					
01.00794 - Asset Maintenance Program - Routine	3,500	5,500	6,000	6,500	6,500
01.00796 - Grounds Maintenance	108,448	116,553	117,688	118,096	118,517
Cemeteries - Maintenance Total	111,948	122,053	123,688	124,596	125,017
<u>Cemeteries - Operating Expenses</u>					
01.00792 - Asset Program - Cyclic	0	20,000	0	0	0
01.00793 - Asset Management	200	0	0	0	0
01.00797 - General Expenses	5,941	2,247	2,316	2,388	2,462
01.00798 - Interments	47,629	61,093	58,375	61,294	64,358
01.00802 - Management Services From Other Functions	127,285	136,838	141,052	147,683	153,294
Cemeteries - Operating Expenses Total	181,055	220,178	201,743	211,365	220,114
Expenditure Total	318,361	369,610	352,810	363,340	372,510
Operating Total	153,741	160,403	125,235	124,381	121,609
Capital					
Income					
<u>Cemeteries - Depreciation (Capital Recovery)</u>					
01.09819 - Depreciation - Community Services	-25,358	-27,379	-27,379	-27,379	-27,379
Cemeteries - Depreciation (Capital Recovery) Total	-25,358	-27,379	-27,379	-27,379	-27,379
Income Total	-25,358	-27,379	-27,379	-27,379	-27,379
Expenditure					
<u>Cemeteries - Acquisition of Assets</u>					
01.09401 - Cemetery - Road Infrastructure	0	20,000	0	20,000	0
01.09402 - Cemetery - Other Structures	24,600	0	0	0	0
01.09403 - Cemetery - Land Improvements	41,500	65,000	40,000	42,000	64,000
01.09404 - Cemetery - Plant & Equipment	201	0	0	0	0
Cemeteries - Acquisition of Assets Total	66,301	85,000	40,000	62,000	64,000
Expenditure Total	66,301	85,000	40,000	62,000	64,000
Capital Total	40,943	57,621	12,621	34,621	158,230
Available Funds Movement Prior to Restricted Asset Funding	194,684	218,024	137,856	159,002	159,002

7.07 - Cemeteries

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Cemeteries - Restricted Assets</u>					
01.05872 - Internally Restricted Assets - Cemeteries	-68,923	-81,876	-16,658	-7,402	-2,840
Cemeteries - Restricted Assets Total	-68,923	-81,876	-16,658	-7,402	-2,840
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Funds Available to (-), or Required From Rates and Other Council Revenue	125,761	136,148	121,198	151,600	155,390

OPERATIONAL PLAN

Function No.

7.8

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
	FUNCTION
Recreation Services	

**Responsible Officer: Director Community Services
Mr D Dwyer**

Business Objectives:

To encourage residents to pursue recreational activities; to provide a range of recreation facilities and programs to meet the needs of residents in a cost effective and efficient manner.

Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	No reasonable criticism by clients of the charge rates and condition of facilities.
Recreation Programs - Other	Insurance of South Dubbo Scout hall and annual contribution to the Western Region Academy of Sport.	South Dubbo Scout hall is insured for fair value and contributions to the Western Region Academy of Sport are made in accordance with agreed formula.
Recreation Planning & Management	Residents and sporting organisations provided with current and accurate information, enquiries relating to recreational matters, administration of Sports Council, booking the hire of recreation venues and facilities. Covers the cost of salaries and overheads and ancillary employment costs.	No reasonable criticisms of recreation planning, venue bookings, administration of the Sports Council and advice.
	Payment to Parks and Landcare Division for sportsground preparation and maintenance.	No reasonable criticism of the standard of sports fields. Charges by Parks and Landcare Division accepted as fair and reasonable for the level of service provided.
	5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Recreational Services Branch.	Operational Plans for the Recreational Services Function adopted by Council by due date.
	5.3.1.5.1 Branch reviews of the Operational Plan (including budget) undertaken for the Recreational Services Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	5.3.1.10.1 Monitor the development of Asset Management Plans for the Recreational Services Branch.	Asset Management Plans for the Recreational Services Branch are prepared and submitted by due date.
	5.3.1.11.1 Zero based budgeting framework is utilised within the Recreational Services Branch.	All Zero based budgeting requirements are fully adhered to within the Recreational Services Branch.
Recreation Facilities Operations	Cleaning, utility costs, insurance and security of community halls and racecourse.	No reasonable criticism of cleanliness of facilities.
Major Sporting Events	Financial support for major sporting events held in the City by the provision of field preparation and supply of additional services such as toilets, garbage bins, portable grandstands.	Community has the opportunity to view high quality sporting events.

OPERATIONAL PLAN

Function No.

7.8

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Recreation Services
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Activity	Actions	Performance Targets/Service Level
Asset Management Program - Routine	Routine repairs and maintenance to recreation facilities	No reasonable complains relating to the condition of recreation facilities. No injuries caused due to poor building condition.
Asset Management Program - Cyclic	Cyclic repairs and maintenance to recreation facilities in accordance with 20 year asset management plans.	No reasonable complains relating to the condition of recreation facilities. No injuries caused due to poor building condition.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.	
No. Applications for Major Sporting Events funding.		N/A	4	Cost per capita for Recreation Planning & Management expenditure	\$15.35	\$15.98	No. of complaints about condition of community halls	2	2

Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Recreation Services - Building Renewals	1.09415	
Girl Guides Hall Painting		\$6,600
Recreation Services - Building Renewals Total		\$6,600

7.08 - Recreation Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Recreation Services - Charges & Fees</u>					
01.07446 - Dubbo Racecourse -Licence Fee & Contribs	-15,531	-16,884	-18,373	-19,292	-20,256
Recreation Services - Charges & Fees Total	-15,531	-16,884	-18,373	-19,292	-20,256
<u>Recreation Services - Other Income</u>					
01.07448 - Sundry Income	-464	0	0	0	0
01.07452 - Property Rentals	-3,836	-3,160	-3,220	-3,350	-3,440
Recreation Services - Other Income Total	-4,300	-3,160	-3,220	-3,350	-3,440
Income Total	-19,831	-20,044	-21,593	-22,642	-23,696
Expenditure					
<u>Recreation Servic- Interest Charges & Depreciation</u>					
01.00843 - Depreciation	111,153	103,575	103,575	103,575	103,575
Recreation Servic- Interest Charges & Depreciation Total	111,153	103,575	103,575	103,575	103,575
<u>Recreation Services - Maintenance</u>					
01.00839 - Asset Maintenance Program - Routine	25,550	12,000	12,000	12,000	12,000
01.00842 - Asset Maintenance - Cyclic	0	10,000	0	0	0
Recreation Services - Maintenance Total	25,550	22,000	12,000	12,000	12,000
<u>Recreation Services - Other Sport & Recreation</u>					
01.00825 - Recreation Programs - Other	3,130	3,335	3,556	3,734	3,920
01.00827 - Recreation Planning & Management	635,891	671,054	694,320	719,460	743,090
01.00829 - Recreation Facilities Operations	28,056	29,849	33,906	46,968	54,549
01.00835 - Major Sporting Events	21,500	14,000	23,500	14,500	24,000
01.00838 - Asset Management	1,195	1,399	1,534	1,580	0
Recreation Services - Other Sport & Recreation Total	689,772	719,637	756,816	786,242	825,559
Expenditure Total	826,475	845,212	872,391	901,817	941,134
Operating Total	806,644	825,168	850,798	879,175	917,438
Capital					
Income					
<u>Recreation Servic- Depreciation (Capital Recovery)</u>					
01.09824 - Depreciation - Community Services	-111,153	-103,575	-103,575	-103,575	-103,575
Recreation Servic- Depreciation (Capital Recovery) Total	-111,153	-103,575	-103,575	-103,575	-103,575
Income Total	-111,153	-103,575	-103,575	-103,575	-103,575
Expenditure					
<u>Recreation Services - Acquisition of Assets</u>					
01.09414 - Recreation Services - Plant & Equipment	0	0	0	5,214	5,000
01.09418 - Recreation Services - Other Structures	3,250	0	0	0	0
Recreation Services - Acquisition of Assets Total	3,250	0	0	5,214	5,000

7.08 - Recreation Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Recreation Services - Asset Renewals - Maintenance</u>					
01.09415 - Recreation Services - Buildings (Renewals)	2,300	0	15,572	7,512	36,000
01.09417 - Recreation Services - Furniture & Fittings	0	6,600	16,310	18,542	15,966
Recreation Services - Asset Renewals - Maintenance Total	2,300	6,600	31,882	26,054	51,966
Expenditure Total	5,550	6,600	31,882	31,268	56,966
Capital Total	-105,603	-96,975	-71,693	-72,307	870,829
Available Funds Movement Prior to Restricted Asset Funding	701,041	728,193	779,105	806,868	806,868
Restricted Assets					
<u>Recreation Services - Restricted Assets</u>					
01.05875 - Internally Restricted Assets - Recreation Services	-6,868	477	-25,908	-38,121	-82,863
Recreation Services - Restricted Assets Total	-6,868	477	-25,908	-38,121	-82,863
Funds Available to (-), or Required From Rates and Other Council Revenue	694,173	728,670	753,197	768,747	787,966

OPERATIONAL PLAN

Function No.

7.10

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Library Services
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**Responsible Officer: Director Community Services
Mr David Dwyer**

Function Objectives

To provide an effective and efficient educational and recreational library service for the residents of Dubbo.
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Activity	Actions	Performance Targets/Service Level
Asset Maintenance Program - Cyclic	Cyclic repairs and maintenance to the Dubbo Branch Library Building as per the twenty year asset management plan.	Library remains operational and presentable.
Asset Maintenance Program - Routine	Routine repairs and maintenance to the Dubbo Branch Library Building.	No reasonable complaints on the condition of the Library Building.
Contributions to Macquarie Regional Library	Funding to cover the costs of Dubbo Branch Library and Regional Library Staff salaries and ancillary costs and overheads and the purchase of library materials.	The Macquarie Regional Library performs to average industry library service standard as per the NSW Public Library Statistics. A minimum of 230,000 articles borrowed from the library per annum.
Research Operating Expenses	Funds to preserve, conserve and catalogue the local history collection.	No instances of the local history collection deteriorating due to inadequate resources and procedures / policies.
Library Building Operations	Funding for cleaning, electricity, gardening, waste collection, insurance and security.	No reasonable complaints concerning the Library's amenity. No instances for the Library being compromised due to inadequate security arrangements.
Management Services	Proportion of costs of Community Support Services to manage this function.	All required reports, budgets and plans are completed on time and to the satisfaction of General Manager / Council.
	1.3.6.2 Provide input to the Macquarie Regional Library's Corporate Strategic Plan to define the long term library service needs and facility needs for the Dubbo Community.	65% of residents are borrowers at the Macquarie Regional Library.
	1.3.6.3 Continue to lobby the State Government for increased recurrent funding for local government library services.	Increased funding is received from the State Government.
	1.3.6.4 Provide a report on the performance of Macquarie Regional Library in providing a library service to the City.	Report due by March annually.

OPERATIONAL PLAN

Function No.

7.10

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION	Library Services

Activity	Actions	Performance Targets/Service Level
Management Services from Other Functions	<p>1.3.6.1 Undertake biennial survey of residents to ascertain requirements of a Library service.</p> <p>Cost of services from internal service providers such as financial and management accounting, corporate overhead and printing.</p>	<p>Survey completed September 2016. A satisfaction rating of 95% by patrons of the services and facilities of the Dubbo Branch Library.</p> <p>Amounts charged are accepted as reasonable for the level of service provided.</p>

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of articles borrowed per annum	230,000	230,000	Total operating expenses per borrowing	\$7.60	\$8.82	Number of registered borrowers as percentage of population	52%	65%
Number of hours library open to public per week	49	49				Number of complaints about condition of library building, fixtures and furniture.	N/A	Nil
						Number of borrowings per registered borrower per annum	9.5	8.6

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Library - Furniture & Fittings	01.09444	
Various Furniture & Fittings		\$8,000
Library - Furniture & Fittings Total		\$8,000
Library - Office Equipment	01.09441	
Office Equipment		\$6,000
Library - Office Equipment Total		\$6,000

7.10 - Library Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Library Services - Grants & Subsidies</u>					
01.07493 - Library Grants & Subsidies (Operating)	-111,814	-124,580	-127,072	-129,613	-132,853
Library Services - Grants & Subsidies Total	-111,814	-124,580	-127,072	-129,613	-132,853
<u>Library Services - Other Income</u>					
01.07495 - Sundry Library Income	-23,643	-25,317	-27,437	-28,673	-29,968
Library Services - Other Income Total	-23,643	-25,317	-27,437	-28,673	-29,968
Income Total	-135,457	-149,897	-154,509	-158,286	-162,821
Expenditure					
<u>Library Services - Administration</u>					
01.00909 - Contributions To Macquarie Regional Library	1,463,660	1,554,648	1,650,086	1,719,046	1,791,762
01.00910 - Research Operating Expenses	4,000	4,000	4,000	4,000	4,000
01.00911 - Library Building Operations	215,738	185,578	195,358	203,908	211,997
01.00913 - Management Services	44,602	47,537	49,367	51,758	53,846
01.00915 - Management Services From Other Functions	88,559	97,151	96,554	100,539	103,030
Library Services - Administration Total	1,816,559	1,888,914	1,995,365	2,079,251	2,164,635
<u>Library Services - Interest Charges & Depreciation</u>					
01.00917 - Depreciation	90,973	68,863	68,863	68,863	68,863
Library Services - Interest Charges & Depreciation Total	90,973	68,863	68,863	68,863	68,863
<u>Library Services - Maintenance</u>					
01.00905 - Asset Maintenance Program - Cyclic	0	0	18,000	0	0
01.00907 - Asset Maintenance Program - Routine	30,724	39,050	39,159	39,972	39,500
Library Services - Maintenance Total	30,724	39,050	57,159	39,972	39,500
Expenditure Total	1,938,256	1,996,827	2,121,387	2,188,086	2,272,998
Operating Total	1,802,799	1,846,930	1,966,878	2,029,800	2,110,177
Capital					
Income					
<u>Library Services - Depreciation (Capital Recovery)</u>					
01.09834 - Depreciation - Community Services	-90,973	-68,863	-68,863	-68,863	-68,863
Library Services - Depreciation (Capital Recovery) Total	-90,973	-68,863	-68,863	-68,863	-68,863
Income Total	-90,973	-68,863	-68,863	-68,863	-68,863
Expenditure					
<u>Library Services - Acquisition of Assets</u>					
01.09441 - Library - Office Equipment	0	6,000	6,000	6,000	6,000
01.09444 - Furniture and Fittings	0	8,000	8,000	8,000	8,000
Library Services - Acquisition of Assets Total	0	14,000	14,000	14,000	14,000

7.10 - Library Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Library Services - Asset Renewal - Maintenance</u>					
01.09442 - Library - Buildings Renewal	905,021	0	1,920	32,800	7,285
Library Services - Asset Renewal - Maintenance Total	905,021	0	1,920	32,800	7,285
Expenditure Total	905,021	14,000	15,920	46,800	21,285
Capital Total	814,048	-54,863	-52,943	-22,063	2,062,599
Available Funds Movement Prior to Restricted Asset Funding	2,616,847	1,792,067	1,913,935	2,007,737	2,007,737
Restricted Assets					
<u>Library Services - Restricted Assets</u>					
01.05878 - Internally Restricted Assets - Library Services	-675,891	85,249	83,752	39,892	36,221
01.05879 - Externally Restricted Assets - Library Services	-200,000	0	0	0	0
Library Services - Restricted Assets Total	-875,891	85,249	83,752	39,892	36,221
Funds Available to (-), or Required From Rates and Other Council Revenue	1,740,956	1,877,316	1,997,687	2,047,629	2,098,820

OPERATIONAL PLAN

Function No.

7.11

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Old Dubbo Gaol
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**Responsible Officer: Manager Business Support (CS)
Mr Jamie Angus**

Business Objectives:

To provide an historical and educational tourist attraction in an efficient and effective manner.

Activity	Actions	Performance Targets/Service Level
Trading Stock Purchases	Manage souvenirs available for sale to ensure products are popular and cost effective	Yield per customer from sources other than admissions is increased.
Operating Expenditure	Day to day running costs including cleaning and promotions, purchase and sale of souvenirs	Operating costs per patron to either remain static or decrease
Management/Admissions-Salaries & O/Heads	Staff salaries for managers and gatekeepers to supervise admissions, financial management, general administration and exhibition development maintenance.	Management and overhead costs per patron to either remain static or decrease
	1.3.7.2 Develop co-operative arrangements with other tourist destinations and businesses with a view to packaging Old Dubbo Gaol products and services.	50,000 people visit the Gaol per annum.
	1.3.7.3 Develop and implement an annual Marketing and Promotion Programme for the Old Dubbo Gaol.	Marketing and Promotion program structured across multiple mediums and based on holiday, general admission and events.
Management Services from other Functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charges are accepted as reasonable for the level of service provided
Interpretation/Exhibition Project	1.3.7.1 Undertake the development of one (1) new exhibition per annum.	100% of patrons are satisfied with exhibitions
Asset Management Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program.	Buildings maintained in a satisfactory condition
	1.3.7.4 Implement the actions contained in the 20 year Asset Management Plan to take into account the heritage significance of the site and buildings.	No instances of building or collections being presented in a poor condition.

OPERATIONAL PLAN

Function No.

7.11

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Old Dubbo Gaol
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Hours open per week	49	49	Total operating expenses per patron	\$19.23	\$17.39	Number of patrons	50,000	50,000
			Total funds required from rates/general revenue	\$248,975	\$366,407	Percentage of satisfied customers as per Visitors Comment Book	100%	100%

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Assets Purchased - Other Assets		
Outdoor Cinema Upgrade	1.9458	\$2,000
01.09455 - Buildings Total		\$2,000
Assets Renewals		
Watchtower Render Project Stage 2	1.9455	\$64,000
01.09455 - Buildings Total		\$64,000

7.11 - Old Dubbo Gaol

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Old Dubbo Gaol - Charges & Fees</u>					
01.07501 - Gate Takings	-427,324	-452,843	-465,934	-479,396	-491,175
Old Dubbo Gaol - Charges & Fees Total	-427,324	-452,843	-465,934	-479,396	-491,175
<u>Old Dubbo Gaol - Grants & Subsidies</u>					
01.07510 - Government Grant (Capital)	-862,898	0	0	0	0
Old Dubbo Gaol - Grants & Subsidies Total	-862,898	0	0	0	0
<u>Old Dubbo Gaol - Other Income</u>					
01.07505 - Sundry Income	-20,350	-10,400	-11,400	-12,400	-12,900
01.07506 - Function Income	-15,000	-10,000	-10,500	-11,000	-12,000
01.07507 - Souvenir & Drink Sales	-79,400	-80,850	-83,550	-83,800	-86,800
Old Dubbo Gaol - Other Income Total	-114,750	-101,250	-105,450	-107,200	-111,700
Income Total	-1,404,972	-554,093	-571,384	-586,596	-602,875
Expenditure					
<u>Old Dubbo Gaol - Interest Charges & Depreciation</u>					
01.00956 - Depreciation	78,416	73,667	73,667	73,667	73,667
Old Dubbo Gaol - Interest Charges & Depreciation Total	78,416	73,667	73,667	73,667	73,667
<u>Old Dubbo Gaol - Less Services Provided</u>					
01.00958 - Less : Services Provided To Other Functions	-3,431	-1,000	-1,000	-1,000	-1,000
Old Dubbo Gaol - Less Services Provided Total	-3,431	-1,000	-1,000	-1,000	-1,000
<u>Old Dubbo Gaol - Maintenance</u>					
01.00952 - Asset Maintenance Program - Routine	20,800	21,500	22,500	22,750	23,750
01.00954 - Asset Maintenance Program - Cyclic	0	25,000	25,000	25,000	13,862
Old Dubbo Gaol - Maintenance Total	20,800	46,500	47,500	47,750	37,612
<u>Old Dubbo Gaol - Operating Expenses</u>					
01.00936 - Trading Stock Purchases	47,000	46,200	46,350	47,300	50,300
01.00942 - Operating Expenditure	123,847	102,938	104,544	109,503	110,213
01.00946 - Management/Admissions-Salaries & O/Heads	412,855	429,605	453,103	472,781	493,457
01.00948 - Management Services From Other Functions	138,551	150,964	153,797	160,189	164,711
01.00950 - Interpretation/Exhibition Project	56,827	10,000	10,000	64,487	45,000
01.00951 - Asset Management	1,406	2,198	2,109	2,172	0
Old Dubbo Gaol - Operating Expenses Total	780,486	741,905	769,903	856,432	863,681
Expenditure Total	876,271	861,072	890,070	976,849	973,960
Operating Total	-528,701	306,979	318,686	390,253	371,085

7.11 - Old Dubbo Gaol

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Capital					
Income					
<u>Old Dubbo Gaol - Depreciation (Capital Recovery)</u>					
01.09839 - Depreciation - Community Services	-78,416	-73,667	-73,667	-73,667	-73,667
Old Dubbo Gaol - Depreciation (Capital Recovery) Total	-78,416	-73,667	-73,667	-73,667	-73,667
Income Total	-78,416	-73,667	-73,667	-73,667	-73,667
Expenditure					
<u>Old Dubbo Gaol - Acquisition of Assets</u>					
01.09457 - Furniture & Fittings	2,206	0	0	0	0
01.09458 - Assets Purchased - Other Assets	918	2,000	145,000	0	20,000
Old Dubbo Gaol - Acquisition of Assets Total	3,124	2,000	145,000	0	20,000
<u>Old Dubbo Gaol - Asset Renewals - Maintenance</u>					
01.09455 - Old Dubbo Gaol - Buildings	816,150	64,000	0	0	0
Old Dubbo Gaol - Asset Renewals - Maintenance Total	816,150	64,000	0	0	0
Expenditure Total	819,274	66,000	145,000	0	20,000
Capital Total	740,858	-7,667	71,333	-73,667	317,418
Available Funds Movement Prior to Restricted Asset Funding	212,157	299,312	390,019	316,586	316,586
Restricted Assets					
<u>Old Dubbo Gaol - Restricted Assets</u>					
01.05881 - Internally Restricted Assets - Old Dubbo Gaol	36,818	66,735	-75,671	5,246	12,460
Old Dubbo Gaol - Restricted Assets Total	36,818	66,735	-75,671	5,246	12,460
Funds Available to (-), or Required From Rates and Other Council Revenue	248,975	366,047	314,348	321,832	329,878

OPERATIONAL PLAN

Function No.

7.14

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION	Social Services

**Responsible Officer: Manager Social Services
Mr John Watts**

Business Objectives:

To support social service programs for the benefit of residents; to provide financial support to community groups; to provide community facilities, to undertake social planning activities.

Activity	Actions	Performance Targets/Service Level
Community Facilities Education	Operational costs of providing buildings for culture, childcare and education activities	No reasonable criticism of standard of facilities
Asset Maintenance Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable
Asset Maintenance Program - Cyclic	Undertake 20 year Building Asset Management Program	Buildings maintained in a satisfactory condition
Services Provided to Other Functions	The proportioned costs of the salaries and overheads of the Manager Social Services to Family Day Care Services and Rainbow Cottage Child Care Centre	The amounts charged are accepted or fair and reasonable for the level of service provided
Management Services from other Functions	Cost of Services including: management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided
Contributions - Gen Donations (Sec 356)	Contributions and subsidies to community groups to undertake social, educational and cultural programs	Applications invited by due date & reports submitted to Council.
Community Service Programs	Preparation and implementation of Dubbo Social Plan, Conduct of Social Impact Assessments, input to planning such as LEPs, Integrated Planning, Business Plans, Administration of Community Services Committee. Support to Youth Council, Management of Youth Development Strategies.	Social Plan recommendations implemented.
	1.2.1.2 Report on the provision of and demand for child care places in Dubbo.	938 long day childcare centre places in Dubbo. Report submitted to Council in June annually.
	1.2.1.3 Monitor the availability of State and Federal Government capital and recurrent funding for additional preschool places.	740 full day preschool places per week available in the community.

OPERATIONAL PLAN

Function No.

7.14

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Social Services
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Activity	Actions	Performance Targets/Service Level
	1.2.2.1 Develop and implement on an annual basis a new Social Plan for the Dubbo Local Government Area.	100% of needs identified and documented and addressed for provision of social services.
	1.2.3.1 Implement Council's component of and provide support for the Youth Foundation in the community.	Youth Foundation activities supported.
	1.2.7.3 Attend quarterly meetings of the Strategic Human Services Interagency Group Forum.	Quarterly meetings attended.
	1.2.9.1 Annually review and implement the actions of the Ageing Strategy.	Review conducted May annually.
	1.5.2.3 Continue to monitor complaints regarding the operation of licensed premises in the City.	No complaints to the Liquor Administration Board regarding licensed premises.
	1.5.2.4 Support initiatives developed by the Community Drug Action Team and Dubbo Liquor Accord and support initiatives there from.	CDAT and Liquor Accord supported. Manager Social Services active member of Liquor Accord Group.
	1.5.2.5 Review the implementation of the Dubbo Crime Prevention Plan.	100% of actions in the Crime Prevention Plan implemented
	5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Social Services Branch.	Operational Plans for the Social Services Branch adopted by Council by due date.
	5.3.1.5.1 Branch reviews of the Operational Plan (including budget) undertaken for the Social Services Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.

OPERATIONAL PLAN

Function No.

7.14

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Social Services
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Activity	Actions	Performance Targets/Service Level
Aboriginal Liaison Operations	5.3.1.9.1 Monitor the ongoing implementation of the NAMSPlus asset reporting tool for the Social Services Branch.	NAMSPlus is being implemented with the Social Services Branch.
	5.3.1.10.1 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation for the Social Services Branch.	Asset Management Plans for the Social Services Branch are prepared and submitted by due date.
	5.3.1.11.1 Monitor the use of the zero based budgeting framework by the Organisation within the Social Services Branch.	All Zero based budgeting requirements are fully adhered to within the Social Services Branch.
	The provision of effective and strong links, communication and networks within the local Aboriginal Community, Dubbo City Council and State and Federal Government Agencies.	No reasonable criticism of Aboriginal Liaison Officer.
	1.2.5.1 Make representations to the State and Federal Governments to increase coordinated funding for programmes to improve the education, health, employment and economic development opportunities of Aboriginal people.	The unemployment rate of Aboriginal people decreases annually.
Dubbo Neighbourhood Centre	1.2.5.2 Council continues to have an Aboriginal Liaison Officer to support and assist the Aboriginal Community.	Funding provided in budget for employment of Aboriginal Liaison Officer.
	Contributors to rent of the Dubbo Neighbourhood Centre; subsidy of the Dubbo Neighbourhood Centre operations; professional management of services delivered by the Dubbo Neighbourhood Centre.	100,000 enquires per annum handled by Dubbo Neighbourhood Centre.
	1.2.2.2 Provide financial contribution for the operations of the Dubbo Neighbourhood Centre.	100% utilisation rate of services provided at Dubbo Neighbourhood Centre
	1.2.8.2 Dubbo Neighbourhood Centre to review the Community On Line Directory monthly and to include the outcomes of the review in the biannual reports to Council on the status of the Directory.	Online Directory updated monthly.

OPERATIONAL PLAN

Function No.

7.14

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Social Services
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Activity	Actions	Performance Targets/Service Level
Aboriginal Employment Project	Employment of 2 Aboriginal Apprentices	Apprenticeships successfully completed
Youth Development Officer	<p>The provision of strategies through a community development model undertaking a number of youth related activities.</p> <p>1.2.3.2 Develop and deliver youth programmes to meet identified needs in consultation with appropriate youth agencies.</p> <p>1.2.3.3 In consultation with the Dubbo Youth Council, develop a prioritised list of future youth services and facilities for consideration by Council.</p> <p>1.2.3.4 Youth Council to submit two reports to Council on its deliberations on youth issues and activities undertaken.</p> <p>1.2.8.1 Conduct reviews of the Youth Services Directory managed by Dubbo City Council.</p>	<p>No reasonable criticism of Youth Development Officer</p> <p>100% of issues affecting youth resolved by Council with Youth Council input.</p> <p>1,300 young people attend Youth Week activities.</p> <p>All activities and entertainment are planned and organised with the assistance of young people.</p> <p>Submission made by Youth Council to Council every November on issues for upcoming budget considerations.</p> <p>Presentations made to Council in June & December each year.</p> <p>Community and Youth Services Directories maintained to 95% accuracy.</p>
SBS Radio	Transmission of news/current events in languages other than English	Positive community response to the service.
DACWP Support Expenses	Administrative support of the DACWP	No reasonable criticism of Council's involvement with the DACWP

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of enquiries handled at the Dubbo Neighbourhood Centre	129,771	100,000	Cost per enquiry at the Dubbo Neighbourhood Centre	\$1.27	\$1.60	Average utilisation rate of DNC	100%	100%
Number of activities coordinated by MSS, ALO & YDO	23	25				No reasonable criticism of Community Services Management	Nil	Nil

OPERATIONAL PLAN

Function No.

7.14

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Social Services
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Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Social Services Asset Renewals Maintenance	1.09502	
House in the Park Painting		\$5,346
House in the Park Flooring		\$30,000
Social Services Asset Renewals Maintenance Total		<u>\$35,346</u>

7.14 - Social Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Social Services - Contributions</u>					
01.07550 - Contribution - Community Service & Info Centre	-8,796	-10,160	-10,668	-11,202	-11,762
Social Services - Contributions Total	-8,796	-10,160	-10,668	-11,202	-11,762
<u>Social Services - Grants & Subsidies</u>					
01.07547 - Manager Social Services Subsidy	-17,109	-17,965	-18,863	-19,806	-20,796
01.07549 - Community Activities Coordinator Subsidy	-1,537	-1,250	-1,250	-1,250	-1,250
01.07552 - Grants - FACS - Housing NSW	-62,082	-65,186	0	0	0
01.07558 - Grants - Other	-61,989	0	0	0	0
Social Services - Grants & Subsidies Total	-142,717	-84,401	-20,113	-21,056	-22,046
<u>Social Services - Other Income</u>					
01.07551 - Sundry Income	-3,978	-5,436	-5,447	-5,458	-5,469
Social Services - Other Income Total	-3,978	-5,436	-5,447	-5,458	-5,469
Income Total	-155,491	-99,997	-36,228	-37,716	-39,277
Expenditure					
<u>Social Services - Aged Services</u>					
01.01030 - Asset Management	767	799	767	790	0
Social Services - Aged Services Total	767	799	767	790	0
<u>Social Services - Education Services</u>					
01.01035 - Community Facilities - Education	15,495	15,587	16,366	17,185	18,043
Social Services - Education Services Total	15,495	15,587	16,366	17,185	18,043
<u>Social Services - Interest Charges & Depreciation</u>					
01.01047 - Depreciation	51,582	45,370	43,135	43,135	43,135
Social Services - Interest Charges & Depreciation Total	51,582	45,370	43,135	43,135	43,135
<u>Social Services - Less Services Provided</u>					
01.01049 - Less:Services Provided To Other Function	-46,136	-48,192	-50,352	-53,770	-56,459
Social Services - Less Services Provided Total	-46,136	-48,192	-50,352	-53,770	-56,459
<u>Social Services - Maintenance</u>					
01.01037 - Asset Maintenance Program - Routine	4,400	4,500	4,500	4,500	4,500
01.01039 - Asset Maintenance Program - Cyclic	3,485	7,000	7,000	7,000	7,000
Social Services - Maintenance Total	7,885	11,500	11,500	11,500	11,500
<u>Social Services - Operating Expenses</u>					
01.01053 - Management Services From Other Functions	116,601	119,609	121,556	125,494	129,468
01.01059 - Contributions - Gen Donations (Sec 356)	126,191	140,394	140,688	140,996	141,320
01.01061 - Community Services Programs	215,960	220,192	224,487	227,374	232,627
01.01062 - Aboriginal Liaison Operations	123,299	125,362	129,818	134,913	140,059
01.01063 - Dubbo Neighbourhood Centre	160,000	160,000	160,000	160,000	160,000
01.01065 - Aboriginal Employment Project	50,000	50,000	50,000	50,000	50,000
01.01066 - Youth Development Officer	135,645	127,230	131,570	136,583	141,605

7.14 - Social Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
01.01069 - SBS Radio	500	513	525	538	565
01.01071 - DACWP Support Expenses	1,000	0	0	0	0
01.01074 - Three Rivers Regional Assembly	60,000	18,000	0	0	0
Social Services - Operating Expenses Total	989,196	961,300	958,644	975,898	995,644
<u>Social Services - Other Community Facilities</u>					
01.01041 - Community Facilities	415	4,436	18,447	458	481
Social Services - Other Community Facilities Total	415	4,436	18,447	458	481
Expenditure Total	1,019,204	990,800	998,507	995,196	1,012,344
Operating Total	863,713	890,803	962,279	957,480	973,067
<u>Capital</u>					
<u>Income</u>					
<u>Social Services - Depreciation (Capital Recovery)</u>					
01.09854 - Depreciation - Community Services	-49,391	-43,135	-43,135	-43,135	-43,135
Social Services - Depreciation (Capital Recovery) Total	-49,391	-43,135	-43,135	-43,135	-43,135
Income Total	-49,391	-43,135	-43,135	-43,135	-43,135
<u>Expenditure</u>					
<u>Social Services - Acquisition of Assets</u>					
01.09504 - Social Services - Capital Items	4,343	0	0	0	0
Social Services - Acquisition of Assets Total	4,343	0	0	0	0
<u>Social Services - Asset Renewals - Maintenance</u>					
01.09502 - Social Services - Furniture & Fittings	0	35,346	0	19,010	85,611
01.09507 - Social Services - Other Assets	0	0	0	0	28,000
Social Services - Asset Renewals - Maintenance Total	0	35,346	0	19,010	113,611
Expenditure Total	4,343	35,346	0	19,010	113,611
Capital Total	-45,048	-7,789	-43,135	-24,125	1,043,543
Available Funds Movement Prior to Restricted Asset Funding	818,665	883,014	919,144	933,355	933,355
<u>Restricted Assets</u>					
<u>Social Services - Restricted Assets</u>					
01.05887 - Internally Restricted Assets - Social Services	29,089	-56,634	-57,955	-50,836	-139,411
01.05888 - Externally Restricted Assets - Social Services	-29,678	-22,000	-4,000	-4,000	-4,000
Social Services - Restricted Assets Total	-589	-78,634	-61,955	-54,836	-143,411
Funds Available to (-), or Required From Rates and Other Council Revenue	818,076	804,380	857,189	878,519	900,132

OPERATIONAL PLAN

Function No.

7.16

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Rainbow Cottage Child Care Centre
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**Responsible Officer: Manager Social Services
Mr John Watts**

Business Objectives:

To provide a quality, cost effective, centre-based child care service.
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Activity	Actions	Performance Targets/Service Level
Professional Expenses	Costs of professional services such as audit fees	Costs are increased by no more than CPI each year.
Asset Maintenance Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable and meet relevant Government regulations
Operations Other Expenses	Day to day running costs including advertising consumables and equipment	Costs are increased by no more than CPI each year.
Asset Maintenance Program - Cyclic	Undertake Building Asset Maintenance Program	Buildings operational and presentable and meet relevant Government regulations
Operations Building and Grounds	Security, running expenses of child care centre building and playground	No reasonable criticism of standard of child care centre.
Operations - Salaries and Overheads	Provision of quality child care, financial and policy planning, staff training and publicity. Adherence to National Quality Framework and accreditation requirements.	100% utilisation rate of available child care places. Accreditation is maintained.
Management Services from other Functions	Costs of Services including: management, financial, technical, information technology and corporate overheads provided to this Function	Amounts charged are accepted as reasonable for the level of service provided
Communications	Costs of communication including telephone and postage	Costs are increased by no more than CPI each year.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of hours centre is open per week	50	50	Total operating expenses per child care place	\$21,084	\$21,787	Utilisation of available child care places	100%	100%
						No reasonable criticism of quality of child care	Nil	Nil
Number of child care places	58	58				No reasonable criticism of standard of child care centre	Nil	Nil

OPERATIONAL PLAN

Function No.

7.16

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Rainbow Cottage Child Care Centre
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Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Rainbow Cottage Asset Renewals Maintenance	01.05890.	
Bathroom		\$30,000
Rainbow Cottage Asset Renewals Maintenances Total		\$30,000
Rainbow Cottage Other Structures	01.09518.	
Rainbow - Playground Landscaping		\$15,000
Rainbow Cottage Other Structures Total		<u>\$15,000</u>

7.16 - Rainbow Cottage

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Rainbow Cottage - Charges & Fees</u>					
01.07578 - Fees & Levies	-668,960	-742,699	-785,419	-813,792	-846,387
01.07580 - Excursion Fees	-1,000	-1,000	-1,000	-1,000	-1,000
Rainbow Cottage - Charges & Fees Total	-669,960	-743,699	-786,419	-814,792	-847,387
<u>Rainbow Cottage - Grants & Subsidies</u>					
01.07574 - Subsidy	-44,237	-46,449	-48,772	-51,210	-53,770
01.07576 - Grants - Rainbow Cottage	-350,000	-400,000	-400,000	-400,000	-400,000
Rainbow Cottage - Grants & Subsidies Total	-394,237	-446,449	-448,772	-451,210	-453,770
<u>Rainbow Cottage - Other Income</u>					
01.07584 - Sundry Income	-8,511	0	0	0	0
01.07586 - Fund Raising	-7,000	-3,000	-3,000	-3,000	-3,000
Rainbow Cottage - Other Income Total	-15,511	-3,000	-3,000	-3,000	-3,000
Income Total	-1,079,708	-1,193,148	-1,238,191	-1,269,002	-1,304,157
Expenditure					
<u>Rainbow Cottage - Interest Charges & Depreciation</u>					
01.01123 - Depreciation	40,332	28,246	28,246	28,246	28,246
Rainbow Cottage - Interest Charges & Depreciation Total	40,332	28,246	28,246	28,246	28,246
<u>Rainbow Cottage - Maintenance</u>					
01.01112 - Asset Maintenance Program - Routine	46,500	47,500	12,000	13,500	117,786
01.01114 - Asset Maintenance Program - Cyclic	32,000	0	0	0	0
Rainbow Cottage - Maintenance Total	78,500	47,500	12,000	13,500	117,786
<u>Rainbow Cottage - Operating Expenses</u>					
01.01111 - Professional Expenses	2,311	2,496	2,645	2,810	2,901
01.01113 - Operations Other Expenses	60,413	59,788	57,107	58,038	61,045
01.01115 - Operations Building & Grounds	24,208	18,885	19,379	20,596	21,135
01.01116 - Asset Management	250	400	383	395	0
01.01117 - Operations - Salaries & Overheads	899,896	918,023	957,784	998,628	1,041,819
01.01119 - Management Services From Other Function	162,250	175,610	179,234	186,770	192,387
01.01120 - Communications	2,777	3,804	3,904	4,025	4,147
Rainbow Cottage - Operating Expenses Total	1,152,105	1,179,006	1,220,436	1,271,262	1,323,434
Expenditure Total	1,270,937	1,254,752	1,260,682	1,313,008	1,469,466
Operating Total	191,229	61,604	22,491	44,006	165,309
Capital					
Income					
<u>Rainbow Cottage - Depreciation (Capital Recovery)</u>					
01.09863 - Depreciation - Community Services	-40,332	-28,246	-28,246	-28,246	-28,246
Rainbow Cottage - Depreciation (Capital Recovery) Total	-40,332	-28,246	-28,246	-28,246	-28,246
Income Total	-40,332	-28,246	-28,246	-28,246	-28,246

7.16 - Rainbow Cottage

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Rainbow Cottage - Asset Renewals - Maintenance</u>					
01.09517 - Rainbow - Furniture & Fittings	0	30,000	28,160	1,600	1,104
01.09518 - Rainbow - Other Structures	0	15,000	605	20,000	51,393
Rainbow Cottage - Asset Renewals - Maintenance Total	0	45,000	28,765	21,600	52,497
Expenditure Total	0	45,000	28,765	21,600	52,497
Capital Total	-40,332	16,754	519	-6,646	189,560
Available Funds Movement Prior to Restricted Asset Funding	150,897	78,358	23,010	37,360	37,360
Restricted Assets					
<u>Rainbow Cottage - Restricted Assets</u>					
01.05890 - Internally Restricted Assets - Rainbow Cottage	-53,057	22,417	80,285	68,517	-81,036
Rainbow Cottage - Restricted Assets Total	-53,057	22,417	80,285	68,517	-81,036
Funds Available to (-), or Required From Rates and Other Council Revenue	97,840	100,775	103,295	105,877	108,524

OPERATIONAL PLAN

Function No.

7.17

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION:	Family Day Care Services
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**Responsible Officer: Manager Social Services
Mr J Watts**

Function Objectives:

To provide an affordable and quality home-based child care service
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Activity	Actions	Performance Targets/Service Level
Management Services from other Functions	Cost of Services including: management, financial, technical, information technology, and corporate overheads provided to this Function	Amounts charged are accepted as reasonable for the level of service provided
Minor Equipment Purchases	Costs associated with the purchase of toys and office equipment	Costs increased by no more than CPI each year.
Operations - Fee Relief	Cost of expenses associated with the receipt of government fee relief	Fee Relief Expenses match Fee Relief Income.
Operations - Other Expenses	Day to day running costs including advertising consumables and equipment	Total surplus (deficit) from operations.
Operations - Salaries and Overheads	Provision of places for home-based child care service, publicity, staff training, financial and management planning, accreditation requirement and National Quality Framework, adherence to licensing requirements, provision of toys and equipment to carers, advice to carers and parents.	Accreditation is maintained. No breaches concerning National Quality Framework.
	1.2.1.1 Actively pursue the recruitment of additional carers in the Dubbo Family Day Care Scheme.	300 children Family Day Care child care places in Dubbo.

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr		Est.
	Est.	Est.		Est.	Est.				
Number of carers inducted into the Scheme per annum	15	15	Total operating expenses per annum	\$1,930,207	\$2,051,923	Satisfaction level of parents and carers is above 95%	100%	100%	
Number of carers in scheme.	60	60				Number of children in care	610	610	
Number of home visits conducted per annum per carer	15	15	Average time to conduct a home visit	1.5 hrs	1.5 hrs	Number of breaches and complaints made against carers	2	0	

7.17 - Family Day Care

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Family Day Care - Charges & Fees</u>					
01.07599 - Levies & Fees - Family Day Care	-354,742	-393,734	-411,867	-430,879	-450,751
Family Day Care - Charges & Fees Total	-354,742	-393,734	-411,867	-430,879	-450,751
<u>Family Day Care - Grants & Subsidies</u>					
01.07595 - Fee Relief Subsidy - Family Day Care	-1,300,000	-1,300,000	-1,300,000	-1,300,000	-1,300,000
01.07597 - Grants & Subsidies - Family Day Care	-194,646	-210,179	-215,933	-221,832	-227,878
Family Day Care - Grants & Subsidies Total	-1,494,646	-1,510,179	-1,515,933	-1,521,832	-1,527,878
<u>Family Day Care - Other Income</u>					
01.07601 - Family Day Care - Sundry Income	-27	0	0	0	0
Family Day Care - Other Income Total	-27	0	0	0	0
Income Total	-1,849,415	-1,903,913	-1,927,800	-1,952,711	-1,978,629
Expenditure					
<u>Family Day Care - Interest Charges & Depreciation</u>					
01.01152 - Depreciation	2,012	3,595	3,425	3,425	3,425
Family Day Care - Interest Charges & Depreciation Total	2,012	3,595	3,425	3,425	3,425
<u>Family Day Care - Operating Expenses</u>					
01.01142 - Management Services From Other Functions	152,860	163,183	163,863	170,206	174,072
01.01144 - Minor Equipment Purchases	2,200	2,225	2,281	2,338	2,396
01.01146 - Operations - Fee Relief	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
01.01148 - Operations - Other Expenses	104,993	104,133	109,008	114,061	119,618
01.01150 - Operations - Salaries & Overheads	464,769	473,672	500,014	514,977	539,954
Family Day Care - Operating Expenses Total	2,024,822	2,043,213	2,075,166	2,101,582	2,136,040
Expenditure Total	2,026,834	2,046,808	2,078,591	2,105,007	2,139,465
Operating Total	177,419	142,895	150,791	152,296	160,836
Capital					
Income					
<u>Family Day Care - Depreciation (Capital Recovery)</u>					
01.09868 - Depreciation - Family Day Care	-2,012	-3,425	-3,425	-3,425	-3,425
Family Day Care - Depreciation (Capital Recovery) Total	-2,012	-3,425	-3,425	-3,425	-3,425
Income Total	-2,012	-3,425	-3,425	-3,425	-3,425
Capital Total	-2,012	-3,425	-3,425	-3,425	157,411
Available Funds Movement Prior to Restricted Asset Funding	175,407	139,470	147,366	148,871	148,871

7.17 - Family Day Care

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Family Day Care - Restricted Assets</u>					
01.05893 - Internally Restricted Assets - Family Day Care	-21,820	17,445	11,371	3,354	-1,380
Family Day Care - Restricted Assets Total	-21,820	17,445	11,371	3,354	-1,380
<hr/>					
Funds Available to (-), or Required From Rates and Other Council Revenue	153,587	156,915	158,737	152,225	156,031

OPERATIONAL PLAN

Function No.

7.18

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION: Cultural Services
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**Responsible Officer: Director Community Services
Mr D Dwyer**

Function Objectives:

To provide facilities and financial subsidies to cultural groups to improve the level of cultural activity and awareness in the Dubbo community.
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Activity	Actions	Performance Targets/Service Level
Band Operations	Provide funding subsidies to the City's major musical organisations.	Funding ensures musical groups continue to provide public entertainment at major City events and celebrations and that residents have the opportunity to engage in music as a recreational pastime.
Asset Maintenance Program – Routine	Routine repairs and maintenance is undertaken on the South Dubbo Band Hall.	South Dubbo Band Hall remains operational and there are no reasonable complaints on the presentation of the building.
Asset Maintenance Program – Cyclic	Cyclic repairs and maintenance is undertaken on the South Dubbo Band Hall in accordance with the 20 year asset management plan.	South Dubbo Band Hall remains operational and there are no reasonable complaints on the presentation of the building.
Contributions - Dubbo Eisteddfod	Providing funding for the conduct of the annual Eisteddfod at the Dubbo Regional Theatre and Convention Centre.	A quality event is staged for spectators and participants.
Contributions – Christmas Tree	Costs of erecting, dismantling and purchasing decorations and lights for the CBD Christmas Tree.	The Christmas Tree contributes to a festive feel and spirit for residents and visitors.
Contributions – Carols By Candlelight	Financial support to the organisation conducting the annual Carols by Candlelight.	The Carols provide residents with a quality festive event to celebrate Christmas as a community.
Contributions – Red Ochre Events Inc.	Financial support to the organisation conducting the annual Aboriginal Red Ochre Festival.	The event allows the Aboriginal community to showcase and celebrate its culture and for residents and visitors to enjoy a quality and entertaining event.
Contributions – Central Orana Arts	Annual fee for Council to maintain its membership of Orana Arts. 1.3.2.2 Continue membership of and fully participate in the activities of Orana Arts.	Membership of Orana Arts is maintained.
Contributions – Macquarie Philharmonia	Financial support of the Regional Orchestra	Financial support of the Macquarie Philharmonia is maintained.
Management Services From Other Functions	Internal service costs for management accounting, corporate overheads, community support services and printing.	Amounts charged are accepted as reasonable for the level of service provided.

OPERATIONAL PLAN

Function No.

7.18

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION:	Cultural Services

Activity	Actions	Performance Targets/Service Level
Sister City Activities	Administer the City's Sister City relationships and provide subsidised airfares for the Minokamo and Wujiang Student Exchange Programmes. Funding covers the costs of staff salaries and overheads.	No reasonable complaints relating to the maintenance of good international and national relationships. No reasonable complaints on the management of the Minokamo and Wujiang Student Exchange Programmes.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of Sister City Advisory Committee meetings per annum	4	4	Total operating expenses per capita	\$5.53	\$5.19	Number of reasonable complaints on condition of South Dubbo Band Hall.	Nil	Nil
						Percentage of Japanese students who rate their student exchange to Dubbo as excellent/satisfactory.	100%	100%
						Percentage of Dubbo students who rate their student exchange to Minokamo as excellent/satisfactory.	100%	100%
						Percentage of Dubbo students who rate their student exchange to Wujiang as excellent/satisfactory.	100%	100%

7.18 - Cultural Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Cultural Services - Contributions</u>					
01.07612 - Contributions	-422	0	0	0	0
01.07613 - Cultural Services - Sundry Income	-7,163	-3,171	-3,250	-3,331	-3,414
Cultural Services - Contributions Total	-7,585	-3,171	-3,250	-3,331	-3,414
Income Total	-7,585	-3,171	-3,250	-3,331	-3,414
Expenditure					
<u>Cultural Services - Band Expenses</u>					
01.01181 - Band Operations	6,291	6,491	6,709	6,950	7,082
Cultural Services - Band Expenses Total	6,291	6,491	6,709	6,950	7,082
<u>Cultural Services - Contributions</u>					
01.01175 - Contributions - Dubbo Eisteddfod	8,000	8,000	8,000	8,000	8,000
01.01176 - Contributions - Christmas Tree	5,500	3,500	3,500	3,500	3,500
01.01177 - Contributions - Carols By Candlelight	2,500	2,500	2,500	2,500	2,500
01.01179 - Contributions - Central Orana Arts	22,158	22,602	23,167	23,747	24,341
01.01180 - Contributions	31,629	30,000	5,000	5,000	5,000
Cultural Services - Contributions Total	69,787	66,602	42,167	42,747	43,341
<u>Cultural Services - Cultural Services Management</u>					
01.01173 - Management Services From Other Functions	42,447	41,422	42,602	44,591	46,235
01.01188 - Sister City Activities	89,902	94,456	91,957	94,422	101,878
Cultural Services - Cultural Services Management Total	132,349	135,878	134,559	139,013	148,113
<u>Cultural Services - Maintenance</u>					
01.01183 - Asset Maintenance Program - Routine	2,000	4,000	4,000	4,000	4,000
01.01185 - Asset Maintenance Program - Cyclic	6,111	5,171	12,250	3,331	3,414
Cultural Services - Maintenance Total	8,111	9,171	16,250	7,331	7,414
Expenditure Total	216,538	218,142	199,685	196,041	205,950
Operating Total	208,953	214,971	196,435	192,710	202,536
Available Funds Movement Prior to Restricted Asset Funding	208,953	214,971	196,435	192,710	192,710
Restricted Assets					
<u>Cultural Services - Restricted Assets</u>					
01.05896 - Internally Restricted Assets - Cultural Services	12,658	499	3,837	7,155	2,676
Cultural Services - Restricted Assets Total	12,658	499	3,837	7,155	2,676
Funds Available to (-), or Required From Rates and Other Council Revenue	221,611	215,470	200,272	199,865	205,212

OPERATIONAL PLAN

Function No.

7.19

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Community Support Services
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**Responsible Officer: Manager Business Support
Mr Jamie Angus**

Function Objectives:

To provide a management and business support service which provides for the effective and efficient operation of the Community Services Division.

Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	The proportioned costs of the salaries and overheads of the Director Community Services, Manager Business Support and Business Support Officer. Administration and support of other functions of the Division.	The amounts charged are accepted as fair and reasonable for the level of service provided.
Management Services from other Functions	Internal service costs for customer service, telephones, printing, management accounting, information management and Civic Administration Centre accommodation.	The amounts charged are accepted as fair and reasonable for the level of service provided.
Community Services Management	Salaries and ancillary costs for the employment of the Director Community Services. Provide strategic management and direction to the Community Services Division.	Division operates in an efficient and effective manner. All required reports, plans, budgets are provided on time and to the satisfaction of the General Manager and Council. All advice to Council is satisfactory.
	1.1.4.1 Hold three (3) meetings per annum of the Dubbo City Council/ Charles Sturt University Working Party to discuss future development and operations of the Dubbo campus.	360 students are undertaking courses at university campus in Dubbo.
	1.1.5.1 Monitor the position and lobby the State Government to provide a variety of high quality primary and secondary education and vocational training facilities and opportunities in the City.	No evidence of a decrease in the quality of education facilities and opportunities in the City.
	1.1.5.3 Hold an annual meeting with the Dubbo Office of the Department of Education to discuss primary and secondary education in Dubbo.	No examples of the loss of any primary, secondary and vocational training programmes in the City.
	1.3.2.5 Cultural events continue to be included in the Council's weekly "What's On" calendar of events and activities.	No incidences of significant cultural events not being included in the "What's On" calendar.
	1.3.4.2 The Arts/Cultural Forum meets three (3) times per annum to discuss marketing of facilities and services and cooperative/complimentary services and activities.	A forum of Government, private sector and not for profit arts groups meet regularly.

OPERATIONAL PLAN

Function No.

7.19

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Community Support Services
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Activity	Actions	Performance Targets/Service Level
Business Support Services	1.5.2.1 Meet on a quarterly basis with local senior officials of NSW Police to discuss service provision.	Meetings held in Sept, Dec, Mar, Jun annually
	1.5.2.2 Monitor police numbers in the City.	Police numbers are maintained at or above establishment levels.
	5.1.1.2 Undertake an annual review of the number of volunteers available to Council activities and the number of volunteered hours contributed.	Number of volunteers involved in Council activities increases.
	5.1.1.3 Council supports Festivals and Events within the City that promote culture and harmony.	Cultural Festivals and Events are held in the City.
	5.1.1.6 Continue to administer the City of Dubbo Hall of Fame and invite nominations each February for inductees.	Nominations invited February annually.
	5.2.2.1 Implement the adopted actions within both the Delivery Program and Operational Plan.	100% of adopted actions within both the Delivery Program and Operational Plan are achieved.
	5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Community Services Division.	Operational Plans for the Community Services Division adopted by Council by due date.
	5.3.1.5.1 Divisional reviews of the Operational Plan (including budget) undertaken for the Community Services Division on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	5.3.1.10.1 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation for the Community Services Division.	Asset Management Plans for the Community Services Division are prepared and submitted by due date.
	5.3.1.11.1 Monitor the use of the zero based budgeting framework by the Organisation for the Community Services Division.	All Zero based budgeting requirements are fully adhered to within the Community Services Division.
	Salaries and ancillary costs for the employment of the Manager Business Support and business Support Officer. Provide business support services including reception services to the Community Services Division.	Division operates in an efficient and effective manner. All required reports, plans, budgets are provided on time and to the satisfaction of the General Manager and Council. All advice and support to the Branches of the Community Services Division are satisfactory.
	5.3.2.2 Provide relevant information to Directors and Managers in regard to accessing grant funding.	Monthly grants reports submitted to the Executive Staff Committee meeting.

OPERATIONAL PLAN

Function No.

7.19

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Community Support Services
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of functions of Council serviced.	11	11				AOP & Budget time frames met	Yes	Yes
Number of grants reports submitted to Executive Staff Committee	11	11				Management Plan objectives and time frames met	Yes	Yes
						Agreed Strategies and Actions, AOP Comments time frames met	Yes	Yes
						No reasonable complaints received	Nil	Nil

7.19 - Community Support

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Community Support - Other Income</u>					
01.07619 - Sundry Income	-390	-2,000	0	0	0
Community Support - Other Income Total	-390	-2,000	0	0	0
Income Total	-390	-2,000	0	0	0
Expenditure					
<u>Community Support - Less Services Provided</u>					
01.01212 - Less:Services Provided To Other Function	-594,695	-633,827	-658,227	-690,105	-717,943
Community Support - Less Services Provided Total	-594,695	-633,827	-658,227	-690,105	-717,943
<u>Community Support - Operating Expenses</u>					
01.01204 - Management Services From Other Functions	111,070	113,610	117,435	119,247	123,075
01.01206 - Community Services Management	240,725	265,920	274,822	286,392	298,140
01.01208 - Business Support Services	226,185	239,519	246,623	257,184	268,901
Community Support - Operating Expenses Total	577,980	619,049	638,880	662,823	690,116
Expenditure Total	-16,715	-14,778	-19,347	-27,282	-27,827
Operating Total	-17,105	-16,778	-19,347	-27,282	-27,827
Available Funds Movement Prior to Restricted Asset Funding	-17,105	-16,778	-19,347	-27,282	-27,282
Restricted Assets					
<u>Community Support - Restricted Assets</u>					
01.05899 - Internally Restricted Assets - Community Support S	17,105	16,778	19,347	27,282	27,827
Community Support - Restricted Assets Total	17,105	16,778	19,347	27,282	27,827
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

7.20

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Dubbo Regional Theatre & Convention Centre
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Responsible Officer: **Manager Dubbo Theatre & Convention Centre****Ms L Christof****Function Objectives:**

To provide and maintain a first class facility for the entertainment, business and requirements of the residents of and visitors to Dubbo on a cost effective basis.
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Activity	Actions	Performance Targets/Service Level
Asset Maintenance Program - Routine	Maintain the property at 20 Carrington Avenue. Routine maintenance and repairs to the DRTCC according to the Asset Maintenance/Replacement Plan.	No reasonable complaints from tenants on the condition of the asset. DRTCC remains operational and there are no reasonable complaints on the presentation of the building.
Administration Operating Expenses	Monitor expenses relating to Box Office, Venue Bookings and office management.	DRTCC operates in an efficient and effective manner within the allocated budget.
Building Operations	Maintain funding for cleaning, repairs and maintenance, energy, gardening, waste collection, insurance and security.	No reasonable complaints concerning DRTCC building operations. No instances of DRTCC being compromised due to neglect of essential services.
Management Salaries and Overheads	Monitor salaries and ancillary costs for the employment of DRTCC staff and performance level of staff. 1.3.1.5 Seek sponsorships for the Dubbo Regional Theatre and Convention Centre. 5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Dubbo Regional Theatre & Convention Centre Branch. 5.3.1.5.1 Branch reviews of the Operational Plan (including budget) undertaken for the Dubbo Regional Theatre & Convention Centre Branch.	A minimum of 80,000 visitors to the Dubbo Regional Theatre and Convention Centre per annum. No reasonable complaints received on staff performance and customer service. Secure a Platinum/Gold/Silver Sponsor. Operational Plans for the Dubbo Regional Theatre & Convention Centre Branch adopted by Council by due date. Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.

OPERATIONAL PLAN

Function No.

7.20

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Dubbo Regional Theatre & Convention Centre
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Activity	Actions	Performance Targets/Service Level
Management Service from other functions	5.3.1.9.1 Monitor the ongoing implementation of the NAMSPlus asset reporting tool for the Dubbo Regional Theatre & Convention Centre Branch.	NAMSPlus is being implemented with the Dubbo Regional Theatre & Convention Centre Branch.
	5.3.1.10.1 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation for the Dubbo Regional Theatre & Convention Centre Branch.	Asset Management Plans for the Dubbo Regional Theatre & Convention Centre Branch are prepared and submitted by due date.
	5.3.1.11.1 Monitor the use of the zero based budgeting framework by the Organisation for the Dubbo Regional Theatre & Convention Centre Branch.	All Zero based budgeting requirements are fully adhered to within the Dubbo Regional Theatre & Convention Centre Branch.
	Internal services provided - Administration Printing, Community Support, Corporate Overhead, Financial Accounting, IT, Management Accounting and Telephones.	Amounts charged are accepted as reasonable for the level of service provided.
	Bar Operations	Monitor cost of operating bar including wages, drinks, confectionery and bar supplies and maintaining reasonable profit margin.
Promotion & Market & Audience Development	Monitor cost of marketing products and services through Season Brochure, website, radio, television, print and social media, mail outs, flyers and posters.	Introduce new marketing channels aimed at achieving cost effectiveness.
	1.3.1.6 Conduct an annual survey of patrons to seek ratings and comments on the Dubbo Regional Theatre and Convention Centre's products and facilities.	<p>A satisfaction rating of 85% by patrons of the products and facilities of the Dubbo Regional Theatre and Convention Centre.</p> <p>Dubbo Regional Theatre and Convention Centre used a minimum of 130 days for business / community events.</p> <p>Dubbo Regional Theatre and Convention Centre used a minimum of 100 days for ticketed performances.</p> <p>Two joint projects with local / and or regional arts education / youth agencies and organisations.</p>

OPERATIONAL PLAN

Function No.

7.20

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES	FUNCTION	Dubbo Regional Theatre & Convention Centre
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Activity	Actions	Performance Targets/Service Level
DRTCC Events - Show Expenditure	Monitor cost of performance fees, royalties, equipment hire, accommodation and per diems, advertising, labour and sundry expenses.	Budget monitored and no instances of costs higher than budget without justification.
	1.3.1.8 Attract and program a diverse range of local, touring and school shows for a wide range of target audiences, including aged care residents.	Average 60% attendance across all performances over 12 months (industry average 59%)
	1.3.1.9 Develop an annual Subscription Season Programme for Dubbo Regional Theatre and Convention Centre.	Minimum of 22 shows selected by September.
Services Provided to Other Functions	Fees charged to internal service hirers.	Amounts charged are accepted as reasonable for the level of service provided.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Days hired for business/community related events	120	130	Operational costs per capita.	\$112.00	\$114.60	No. of reasonable complaints of Centre's operation	4	4
Days hired for performing arts related	100	100				No. of people attending ticketed theatre performances	22,511	28,000
Number of season subscribers	253	260						

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Regional Theatre & Convention Centre Asset Renewals Maintenance	01.09578.	
Macquarie Room Divider		\$150,000
Air Conditioner		\$4,500
Heating Water Pressurisation Tank		\$6,000
RTCC Asset Renewals MaintenanceTotal		\$160,500

7.20 - Regional Theatre & Convention Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Regional Theatre & Convention C-Grants & Subsidies</u>					
01.07626 - Contribs/Grants - Reg. Theatre & Convention	0	-75,000	0	0	0
Regional Theatre & Convention C-Grants & Subsidies Total	0	-75,000	0	0	0
<u>Regional Theatre & Convention Ctr - Charges & Fees</u>					
01.07621 - Venue Hire	-111,619	-122,239	-125,484	-128,571	-131,734
Regional Theatre & Convention Ctr - Charges & Fees Total	-111,619	-122,239	-125,484	-128,571	-131,734
<u>Regional Theatre & Convention Ctr - Other Income</u>					
01.07620 - DRTCC EVENTS - Show Income	-367,391	-376,744	-388,995	-398,397	-408,031
01.07622 - Bar Sales	-100,000	-71,750	-73,544	-75,382	-77,267
01.07625 - Property Rentals	-5,000	0	0	0	0
01.07627 - Sponsorships / Donations	-30,000	-30,000	-30,000	-30,000	-30,000
01.07631 - Hirer Promoters Event - Show Income	-1,075,917	-1,097,883	-1,122,144	-1,146,973	-1,173,786
Regional Theatre & Convention Ctr - Other Income Total	-1,578,308	-1,576,377	-1,614,683	-1,650,752	-1,689,084
Income Total	-1,689,927	-1,773,616	-1,740,167	-1,779,323	-1,820,818
Expenditure					
<u>Regional Theatre & Convention Centre - Maintenance</u>					
01.01247 - Asset Maintenance Program - Routine	52,000	77,000	79,090	77,000	88,781
Regional Theatre & Convention Centre - Maintenance Total	52,000	77,000	79,090	77,000	88,781
<u>Regional Theatre & Convention C-Interest & Deprec</u>					
01.01237 - Depreciation-Regional Theatre & Convention Centre	617,275	641,063	641,063	641,063	641,063
Regional Theatre & Convention C-Interest & Deprec Total	617,275	641,063	641,063	641,063	641,063
<u>Regional Theatre & Convention C-Operating Expenses</u>					
01.01235 - Operational Expenses - 20 Carrington Avenue	4,367	2,990	3,140	3,297	3,462
01.01239 - Administration Operating Expenses	100,107	97,694	94,503	100,865	97,147
01.01240 - Building Operations	314,289	269,802	281,950	295,553	309,305
01.01241 - Management Salaries & Overheads	858,440	900,957	935,151	970,554	1,008,053
01.01242 - Management Services From Other Functions	401,535	430,138	434,017	451,635	463,547
01.01244 - Bar Operations	84,000	66,000	66,000	66,000	67,615
01.01245 - Feasibility Study	67,450	0	0	0	0
01.01246 - Regional Theatre & Convention Centre	2,000	0	0	0	0
01.01248 - Promotion & Market & Audience Development	67,000	62,075	63,152	64,231	64,312
01.01255 - Asset Management	6,903	7,195	8,243	8,490	0
01.01260 - DRTCC EVENTS - Show Expenditure	401,667	413,501	425,325	435,364	446,047
01.01261 - Hirer Promoters Events - Show Expenditure	754,595	823,691	844,291	865,399	887,047
01.01263 - Less : Services Provided To Other Functions	-21,540	-20,000	-20,000	-20,000	-20,000
01.01264 - Interest on Loans	695,623	663,769	629,334	592,108	551,866
Regional Theatre & Convention C-Operating Expenses Total	3,736,436	3,717,812	3,765,106	3,833,496	3,878,401
Expenditure Total	4,405,711	4,435,875	4,485,259	4,551,559	4,608,245
Operating Total	2,715,784	2,662,259	2,745,092	2,772,236	2,787,427

7.20 - Regional Theatre & Convention Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Capital					
Income					
<u>Regional Theatre & Convention Ctr-Deprec(Recovery)</u>					
01.09882 - Depreciation - Community Services	-617,275	-641,063	-641,063	-641,063	-641,063
Regional Theatre & Convention Ctr-Deprec(Recovery) Total	-617,275	-641,063	-641,063	-641,063	-641,063
Income Total	-617,275	-641,063	-641,063	-641,063	-641,063
Expenditure					
<u>Regional Theatre & Cnvntn - Asset Renewals-Mainten</u>					
01.09578 - DRTCC - Furniture & Fittings	0	160,500	34,648	288,000	38,648
01.09579 - DRTCC - Buildings	0	0	1,472	0	0
Regional Theatre & Cnvntn - Asset Renewals-Mainten Total	0	160,500	36,120	288,000	38,648
<u>Regional Theatre & Convention C-Acquisition Assets</u>					
01.09551 - DRTCC - Furniture & Fittings	21,021	0	0	0	0
01.09573 - DRTCC - Loan Principal Repayment	393,463	425,318	459,753	496,979	537,220
Regional Theatre & Convention C-Acquisition Assets Total	414,484	425,318	459,753	496,979	537,220
Expenditure Total	414,484	585,818	495,873	784,979	575,868
Capital Total	-202,791	-55,245	-145,190	143,916	2,722,232
Available Funds Movement Prior to Restricted Asset Funding	2,512,993	2,607,014	2,599,902	2,916,152	2,916,152
Restricted Assets					
<u>Regional Theatre & Convention Ctr - Restricted Ass</u>					
01.05902 - Internally Restricted Assets - DRTCC	108,719	-34,530	36,893	-213,436	48,052
Regional Theatre & Convention Ctr - Restricted Ass Total	108,719	-34,530	36,893	-213,436	48,052
Funds Available to (-), or Required From Rates and Other Council Revenue	2,621,712	2,572,484	2,636,795	2,702,716	2,770,284

OPERATIONAL PLAN

Function No.

7.21

PRINCIPAL ACTIVITY: COMMUNITY SERVICES	FUNCTION Western Plains Cultural Centre
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**Responsible Officer: Manager Western Plains Cultural Centre
Mr Andrew Glassop**

Business Objectives:

To create a sense of place for the region's residents, workers and visitors alike, integral to the sustainability of Dubbo's lifestyle needs, through active engagement in learning and cultural heritage.
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Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	No reasonable criticism by clients of the charge rates and condition of facilities or services.
Building Operations	Building and system Inspections and maintenance according to legislation requirements, energy and other running costs.	No breaches of regulations or legislation. No threats to the operation or security of the building.
Asset Maintenance - Routine	Routine repairs and maintenance to WPCC facilities	No reasonable complains relating to the condition of recreation facilities.
Salaries and Overheads	2.6.2.2 Implement the adopted Public Art Strategy.	Public Artwork Installed biennially
	1.3.2.4 Ensure the Community Arts Centre is made available for venue hire to community and corporate groups at reasonable prices.	The Western Plains Cultural Centre's Community Arts Centre is utilised for a minimum of 2500 bookings per annum.
	1.3.3.1 The Western Plains Cultural Centre Advisory Board continues to hold a position for a member of the Dubbo Aboriginal Community Working Party.	A specific position is maintained and filled.
	1.3.3.2 Include Aboriginal culture in the Western Plains Cultural Centre's exhibition and event calendar each year.	A minimum of one (1) exhibition or public programme per annum is held at the Western Plains Cultural Centre which focuses on Aboriginal culture.
	5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Western Plains Cultural Centre Branch.	Operational Plans for the Western Plains Cultural Centre Branch adopted by Council by due date.
5.3.1.5.1 Operational Plan (including budget) review undertaken for the Western Plains Cultural Centre Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.	

OPERATIONAL PLAN

Function No.

7.21

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION	Western Plains Cultural Centre

Activity	Actions	Performance Targets/Service Level
Management Services from other functions	5.3.1.9.1 Monitor the ongoing implementation of the NAMSPlus asset reporting tool for the Western Plains Cultural Centre Branch.	NAMSPlus is being implemented with the Western Plains Cultural Centre Branch.
	5.3.1.10.1 Monitor the development of Asset Management Plans for the Western Plains Cultural Centre Branch.	Asset Management Plans for the Western Plains Cultural Centre Branch are prepared and submitted by due date.
	5.3.1.11.1 Zero based budgeting framework is utilised within the Western Plains Cultural Centre Branch.	All Zero based budgeting requirements are fully adhered to within the Western Plains Cultural Centre Branch.
Administration Operating Expenses	Cost of services from internal service providers such as financial and management accounting, corporate overhead and printing.	Amounts charged are accepted as reasonable for the level of service provided.
Audience Development - Promotion	Administrative support for WPCC services and processes	Ensure administration runs within budget.
Education Expenses	Funding for marketing and promotion of WPCC exhibitions, facilities' and events.	Ensure all marketing materials are produced on time.
	1.3.1.1 Undertake an annual survey of residents to gauge satisfaction on the Western Plains Cultural Centre's level of service.	A satisfaction rating of 95% by patrons of the services and facilities of the Western Plains Cultural Centre.
	1.3.1.2 Develop and implement appropriate marketing plans and education programmes for schools and the general public for key exhibitions at the Western Plains Cultural Centre.	A minimum of 75,000 visitors to the Western Plains Cultural Centre per annum.
	1.3.1.3 Develop an exhibition programme for the Western Plains Cultural Centre for each coming financial year that utilises all relevant spaces.	24 exhibitions held at the Western Plains Cultural Centre during the year.
	1.3.1.4 Develop and implement educational programmes that utilise the capabilities of the Western Plains Cultural Centre's Education Resource Centre.	A minimum of 4,000 people attend public and education programmes at the Western Plains Cultural Centre.
	1.3.2.1 Develop public and education programmes for the Western Plains Cultural Centre for each financial year.	Public and Education programmes developed and implemented.

OPERATIONAL PLAN

Function No.

7.21

PRINCIPAL ACTIVITY:	COMMUNITY SERVICES
FUNCTION	Western Plains Cultural Centre

Activity	Actions	Performance Targets/Service Level
	1.3.2.3 Continue to conduct workshops, lectures, education programmes and school term and school vacation workshops for children at the Western Plains Cultural Centre.	Workshops, Lectures and Education Programmes available during school holiday periods.
Trading Stock - Purchases	Funds for the purchase of goods to be sold in the WPCC shop.	No reasonable complaints received regarding quality of goods.
Events Expenses	Funds for presenting events and public programmes at WPCC	All events and public programmes adhere to WPCC policy.
Exhibitions	Funds for the preservation, conservation, cataloguing and research of WPCC collections.	All objects in WPCC collections are cared for and stored according to WPCC policy.

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr		Est.
	Est.	Est.		Est.	Est.				
Days open to the public	364	363	Number of exhibitions installed on time	100%	100%	No. of people using the Community Arts Centre	9,850	12,000	
No. of bookings at Community Arts Centre	1,150	1,300	Percentage of programmes held on time	100%	100%	No. of patrons attending Museum/Gallery	75,000	75,000	
Hours utilised by casual hirers of CAC	1,000	1,100	Number of complaints due to double bookings, missed bookings, incorrect bookings of venues	Nil	Nil	Number of complaints from venue hirers regarding facilities, equipment, staff, cleanliness etc	Nil	Nil	
Number of rooms available for hire	14	14	Number of complaints by venue hirers due to incorrect induction etc for venue hirers	Nil	Nil	Number of people taking part in public and education programmes	4,000	8,000	
Number of bookings for Auditorium and Boardroom.	120	200	Number of complaints due to incorrect information regarding exhibitions	Nil	Nil	Number of hours lost due to workplace injury	NIL	NIL	
			Number of complaints due to incorrect information regarding public programmes	Nil	Nil	Adherence to Asset Maintenance schedule	95%	95%	

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
WPCC - Furniture and Fittings	1.09533	
Ceiling Fan		\$5,950
Hot Water Pressurisation Tank		\$7,000
Hot Water Pumps		\$9,000
Exhaust Fan		\$10,000
WPCC - Furniture and Fittings Total		\$31,950

7.21 - Western Plains Cultural Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>WPCC - Charges & Fees</u>					
01.08008 - Admissions / Fees	-21,810	-45,000	-58,000	-29,000	-29,000
WPCC - Charges & Fees Total	-21,810	-45,000	-58,000	-29,000	-29,000
<u>WPCC - Contributions</u>					
01.08001 - Contributions & Donations - Operating	-11,500	-12,500	-12,500	-12,500	-12,500
WPCC - Contributions Total	-11,500	-12,500	-12,500	-12,500	-12,500
<u>WPCC - Grants & Subsidies</u>					
01.08006 - Grants - Cultural Facilities	-100,000	-100,000	-100,000	0	0
01.08007 - Capital Grants - Cultural Facilities	-60,000	0	0	0	0
WPCC - Grants & Subsidies Total	-160,000	-100,000	-100,000	0	0
<u>WPCC - Other Income</u>					
01.08003 - Stock Item Sales	-6,700	-5,000	-5,000	-5,000	-5,000
01.08005 - Venue Hire	-115,297	-76,921	-78,000	-79,750	-81,500
01.08009 - Cafe	-31,400	-32,993	-33,000	-33,250	-33,500
01.08010 - Friends of the WPCC	-10,000	-10,000	-10,000	-10,000	-10,000
01.08013 - Sundry Income	-2,000	0	0	0	0
01.08014 - Guides	-2,458	0	0	0	0
WPCC - Other Income Total	-167,855	-124,914	-126,000	-128,000	-130,000
Income Total	-361,165	-282,414	-296,500	-169,500	-171,500
Expenditure					
<u>WPCC - Interest Charges & Depreciat</u>					
01.01252 - Interest on Loans	203,716	187,851	171,008	153,127	134,145
WPCC - Interest Charges & Depreciat Total	203,716	187,851	171,008	153,127	134,145
<u>WPCC - Less Services Provided</u>					
01.03004 - Less : Services Provided To Other Functions	-2,000	-2,000	-2,000	-2,000	-2,000
WPCC - Less Services Provided Total	-2,000	-2,000	-2,000	-2,000	-2,000
<u>WPCC - Maintenance</u>					
01.02979 - Asset Maintenance Cyclic	0	50,000	0	0	32,165
WPCC - Maintenance Total	0	50,000	0	0	32,165
<u>WPCC - Western Plains Cultural Centre</u>					
01.02980 - Building Operations	260,142	287,008	302,421	314,161	327,452
01.02981 - Asset Repairs and Replacements	111,140	76,665	78,126	79,256	76,170
01.02982 - Salaries & Overheads	807,939	811,250	842,249	876,326	912,716
01.02983 - Management Services - From Other Functions	307,920	326,111	330,755	344,208	353,588
01.02984 - Administration Operating Expenses	46,898	57,721	58,106	58,509	58,931
01.02985 - Audience Development - Promotion	43,419	43,808	50,403	46,026	52,826
01.02986 - Education Expenses	39,383	33,551	33,601	33,653	33,708
01.02987 - Trading Stock Purchases	3,500	4,400	4,400	4,400	4,541
01.02988 - Events Expenses	8,000	14,500	14,500	14,500	14,500
01.02991 - Collections Management	44,116	40,831	41,710	43,076	44,580

7.21 - Western Plains Cultural Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
01.03002 - Depreciation / Write Offs	203,748	204,901	204,901	204,901	204,901
01.03012 - Education Resource Centre	1,000	1,000	1,000	1,000	1,000
01.03013 - Exhibitions	98,100	92,625	124,151	95,677	98,103
WPCC - Western Plains Cultural Centre Total	1,975,305	1,994,371	2,086,323	2,115,693	2,183,016
Expenditure Total	2,177,021	2,230,222	2,255,331	2,266,820	2,347,326
Operating Total	1,815,856	1,947,808	1,958,831	2,097,320	2,175,826
Capital					
Income					
<u>WPCC - Depreciation (Capital Recovery)</u>					
01.09886 - Depreciation - Community Services	-203,748	-204,901	-204,901	-204,901	-204,901
WPCC - Depreciation (Capital Recovery) Total	-203,748	-204,901	-204,901	-204,901	-204,901
Income Total	-203,748	-204,901	-204,901	-204,901	-204,901
Expenditure					
<u>WPCC - Acquisition of Assets</u>					
01.09535 - WPCC - Other Structures	40,000	0	0	0	0
01.09539 - WPCC - Loan Principal Repayment	257,463	273,328	290,171	308,052	327,034
01.09541 - WPCC - Furniture & Fittings	136,000	0	0	0	0
01.09542 - WPCC - Plant & Equipment	40,000	0	0	0	0
WPCC - Acquisition of Assets Total	473,463	273,328	290,171	308,052	327,034
<u>WPCC - Asset Renewals - Maintenance</u>					
01.09533 - WPCC - Furniture & Fittings	0	31,950	90,000	268,550	350,281
01.09544 - Ex Dubbo High School - Buildings	0	0	40,000	0	0
WPCC - Asset Renewals - Maintenance Total	0	31,950	130,000	268,550	350,281
Expenditure Total	473,463	305,278	420,171	576,602	677,315
Capital Total	269,715	100,377	215,270	371,701	2,648,240
Available Funds Movement Prior to Restricted Asset Funding	2,085,571	2,048,185	2,174,101	2,469,021	2,469,021
Restricted Assets					
<u>WPCC - Restricted Assets</u>					
01.05905 - Internally Restricted Assets - WPCC	15,098	128,154	56,646	-182,505	-304,561
01.05906 - Externally Restricted Assets - WPCC	-5,883	0	0	0	0
WPCC - Restricted Assets Total	9,215	128,154	56,646	-182,505	-304,561
Funds Available to (-), or Required From Rates and Other Council Revenue	2,094,786	2,176,339	2,230,747	2,286,516	2,343,679

OPERATIONAL PLAN

Function No.

8.1

PRINCIPAL ACTIVITY:	HUMAN ENVIRONMENT	FUNCTION: Human Environment Services
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**Responsible Officer: Director Community Services
Mr David Dwyer**

Function Objectives:

To maintain public health standards by controlling and regulating the use of particular premises and activities and ensuring compliance with statutory requirements; conduct health programs to protect public health and education the public.

Activity	Actions	Performance Targets/Service Level
Alcohol Free Zone	Expenses related to maintaining signage & advertising alcohol free zones.	No reasonable criticism of the lack of adequate signage of the zones. Zones are renewed within the required timeframes.
Safety Cameras - CBD	Expenses related to the maintenance of the CBD safety cameras including minor equipment replacement.	Safety cameras are operational for a minimum of 95% of time.
Food Premises Inspection	1.5.1.2 Review the partnership arrangements with the NSW Food Authority for Council to implement the provisions of the Food Act and Regulations. 1.5.1.3 Undertake at least one (1) inspection of all food premises per year.	Review to be carried out by June annually. At least one (1) inspection of all food premises carried out by March each year. 85% of food premises comply with statutory requirements on initial inspection.
Management Services from Other Functions	Cost of services including financial and management accounting, corporate overheads and Environmental Services Administration.	Amounts charged are accepted as reasonable for the service provided.
Management Services	The proportioned part of the salaries and overheads of the Community Services Support Branch staff involved in managing this function – financial and strategic planning, pandemic planning, developing policies and procedures, reporting to Council, community liaison and liaison with contractors and suppliers. 1.1.1.1 Continue to lobby and support Western NSW Local Health network to attract general and specialist medical practitioners to Dubbo including community health staff. 1.1.1.2 Lobby the State Government to ensure adequate professional staff are available to service the Dubbo Base Hospital and associated services. 1.1.1.3 Monitor the impact on Dubbo of the management/operations of the Western NSW Local Health Network.	No policies, procedures and programs for the protection of public health to be found inadequate. No decrease in the number of General Practitioners in Dubbo. No incidences of long term vacancies of medical staff at Dubbo Base Hospital. No decisions made by Local Health Network adversely impacting on Dubbo.

OPERATIONAL PLAN

Function No.

8.1

PRINCIPAL ACTIVITY:	HUMAN ENVIRONMENT	FUNCTION: Human Environment Services
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Activity	Actions	Performance Targets/Service Level
Health Programs	1.1.2.1 Lobby the State Government for the ongoing staged development of the Dubbo Base Hospital facility.	Dubbo Base Hospital is substantially redeveloped.
	1.1.3.1 In conjunction with Sydney University and Charles Sturt University, lobby the Federal Government for health tertiary courses and training courses and facilities in the City.	The range of health tertiary courses available in the City is increased.
	1.1.3.2 Hold two (2) meetings per annum between Dubbo City Council and Sydney University to discuss future development and operations of the University's Rural Medical School in the City.	Two meetings to be held annually.
	1.5.1.9 Undertake at least one (1) inspection of all registered regulated premises per year.	100% of registered premises comply with statutory requirements on initial inspection. All premises to be inspected by March annually.
	1.5.1.5 Undertake the annual inspection and water sampling program of all public swimming pools and spas including motels and hotels in November, January and February each year, and 1.5.1.8 Undertake compliance inspections of all registered private swimming pools.	100% of public pools and spas inspected meet statutory health requirements. Inspections to be completed by end of February annually. Ongoing
Immunisation Services	1.5.1.7 Conduct two (2) public health programs per year.	Health programs to be conducted by December and April each year.
	1.5.2.7 Meet with local senior officials of the Ambulance Service to discuss service provision.	100% satisfaction rating for ambulance services and facilities for the region.
	Immunisation of children and adults against a range of diseases including whooping cough, tetanus, diphtheria, Hib, measles, mumps, rubella, polio and hepatitis.	100% of infants participate in immunisation program.

OPERATIONAL PLAN

Function No.

8.1

PRINCIPAL ACTIVITY:	HUMAN ENVIRONMENT	FUNCTION:	Human Environment Services
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of water samples taken per annum	144	144	Cost per sample	\$139.40	\$140.92	Number of cases of illness reported due to unhealthy pool and spa water	Nil	Nil
Number of immunisations per annum	1,850	1,850	Net Council cost per immunisation	\$21.36	\$22.05	Percentage of children entering school being immunised	96%	97%
Number of health education programs held each year	3	2	Cost per education program	\$6,352.00	\$6,796.50	Number of participants in Health Programs	337	200%
Number of registered premises inspected per annum(Skin Penetration, Cooling towers every 3 years)	60	60	Cost per premises inspection	\$184.07	\$185.00	Number of registered premises which comply on first inspection	100%	100%
Number of Food Premises inspected per annum(Low risk inspected every 3 years)	235	235	Cost per premises inspection	\$220.60	\$222.86	Number of food premises which comply on first inspection	75%	75%
						Number of incidences of safety camera failures	2	2

8.01 - Human Environment Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Human Environment - Other Income</u>					
01.07633 - Immunisation Reimbursements	-6,500	-7,500	-7,500	-7,500	-7,500
01.07635 - Approvals - Local Govt Act	-41,145	-42,350	-43,594	-44,691	-45,817
Human Environment - Other Income Total	-47,645	-49,850	-51,094	-52,191	-53,317
Income Total	-47,645	-49,850	-51,094	-52,191	-53,317
Expenditure					
<u>Human Environment - Crime Prevention Programs</u>					
01.01278 - Alcohol Free Zone	0	0	0	6,000	0
01.01279 - Safety Cameras - CBD	13,434	18,000	18,000	18,000	18,000
Human Environment - Crime Prevention Programs Total	13,434	18,000	18,000	24,000	18,000
<u>Human Environment - Food Control</u>					
01.01276 - Food Premise Inspections	51,840	52,373	54,591	56,681	59,122
Human Environment - Food Control Total	51,840	52,373	54,591	56,681	59,122
<u>Human Environment - Health Services</u>					
01.01268 - Management Services From Other Functions	23,441	22,646	22,303	23,177	23,835
01.01270 - Management Services	44,602	47,537	49,367	51,758	53,846
01.01272 - Health Programs	87,916	82,646	85,927	89,112	92,834
Human Environment - Health Services Total	155,959	152,829	157,597	164,047	170,515
<u>Human Environment - Immunisation</u>					
01.01274 - Immunisation Services	42,557	40,798	42,180	43,463	44,887
Human Environment - Immunisation Total	42,557	40,798	42,180	43,463	44,887
<u>Human Environment - Interest Charges & Depreciation</u>					
01.02780 - Human Environment - Depreciation	18,399	18,388	18,388	18,388	18,388
Human Environment - Interest Charges & Depreciation Total	18,399	18,388	18,388	18,388	18,388
Expenditure Total	282,189	282,388	290,756	306,579	310,912
Operating Total	234,544	232,538	239,662	254,388	257,595
Capital					
Income					
<u>Human Environment - Depreciation (Cap. Recovery)</u>					
01.09888 - Depreciation - Human Enviro Services	-18,399	-18,388	-18,388	-18,388	-18,388
Human Environment - Depreciation (Cap. Recovery) Total	-18,399	-18,388	-18,388	-18,388	-18,388
Income Total	-18,399	-18,388	-18,388	-18,388	-18,388
Capital Total	-18,399	-18,388	-18,388	-18,388	239,207
Available Funds Movement Prior to Restricted Asset Funding	216,145	214,150	221,274	236,000	236,000

8.01 - Human Environment Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Human Environment - Restricted Assets</u>					
01.05908 - Internally Restricted Assets - Human Env Services	0	14,804	19,778	11,078	14,048
Human Environment - Restricted Assets Total	0	14,804	19,778	11,078	14,048
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Funds Available to (-), or Required From Rates and Other Council Revenue	216,145	228,954	241,052	247,078	253,255

OPERATIONAL PLAN

Function No.

9.1

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Horticultural Services
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**Responsible Officer: Manager Horticultural Services
Mr Ian McAlister**

Function Objectives:

To provide high quality recreation space and facilities to meet the widest practical range of passive recreational needs and expectations of both residents and visitors to Dubbo. To provide an arboricultural service for the City which will develop and maintain a safe aesthetically pleasing and environmentally beneficial urban arboricultural setting.

Activity	Actions	Performance Targets/Service Level
Urban Parks Operations	<p>Provision of a regular gardening and turf maintenance service to all passive recreation areas and public gardens</p> <p>Inspect and rectify defects of hard assets such as irrigation systems, playgrounds, park furniture and water fountains.</p> <p>1.1.1.5 Concept Plans for the redesign of Theresa Maliphant Park into a therapeutic park to service the customers of Dubbo Base Hospital shall be adopted by Council</p> <p>1.4.5.3 Review horticultural, arboricultural and open space components of all development applications and provide recommendations for any conditions of approval in accordance with the Open Space Master Plan and Recreational Strategy.</p> <p>2.2.4.1 Conduct a minimum of three (3) planning meetings with Centre of Excellence Advisory Committee and key organisations.</p> <p>2.2.4.5 Continue to develop the Specialist Japanese Horticultural skills training programme for the Parks and Landcare staff and others.</p> <p>2.2.4.6 Liaise with Minokamo for advice and assistance in maintaining authenticity of Shoyoen.</p> <p>2.2.4.7 Conduct on-site/ remote audits of the Shoyoen utilising Minokamo resources.</p> <p>2.2.4.8 Pursue opportunities for the acquisition of grant support from external sources to aid in the activities and development of the Regional Botanic Garden.</p>	<p>All passive recreation areas and public gardens are maintained to the standard of their specified Maintenance Service Levels. High percentage of available garden space displaying colour and/or greenery.</p> <p>Inspections carried out as per the maintenance standard specification and defects rectified accordingly.</p> <p>Concept plans adopted by Council by June 2017.</p> <p>Active participation in Development Unit meetings ensuring 100% of landscaping associated with new development is considered consistent with the Open Space Masterplan and Recreation Strategy - ongoing.</p> <p>Identify new stakeholders and facilitate initial meetings.</p> <p>No significant examples of opportunities not addressed.</p> <p>No more than 3 discreet elements of the Shoyoen requiring modification post audit.</p> <p>An audit undertaken and reviewed by Minokamo by March 2017.</p> <p>No significant examples of grant opportunities not addressed.</p>

OPERATIONAL PLAN

Function No.

9.1

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Horticultural Services
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Activity	Actions	Performance Targets/Service Level
	2.2.6.1 Review horticultural, arboricultural and open space components of all development applications and provide recommendations for any conditions of approval that can enhance biodiversity outcomes.	Active participation in Development Unit meetings ensuring no examples of opportunities to enhance the biodiversity of open space are missed.
	2.2.6.2 Ensure the provision of drainage reserves in urban areas incorporate biodiversity considerations	100% of approved designs and landscape plans for drainage reserves address biodiversity considerations
	2.2.7.3 Water sensitive urban design elements are incorporated into landscape components of development both internal and external to Council.	Active participation in Development Unit and Project planning meetings ensure all opportunities to incorporate Water Sensitive Urban Design are implemented.
Public Amenities Operations and Maintenance	Regularly clean amenities buildings in accordance with frequency of use by public.	High use amenities cleaned daily and no reasonable criticism from the public.
	Provision of a building maintenance service including programmed renovation works.	Maintenance as per Council's recommended Asset Management Schedule for buildings.
Parks and Reserves Lighting	Cost of providing electricity for pedestrian lighting in this function.	Amounts charged are accepted as reasonable for the level of service provided.
Management Services from other functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function	Amounts charged are accepted as reasonable for the level of service provided.
Asset Maintenance Program - Horticulture	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Horticulture Function Plan	All works scheduled are completed in a timely and effective manner.
Asset Maintenance Horticulture Amenities	Undertake schedule of works identified in the Amenities Maintenance Replacement Plan contained in the Horticulture Function Plan	All works scheduled are complete in a timely and efficient manner.
Asset Maintenance 2% Special Variation	Undertake additional Maintenance that could not be undertaken with existing budget to maintain Park Standards	All works completed in a timely and efficient manner.
Street Tree Maintenance	Provision of an efficient and effective arboricultural service to the organisation.	Actions specified in agreed briefs are professionally undertaken and are completed within budgeted allocation.
Trees - Special Projects	Provision of an efficient and effective arboricultural service to the organisation.	Actions specified in agreed briefs are professionally undertaken and are completed within budgeted allocation.
	3.1.11.3 Develop a Maintenance Service Level based inspection regime for trees in road reserves	No more than then 1% of standing street trees are in the category of "hazardous requiring removal" by July 2016.

OPERATIONAL PLAN

Function No.

9.1

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Horticultural Services
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Activity	Actions	Performance Targets/Service Level
Infrastructure	2.2.1.7 A suite of standard landscape plans are developed for stormwater infrastructure (including swales and water retarding basins) that meet water sensitive urban design principles, allow for water harvesting / reuse schemes to be incorporated into their developments and / or address biodiversity considerations.	Review standard plans for specific sites and implement as required.
Acquisition of Assets	1.3.3.4 Implement components of the Wiradjuri Park Masterplan including sourcing external funding opportunities.	Continue to seek external funding as opportunities arise.

Key Performance Indicators

Workload	Curr		Efficiency	Est.		Effective.	Curr		Est.
Maintenance of Regional Medium Parks - Urban	18.2 Ha	18.2 Ha	Annual cost per Ha to maintain Regional Medium Parks	\$34,362	\$34,986	% of Regional Medium Parks Maintenance to Standards	100%	100%	
Maintenance of Regional Basic Parks - Urban	57.3 Ha	57.3 Ha	Annual cost per Ha to maintain Regional Basic Parks - Urban	\$143	Leased	Percentage of Regional Basic Parks - Urban maintained to standard	Leased	Leased	
Maintenance of District High Parks - Urban	4.04 Ha	4.04 Ha	Annual cost per Ha to maintain District High Parks	\$53,108	\$56,697	Percentage of District High Parks maintained to standard	100%	100%	
Maintenance of District Medium Parks - Urban	28.09 Ha	23.47 Ha	Annual cost per Ha to maintain District Medium Parks	\$12,471	\$15,747	Percentage of District Medium Parks maintained to standard	100%	100%	
Maintenance of District Low Parks - Urban	9.03 Ha	8.79 Ha	Annual cost per Ha to maintain District Low Parks	\$9,913	\$9,926	Percentage of District Low Parks maintained to standard	100%	100%	
Maintenance of Local High Parks	8.22 Ha	9.95 Ha	Annual cost per Ha to maintain Local High Parks	\$18,148	\$15,268	Percentage of Local High Parks maintained to standard	100%	100%	
Maintenance of Local Medium Parks - Urban	28.7 Ha	24.92 Ha	Annual cost per Ha to maintain Local Medium Parks	\$7,664	\$8,225	Percentage of Local Medium Parks maintained to standard	100%	100%	
Maintenance of Local Low Parks - Urban	25.73 Ha	30.02 Ha	Annual cost per Ha to maintain Local Low Parks	\$4,284	\$3,702	Percentage of Local Low Parks maintained to standard	100%	100%	
Maintenance of Local Basic Parks - Urban	21.06 Ha	15.80 Ha	Annual cost per Ha to maintain Local Basic Parks	\$4,354	\$5,980	Percentage of Local Basic Parks maintained to standard	100%	100%	

OPERATIONAL PLAN

Function No.

9.1

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Horticultural Services
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Maintenance of General Low Parks - Urban	16.1 Ha	18.8 Ha	Annual cost per Ha to maintain General Basic Parks	\$859	\$636	Percentage of General Basic Parks maintained to standard	100%	100%
Maintenance of General Basic Parks - Urban	20 Ha	22 Ha	Annual cost per Ha to maintain General Basic Parks	\$1,439	\$1,003	Percentage of General Basic Parks maintained to standard	100%	100%
Percentage of Playgrounds with Shade Structures	65%	67%	Number of shade structures constructed within budget estimate	100%	100%	Number of new playground structures constructed	2	2
Percentage of playgrounds structures that are 15 years and older	16%	10%	Number of playgrounds replaced within budget estimate	2	2	Number of 15 years and older playgrounds replaced	2	2
Number of vandalism incidents per year per playground	3	0				Number of complaints regarding playground vandalism	0	0
Percentage of softfall undersurfaces that comply with Australian Standards	100%	100%	Average cost per square metre to replace under surfaces that do not comply with standards	\$145	\$350	Number of sustainable complaints/injuries as a result of playground undersurfaces	0	0

Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
01.09563 - Horticultural Service- Other Structures (Renewals)	01.9563	
Sir Roden Cutler Bubbler		\$ 8,000
Wahroonga Park BBQ South		\$ 10,000
Elizabeth Park Shoyoen Shelters		\$ 8,000
Elizabeth Park Signage/Shade Cloth		\$ 6,000
Jack William Drive Playground		\$ 25,000
York Street Log Replacement		\$ 5,500
Victoria Park Irrigation		\$ 270,000
Elizabeth Park Shoyoen Pumps		\$ 5,000
Jack William Playground Softfall		\$ 25,000
Macquarie Lions Shade Cloth		\$ 18,000
Sir Roden Cutler Path		\$ 12,000
Victoria Park Bin Surrounds		\$ 12,000
Victoria Park Skate Park Elements		\$ 80,000
Lunar Park Playground		\$ 100,000
Horticultural Service- Other Structures (Renewals)		\$ 584,500

9.01 - Horticultural Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Horticulture - Capital Contributions</u>					
01.07654 - Contribs.& Donations - Infrastructure	0	-100,000	0	0	0
Horticulture - Capital Contributions Total	0	-100,000	0	0	0
<u>Horticulture - Contributions</u>					
01.07650 - Section 94 Contributions - Open Space	-500,000	-90,000	-100,000	-110,000	-120,000
01.07664 - Interest on Cont`s by Developers - Open Space	-23,050	-17,000	-18,000	-19,000	-20,000
Horticulture - Contributions Total	-523,050	-107,000	-118,000	-129,000	-140,000
<u>Horticulture - Other Income</u>					
01.07658 - Sundry Income - Horticulture & L/Care	-55,774	-36,670	-37,602	-38,322	-39,239
Horticulture - Other Income Total	-55,774	-36,670	-37,602	-38,322	-39,239
Income Total	-578,824	-243,670	-155,602	-167,322	-179,239
Expenditure					
<u>Horticulture - Interest Charges & Depreciation</u>					
01.01339 - Depreciation	946,384	917,498	917,498	917,498	917,498
Horticulture - Interest Charges & Depreciation Total	946,384	917,498	917,498	917,498	917,498
<u>Horticulture - Less Services Provided</u>					
01.01424 - Less: Charged To Other Functions	-28,546	-28,775	-30,454	-31,963	-32,762
01.01425 - Less: Chg to Functions-Sec 94 Contrib Internal Chg	-644	0	0	0	0
Horticulture - Less Services Provided Total	-29,190	-28,775	-30,454	-31,963	-32,762
<u>Horticulture - Maintenance</u>					
01.01317 - Asset Maintenance - Horticulture & Landcare	96,527	45,200	104,200	111,200	113,980
01.01320 - Asset Maintenance Horticultural Amenities	13,318	40,700	5,000	10,000	10,250
Horticulture - Maintenance Total	109,845	85,900	109,200	121,200	124,230
<u>Horticulture - Parks & Gardens</u>					
01.01303 - Urban Parks Operations	2,137,067	2,126,689	2,101,674	2,131,413	2,207,484
01.01309 - Public Amenities Operations	139,470	158,598	170,714	195,779	201,176
01.01313 - Parks & Reserves Lighting	33,000	35,300	40,595	46,684	47,851
01.01315 - Management Services From Other Functions	252,908	273,887	281,286	293,132	300,889
01.01328 - Asset - 2% Special Variation	234,405	239,093	245,070	252,422	258,733
01.01334 - Services Provided by Water Supply	-284,025	0	0	0	0
01.01344 - Horticulture & Landcare	847	14,810	15,423	16,023	16,698
Horticulture - Parks & Gardens Total	2,513,672	2,848,377	2,854,762	2,935,453	3,032,831
<u>Horticulture - Tree Services</u>					
01.01400 - Street Trees	35,240	34,621	35,846	37,047	38,523
01.01404 - Trees - Special Projects	103,408	51,108	52,382	28,475	54,950
01.01406 - Trees - Private Works	2,563	0	0	0	0
Horticulture - Tree Services Total	141,211	85,729	88,228	65,522	93,473
Expenditure Total	3,681,922	3,908,729	3,939,234	4,007,710	4,135,270

9.01 - Horticultural Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating Total	3,103,098	3,665,059	3,783,632	3,840,388	3,956,031
Capital					
Income					
<u>Horticulture - Depreciation (Capital Recovery)</u>					
01.09892 - Depreciation - Parks & Landcare	-946,384	-917,498	-917,498	-917,498	-917,498
Horticulture - Depreciation (Capital Recovery) Total	-946,384	-917,498	-917,498	-917,498	-917,498
Income Total	-946,384	-917,498	-917,498	-917,498	-917,498
Expenditure					
<u>Horticulture - Acquisition of Assets</u>					
01.09555 - Horticultural Services - Other Structures	314,405	0	0	0	0
01.09557 - Horticultural Services - Land Improvement	32,635	0	0	0	0
Horticulture - Acquisition of Assets Total	347,040	0	0	0	0
<u>Horticulture - Asset Renewals - Maintenance</u>					
01.09563 - Horticultural Service- Other Structures (Renewals)	308,885	584,500	141,100	83,000	214,000
01.09566 - Horticultural Services - Amenities (Renewals)	0	0	0	180,000	12,000
01.09569 - Horticulture - Building (Renewal)	45,000	0	0	0	0
Horticulture - Asset Renewals - Maintenance Total	353,885	584,500	141,100	263,000	226,000
Expenditure Total	700,925	584,500	141,100	263,000	226,000
Capital Total	-245,459	-332,998	-776,398	-654,498	3,264,533
Available Funds Movement Prior to Restricted Asset Funding	2,857,639	3,332,061	3,007,234	3,185,890	3,185,890
Restricted Assets					
<u>Horticulture - Restricted Assets</u>					
01.05911 - Internally Restricted Assets - Hort Services	-136,930	-50,328	129,150	168,568	124,587
01.05912 - Externally Restricted Assets - Hort Services	467,998	27,000	118,000	129,000	140,000
Horticulture - Restricted Assets Total	331,068	-23,328	247,150	297,568	264,587
Funds Available to (-), or Required From Rates and Other Council Revenue	3,188,707	3,308,733	3,254,384	3,483,458	3,529,120

OPERATIONAL PLAN

Function No.

9.2

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Landcare Services
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**Responsible Officer: Manager Landcare Services
Mr Lynton Auld**

Function Objectives:

To provide and enhance habitat for indigenous flora and fauna across the City, to provide quality passive recreation space and facilities to meet the widest practical range of community and visitor needs and expectations and to protect and enhance the environment and agricultural production through the control of noxious weeds and pest species across the City.

Activity	Actions	Performance Targets/Service Level
Noxious Plant Inspection	Inspection of private properties, road reserves and river foreshore areas to identify and monitor weed infestation.	Full compliance with Council's Weed Action Program commitments.
Rural Parks & Foreshores Operations	<p>1.3.3.5 Continue to build working relationships with the Terramungamine Reserve Traditional Owners.</p> <p>1.3.3.6 Undertake consultation with all stakeholders when undertaking strategic planning and redevelopment of open space elements to allow for the incorporation of appropriate and community approved Indigenous culture focused interpretative material</p>	<p>Traditional Owners needs and wishes are considered and met wherever possible.</p> <p>Indigenous stakeholders are included in consultation process during development of strategic plans and redevelopment of open space.</p>
	1.4.4.1 Complete design and documentation for river based recreational infrastructure that is consistent with the Open Space Masterplan, regional eco-tourism plans/opportunities and the Recreation Strategy	60% of the urban river corridor is developed for passive and active recreational pursuits.
	1.4.4.2 Identify and take advantage of opportunities to add to Council's land portfolio in regard to the "River Spine" of the urban area as defined in the Open Space Masterplan and the Recreation Strategy	No examples of opportunities for appropriate acquisition not undertaken.
	1.4.4.3 Identify and source available government assistance programmes as they become available in respect of the river corridor.	60% of the urban river corridor is developed for passive and active recreational pursuits.
	1.4.5.1 Review compliance with the response/ repair times defined in the adopted Risk Management Plan (Defined Asset Management Plan).	No incidence of reported injuries incurred through use of Council's open space and recreation facilities

OPERATIONAL PLAN

Function No.

9.2

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Landcare Services
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Activity	Actions	Performance Targets/Service Level
Regular Urban and Rural Programme	2.1.4.5 Investigate any possible commercial opportunities to take advantage of the carbon offset methodologies and programmes.	Through the development of the 'Neutral Drive' program offer an example of an effective carbon offset program and investigate the feasibility of targeting other organisations for carbon offsetting using the same methodology.
	2.2.1.8 Undertake an annual review and quantify impact of salinity on public open space using the data from the groundwater monitoring network	No more than three (3) hectares of public open space is affected by urban salinity
	2.2.1.9 Monitor opportunities for revegetation through agro forestry, carbon sequestration and related programs and target these plantings for "at risk" sub-catchments	Develop planting plans for "at risk" sub-catchments.
	2.2.1.10 Implement the Noxious Weeds/Pest Species management programme and Plans	Noxious Weed and Pest Species Plans are implemented as programmed
	2.2.1.11 Stage at least two (2) noxious weeds displays at appropriate public exhibitions per year	Noxious Weed education displays are conducted at two (2) public forums
	2.2.1.14 Develop and submit grant funding applications for the Noxious Weeds Programme.	As appropriate and required grant applications are completed for the Noxious Weed Programme.
	2.2.2.1 Advise landholders of their responsibilities under the Noxious Weeds Act	Less than five (5) Section 18 Noxious Weeds Notices required to be issued
	2.2.2.2 Implement the programme to encourage landholders to avail themselves of Councils self help Noxious Weed Control resources	
	Treatment of declared Noxious weeds as per classification priority and seasonal factors.	Effective reduction in weed infestation area.
	Management Services from other functions.	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.
Landcare Operations	2.2.7.1 Provide flora and fauna information to inform road design and maintenance works and incorporate into a Geographical information System (GIS) mapping layer to enable forward planning for rural roadside works design and programmes	Prompt response to requests for data ensuring that the design or construction process is aware of potential environmental constraints

OPERATIONAL PLAN

Function No.

9.2

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Landcare Services
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Activity	Actions	Performance Targets/Service Level
	2.5.1.3 Implement the revised Recreation Strategy Plan as it applies to the Villages.	The revised Recreation Strategy Plan is incorporated in Village designs and recommendations are prioritised.
	2.5.1.5 Implement Village Beautification Plans	Develop a priority of works in consultation with Village communities.
Gardening Services	Provision of an efficient and effective landcare gardening advice service to the organisation.	Actions specified in agreed briefs are professionally undertaken and are completed within budget allocation.
Landcare Services	Provision of landcare services to open passive recreational areas.	All passive open space areas are maintained to the standard of their specified Maintenance Service Level.
CMA Special Projects	Undertake joint CMA projects as agreed.	All works are completed in a timely and effective manner.
Asset Maintenance Program - Landcare	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Landcare Function Plan.	All works scheduled are completed in a timely and effective manner.
Asset maintenance Program - Landcare Amenities	Undertake schedule of works identified in the Asset Maintenance Replacement Plan contained in the Landcare Function Plan.	All works scheduled are completed in a timely and effective manner.
Asset Maintenance - 2% Special Variation	Undertake additional maintenance that could not be undertaken with existing budget to maintain reserve standards	All works scheduled are completed in a timely and effective manner.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan	Capital Works are completed.

OPERATIONAL PLAN

Function No.

9.2

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Landcare Services
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Key Performance Indicators

Workload	Curr		Est.		Efficiency	Curr		Est.		Effective.	Curr		Est.	
Number of rural properties inspected	300		300		Cost to inspect per property (initial insp.)	\$329		\$335		Percentage Compliance to recommended treatment program	100%		100%	
Length of road to be inspected/treated for noxious weeds	1340km		1340km		Cost to inspect/treat roads per km	\$110		\$115		Number of infestations brought to Council's attention	10		10	
Maintenance of District Medium Parks - Rural	26.17 Ha		26.17 Ha		Annual Cost per Ha to maintain District Medium Parks	\$6,140		\$5,290		Percentage of District Medium Parks maintained to standard.	80%		100%	
Maintenance of District Low Parks - Rural	35.6 Ha		44.6 Ha		Annual cost per Ha to maintain District Low Parks - Rural	\$2,837		\$2,420		Percentage of District Low maintained to standard.	95%		95%	
Maintenance of Local Medium Parks - Rural	4 Ha		4 Ha		Annual cost per Ha to maintain Local Medium Parks - Rural	\$1,302		\$1,302		Percentage of Local Medium maintained to standard.	95%		95%	
Maintenance of Local Low Parks - Rural	108 Ha		124 Ha		Annual cost per Ha to maintain Local Low parks - Rural	\$638		\$574		Percentage of Local Low maintained to standard	95%		95%	
Maintenance of General Community Medium Parks - Rural	32.12 Ha		32.12 Ha		Annual cost per Ha to maintain General Community Medium Parks - Rural	\$0		\$0		Percentage of General Community Medium maintained to standard.	100%		100%	
Maintenance of General Community Low Parks - Rural	263.79 Ha		253 Ha		Annual cost per Ha to maintain General Community Low Parks - Rural	\$109		\$138		Percentage of General Community Low maintained to standard.	95%		95%	
Maintenance of General Community Basic Parks - Rural	46.79 Ha		50.46 Ha		Annual cost per Ha to maintain General Community Basic Parks - Rural	\$175		\$167		Percentage of General Community Basic maintained to standard	95%		95%	
Number of Gardening Services briefs	2		2		Number of briefs undertaken within agreed costings	2		2		Number of Gardening Services briefs rated as satisfactory by clients	2		2	

Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2616/2017
Landcare Services - Asset Renewal Program	01.09558	
Wongarbon Tennis Court Fence		\$ 33,000
Asset Renewals Total		<u>\$ 33,000</u>

9.02 - Landcare Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Landcare Services - Contributions</u>					
01.07651 - Cont To Works - Horticulture & Landcare -Operation	-40,000	0	0	0	0
01.07671 - Cont To Works - Horticulture & Landcare (Capital)	-67,545	0	0	0	0
Landcare Services - Contributions Total	-107,545	0	0	0	0
<u>Landcare Services - Grants & Subsidies</u>					
01.07641 - Grant - Other	-20,000	0	0	0	0
01.07646 - Grant - Noxious Weeds & Pests	-43,585	-43,371	-44,456	-45,567	-46,706
Landcare Services - Grants & Subsidies Total	-63,585	-43,371	-44,456	-45,567	-46,706
<u>Landcare Services - Other Income</u>					
01.07656 - Sundry Income - Noxious Weeds	-861	-2,150	-2,150	-2,193	-2,248
01.07660 - Spraying & Sale Of Herbicides	-344	0	0	0	0
01.07662 - Property Rentals	-3,843	-5,182	-5,237	-5,282	-5,414
Landcare Services - Other Income Total	-5,048	-7,332	-7,387	-7,475	-7,662
Income Total	-176,178	-50,703	-51,843	-53,042	-54,368
Expenditure					
<u>Landcare Services - Interest Charges & Deprec.</u>					
01.01422 - Depreciation	222,871	212,309	212,309	212,309	212,309
Landcare Services - Interest Charges & Deprec. Total	222,871	212,309	212,309	212,309	212,309
<u>Landcare Services - Less Services Provided</u>					
01.01340 - Less: Gardening Services Charged to Functions	-97,362	-99,394	-101,902	-104,638	-107,254
Landcare Services - Less Services Provided Total	-97,362	-99,394	-101,902	-104,638	-107,254
<u>Landcare Services - Noxious Weeds</u>					
01.01297 - Regular Urban & Rural Programmes	77,408	75,803	78,240	80,681	83,310
01.01299 - Private Spraying	344	0	0	0	0
01.01301 - Noxious Plant Inspection	106,020	108,140	110,844	113,615	116,455
Landcare Services - Noxious Weeds Total	183,772	183,943	189,084	194,296	199,765
<u>Landcare Services - Operating Expenses</u>					
01.01316 - Management Services From Other Functions	148,759	159,447	165,077	172,033	176,458
01.01407 - Gardening Services	93,160	95,023	97,400	106,000	108,131
01.01524 - Asset - Landcare	38,800	54,498	55,863	56,980	58,405
01.01526 - Asset - 2% Special Variation	36,000	37,000	37,925	38,684	39,651
Landcare Services - Operating Expenses Total	316,719	345,968	356,265	373,697	382,645
<u>Landcare Services - Parks and Gardens</u>					
01.01304 - Landcare Operations	267,555	166,423	177,214	182,574	188,233
01.01307 - Rural Parks & Foreshores Operations	403,652	376,580	387,193	395,620	406,246
01.01314 - Catchment Management	13,533	0	0	0	0
01.01332 - Landcare Asset Amenities	17,000	21,800	0	0	0
01.01342 - Services Provided by Water Supply	-185	-222	-222	-222	-228
Landcare Services - Parks and Gardens Total	701,555	564,581	564,185	577,972	594,251

9.02 - Landcare Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure Total	1,327,555	1,207,407	1,219,941	1,253,636	1,281,716
Operating Total	1,151,377	1,156,704	1,168,098	1,200,594	1,227,348
Capital					
Income					
<u>Landcare Services - Depreciation (Cap. Recovery)</u>					
01.09897 - Depreciation - Parks & Landcare	-222,871	-212,309	-212,309	-212,309	-212,309
Landcare Services - Depreciation (Cap. Recovery) Total	-222,871	-212,309	-212,309	-212,309	-212,309
Income Total	-222,871	-212,309	-212,309	-212,309	-212,309
Expenditure					
<u>Landcare Services - Acquisition of Assets</u>					
01.09556 - Landcare Services - Land Improvement	20,000	0	0	0	0
01.09577 - Acquisition of Assets	104,545	0	0	0	0
Landcare Services - Acquisition of Assets Total	124,545	0	0	0	0
<u>Landcare Services - Asset Renewals - Maintenance</u>					
01.09558 - Renewal of Assets - Asset Maintenance Program	56,000	33,000	116,600	25,000	15,000
01.09576 - Regand Park - Acquisition of Assets	154,400	0	0	0	0
Landcare Services - Asset Renewals - Maintenance Total	210,400	33,000	116,600	25,000	15,000
Expenditure Total	334,945	33,000	116,600	25,000	15,000
Capital Total	112,074	-179,309	-95,709	-187,309	1,030,039
Available Funds Movement Prior to Restricted Asset Funding	1,263,451	977,395	1,072,389	1,013,285	1,013,285
Restricted Assets					
<u>Landcare Services - Restricted Assets</u>					
01.05914 - Internally Restricted Assets - Landcare Services	-21,862	25,169	28,140	29,838	30,397
01.05915 - Externally Restricted Assets - Landcare Services	-268,234	0	0	0	0
Landcare Services - Restricted Assets Total	-290,096	25,169	28,140	29,838	30,397
Funds Available to (-), or Required From Rates and Other Council Revenue	973,355	1,002,564	1,100,529	1,043,123	1,060,436

OPERATIONAL PLAN

Function No.

9.4

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Parks & Landcare Business Support Services
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**Responsible Officer: Manager Business Support
Mrs Natasha Everett**

Function Objectives:

To provide management and business support services which provide for the effective and efficient operation of the Parks and Landcare Services Division. To maintain a continuous improvement culture within the Function to ensure we remain relevant, effective and up to date with the current industry standards and advances.

Activity	Actions	Performance Targets/Service Level
Management Services	<p>Provide strategic direction and management to the Parks and Landcare Services Division.</p> <p>1.4.5.1 Review Compliance with the response / repair time defined in the adopted Risk Management plan (Defined Asset Management Plan) DAMP</p> <p>1.4.5.6 Implement adopted Section 94 Open Space Contributions Plan.</p> <p>1.4.6.4 Identify grant funding opportunities and facilitate the preparation of grant applications to support community groups to undertake maintenance and development projects on and for recreational facilities</p>	<p>To provide Councillors ratepayers and all Council divisions with accurate information and advice in a timely manner.</p> <p>Conduct Divisional internal audits quarterly for DAMP compliance. Comply with the Organisational requirements for Integrated planning and reporting.</p> <p>Ensure development of the Open Space Network is consistent with the Adopted Open Space Section 94 Contribution Plan.</p> <p>Coordinate the Division's approach to grant funding ensuring opportunities are properly investigated and where appropriate applied for.</p>
Business Support Services	<p>Provide business support services to the Parks and Landcare Services Division.</p>	<p>Various corporate and operational plans reviewed, implemented and updated. Division operating in an effective and efficient manner.</p>
Annual Operational Plan (including Annual Budget) Preparation	<p>5.3.1.1.1 Operational Plans for the Parks and Landcare Division adopted by Council by due date.</p> <p>5.3.1.10.1 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation, for the Parks and Landcare Division</p> <p>5.3.1.11.1 Monitor the use of the zero based budgeting framework by the Organisation within the Parks and Landcare Division.</p>	<p>Operational Plans (including budget) adopted in June each year for the Parks and Landcare Division</p> <p>Asset Management Plans for the Parks and Landcare Division are prepared and submitted by due date.</p> <p>All zero based budgeting requirements are fully adhered to within the Parks and Landcare Division.</p>

OPERATIONAL PLAN

Function No.

9.4

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Parks & Landcare Business Support Services
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Activity	Actions	Performance Targets/Service Level
Quarterly Budget Review	5.3.4.1.1 Divisional reviews of the Operational Plan (including budget) undertaken for the Parks and Landcare Division on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
Management Services from other functions.	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Agreed Briefs	7	7				AOP and Budget time	100%	100%
						Management Plan	100%	100%

9.04 - Parks & Landcare Business Support Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Expenditure					
<u>Parks Support - Less Services Provided</u>					
01.01439 - Less: Charged To Parks & L/Care Function	-804,123	-859,500	-902,476	-947,598	-971,288
Parks Support - Less Services Provided Total	-804,123	-859,500	-902,476	-947,598	-971,288
<u>Parks Support - Parks & Landcare Support</u>					
01.01429 - Management Services From Other Functions	43,815	46,409	47,175	48,846	49,745
01.01431 - Management Services	219,077	222,807	231,893	240,786	249,894
01.01435 - Business Support Services	540,355	511,475	534,137	559,113	570,653
Parks Support - Parks & Landcare Support Total	803,247	780,691	813,205	848,745	870,292
Expenditure Total	-876	-78,809	-89,271	-98,853	-100,996
Operating Total	-876	-78,809	-89,271	-98,853	-100,996
Available Funds Movement Prior to Restricted Asset Funding	-876	-78,809	-89,271	-98,853	-98,853
Restricted Assets					
<u>Parks Support - Restricted Assets</u>					
01.05917 - Internally Restricted Assets - P&LC Business Supp.	876	78,809	89,271	98,853	100,996
Parks Support - Restricted Assets Total	876	78,809	89,271	98,853	100,996
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

9.5

PRINCIPAL ACTIVITY: PARKS AND LANDCARE	FUNCTION: Sporting Facilities
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**Responsible Officer: Manager Sporting Facilities
Mr Wes Giddings**

Function Objectives:

To provide high quality recreation space and facilities to meet the widest practical range of active recreational needs and expectations of both residents and visitors to Dubbo.

Activity	Actions	Performance Targets/Service Level
Sporting Facilities Operations	Provision of sporting ground and associated facilities 1.4.6.4 Identify grant funding opportunities and facilitate preparation of grant applications to support community groups to undertake maintenance and development projects for facilities. 1.4.6.7 Implement the Barden Park Regional Centre for Athletics Business Plan in regard to targeting regional events. 1.4.6.9 Continue to coordinate development of Junior Rugby/Cricket club facilities at Victoria Park including targeting of external funding opportunities. 1.4.6.11 Complete design and documentation for Victoria Park No 1 Oval in regard to the removal of cycleway and subsequent upgrading of the Oval. 1.4.6.13 In conjunction with Sporting Groups seek external funding for the construction of a second synthetic field at Pioneer Park. 1.4.6.15 Source external funds through the application of the Sponsorship policy to regional sporting assets. 1.4.6.16 Implement an Apex Oval sand base profile 'best practice' Maintenance Manual 1.4.6.19 In conjunction with Sporting Groups seek external funding for the upgrade of tennis facilities to a regional standard. 1.4.6.20 Implement the Regional Centre of Excellence for Athletics Business Plan. 1.4.6.21 In conjunction with Sporting Groups seek external funding for the construction of a new cycle track off Victoria Park No 1 Oval and the expansion of the Victoria No 1 Oval turf surface.	Sporting grounds maintained to a standard of their respective Maintenance Service Level. No significant examples of grant funding opportunities not addressed. Barden Park is the Regional Centre for Athletics in the Central West NSW and the Orana Region. Victoria Park sporting precinct is capable of holding regional level sporting events/carnivals. Victoria Park sporting precinct is capable of holding regional level sporting events/carnivals. Pioneer Park Hockey Complex is capable of holding regional events. Ensure at least 1 Regional Sporting facility receives funds sourced through the Sponsorship Policy. Dubbo Apex Clubs Caltex Park is acknowledged as the best football facility in regional NSW. Tennis sporting precinct is capable of holding regional level sporting events/carnivals. Barden Park is the Regional Centre for Athletics in the Central West NSW and the Orana Region. Victoria Park Sporting precinct is capable of holding regional level sporting events/carnivals.

OPERATIONAL PLAN

Function No.

9.5

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Sporting Facilities
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Activity	Actions	Performance Targets/Service Level
Preparation of Sporting Facilities	2.2.7.4 Continue to roll out of the Centralised Irrigation Control System throughout the Open Network.	Quantified reduction in the reliance on potable water by Open Space and other horticultural elements.
	1.4.6.6 Undertake the annual review of Sporting Associated requirements and associated Agreed Briefs for Sporting Preparation	Cost of Sporting Preparation does not increase above CPI
	1.4.2.6 Review costs and programmes associated with sport preparation in regard to achieving efficiencies.	Cost of sports field preparation does not increase above CPI
Public Amenities Maintenance - Sport	Regularly clean amenities buildings in accordance with frequency of use by public.	High use amenities cleaned daily and no reasonable criticism from the public.
Trees Special Project Iconic Tree Planting	Shade and aesthetics around the City's sports fields is improved through a staged planting program that enhances the sporting fields amenity	Minimum of one sporting oval is planted with shade trees each year.
Management Services from other Functions	Cost of services including management, financial, technical, information technology and corporate overheads provided to this function.	Amounts charged are accepted as reasonable for the level of service provided.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan	Capital Works are completed on time and on budget.

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr	
	Est.	Est.		Est.	Est.		Est.	Est.
Maintenance of Regional Premium Sporting Facilities	8.9Ha	8.9Ha	Annual cost per Ha to maintain Regional Premium facilities	\$19,935	\$17,426	Percentage of Regional Premium Facilities maintained to standard	100%	100%
Maintenance of Regional High Sporting Facilities	6.2 Ha	6.2 Ha	Annual cost per Ha to maintain Regional High facilities	\$25,125	\$12,090	Percentage of Regional High Facilities maintained to standard	100%	100%
Maintenance of Regional Medium Sporting Facilities	22.7 Ha	22.7 Ha	Annual cost per Ha to maintain Regional Medium facilities	\$19,244	\$27,058	Percentage of Regional Medium Facilities maintained to standard	100%	100%

OPERATIONAL PLAN

Function No.

9.5

PRINCIPAL ACTIVITY: PARKS AND LANDCARE	FUNCTION: Sporting Facilities
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Maintenance of District High Sporting Facilities	21.5 Ha	0.00 Ha	Annual cost per Ha to maintain District Medium Facilities	\$7,685	\$0	Percentage of District Medium Facilities maintained to standard	100%	100%
Maintenance of District Medium Sporting Facilities	9.13Ha	12.5 Ha	Annual cost per Ha to maintain District Medium Facilities	\$12,272	\$10,430	Percentage of District Medium Facilities maintained to standard	100%	100%
Maintenance of District Low Sporting Facilities	20.4 Ha	20.4 Ha	Annual cost per Ha to maintain District Low Facilities	\$7,080	\$6,950	Percentage of District Low Facilities maintained to standard	100%	100%
Maintenance of Local Medium Sporting Facilities	20.54 Ha	13.4 Ha	Annual cost per Ha to maintain Local Medium Facilities	\$980	\$803	Percentage of Local Medium Facilities maintained to standard	100%	100%
Maintenance of Local Low Sporting Facilities	12.1 Ha	13.4 Ha	Annual cost per Ha to maintain Local Low Facilities	\$733	\$604	Percentage of Local Low Facilities maintained to standard	100%	100%
Area of sporting facilities prepared for Community Services (ha)	88.62 Ha	96.56 Ha	Annual cost per ha	\$3,927	\$3,807	Number of sustainable complaints received from Community Services Division	Nil	Nil
Number of sporting facilities under License Agreements	9	10	Annual cost per License to maintain	\$790	\$800	Number of sustainable complaints from Licensees	Nil	Nil

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Sporting Facilities - Other Structures	01.09600.	
Hans Claven Sport Field Lighting		189,722
Lady Cutler Synthetic Cricket Covers		7,500
Victoria Park No 2 & 3 Carpark		20,000
Victoria Park No 3 Pitch		50,000
		\$267,222

9.05 - Sporting Facilities

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Sporting Facilities - Charges & Fees</u>					
01.07700 - Sporting Rents & Fees	-122,375	-125,699	-127,825	-130,381	-133,641
Sporting Facilities - Charges & Fees Total	-122,375	-125,699	-127,825	-130,381	-133,641
<u>Sporting Facilities - Contributions</u>					
01.07697 - Contributions	-750	0	0	0	0
Sporting Facilities - Contributions Total	-750	0	0	0	0
<u>Sporting Facilities - Interest on Investments</u>					
01.07696 - Interest on Investments	-14,470	-15,193	-15,573	-15,573	-15,962
Sporting Facilities - Interest on Investments Total	-14,470	-15,193	-15,573	-15,573	-15,962
<u>Sporting Facilities - Other Income</u>					
01.07698 - Sporting Facilities Sundry Income	-104,434	-101,845	-101,891	-51,938	-51,986
01.07701 - Rental & Leases	-133	-134	-134	-134	-137
Sporting Facilities - Other Income Total	-104,567	-101,979	-102,025	-52,072	-52,123
Income Total	-242,162	-242,871	-245,423	-198,026	-201,726
Expenditure					
<u>Sporting Facilities - Interest Charges & Deprec.</u>					
01.01470 - Depreciation	1,436,246	1,380,694	1,380,694	1,380,694	1,380,694
Sporting Facilities - Interest Charges & Deprec. Total	1,436,246	1,380,694	1,380,694	1,380,694	1,380,694
<u>Sporting Facilities - Less Services Provided</u>					
01.01472 - Less: Sport.Fac.Sv Charged To Functions	-348,319	-367,693	-376,885	-386,308	-396,578
Sporting Facilities - Less Services Provided Total	-348,319	-367,693	-376,885	-386,308	-396,578
<u>Sporting Facilities - Maintenance</u>					
01.01462 - Sporting Facilities - Asset Maintenance	237,406	220,722	206,153	210,686	236,453
01.01467 - Public Amenities - Sporting	126,722	96,645	97,829	99,899	102,559
01.01478 - Public Amenities Maintenance - Sporting	0	37,270	39,799	50,995	62,520
Sporting Facilities - Maintenance Total	364,128	354,637	343,781	361,580	401,532
<u>Sporting Facilities - Operating Expenses</u>					
01.01457 - Barden Park Operations	0	9,000	13,000	17,000	17,425
01.01458 - Services Provided by Water Supply	-1,827	-1,645	-1,645	-1,645	-1,645
01.01460 - Sporting Facilities Operations	970,620	906,158	934,994	960,238	927,470
01.01465 - Apex Oval Grandstand Operations	27,615	26,040	38,167	39,992	92,435
01.01466 - Preparation Of Sporting Facilities	348,319	367,693	376,885	386,308	396,578
01.01468 - Management Services From Other Functions	85,281	86,005	85,681	89,031	91,397
01.01473 - Interest on Loans	107,624	99,242	90,344	80,898	70,869
01.01474 - 2% Special Variation	139,414	142,202	145,757	148,672	152,389
01.01477 - Iconic Tree Planting - Sporting	0	30,000	10,750	32,000	32,800
Sporting Facilities - Operating Expenses Total	1,677,046	1,664,695	1,693,933	1,752,494	1,779,718
Expenditure Total	3,129,101	3,032,333	3,041,523	3,108,460	3,165,366

9.05 - Sporting Facilities

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating Total	2,886,939	2,789,462	2,796,100	2,910,434	2,963,640
Capital					
Income					
<u>Sporting Facilities - Depreciation (Cap. Recovery)</u>					
01.09907 - Depreciation - Parks & Landcare	-1,436,246	-1,380,694	-1,380,694	-1,380,694	-1,380,694
Sporting Facilities - Depreciation (Cap. Recovery) Total	-1,436,246	-1,380,694	-1,380,694	-1,380,694	-1,380,694
Income Total	-1,436,246	-1,380,694	-1,380,694	-1,380,694	-1,380,694
Expenditure					
<u>Sporting Facilities - Acquisition of Assets</u>					
01.09596 - Sporting Facilities - Other Structures	49,057	0	0	0	0
01.09597 - Sporting Facilities - Buildings	41,940	0	0	0	0
01.09598 - Sporting Facilities - Land Improvement	58,771	0	0	0	0
01.09609 - Sporting Facilities - Loan Principal Repayment	136,018	144,400	153,298	162,744	172,773
Sporting Facilities - Acquisition of Assets Total	285,786	144,400	153,298	162,744	172,773
<u>Sporting Facilities - Asset Renewals - Maintenance</u>					
01.09600 - Sporting Facilities-Other Structures (Renewals)	187,659	267,222	1,005,000	430,000	260,000
01.09601 - Sporting Facilities - Buildings - Amenities	163,321	0	0	0	150,000
Sporting Facilities - Asset Renewals - Maintenance Total	350,980	267,222	1,005,000	430,000	410,000
Expenditure Total	636,766	411,622	1,158,298	592,744	582,773
Capital Total	-799,480	-969,072	-222,396	-787,950	2,165,719
Available Funds Movement Prior to Restricted Asset Funding	2,087,459	1,820,390	2,573,704	2,122,484	2,122,484
Restricted Assets					
<u>Sporting Facilities - Restricted Assets</u>					
01.05920 - Internally Restricted Assets - Sporting Facilities	-141,547	204,049	-699,716	212,654	-24,790
01.05921 - Externally Restricted Assets - Sporting Facilities	-39,340	0	0	0	0
Sporting Facilities - Restricted Assets Total	-180,887	204,049	-699,716	212,654	-24,790
Funds Available to (-), or Required From Rates and Other Council Revenue	1,906,572	2,024,439	1,873,988	2,335,138	2,140,929

OPERATIONAL PLAN

Function No.

9.6

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Parks & Landcare Operations
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**Responsible Officer: Manager Parks & Landcare Operations
Mr Mark Kelly**

Function Objectives:

The provision of specialised horticultural and landcare related services to in-house service purchasers (clients) and customers external to council in a cost effective and efficient manner with full cost recovery to be achieved.

Activity	Actions	Performance Targets/Service Level
Urban Parks Operations	Maintain parks to Agreed Brief	Works completed within timeframe, budget and maintenance service levels.
	2.2.4.5 Continue to develop the 'Specialist Japanese Horticultural Skills' training programme for Parks & Landcare staff and others	Facilitate an annual visit by Minokamo landscape professionals to undertake training.
	1.4.5.1 Review compliance with the response/ repair times defined in the adopted Risk Management Plan (Defined Asset Management Plan).	No incidence of reported injuries incurred through use of Council's open space and recreation facilities
Community Participation	2.2.1.1 Conduct at least four community tree planting activities per year	Facilitate more than 600 hours of community assisted tree planting and maintenance projects
	2.2.1.2 Provide support to the Troy Landcare, Clean-up Australia Day, Adopt-a-Park Groups, Friends of Elizabeth Park and Orchid Society	5,000 hours of community involvement in parks, gardens, landcare and sporting facilities development and maintenance.
	2.2.1.3 Work with the community to establish additional Adopt-a-Park groups.	Establish three new Adopt-a-Park groups
	2.2.1.4 Actively support the organisers of the Dubbo Clean Up Australia Day	Participation at Clean Up Australia Day increases from 2015/2016 levels.
	2.2.1.5 Provide opportunities for the community to participate in environmental programs along the river corridor	At least two (2) community engagement activities are held along the river corridor reserves annually
	2.5.1.2 Provide ongoing support to the village based Adopt-a-Park Groups.	Assist the community to implement the beautification plans.
Gardening Services	3.1.11.1 Implement phase up/phase down provisions as necessary for the maintenance service levels for roadside landscaping in respect of the City's entrances and major sub-arterials, including medians in particular	Ensure adequate Branch input and recommendations to Civil Infrastructure review of service levels in accordance with Corporate timetables.
Gardening Services	2.1.4.6 Utilise Council generated greenwaste productivity.	Greenwaste generated from Parks and Landcare Services Operations are fully utilised.

OPERATIONAL PLAN

Function No.

9.6

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION:	Parks & Landcare Operations
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Activity	Actions	Performance Targets/Service Level
Private Works	Undertake private works as opportunities arise	Works completed within timeframe, budget and specification.
Asset Maintenance - Landcare	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Asset Maintenance - Amenities Landcare	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Rural Parks and Foreshores Operations	Maintain Parks to Agreed Brief	Works completed within timeframe, budget and maintenance service levels.
Sporting Facilities Asset Maintenance	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Sporting Asset Maintenance Amenities	Maintain assets to Agreed Brief.	Works completed within timeframe, budget and specification.
Preparation of Sporting Facilities	1.4.2.6 Review costs and programmes associated with sport preparation in regard to achieving efficiencies.	Cost of sports field preparation does not increase above CPI.
Preparation of Sporting Special Works	Carry out sporting field preparation to Agreed Brief	Works completed within timeframe allocation and Code of Practice.
Management Services	Cost of services provided to this function including management, financial, information technology and corporate overheads	Amounts charged are accepted as reasonable for the level of service provided.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of Parks and Landcare Services Agreed Briefs	146	150	Number of Briefs undertaken within agreed costings	146	150	Number of briefs rates as being undertaken satisfactorily by clients	100%	100%
						Full cost recovery obtained by function	Yes	Yes

9.06 - Parks & Landcare Operations

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Parks Operations - Contributions</u>					
01.07710 - Work for the Dole	-20,000	0	0	0	0
Parks Operations - Contributions Total	-20,000	0	0	0	0
Income Total	-20,000	0	0	0	0
Expenditure					
<u>Parks Operations - Interest Charges & Depreciation</u>					
01.01540 - Depreciation	2,081	1,350	1,350	1,350	1,350
Parks Operations - Interest Charges & Depreciation Total	2,081	1,350	1,350	1,350	1,350
<u>Parks Operations - Less Services Provided</u>					
01.01525 - Less:Charged To Parks & Landcare Funct.	-3,927,325	-3,945,365	-3,959,710	-4,026,915	-4,094,205
01.01527 - Less:Gardening Services Charged to Functions	-1,766,441	-1,140,752	-1,201,510	-1,234,284	-1,265,018
Parks Operations - Less Services Provided Total	-5,693,766	-5,086,117	-5,161,220	-5,261,199	-5,359,223
<u>Parks Operations - Parks & Landcare Operations</u>					
01.01491 - Urban Parks Operations	1,911,172	1,940,775	1,964,992	1,998,026	2,047,977
01.01493 - Sporting Preparation-Special Works	58,227	0	0	0	0
01.01495 - Sporting Facilities Operations	755,741	758,307	766,397	774,175	734,522
01.01496 - Community Participation	118,429	118,036	122,510	124,960	128,084
01.01497 - Sporting Facilities	192,398	193,023	136,253	138,979	142,454
01.01498 - Street Trees	340,000	348,110	358,060	368,275	377,482
01.01499 - Rural Parks & Foreshores Operations	350,300	366,461	371,047	378,366	387,823
01.01500 - Landcare	38,800	54,498	55,863	56,980	58,405
01.01501 - Regular Urban & Rural Programmes	48,865	43,371	44,456	45,567	46,706
01.01504 - Landcare Amenities	0	21,800	0	0	0
01.01507 - Preparation Of Sporting Facilities	222,600	227,052	232,728	237,384	243,318
01.01508 - Work for the Dole	20,000	0	0	0	0
01.01509 - Noxious Plant Inspection	106,020	108,140	110,844	113,615	116,455
01.01511 - Management Services	1,635,183	1,675,930	1,724,280	1,786,175	1,836,999
01.01513 - Less:Management Serv To Activities	-1,657,385	-1,744,982	-1,825,320	-1,918,121	-1,971,585
01.01515 - Gardening Services	1,368,214	792,642	843,450	866,209	887,742
01.01518 - Street Trees - Special Projects	100,000	68,702	50,420	47,463	74,275
01.01523 - Horticulture	83,000	45,200	104,200	111,200	113,980
Parks Operations - Parks & Landcare Operations Total	5,691,564	5,017,065	5,060,180	5,129,253	5,224,637
Expenditure Total	-121	-67,702	-99,690	-130,596	-133,236
Operating Total	-20,121	-67,702	-99,690	-130,596	-133,236
Capital					
Income					
<u>Parks Operations - Depreciation (Capital Recovery)</u>					
01.09912 - Depreciation - Parks & Landcare	-2,081	-1,350	-1,350	-1,350	-1,350
Parks Operations - Depreciation (Capital Recovery) Total	-2,081	-1,350	-1,350	-1,350	-1,350
Income Total	-2,081	-1,350	-1,350	-1,350	-1,350
Capital Total	-2,081	-1,350	-1,350	-1,350	-134,586
Available Funds Movement Prior to Restricted Asset Funding	-22,202	-69,052	-101,040	-131,946	-131,946

9.06 - Parks & Landcare Operations

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Parks Operations - Restricted Assets</u>					
01.05923 - Internally Restricted Assets - Parks & Landcare Op	22,202	69,052	101,040	131,946	134,586
Parks Operations - Restricted Assets Total	22,202	69,052	101,040	131,946	134,586
<hr/>					
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

9.7

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE SERVICES	FUNCTION	Recreation Planning and Programs
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**Responsible Officer: Manager Recreation Planning & Programs
Ms Tracey Whillock**

Business Objectives:

To encourage residents to pursue recreational activities; to provide a range of recreation facilities and programs to meet the needs of residents in a cost effective and efficient manner.

Activity	Actions	Performance Targets/Service Level
Services Provided to Other Functions	Fees charged to internal Council clients for use of facilities.	No reasonable criticism by clients of the charge rates and condition of facilities.
Recreation Planning & Management	Residents and sporting organisations provided with current and accurate information, enquiries relating to recreational matters, administration of Sports Council, booking the hire of recreation venues and facilities. Covers the cost of salaries and overheads and ancillary employment costs.	No reasonable criticisms of recreation planning, venue bookings, administration of the Sports Council and advice.
	1.4.1.1 In consultation with the Dubbo City Sports Council and the Dubbo Youth Council, review requirements for the provision of future recreation facilities for young people.	Annual Review conducted by June 2017.
	1.4.2.1 In consultation with the Dubbo City Sports Council and other stakeholders, review requirements for the provision of future recreation facilities for all sectors of the Dubbo community e.g. aged, youth, disabled, families and indigenous groups.	60% of residents participate in recreational activities.
	1.4.2.2 Oversee the implementation of the Recreation Strategy for the City.	90% of residents rate sporting and recreational facilities as satisfactory.
	1.4.2.3 Encourage and foster community awareness, participation and self help in the development and maintenance of recreation facilities through the Dubbo City Sports Council.	90% of residents rate sporting and recreational facilities as satisfactory.
	1.4.2.5 Ensure input is received from seasonal sportsground users for field preparation requirements.	Input is received by due date.
	1.4.2.6 Review Costs and programmes associated with sport preparation in regard to achieving efficiencies.	Cost of sport field preparation does not increase above CPI.
	1.4.6.2 Implement the Dubbo Events Strategy as it relates to sporting associations and potential events.	The number of high profile sporting events held in the City increases.
1.4.6.3 Ensure the incorporation of sporting event requirements into the capital improvements of recreational facilities	The number of high profile sporting events held in the City increases.	

OPERATIONAL PLAN

Function No.

9.7

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE SERVICES	FUNCTION	Recreation Planning and Programs
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Activity	Actions	Performance Targets/Service Level
	1.4.6.6 Undertake an annual review of sporting association requirements and associated Agreed Briefs for Sporting Preparation.	Review undertaken in June annually.
	5.3.1.2.1 Operational Plans (including budget) adopted in June each year for the Recreational Services Function.	Operational Plans for the Recreational Services Function adopted by Council by due date.
	5.3.1.5.1 Branch reviews of the Operational Plan (including budget) undertaken for the Recreational Services Branch on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
	5.3.1.11.1 Zero based budgeting framework is utilised within the Recreational Services Branch.	All Zero based budgeting requirements are fully adhered to within the Recreational Services Branch.
Preparation of Sporting Facilities	Payment to Parks and Landcare Division for sportsground preparation and maintenance.	No reasonable criticism of the standard of sports fields. Charges by Parks and Landcare Division accepted as fair and reasonable for the level of service provided.
Management Services from other Functions	Internal services provided – financial and management accounting, corporate overhead, telephone, printing, Civic Administration Building accommodation, computer and information management.	Amounts charged are accepted as reasonable for the level of service provided.
Major Sporting Events	Financial support for major sporting events held in the City by the provision of field preparation and supply of additional services such as toilets, garbage bins, portable grandstands.	Community has the opportunity to view high quality sporting events.
Contributions - DA Fees	Council's financial support of sporting bodies submitting DAs for projects on Council owned and controlled land.	No of requests for financial support for DA fee costs.
Sports Council	Auspice funds to ensure the ongoing operation of the Dubbo City Sports Council.	No complaints relating to the management of the Sports Council funds.
	1.4.3.1 Conduct an annual sports award presentation ceremony to recognise excellence in sporting achievements of Dubbo residents.	Conducted November annually.

OPERATIONAL PLAN

Function No.

9.7

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE SERVICES	FUNCTION	Recreation Planning and Programs
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Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
No. of Sports Council Meetings per annum	18	18	Cost per capita for Recreation Planning & Management expenditure	\$13.71	\$14.19	No. of sports affiliated with Sports Council	28	28
Seasonal Ground Allocations completed by set time frame	6	6				Percentage of Seasonal Ground Allocation requests able to be met	100%	100%
Number of applications for major sporting events funding	7	10				Adherence to wet weather policy	100%	100%
						Adherence to conditions of use	100%	100%

9.07 - Recreation Planning & Programs

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Recreation Planning & Programs - Charges & Fees</u>					
01.07713 - Sporting Rents & Fees	-148,033	-99,437	-101,845	-106,288	-107,344
Recreation Planning & Programs - Charges & Fees Total	-148,033	-99,437	-101,845	-106,288	-107,344
<u>Recreation Planning & Programs - Contributions</u>					
01.07714 - Contributions	-600	-451	-462	-474	-483
Recreation Planning & Programs - Contributions Total	-600	-451	-462	-474	-483
<u>Recreation Planning & Programs - Other Income</u>					
01.07716 - Sundry Income	-2,100	-2,100	-2,100	-2,100	-2,142
Recreation Planning & Programs - Other Income Total	-2,100	-2,100	-2,100	-2,100	-2,142
<u>Recreation Planning & Programs -Grants & Subsidies</u>					
01.07519 - Subsidies	-11,826	0	0	0	0
Recreation Planning & Programs -Grants & Subsidies Total	-11,826	0	0	0	0
Income Total	-162,559	-101,988	-104,407	-108,862	-109,969
Expenditure					
<u>Recreation Planning & Pr- Other Sport & Recreation</u>					
01.03015 - Recreation Planning & Management	211,910	234,366	244,971	255,503	263,948
01.03016 - Recreation Facilities Operations	2,510	2,404	2,550	2,612	2,665
01.03017 - Preparation of Sporting Facilities	348,319	367,693	376,885	386,308	396,578
01.03018 - Management Services from Other Functions	58,245	60,454	60,722	62,644	64,303
01.03019 - Major Sporting Events	88,421	0	0	0	0
01.03020 - Sports Council	2,429	2,100	2,100	2,100	2,142
01.03021 - Contributions - DA Fees	500	500	500	500	510
01.03022 - Community Projects (Operating Grants)	13,874	0	0	0	0
Recreation Planning & Pr- Other Sport & Recreation Total	726,208	667,517	687,728	709,667	730,146
<u>Recreation Planning & Prog- Less Services Provided</u>					
01.03073 - Less: Services Provided to Other Functions	-623,496	-610,211	-631,529	-651,887	-672,241
Recreation Planning & Prog- Less Services Provided Total	-623,496	-610,211	-631,529	-651,887	-672,241
Expenditure Total	102,712	57,306	56,199	57,780	57,905
Operating Total	-59,847	-44,682	-48,208	-51,082	-52,064
Available Funds Movement Prior to Restricted Asset Funding	-59,847	-44,682	-48,208	-51,082	-51,082
Restricted Assets					
<u>Recreation Planning & Programs - Restricted Assets</u>					
01.05979 - Internally Restricted Assets - Recreation Planning	73,721	44,682	48,208	51,082	52,064
01.05980 - Externally Restricted Assets - Recreation Planning	-13,874	0	0	0	0
Recreation Planning & Programs - Restricted Assets Total	59,847	44,682	48,208	51,082	52,064
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

9.08

PRINCIPAL ACTIVITY: PARKS AND LANDCARE	FUNCTION Dubbo Aquatic Leisure Centre
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**Responsible Officer: Manager Sporting Facilities
Mr Wes Giddings**

Function Objectives:

To provide an aquatic facility for the social, recreational and sporting requirements of the residents of an visitors to Dubbo on a cost effective basis.

Activity	Actions	Performance Targets/Service Level
Pool Operations	Operation of pool infrastructure, promotion of facility and learn to swim campaign	90,000 patrons to attend pool each year. A minimum of 31% of pool costs recovered from users.
Management Services from other Functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this Function.	Amounts charged are accepted as reasonable for the level of service provided
Management Services	Supervision of pool operation including safety and convenience of patrons, financial management and customer services.	No reasonable criticism of Pool operations. No reported pool accidents or injury. No incidents of pool being closed for health reasons.
	1.4.7.1 Pursue grant funding for the upgrade option plan for the Dubbo Aquatic Leisure Centre.	Aquatic facilities are available and maintained to improve the health and wellbeing of the community.
	1.4.7.4 Undertake a statistically valid survey of patrons rating the services offered and delivered at the DALC by June 2017.	90% of patrons rate the services and facilities of the Dubbo Aquatic Leisure Centre as satisfactory.
	Monitor and annually appraise the performance of the Dubbo Aquatic Leisure Centre Management Contractor.	90% of patrons rate the services and facilities of the Dubbo Aquatic Leisure Centre as satisfactory.
Asset Management Program - Routine	Undertake Building Asset Management Program	Buildings operational and presentable
Asset Management Program - Cyclic	Undertake 20 year Building Asset Management Program	Buildings maintained in a satisfactory condition

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of days pool is open	191	195	Total operating expenses per patron	\$10.76	\$10.86	Number of patrons	90,000	90,000
						Compliance to Management Agreement by Contractor.	100%	100%
Water temperature in degrees Celsius.	25	25				No of Swimming Carnivals held at DALC	26	26
						Compliance to Management Agreement by Contractor	100%	100%
						Number of written complaints re:-		
						- health	Nil	Nil
- safety	Nil	Nil						
- customer service	Nil	Nil						

OPERATIONAL PLAN

Function No.

9.08

PRINCIPAL ACTIVITY:	PARKS AND LANDCARE	FUNCTION	Dubbo Aquatic Leisure Centre
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Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Dubbo Aquatic Leisure Centre - Plant and Equipment	1.94740	
Lane Ropes		\$ 12,500
Pool Blankets & Rollers		\$ 30,000
		<u>\$42,500</u>
Dubbo Aquatic Leisure Centre - Other Structures		
Pool Blankets	1.94700	\$44,500
Trolleys - Pool Blankets/Lane Ropes		\$15,000
		<u>\$59,500</u>
Dubbo Aquatic Leisure Centre - Buildings		
Upgrade Amenities Block	1.09473	\$ 290,000
		<u>\$ 290,000</u>

9.08 - Dubbo Aquatic Leisure Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Dubbo Aquatic - Contributions</u>					
01.07522 - DALC - Capital Contributions	-15,000	0	0	0	0
Dubbo Aquatic - Contributions Total	-15,000	0	0	0	0
<u>Dubbo Aquatic - Other Income</u>					
01.07520 - Swimming Pool - Rents & Fees	-354,556	-358,264	-367,219	-376,400	-385,810
01.07521 - Internal Borrowing Interest Forgone	27,623	24,821	60,186	19,400	16,455
Dubbo Aquatic - Other Income Total	-326,933	-333,443	-307,033	-357,000	-369,355
Income Total	-341,933	-333,443	-307,033	-357,000	-369,355
Expenditure					
<u>Dubbo Aquatic - Interest Charges & Depreciation</u>					
01.00979 - Interest on Loans	24,984	23,038	20,973	18,780	16,452
01.00981 - Depreciation	124,477	116,370	116,370	116,370	116,370
Dubbo Aquatic - Interest Charges & Depreciation Total	149,461	139,408	137,343	135,150	132,822
<u>Dubbo Aquatic - Less Services Provided</u>					
01.00974 - Less : Charged to Other Functions	0	25,000	0	0	0
Dubbo Aquatic - Less Services Provided Total	0	25,000	0	0	0
<u>Dubbo Aquatic - Maintenance</u>					
01.00975 - Asset Maintenance Program - Routine	31,434	54,560	60,650	96,663	63,202
01.00977 - Asset Maintenance Program - Cyclic	0	0	45,750	13,157	16,050
Dubbo Aquatic - Maintenance Total	31,434	54,560	106,400	109,820	79,252
<u>Dubbo Aquatic - Operating Expenses -Swimming Pools</u>					
01.00967 - Pool Operation	258,107	257,617	272,550	282,594	293,056
01.00971 - Management Services From Other Functions	57,066	62,100	62,112	64,614	66,218
01.00973 - Management Services	456,896	468,138	479,390	495,171	503,430
Dubbo Aquatic - Operating Expenses -Swimming Pools Total	772,069	787,855	814,052	842,379	862,704
Expenditure Total	952,964	1,006,823	1,057,795	1,087,349	1,074,778
Operating Total	611,031	673,380	750,762	730,349	705,423
Capital					
Income					
<u>Dubbo Aquatic - Depreciation (Capital Recovery)</u>					
01.09844 - Depreciation - Community Services	-124,477	-116,370	-116,370	-116,370	-116,370
Dubbo Aquatic - Depreciation (Capital Recovery) Total	-124,477	-116,370	-116,370	-116,370	-116,370
Income Total	-124,477	-116,370	-116,370	-116,370	-116,370

9.08 - Dubbo Aquatic Leisure Centre

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Dubbo Aquatic - Acquisition of Assets</u>					
01.09472 - Acquisition of Assets - Other Structures	34,160	0	0	0	0
01.09474 - Acquisition of Assets - Plant & Equipment	82,568	42,500	10,000	16,690	0
01.09475 - Loan - Principal Repayment	31,576	33,521	35,587	37,780	40,108
Dubbo Aquatic - Acquisition of Assets Total	148,304	76,021	45,587	54,470	40,108
<u>Dubbo Aquatic - Asset Renewals - Maintenance</u>					
01.09470 - Asset Renewal - Other Structures	335,181	59,500	150,000	0	36,000
01.09473 - Asset Renewal - Buildings	10,000	290,000	0	0	0
Dubbo Aquatic - Asset Renewals - Maintenance Total	345,181	349,500	150,000	0	36,000
Expenditure Total	493,485	425,521	195,587	54,470	76,108
Capital Total	369,008	309,151	79,217	-61,900	665,161
Available Funds Movement Prior to Restricted Asset Funding	980,039	982,531	829,979	668,449	668,449
Restricted Assets					
<u>Dubbo Aquatic - Restricted Assets</u>					
01.05884 - Internally Restricted Assets - Aquatic Leisure Ctr	-305,241	-232,005	353,904	52,816	72,778
01.05885 - Externally Restricted Assets - Aquatic Leisure Ctr	-27,160	-25,000	0	0	0
Dubbo Aquatic - Restricted Assets Total	-332,401	-257,005	353,904	52,816	72,778
Funds Available to (-), or Required From Rates and Other Council Revenue	647,638	725,526	1,183,883	721,265	737,939

OPERATIONAL PLAN

Function No.

10.01

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Customer Services

**Responsible Officer: Manager Customer Services
Mr Michael Bridge**

Function Objectives:

To provide services to customers in a proactive and informative manner.

Activity	Actions	Performance Targets/Service Level
Customer Service	Provide services to all customers of Council. 5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Customer Services Function. 5.3.6.1 Review and update the implementation of the Customer Service Strategy.	All customer enquiries attended to using defined customer service procedures. Delivery Program and Operational Plan actions implemented. Customer Services Strategy reviewed and updated.
Call Centre Services	Provide services to all customers contacting Council via telephone.	All customer enquiries attended to using defined customer service procedures.
Front Counter Operations	Provide services to customers entering the Civic Administration Building.	All customer enquiries attended to using defined customer service procedures.
Reception	Provide services to customers entering the Civic Administration Building.	All customer enquiries attended to using defined customer service procedures.

Key Performance Indicators

Workload	Workload		Efficiency	Efficiency		Effective.	Effective.	
	Curr	Est		Curr	Est		Curr	Est
Number of customers attended to at front counter and reception	36,000	36,000	% of abandoned calls is less than 5%	3%	3%	% of requests attended to by CSC in accordance with defined service standards	95%	95%
							% of external customers satisfied with service provided by Customer Service Centre	85%
Number of customers attended to in call centre	62,000	62,000	Average time taken to answer calls in less than 30 seconds	15	15			
			Longest delay before call answered is less than 120 seconds	298	240			

10.01 - Customer Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Expenditure					
<u>Customer Services - Admin & Financial Support</u>					
01.02320 - Customer Services	139,409	140,841	145,900	150,919	156,168
01.02322 - Call Centre Services	511,451	541,080	560,757	580,873	600,823
01.02323 - Front Counter Operations	362,239	383,798	399,529	414,676	430,351
Customer Services - Admin & Financial Support Total	1,013,099	1,065,719	1,106,186	1,146,468	1,187,342
<u>Customer Services - Less: Services Provided</u>					
01.02328 - Less: Services Provided to Other Functions	-1,041,411	-1,097,335	-1,146,744	-1,196,165	-1,238,031
Customer Services - Less: Services Provided Total	-1,041,411	-1,097,335	-1,146,744	-1,196,165	-1,238,031
Expenditure Total	-28,312	-31,616	-40,558	-49,697	-50,689
Operating Total	-28,312	-31,616	-40,558	-49,697	-50,689
Available Funds Movement Prior to Restricted Asset Funding	-28,312	-31,616	-40,558	-49,697	-49,697
Restricted Assets					
<u>Customer Services - Restricted Assets</u>					
01.05926 - Internally Restricted Assets - Customer Services	28,312	31,616	40,558	49,697	50,689
Customer Services - Restricted Assets Total	28,312	31,616	40,558	49,697	50,689
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.02

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	FUNCTION: Corporate Development/Strategic Management
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**Responsible Officer: Director Corporate Development
Mr Ken Rogers**

Function Objectives:

<p>To actively promote local government as an effective, responsible and responsive form of government.</p> <p>To promote and improve public awareness of Council's activities and operations thereby promoting the Corporate image of the Council.</p> <p>To ensure Council operates using innovative, flexible and responsible management systems capable of providing efficient and timely manner the functions of Council.</p> <p>To effectively plan, organise, direct and control in an efficient and timely manner the functions of Council.</p> <p>To facilitate inter-government relations to ensure the maximum co-operation between the Council and the Federal and State Governments to achieve the optimum Government support for the City of Dubbo.</p> <p>To maintain the potential of Council's non rate income generating activity.</p> <p>To develop a draft "Dubbo City Management Plan" for the Council and the organisation.</p>

Activity	Actions	Performance Targets/Service Level
Strategic Management	5.1.1.5 & 5.2.2.4 An annual Report is provided to the Community on Council's progress in the delivery of Dubbo 2036.	Annual report distributed by due date
Internal Audit	Implement Audit function	All potential or actual inadequacies in the organisations systems, standards and controls are addressed.
Business Support Services	5.2.2.5 Report on the progress with the Delivery Program.	Biannual report prepared as required
Development of Corporate Plans and Strategies	4.4.1.1 Business Plans are developed for the Dubbo City Regional Airport, Regional Livestock Markets, Dubbo City Holiday Park and Property Development following discussions with stakeholders.	Meetings are held with working parties as required
	5.2.2.1 Implement the adopted actions with both the Delivery Program and Operational Plan.	100% of adopted actions with both the Delivery Program and Operational Plan are achieved.
	5.2.2.3 Report on the progress with the Community Strategic Plan, Delivery Program and Resourcing Strategy	Progress report due by June 2017.
	5.3.2.1 Review each year the various marketing strategies contained in the various Business Plans.	25% of total revenue is from user charges.
	5.3.1.15 A review of the Community Strategic Plan to develop the rolling 4 year Delivery Program, Operating Plan and Resource Strategy documents are adopted by Council.	Review undertaken by June 2017.

OPERATIONAL PLAN

Function No.

10.02

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	FUNCTION: Corporate Development/Strategic Management
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Activity	Actions	Performance Targets/Service Level
Commercial Facilities Services	5.4.1.2 Pursue opportunities for strategic alliances and/or resource sharing with neighbouring councils.	At least two strategic alliances are maintained
	5.4.1.3 Implement an annual Strategic Internal Audit Programme based on resource sharing model involving Bathurst/Orange/ Dubbo Councils.	A 4 x 1 year rolling Internal Audit Programme is approved by 30 June each year
	5.3.1.1 Co-ordinate Council's Integrated Planning and Reporting requirements.	100% of statutory requirements of the Local Government Act in respect of Integrated Planning and Reporting are met.
	5.1.1.4 The Dubbo 2036 Champions Group report annually on the progress against the identified community Performance Indicators.	Report provided by July
	5.4.1.5 Monitor the Local Government Reform Agenda and report to Council on issues, opportunities and threats.	Ongoing monitoring
	4.4.1.1 Business Plans are developed for the Dubbo City Holiday Park and Property Development following discussions with stakeholders.	Meetings are held with working parties as required
	5.3.1.10 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.	Ongoing monitoring

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of appearances on talk back radio by General Manager	11	11				Has Annual Report been distributed as required by Act	Yes	Yes
Number of IA investigations	12	12	Staff Morale	80%	80%	Delivery Program, Operational Plan & Budget time frames met	Yes	Yes

OPERATIONAL PLAN

Function No.

10.02

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	FUNCTION: Corporate Development/Strategic Management
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Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of meetings held per annum with members of Parliament	20	20	Level of Grant Income	16m	15.8m	Audit and Risk Management Committee is supported	Yes	Yes
Number of Functions requiring Operational & Budget Assistance	8	8						
Total Hours spent on Internal Auditing	105	105						

10.02 - Corporate Development/Strategic Management

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Corporate Development - Other Income</u>					
01.07747 - Corporate Development - Sundry Income	-600	-600	-600	-600	-600
Corporate Development - Other Income Total	-600	-600	-600	-600	-600
Income Total	-600	-600	-600	-600	-600
Expenditure					
<u>Corporate Development - Less Services Provided</u>					
01.01702 - Less:Service Provided To Other Functions	-1,496,352	-1,585,722	-1,628,551	-1,727,023	-1,767,048
Corporate Development - Less Services Provided Total	-1,496,352	-1,585,722	-1,628,551	-1,727,023	-1,767,048
<u>Corporate Development - Support Services</u>					
01.01692 - Strategic Management	632,542	553,370	545,138	586,236	580,607
01.01696 - Internal Audit	76,531	80,432	84,504	88,254	89,829
01.01697 - Business Support Services	393,129	430,898	447,564	460,875	480,762
01.01698 - Development Of Corp.Plans & Strategies	278,476	294,230	305,749	314,348	328,081
01.01699 - Commercial Facilities Services	180,417	185,696	193,022	198,732	207,419
Corporate Development - Support Services Total	1,561,095	1,544,626	1,575,977	1,648,445	1,686,698
Expenditure Total	64,743	-41,096	-52,574	-78,578	-80,350
Operating Total	64,143	-41,696	-53,174	-79,178	-80,950
Available Funds Movement Prior to Restricted Asset Funding	64,143	-41,696	-53,174	-79,178	-79,178
Restricted Assets					
<u>Corporate Development - Restricted Assets</u>					
01.05929 - Internally Restricted Assets - Corp Development	-64,143	41,696	53,174	79,178	80,950
Corporate Development - Restricted Assets Total	-64,143	41,696	53,174	79,178	80,950
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

**Responsible Officer: Manager Fleet Management Services
Mr Steve Colliver**

Function Objectives:

To provide sound management of the plant and vehicle resources of Council, meet statutory requirements and provide fleet management services and technical advice to the organisation in a timely and cost effective manner.

Activity	Actions	Performance Targets/Service Level
Two Way Radio Maintenance	Under a regular maintenance program monitor user needs and user levels.	Achieve maximum availability of all radio equipment.
Repairs to Workshop Plant & Tools	Provision of a suitable up to date environment for servicing/maintenance of Council's plant and vehicle fleet.	Achieve a minimum level of serviceability of workshop plant and tools.
Workshop Expenses Not Directly Charged	Identify consumables associated with the workshop operations and ensure cost recovery across fleet operations.	Workshop expenses not directly charged are fully recovered.
Fleet Management Operations	Ensure that the Council Fleet is appropriate to meet operational requirements by the provision of Plant & Equipment either by ownership or external hire.	Review on a quarterly basis the fleet make up to ensure operational requirements are being met.
	5.3.4.2 Provide a quarterly and annual Plant Report to Motor Vehicle and Plant Committee.	Reports provided by August/October/February/April.
	5.3.4.3 Monitor and take appropriate action in respect of motor vehicle crashes involving Council vehicles.	Report submitted by June annually.
	5.3.1.10 Ongoing development of Asset Management Plans for the Fleet Management Function.	Asset Management Plans for the Fleet Management Function are prepared and submitted by due date.
	5.3.1.11 Zero based budgeting framework is utilised within the Fleet Management Function.	Zero based budgeting requirements are fully adhered to within the Fleet Management Function.
Fleet Operations	5.3.4.1 Review the makeup of the fleet to ensure operational requirements are being meet in a cost effective manner.	Review completed by September annually.
	Undertake the servicing and maintenance of the Rural Fire Service "White Fleet".	Service items in accordance with agreed service levels.

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

Activity	Actions	Performance Targets/Service Level
Running Expenses - Plant/Vehicle	Review the sundry plant and equipment register and identify replacement/additions as required.	Update the sundry plant and equipment on an annual basis to ensure optimum operational outcomes.
	Reduce the environmental impact of operating a large diverse plant and equipment fleet.	Plant approx 1,600 tree to offset CO2 emissions. Maintain Clean Fleet membership.
	Ensure all costs associated with the servicing and running of Council's fleet are captured effectively.	Service items in accordance with agreed service levels and are fully cost recovered.
Acquisition of Assets	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

Key Performance Indicators

Workload	Curr		Efficiency	Curr		Effective.	Curr		Est.
	Est.			Est.			Est.		
						Major plant availability	90%	90%	
						Utilisation rate major plant items	85%	85%	
						Utilisation rate of specialised items	55%	55%	

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Assets Purchased - Minor Plant	1.09619	
Truck (154)		\$145,000
Truck (155)		\$145,000
Truck (156)		\$145,000
Truck (157)		\$145,000
Truck (158)		\$145,000
Truck (162)		\$148,000
Skidsteer (201)		\$78,200
Truck (323)		\$75,000
Truck (326)		\$90,000
Skidsteer (380)		\$78,500
Mower (388)		\$90,287
Skidsteer (439)		\$94,688
Mini Excavator (491)		\$73,709
Forklift (959)		<u>\$91,000</u>
Minor Plant Total		\$1,544,924
Assets Purchased - Major Plant	1.09621	

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Street Sweeper (166)		\$345,000
Roller (212)		\$170,000
Roller (218)		<u>\$170,000</u>
Major Plant Total		\$685,000
Assets Purchased - Light Vehicles	1.09623	
Wagon (030)		\$49,563
Wagon (031)		\$67,942
Wagon (032)		\$39,942
Wagon (033)		\$41,684
Sedan (036)		\$37,612
Wagon (037)		\$53,892
Wagon (043)		\$32,000
Wagon (045)		\$37,000
Utility (046)		\$32,000
Wagon (050)		\$37,000
Wagon (059)		\$32,000
Wagon (060)		\$37,000
Wagon (064)		\$32,000
Utility (069)		\$35,763
Utility (071)		\$37,000
Wagon (073)		\$32,000
Utility (074)		\$37,000
Utility (075)		\$32,719
Utility (082)		\$32,000
Wagon (085)		\$32,000
Wagon (089)		\$37,000
Wagon (095)		\$37,000
Wagon (096)		\$32,000
Wagon (099)		\$32,000
Utility (101)		\$41,385
Utility (103)		\$34,606
Utility (106)		\$35,591
Wagon (108)		\$32,000
Utility (110)		\$32,492
Utility (111)		\$25,806
Utility (114)		\$29,450
Utility (139)		<u>\$32,000</u>

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Light Vehicles Total		\$1,169,447
Assets Purchased - Small Plant	1.09625	
Mower (328)		\$42,000
Mower (350)		\$40,000
Trailer (524)		\$18,500
Trailer (546)		\$19,000
Linemarker (934)		\$34,900
Linemarker (935)		\$34,900
Mower (960)		<u>\$43,500</u>
Small Plant Total		\$232,800
Assets Purchased - Sundry Plant	1.09615	
Trailer (514)		\$3,876
Trailer (536)		\$2,000
Trailer (547)		\$6,000
Trailer (572)		\$3,000
Welder (952)		<u>\$8,000</u>
Sundry Plant Total		\$22,876
Acquisition of Assets	1.09613	
Communication Equipment		\$200,000

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Assets Sold - Sundry Plant	1.09927	
Trailer (514)		-\$500
Trailer (536)		-\$227
Trailer (547)		-\$800
Trailer (572)		-\$500
Welder (952)		<u>-\$500</u>
Sundry Plant Total		-\$2,527
Assets Sold - Small Plant	1.09929	
Mower (328)		-\$6,000
Mower (350)		-\$5,000
Trailer (524)		-\$1,000
Trailer (546)		-\$1,200
Linemarker (934)		-\$1,000
Linemarker (935)		-\$1,000
Mower (960)		-\$3,000
Small Plant Total		-\$18,200
Assets Sold - Minor Plant	1.09331	
Truck (154)		-\$30,000
Truck (155)		-\$40,000
Truck (156)		-\$40,000
Truck (157)		-\$40,000
Truck (158)		-\$40,000
Truck (162)		-\$40,000
Skidsteer (201)		-\$30,000
Truck (323)		-\$12,000
Truck (326)		-\$20,000
Skidsteer (380)		-\$30,000
Mower (388)		-\$8,000
Skidsteer (439)		-\$30,000
Forklift (959)		<u>-\$8,000</u>
Minor Plant Total		-\$368,000
Assets Sold - Major Plant	1.09933	
Street Sweeper (166)		-\$130,000
Roller (212)		-\$40,000
Roller (218)		<u>-\$35,000</u>
Major Plant Total		-\$205,000

OPERATIONAL PLAN

Function No.

10.03

PRINCIPAL ACTIVITY:	CORPORATE SERVICES
FUNCTION	Fleet Management Services

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Assets Sold - Light Vehicles	1.09935	
Wagon (030)		\$14,000
Wagon (031)		\$59,000
Wagon (032)		\$21,500
Wagon (033)		\$24,000
Sedan (036)		\$18,000
Wagon (037)		\$41,000
Wagon (043)		\$15,000
Wagon (045)		\$19,000
Utility (046)		\$14,000
Wagon (050)		\$19,752
Wagon (059)		\$12,000
Wagon (060)		\$21,000
Wagon (064)		\$15,500
Utility (069)		\$14,000
Utility (071)		\$19,000
Wagon (073)		\$13,000
Utility (074)		\$16,159
Utility (075)		\$14,000
Utility (082)		\$14,000
Wagon (085)		\$12,000
Wagon (089)		\$21,000
Wagon (095)		\$19,000
Wagon (096)		\$16,000
Wagon (099)		\$12,000
Utility (101)		\$19,239
Utility (103)		\$12,000
Utility (106)		\$12,000
Wagon (108)		\$15,000
Utility (110)		\$11,000
Utility (111)		\$9,500
Utility (114)		\$12,000
Utility (139)		\$13,000
Light Vehicles Total		\$567,650

10.03 - Fleet Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Fleet - Contributions</u>					
01.07727 - Insurance Monies	-63,261	0	0	0	0
Fleet - Contributions Total	-63,261	0	0	0	0
<u>Fleet - Other Income</u>					
01.07722 - Workshop Sundry Income	-44,220	-1,000	-1,000	-1,000	-1,000
01.07724 - Motor Vehicle Leaseback	-348,134	-279,047	-293,177	-308,541	-325,258
Fleet - Other Income Total	-392,354	-280,047	-294,177	-309,541	-326,258
<u>Fleet - Profit on Sale of Assets</u>					
01.01769 - Profit/Loss on Sale of Asset	46,692	0	0	0	0
Fleet - Profit on Sale of Assets Total	46,692	0	0	0	0
Income Total	-408,923	-280,047	-294,177	-309,541	-326,258
Expenditure					
<u>Fleet - Operating Expenses - Garage</u>					
01.01744 - Two Way Radios Operational Expenses	2,462	4,500	4,725	4,961	5,209
01.01745 - Repairs To Workshop Plant & Tools	59,863	62,046	63,908	65,824	67,799
01.01747 - Less : Workshop Overheads Charged	-455,067	-532,537	-553,927	-573,837	-595,729
01.01749 - Workshop Expenses Not Directly Charged	381,595	456,855	482,758	500,440	520,031
Fleet - Operating Expenses - Garage Total	-11,147	-9,136	-2,536	-2,612	-2,690
<u>Fleet - Operating Expenses - Management</u>					
01.01751 - Less: Management Services Charged To Functions	-83,061	-75,370	-81,719	-83,215	-84,853
01.01753 - Fleet Management Operations	647,244	614,490	683,914	709,536	736,790
Fleet - Operating Expenses - Management Total	564,183	539,120	602,195	626,321	651,937
<u>Fleet - Operating Expenses - Plant</u>					
01.01754 - Fleet Servicing - RFS Vehicles	54,195	5,000	5,000	5,000	5,000
01.01755 - Running Expenses - Plant/Vehicles	4,166,069	4,012,198	4,096,145	4,182,608	4,271,666
01.01756 - Running Expenses - Plant/Vehicles	535,880	515,210	515,210	515,210	515,210
01.01758 - Sundry Plant & Equipment Purchases	25,000	40,000	42,000	44,000	46,000
01.01759 - Running Expenses - Plant/Vehicles	101,579	101,750	101,750	101,750	101,750
01.01760 - Running Expenses - Plant/Vehicles	23,809	21,122	21,122	21,122	21,122
01.01761 - Running Expenses - Plant/Vehicles	62,385	60,201	60,201	60,201	60,201
01.01762 - Running Expenses - Plant/Vehicles	39,653	36,338	36,338	36,338	36,338
01.01763 - Depreciation	7,029	6,830	6,830	6,830	6,830
01.01768 - Running Expenses - Plant/Vehicles	252,556	188,471	188,471	188,471	188,471
01.01770 - Running Expenses - Plant/Vehicles	7,569	7,683	7,683	7,683	7,683
01.01771 - Running Expenses - Plant/Vehicles	139,396	132,966	132,966	132,966	132,966
01.01772 - Running Expenses - Plant/Vehicles	4,331	4,331	4,331	4,331	4,331
01.01779 - Less: Services Provided to Functions	-39,360	-5,000	-5,000	-5,000	-5,000
01.07725 - Plant Hire Income	-5,948,825	-5,746,766	-5,895,788	-6,008,377	-6,125,051
Fleet - Operating Expenses - Plant Total	-568,734	-619,666	-682,741	-706,867	-732,483

10.03 - Fleet Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Fleet Management Services - Maintenance</u>					
01.01743 - Two Way Radio Maintenance	49,386	10,000	2,536	2,612	2,690
Fleet Management Services - Maintenance Total	49,386	10,000	2,536	2,612	2,690
Expenditure Total	33,688	-79,682	-80,546	-80,546	-80,546
Operating Total	-375,235	-359,729	-374,723	-390,087	-406,804
Capital					
Income					
<u>Fleet - Depreciation (Capital Recovery)</u>					
01.09925 - Depreciation - Motor Vehicles/Plant	-1,753,315	-1,736,055	-1,736,055	-1,736,055	-1,736,055
Fleet - Depreciation (Capital Recovery) Total	-1,753,315	-1,736,055	-1,736,055	-1,736,055	-1,736,055
<u>Fleet - Proceeds from Sale of Assets</u>					
01.09926 - Profit/Loss On Sale Of Assets	-46,692	0	0	0	0
01.09927 - Assets Sold - Sundry Plant	-2,607	-2,527	-4,104	-750	-700
01.09929 - Assets Sold - Small Plant	-14,014	-18,200	-57,800	-16,000	-18,900
01.09931 - Assets Sold - Minor Plant	-312,391	-368,000	-158,864	-117,908	-165,096
01.09933 - Assets Sold - Major Plant	-394,000	-205,000	-600,000	-364,637	-143,777
01.09935 - Assets Sold - Light Vehicles	-998,213	-567,650	-932,940	-524,276	-539,640
Fleet - Proceeds from Sale of Assets Total	-1,767,917	-1,161,377	-1,753,708	-1,023,571	-868,113
Income Total	-3,521,232	-2,897,432	-3,489,763	-2,759,626	-2,604,168
Expenditure					
<u>Fleet - Acquisition of Assets</u>					
01.09613 - Assets Purchased - Two Way Radio Equipment	43,696	200,000	0	0	0
01.09615 - Assets Purchased - Sundry Plant	48,660	22,876	31,410	10,756	8,500
01.09617 - Assets Purchased - Equipment	90,000	0	0	0	0
01.09619 - Assets Purchased - Minor Plant	1,195,088	1,544,924	905,568	439,406	441,763
01.09621 - Assets Purchased - Major Plant	1,702,000	685,000	1,942,838	1,062,807	340,004
01.09623 - Assets Purchased - Light Vehicles	1,759,531	1,169,447	1,796,644	942,944	1,045,540
01.09625 - Assets Purchased - Small Plant	303,935	232,800	370,526	86,018	122,123
Fleet - Acquisition of Assets Total	5,142,910	3,855,047	5,046,986	2,541,931	1,957,930
Expenditure Total	5,142,910	3,855,047	5,046,986	2,541,931	1,957,930
Capital Total	1,621,678	957,615	1,557,223	-217,695	-1,053,042
Available Funds Movement Prior to Restricted Asset Funding	1,246,443	597,886	1,182,500	-607,782	-607,782
Restricted Assets					
<u>Fleet - Restricted Assets</u>					
01.05932 - Internally Restricted Assets - Fleet Management	-1,246,443	-597,886	-1,182,500	607,782	1,053,042
Fleet - Restricted Assets Total	-1,246,443	-597,886	-1,182,500	607,782	1,053,042
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.04

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Management Accounting Services
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**Responsible Officer: Manager Management Accounting Services
Mrs Jane Bassingthwaight**

Function Objectives:

To develop Annual Operating Plans and Budgets. Prepare Quarterly Statements and provide Management Reports which enable the Organisation's performance to be monitored against the Annual Operating Plan & Budget. To develop and maintain a Total Asset Management Strategy for the Organisation.

Activity	Actions	Performance Targets/Service Level
Total Asset Management Strategy Development	5.3.1.4.1 Finalise Annual Review of the Asset Management Strategy.	Asset Management Strategy maintained, and asset owners provided with advice and assistance.
Annual Operating Plan & Budget Preparation	5.3.1.2 Operational Plan (including budget) adopted in June each year. 5.3.1.11 Monitor the use of the zero based budgeting framework by the Organisation. 5.3.1.12 Update Council's long term planning financial model annually.	Annual Operating Plan & Budget adopted by Council by the specified date. Zero Based Budgeting requirements included in budgets. Long Term Planning Financial Model updated annually to reflect adopted strategies.
Quarterly Statements Preparation & Review	5.3.1.5 Operational Plan (including budget) review undertaken by Council on a quarterly basis.	Reviews undertaken and reported to Council each quarter.
Management Accounting Services	5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Management Accounting Services Function.	Delivery Program and Operational Plan actions implemented.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of Functions in the Operational Plan and Quarterly Statements	63	63	Cost of Management Accounting Services as a % of the total Budget	0.37%	0.35%	Cost per Function	\$7,796	\$8,084
						Operational Plan adopted by Council in June each year	Yes	Yes
						Quarterly Review revised budget adopted by Council within two months of close of each quarter.	Yes	Yes

10.04 - Management Accounting Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Management Accounting - Other Income</u>					
01.07730 - Sundry Income	0	-14,854	-15,566	-16,246	-16,842
Management Accounting - Other Income Total	0	-14,854	-15,566	-16,246	-16,842
Income Total	0	-14,854	-15,566	-16,246	-16,842
Expenditure					
<u>Management Accounting - Admin. & Financial Support</u>					
01.02244 - Total Asset Management Strategy Devel.	50,481	51,666	53,970	56,169	58,442
01.02246 - AOP & Budget Preparation	127,008	129,806	135,592	141,111	146,815
01.02247 - Quarterly Statement Preparation & Review	92,776	94,247	98,445	102,451	106,590
01.02248 - Management Accounting Services	215,110	218,790	226,460	233,504	241,365
Management Accounting - Admin. & Financial Support Total	485,375	494,509	514,467	533,235	553,212
<u>Management Accounting - Less Services Provided</u>					
01.02250 - Less:Service Provided To Other Functions	-491,169	-509,294	-533,694	-557,015	-577,469
Management Accounting - Less Services Provided Total	-491,169	-509,294	-533,694	-557,015	-577,469
Expenditure Total	-5,794	-14,785	-19,227	-23,780	-24,257
Operating Total	-5,794	-29,639	-34,793	-40,026	-41,099
Available Funds Movement Prior to Restricted Asset Funding	-5,794	-29,639	-34,793	-40,026	-40,026
Restricted Assets					
<u>Management Accounting - Restricted Assets</u>					
01.05935 - Internally Restricted Assets - M/ment Accounting	5,794	29,639	34,793	40,026	41,099
Management Accounting - Restricted Assets Total	5,794	29,639	34,793	40,026	41,099
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.05

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Financial Accounting Services
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**Responsible Officer: Manager Financial Accounting Services
Mr Wayne Sonneman**

Function Objectives:

To provide Statutory Financial Accounting Services to the Organisation.

Activity	Actions	Performance Targets/Service Level
Statutory Accounting & Reporting	5.3.1.3 Complete Annual Financial Statements and other statutory reports and returns as required.	Complete by due date.
Rates Revenue and Rating Structure	5.3.2.4 Complete an annual review of rating structure. Raise and recover Rates, Charges and other debtors on behalf of the Functions of Council.	Review conducted by due date, and includes recommendations on rating structure and impacts on Rates revenue estimates Rates and Annual Charges levied by due date, user charges and other debtors raised and recovered effectively.
Expenditure Accounting Services	Accurate and correct costing of expenditure (including Payroll, Accounts Payable, Stores, and Assets) on behalf of the Functions of Council. 2.1.4.7 Monitor Government initiatives regarding carbon reduction/offset schemes for opportunities. 5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Financial Accounting Services Function. 5.3.2.3 Monitor the level of State and Federal Government grants payable to local government including Financial Assistance Grants (FAGs) and make necessary submissions.	Accounts payable paid within required timeframe, all stores issued at correct value and correctly costed to Functions, all employees paid correctly and on time, all assets accounted for accurately in the Capital Value Register. Government initiatives monitored. Delivery Program and Operational Plan actions implemented. Grants monitored and submissions made.
Central Supply Service	5.3.2.5 Council funds are invested in accordance with legislative provisions and Council's adopted Investment Policy and Strategy. 5.3.1.13 Provide a cost effective supply, contract administration, purchasing, storage and distribution facility.	Investments made in accordance with Investment Policy and Strategy reported to Council in July and December annually. Stock levels are appropriate and reflect the usage requirements of Council. All purchases are at the most competitive cost with all items supplied under contract in accordance with contract terms.

OPERATIONAL PLAN

Function No.

10.05

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function:	Financial Accounting Services
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Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of Rate Assessment	18,257	18,482	Cost of Rates Management Services per assessment	\$88.13	\$88.97	Rates outstanding as a percentage of rates collectable	5.00%	5.00%
Number of pays prepared weekly	395	395	Cost per accounts payable transaction	\$20.60	\$20.13	Annual Financial Report completed on time	Yes	Yes
Total number of accounts receivable transactions processed	19,188	19,500	% of amounts outstanding on Creditors statements current and 30 days, compared to total outstanding	97%	97%			
Number of Accounts Payable transactions processed	50,590	51,602	% of amounts outstanding more than 90 days on Accounts Receivable	14%	30%			
Number of Section 603 Certificates issued.	1,033	1,175	Index of performance of Council's Cash Plus accounts compared to the UBS Australian Bank Bill Index.	1.65	1.54			

10.05 - Financial Accounting Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Financial Accounting - Charges & Fees</u>					
01.07739 - Sundry Fees & Charges	-13,956	-14,177	-57,483	-58,566	-59,453
01.07741 - Certificates By Clerk - Sec 603	-91,000	-90,818	-90,818	-90,818	-90,818
Financial Accounting - Charges & Fees Total	-104,956	-104,995	-148,301	-149,384	-150,271
<u>Financial Accounting - Contributions</u>					
01.07744 - Financial Accounting - Grants & Subsidies	-14,454	0	0	0	0
Financial Accounting - Contributions Total	-14,454	0	0	0	0
<u>Financial Accounting - Other Income</u>					
01.07743 - Sundry Income	-68,155	-49,919	-51,955	-54,003	-55,918
01.07745 - Commission On Collections	-1,300	-1,300	-1,300	-1,300	-1,300
01.07746 - Central Supply	-1,500	0	0	0	0
Financial Accounting - Other Income Total	-70,955	-51,219	-53,255	-55,303	-57,218
Income Total	-190,365	-156,214	-201,556	-204,687	-207,489
Expenditure					
<u>Financial Accounting - Admin. & Financial Support</u>					
01.02275 - Statutory Accounting & Reporting	256,184	245,441	255,671	265,304	275,252
01.02277 - Revenue Accounting Services	1,609,085	1,646,655	1,682,771	1,746,881	1,807,094
01.02279 - Expenditure Accounting Services	1,042,621	1,038,863	1,080,345	1,119,530	1,161,067
01.02281 - Central Supply Services	256,879	257,953	268,631	279,557	290,299
Financial Accounting - Admin. & Financial Support Total	3,164,769	3,188,912	3,287,418	3,411,272	3,533,712
<u>Financial Accounting - Less Services Provided</u>					
01.02285 - Less:Service Provided To Other Functions	-3,013,655	-3,142,397	-3,218,302	-3,362,185	-3,484,935
Financial Accounting - Less Services Provided Total	-3,013,655	-3,142,397	-3,218,302	-3,362,185	-3,484,935
Expenditure Total	151,114	46,515	69,116	49,087	48,777
Operating Total	-39,251	-109,699	-132,440	-155,600	-158,712
Available Funds Movement Prior to Restricted Asset Funding	-39,251	-109,699	-132,440	-155,600	-155,600
Restricted Assets					
<u>Financial Accounting - Restricted Assets</u>					
01.05938 - Internally Restricted Assets - Financial Accountin	39,251	109,699	132,440	155,600	158,712
Financial Accounting - Restricted Assets Total	39,251	109,699	132,440	155,600	158,712
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.06

PRINCIPAL ACTIVITY: CORPORATE SERVICES	Function: Human Resource Services
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Responsible Officer: **Manager Human Resource Services**
Ms Maria Crisante

Function Objectives:

To provide a Human Resource Service to the Organisation.

Activity	Actions	Performance Targets/Service Level
Human Resources	Provide operational support to the HR Branch. 1.2.5.3 Council's Workforce Plan provides opportunities for employment of Aboriginal Trainees and Apprentices. 5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Human Resource Services Function. 5.3.1.4 Finalise Annual Review of the Workforce Plan. Provide recruitment services to all Divisions. 5.3.7.1 The Equal Employment Opportunity (EEO) Management Plan is developed biennially. 5.3.7.2 Implement actions within the adopted Workforce Management Strategy. 5.3.7.3 Implement and monitor the annual Safety Systems Development plan to ensure the organisation meets its legislative requirements. 5.3.7.4 Undertake a biennial Organisation wide Staff Climate Survey. 5.3.7.5 A Corporate Training Programme is developed and implemented. 5.3.7.6 Implement an audit programme that ensures that Work Safe Management Systems are being implemented and enable the Organisation to meet the requirements of the Work Health and Safety Act.	Appropriate support provided. Opportunities for employment of Aboriginal Trainees and Apprentices provided. Delivery Program and Operational Plan actions implemented. Workforce Plan reviewed annually. Vacant positions filled within 10 weeks of approval to recruit. Actions in EEO Management Plan implemented and reported. Actions implemented by due date. The Safety Systems Development plan is implemented and developed annually. Actions implemented by due date. The Corporate Training Program is developed and implemented by due dates. Audit programs implemented and reported to Executive Staff Committee.

OPERATIONAL PLAN

Function No.

10.06

PRINCIPAL ACTIVITY: CORPORATE SERVICES	Function: Human Resource Services
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Activity	Actions	Performance Targets/Service Level
	5.3.7.11 Implement Councils employment brand and value proposition.	Actions implemented by due date.
	5.3.7.12 Develop and implement Corporate succession plans.	Actions implemented by due date.
	5.3.7.12 Develop and implement Corporate succession plans.	Actions implemented by due date.
	Provide a Workers Compensation and Injury Management service to all Divisions.	All statutory obligations are met. Injuries are effectively managed throughout the Organisation.
	Provide an Employee Assistance Program to the Organisation.	Employee Assistance Program is provided and communicated to staff.
	Provide an efficient payroll service to the Organisation.	All employees paid weekly in accordance with awards and agreements.
	Provide advice to management on industrial matters and negotiate matters with staff and Industrial Bodies.	Industrial matters negotiated satisfactorily.
	Provide Work Health & Safety services to staff.	Work Health & Safety services provided as required.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of employees			Total operating expenses of Human Resource Service per permanent employee	\$3,895.00	\$4,108.00			
- Permanent	314	315						

10.06 - Human Resource Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Human Resources - Other Income</u>					
01.07755 - StateCover WHS Incentive	-95,859	0	0	0	0
01.07757 - Other Income	-4,417	0	0	0	0
Human Resources - Other Income Total	-100,276	0	0	0	0
Income Total	-100,276	0	0	0	0
Expenditure					
<u>Human Resources - Less Services Provided</u>					
01.02316 - Costs Charged To Overheads	-1,290,073	-1,317,836	-1,382,953	-1,435,762	-1,481,059
01.02318 - Less: Services Provided to Other Functions	-5,000	-5,000	-5,000	-5,000	-5,000
Human Resources - Less Services Provided Total	-1,295,073	-1,322,836	-1,387,953	-1,440,762	-1,486,059
<u>Human Resources -Administrative &Financial Support</u>					
01.02305 - Human Resources	992,782	1,020,043	1,059,936	1,097,335	1,137,047
01.02312 - Payroll Services	227,506	212,200	221,520	230,325	238,764
01.02315 - Workplacel Health & Safety	15,495	14,000	19,000	14,000	9,000
01.02319 - Depreciation - Human Resources	200	200	200	200	200
Human Resources -Administrative &Financial Support Total	1,235,983	1,246,443	1,300,656	1,341,860	1,385,011
Expenditure Total	-59,090	-76,393	-87,297	-98,902	-101,048
Operating Total	-159,366	-76,393	-87,297	-98,902	-101,048
Capital					
Income					
<u>Human Resources - Depreciation (Capital Recovery)</u>					
01.09956 - Depreciation - Corporate Support	-200	-200	-200	-200	-200
Human Resources - Depreciation (Capital Recovery) Total	-200	-200	-200	-200	-200
Income Total	-200	-200	-200	-200	-200
Capital Total	-200	-200	-200	-200	-101,248
Available Funds Movement Prior to Restricted Asset Funding	-159,566	-76,593	-87,497	-99,102	-99,102
Restricted Assets					
<u>Human Resources - Restricted Assets</u>					
01.05941 - Internally Restricted Assets - Human Resource Serv	159,566	76,593	87,497	99,102	101,248
Human Resources - Restricted Assets Total	159,566	76,593	87,497	99,102	101,248
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.07

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Information Management Services
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**Responsible Officer: Manager Information Management Services
Mr Matthew Green**

Function Objectives:

To promote and support the effective and efficient use of Information Management systems extensively within Council.
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Activity	Actions	Performance Targets/Service Level
Printing & Photocopying Service	Provision of effective and efficient printing and photocopying service to the Organisation.	A competitive cost and proficient service is provided.
Corporate Information Services	Provision of an accurate and comprehensive Records Management service for the Corporation.	Time efficient and accurate provision of data to the Corporation.
Telecommunications/Telecommunications Accounts	Manage telephone accounts/provide support for telecommunication equipment and services.	Suitable services and equipment are provided to meet the need of the organisation.
Strategic Planning	5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Information Management Services Function.	Delivery Program and Operational Plan actions implemented.
	5.3.3.1 Implement actions within the adopted Information Management Strategy.	Information Management Strategy actions implemented.
	5.3.3.2 Undertake full review of the Information Security Controls.	Review and implementation of security policies occurs annually.
	5.3.3.3 Undertake a review of mobile alternatives for remote access to Council systems.	Review undertaken.
	5.3.3.4 Develop internet based solutions for the submission of applications, payments and customer enquiries.	Solutions developed.
5.3.3.3 Undertake a review of mobile alternatives for remote access to Council's systems.	Review undertaken of alternative mobile technologies and recommendations assessed.	
Operations Services - Infrastructure Asset Management	Infrastructure Asset Management.	All infrastructure assets are effectively managed.
Operations Services - Service Desk	Service Desk Services.	Service Desk system is maintained. All support requests are satisfactorily met. User Support Services available between 7.00am - 6.00pm Monday to Friday.

OPERATIONAL PLAN

Function No.

10.07

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Information Management Services
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Activity	Actions	Performance Targets/Service Level
Operations Services - Software Management	Software Management.	Software Licence compliance is achieved.
Support & Development	Maintain adequate licence renewals for current software.	Manage development of software applications and maintain adequate licensing levels.
Management Services from other Functions.	Cost of Services for printing, telephone, office space rental and GIS services.	Amounts charged are accepted as reasonable for the level of service provided.
Information Services	Develop solutions to the information needs of Management and provide support.	Management Information Systems are developed. Documentation and training is provided and user problems addressed.
Consulting & Advisory Service - General	Project Management and Team Leading.	Services are provided to agreed brief.
	Solutions Provision.	System developments are arranged with third party and/or undertake in house to specifications/agreed brief.
Functional Planning	Oversee all Information Management implementations in organisation. Maintain Corporate IM Maturity and awareness of system to optimise utilisation/exploitation by users.	Regular reports are provided to GM/ESC Selected applications are reviewed annually. All enhancement requirements are documented and communicated to supplier.
Consulting & Advisory Service -Major Systems Implementation	Solutions Provision.	System developments are arranged with third party and/or undertake in house to specifications/agreed brief.
Server Room/Infrastructure Facilities	Maintain infrastructure.	Servers and Facilities are maintained.
Geographical Information Systems	To develop and maintain a digital record of the City's cadastre.	New subdivisions recorded within one month of the linen being released.
	To develop mapping based systems using Council's digital database linked to available textual databases (eg. Property System).	Mapping based systems developed and linked to available textual databases.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Program implemented.

OPERATIONAL PLAN

Function No.

10.07

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Information Management Services
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Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
No. workstation users supported	335	335				% availability of major CCF Services Components		
No. Mobile users	320	320				-Internet	99.900%	99.900%
						-File Server	99.900%	99.900%
						-Authority	99.900%	99.900%
						-GIS Server	99.900%	99.900%
						-TRIM	99.900%	99.900%
						-Remote Access	99.900%	99.900%
						-Email	99.900%	99.900%
No. of Service Desk requests recorded/handled	3190	3190	Average service desk call resolution time	3 days	3 days	Client satisfaction with Service Desk call handling is > 90%	90%	90%
			% of service desk resolutions provided within defined timeframes	90%	90%			
No. of packages and/or applications	150	150						
No. of servers supported			No. of Computer Virus incidents identified	4,500	4,500	No of Computer Virus Outbreaks	0	0
-physical	10	10						
-virtual	100	100	No. of Intrusion attempts to Council's network	10000	10000	No. of security breaches	0	0
No. of remote sites supported	21	21				% emails identified as SPAM and removed	30%	30%
No. of Information Systems projects undertaken	52	52						
No. of documents processed in Records System	360,000	360,000	Cost per document processed in Records Management System	\$0.50	\$0.50			
Number of Geographical Information Projects undertaken	60	60				Number of Geographical Information interfaces with other applications	35	35

Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Assets Purchased - Office Equipment	1.09653	
Miscellaneous Software		\$50,000
Mobile Computing Development		\$10,000
Upgrade Network at Remote Sites		\$50,000
SharePoint Development		\$15,000
Unified Communications System		\$300,000
Assets Purchased - Office Equipment Total		<u>\$425,000</u>

10.07 - Information Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Information Management - Other Income</u>					
01.07775 - Wages Recoup	-10,512	0	0	0	0
01.07776 - Sundry Income	-16,250	-16,500	-16,500	-16,830	-17,166
Information Management - Other Income Total	-26,762	-16,500	-16,500	-16,830	-17,166
Income Total	-26,762	-16,500	-16,500	-16,830	-17,166
Expenditure					
<u>Information Management - Interest Charges & Deprec</u>					
01.02363 - Depreciation	154,964	133,829	133,829	133,829	133,829
Information Management - Interest Charges & Deprec Total	154,964	133,829	133,829	133,829	133,829
<u>Information Management - Less Services Provided</u>					
01.02365 - Less:Service Provided - IT Services	-2,760,632	-2,945,057	-2,998,023	-3,104,007	-3,158,851
01.02369 - Less: Services Provided - IM Telephones	-420,071	-324,570	-331,061	-337,683	-344,435
01.02370 - Less:Service Provided - IM Printing	-642,446	-581,696	-593,408	-605,288	-617,424
01.02371 - Less:Service Provided - IM - GIS	-141,062	-143,882	-146,758	-149,695	-152,689
Information Management - Less Services Provided Total	-3,964,211	-3,995,205	-4,069,250	-4,196,673	-4,273,399
<u>Information Management -Admin & Financial Support</u>					
01.02335 - Printing & Photocopying Services	165,191	121,737	126,011	130,076	134,259
01.02336 - Corporate Information Services	388,305	415,693	431,837	447,051	462,729
01.02337 - Telecommunications	85,767	85,453	88,473	91,344	94,299
01.02338 - Telecommunications - Accounts	404,103	347,000	353,940	361,019	368,238
01.02339 - Strategic Planning	112,000	114,156	118,911	123,366	127,962
01.02343 - Operations Services-Infrastructure Asset M/Ment	807,663	689,486	717,583	744,761	766,965
01.02345 - Operations Services - Service Desk	176,487	178,901	189,429	196,826	201,699
01.02347 - Operations Services - Software Management	70,889	72,788	75,723	78,477	81,319
01.02348 - Support & Development	890,433	920,932	950,410	969,425	976,843
01.02349 - Operations Services - CCF	86,640	86,074	89,260	92,276	95,381
01.02351 - Management Services-From Other Functions	115,972	111,081	115,367	113,039	117,686
01.02353 - Information Services	109,494	114,677	119,681	124,348	129,167
01.02357 - Consulting & Advisory Service - General	20,922	21,338	22,314	23,225	24,180
01.02359 - Functional Planning	92,667	96,249	99,926	103,397	106,973
01.02361 - Consult. & Advis.Serv.-Major Systems Implementation	87,922	61,084	63,219	65,249	67,340
01.02362 - Server Room / Infrastructure Facilities	18,371	18,000	18,360	18,727	19,102
01.02364 - Geographical Information Systems	238,242	232,665	342,612	251,367	261,006
Information Management -Admin & Financial Support Total	3,871,068	3,687,314	3,923,056	3,933,973	4,035,148
Expenditure Total	61,821	-174,062	-12,365	-128,871	-104,422
Operating Total	35,059	-190,562	-28,865	-145,701	-121,588

10.07 - Information Management Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Capital					
Income					
<u>Information Management - Deprec. (Cap. Recovery)</u>					
01.09957 - Depreciation - Corporate Support	-154,964	-133,829	-133,829	-133,829	-133,829
Information Management - Deprec. (Cap. Recovery) Total	-154,964	-133,829	-133,829	-133,829	-133,829
Income Total	-154,964	-133,829	-133,829	-133,829	-133,829
Expenditure					
<u>Information Management - Acquisition of Assets</u>					
01.09653 - Office Equipment	246,238	425,000	255,000	205,000	150,822
Information Management - Acquisition of Assets Total	246,238	425,000	255,000	205,000	150,822
Expenditure Total	246,238	425,000	255,000	205,000	150,822
Capital Total	91,274	291,171	121,171	71,171	-104,595
Available Funds Movement Prior to Restricted Asset Funding	126,333	100,609	92,306	-74,530	-74,530
Restricted Assets					
<u>Information Management - Restricted Assets</u>					
01.05944 - Internally Restricted Assets - Info M/Ment	-126,333	-100,609	-92,306	74,530	104,595
Information Management - Restricted Assets Total	-126,333	-100,609	-92,306	74,530	104,595
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.08

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function: Governance & Risk Services
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**Responsible Officer: Manager Governance & Risk Services
Mr Michael Ferguson**

Function Objectives:

To develop and maintain an effective administrative service system to ensure optimum performance to the organisation.

Activity	Actions	Performance Targets/Service Level
Risk Management Strategy	5.3.1.8 Review the Enterprise Risk Management Strategy to determine its effectiveness in managing risk.	Review undertaken, effectiveness determined and report submitted to the Executive Staff Committee.
Operational services for the Council	5.3.1.6 Update Councillors Notebook annually and incorporate any requirements under the Local Government Act or other legislation applicable to the elected representatives.	Notebook updated annually.
Administrative Support to the Organisation	5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Administrative Services Function.	Delivery Program and Operational Plan actions implemented.
	5.4.2.1 Maintain an up to date database of Council's statutory requirements.	Database established and maintained.
	2.2.3.6 Undertake Mayoral quarterly forum with developers to discuss Council related issues.	Forums are undertaken each quarter.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
						Insurances reviewed and updated annually.	Yes	Yes
						Agendas delivered within required time frames.	Yes	Yes

10.08 - Governance & Risk Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Governance & Risk Services - Other Income</u>					
01.07786 - Sundry Income	-90,789	-70,000	-70,000	-70,000	-70,000
Governance & Risk Services - Other Income Total	-90,789	-70,000	-70,000	-70,000	-70,000
Income Total	-90,789	-70,000	-70,000	-70,000	-70,000
Expenditure					
<u>Governance & Risk Services - Operating Expenses</u>					
01.02385 - Risk Management Strategy	42,576	27,712	28,280	28,823	29,386
01.02392 - Operational Services For Council	298,428	294,692	307,085	319,421	331,718
01.02394 - Administrative Support To Organisation	771,584	771,064	799,708	825,031	848,907
Governance & Risk Services - Operating Expenses Total	1,112,588	1,093,468	1,135,073	1,173,275	1,210,011
<u>Governance & Risk Services -Less Services Provided</u>					
01.02398 - Less:Service Provided To Other Functions	-1,148,797	-1,193,780	-1,248,986	-1,300,085	-1,339,657
Governance & Risk Services -Less Services Provided Total	-1,148,797	-1,193,780	-1,248,986	-1,300,085	-1,339,657
<u>Governance & Risk Services-Interest Chrgs & Deprec</u>					
01.02396 - Depreciation	2,200	0	0	0	0
Governance & Risk Services-Interest Chrgs & Deprec Total	2,200	0	0	0	0
Expenditure Total	-34,009	-100,312	-113,913	-126,810	-129,646
Operating Total	-124,798	-170,312	-183,913	-196,810	-199,646
Capital					
Income					
<u>Governance & Risk Services-Depreciation (Cap Rec)</u>					
01.09962 - Depreciation - Corporate Support	-2,200	0	0	0	0
Governance & Risk Services-Depreciation (Cap Rec) Total	-2,200	0	0	0	0
Income Total	-2,200	0	0	0	0
Capital Total	-2,200	0	0	0	-199,646
Available Funds Movement Prior to Restricted Asset Funding	-126,998	-170,312	-183,913	-196,810	-196,810
Restricted Assets					
<u>Governance & Risk Services - Restricted Assets</u>					
01.05947 - Internally Restricted Assets - Governance & Risk	126,998	170,312	183,913	196,810	199,646
Governance & Risk Services - Restricted Assets Total	126,998	170,312	183,913	196,810	199,646
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.09

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	FUNCTION:	Civic Administration Building
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**Responsible Officer: Manager Governance & Risk Services
Mr Michael Ferguson**

Function Objectives:

To provide a clean and safe working environment for the Corporation.
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Activity	Actions	Performance Targets/Service Level
Other Council Building Operations	Provide a cleaning service to other Council facilities.	Facilities cleaned as per agreed briefs.
Civic Administration Building - Operational Services	5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Civic Administration Building Function. 5.3.6.2 Review, test and update annually the Civic Administration Building Disaster Response Plan.	Delivery Program and Operational Plan actions implemented. Annual review undertaken, however review extended regarding long term alternative accommodation.
Civic Administration Building Cleaning Services	Provision of a clean work amenity.	Civic Administration Building cleaned daily to agreed brief specification.
Asset Management Program - Routine	Work amenity maintained to appropriate standard.	Minor maintenance undertaken in accordance with quarterly check.
Asset Management Program - Cyclic	Work amenity maintained to appropriate standard.	Other maintenance undertaken in accordance with Asset Management Program.
Acquisition of Assets	Undertake the approved Capital Works Program as defined in the Key Projects section of the Operational Plan.	Program implemented.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Area of available office accommodation	1635.06m ²	1635.06m ²	Total operating expense per m ² of useable space	\$816.35	\$795.51	% of personnel satisfactorily accommodated.	95%	95%

Key Projects**Capital Works Program:**

Project	Link to Capital Works Program	2016/2017
Assets Purchased - Furniture & Fittings		
Minor Furniture	01.09655	\$22,000

10.09 - Civic Administration Building

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Civic Admin. Building - Other Income</u>					
01.07797 - Sundry Income	-49,920	-50,918	-51,936	-52,975	-54,035
Civic Admin. Building - Other Income Total	-49,920	-50,918	-51,936	-52,975	-54,035
Income Total	-49,920	-50,918	-51,936	-52,975	-54,035
Expenditure					
<u>Civic Admin. Building - Interest Charges & Deprec.</u>					
01.02433 - Depreciation	264,113	130,030	130,030	130,030	130,030
Civic Admin. Building - Interest Charges & Deprec. Total	264,113	130,030	130,030	130,030	130,030
<u>Civic Admin. Building - Less Services Provided</u>					
01.02435 - Less: Service Provided To Other Functions	-1,334,786	-1,300,710	-1,349,930	-1,312,390	-1,367,410
01.02437 - Less: Cleaning Services Provided	-283,618	-305,238	-315,530	-326,192	-332,958
Civic Admin. Building - Less Services Provided Total	-1,618,404	-1,605,948	-1,665,460	-1,638,582	-1,700,368
<u>Civic Admin. Building - Maintenance</u>					
01.02427 - Asset Maintenance Program - Routine	134,453	109,349	111,436	113,779	115,954
01.02429 - Asset Maintenance Program - Cyclic	19,776	38,723	70,000	17,828	53,000
Civic Admin. Building - Maintenance Total	154,229	148,072	181,436	131,607	168,954
<u>Civic Admin. Building - Operating Expenses</u>					
01.02421 - Other Council Buildings Operation Expenses	285,100	305,205	315,498	326,159	332,925
01.02423 - Civic Admin Building Operational Expenses	360,222	353,731	367,013	380,570	391,142
01.02425 - Civic Admin Building Cleaning Services	224,950	266,376	270,771	271,917	278,140
01.02432 - Interest on Loans	153,748	141,774	129,063	115,568	101,241
Civic Admin. Building - Operating Expenses Total	1,024,020	1,067,086	1,082,345	1,094,214	1,103,448
Expenditure Total	-176,042	-260,760	-271,649	-282,731	-297,936
Operating Total	-225,962	-311,678	-323,585	-335,706	-351,971
Capital					
Income					
<u>Civic Admin. Building - Deprec. (Cap. Recovery)</u>					
01.09967 - Depreciation - Corporate Support	-264,113	-130,030	-130,030	-130,030	-130,030
Civic Admin. Building - Deprec. (Cap. Recovery) Total	-264,113	-130,030	-130,030	-130,030	-130,030
Income Total	-264,113	-130,030	-130,030	-130,030	-130,030
Expenditure					
<u>Civic Admin. Building - Acquisition of Assets</u>					
01.09664 - Civic Admin Building - Loan Principal Repayment	194,312	206,286	218,997	232,492	246,818
01.09665 - CAB - Furniture & Fittings	12,727	22,000	22,500	23,000	23,500
01.09666 - Plant & Equipment - CAB	48,773	0	0	150,000	0
01.09668 - C.A.B. - Buildings	117,758	0	0	0	0
Civic Admin. Building - Acquisition of Assets Total	373,570	228,286	241,497	405,492	270,318
Expenditure Total	373,570	228,286	241,497	405,492	270,318
Capital Total	109,457	98,256	111,467	275,462	-211,683
Available Funds Movement Prior to Restricted Asset Funding	-116,505	-213,422	-212,118	-60,244	-60,244

10.09 - Civic Administration Building

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Civic Admin. Building - Restricted Assets</u>					
01.05950 - Internally Restricted Assets - CAB	116,505	213,422	212,118	60,244	211,683
Civic Admin. Building - Restricted Assets Total	116,505	213,422	212,118	60,244	211,683
<hr/>					
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0
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OPERATIONAL PLAN

Function No.

10.10

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	FUNCTION	Technical Support Services
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**Responsible Officer: Manager Technical Support
Mr Mark Stacey**

Function Objectives:

To provide an Engineering Design, Development and Technical Support service to the organisation.
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Activity	Actions	Performance Targets/Service Level
Management Services	Management advice is provided to branch functions and provide advisory service to the organisation for engineering related matters.	Advice is delivered as appropriate.
Development Section	Provide Engineering advice and assessment for all Development Applications and Subdivision Construction Certificates referred to the Branch.	100% of "complete" development applications processed within 15 working days (non referred).
Design Section	To supervise contractors for both private and Council subdivision activities.	Inferior infrastructure works undertaken NOT accepted.
	To survey, design and prepare plans for Council works.	Plans completed a minimum two months prior to construction.
Acquisition of Assets	Undertaken project management of survey, design and construction activities for all Council subdivisions.	Co-ordination ensures land release not delayed due to incomplete works.
	Undertake the approved Capital Works programme as defined in the Key Projects section of the Operational Plan.	Programme implemented.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of design projects			No unwarranted disputes over fees charged	0	0	Draft designs completed by agreed date	100%	100%
Major	8	10						
Minor	46	50						
Number of DA referrals processed	70	90	No. of subdivision stages supervised	8	10			

10.10 - Technical Support Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Technical Support - Charges & Fees</u>					
01.07810 - Construction Certificate Application Fee (Tech)	-175,373	-100,815	-103,335	-105,918	-108,566
Technical Support - Charges & Fees Total	-175,373	-100,815	-103,335	-105,918	-108,566
<u>Technical Support - Other Income</u>					
01.07808 - Sundry Income	-1,060	-1,081	-1,103	-1,125	-1,153
Technical Support - Other Income Total	-1,060	-1,081	-1,103	-1,125	-1,153
Income Total	-176,433	-101,896	-104,438	-107,043	-109,719
Expenditure					
<u>Technical Support - Interest Charges & Deprec.</u>					
01.02452 - Depreciation	9,394	9,394	9,394	9,394	9,394
Technical Support - Interest Charges & Deprec. Total	9,394	9,394	9,394	9,394	9,394
<u>Technical Support - Less Services Provided</u>					
01.02465 - Less : Management Services	-178,538	-182,260	-192,356	-198,048	-205,620
01.02468 - Less : Development Services	-366,130	-368,853	-388,618	-407,771	-424,275
01.02469 - Less : Design Services	-1,105,966	-1,151,776	-1,210,441	-1,253,748	-1,299,222
01.02477 - Less : Management Charged to Activities	-178,538	-182,260	-192,355	-198,048	-205,619
Technical Support - Less Services Provided Total	-1,829,172	-1,885,149	-1,983,770	-2,057,615	-2,134,736
<u>Technical Support - Support Services - Technical</u>					
01.02458 - Management Services	419,658	323,299	337,826	346,087	360,228
01.02464 - Development Section	434,398	449,954	469,530	489,771	508,445
01.02466 - Design Section	1,082,427	1,019,568	1,062,005	1,096,367	1,139,000
Technical Support - Support Services - Technical Total	1,936,483	1,792,821	1,869,361	1,932,225	2,007,673
Expenditure Total	116,705	-82,934	-105,015	-115,996	-117,669
Operating Total	-59,728	-184,830	-209,453	-223,039	-227,388
Capital					
Income					
<u>Technical Support - Depreciation (Cap. Recovery)</u>					
01.09972 - Depreciation-Engineering & Works Support	-9,394	-9,394	-9,394	-9,394	-9,394
Technical Support - Depreciation (Cap. Recovery) Total	-9,394	-9,394	-9,394	-9,394	-9,394
Income Total	-9,394	-9,394	-9,394	-9,394	-9,394
Capital Total	-9,394	-9,394	-9,394	-9,394	-236,782
Available Funds Movement Prior to Restricted Asset Funding	-69,122	-194,224	-218,847	-232,433	-232,433
Restricted Assets					
<u>Technical Support - Restricted Assets</u>					
01.05953 - Internally Restricted Assets - Tech Support Servic	69,122	194,224	218,847	232,433	236,782
Technical Support - Restricted Assets Total	69,122	194,224	218,847	232,433	236,782
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.11

PRINCIPAL ACTIVITY: CORPORATE SERVICES	FUNCTION: Business Support Services (Technical)
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**Responsible Officer: Manager Business Support
Mr Ray Mills**

Function Objectives:

To collate and assist in the development of the Division's Annual Operational Plan (including Annual Budget) and review the quarterly Budget. Ensure that expenditure is contained within the Budget approved by Council.

Activity	Actions	Performance Targets/Service Level
Quarterly Budget Review	5.3.1.5 Operational Plan (including budget) review undertaken by Council on a quarterly basis.	Quarterly reviews undertaken and submitted to Finance and Policy Committee by due date.
Business Support Operations	<p>Provide Business Support Operations that relate to the Technical Services Division and for ratepayers, Councillors and other Divisions.</p> <p>Provide Strategic Management and Direction to the Technical Services Division.</p> <p>5.3.1.10 Monitor the ongoing implementation of the NAMSPlus asset reporting tool for the Technical Services Division.</p> <p>5.3.1.10 Monitor the Corporate wide planning, oversight and performance of Asset Management for functional areas of the Organisation.</p> <p>5.3.1.11 Monitor the use of the zero based budgeting framework by the Organisation.</p>	<p>To provide ratepayers, Councillors, other Divisions and Branches of the Technical Services Division with accurate information and advice in a timely manner.</p> <p>Division operating in an efficient and effective manner.</p> <p>NAMSPlus is being implemented within the Technical Services Division.</p> <p>Asset Management Plans for the Technical Services Division are prepared and submitted by due date.</p> <p>All zero based budgeting requirements are fully adhered to within the Technical Services Division.</p>
Annual Operational Plan (including Annual Budget) Preparation	5.3.1.2 Operational Plans (including budget) adopted in June each year.	Operational Plans for the Technical Services Division adopted by Council by due date.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Number of functions requiring Operational Plan (including Annual Budget) assistance	17	17	Cost of Business Support Services as a % of Total Divisional Expenditure	1.02%	1.05%	Delivery program, Operational Plan (including Annual Budget) time frames met	Yes	Yes
Number of Branches requiring secretarial or administrative assistance	6	6	Cost per Function	\$66,966	\$69,124	Delivery Program and Quarterly Budget time frames met.	Yes	Yes

Key Projects**Capital Program:**

Project	Link to Operational Program	2015/2016
Capital		
Assets Purchased - Office Equipment		
Office Equipment - Scanner	1.09684	\$2,500
Assets Purchased - Office Equipment		<u>\$2,500</u>

10.11 - Business Support Services (Technical)

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Business Support Tech. - Other Income</u>					
01.07819 - Sundry Income	-282	-293	-308	-314	-320
Business Support Tech. - Other Income Total	-282	-293	-308	-314	-320
Income Total	-282	-293	-308	-314	-320
Expenditure					
<u>Business Support Tech. - Less Services Provided</u>					
01.02481 - Less:Service Provided To Other Functions	-1,158,000	-1,206,597	-1,272,466	-1,312,761	-1,182,497
Business Support Tech. - Less Services Provided Total	-1,158,000	-1,206,597	-1,272,466	-1,312,761	-1,182,497
<u>Business Support Tech. - Operating Expenses</u>					
01.02487 - Quarterly Budget Review	66,894	67,672	70,764	73,392	76,504
01.02489 - Business Support Operations	929,548	980,949	1,031,993	1,059,209	919,177
01.02490 - Special Engineering Projects	18,200	0	0	0	0
01.02491 - AOP & Budget Preparation	123,778	126,494	132,265	137,145	142,940
Business Support Tech. - Operating Expenses Total	1,138,420	1,175,115	1,235,022	1,269,746	1,138,621
Expenditure Total	-19,580	-31,482	-37,444	-43,015	-43,876
Operating Total	-19,862	-31,775	-37,752	-43,329	-44,196
Capital					
Expenditure					
<u>Business Support Tech. - Acquisition of Assets</u>					
01.09684 - Technical Support - Office Equipment	0	2,500	0	0	0
Business Support Tech. - Acquisition of Assets Total	0	2,500	0	0	0
Expenditure Total	0	2,500	0	0	0
Capital Total	0	2,500	0	0	-44,196
Available Funds Movement Prior to Restricted Asset Funding	-19,862	-29,275	-37,752	-43,329	-43,329
Restricted Assets					
<u>Business Support Tech. - Restricted Assets</u>					
01.05956 - Internally Restricted Assets - Bus Support (Tech)	19,862	29,275	37,752	43,329	44,196
Business Support Tech. - Restricted Assets Total	19,862	29,275	37,752	43,329	44,196
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.12

PRINCIPAL ACTIVITY: CORPORATE SERVICES	FUNCTION: Depot Services
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**Responsible Officer: Manager Governance & Risk Services
Mr Michael Ferguson**

Function Objectives:

To provide a clean, safe and adequately sized functional working environment for the users of the Depot.

Activity	Actions	Performance Targets/Service Level
Depot Operations	5.2.2.1.1 Implement the adopted actions within both the Delivery Program and Operational Plan as they apply to the Civic Administration Building Function.	Delivery Program and Operational Plan actions implemented.
Asset Management - Routine	Provide routine maintenance on an as required basis.	Building routine maintenance carried out within an acceptable time.
Asset Management - Cyclic	Carry out cyclic maintenance in accordance with the Building Asset Management Plans	Cyclic maintenance carried out as scheduled in the Building Asset Management Plans.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Site area available	28320m ²	28320m ²	Total operating expense per m ² of usable site area.	\$16.11	\$15.45	% of personnel satisfactorily accommodated.	95%	95%
Building Area Available								
Stores Pt B5	740m ²	740m ²	Total operating expense per m ² of usable building space.	\$103.87	\$99.66			
Mechanical Workshop Pt B5	900m ²	900m ²						
Noxious Weeds B3	243.8m ²	243.8m ²						
Concrete Trades B1	180.5m ²	180.5m ²						
Utilities B4	608m ²	608m ²						
Amenities/Offices B2	351.5m ²	351.5m ²						
Rangers/Trades/ Waste B7	463.6m ²	463.6m ²						
Ancillary B6	126.8m ²	126.8m ²						
Truck Wash B9	312m ²	312m ²						
Parks & Landcare Building	466.2m ²	466.2m ²						

10.12 - Depot Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Depot Services - Other Income</u>					
01.07830 - Sundry Income	0	-12,500	-12,875	-13,260	-13,660
Depot Services - Other Income Total	0	-12,500	-12,875	-13,260	-13,660
Income Total	0	-12,500	-12,875	-13,260	-13,660
Expenditure					
<u>Depot Services - Interest Charges & Depreciation</u>					
01.02516 - Depot Depreciation	142,234	122,399	122,399	122,399	122,399
Depot Services - Interest Charges & Depreciation Total	142,234	122,399	122,399	122,399	122,399
<u>Depot Services - Less Services Provided</u>					
01.02512 - Less: Depot Charged To Other Functions	-456,275	-437,768	-465,340	-493,912	-523,254
Depot Services - Less Services Provided Total	-456,275	-437,768	-465,340	-493,912	-523,254
<u>Depot Services - Maintenance</u>					
01.02520 - Asset Maintenance Program - Routine	135,427	80,000	85,000	90,000	95,000
01.02522 - Asset Maintenance Program - Cyclic	10,000	9,500	56,000	43,500	7,500
Depot Services - Maintenance Total	145,427	89,500	141,000	133,500	102,500
<u>Depot Services - Operating Expenses</u>					
01.02518 - Depot Operations	216,883	215,168	222,683	230,311	235,348
Depot Services - Operating Expenses Total	216,883	215,168	222,683	230,311	235,348
Expenditure Total	48,269	-10,701	20,742	-7,702	-63,007
Operating Total	48,269	-23,201	7,867	-20,962	-76,667
Capital					
Income					
<u>Depot Services - Depreciation (Capital Recovery)</u>					
01.09982 - Depreciation-Engineering & Works Support	-142,234	-122,399	-122,399	-122,399	-122,399
Depot Services - Depreciation (Capital Recovery) Total	-142,234	-122,399	-122,399	-122,399	-122,399
Income Total	-142,234	-122,399	-122,399	-122,399	-122,399
Expenditure					
<u>Depot Services - Acquisition of Assets</u>					
01.09697 - Depot - Buildings	7,046	0	0	0	0
Depot Services - Acquisition of Assets Total	7,046	0	0	0	0
Expenditure Total	7,046	0	0	0	0
Capital Total	-135,188	-122,399	-122,399	-122,399	-199,066
Available Funds Movement Prior to Restricted Asset Funding	-86,919	-145,600	-114,532	-143,361	-143,361

10.12 - Depot Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Restricted Assets					
<u>Depot Services - Restricted Assets</u>					
01.05959 - Internally Restricted Assets - Depot Services	86,919	145,600	114,532	143,361	199,066
Depot Services - Restricted Assets Total	86,919	145,600	114,532	143,361	199,066
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Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0
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OPERATIONAL PLAN

Function No.

10.13

PRINCIPAL ACTIVITY:	CORPORATE SERVICES	Function:	Rates & General Revenue
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**Responsible Officer: Manager Financial Accounting Services
Mr Wayne Sonneman**

Function Objectives:

To raise General Revenue for the Organisation.
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Activity	Actions	Performance Targets/Service Level
General Purpose Rates	5.3.2.4 Complete an annual review of rating structure.	Rates structure reviewed and adopted for incorporation into the Delivery Plan and Operational Plan by due date.
Interest on Investments	5.3.2.5 Council's funds invested in accordance with Legislative provisions, and Council's adopted Investment Policy and Strategy.	Return on investment maximised and investments compliant with requirements.
Financial Assistance Grants	5.3.2.3 Monitor the level of State and Federal Government grants payable to local government including Financial Assistance Grants (FAGS) and make any necessary submissions.	Grants Commission return is submitted by due date, is accurate and maximise Council's Financial Assistance Grant. All allowable disabilities are included in return.

Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
Number of Rate Assessments	18,257	18,482	Cost of Rates Management Services per assessment	\$88.13	\$88.97	Grants Commission Return submitted by due date	Yes	Yes
Total number of 603 certificates issued	1,033	1,175	Index of performance of Cash Plus accounts - 12 months to date	1.65	1.54	Percentage of Rates and Annual Charges outstanding to Percentage collectable reduced	5%	5%

10.13 - Rates & General Revenue

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Rates/General Revenue - Pensioner Rates Subsidies</u>					
01.07845 - Pension Rates Subsidy (Dept Local Govt)	-245,648	-243,210	-243,210	-243,210	-243,210
Rates/General Revenue - Pensioner Rates Subsidies Total	-245,648	-243,210	-243,210	-243,210	-243,210
<u>Rates/General Revenue - Extra Charges</u>					
01.07869 - Extra Charges - Overdue Rates	-120,000	-120,000	-120,000	-120,000	-120,000
Rates/General Revenue - Extra Charges Total	-120,000	-120,000	-120,000	-120,000	-120,000
<u>Rates/General Revenue - Financial Assistance Grant</u>					
01.07867 - Financial Assistance	-6,571,018	-6,571,018	-6,722,151	-6,890,205	-7,062,461
Rates/General Revenue - Financial Assistance Grant Total	-6,571,018	-6,571,018	-6,722,151	-6,890,205	-7,062,461
<u>Rates/General Revenue - General Purpose Rates</u>					
01.07851 - Residential - Villages	-208,439	-214,213	-219,140	-224,619	-230,234
01.07852 - Residential - Richmond Estate	-164,168	-167,123	-170,967	-175,241	-179,622
01.07853 - Residential - Urban	-12,890,581	-13,390,682	-13,943,125	-14,542,272	-15,162,662
01.07854 - Residential - Firgrove	-230,125	-234,267	-239,656	-245,647	-251,788
01.07855 - Residential - Ordinary	-2,117,913	-2,165,314	-2,215,114	-2,270,491	-2,327,254
01.07857 - Less: Council Properties	740,741	758,556	776,827	795,564	810,681
01.07858 - Receipting Payments	35	35	35	35	35
01.07859 - Farmland Ordinary	-1,932,722	-1,964,380	-2,009,561	-2,059,800	-2,111,295
01.07861 - Business - Ordinary	-3,166,520	-3,264,279	-3,362,703	-3,470,700	-3,581,995
01.07863 - Business - East Dubbo	-440,415	-448,342	-458,654	-470,120	-481,873
01.07864 - Transfer To Postponed Rates	33,201	34,197	35,223	36,103	36,752
01.07865 - Business - CBD	-3,814,316	-3,936,624	-4,027,165	-4,127,844	-4,231,041
01.07866 - Transfer From Postponed Rates	-30,671	-29,498	-30,383	-31,294	-31,857
01.07868 - Abandonments	30,671	29,498	28,908	29,775	30,311
01.07870 - Rates Adjustment On Sale	-5,500	-2,500	-2,500	-2,500	-2,500
01.07872 - Business - Cobra Street	-226,377	-230,452	-235,752	-241,646	-247,687
01.07873 - Business - Wellington Road	-202,640	-228,518	-233,774	-239,619	-245,609
01.07874 - Mining	0	-1,000,000	-1,300,000	-1,300,000	-1,300,000
01.07875 - Interest on Postponed Rates	-2,000	-2,000	-2,000	-2,000	-2,000
Rates/General Revenue - General Purpose Rates Total	-24,627,739	-26,455,906	-27,609,501	-28,542,316	-29,509,638
<u>Rates/General Revenue - Interest on Investments</u>					
01.07837 - Amortisation of Premiums/Discounts	-4,530	0	0	0	0
01.07846 - Interest on Investments - Internal Borrowing	-107,197	-114,790	-137,817	-154,116	-67,650
01.07847 - Interest On Investments	-1,795,298	-1,864,837	-1,630,235	-1,648,902	-1,602,594
Rates/General Revenue - Interest on Investments Total	-1,907,025	-1,979,627	-1,768,052	-1,803,018	-1,670,244
<u>Rates/General Revenue - Rebates & Postponed Rates</u>					
01.07841 - Rebate Of Rates To Pensioners	446,633	442,200	442,200	442,200	442,200
Rates/General Revenue - Rebates & Postponed Rates Total	446,633	442,200	442,200	442,200	442,200
Income Total	-33,024,797	-34,927,561	-36,020,714	-37,156,549	-38,163,353

10.13 - Rates & General Revenue

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Expenditure					
<u>Rates/General Revenue - Expenses - Corporate Serv.</u>					
01.02543 - Management Services - Rates Management	653,990	682,893	692,984	727,049	756,204
Rates/General Revenue - Expenses - Corporate Serv. Total	653,990	682,893	692,984	727,049	756,204
Expenditure Total	653,990	682,893	692,984	727,049	756,204
Operating Total	-32,370,807	-34,244,668	-35,327,730	-36,429,500	-37,407,149
Capital					
Income					
<u>Rates/General Revenue - ELE Accruals Not Funded</u>					
01.08900 - ELE Accrual Not Funded	-425,657	-556,027	-710,828	-823,054	-925,590
Rates/General Revenue - ELE Accruals Not Funded Total	-425,657	-556,027	-710,828	-823,054	-925,590
Income Total	-425,657	-556,027	-710,828	-823,054	-925,590
Capital Total	-425,657	-556,027	-710,828	-823,054	-38,332,739
Available Funds Movement Prior to Restricted Asset Funding	-32,796,464	-34,800,695	-36,038,558	-37,252,554	-37,252,554
Restricted Assets					
<u>Rates/General Revenue - Restricted Assets</u>					
01.05962 - Internally Restricted Assets - Rates & Gen Revenue	436,904	1,101,470	1,379,091	1,295,795	1,782,086
Rates/General Revenue - Restricted Assets Total	436,904	1,101,470	1,379,091	1,295,795	1,782,086
Funds Available to (-), or Required From Rates and Other Council Revenue	-32,359,560	-33,699,225	-34,659,467	-35,956,759	-36,550,653

10.14 - Employment Overhead Distribution

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Employment O' Head - Other Income</u>					
01.07884 - Other Income	-1,470	0	0	0	0
Employment O' Head - Other Income Total	-1,470	0	0	0	0
Income Total	-1,470	0	0	0	0
Expenditure					
<u>Employment O' Head - Overhead Distribution</u>					
01.02574 - Workers Compensation	649,465	703,327	738,493	775,418	814,189
01.02576 - Superannuation	2,968,376	3,000,288	3,101,175	3,229,367	3,347,889
01.02578 - Strategic Management Overheads	25,847	0	0	25,000	0
01.02580 - Sick Leave (Industrial Agreement)	70,953	59,591	62,570	65,699	68,984
01.02584 - Long Service Leave	979,260	1,071,436	1,223,258	1,332,355	1,431,606
01.02586 - Long Service Awards	5,850	4,402	4,512	4,625	4,741
01.02588 - Less: Amts Charged To Various Functions	-8,293,212	-8,527,031	-8,990,502	-9,452,319	-9,855,863
01.02590 - Human Resource Overheads	1,101,801	1,126,802	1,182,479	1,227,633	1,266,364
01.02592 - Fringe Benefits Tax	220,248	221,680	221,680	221,680	221,680
01.02594 - Corporate Training	459,221	458,128	481,034	484,553	508,782
01.02596 - Annual Leave	1,855,770	1,791,377	1,857,301	1,940,989	2,018,628
Employment O' Head - Overhead Distribution Total	43,579	-90,000	-118,000	-145,000	-173,000
Expenditure Total	43,579	-90,000	-118,000	-145,000	-173,000
Operating Total	42,109	-90,000	-118,000	-145,000	-173,000
Available Funds Movement Prior to Restricted Asset Funding	42,109	-90,000	-118,000	-145,000	-145,000
Restricted Assets					
<u>Employment O' Head - Restricted Assets</u>					
01.05965 - Internally Restricted Assets - Employment Overhead	-42,109	90,000	118,000	145,000	173,000
Employment O' Head - Restricted Assets Total	-42,109	90,000	118,000	145,000	173,000
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

10.15 - Corporate Overheads

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Expenditure					
<u>Corporate O` Heads - Less Services Provided</u>					
01.02613 - Less:Corporate O/Head Chged To Functions	-4,012,824	-4,372,005	-4,331,443	-4,509,548	-4,618,000
Corporate O` Heads - Less Services Provided Total	-4,012,824	-4,372,005	-4,331,443	-4,509,548	-4,618,000
<u>Corporate O` Heads - Overhead Distribution</u>					
01.02604 - Information Management Services	388,880	380,700	388,314	396,080	404,002
01.02605 - Administrative Services	788,418	818,271	856,112	891,137	918,262
01.02606 - Property Development (DCC Portfolio)	69,821	71,357	74,570	78,036	79,732
01.02607 - Corporate Development	621,125	660,035	666,269	720,576	722,702
01.02610 - City Marketing & Communications	421,045	482,160	469,654	480,677	497,890
01.02611 - Governance	1,723,535	1,959,482	1,876,524	1,943,042	1,995,412
Corporate O` Heads - Overhead Distribution Total	4,012,824	4,372,005	4,331,443	4,509,548	4,618,000
Expenditure Total	0	0	0	0	0
Operating Total	0	0	0	0	0
Available Funds Movement Prior to Restricted Asset Funding	0	0	0	0	0
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

10.16

PRINCIPAL ACTIVITY: WORKS SERVICES	FUNCTION: Works Services
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**Responsible Officer: Manager Works
Mr Ian Bailey**

Function Objectives:

To carry out construction and maintenance activities to clients agreed briefs in an effective and timely manner and maintain a high quality output.

Activity	Actions	Performance Targets/Service Level
Kerbside Collection & Disposal	Maintain Collections to Agreed Brief.	Works completed on time, and within budget.
Footpaths & Cycleways	Maintenance, construction and reconstruction of Footpath and Cycleways as to agreed brief(s).	Works completed on time, and within budget.
Traffic	Maintenance, and construction of Carparks and other Traffic facilities to agreed brief(s).	Works completed on time, and within budget.
Miscellaneous Projects	Provision of minor services or construction works to other Council functions as requested.	Works completed on time, and within budget.
State Roads	Maintenance, construction and reconstruction of State Roads and National Highway as agreed in contract.	Works completed on time, and within budget.
Urban Roads	Maintenance, construction and reconstruction of roads and kerb & gutter to agreed brief(s).	Works completed on time, and within budget.
Rural Roads	Maintenance, construction and reconstruction of Rural Roads, Regional Roads to agreed brief(s).	Works completed on time, and within budget.
Other Customers	Provision of minor services or construction works to other Council functions as requested.	Works completed on time, and within budget.
Stormwater	Maintenance construction of Stormwater facilities to agreed brief(s).	Works completed on time, and within budget.
Quarry Management and Rehabilitation	Operate quarries to provide gravel for works.	Quarry operations are maintained on a sustainable basis.
	5.3.1.10.1 Ongoing development of Asset Management Plans for the Works Services Function.	Asset Management Plans for the Works Services Function are prepared and submitted by due date.

OPERATIONAL PLAN

Function No.

10.16

PRINCIPAL ACTIVITY:	WORKS SERVICES	FUNCTION:	Works Services
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Activity	Actions	Performance Targets/Service Level
Private Works	Carry out Works for external clients of Council to Agreed Brief.	Works completed on time, and within budget.
Management Services from other Functions	Cost of Services including:- management, financial, technical, information technology and corporate overheads provided to this function.	Level of service to agreed brief(s) provided.
Management Services	To provide co-ordination of activities within this function.	Project completed within defined time frames.
Rural Transfer Stations	Maintain to Agreed Brief.	Works completed on time, and within budget.
Waste Disposal Services	Operate and Maintain to Agreed Brief.	Works completed on time, and within budget.

Key Performance Indicators

Workload	Curr	Est.	Efficiency	Curr	Est.	Effective.	Curr	Est.
Length of State Roads (km)	46km	46km	Cost/m2 (urban) Reconstruction	\$130/m2	\$134/m2	Number of complaints from clients	0	0
Length of National Road (km)	5.36km	5.36km	Cost/m2 (rural) Reconstruction	\$70/m2	\$50/m2			
Length of Urban Sealed Road	271km	271km						
Length of Rural Sealed Road	482km	485km	Cost/lm to reconstruct kerb & gutter	\$310/m	\$320/m			
Length of Rural Unsealed Road	432km	492km						
Length of paved footpaths Maintained	81.1km	81.6km						
Length of off road cyclepath	14.8km	16.4km						
Length of kerb and gutter	375km	376km						
Value of total Works undertaken to Agreed Briefs	\$17,652,126	\$23,589,107						

10.16 - Works Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Works Services - Other Income</u>					
01.07887 - Sundry Income	-400	0	0	0	0
01.07888 - Private Works Income	-81,742	-80,000	-80,000	-80,000	-80,000
Works Services - Other Income Total	-82,142	-80,000	-80,000	-80,000	-80,000
Income Total	-82,142	-80,000	-80,000	-80,000	-80,000
Expenditure					
<u>Works Services - Domestic Waste</u>					
01.02702 - Kerbside Collection & Disposal	3,286,270	1,940,000	1,932,984	1,992,435	2,053,715
01.02706 - Management Services From Other Functions 2	22,367	20,960	22,391	23,874	25,397
Works Services - Domestic Waste Total	3,308,637	1,960,960	1,955,375	2,016,309	2,079,112
<u>Works Services - Interest Charges & Depreciation</u>					
01.00295 - Depreciation	33,037	32,724	32,724	32,724	32,724
Works Services - Interest Charges & Depreciation Total	33,037	32,724	32,724	32,724	32,724
<u>Works Services - Less Services Provided</u>					
01.02730 - Less Recovered From : Footpaths	-928,274	-867,188	-340,161	-764,006	-494,938
01.02732 - Less Recovered From : Traffic	-149,722	-173,087	-175,669	-172,144	-161,540
01.02734 - Less Recovered From : State Roads	-783,164	-465,971	-465,656	-475,900	-482,881
01.02736 - Less Recovered From : Urban Roads	-6,030,710	-8,462,385	-3,882,012	-6,039,386	-3,657,460
01.02738 - Less Recovered From : Rural Roads	-7,408,250	-7,004,253	-4,872,065	-4,341,028	-5,148,988
01.02740 - Less Recovered From : Stormwater	-233,959	-2,761,756	-2,401,331	-2,333,940	-788,361
01.02742 - Less Recovered From : Fire Services	-200,000	0	0	0	0
01.02744 - Less Recovered From : Airport	-750,000	-948,581	-8,940,134	-36,000	0
01.02746 - Less Recovered From : Property Development	-3,092,000	-2,437,000	-1,930,000	-3,110,000	-100,000
01.02748 - Less Recovered From : Horticultural Services	-76,726	0	-35,000	0	0
01.02749 - Less Recovered From : Parks & Landcare Operations	-47,935	0	0	0	0
01.02750 - Less Recovered From : Livestock Markets	-11,480	-75,000	0	0	0
01.02751 - Less Recovered From - Governance	-655	0	0	0	0
01.02753 - Less Recovered from: Landcare Services	-13,182	0	0	0	0
01.02754 - Less Recovered From : Water Supply	-90,518	0	0	0	0
01.02756 - Less Recovered From : Showground	-6,551	0	0	0	0
01.02757 - Less Recovered From - Aquatic Leisure Centre	-552	0	0	0	0
01.02758 - Less Recovered From : Caravan Park	-1,748	0	0	0	0
01.02759 - Less Recovered from : Technical Support	-3,295	0	0	0	0
01.02764 - Less Recovered From : Depot Services	-25,000	-22,375	-22,760	-23,154	-23,477
01.02765 - Less Recovered from : Recreation Services	-394	0	0	0	0
01.02769 - Less Recovered From: Other Waste	-220,569	-166,400	0	0	-200,000
01.02770 - Less Recovered From : Sporting Facilities	-44,863	0	0	0	0
01.02772 - Less Recovered From : Sewerage	-38,094	0	0	0	0
01.02777 - Less Recovered From: Ranger Services	-7,310	-4,500	-4,590	-4,680	-4,750
01.02784 - Less : Recovered From - Community Services	-403	0	0	0	0
01.02788 - Less Recovered From: Cultural Services	-113	0	0	0	0
01.02790 - Miscellaneous Projects	-129,922	-614,180	-1,018,694	-224,380	-130,761
Works Services - Less Services Provided Total	-20,295,389	-24,002,676	-24,088,072	-17,524,618	-11,193,156

10.16 - Works Services

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
<u>Works Services - Less Waste Charged To Functions</u>					
01.02775 - Less: Domestic Waste Charged To Functions	-3,286,270	-1,945,000	-1,937,984	-1,997,435	-2,058,715
01.02776 - Less : Waste Charged To Functions	-1,689,776	-2,104,796	-2,740,524	-2,864,974	-2,948,829
Works Services - Less Waste Charged To Functions Total	-4,976,046	-4,049,796	-4,678,508	-4,862,409	-5,007,544
<u>Works Services - Operating Expenses</u>					
01.02636 - Footpaths / Cycleways	928,274	867,188	340,162	764,008	494,940
01.02648 - Traffic	149,722	251,918	254,688	256,983	259,324
01.02649 - Miscellaneous Projects	3,063,475	1,045,956	8,997,894	59,153	23,477
01.02650 - State Roads	783,164	465,971	465,656	475,899	482,881
01.02652 - Urban Roads	6,020,177	8,415,019	3,738,177	5,935,673	3,549,279
01.02668 - Rural Roads	5,983,114	7,004,252	4,872,066	4,341,028	5,148,987
01.02678 - Other Customers	3,109,338	3,166,600	2,992,409	3,330,596	415,354
01.02679 - Showground - Show & Sale Set Up	0	8,056	8,298	8,464	10,157
01.02680 - Stormwater	231,158	2,761,756	2,401,331	2,333,939	788,360
01.02690 - Quarry Management & Rehabilitation	690,820	733,112	777,993	825,622	876,166
01.02692 - Less: Quarries & Pit Exp. Charged to Gravel Stock	-690,820	-733,112	-777,993	-825,622	-876,166
01.02693 - Quarries Rehabilitation	35,000	54,635	0	0	0
01.02694 - Private Works Expenditure	76,742	75,000	75,000	75,000	75,000
01.02696 - Management Services From Other Functions	1,074,316	1,167,056	1,194,150	1,239,648	1,269,829
01.02698 - Management Services	1,069,163	1,006,367	972,247	926,613	935,598
01.02700 - Less : Management Services Charged To Activities	-2,166,560	-2,278,217	-2,304,164	-2,361,677	-2,404,351
Works Services - Operating Expenses Total	20,357,083	24,011,557	24,007,914	17,385,327	11,048,835
<u>Works Services - Other Waste</u>					
01.02712 - Rural Transfer Stations 2	5,000	5,000	5,000	5,000	5,000
01.02714 - Waste Disposal Service	1,689,776	1,985,796	2,616,963	2,736,673	2,815,595
01.02718 - Street Litter/Park Bins	0	114,000	118,560	123,302	128,234
Works Services - Other Waste Total	1,694,776	2,104,796	2,740,523	2,864,975	2,948,829
Expenditure Total	122,098	57,565	-30,044	-87,692	-91,200
Operating Total	39,956	-22,435	-110,044	-167,692	-171,200
<u>Capital</u>					
Income					
<u>Works Services - Depreciation (Capital Recovery)</u>					
01.09988 - Depreciation - Works Services	-33,037	-32,724	-32,724	-32,724	-32,724
Works Services - Depreciation (Capital Recovery) Total	-33,037	-32,724	-32,724	-32,724	-32,724
Income Total	-33,037	-32,724	-32,724	-32,724	-32,724
Capital Total	-33,037	-32,724	-32,724	-32,724	-203,924
Available Funds Movement Prior to Restricted Asset Funding	6,919	-55,159	-142,768	-200,416	-200,416
Restricted Assets					
<u>Works Services - Restricted Assets</u>					
01.05971 - Internally Restricted Assets - Works Services	-6,919	55,159	142,768	200,416	203,924
Works Services - Restricted Assets Total	-6,919	55,159	142,768	200,416	203,924
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

OPERATIONAL PLAN

Function No.

11.1

PRINCIPAL ACTIVITY: GOVERNANCE	Function: Governance
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**Responsible Officer: Manager Governance & Risk Services
Mr Michael Ferguson**

Function Objectives:

To develop and maintain an effective Administrative Service System that ensures optimum support to the Council.

Activity	Actions	Performance Targets/Service Level
Subscriptions to Associations	Maintain membership to Local Government Associations.	Memberships appropriate for responsible and representative Government.
Strategic Management	Services provided regarding the direction and control of the functions of the Council.	Amounts charged are accepted as reasonable for the services provided.
Statutory Accounting and Reporting	Services provided for preparation of Statutory Reports.	Amounts charged are accepted as reasonable for the services provided.
Sister City Activities	Maintain contributions towards Sister City Activities.	Donations are appropriate.
Dubbo City Council Scholarship (CSU)	Annual Charles Sturt University Scholarship.	Scholarship awarded on an annual basis.
Receptions and Civic Activities	Provision of services and facilities for civic activities.	Activities represent responsible and representative Government.
Public Relations	Cost of services provided including preparation of annual reports and public relation activities.	Amounts charged are accepted as reasonable for the services provided.
	5.2.1.1 Undertake a community survey to determine community satisfaction levels of the elected Councillors.	Overall satisfaction with the performance of elected Councillors (measured biennially – target 85%).
Services Provided - Admin Services	Cost of services including secretarial support and office accommodation for Council.	Amounts charged are accepted as reasonable for the service provided.
Members Expenses	Costs of elected members including fees, travel, insurance etc.	Expenses are in accordance with relevant Acts, regulations and policy documents.
	5.3.1.7 Provide funding to permit Councillors to undertake individual training programs.	Funding provided and Councillors advised of all training opportunities.
	5.2.1.1 Undertake a community survey to determine community satisfaction levels of the elected Councillors.	Overall satisfaction with the performance of elected Councillors (measured biennially – target 85%).
Election Expenses	Costs of running quadrennial election of Councillors.	Elections carried out according to Act and Regulations.
Mayors Discretionary Fund	Discretionary payments for Mayoral Activities.	Activities are appropriate for responsible and representative Government.

OPERATIONAL PLAN

Function No.

11.1

PRINCIPAL ACTIVITY: GOVERNANCE	Function: Governance
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Key Performance Indicators

Workload	Curr	Est	Efficiency	Curr	Est	Effective.	Curr	Est
No. of Councillors	11	11	Cost per Capita for Receptions and Civic Activities/Members Expenses/ Subscriptions	\$12.12	\$12.08			
			Cost per Capita of Governance	\$39.55	\$42.06			
No. of Council/ Committee Meetings	46	46				All agendas prepared and delivered in accordance with time frame	Yes	Yes

Key Projects

Capital Works Program:

Project	Link to Capital Works Program	2016/2017
Governance - Election Expenses	1.02954	
All Election Expenses		\$289,054
Governance - Election Expenses Total		<u>\$289,054</u>

11.01 - Governance

Estimates - Financial Statement

	2015/2016 Revised Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast	2019/2020 Forecast
Operating					
Income					
<u>Governance - Other Income</u>					
01.07898 - Sundry Income	-22,493	0	0	0	0
Governance - Other Income Total	-22,493	0	0	0	0
Income Total	-22,493	0	0	0	0
Expenditure					
<u>Governance - Administrative & Financial Support</u>					
01.02939 - Subscriptions To Associations	49,216	50,451	51,456	52,480	53,524
01.02941 - Strategic Management	109,610	116,477	117,577	127,160	127,536
01.02943 - Statutory Accounting & Reporting	429,839	449,330	474,452	497,967	516,097
01.02946 - Dubbo City Council Scholarship (CSU)	2,000	2,000	2,000	2,000	2,000
01.02947 - Receptions & Civic Activities	102,393	95,359	97,826	100,323	102,850
01.02949 - Public Relations	105,261	120,540	117,414	120,169	124,473
01.02951 - Operational Services For Council	444,417	460,562	480,269	496,308	511,297
01.02953 - Members Expenses	407,253	427,102	416,666	426,366	436,390
01.02954 - Election Expenses	0	289,054	0	0	0
01.02957 - Mayor`s Discretionary Fund	15,000	15,500	16,000	16,500	17,000
Governance - Administrative & Financial Support Total	1,664,989	2,026,375	1,773,660	1,839,273	1,891,167
<u>Governance - Less Services Provided</u>					
01.02937 - Less: Charged To Functions	-1,723,535	-1,959,482	-1,876,524	-1,943,042	-1,995,412
Governance - Less Services Provided Total	-1,723,535	-1,959,482	-1,876,524	-1,943,042	-1,995,412
Expenditure Total	-58,546	66,893	-102,864	-103,769	-104,245
Operating Total	-81,039	66,893	-102,864	-103,769	-104,245
Available Funds Movement Prior to Restricted Asset Funding	-81,039	66,893	-102,864	-103,769	-103,769
Restricted Assets					
<u>Governance - Restricted Assets</u>					
01.05977 - Internally Restricted Assets - Governance	81,039	-66,893	102,864	103,769	104,245
Governance - Restricted Assets Total	81,039	-66,893	102,864	103,769	104,245
Funds Available to (-), or Required From Rates and Other Council Revenue	0	0	0	0	0

Section 5D:

Dubbo Component

Annual Statement of Revenue Policy

REVENUE POLICY (Sec 405(2))

Section 405 of the Local Government Act 1993 requires a Statement of Council's Revenue Policy to be included in the Operational Plan. This document constitutes the Dubbo City Council Revenue Policy and is prepared in accordance with Section 405(2) of the Local Government Act 1993.

The Revenue Policy includes the following statements for the 2016/2017 year:

1. Rates Statement
2. Annual Charges Statement
3. Charges for Actual Use of Services Statement
4. Fees and Charges Statement
5. Statement of Proposed Borrowings
6. GST Implications
7. Interest on Overdue Rates & Charges

1. RATES STATEMENT

2016/2017 RATE PEG

The Independent Pricing and Regulatory Tribunal (IPART) have determined that Council's total General Income may be increased by 1.8% under section 506 of the Local Government Act, 1993, for the 2016/2017 rating year. Dubbo City Council's budget is based on the full 1.8% increase. This will provide a rate yield of \$26,343,836 as per the table presented below.

LAND VALUES

Council's receive a general revaluation every three to four years from Land and Property Information NSW (Valuer General's Office). The latest general valuation dated 1 July 2014 was applicable for rating purposes for the rating year commencing 1 July 2015 onwards and will be used in 2016/2017 for the second time.

ORDINARY RATES

Section 494 of the Local Government Act 1993 requires Council to make and levy ordinary rates for the year 2016/2017.

In accordance with the provisions of Section 514 of the Act, all parcels of rateable land in the Council's area have been declared to be within one or other of the following categories:

- * Residential
- * Farmland
- * Mining
- * Business

Council utilises the provisions of Section 528 and 529 of the Local Government Act 1993 in determining sub-categories for one or more rating categories and in applying differential rating to the categories of ordinary rates.

Dubbo City Council has determined the following categories/sub categories of rates will apply in the 2016/2017 rating year:

- * Residential - Ordinary
- * Residential – Dubbo Urban
- * Residential – Firgrove Estate
- * Residential – Richmond Estate
- * Residential – Village

- * Farmland – Ordinary
- * Business – Ordinary
- * Business – Central Business District
- * Business – Cobra Street
- * Business – East Dubbo
- * Business – Wellington Road
- * Mining – Ordinary

The determination of the category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518 and 519 of the Act. All parcels of land within the Council area have been categorised for rating purposes in accordance with the requirements of the Local Government Act 1993. New parcels of land are categorised when supplementary or new rate notices are issued. Strata lots and Company titles are taken to be separate parcels of land for the purposes of categorisation.

The details of the rate structure adopted for 2016/2017 is shown below:

	Proposed Ordinary Rates including a 1.8% General Variation Increase		
	Ad Valorem (or Rate in \$) Amount	Minimum Amount	Estimated Total Yield
Residential			
* Residential – Dubbo Urban Applies all residential properties within the defined "Urban" area	.879	\$641.50	\$13,495,921
* Residential – Firgrove Estate Applies to residential properties within the defined "Firgrove" development	.8108	\$627.00	\$234,256
* Residential - Richmond Estate Applies to residential properties within the defined "Richmond Estate" development	.8108	\$627.00	\$167,115
* Residential - Ordinary Applies to all residential properties outside the defined "Urban", "Village", "Firgrove" and "Richmond Estate" areas.	.6986	\$487.60	\$2,167,883
* Residential - Village Applies to all residential properties within the defined "Village" areas of Ballimore, Brocklehurst, Eumungerie and Wongarbon.	.7635	\$505.60	\$214,217

	Proposed Ordinary Rates including a 1.8% General Variation Increase		
	Ad Valorem (or Rate in \$) Amount	Minimum Amount	Estimated Total Yield
<u>Business</u>			
* Business - Ordinary Applies to all business properties except those within the defined "CBD" "East Dubbo", "Cobra Street" and Wellington Road areas.	1.2702	\$641.50	\$3,256,581
* Business - Central Business District Applies to all business properties within the defined "CBD" area.	3.5454	\$641.50	\$3,936,500
* Business - East Dubbo area Applies to all business properties within the defined "East Dubbo" area.	3.8066	\$641.50	\$448,341
* Business – Cobra Street Applies to all business properties within the defined "Cobra Street" bulky goods precinct	3.8066	\$641.50	\$230,452
* Business - Wellington Road Applies to all business properties within the defined "Wellington Road" area.	3.8066	\$641.50	\$228,518
<u>Farmland</u>			
* Farmland - Ordinary Applies to all land which has been declared "Farmland".	.6937	\$341.00	\$1,964,052
<u>Mining</u>			
* Mining - Ordinary Applies to all land which has been declared "Mining".	6.0	\$505.60	\$0.00
TOTAL ESTIMATED YIELD			\$26,343,836

All figures are based on valuations on hand as at 5 April 2016. Council in levying the 2016/2017 rates must take necessary steps to avoid exceeding the allowable notional yield for 2016/2017. The Ad-valorem amounts contained within this document may be varied slightly prior to the Making of the Rates and Charges for 2016/2017, depending on the current land valuations at the adoption of the rates, to ensure Council does not exceed its allowable notional yield.

Council currently has no parcels of land categorised for rating purposes as Mining. A Notional Yield of \$0 is expected as at 1 July 2016. The Ad Valorem rate and Minimum Rate applicable to the Mining Rating Category are being set for the 2016/2017 rating year to allow parcels of land to be categorised as Mining should a Mining Lease Agreement be approved over a parcel of land and the dominant use of the parcel be determined as mining within the 2016/2017 rating year.

In accordance with the provisions of Section 405(4) of the Act, maps showing those parts of the Council's area to which each of the above categories and sub-categories apply are on exhibition and available for inspection at the Civic Administration Building, Church Street, Dubbo during ordinary office hours.

2. ANNUAL CHARGES STATEMENT (Section 405(2))

In accordance with the provisions of Section 405 of the Act, the Council has resolved to make and levy the following annual charges:

*** DOMESTIC WASTE MANAGEMENT SERVICE CHARGE (SECTION 496)**

Domestic Waste Management Service Charge – Rateable properties Section 496(1)

A domestic waste management service is to be available to all residential properties in the area defined as Residential Dubbo Urban for rating purposes and the villages of Ballimore, Brocklehurst, Eumungerie and Wongarbon and those areas adjoining the Residential Dubbo Urban rating category which have been defined on a map marked for this purpose. The annual charge for 2016/2017 is \$290.60 and this charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling and also covers the cost of the provision and servicing of recycling facilities (in the form of drop-off centres) at specific locations within the council area and specific general waste and green waste bulk clean-up services.

Multiple unit dwellings situated on a single title property will be levied a Domestic Waste Management Service Charge for each unit for dwellings comprising up to and including eight (8) units. Multiple unit dwellings comprising more than eight (8) units will be levied (8) times the Domestic Waste Management Service Charge (\$2,324.80) plus one (1) Domestic Waste Management Service Charge for every two (2) unit dwellings in excess of eight (8) (rounded up to the next whole number in the case of an odd number of units).

Domestic Waste Management Service Charge – Non Rateable properties Section 496(2)

Under section 496(2) of the Local Government Act 1993 Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if the service is available for that land and the owner of that land requests or agrees to the provision of the service to that land. The Domestic Waste Management Service charge – Non Rateable, is only applicable where the service is provided to domestic premises.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 496(2) of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2016/2017 is \$330.00 (including GST) and this charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling.

The estimated yield from Domestic Waste Management Services for 2016/2017 is \$4,817,241. The above charge is based on revenue required to cover the “reasonable cost” of providing this service for 2016/2017 and is an increase of 5.82% over the amount of the charge for 2015/2016.

OTHER WASTE MANAGEMENT CHARGES (SECTION 501)

Waste Management Service Charge

A kerbside garbage collection service is to be provided which would be available to all non-residential properties in the designated kerbside collection area. The annual charge will only be applied to those properties for which the service is provided.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2016/2017 is \$330.00 (including GST), representing a 4.76% increase over the 2015/2016 charge. This charge provides for a once weekly kerbside collection service of one 240 litre bin and a fortnightly kerbside collection and processing service for one 240 litre bin of mixed recycling.

The estimated yield from this annual charge for 2016/2017 is \$209,220 and is an increase of 4.76% over the amount of the charge for 2015/2016.

Non-Domestic Waste Collection Service Charge

Additional Non Domestic Waste collections will be provided to all non-residential properties in the designated kerbside collection area that require the service. The annual charge provides for an additional weekly kerbside collection service of one 240 litre bin. The additional service is only applicable to properties charged a minimum of one Waste Management Service Charge incorporating the weekly collection of Non Domestic Waste and a fortnightly Recycling service.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2016/2017 is \$206.80 (including GST) per bin, per annum. The estimated yield from this annual charge for 2016/2017 is \$110,638.

Non-Domestic Recycling Service Charge

Additional Fortnightly Non-Domestic Recycling collections will be provided to all non-residential properties in the designated kerbside collection area that require the service. The annual charge provides for an additional fortnightly kerbside collection of the 240 litre bin of mixed recycling. The additional service is only applicable to properties charged a minimum of one Waste Management Service charge incorporating the weekly collection of Non Domestic Waste and a fortnightly Recycling Service.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge proposed for 2016/2017 is \$123.20 (including GST) per bin, per annum. The estimated yield from this annual charge is \$20,205.

Waste Management Service (Rural) Charge

A waste management service is to be available to all rural parcels of rateable land with households located thereon. The annual charge finances the operation of rural household waste transfer stations and the cost of disposing of small quantities of rural household waste at the Whylandra Waste Depot.

As a result of changes to GST Legislation Waste Management Service Charges levied under Section 501 of the Local Government Act are a taxable supply from 1 July 2013.

The annual charge for 2016/2017 is \$127.60 (including GST) and the charge is based on the revenue required to cover the "reasonable cost" of providing this service for 2016/2017 and is an increase of 2.49% over the charge for 2015/2016. The estimated yield from this annual charge for 2016/2017 is \$62,396.

* **SEWERAGE SERVICE CHARGE - RESIDENTIAL**

It has been resolved to make and levy an annual sewerage service charge on residential properties.

The annual sewerage service charge to apply to all single dwellings, and each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan and vacant land where a sewerage service is available will be \$725.00.

The annual sewerage service charge to apply to all residential multiple residence properties where individual separate occupancies are situated on a single parcel of land (includes non strata flats, units, villas and dwellings within retirement villages) will be the number of occupancies x the residential single dwelling annual charge x .5.

The estimated yield from the above annual charge for 2016/2017 is \$10,152,900.

* **WATER SUPPLY SERVICE ACCESS CHARGE**

The Pricing Policy for 2016/2017 will comprise:

1. An access charge (annual charge under Section 501)
2. A usage charge (charge for the actual use of the service under Section 502).

The amount of the access charge applicable to each property will be in accordance with the size of the water service provided to that property. The access charge for each size of water service proposed for 2016/2017 is as follows:

Meter Size	Annual Charge
20mm	\$254.50
25mm	\$397.02
30/32mm	\$651.52
40mm	\$1,018.00
50mm	\$1,590.63
65mm	\$2,687.52
80mm	\$4,072.00
100mm	\$6,362.50
150mm	\$14,323.26

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each rateable parcel of land which has been created under a Strata Title subdivision, Community or Neighbourhood Plan.

A minimum charge being the amount equivalent to a 20mm water service charge will apply to each parcel of rateable land which does not have a water service connected but to which a water service is available in accordance with the provision of Section 552 (1) (b) of the Local Government Act 1993.

The estimated yield from these annual charges for 2016/2017 is \$5,525,919.

*** DRAINAGE SERVICE CHARGE**

It has been resolved to make and levy an Annual Charge for drainage services as provided for by the provisions of Section 501(1). The Annual Charge will be levied on each parcel of rateable land in the defined "urban" area. The defined "urban" area is the same area to which the Residential - Urban Ordinary Rate is applied. The amount of the Annual Charge per rateable parcel for 2016/2017 is \$90.27 and is an increase of 1.8% over the Annual Charge for 2015/2016. The estimated yield from this Annual Charge is \$1,314,060.

3. CHARGES FOR ACTUAL USE OF SERVICES STATEMENT (Section 405(2))

In accordance with the provisions of Section 502 of the Act, the Council has resolved to make and levy the following charges for the actual use of services as follows:

* WATER SUPPLY SERVICE USAGE CHARGE

A charge will be raised for the use of the Water Supply Service on a consumption year basis recorded by the meter or meters servicing each property. The charge will apply as follows:

Residential Properties	
All Consumption - per kilolitre	\$1.94
Non Residential Properties	
All Consumption - per kilolitre	\$1.94

The estimated yield from the above Usage Charges for 2016/2017 is \$12,709,266.

* SEWERAGE SERVICE CHARGES - NON RESIDENTIAL

The use of the Sewerage Service by all non-residential properties will be charged on a quarterly basis in accordance with the following pricing structure:

$$\begin{aligned}
 B &= SDF \times (AC + C \times UC) \\
 B &= \text{Quarterly Sewerage Charge - Non Residential} \\
 SDF &= \text{Sewerage Discharge Factor} \\
 AC &= \frac{(AC_{20} \times D^2)}{400}
 \end{aligned}$$

This equates to the following Access Charge (AC) for the various water connection sizes:

	Quarterly Amount	Annual Equivalent
20mm	\$95.55	\$382.20
25mm	\$149.30	\$597.19
32mm	\$244.61	\$978.43
40mm	\$382.20	\$1,528.80
50mm	\$597.19	\$2,388.75
65mm	\$1,009.25	\$4,036.99
80mm	\$1,528.80	\$6,115.20
100mm	\$2,388.75	\$9,555.00
150mm	\$5,374.69	\$21,498.75

The Access Charge (AC) is applicable to each water service connected to a property in accordance with the size of the meter fitted to the service.

D	=	Water Supply Service Connection Size	
C	=	Annual Water Consumption	
UC	=	Usage Charge	\$2.08/Kl
		Minimum Quarterly Sewerage Charge - Non Residential	\$181.25

The estimated yield from the above charges for 2016/2017 is \$2,924,509.

4. FEES AND CHARGES STATEMENT (Section 405(2))

Council has resolved to apply fees and user charges in respect of its regulatory functions and the services it provides.

Section 608(1) of the Act provides that Council may charge and recover an approved fee for any services it provides. Section 608(2) provides that the services for which an approved fee may be charged include the following services provided under the Act or any other Act or the regulations by the Council:

- * supplying a service, product or commodity
- * giving information
- * providing a service in connection with the exercise of the Council's regulatory functions - including receiving an application for approval, granting an approval, making an inspection and issuing a certificate
- * allowing admission to any building or enclosure

Section 610D provides that a Council, if it determines the amount of an approved fee for a service, must take into consideration the following factors:

- * the cost to the Council of providing the service
- * the price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Department
- * the importance of the service to the community
- * any factors specified in the regulations

The actual fees and charges proposed to be applied by Council for 2016/2017 are detailed in the Revenue Policy document attached to the Operational Plan. The document includes the details of each fee, charge or contribution, Council's pricing policy and a comment as to the purpose of the fee, charge or contribution.

5. STATEMENT OF PROPOSED BORROWINGS (SECTION 405(2))

Council proposes to secure long term borrowings during the 2017/2018 financial year to fund a major capital project.

Loans will be secured from financial institutions for fixed periods ranging up to twenty years and secured by a charge on Council's income.

Summary of Proposed Borrowings 2016/2017 to 2019/2020

	2016/2017	2017/2018	2018/2019	2019/2020
Proposed Borrowings				
General	0	1,500,000	0	0
Water	0	0	0	0
Sewer	0	0	0	0
Total	0	1,500,000	0	0
Estimated Principal Repayments				
General	1,606,074	1,836,123	1,961,891	2,097,420
Water	851,294	989,774	958,968	1,002,266
Sewer	1,659,978	1,733,384	1,815,599	1,897,248
	4,117,346	4,468,281	4,736,458	4,996,934
Estimated Total Outstanding				
General	22,924,663	22,588,540	20,626,649	18,529,229
Water	22,792,425	21,802,651	20,843,683	19,841,417
Sewer	17,424,719	15,691,335	13,875,736	11,978,488

6. GST IMPLICATIONS

The GST legislation (Division 38) provides that the supply of water, sewer, drainage and child care services are GST Free. In addition Division 81 provides that certain fees and charges are excluded from GST. All other goods and services provided by the Council are subject to GST and this is included in the amount of the fees and charges determined for 2016/2017. The Revenue Policy document attached to the Operational Plan details the Base Amount of each fee and charge, the GST amount if applicable and the actual amount that will be applied for each fee or charge.

7. INTEREST ON OVERDUE RATES AND CHARGES

Council will calculate interest on overdue rates and charges during 2016/2017 using the maximum charge as determined by the Minister for Local Government, in accordance with Section 566(3) of the Local Government Act 1993. The Minister for Local Government has not announced the maximum interest rate applicable for 2016/2017 at the date of this documents preparation.

Address	2014 Valuation	Rates and Annual Charges 2015/2016				2014 Valuation	Rates and Annual Charges 2016/2017			
		General Rates 2015/2016	Annual Charge Sewer Service 2015/2016	Other Annual Charges 2015/2016	Total Rates and Annual Charges 2015/2016		General Rates 2016/2017	Annual Charge Sewer Service 2016/2017	Other Annual Charges 2016/2017	Total Rates and Annual Charges 2016/2017
Residential										
40 Alder Place	121,000	1,035.40	712.00	622.17	2,369.57	121,000	1,063.59	725.00	635.37	2,423.96
4 Alcheringa Street	68,300	630.15	712.00	622.17	1,964.32	68,300	641.50	725.00	635.37	2,001.87
61 St Georges Terrace	242,000	2,070.79	712.00	622.17	3,404.96	242,000	2,127.18	725.00	635.37	3,487.55
22 Turnberry Terrace	230,000	1,968.11	712.00	622.17	3,302.28	230,000	2,021.70	725.00	635.37	3,382.07
19 Allandale Drive	160,000	1,369.12	712.00	622.17	2,703.29	160,000	1,406.40	725.00	635.37	2,766.77
18 Belmore Place	141,000	1,206.54	712.00	622.17	2,540.71	141,000	1,239.39	725.00	635.37	2,599.76
102 Dalton Street	110,000	941.27	712.00	622.17	2,275.44	110,000	966.90	725.00	635.37	2,327.27
10 Baird Drive	175,000	1,497.48	712.00	622.17	2,831.65	175,000	1,538.25	725.00	635.37	2,898.62
104 Twickenham Drive	96,100	822.33	712.00	622.17	2,156.50	96,100	844.72	725.00	635.37	2,205.09
34L Debeaufort Drive	170,000	1,354.05		533.50	1,887.55	170,000	1,378.36		545.10	1,923.46
2L Nocolche Drive	156,000	1,242.54		533.50	1,776.04	156,000	1,264.85		545.10	1,809.95
54R Narromine Road	205,000	1,406.10		283.50	1,689.60	205,000	1,432.13		290.60	1,722.73
86L Obley Road	262,000	1,797.06		283.50	2,080.56	262,000	1,830.33		290.60	2,120.93
25 Bomen Street, Ballimore	33,300	496.64		533.50	1,030.14	33,300	505.60		545.10	1,050.70
6 Barbijal Street, Brocklehurst	34,800	496.64	712.00	533.50	1,742.14	34,800	505.60	725.00	545.10	1,775.70
14 Balladoran Street, Eumungerie	18,400	496.64		283.50	780.14	18,400	505.60		290.60	796.20
15 Boberah Street, Wongarboon	72,900	546.75	712.00	533.50	1,792.25	72,900	556.59	725.00	545.10	1,826.69
Business										
16 Cobra Street	545,000	18,924.04		1,088.67	20,012.71	545,000	19,322.43		1,108.27	20,430.70
62 Wingewarra Street	603,000	20,937.97		2,979.67	23,917.64	603,000	2,137.88		3,092.67	5,230.55
177-179 Macquarie Street	4,410,000	153,128.43		8,901.17	162,029.60	4,410,000	156,352.14		9,061.40	165,413.54
107 Erskine Street	451,000	5,616.75		728.67	6,345.42	451,000	5,728.60		741.79	6,470.39
146 Bourke Street	163,000	2,030.00		2,163.17	4,193.17	163,000	2,070.43		2,202.70	4,273.13
107 Wingewarra Street	148,000	1,843.19		653.67	2,496.86	148,000	1,879.90		674.77	2,554.67
56 Windsor Parade	6,870,000	256,889.91		14,158.67	271,048.58	6,870,000	261,513.42		14,413.53	275,926.95
74 Windsor Parade	492,000	18,397.36		1,651.64	20,049.00	492,000	18,728.47		1,680.90	20,409.37
243-249 Cobra Street	1,950,000	72,916.35		1,088.67	74,005.02	1,950,000	74,228.70		1,108.27	75,336.97
112 Sheraton Road	1,560,000	58,333.08		16,798.67	75,131.75	1,560,000	59,382.96		17,101.05	76,484.01
Farmland										
6L Glen Isla Road	487,000	3,315.50		124.50	3,440.00	487,000	3,378.32		127.60	3,505.92
Benolong Road	1,540,000	10,484.32		567.00	11,051.32	1,540,000	10,682.98		581.20	11,264.18
15R Cumboogle Road	851,000	5,793.61		283.50	6,077.11	851,000	5,903.39		290.60	6,193.99
25L Rawsonville Bridge Road	222,000	1,511.38		124.50	1,635.88	222,000	1,540.01		127.60	1,667.61
Narromine Road	587,000	3,996.30		124.50	4,120.80	587,000	4,072.02		127.60	4,199.62
65L Benolong Road	946,000	6,440.37		270.00	6,710.37	946,000	6,562.40		290.60	6,853.00
12R Coolbaggie Road	241,300	1,642.77		124.50	1,767.27	241,300	1,673.90		127.60	1,801.50

Section 5E:

Dubbo Component

Revenue Policy

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy GST Status
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DUBBO CITY COUNCIL

Pricing Policy

FCR – Full Cost Recovery

Price set to recover the full cost of providing the goods/services. In determining whether this principle is appropriate consideration is given to whether there are community service obligations or equity issues that would warrant an alternative pricing principle.

IS – Industry Standard

Price is set by regulation or statute. These fees are set and Council has no discretionary power to alter these amounts

MB – Market Based

Price is set by reference to local market prices. Fees are set to be competitive with local service providers

NC – No Charge

No price charged for the service.

PCR – Part Cost Recovered

Price is discounted to below the full cost of providing the goods/services in recognition of a community service obligation. Funding for these services is sourced from other revenue and by charging a nominal fee to help offset the cost of providing the services.

S – Statutory Amount

Price is set by statute. These fees are set by State Government and Council has no discretionary power to charge more than amount.

1.07 – FOOTPATHS & CYCLEWAYS

Footpath Restoration Charge

(Restoration to agreed standard by prior arrangement – service requested by applicant)

Charge to cover costs of restoring road and footpath openings.

Brick Paving	Actual Cost	FCR 10%
Brick Paving Concrete Base	Actual Cost	FCR 10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Asphalt

Per m2 (Up to 5m2)	\$245.00	\$229.09	\$22.91	\$252.00	FCR	10%
Per m2 (Over 5m2)	\$230.00	\$214.55	\$21.45	\$236.00	FCR	10%
Minimum Charge	\$1,200.00	\$1,118.18	\$111.82	\$1,230.00	FCR	10%

Concrete

Per m2 (Up to 5m2)	\$370.00	\$345.45	\$34.55	\$380.00	FCR	10%
Per m2 (Over 5m2)	\$360.00	\$335.45	\$33.55	\$369.00	FCR	10%
Minimum Charge	\$1,800.00	\$1,677.27	\$167.73	\$1,845.00	FCR	10%

Roads Restoration Charge

Charge to cover costs of restoring road and footpath openings.

Concrete				Actual Cost	FCR	10%
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Bitumen Seal, Gravel Pavement

per M2	\$240.00	\$223.64	\$22.36	\$246.00	FCR	10%
Minimum Charge	\$1,090.00	\$1,016.36	\$101.64	\$1,118.00	FCR	10%

Asphaltic Seal, Gravel Pavement

per M2	\$295.00	\$275.45	\$27.55	\$303.00	FCR	10%
Minimum Charge	\$1,200.00	\$1,118.18	\$111.82	\$1,230.00	FCR	10%

Application For Approval To Erect Structures & Perform Works Within A Road Fee (Sec 138 Roads Act)

Fee to cover administrative cost of processing application and supervision of quality of works.

per application – Low Impact Works	\$160.00	\$164.00	\$0.00	\$164.00	FCR	Exempt
per application – High Impact Works	\$270.00	\$277.00	\$0.00	\$277.00	FCR	Exempt

Dial Before You Dig

Onsite Consultation – per hour	\$285.00	\$263.64	\$26.36	\$290.00	FCR	10%
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Charge to cover cost of consulting on site.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Restoration Inspection Fee

Fee to cover cost of inspecting works carried out on behalf of other bodies

routine per complex (time basis)

per inspection	\$160.00	\$164.00	\$0.00	\$164.00	FCR	Exempt
per hour	\$160.00	\$164.00	\$0.00	\$164.00	FCR	Exempt

Other Charges

Annual fee to cover the Administrative cost associated with regulating the use of footpath areas by commercial undertakings

Footpath Dining

Application Fee (all dining per application)	\$110.00	\$113.00	\$0.00	\$113.00	FCR	Exempt
Application period increased to two (2) years.						

Displayed Goods on Footpath Fee

Annual fee to cover administrative costs associated with footpath use

Application Fee	\$110.00	\$110.00	\$0.00	\$110.00	MB	Exempt
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Over dimensioned Vehicle Permit Application

Permit delegation under s.661(1)(b) of Heavy Vehicle National Law

per application	\$70.00	\$70.00	\$0.00	\$70.00	S	Exempt
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Portable Signs on Footpath Fee

Fee to cover administrative costs associated with footpath use for two year period.

Annual Application Fee (Incorporating both application for first lease and renewal fee)	\$110.00	\$110.00	\$0.00	\$110.00	MB	Exempt
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Cyrl Flood Rotunda – Hire Fee

Charge for use of Rotunda facility

Charitable and Non Profit Groups				No Charge	MB	N/A
Applicants must have Public Liability Insurance						

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Commercial

First 3 hours	\$235.00	\$235.00	\$0.00	\$235.00	MB	Exempt
per hour thereafter (Maximum 8 hours)	\$125.00	\$125.00	\$0.00	\$125.00	MB	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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1.10 – TRAFFIC MANAGEMENT

Developer Contribution

Contributions required from developers in lieu of providing physical Carparking. Funds provided to enable provision of Carparking on a centralised basis.

Carparking (Section 94)

Per car space not physically provided	\$24,920.00	\$25,369.00	\$0.00	\$25,369.00	PCR	Exempt
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Note: Based on CPI (Price Index for Non Residential Building Construction Catalogue Reference 6427.0/15/3020 (Aust.) in required contribution and a reduction in the discount applied to 0.17% following consideration of the Adopted Section 94 Urban Roads and Carparking Contribution Plan as exhibited Feb/March 2003.

Lease

Fee to cover administrative costs of approval. Note a separate charge is applicable to cover the cost of barricading to ensure that the space is secured.

On Street Car Parking Space Fee

per space per day	\$115.01	\$107.16	\$10.72	\$117.88	MB	10%
booking fee for per hour leasing	\$17.00	\$15.86	\$1.59	\$17.45	MB	10%
per hour	\$17.00	\$15.86	\$1.59	\$17.45	MB	10%

Information, Directional & Street Signs Charge

Charge to cover cost of installation and perpetual maintenance cost.

Sign size under .4m2

minimum charge	\$633.00	\$590.00	\$59.00	\$649.00	PCR	10%
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Sign size over .4m2

per M2	\$1,403.00	\$1,308.18	\$130.82	\$1,439.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Developer Contributions

Contributions in accordance with Section 94 Contribution Plan "Urban Roads"

Urban Roads (Section 94)

Residential (per trip)	\$560.00	\$571.00	\$0.00	\$571.00	PCR	Exempt
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Note 1: Based on CPI (Price Index for Non Residential Building Construction Catalogue Reference 6427.0/15/3020 Aust) in required contribution and reduction of the discount applied at a level of 5.42% as were the rate in 2006/2007.

Commercial (per trip)	\$373.00	\$380.00	\$0.00	\$380.00	PCR	Exempt
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Industrial (per trip)	\$498.00	\$507.00	\$0.00	\$507.00	PCR	Exempt
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Note 2: Based on CPI (Price Index for materials used in Building – other Non Residential Building Construction Catalogue Reference 6427.0/15/3020 Aust). in required contribution and reduction of the discount applied at a level of 36.95% as was the rate in 2006/2007.

Plan administration (all categories) – per trip	\$5.30	\$5.40	\$0.00	\$5.40	PCR	Exempt
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Linemarking/Driveways Charge

Charge to cover Administration and linemarking costs

Pavement Marking

per site	\$210.00	\$216.00	\$0.00	\$216.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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1.202 – URBAN ROAD NETWORK

Street Closure With Barricades Charge

Charge to cover the cost of closing streets at the request of various organisations

Working Hours

per crew hour – Minimum charge (5 hours)	\$185.00	\$172.73	\$17.27	\$190.00	FCR	10%
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Out of Hours

per crew hour – Minimum charge (5 hours)	\$270.00	\$251.82	\$25.18	\$277.00	FCR	10%
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Road Closure

Road Closure Advertising Charge

Fee to cover actual advertising costs where organisations request road closures

per application	\$500.00	\$513.00	\$0.00	\$513.00	FCR	Exempt
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Road Closure (Permanent) Fee

Fee to cover administration costs of application Council now does all of the public consultation.

per application	\$2,000.00	\$2,050.00	\$0.00	\$2,050.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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2.05 – SEWERAGE SERVICES

Sewerage Charges – Residential (S. 501)

Charge is applicable to all residential properties to cover operational costs to allow funding for the augmentation of the sewerage system.

Residential – Single Dwelling, Strata Units & Vacant Land

Annual Charge	\$712.00	\$725.00	\$0.00	\$725.00	FCR	GST Free
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Residential – Multiple Residence Properties

Charge applicable to each individual separate occupancy upon a single Residential parcel of land. (Includes non strata flats, units, villas and dwellings within Retirement villages.)

Annual Charge	No. of occupancies x Residential Single Dwelling Annual Charge x .5			FCR	GST Free
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee GST (excl. GST)	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Sewerage Charges – Non Residential (S. 502)

Quarterly Charge for actual use of service Based on the following pricing structure:–

$$B = SDF \times (AC + C \times UC)$$

B = Quarterly Sewerage Charge – Non Residential

SDF = Sewerage Discharge Factor

$$AC = (AC20 \times D2/400)$$

Charge is applied to all non residential properties to cover operational costs and to allow funding for the augmentation of the sewerage system.

This equates to the following Access Charge (AC) for the various water connection sizes:–

This equates to the following Access Charge (AC) for the various water connection sizes:–

20mm	Quarterly Amount \$95.55 Annual Equivalent \$382.20	FCR	Exempt
	Last YR Fee Quarterly Amount \$93.62 Annual Equivalent \$374.48		
25mm	Quarterly Amount \$149.30 Annual Equivalent \$597.19	FCR	Exempt
	Last YR Fee Quarterly Amount \$146.28 Annual Equivalent \$585.13		
32mm	Quarterly Amount \$244.61 Annual Equivalent \$978.43	FCR	Exempt
	Last YR Fee Quarterly Amount \$239.67 Annual Equivalent \$958.67		
40mm	Quarterly Amount \$382.20 Annual Equivalent \$1528.80	FCR	Exempt
	Last YR Fee Quarterly Amount \$374.48 Annual Equivalent \$1497.92		
50mm	Quarterly Amount \$597.19 Annual Equivalent \$2388.75	FCR	Exempt
	Last YR Fee Quarterly Amount \$585.13 Annual Equivalent \$2340.50		

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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This equates to the following Access Charge (AC) for the various water connection sizes:– [continued]

65mm		Quarterly Amount \$1009.25 Annual Equivalent \$4036.99			FCR	Exempt
		Last YR Fee Quarterly Amount \$988.86 Annual Equivalent \$3955.45				
80mm		Quarterly Amount \$1528.80 Annual Equivalent \$6115.20			FCR	Exempt
		Last YR Fee Quarterly Amount \$1497.92 Annual Equivalent \$5991.68				
100mm		Quarterly Amount \$2388.75 Annual Equivalent \$9555.00			FCR	Exempt
		Last YR Fee Quarterly Amount \$2340.50 Annual Equivalent \$9362.00				
150mm		Quarterly Amount \$5374.69 Annual Equivalent \$21498.75			FCR	Exempt
		Last YR Fee Quarterly Amount \$5266.13 Annual Equivalent \$21064.50				

Usage Charge

The Access Charge (AC) is applicable to each water service connected to a property in accordance with the size of the meter fitted to the service.

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge

Usage Charge	\$2.04	\$2.08	\$0.00	\$2.08	FCR	Exempt
Minimum Quarterly Sewerage Charge – Non Residential	\$178.00	\$181.25	\$0.00	\$181.25	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Liquid Trade Waste Charges

Charge as per Liquid Trade Waste Policy, indexed in accordance with Policy

Application for Approval to Discharge Trade Waste to Sewer

Concurrence Classification A	\$281.45	\$287.08	\$0.00	\$287.08	S	Exempt
Concurrence Classification B	\$281.45	\$287.08	\$0.00	\$287.08	S	Exempt
Concurrence Classification C	\$386.32	\$394.05	\$0.00	\$394.05	S	Exempt
Concurrence Classification S	\$386.32	\$394.05	\$0.00	\$394.05	S	Exempt

Annual Trade Waste Fee

In accordance with Trade Waste Policy

Charging Category 1 Discharger – Per year	\$90.92	\$92.74	\$0.00	\$92.74	S	Exempt
Charging Category 2, 2S Discharger – Per Year	\$181.82	\$185.46	\$0.00	\$185.46	S	Exempt
Charging Category 3 Discharger – Per year	\$608.56	\$620.73	\$0.00	\$620.73	S	Exempt

Re-Inspection Fee

In accordance with Trade Waste Policy

per re-inspection	\$84.50	\$86.19	\$0.00	\$86.19	S	Exempt
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Trade Waste Usage Charge

Based on \$1.38/Kl in 2007/08, indexed by CPI for Sydney

Charging Category 1 Discharger with appropriate pre-treatment				No Charge	S	N/A
Charging Category 1 Discharger without appropriate pre-treatment – per kilolitre	\$1.83	\$1.87	\$0.00	\$1.87	S	GST Free
Charging Category 2 Discharger with # appropriate pre-treatment – per kilolitre	\$1.83	\$1.87	\$0.00	\$1.87	S	GST Free
Charging Category 2 Discharger without appropriate pre-treatment – per kilolitre	\$15.57	\$15.88	\$0.00	\$15.88	S	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Charging Category 3 – see Excess Mass Charges per kilogram below

Only applies to liquid trade waste dischargers with appropriately sized and/or maintained pre-treatment facilities

Food Waste Disposal Charge

Based on \$23/bed in 2007/08, indexed. For existing dischargers only.

Food Waste Disposal Charge – per bed	\$27.80	\$28.36	\$0.00	\$28.36	S	GST Free
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Excess Mass Charges per kilogram

Charges apply for large/industrial dischargers (Charging Category 3) for all wastes that exceed concentration of pollutants in domestic sewage. Formula applies with pollutant rates of charges per kilogram (kg).

Aluminium	\$0.76	\$0.78	\$0.00	\$0.78	S	GST Free
Ammonia (as N)	\$2.26	\$2.31	\$0.00	\$2.31	S	GST Free
Arsenic	\$76.44	\$77.97	\$0.00	\$77.97	S	GST Free
Barium	\$38.22	\$38.98	\$0.00	\$38.98	S	GST Free
Biochemical Oxygen Demand (BOD)	\$0.76	\$0.78	\$0.00	\$0.78	S	GST Free
Boron	\$0.76	\$0.78	\$0.00	\$0.78	S	GST Free
Bromine	\$15.28	\$15.59	\$0.00	\$15.59	S	GST Free
Cadmium	\$354.01	\$361.09	\$0.00	\$361.09	S	GST Free
Chlorinated Hydrocarbons	\$38.22	\$38.98	\$0.00	\$38.98	S	GST Free
Chlorinated Phenolics	\$1,528.35	\$1,558.92	\$0.00	\$1,558.92	S	GST Free
Chlorine	\$1.56	\$1.59	\$0.00	\$1.59	S	GST Free
Chromium	\$25.48	\$25.99	\$0.00	\$25.99	S	GST Free
Cobalt	\$15.57	\$15.88	\$0.00	\$15.88	S	GST Free
Copper	\$15.57	\$15.88	\$0.00	\$15.88	S	GST Free
Cyanide	\$76.44	\$77.97	\$0.00	\$77.97	S	GST Free
Fluoride	\$3.82	\$3.90	\$0.00	\$3.90	S	GST Free
Flormaldehyde	\$1.56	\$1.59	\$0.00	\$1.59	S	GST Free
Oil & Grease (Total O&G)	\$1.38	\$1.41	\$0.00	\$1.41	S	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
Excess Mass Charges per kilogram [continued]					
Herbicides/defoliant	\$764.71	\$780.00	\$0.00	\$780.00	S GST Free
Iron	\$1.56	\$1.59	\$0.00	\$1.59	S GST Free
Lead	\$38.22	\$38.98	\$0.00	\$38.98	S GST Free
Lithium	\$7.65	\$7.80	\$0.00	\$7.80	S GST Free
Manganese	\$7.65	\$7.80	\$0.00	\$7.80	S GST Free
Mercaptans	\$76.44	\$77.97	\$0.00	\$77.97	S GST Free
Mercury	\$2,547.62	\$2,598.57	\$0.00	\$2,598.57	S GST Free
Methylene Blue Active Substances (MBAS)	\$0.76	\$0.78	\$0.00	\$0.78	S GST Free
Molybdenum	\$0.76	\$0.78	\$0.00	\$0.78	S GST Free
Nickel	\$25.48	\$25.99	\$0.00	\$25.99	S GST Free
Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N	\$0.20	\$0.20	\$0.00	\$0.20	S GST Free
Organoarsenic Compounds	\$764.71	\$780.00	\$0.00	\$780.00	S GST Free
Pesticides general (excludes organochlorines and organophosphates)	\$764.71	\$780.00	\$0.00	\$780.00	S GST Free
Petroleum Hydrocarbons (non-flammable)	\$2.55	\$2.60	\$0.00	\$2.60	S GST Free
Phenolic Compounds (non-Chlorinated)	\$7.64	\$7.79	\$0.00	\$7.79	S GST Free
Phosphorus (Total P)	\$1.56	\$1.59	\$0.00	\$1.59	S GST Free
Polynuclear Aromatic Hydrocarbons	\$15.57	\$15.88	\$0.00	\$15.88	S GST Free
Selenium	\$53.78	\$54.86	\$0.00	\$54.86	S GST Free
Silver	\$1.41	\$1.44	\$0.00	\$1.44	S GST Free
Sulphate (SO4)	\$0.16	\$0.16	\$0.00	\$0.16	S GST Free
Sulphide	\$1.56	\$1.59	\$0.00	\$1.59	S GST Free
Sulphite	\$1.69	\$1.72	\$0.00	\$1.72	S GST Free
Suspended Solids (SS)	\$0.99	\$1.01	\$0.00	\$1.01	S GST Free
Thiosulphate	\$0.27	\$0.28	\$0.00	\$0.28	S GST Free
Tin	\$7.64	\$7.79	\$0.00	\$7.79	S GST Free
Total Dissolved Solids	\$0.06	\$0.06	\$0.00	\$0.06	S GST Free

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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Excess Mass Charges per kilogram [continued]

Uranium	\$7.65	\$7.80	\$0.00	\$7.80	S GST Free
Zinc	\$15.57	\$15.88	\$0.00	\$15.88	S GST Free

Non Compliance Charges

Non-compliance pH charge

Value of coefficient K in equation 3 of TW Policy	\$0.42	\$0.43	\$0.00	\$0.43	S GST Free
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Non Compliance Excess Mass Charges – per kilogram (kg)

Applied where a discharge quality fail to comply with approved concentration limits of substances specified in approval conditions. Formula applies with pollutant rates of charges per kg.

Tankered Waste Charges (Charging Category 2S) – Per Kilolitre(kL)

Chemical Toilet	\$16.99	\$17.33	\$0.00	\$17.33	S GST Free
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Septic Tank and Pan Waste Disposal Charge

Effluent	\$2.25	\$2.30	\$0.00	\$2.30	S GST Free
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Based on \$1.84/kL in 2007/08, indexed by CPI for Sydney

Septage	\$22.64	\$23.09	\$0.00	\$23.09	S GST Free
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Based on \$18.45 in 2007/08, indexed by CPI for Sydney

Trade Waste Sampling

Sampling Cost of trade waste in accordance with the trade waste dischargers' condition of approval	Actual Cost + 10%			FCR	10%
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Access Key for Septage Receival Station

Deposit

Deposit, refunded if returned in good condition.	\$35.00	\$35.00	\$0.00	\$35.00	FCR Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Replacement Key

Replacement Key Charge	\$35.00	\$35.00	\$0.00	\$35.00	FCR	Exempt
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Disconnection of Premises from Sewerage

Subsidised to encourage proper disconnection.

Disconnection – per premises, to property line			No Charge		NC	GST Free
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Sewer Headworks – Developer Contributions

In accordance with S64 all Council's Developer Servicing Plan Contributions are payable at the following catchment based rates:–

Contributions required from Developers in accordance with the Sewerage Headworks Contribution Policy which was adopted by Council in 2002.

Note: Indexing is based on the CPI for "Public Enterprises State & Local – Water Supply and Sewerage" as per Sec. 3.7 of the Contribution Plan.

Contributions are payable at the following catchment based rates:– City Precinct

per Equivalent Tenement	\$5,487.00	\$5,487.00	\$0.00	\$5,487.00	PCR	Exempt
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Contributions are payable at the following catchment based rates:– Camp Road Precinct

per Equivalent Tenement	\$2,192.00	\$2,192.00	\$0.00	\$2,192.00	PCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Sewer Headworks – Other

The sewer headworks charge is payable whenever a new lot is connected to the sewerage system, or an existing lot increases its use of the sewerage service. A payment of a Developer Contribution is not appropriate. The sewerage headworks charge is identical to that of the appropriate Developer Contribution were is able to be levied.

Headworks fee partially covers the cost of extending the sewerage service

Pressure Sewerage Supply & Installation Contribution

These charges are in addition to the appropriate Developer Contributions Sewer Headworks (Sec. 64) – for works carried out on the customers property

Contribution by developers towards the Supply/Installation of Pressure Sewerage Units where Council has approved the use of pressure sewerage. Council retains ownership of installed assets.

Supply & Installation Standard Pressure Sewerage Unit to new customers.	\$10,300.00	\$9,598.18	\$959.82	\$10,558.00	FCR	10%
Supply non-standard Pressure Sewerage Unit to new customers. Council will provide a quotation for this work based on the expected actual cost of the work.				Actual Cost	FCR	10%
Installation Non-Standard installation, or installation of non-standard Pressure Sewerage Units. Council will provide a quotation for this work based on the expected actual cost of the work.				Actual Cost	FCR	10%
Installation Pressure Sewage System, including street pipelines, reticulation system and modification required to existing sewage system. Council will provide a quotation for this work based on the expected actual cost of the work.				Actual Cost	FCR	10%
Supply Pressure Sewage Unit to replace an existing Septic Tank Unit Council will provide a quotation for this work based on the expected actual cost of the work.				Actual Cost	FCR	10%

Sewerage Work

Installation of Property Junction – Council Main				Actual Cost	FCR	Exempt
Construction of Manhole on existing Council Sewerage Main.				Actual Cost	FCR	Exempt
Work on private sewer main in an emergency. Council reserves the right to decline this work.				Actual Cost	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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2.06 – DOMESTIC WASTE MANAGEMENT SERVICES

Domestic Waste Management Service Charge (s.496)

Annual charge to finance the operational costs of providing a weekly kerbside garbage collection and disposal service and a fortnightly mixed recycling collection and processing service.

Rateable Properties S.496(1)

per service, per annum includes weekly waste collection and fortnightly recycling collection (Services for part year charged pro rata)	\$283.50	\$290.60	\$0.00	\$290.60	FCR	Exempt
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It has been necessary to split the Domestic Waste Fees due to a change in GST Legislation.

Multiple unit dwellings situated on a single title property will be levied a Domestic Waste Management Charge for each unit for dwellings comprising up to and including eight (8) units. Multiple unit dwellings comprising more than eight (8) units will be levied eight (8) times the Domestic Waste Management Service Charge (\$2,268) plus one (1) Domestic Waste Management Service Charge for every two (2) unit dwellings in excess of eight (8) (rounded up to the next whole number in the case of an odd number of units).

Non Rateable Properties S.496(2)

per service, per annum includes weekly waste collection and fortnightly recycling collection (Services for part year charged pro rata)	\$311.85	\$300.00	\$30.00	\$330.00	FCR	10%
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Waste Management Service (Rural) Charge (S.501)

Annual charge to finance the operation of rural household waste transfer stations and the cost of disposing of small quantities of rural household waste at the Whylandra Waste Depot. The charge applies to rateable land which is outside those urban, rural and village areas that receive a kerbside Domestic Waste Management Service provided by Council.

per parcel of rateable land with a household located thereon

per annum (Services for part year charged pro rata)	\$124.50	\$116.00	\$11.60	\$127.60	FCR	10%
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As a result of changes to GST Legislation this charge now becomes taxable.

One Tipping Voucher will be provided with each annual residential property rate notice. The Tipping Voucher entitles the holder, to free disposal of one trailer, utility or smaller, load of their domestic rubbish or garden waste taken to the Whylandra Waste Depot & Recycling Centre, Cooba Road, Dubbo.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Special Event Waste and/or recycling bin hire

Delivery (and removal) – per bin			Contract rates + 15%	FCR	10%
Servicing – per bin (Weekends & Public Holidays excluded)			Contract rates + 15%	FCR	10%
Servicing on Weekends & Public Holidays – per bin			Contract rates + 15%	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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2.07 – OTHER WASTE MANAGEMENT SERVICES

Waste Management Service Charge (S.501)(Non Domestic)

Annual charge to non-residential properties (who require the service) to finance a kerbside weekly garbage collection and disposal service and a fortnightly mixed recycling collection and processing service.

Waste Management Service Charge

per service per annum includes weekly waste collection and fortnightly recycling collection (Services for part year charged pro rata)	\$315.00	\$300.00	\$30.00	\$330.00	FCR	10%
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Non-Domestic Waste Collection

Weekly Collection, per bin, per annum (Services for part year charged pro rata)	\$197.00	\$188.00	\$18.80	\$206.80	FCR	10%
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Non-Domestic Recycling

Only those properties paying the Waste Management Service Charge – (Sec 501) (Non-Domestic) for a weekly garbage collection and fortnightly recycling collection service are eligible to receive additional Non-Domestic Waste Collection and/or Non-Domestic Recycling services.

Fortnightly Collection, per bin, per annum (Services for part year charged pro rata).	\$118.00	\$112.00	\$11.20	\$123.20	FCR	10%
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Lessee Fee for Whylandra Waste & Recycling Centre Land

per square metre, per annum	\$1.40	\$1.36	\$0.14	\$1.50	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Waste Depot Tipping Charges

Note: A 10% reduction in the 2014/15 tipping charges was applied for the 4-month period from March to June 2015 in order to affect a refund to customers equivalent to the saving resulting from the abolition of the carbon tax. Prior to the repeal of the carbon tax scheme in July 2014, Council was liable to pay carbon tax for carbon emissions from the Whylandra Waste and Recycling Centre until 30 June 2015.

Charge to finance both the operational and capital development costs of garbage disposal at the Whylandra Waste and Recycling Centre.

Domestic/Commercial/Industrial – Mixed Waste – Unsorted

Increase provides incentive to pre sort mixed waste to allow recovery of recyclables.

minimum charge	\$10.00	\$9.09	\$0.91	\$10.00	FCR	10%
per Utility load	\$25.00	\$23.64	\$2.36	\$26.00	FCR	10%
per small single axle Trailer load	\$25.00	\$23.64	\$2.36	\$26.00	FCR	10%
large volumes in excess of a small single axle Trailer load – per tonne	\$72.00	\$68.18	\$6.82	\$75.00	FCR	10%

Domestic – Mixed Waste – Sorted

Corresponding charges introduced for "pre sorted" domestic mixed waste.

minimum charge	\$6.00	\$5.45	\$0.55	\$6.00	FCR	10%
per Utility load	\$19.00	\$17.27	\$1.73	\$19.00	FCR	10%
per small single axle Trailer load	\$19.00	\$17.27	\$1.73	\$19.00	FCR	10%

Sorted domestic waste: Loads of domestic waste will be accepted as "Sorted domestic waste" where at the full discretion of the Weighbridge Attendant the entire load is considered to be sorted into separate categories for recycling, reprocessing or re-use on arrival at the weighbridge and all recyclable or processable materials are then dropped off to the correct recycling facility/bay at the Small Vehicle Reveal Centre. The sorted mixed waste component for landfill disposal must not contain any green waste, recyclables, scrap metal, concrete, brick, tiles, etc.

Unsorted mixed waste: Loads will be considered as "Unsorted Mixed Waste" where 90% or more of the load has not been separated for recycling, reprocessing or re-use on arrival at the weighbridge. That is, the entire load needs to be disposed of to landfill.

Domestic– Rural

Customers who do not receive a Council garbage collection, transportation and disposal service and have paid the Rural Domestic Waste Charge

Rural Households	No Charge (Equivalent 240l quantity per week)	FCR	N/A
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Utility or Small Trailer Loads: Limited to single axle box trailer or utility loads up to 500kg (half a tonne) in weight. Any utility or trailer load suspected of weighing more than 500kg (including bogie trailer full loads), will be weighted and charged at the appropriate "per tonne" rate for the net weight of the waste at the full discretion of the Weighbridge Attendant.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Domestic – Other

Tidy Towns Clean Up				No Charge	FCR	N/A
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Special Charges

Asbestos Waste

(Delivered sealed or wrapped and in one continuous operation)

0 to 1 tonne – per tonne	\$440.00	\$400.00	\$40.00	\$440.00	FCR	10%
minimum charge	\$37.00	\$33.64	\$3.36	\$37.00	FCR	10%

Asbestos Waste (Delivered sealed or wrapped and in one continuous operation)

Over 1 tonne – per tonne	\$228.00	\$209.09	\$20.91	\$230.00	FCR	10%
minimum charge (up to 2.0 tonnes)	\$440.00	\$400.00	\$40.00	\$440.00	FCR	10%

Contaminated/Clinical Waste

per tonne	\$440.00	\$400.00	\$40.00	\$440.00	FCR	10%
minimum charge	\$72.00	\$65.45	\$6.55	\$72.00	FCR	10%

Liquid Waste (as approved)

per tonne	\$72.00	\$68.18	\$6.82	\$75.00	FCR	10%
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Liquid wastes that can be accepted at EPA licenced local private sector liquid waste receival facilities (including grease trap waste and oily waste) will not be accepted at the Whylandra Waste and Recycling Centre.

Waste items that are unsuitable for applying a per tonnage charge (including polystyrene) and require special handling and disposal

per machine hour	\$327.00	\$297.27	\$29.73	\$327.00	FCR	10%
minimum charge	\$60.00	\$54.55	\$5.45	\$60.00	FCR	10%

Dead Animals

Disposal of large dead animals (Cattle or Horses)

each animal	\$20.50	\$19.55	\$1.95	\$21.50	FCR	10%
minimum charge	\$45.00	\$42.73	\$4.27	\$47.00	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Disposal of small animals (sheep, calves)						
each animal	\$8.55	\$8.18	\$0.82	\$9.00	FCR	10%
minimum charge	\$26.00	\$24.55	\$2.46	\$27.01	FCR	10%
Disposal of non-domestic dead animals						
per tonne	\$285.00	\$272.73	\$27.27	\$300.00	FCR	10%
minimum charge	\$45.00	\$42.73	\$4.27	\$47.00	FCR	10%
Disposal of small domestic animals (Cats or Dogs) Up to 6 animals						
each animal	\$9.00	\$8.64	\$0.86	\$9.50	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
Recyclables						
Domestic recyclables (paper/cardboard & glass, plastic, steel and aluminium containers)				No Charge	FCR	N/A
Ferrous & non ferrous scrap metal including car bodies and whitegoods certified free of CFC refrigerants, delivered separately with no more 10% contamination by weight.				No Charge	FCR	N/A
Non certified white goods with CFC refrigerants – per unit	\$57.00	\$53.64	\$5.36	\$59.00	FCR	10%
Approved Clean Fill (must be free of contamination and be suitable as landfill cover or for road construction purposes)				No Charge	FCR	N/A
Uncontaminated Garden Waste (excluding stumps & palm tree fronds) – Utility or Small Trailer	\$6.00	\$6.36	\$0.64	\$7.00	FCR	10%
Uncontaminated Garden Waste (excluding stumps & palm tree fronds) – (Large Volume) – per tonne	\$18.00	\$18.18	\$1.82	\$20.00	FCR	10%
Chipped green waste (subject to inspection before delivery) – per tonne				No Charge	FCR	N/A
Note: The material should be suitable for use as mulch and having at least 70% of its particles with a maximum size of greater than 15mm should generally comply with the appropriate criteria in Table 2.1 of ASS4454–1999 "Drum Muster" labelled farm chemical drums that are correctly cleaned to "triple rinse" standard and delivered Monday to Friday						
Farm Chemical Drums that are correctly cleaned to "Triple Rinse" standard and delivered Monday to Friday– per drum				No Charge	FCR	N/A
Car batteries (Clean and sorted)				No Charge	FCR	N/A
Waste motor oil (Domestic quantities)				No Charge	FCR	N/A
Waste Motor Oil Containers (Domestic Quantities Only) – each Oil Container (any size up to 240l)				Contract Rates + 15%	FCR	10%
Used Automotive Oil filters (Domestic Quantities Only) – each Filter				Contract Rates + 15%	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Domestic quantities of the following household hazardous wastes

fluorescent lighting			No Charge	FCR	N/A
oil and water based paints			No Charge	FCR	N/A
cooking, hydraulic and transmission oils			No Charge	FCR	N/A
household batteries			No Charge	FCR	N/A
gas cylinders			No Charge	FCR	N/A
fire extinguishers			No Charge	FCR	N/A
smoke detectors			No Charge	FCR	N/A

Domestic quantities of E-Waste (televisions, laptops, computers, printers, scanners, monitors, telephones, speakers/stereos & DVD & video players)

per item			No Charge	FCR	N/A
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Timber waste consisting of sawn timber of sound quality, suitable for chipping and delivered separately.

(Subject to inspection before delivery).

per tonne	\$25.00	\$23.64	\$2.36	\$26.00	FCR	10%
each utility or small trailer load	\$12.50	\$11.82	\$1.18	\$13.00	FCR	10%

Construction and demolition waste consisting of concrete and brick only with no more than 10% soil by weight

per tonne	\$39.00	\$36.36	\$3.64	\$40.00	FCR	10%
each utility or small trailer load	\$19.50	\$18.18	\$1.82	\$20.00	FCR	10%

Clean concrete without reinforcement suitable for reprocessing as road base and delivered separately.

(Subject to inspection before delivery).

per tonne	\$20.70	\$19.55	\$1.96	\$21.51	FCR	10%
each utility or small trailer load	\$10.35	\$9.77	\$0.98	\$10.75	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Clean concrete with reinforcement suitable for reprocessing as road base and delivered separately.

(Subject to inspection before delivery).

per tonne	\$38.00	\$35.91	\$3.59	\$39.50	FCR	10%
each utility or small trailer load	\$19.00	\$17.95	\$1.80	\$19.75	FCR	10%

Clean brick and tile delivered separately.

(Subject to inspection before delivery).

per tonne	\$24.00	\$22.73	\$2.27	\$25.00	FCR	10%
each utility or small trailer load	\$12.00	\$11.36	\$1.14	\$12.50	FCR	10%

Clean Asphalt suitable for reprocessing as road sub base and delivered separately.

per tonne	\$39.00	\$36.36	\$3.64	\$40.00	FCR	10%
per utility or small trailer load	\$19.50	\$18.18	\$1.82	\$20.00	FCR	10%

Tyres

Disposal of bike tyres – per tyre	\$2.20	\$2.09	\$0.21	\$2.30	FCR	10%
Disposal of car tyres – per tyre	\$7.10	\$6.73	\$0.67	\$7.40	FCR	10%
Disposal of light truck & 4WD – per tyre	\$9.20	\$8.64	\$0.86	\$9.50	FCR	10%
Disposal of heavy truck tyres – per tyre	\$25.00	\$23.64	\$2.36	\$26.00	FCR	10%
Disposal of super single – per tyre	\$32.70	\$30.91	\$3.09	\$34.00	FCR	10%
Disposal of tractor tyres – per front tyre	\$25.00	\$54.55	\$5.46	\$60.01	FCR	10%
Disposal of tractor tyres – per rear tyre	\$46.90	\$90.91	\$9.09	\$100.00	FCR	10%
Shredded tyres (suitable for land filling) – per tonne	\$70.00	\$340.91	\$34.09	\$375.00	FCR	10%

Resource Recovery Centre Sales

(For domestic customers only, while stocks are available, loading by appointment, maximum sale prices shown)

Fine Mulch – per m3 or small trailer load	\$25.00	\$23.64	\$2.36	\$26.00	FCR	10%
Coarse Mulch – per m3 or small trailer load	\$15.80	\$15.00	\$1.50	\$16.50	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing GST Status Policy
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Wellington Council Waste Disposal Agreement

The Agreement with Wellington Council provides that the rate each year will be 90% of the tipping fee for mixed waste. The Agreement expires at the end of 2015/2016.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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3.02 – WATER SUPPLY SERVICES

Water Service Access Charge (S. 501)

Charge for access of the property to Council's drinking water reticulation. The charge is dependent on the size of the water meter and is billed quarterly.

Annual charge to cover the cost of making a Water Service available to a property

Meter Size

20mm	\$250.00	\$254.50	\$0.00	\$254.50	FCR	GST Free
25mm	\$390.00	\$397.02	\$0.00	\$397.02	FCR	GST Free
32mm	\$640.00	\$651.52	\$0.00	\$651.52	FCR	GST Free
40mm	\$1,000.00	\$1,018.00	\$0.00	\$1,018.00	FCR	GST Free
50mm	\$1,562.50	\$1,590.63	\$0.00	\$1,590.63	FCR	GST Free
65mm	\$2,640.00	\$2,687.52	\$0.00	\$2,687.52	FCR	GST Free
80mm	\$4,000.00	\$4,072.00	\$0.00	\$4,072.00	FCR	GST Free
100mm	\$6,250.00	\$6,362.50	\$0.00	\$6,362.50	FCR	GST Free
150mm	\$14,070.00	\$14,323.26	\$0.00	\$14,323.26	FCR	GST Free

Backflow Prevention

Charge to cover the cost of annual testing if not carried out by the property owner.

Backflow Prevention Device Testing Fee

Charged to customers who do not provide certification of testing and the testing of the backflow device has to be performed by Council.	\$205.00	\$211.00	\$0.00	\$211.00	FCR	Exempt
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Backflow Prevention Device Installation Fee

Charge to cover the cost for the supply and installation of a Backflow Prevention Device, where appropriate, if a property owner refuses to install the device.

Charge to customers for failure to install and appropriate Backflow Prevention Device and for the work has to be performed by Council.			Actual Cost +12.5%		FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Fire Service

Charge to cover the cost of annual maintenance, if not carried out by the property owner.

Maintenance Fee

Charged to the customer for failure to carry out necessary maintenance or certification and work has to be performed by Council.	\$176.00	\$181.00	\$0.00	\$181.00	FCR	Exempt
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Drinking Water Supply Usage Charge (S. 502)

Charge for supply of all drinking water supplied to the property on a consumption year basis.

Charge recovers the cost of production of water and other operational costs

Drinking Water to Residential Properties

All Consumption – per Kilolitre	\$1.91	\$1.94	\$0.00	\$1.94	FCR	GST Free
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Drinking Water to Non Residential Properties

All Consumption – Per Kilolitre	\$1.91	\$1.94	\$0.00	\$1.94	FCR	GST Free
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Except that no Usage Charge will be made for water supplied to:–

Council businesses and assets, Recreational or horticultural assets of the Council Contractors constructing civil infrastructure that will be gifted to Council, provided that water is first paid for and an application made for refund of moneys paid and provided that Council accepts the water was used in the contribution of assets that will be gifted to Council, Council's Day Labour operations, Dubbo City Turf Club

Non Drinking Bore Water Usage Charge

All Consumption

per kilolitre	\$0.33	\$0.34	\$0.00	\$0.34	FCR	GST Free
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Water Headworks

Contributions required from developers in accordance with Council's Water Supply Headworks Contributions Policy which was adopted by Council in 2001.

Note: Indexing is based on the CPI for "Public Enterprise State and Local – Water Supply and Sewerage" as per Sec. 3.7 of the Contribution Plan

Developer Contributions (Sec.64)

In the defined City Precinct – per ET	\$5,487.00	\$5,487.00	\$0.00	\$5,487.00	PCR	Exempt
In the defined Camp Road Precinct – Per ET	\$2,192.00	\$2,192.00	\$0.00	\$2,192.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Other

The water headworks charge is payable whenever a new lot is connected to the water supply system, or an existing lot increases its use of the water supply, and payment of a Developer Contribution is not appropriate. The water supply headworks charges is identical to that of the appropriate Water Developer Contributions, were it able to be levied.

Headworks fee partially covers the cost of extending the water supply service.

Property Service Connection Fee For New Connections

Fee set to cover cost of meter installation

Where Developers Construct Service Connections

Fee to cover supply, installation of water meter and commissioning of water service upon customer request	\$209.00	\$215.00	\$0.00	\$215.00	FCR	Exempt
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Where Council agrees to Construct Service Connections Note: Council reserves the right not to undertake these works.

Fee to cover costs of connection of water service to new developments and periodic replacement of meter assembly.

For developments where one, or a number of single house service connections are required			Actual Cost + 12.5%		FCR	Exempt
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Property Service Connection Fee Other Developments

Fee to cover actual cost of water service connections to other developments

For connections not associated with a development,

per connection			Actual Cost		FCR	Exempt
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Water Meter Charges

Charge to cover actual cost of moving water connections within a property

Move Existing Water Connection Charge

Relocate existing water connection. Council will provide a quote on the basis of recovery of the expected actual cost.			Actual Cost		FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Water Meter Test Fees

(Charges will be reimbursed if meter found to be more than 4% in error)

Fee to cover the cost of testing water meter at the request of the consumer. New Commonwealth Government Regulations state that only registered laboratories are able to undertake testing of water meters.

for all sizes of water Meters			Actual Cost		FCR	GST Free
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Water Meter Reading Fee

Fee to cover the cost of reading water meter where access is not available to meter readers during their normal meter reading process due to such things as dangerous dogs being on the premises.

Special reading of meter required due to access to the meter not being possible at time of normal meter reading process.	\$76.00	\$78.00	\$0.00	\$78.00	FCR	GST Free
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Special reading of meter on consumer request (paid in advance)

Fee to cover the cost of reading a water meter where calculating the pro rata fees is at the consumer's request. (Example: A final reading for the sale of property).

Residential	\$76.00	\$78.00	\$0.00	\$78.00	FCR	GST Free
Non-Residential	\$106.00	\$109.00	\$0.00	\$109.00	FCR	GST Free

Water Meter Re-Reading Fee

Fee to cover the cost of reading water meter at the request of the consumer or their representative.

If Council has mis-read meter then fee will be refunded

On request Fee must be paid in advance	\$76.00	\$78.00	\$0.00	\$78.00	FCR	GST Free
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Water Meter Replacement Fee

Fee to cover the cost of replacing water meter

Replace Water Meter – 20mm	\$171.00	\$176.00	\$0.00	\$176.00	FCR	Exempt
Replace Water Meter – Other sizes			Actual Cost		FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
<i>Sensor Meter or Remote Read Water Meter Installation Fee</i>						
In cases of new installations, this charge is in addition to charges for the construction of the water or fire service itself.						
Fee to cover the cost of installing a water sensor meter.						
Upon request by the property owner				Actual Cost	FCR	Exempt
When required by Council				No Charge	NC	N/A
<i>Repair of Damage to Water Meter Assembly</i>						
Charge to property owner to repair damage to water meter assembly at property unless Council receives written advice from another that he/she caused damage and will pay actual cost of repair.				Actual Cost	FCR	GST Free
<i>Disconnection, Removal of Unwanted Water Meter</i>						
Charge set at zero to encourage property owners to report these to Council						
All sizes, per request by property owner. Note that if a replacement water service or reconnection is required in future, at the time the property owner will have to pay the appropriate fee				No Charge	NC	N/A
<i>Reconnection of Water Service Charge</i>						
Charge to cover the actual costs of reconnecting water services						
Cost to connect a property to water supply after previously being disconnected. (All sizes)				Actual Cost	FCR	GST Free
<i>Installation of Tamper Proof Water Meter Tap</i>						
Charge set to recover anticipated cost.						
Cost to Supply and install tamper proof meter tap(s) at the request of the customer	\$180.00	\$185.00	\$0.00	\$185.00	FCR	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Draw Drinking Water from Water Filling Stations

Access Key Deposit Refunded if key returned in good condition, Holders of access keys received monthly water accounts.	\$34.00	\$35.00	\$0.00	\$35.00	FCR	GST Free
Prepaid Access Key Deposit (includes \$32 credit)	\$65.00	\$67.00	\$0.00	\$67.00	FCR	GST Free
Replacement Key Charge	\$34.00	\$35.00	\$0.00	\$35.00	FCR	GST Free
Bulk Drinking Water Charge – per kilolitre Charge to cover the cost of water treatment, distribution and costs to effect supply from a hydrant (if permitted) or from an unattended metered overhead standpipe.	\$3.10	\$3.20	\$0.00	\$3.20	FCR	GST Free

Private Standpipe

Private Standpipe – Surrender to Council Refund	\$0.00	\$106.00	\$0.00	\$106.00		
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Fireflow

Fees to cover costs of field investigation calculation and issue letter.

Investigation Fee

Applicant must state water demand to be modelled.

per application	\$205.00	\$191.82	\$19.18	\$211.00	FCR	10%
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Other Charges – Water

Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery.

Private Works

Cost to undertake private works at customers request on Council assets. Council will provide a quotation based on the expected actual cost of the work.				Actual Cost + 12.5%	FCR	GST Free
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Water Sample Testing Fees

Fee to cover the actual costs of providing this service

Bacterial test for other Councils or other approved body at the convenience of Council

Council may decline this work.				Actual Cost +12.5%	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Chemical testing for other Councils or other approved bodies

Council may decline this work			Actual Cost +12.5%		FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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4.01 – STORMWATER

Developer Contributions – Drainage Headworks (Sec.94)

Contributions required from Developers in accordance with the Section 94 "Drainage Schemes Headworks" Contribution policy which includes an ABS indexation figure based on cost increases in the Australian Water Industry generally.

Macquarie River East Bank Drainage Division

1.1 – East Dubbo Drainage (Erskine Street Outfall)	\$14,667.00	\$14,667.00	\$0.00	\$14,667.00	PCR	Exempt
(Note: all land east of Wheelers Lane have no further contributions to catchment 1.1)						
1.3 – Talbragar Street Drain	\$16,395.00	\$16,395.00	\$0.00	\$16,395.00	PCR	Exempt
1.4 – Church Street Drain	\$12,013.00	\$12,013.00	\$0.00	\$12,013.00	PCR	Exempt
1.5 – Wingewarra Street Drain	\$983.00	\$983.00	\$0.00	\$983.00	PCR	Exempt
1.6 – Bultje Street Drain	\$7,747.00	\$7,747.00	\$0.00	\$7,747.00	PCR	Exempt
1.7 – Cobra Street Drain	\$7,747.00	\$7,747.00	\$0.00	\$7,747.00	PCR	Exempt
1.8 – Tamworth Street Outfall	\$21,406.00	\$21,406.00	\$0.00	\$21,406.00	PCR	Exempt
1.9 – Dianne Street Outfall	\$18,895.00	\$18,895.00	\$0.00	\$18,895.00	PCR	Exempt
1.12 – Margaret Crescent	\$15,251.00	\$15,251.00	\$0.00	\$15,251.00	PCR	Exempt

Macquarie River West Bank Drainage Division

2.4 – Victoria Street Drain	\$14,569.00	\$14,569.00	\$0.00	\$14,569.00	PCR	Exempt
2.5 – Alfred Street Drain	\$4,712.00	\$4,712.00	\$0.00	\$4,712.00	PCR	Exempt

Keswick Drainage Division

3.1 – Keswick Trunk Drainage Scheme – Per Lot	\$4,018.00	\$4,018.00	\$0.00	\$4,018.00	PCR	Exempt
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Name	Year 15/16	Year 16/17		Pricing Policy	GST Status
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST		

Troy Creek Drainage Division

4.1 – Troy Creek Trunk Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.3 – North Dubbo Drainage Scheme	\$27,430.00	\$27,430.00	\$0.00	\$27,430.00	PCR	Exempt
4.4 – Samuels Estate Drainage	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.5 – Moffat Estate Drainage	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.6 – Purvis Lane Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.7 – "Yarrandale" Future Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.8 – Merrilea Lane Drainage	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.1 – Racecourse Drainage Scheme – per lot	\$785.00	\$785.00	\$0.00	\$785.00	PCR	Exempt
4.1 – Racecourse Drainage Scheme – per hectare	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.11 – Ballimore Park Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.12 – Boogadah West Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.13 – St Georges Terrace Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.14 – Pine Knoll Drainage	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.15 – Stage 9 Outfall	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.16 – Sheraton Meadows Trunk Drainage	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.17 – Kentucky Court	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.18 – Boogadah East Drainage Scheme	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt
4.19 – Pontil Outfall	\$8,900.00	\$8,900.00	\$0.00	\$8,900.00	PCR	Exempt

South West Dubbo Drainage Division

6.1 – Leavers Street Outfall	\$3,487.00	\$3,487.00	\$0.00	\$3,487.00	PCR	Exempt
6.2 – East Delroy Outfall	\$3,472.00	\$3,472.00	\$0.00	\$3,472.00	PCR	Exempt
6.3 – West Delroy Outfall	\$3,936.00	\$3,936.00	\$0.00	\$3,936.00	PCR	Exempt

Stormwater Drainage Annual Charge (S501)

Annual charge to finance the provision of and operation and maintenance of catchment management facilities

Annual Fee

Per rateable parcel within the defined "urban" area	\$88.67	\$90.27	\$0.00	\$90.27	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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4.02 – RURAL FIRE SERVICE & EMERGENCY RESPONSE

Meeting Room Hire

Charge for user of meeting room facilities

Depot Rd Training Room

per half day – minimum charge	\$84.00	\$79.09	\$7.91	\$87.00	MB	10%
per day	\$145.00	\$136.36	\$13.64	\$150.00	MB	10%

Training Rooms – RFS Fire Control Centre, Airport

per room, per half day (Minimum Charge)	\$84.00	\$79.09	\$7.91	\$87.00	MB	10%
per room, per full day	\$145.00	\$136.36	\$13.64	\$150.00	MB	10%
All three (3) rooms together, per half day	\$190.00	\$177.27	\$17.73	\$195.00	MB	10%
All three (3) rooms together, per full day	\$275.00	\$256.36	\$25.64	\$282.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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5.01 – DUBBO REGIONAL LIVESTOCK MARKETS

Fees

Fees to provide funds sufficient to cover the operational and maintenance expenses and capital improvement requirements at the Livestock Markets and return a dividend to Council.

Yard Dues

Cattle per head includes weighing where applicable	\$8.35	\$7.78	\$0.78	\$8.56	IS	10%
Bobby calves – per head (up to 80kg live weight)	\$2.25	\$2.10	\$0.21	\$2.31	IS	10%
Sheep – per head	\$0.80	\$0.75	\$0.08	\$0.83	IS	10%
Stud Cattle – per head in ring	\$14.60	\$13.60	\$1.36	\$14.96	IS	10%
Goats – Commercial – per head	\$1.30	\$1.21	\$0.12	\$1.33	IS	10%
Goats – Stud – per head	\$20.55	\$19.15	\$1.92	\$21.07	IS	10%
EU Accredited Cattle per head	\$0.00	\$8.17	\$0.82	\$8.99	IS	10%

Agents License Fee

Cattle per head	\$0.96	\$0.89	\$0.09	\$0.98	IS	10%
Bobby calves per head	\$0.30	\$0.28	\$0.03	\$0.31	IS	10%
Sheep per head	\$0.35	\$0.33	\$0.03	\$0.36	IS	10%
Goats per head	\$0.50	\$0.46	\$0.05	\$0.51	IS	10%
EU Accredited Cattle per head	\$0.00	\$0.93	\$0.09	\$1.02	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Other Charges

Miscellaneous Charges

Cancellation of Sale (Per Agent Involved)	\$163.70	\$152.54	\$15.25	\$167.79	IS	10%
Truck Parking Fee (Non-Livestock Vehicles – per night)	\$60.00	\$55.91	\$5.59	\$61.50	IS	10%
Travelling Stock Charge	\$2.00	\$1.87	\$0.19	\$2.06	IS	10%
Pending Council Resolution						
Travelling Stock Charge after 7th Day	\$0.00	\$2.78	\$0.28	\$3.06	IS	10%
Tagging Fees – Sheep	\$2.00	\$1.87	\$0.19	\$2.06	IS	10%

Sundry Items

minimum per item	\$0.61	\$0.56	\$0.06	\$0.62	IS	10%
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Destruction & Disposal Fees

Large stock – per head	\$46.81	\$43.64	\$4.36	\$48.00	IS	10%
Small stock – per head	\$9.55	\$9.09	\$0.91	\$10.00	IS	10%
Dead large stock – per head	\$25.95	\$24.09	\$2.41	\$26.50	IS	10%
Dead small stock – per head	\$7.45	\$6.94	\$0.69	\$7.63	IS	10%

Truck Wash Charges

Regular Large Vehicles (per minute)	\$0.61	\$0.56	\$0.06	\$0.62	IS	10%
Casual Wash (2 hours)	\$74.50	\$69.42	\$6.94	\$76.36	IS	10%
Key Acquisition (per key)	\$48.00	\$45.00	\$4.50	\$49.50	IS	10%

Feed Licences

CPI increase calculated per annum

Licence fee to feed stock at the DRLM	\$5,610.00	\$5,750.25	\$0.00	\$5,750.25	IS	Exempt
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Impounding Fees

Droving Fees – per hour	\$44.45	\$45.56	\$0.00	\$45.56	IS	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Maintenance Fees per animal per day

Horse	\$14.50	\$14.86	\$0.00	\$14.86	IS	Exempt
Cattle	\$14.50	\$14.86	\$0.00	\$14.86	IS	Exempt
Sheep	\$1.45	\$1.49	\$0.00	\$1.49	IS	Exempt
Goats	\$1.45	\$1.49	\$0.00	\$1.49	IS	Exempt

Release Fees

first incident	\$33.80	\$34.64	\$0.00	\$34.64	IS	Exempt
second and subsequent incidences	\$86.95	\$89.12	\$0.00	\$89.12	IS	Exempt

Infringement Fees

Fine to deter saleyard users from feeding the livestock in the selling pens. In accordance with Clause 2(c)(i) of the Saleyards Regulations.

Non Compliance with Saleyards Regulations Clause 2(c)(i)

per infringement	\$250.00	\$250.00	\$0.00	\$250.00	IS	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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5.02 – AIRPORT

Airport Passenger Fees

Council provides for a period of 12 months, a passenger fee subsidy for flights other than Dubbo/Sydney, Dubbo/Brisbane, Dubbo/Melbourne and Dubbo/Broken Hill, Dubbo/Cobar routes by reducing such fees from \$14.70 per person per movement to a zero amount per person, per movement to develop new routes, noting further that a security screening fee will be applicable as per Council's adopted Policy.

Based on CPI increase

Jetgo

per passenger (Dubbo/Brisbane)	\$0.00	\$13.36	\$1.34	\$14.70	IS	10%
Landing Fee Holiday expires and charges apply from 20/7/2016						
per passenger (Dubbo/Melbourne)	\$0.00	\$13.36	\$1.34	\$14.70	IS	10%
Landing Fee Holiday expires and charges apply from 29/10/2016						

Qantaslink

per passenger (Dubbo/Sydney)	\$14.30	\$13.36	\$1.34	\$14.70	IS	10%
per passenger (Dubbo/Sydney) > 75,000 pax	\$7.15	\$6.68	\$0.67	\$7.35	IS	10%

REX/Airlink

per passenger (Dubbo/Sydney)	\$14.30	\$13.36	\$1.34	\$14.70	IS	10%
per passenger (Dubbo/Sydney) >75,000 pax	\$7.15	\$6.68	\$0.67	\$7.35	IS	10%

Air Link

per passenger.(Dubbo/West.Ports & charter)	\$3.05	\$2.86	\$0.29	\$3.15	IS	10%
Non RPT Flights except Training Flights – per tonne or part thereof of a maximum take off weight						

Non RPT flights

Except Training Flights – per tonne or part thereof of a maximum take off weight

AVGAS	\$11.45	\$10.68	\$1.07	\$11.75	IS	10%
AVTUR	\$11.45	\$10.68	\$1.07	\$11.75	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Training Flights

Per tonne or Part thereof of maximum take off weight

per tonne or part thereof of maximum take off weight	\$11.45	\$10.68	\$1.07	\$11.75	IS	10%
A minimum charge of two landings per month Four touch and go landings count as one movement						

Meeting Room Hire

Charge for use of meeting room facilities.

Terminal Meeting Room

Less than four (4) hours (Minimum Charge)	\$84.00	\$79.09	\$7.91	\$87.00	IS	10%
per day	\$150.00	\$136.36	\$13.64	\$150.00	IS	10%

Parking Fees

Charge for use of security carpark.

Public Parking Fees

No Fees applicable

Security Parking Fees

per day (or part thereof)	\$9.50	\$8.64	\$0.86	\$9.50	IS	10%
per week (7th day free)	\$57.00	\$51.82	\$5.18	\$57.00	IS	10%
Lost Ticket Fee	\$0.00	\$109.09	\$10.91	\$120.00	IS	10%

Passenger and Checked Baggage Screening

Fees to provide funds to cover the cost of engaging a contractor to undertake passenger and checked baggage screening at the Airport.

RPT Flights	Full cost recovery of contractors' charges – Invoiced monthly			FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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5.04 – PROPERTY DEVELOPMENT

Land Selling Price

Price set to cover ongoing development costs and return a dividend to Council.

Land Releases (Residential & Industrial)

Residential	Price set by Council per release	IS	10%
Industrial	Price set by Council per release	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy GST Status
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5.05 – DUBBO CITY HOLIDAY PARK

Fees to provide funds sufficient to cover the operational and maintenance expenses and capital improvements requirements at the Caravan Park and return a dividend to Council.

Dynamic Pricing enables Park Management to discount the listed accommodation prices by up to 30% to account for variations in supply and demand.

Tariff Terms & Conditions:

- All Cabins & Motel Units are based on 2 adults and 2 children. Sites are based on 2 adults.
- 7th night free on all Accommodation and sites in low season
- Corporate rate is 10% discount
- Minimum night stays at Managers discretion (Easter Public Holidays / Christmas/New Years Holidays)
- Top Tourist Discount 10% up to \$30 per stay
- One discount per customer per stay
- No bookings can extend past 70 days
- All Rooms serviced on 7th night of booking at no extra charge
- A minimum deposit of 1 nights stay is required to confirm a booking

Dubbo City Holiday Park Cancellation and Refund Policy

Refunds of deposits and fees paid are only available from the Park under the following circumstances:

Notice given at least 15 days before check-in:

Where at least 15 days notice of full or park cancellation has been given a full refund will apply.

Notice given between 14 days 72 hours before check-in:

Where notice has been given between 14 days and 72 hours prior to check-in a 50% refund of all site fees/deposit paid will be given.

Notice given less than 72 hours before check-in:

Where notice is given less than 72 hours prior to check-in, no refund will be given.

An additional administration fee of \$30 will be deducted from all refunds made by cheque.

'No shows; and cancellations after check-in, forfeit all fees paid. If after arrival guests are dissatisfied with any aspect of their accommodation and decide to terminate their stay, the amount refunded, if any, will be at the discretion of management. The Park reserves the right to cancel bookings for 'no shows'.

Refunds will only be given in regard to the above conditions. Refunds will not be given if guests simply changed their mind, their circumstances change, choose wrong accommodation or due to weather conditions (except in the case of the emergency services evacuating the Park).

NB. Mid/peak season – where minimum booking stays are required not refunds will be made when the bookings open to shorter stays.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Unpowered Caravan Site – Seniors

Conditions:
– must hold Seniors Card and Top Tourist Card.
– maximum stay of 2 nights in any 7 day period.

All Seasons	\$0.00	\$13.64	\$1.36	\$15.00	IS	10%
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Additional Guest Charges

Cabins & Motel Units – additional guests (all seasons)

– per day	\$0.00	\$9.09	\$0.91	\$10.00	IS	10%
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Sites – Additional Adults (all seasons)

– per day	\$0.00	\$9.09	\$0.91	\$10.00	IS	10%
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Sites – Additional Child (all seasons)

– per day	\$0.00	\$4.55	\$0.45	\$5.00	IS	10%
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Powered Site

Caravan Site per Night including Electricity

Low Season – 2 Adults

2 Adults	\$35.00	\$32.73	\$3.27	\$36.00	IS	10%
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Mid Season – 2 Adults

2 Adults	\$37.00	\$34.55	\$3.45	\$38.00	IS	10%
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High Season – 2 Adults

2 Adults	\$40.00	\$37.27	\$3.73	\$41.00	IS	10%
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Drive-thru site

Low Season – 2 Adults

2 Adults	\$37.00	\$41.82	\$4.18	\$46.00	IS	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Mid Season – 2 Adults						
2 Adults	\$39.00	\$47.27	\$4.73	\$52.00	IS	10%
High Season – 2 Adults						
2 Adults	\$42.00	\$52.27	\$5.23	\$57.50	IS	10%
Unpowered Sites						
Low Season – 2 Adults						
2 Adults	\$30.00	\$27.27	\$2.73	\$30.00	IS	10%
Mid Season – 2 Adults						
2 Adults	\$30.00	\$29.09	\$2.91	\$32.00	IS	10%
High Season – 2 Adults						
2 Adults	\$35.00	\$31.82	\$3.18	\$35.00	IS	10%
Ensuite site						
Low Season – 2 Adults						
2 Adults	\$50.00	\$52.73	\$5.27	\$58.00	IS	10%
Mid Season – 2 Adults						
2 Adults	\$53.00	\$57.27	\$5.73	\$63.00	IS	10%
High Season – 2 Adults						
2 Adults	\$57.00	\$62.73	\$6.27	\$69.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Deluxe Cabin (4.0 Star)						
(Linen provided to occupied beds)						
Low Season – 2 Adults 2 Children						
Nightly (Sunday – Thursday)	\$149.00	\$167.27	\$16.73	\$184.00	IS	10%
Nightly (Friday – Saturday)	\$152.00	\$172.73	\$17.27	\$190.00	IS	10%
Mid Season – 2 Adults 2 Children						
Nightly (Sunday – Thursday)	\$154.00	\$172.73	\$17.27	\$190.00	IS	10%
Nightly (Friday – Saturday)	\$157.00	\$177.27	\$17.73	\$195.00	IS	10%
High Season – 2 Adults 2 Children						
Nightly (Sunday – Thursday)	\$178.00	\$190.91	\$19.09	\$210.00	IS	10%
Nightly (Friday – Saturday)	\$178.00	\$190.91	\$19.09	\$210.00	IS	10%
Family Budget Cabin (3.5 star)						
(Linen provided to all occupied beds)						
Low Season – 2 Adults, 2 Children						
Nightly (Sunday – Thursday)	\$128.00	\$140.91	\$14.09	\$155.00	IS	10%
Nightly (Friday – Saturday)	\$130.00	\$145.45	\$14.55	\$160.00	IS	10%
Mid Season – 2 Adults, 2 Children						
Nightly (Sunday – Thursday)	\$132.00	\$145.45	\$14.55	\$160.00	IS	10%
Nightly (Friday – Saturday)	\$134.00	\$150.00	\$15.00	\$165.00	IS	10%
High Season – 2 Adults, 2 Children						
Nightly (Sunday – Thursday)	\$160.00	\$168.18	\$16.82	\$185.00	IS	10%
Nightly (Friday – Saturday)	\$160.00	\$168.18	\$16.82	\$185.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Family Accommodation Units Fees – Motel Style Self Contained Units

(Linen provided to all occupied beds)

Fees will be the same as for studio cabins when studio cabins are fully occupied.

Low Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$125.00	\$136.36	\$13.64	\$150.00	IS	10%
Nightly (Friday – Saturday)	\$130.00	\$140.91	\$14.09	\$155.00	IS	10%

Mid Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$130.00	\$140.91	\$14.09	\$155.00	IS	10%
Nightly (Friday – Saturday)	\$135.00	\$145.45	\$14.55	\$160.00	IS	10%

High Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$160.00	\$175.45	\$17.55	\$193.00	IS	10%
Nightly (Friday – Saturday)	\$160.00	\$175.45	\$17.55	\$193.00	IS	10%

Family Accommodation Units Fees – Studio Cabins

(Linen provided to all occupied beds)

Low Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$113.00	\$118.18	\$11.82	\$130.00	IS	10%
Nightly (Friday – Saturday)	\$115.01	\$122.73	\$12.27	\$135.00	IS	10%

Mid Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$118.00	\$122.73	\$12.27	\$135.00	IS	10%
Nightly (Friday – Saturday)	\$120.00	\$127.27	\$12.73	\$140.00	IS	10%

High Season – 2 Adults 2 Children

Nightly (Sunday – Thursday)	\$140.00	\$161.82	\$16.18	\$178.00	IS	10%
Nightly (Friday – Saturday)	\$140.00	\$161.82	\$16.18	\$178.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Miscellaneous Charges

other charges

Linen pack with Sheets and towel available – per bed	\$8.00	\$7.27	\$0.73	\$8.00	IS	10%
Washing Machine & Dryer	\$4.00	\$3.64	\$0.36	\$4.00	IS	10%
Additional Bed	\$15.00	\$13.64	\$1.36	\$15.00	IS	10%
Cabin Service Clean upon Customer Request	\$50.00	\$45.45	\$4.55	\$50.00	IS	10%
Dump Point Fee – Disposal of liquid waste (non park guests)	\$10.00	\$4.55	\$0.45	\$5.00	IS	10%
Showers – Non Park Patrons/per person	\$10.00	\$9.09	\$0.91	\$10.00	IS	10%
Late Departure Fee til 2.00pm			50% of Base Fee		IS	10%

Pet Friendly Cabins (when pets are staying) – per night – per cabin

first night	\$30.00	\$27.27	\$2.73	\$30.00	IS	10%
each night thereafter – per pet – per night	\$10.00	\$9.09	\$0.91	\$10.00	IS	10%

Bike Hire Charges

per (two) 2 hours	\$10.00	\$9.09	\$0.91	\$10.00	IS	10%
per day	\$15.00	\$13.64	\$1.36	\$15.00	IS	10%
per Family (2 Adults, 2 Children)	\$50.00	\$45.45	\$4.55	\$50.00	IS	10%
Extras – per baby seat, tag-along, kiddie trailer	\$10.00	\$9.09	\$0.91	\$10.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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5.06 – CITY MARKETING & COMMUNICATIONS

Web Advertising (Listing)

Fee to offset Website maintenance charges including base tile design.

Dubbo City Promotions Partner

per twelve (12) months	\$0.00	\$375.00	\$37.50	\$412.50	IS	10%
Less than 3 month partnership	\$100.00	\$174.55	\$17.45	\$192.00	IS	10%

Trading Stock

Fee to recover cost of providing service.

Souvenir Sales				Cost + Margin	IS	10%
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Central Reservation Service

Fee to recover cost of providing service.

Charges

Accommodation		12.5% of value of accomod–ation			IS	10%
Registrations		Price negotiated upon application			IS	10%
Ticketing		Price negotiated upon application			IS	10%

Other Charges

Collaborative Campaigns

Fee based on individual Campaign.

Industry Buy–In		Price negotiated upon application			IS	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Dubbo City Guide

Fee to offset cost of administering service.
No charge for not-for-profit organisations.

Dubbo City Guide			Price negotiated upon application		IS	10%
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Partnership Program (per twelve (12) months)

Partnership agreements may be pro-rated if a partner buys in to the City Guide (which is produced every eighteen (18) months)

Tourism Partner	\$350.00		\$360.00	\$36.00	\$396.00	IS	10%
Partner additional listing	\$75.00		\$80.00	\$8.00	\$88.00	IS	10%
Brochure Display	\$75.00		\$80.00	\$8.00	\$88.00	IS	10%
Business Partner	\$350.00		\$360.00	\$36.00	\$396.00	IS	10%
Regional Partner	\$500.01		\$520.00	\$52.00	\$572.00	IS	10%
Regional Brochure	\$150.00		\$150.00	\$15.00	\$165.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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5.07 – DUBBO SHOWGROUND

Rentals/Licences

Dubbo Harness Racing Club

Dubbo Harness Racing Club have own sinking funds for lights infrastructure maintenance

Subject to Licence Agreement	\$15,079.00	\$14,050.88	\$1,405.09	\$15,455.97	IS	10%
CPI indexed to Sydney "All Groups" (ABS 6401.0). Anniversary date is 1 July each year.						
Race Meetings in excess of 16. CPI indexed (Sydney all groups)	\$955.00	\$890.00	\$89.00	\$979.00	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC)			IS	10%
Bore water Charges – KI	\$0.38	\$0.36	\$0.04	\$0.40	IS	10%

Dubbo Show Society

As per Council resolution March 2015.

Office and Storage	\$2,087.09	\$1,944.78	\$194.48	\$2,139.26	IS	10%
Market Days (each occasion)	\$272.14	\$253.59	\$25.36	\$278.95	IS	10%
Annual Dubbo Show Base charge	\$2,050.00	\$1,910.23	\$191.02	\$2,101.25	IS	10%
Annual Dubbo Show Gate Takings (per paying attendee)	\$0.62	\$0.57	\$0.06	\$0.63	IS	10%
Annual Dubbo Show Commercial site Rental (excluding Side Show Alley)		3% of commercial site fees			IS	10%
Boardy's Bar (Licence Agreement)	\$2,058.02	\$1,917.70	\$191.77	\$2,109.47	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC)			IS	10%

Dubbo Poultry Club

Subject to Licence Agreement	\$431.00	\$401.62	\$40.16	\$441.78	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50%			PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
<i>Model Railway Shed</i>						
Subject to Licence Agreement CPI indexed on anniversary of 1 July	\$2,477.00	\$2,308.12	\$230.81	\$2,538.93	IS	10%
Casual Light/Power Use Charges		Casual Light/Power Use Charges			IS	10%
<i>Orana Equestrian Club</i>						
Subject to Licence Agreement for Office & Storage space Annual fee paid quarterly in advance.	\$225.01	\$209.66	\$20.97	\$230.63	IS	10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50%			IS	10%
<i>Australian Nursery Industry Association</i>						
per occasion	\$300.00	\$280.00	\$28.00	\$308.00	IS	10%
Pavilion/Complex Hire Community (Not for Profit)						
<i>Main Selling Complex</i>						
Expo Pavilion (per day)	\$440.00	\$410.00	\$41.00	\$451.00	PCR	10%
Ewen MacInnes Pavilion (per day)	\$495.00	\$461.82	\$46.18	\$508.00	PCR	10%
<i>Cattle Shed (120 led cattle capacity)</i>						
per day	\$495.00	\$461.82	\$46.18	\$508.00	PCR	10%
<i>Centenary Pavilion</i>						
per day	\$435.00	\$405.45	\$40.55	\$446.00	PCR	10%
<i>Ray Clark Pavilion</i>						
per day	\$440.00	\$410.00	\$41.00	\$451.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
<i>Allan Morris Pavilion</i>					
half complex per day	\$275.00	\$256.36	\$25.64	\$282.00	PCR 10%
whole complex per day	\$550.00	\$512.73	\$51.27	\$564.00	PCR 10%
<i>Heritage Grandstand Memorial</i>					
Casual User up to 4 hours	\$27.01	\$25.45	\$2.55	\$28.00	PCR 10%
<i>Orana Equestrian Centre</i>					
per day/Orana Equestrian Club	\$79.00	\$73.64	\$7.36	\$81.00	PCR 10%
OEC Club days only					
Drag OEC sand surfaces (each weekend occasion)	\$79.00	\$73.64	\$7.36	\$81.00	PCR 10%
Surface dragged prior to booking					
per day/Community group	\$275.00	\$256.36	\$25.64	\$282.00	PCR 10%
Drag OEC sand surfaces (each occasion) – per week day	\$74.00	\$69.09	\$6.91	\$76.00	PCR 10%
Casual Light/Power Use Charges		Net Metered Cost (NMC) + 50%			PCR 10%
<i>Woolpack Function Centre Hire Fees</i>					
Full day (whole Centre excluding Kitchen)	\$275.00	\$272.73	\$27.27	\$300.00	PCR 10%
Fee includes equipment hire (smart board, tables & chairs etc)					
Kitchen	\$165.00	\$163.64	\$16.36	\$180.00	PCR 10%
Fee includes equipment hire (cutlery, crockery, urn, bain marie)					
Bar minimum 2hrs/min sales deposit or part thereof	\$550.00	\$545.45	\$54.55	\$600.00	PCR 10%
Refundable Bond (if required)	\$300.00	\$300.00	\$0.00	\$300.00	PCR Exempt
Offices	\$36.00	\$33.64	\$3.36	\$37.00	PCR 10%
Note: When hiring offices or Agents Rooms, there is no access to Woolpack Function Centre including the amenities and an additional charge for equipment hire.					
Agents Room	\$70.00	\$72.73	\$7.27	\$80.00	PCR 10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Main Arena						
High impact events (eg Polo) – per day	\$2,335.00	\$2,176.36	\$217.64	\$2,394.00	PCR	10%
Low impact events (eg Static Motor Show) – per day	\$1,060.00	\$988.18	\$98.82	\$1,087.00	PCR	10%
Refundable Bond (if required)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	PCR	Exempt
Casual Light/Power Use Charges		Net Metered Charge (NMC)			PCR	10%
Dog/Cat shows						
Unimproved site no set up per day	\$160.00	\$149.09	\$14.91	\$164.00	PCR	10%
per animal for the event	\$0.36	\$0.34	\$0.03	\$0.37	PCR	10%
Camping/Accommodation per site	\$21.00	\$20.00	\$2.00	\$22.00	PCR	10%
Pavilion/Complex Hire Commercial Event						
Note: For events involving livestock, add set-up charges						
Main Selling Complex						
Expo Pavilion (per day)	\$600.00	\$559.09	\$55.91	\$615.00	PCR	10%
Ewen MacInnes Pavilion (per day)	\$715.00	\$666.36	\$66.64	\$733.00	PCR	10%
Cattle Shed (120 led cattle capacity)						
per day	\$715.00	\$666.36	\$66.64	\$733.00	PCR	10%
Centenary Pavilion						
per day	\$535.00	\$499.09	\$49.91	\$549.00	PCR	10%
Ray Clark Pavilion						
per day	\$605.00	\$564.55	\$56.45	\$621.00	PCR	10%
Allan Morris Pavilion						
half complex per day	\$316.00	\$256.36	\$25.64	\$282.00	PCR	10%
whole complex per day	\$550.00	\$512.73	\$51.27	\$564.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
<i>Heritage Grandstand Memorial</i>						
Casual User up to 4 hours	\$27.01	\$25.45	\$2.55	\$28.00	PCR	10%
<i>Orana Equestrian Centre</i>						
per day/Commercial group	\$605.00	\$564.55	\$56.45	\$621.00	PCR	10%
Drag OEC sand surfaces (each occasion) week days only	\$74.00	\$69.09	\$6.91	\$76.00	PCR	10%
<i>Woolpack Function Centre</i>						
Full day	\$550.00	\$512.73	\$51.27	\$564.00	PCR	10%
Kitchen	\$165.00	\$163.64	\$16.36	\$180.00	PCR	10%
Bar staff minimum 3hrs/min sales deposit or part thereof	\$555.01	\$545.45	\$54.55	\$600.00	PCR	10%
Liquor Licence requires service by showground staff.						
Offices	\$36.00	\$33.64	\$3.36	\$37.00	PCR	10%
When hiring offices or agents room, there is no access to Woolpack Function Centre and an additional charge for equipment hire.						
Agents Room	\$67.00	\$62.73	\$6.27	\$69.00	PCR	10%
Refundable Bond (if required)	\$300.00	\$300.00	\$0.00	\$300.00	PCR	Exempt
<i>Main Arena</i>						
Note: for events involving livestock, add set-up charges						
High impact events (eg Motorcross/Polo) – per day	\$5,894.00	\$5,492.73	\$549.27	\$6,042.00	PCR	10%
plus per head attendee	\$0.87	\$0.81	\$0.08	\$0.89	PCR	10%
Low impact events (eg Static Motor Show) – per day	\$2,316.50	\$2,158.59	\$215.86	\$2,374.45	PCR	10%
plus per head attendee	\$0.87	\$0.81	\$0.08	\$0.89	PCR	10%
Refundable Bond (if required)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	PCR	Exempt
Casual Light/Power Use Charges			Net Metered Charge		PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Equipment and Consumables

Rubbish removal (per skip bin) will be charged at cost, PA System can be arranged and will be charged at cost

Note: Bedding and sawdust can be sourced in 100m3 loads only and is invoiced at cost. There is no additional charge for the bedding to put in 1 bucket load in stable/pen, or source own bedding.

Additional Amenity Cleaning

per block – per clean	\$0.00	\$72.73	\$7.27	\$80.00	IS	10%
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Horse Events

per stable set up, Day 1 (excludes straw)	\$33.00	\$31.82	\$3.18	\$35.00	PCR	10%
per stable per day additional	\$8.50	\$8.18	\$0.82	\$9.00	PCR	10%
stables erected – taken as is	\$21.00	\$20.00	\$2.00	\$22.00	PCR	10%

Sheep Pens

per pen set up, Day 1 (excludes straw)	\$12.50	\$11.82	\$1.18	\$13.00	PCR	10%
per additional day	\$8.50	\$7.95	\$0.80	\$8.75	PCR	10%
Selling Catwalks – (cost per head)	\$5.50	\$5.14	\$0.51	\$5.65	PCR	10%

Led Cattle Events

per pen set up, Day 1 (excludes sawdust)	\$27.01	\$25.45	\$2.55	\$28.00	PCR	10%
per additional day	\$8.50	\$8.18	\$0.82	\$9.00	PCR	10%

Offsite Hire of Showground Assets

Portable Amenities Facility Only (Hirer needs to organise own plumbing, tanks & tank pump out & transport) – per day	\$0.00	\$300.00	\$30.00	\$330.00	PCR	10%
Replacement/Damaged Panels	\$0.00	\$54.55	\$5.45	\$60.00	PCR	10%
Damaged Panels will incur replacement fees						
Portable Seating Modules	\$60.00	\$55.91	\$5.59	\$61.50	PCR	10%
Cattle Panels – per day	\$7.00	\$7.27	\$0.73	\$8.00	PCR	10%
Horse Panel – per day	\$7.00	\$7.27	\$0.73	\$8.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Onsite Hire of Showground Assets

Discounts apply where events coincide

Artificial Grass Surface & Fencing – 5 rolls	\$1,240.00	\$1,155.45	\$115.55	\$1,271.00	FCR	10%
Artificial Grass Surface & Fencing – 10 rolls	\$2,484.00	\$2,315.45	\$231.55	\$2,547.00	FCR	10%
Portable Seating Modules (Grandstands)	\$60.00	\$56.36	\$5.64	\$62.00	FCR	10%
Lunging Ring (10m circle)	\$42.00	\$40.00	\$4.00	\$44.00	FCR	10%
Lunging Ring (20m circle)	\$84.00	\$79.09	\$7.91	\$87.00	FCR	10%
Selling Ring (Sheep Panels)	\$53.00	\$50.00	\$5.00	\$55.00	FCR	10%
Selling Ring (Cattle Panels)	\$158.00	\$147.27	\$14.73	\$162.00	FCR	10%
Cattle Ties (Drum Only)	\$22.00	\$20.91	\$2.09	\$23.00	FCR	10%
Cattle Ties (Drum and Panels)	\$42.00	\$40.00	\$4.00	\$44.00	FCR	10%
Cattle Crush (per event)	\$40.00	\$45.45	\$4.55	\$50.00	FCR	10%
Portable loading ramp (per event)	\$40.00	\$45.45	\$4.55	\$50.00	FCR	10%

Overnight Stable Hire

per stable/per night	\$20.00	\$18.18	\$1.82	\$20.00	FCR	10%
Camping per site/per night (In association with overnight stabling)	\$21.00	\$18.18	\$1.82	\$20.00	FCR	10%

Commercial Activities/Trade Sites

Commercial sites set up in conjunction with any event

Sites requiring panelling to form 3 sides of module (Subject to availability)(cattle panels only)

Type A (3m x 3m)

per 1st day	\$33.00	\$30.91	\$3.09	\$34.00	PCR	10%
per additional day	\$12.00	\$11.36	\$1.14	\$12.50	PCR	10%

Type B (3m x 6m)

per 1st day	\$43.00	\$40.45	\$4.05	\$44.50	PCR	10%
per additional day	\$14.00	\$13.18	\$1.32	\$14.50	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Type C (3m x 9m)						
per 1st day	\$55.00	\$51.36	\$5.14	\$56.50	PCR	10%
per additional day	\$17.00	\$15.91	\$1.59	\$17.50	PCR	10%
Grassed Areas (Unimproved) – Refer to Dubbo Showground Site Map						
Site 1	\$108.00	\$100.91	\$10.09	\$111.00	PCR	10%
Site 6	\$64.00	\$60.00	\$6.00	\$66.00	PCR	10%
Site 9	\$64.00	\$60.00	\$6.00	\$66.00	PCR	10%
Site 11	\$160.00	\$149.09	\$14.91	\$164.00	PCR	10%
Site 12	\$64.00	\$60.00	\$6.00	\$66.00	PCR	10%
Site 13	\$84.00	\$79.09	\$7.91	\$87.00	PCR	10%
Site 16	\$210.00	\$196.36	\$19.64	\$216.00	PCR	10%
Side Show Alley (Crusher Dust)	\$210.00	\$196.36	\$19.64	\$216.00	PCR	10%
Circuses and Big Top Events						
site fee on Days of no performance	\$330.00	\$308.18	\$30.82	\$339.00	PCR	10%
per head attendance on performance Days	\$1.80	\$1.68	\$0.17	\$1.85	PCR	10%
Casual Light/Power Use Charges		Net Metered Charge (NMC)+ 50%			PCR	10%
Major Events (Trade Expos) – Commercial						
per head	\$1.80	\$1.68	\$0.17	\$1.85	PCR	10%
Casual Light/Power Use Charges		Net Metered Charge (NMC)+ 50%			PCR	10%
Pavilion hire fees, grounds hire fees, and equipment and consumable costs apply. These costs are reduced by the per head attendance fee generated. If attendance fees are less than the facilities hire fees, the Hirer will also be invoiced for the difference. eg if facilities hire fees are \$5,000 and 2,500 people attend the event (2,500 x \$1.65 = \$4,125) the Hirer will receive an additional invoice for the \$875 shortfall.						

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Emergency Management Accommodation

Campsites

per person	\$9.00	\$8.64	\$0.86	\$9.50	PCR	10%
Truck – Medium	\$8.00	\$7.73	\$0.77	\$8.50	PCR	10%
Truck – Heavy	\$10.00	\$9.55	\$0.95	\$10.50	PCR	10%

Centenary Pavilion

(Camping fees do not apply, Parking Fees apply)

per day	\$215.00	\$200.91	\$20.09	\$221.00	PCR	10%
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Ray Clarke Pavilion

(Camping fees do not apply, Parking Fees apply)

per day	\$245.00	\$229.09	\$22.91	\$252.00	PCR	10%
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MacInnes Pavilion

(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)

per day	\$485.00	\$452.73	\$45.27	\$498.00	PCR	10%
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Expo Pavilion

(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)

per day	\$435.00	\$405.45	\$40.55	\$446.00	PCR	10%
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MacInnes & Expo Pavilion Combined

(Camping and parking fees do not apply if vehicles and personnel are contained within the pavilion)

per day	\$755.00	\$703.64	\$70.36	\$774.00	PCR	10%
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Woolpack Function Centre & Kitchen

per day	\$435.00	\$405.45	\$40.55	\$446.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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General Manager's Delegation

General Manager delegated the authority to negotiate all fees relating to Function 5.7	General Manager delegated the authority to negotiate all fees relating to Function 5.7		PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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6.01 – ENVIRONMENT & HEALTH SERVICES

Testing Rural Domestic Water Supply Fee

Fee to cover the Costs Incurred by Council in having the tests carried out on behalf of residents (excluding Lab Charge)

Minimum

Single Sample (exclusive of lab charge)	\$132.00	\$136.00	\$0.00	\$136.00	FCR	Exempt
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Bacto Sample

each addit. Sample – exclusive of lab charge	\$30.00	\$31.00	\$0.00	\$31.00	FCR	Exempt
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Chemical Sample

each addit. Sample – exclusive of lab charge	\$30.00	\$31.00	\$0.00	\$31.00	FCR	Exempt
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Pesticide Sample

each addit. Sample – exclusive of lab charge	\$65.00	\$67.00	\$0.00	\$67.00	FCR	Exempt
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Itinerant Vendors/Roadside Traders Approval Application Fee (Sec 68)

Approval Renewal to also be paid with initial application

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per Application

base fee	\$155.00	\$160.00	\$0.00	\$160.00	FCR	Exempt
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Itinerant Vendors – Site Approval/Approval Renewal

per Site Rental per month or part thereof	\$200.00	\$205.00	\$0.00	\$205.00	FCR	Exempt
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per Site – Rental per year	\$435.00	\$446.00	\$0.00	\$446.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Waste Transport Approval Application Fee (including Kerbside Recyclable Collection Service Approval) (Sec 68)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per application	\$280.00	\$290.00	\$0.00	\$290.00	FCR	Exempt
Compliance Audit	\$140.00	\$145.00	\$0.00	\$145.00	FCR	Exempt

Waste Storage Container (Public Place) Approval (S68) – Bins in excess of 240Lt

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per Application	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Rental of Land – per month	\$745.00	\$764.00	\$0.00	\$764.00	FCR	Exempt

Street Trading Approval Application Fee (Roads Act)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per application	\$320.00	\$328.00	\$0.00	\$328.00	FCR	Exempt
Rent – per week	\$60.00	\$59.09	\$5.91	\$65.00	FCR	10%

Open House Sign Approval (Real Estate) (Roads Act) – Commercial Goods (Footpath/Road)

Fee to cover Costs associated with issuing an approval and ensuring Compliance

per Application	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
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Urban Salinity Data Access Licence

Fee to cover costs associated with maintenance database accessible to public.

Access Licence Fee

per year	\$114.00	\$117.00	\$0.00	\$117.00	FCR	Exempt
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Service of Notice Charge (POEO Act)

Charge to cover Administrative Costs associated with serving a Notice as legislated.

per notice served	\$506.00	\$506.00	\$0.00	\$506.00	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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6.02 – BUILDING & DEVELOPMENT SERVICES

ABS Building Statistics

ABS Building Statistics Charges

Charge to cover costs of providing details of statistics to applicants

per annum	\$176.00	\$181.00	\$0.00	\$181.00	FCR	Exempt
monthly	\$31.00	\$32.00	\$0.00	\$32.00	FCR	Exempt

Plan/Document Enquiry Administration Fee

Charge to cover Administrative Costs associated with providing copying service

per subpoena,

the first hour or part thereof Sec 608 LGAct	\$105.00	\$108.00	\$0.00	\$108.00	FCR	Exempt
each subsequent hour or part thereof Sec 608LGA	\$105.00	\$108.00	\$0.00	\$108.00	FCR	Exempt

photocopy charges

Black & White – A4 – Up to 10 copies	\$0.75	\$0.73	\$0.07	\$0.80	FCR	10%
Black & White – A4 – Over 10 copies – per copy	\$0.75	\$0.55	\$0.05	\$0.60	FCR	10%
Colour – A4 – Up to 10 copies – per copy	\$1.10	\$1.09	\$0.11	\$1.20	FCR	10%
Colour – A4 – Over 10 copies – per copy	\$0.75	\$0.91	\$0.09	\$1.00	FCR	10%

plan printer charges

A1 copies per copy	\$18.00	\$16.82	\$1.68	\$18.50	FCR	10%
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Application Scanning Charges

Charge to cover Administrative Costs associated with providing scanning service

Scanning Charges for Applications

per application– Class 10 & Minor Structures	\$15.00	\$15.00	\$0.00	\$15.00	FCR	Exempt
per application – All other Applications	\$30.00	\$40.00	\$0.00	\$40.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Advice on Public Documents Associated with DA's Fee

Fee to cover the cost of providing advice on the content of public documents contained within Land Use Application Files

Advice – Single Application File	\$21.50	\$22.50	\$0.00	\$22.50	FCR	Exempt
Advice – Multiple Application Files	\$72.00	\$74.00	\$0.00	\$74.00	FCR	Exempt

Road Naming Application Fee

Fee to cover administration costs relating to processing road naming applications

Application Fee	\$140.00	\$144.00	\$0.00	\$144.00	FCR	Exempt
Advertising Fee	\$200.00	\$205.00	\$0.00	\$205.00	FCR	Exempt
Gazettal Fee	\$67.00	\$69.00	\$0.00	\$69.00	FCR	Exempt

Stamping Additional Plans Fee (post consent)

Fee to cover costs of stamping additional plans

per set (up to five (5) plans)	\$57.00	\$58.50	\$0.00	\$58.50	FCR	Exempt
more than five (5) plans – per plan	\$18.00	\$18.50	\$0.00	\$18.50	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Fire Safety Compliance Fees – Fire & Rescue NSW Fees

Fees to cover costs imposed upon Council as Certifying Authority and/or PCA, by the F&R NSW.

Request for Final Fire Safety Report

Base Amount (Council Administration fee as the PCA for arranging paperwork, applications & inspections to obtain Report from F&RNSW)	\$260.00	\$267.00	\$0.00	\$267.00	FCR	Exempt
Fee to offset administrative costs of Council acting as PCA to facilitate obtaining of Report from F&R NSW – not covered by normal CC fees.						
Plus: – per Category 2 fire safety provision – minimum of 2 hours	\$180.00	\$180.00	\$0.00	\$180.00	S	Exempt
Plus: – initial inspection for first 2 hours	\$215.00	\$215.00	\$0.00	\$215.00	S	Exempt
Note: Fees associated with Initial & Final Fire Safety Report imposed upon receipt by Council, of the Fire & Rescue NSW invoices for such services. Fees prescribed under the Fire Brigades Regulation 2008. Any unspent amounts refundable to Applicant.						
Plus: – per additional hour or part of hour of the inspection (unspent amounts refundable)	\$200.00	\$200.00	\$0.00	\$200.00	S	Exempt
Plus: – reinspection for first 2 hours	\$430.00	\$430.00	\$0.00	\$430.00	S	Exempt
Plus: – per additional hour or part of hour of the reinspection (unspent amounts refundable)	\$200.00	\$200.00	\$0.00	\$200.00	S	Exempt

Fire Safety Meeting with Fire & Rescue NSW

per Hour or part thereof	\$200.00	\$200.00	\$0.00	\$200.00	S	Exempt
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Meeting with Fire & Rescue NSW for Fire Engineering Brief

per Day or part thereof (unspent amount refundable)	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00	S	Exempt
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Request for Initial Fire Safety Report

Estimated cost of development

Up to \$250,000

Up to \$250,000	\$500.00	\$500.00	\$0.00	\$500.00	S	Exempt
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\$250,001 – \$500,000

Base Amount	\$500.00	\$500.00	\$0.00	\$500.00	S	Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$250,000	\$0.40	\$0.40	\$0.00	\$0.40	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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\$500,001 – \$1,000,000

Base Amount	\$600.00	\$600.00	\$0.00	\$600.00	S	Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$500,000	\$0.30	\$0.30	\$0.00	\$0.30	S	Exempt

\$1,000,001 – \$10,000,000

Base Amount	\$750.00	\$750.00	\$0.00	\$750.00	S	Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$1,000,000	\$0.20	\$0.20	\$0.00	\$0.20	S	Exempt

More than \$10,000,000

Base Amount	\$2,550.00	\$2,550.00	\$0.00	\$2,550.00	S	Exempt
Plus: – each \$1,000 (or part of \$1,000) which exceeds \$10,000,000	\$0.10	\$0.10	\$0.00	\$0.10	S	Exempt

Essential Fire Safety Compliance Inspection Fee

Fee to cover the cost of inspection and providing written report for auditing essential fire safety measure compliance

Inspection

per building – the first hour or part thereof	\$277.00	\$258.18	\$25.82	\$284.00	FCR	10%
each subsequent hour or part thereof:	\$277.00	\$258.18	\$25.82	\$284.00	FCR	10%

Audit Report

per Report (per hour)	\$198.00	\$184.55	\$18.45	\$203.00	FCR	10%
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Compliance Advice Fee

Fee to cover the cost of providing advice on the degree of conformity of a development with conditions of Development Consent

Application

per Development Application	\$125.00	\$129.00	\$0.00	\$129.00	FCR	Exempt
Plus – per Application (if Site Audit required)	\$170.00	\$186.00	\$0.00	\$186.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Providing Written Advice/Information Fee

Fee for providing service/ advice/ information including file research

Residential

per Letter	\$125.00	\$129.00	\$0.00	\$129.00	FCR	Exempt
Plus: – per Letter (if Site Audit required)	\$181.00	\$186.00	\$0.00	\$186.00	FCR	Exempt

Industrial/Commercial

per Letter	\$225.00	\$231.00	\$0.00	\$231.00	FCR	Exempt
Plus: – per Letter (if Site Audit required)	\$181.00	\$186.00	\$0.00	\$186.00	FCR	Exempt

Application for Access to Information

per Letter/per Property Request (within five (5) working days)	\$68.00	\$70.00	\$0.00	\$70.00	FCR	Exempt
Plus: – Urgency Fee per Letter (within 24 hours)	\$68.00	\$70.00	\$0.00	\$70.00	FCR	Exempt

Dwelling Entitlement Research/Investigation Fee

Fee to cover the cost of researching building entitlements of property and administration

Investigation Fee

per parcel	\$285.00	\$300.00	\$0.00	\$300.00	FCR	Exempt
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Special Consultations with Council Staff Charge

Charge to cover the costs of staff involved in consultations with developers/consultants

Consultation

per hour (consultation)	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%
per hour or part thereof (pre lodgement)	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%

Excluding single dwellings on single lots and minor structures

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Consultation Charge – Other Councils

Fee to cover costs associated with providing services to other councils.

Consultation

Environment & Health Services	\$181.01	\$168.18	\$16.82	\$185.00	FCR	10%
Building & Development Services	\$125.00	\$123.64	\$12.36	\$136.00	FCR	10%
Environmental Sustainability Services	\$132.00	\$123.64	\$12.36	\$136.00	FCR	10%
Environmental Support Services	\$100.00	\$93.64	\$9.36	\$103.00	FCR	10%
City Strategy Services	\$155.00	\$144.55	\$14.45	\$159.00	FCR	10%
Ranger Services	\$100.00	\$93.64	\$9.36	\$103.00	FCR	10%

Sec 88G Certificate Application Fee

(Under Conveyancing Act re: Public Positive Covenant)

Fee to cover Authorities costs associated with issuing Sec 88G Certificate including variation of 88B instrument where Council is empowered to vary or modify

per application	\$186.00	\$191.00	\$0.00	\$191.00	FCR	Exempt
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Sewer Drainage Diagram Drafting Fee

Fee to cover the cost of drafting sewer drainage diagrams

Residential Buildings

New Connections and Alterations to Existing– per dwelling/unit	\$200.00	\$187.27	\$18.73	\$206.00	FCR	10%
Alterations or Additions to Existing Dwelling or Associated Structure (with up to and including four (4) fixtures*)	\$118.00	\$110.00	\$11.00	\$121.00	FCR	10%

*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$206.00 fee applies

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Other Buildings

New Connections and Alterations to Existing including flat units/motels/semi detached dwellings/commercial and industrial developments

Base fee	\$238.00	\$221.82	\$22.18	\$244.00	FCR	10%
Plus: – Additional Fee for each Fixture – Alterations or Additions to Existing Structure (Up to and including four (4) fixtures*)	\$8.50	\$7.95	\$0.80	\$8.75	FCR	10%
Base fee	\$118.00	\$110.00	\$11.00	\$121.00	FCR	10%
Plus: – Additional Fee for each Fixture	\$8.50	\$7.95	\$0.80	\$8.75	FCR	10%

*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$244.00 Base Fee + additional \$8.50 fee per fixture applies Fixture includes WC, basin, shower, urinal, laundry tub etc

Sewer Drainage Diagram Copy Charge

Fee to cover cost of reproduction and copying

Copy of predrawn sewer drainage diagram/availability advice

per A4 Copy	\$36.00	\$37.00	\$0.00	\$37.00	FCR	Exempt
per A3 Copy	\$43.00	\$45.00	\$0.00	\$45.00	FCR	Exempt
per AO Copy	\$66.00	\$68.00	\$0.00	\$68.00	FCR	Exempt

Application for Approval to Connect Drainage Work to Council's Sewer Fee (Sec 68)

Fee to cover administrative costs associated with issuing the approval.

Residential – New Connection & Alterations

Single Dwellings or associated minor structures (swimming pools/garages etc)	\$98.00	\$100.00	\$0.00	\$100.00	FCR	GST Free
Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*)	\$52.00	\$54.00	\$0.00	\$54.00	FCR	GST Free

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Other Buildings – New Connection & Alterations

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments	\$192.00	\$197.00	\$0.00	\$197.00	FCR	GST Free
Alterations or additions to existing structure (Up to and including four (4) fixtures*)	\$95.00	\$98.00	\$0.00	\$98.00	FCR	GST Free

*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$197.00 fee applies

- NOTE:
1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
 2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
 3. Inspection fees are to be added to the Application for Approval Fee.

Inspection of Approved Drainage Work (Connected to Council's Sewer) Fee

Fee to cover inspection costs associated with approved drainage works

Residential – New Connections & Alterations

Single dwelling or associated structures including minor structures ie. swimming pools/garages etc	\$150.00	\$154.00	\$0.00	\$154.00	FCR	GST Free
Alterations or additions to existing dwellings or associated structures (Up to or including four (4) fixtures*)	\$75.00	\$77.00	\$0.00	\$77.00	FCR	GST Free

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$154.00 fee applies

Other Buildings – New Connections & Alterations

Other Buildings including flat units/motels/semi detached Dwellings, Commercial and industrial developments – Base fee	\$150.00	\$154.00	\$0.00	\$154.00	FCR	GST Free
Plus: – Additional fee for each Fixture	\$26.00	\$28.00	\$0.00	\$28.00	FCR	GST Free
Alterations or additions to existing structures (Up to four (4) fixtures*) – Base fee	\$75.00	\$77.00	\$0.00	\$77.00	FCR	GST Free
Plus: – Additional Fee for each fixture	\$26.00	\$28.00	\$0.00	\$28.00	FCR	GST Free

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$154.00 fee applies plus additional \$28.00 per fixture.

- NOTE:
1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
 2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
 3. Inspection fees are to be added to the Application for Approval Fee.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Application for Approval to Connect Water Supply Plumbing Work to Council's Water Supply System Fee (Sec 68)

Fee to cover administrative costs associated with issuing the approval.

Residential – New Connection & Alterations

Single Dwellings or associated minor structures (swimming pools/garages etc)	\$98.00	\$100.00	\$0.00	\$100.00	FCR	GST Free
Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*)	\$52.00	\$54.00	\$0.00	\$54.00	FCR	GST Free

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies

Other Buildings – New Connection & Alterations

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments	\$192.00	\$197.00	\$0.00	\$197.00	FCR	GST Free
Alterations or additions to existing structure (Up to and including four (4) fixtures*)	\$95.00	\$98.00	\$0.00	\$98.00	FCR	GST Free

*Applicable to structures with up to and including four (4) fixtures only. Otherwise \$197.00 fee applies

Inspection of Approved Water Supply Plumbing Work (Connected to Council's Water Supply) Fee

Fee to cover inspection costs associated with approved water supply plumbing works

Residential – New Connections & Alterations

Single dwelling or associated structures including minor structures ie. swimming pools/garages etc	\$150.00	\$154.00	\$0.00	\$154.00	FCR	Exempt
Alterations or additions to existing dwellings or associated structures (Up to or including four (4) fixtures*)	\$75.00	\$77.00	\$0.00	\$77.00	FCR	Exempt

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$154.00 fee applies

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Other Buildings – New Connections & Alterations

Other Buildings including flat units/motels/semi-detached Dwellings, Commercial and industrial developments – Base fee	\$150.00	\$154.00	\$0.00	\$154.00	FCR	Exempt
Plus: – Additional fee for each Fixture	\$27.00	\$28.00	\$0.00	\$28.00	FCR	Exempt
Alterations or additions to existing structures (Up to four (4) fixtures*)	\$75.00	\$77.00	\$0.00	\$77.00	FCR	Exempt
Plus: – Additional Fee for each Fixture	\$27.00	\$28.00	\$0.00	\$28.00	FCR	Exempt

*Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$154.00 fee applies plus additional \$28.00 per fixture.

NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

Application for Approval of Stormwater Drainage Work Design Connecting to Council's Stormwater System Fee (Sec 68)

Fee to cover administrative costs associated with assessing design and issuing the approval.

Residential – New Buildings & Alterations

New Single Dwellings & associated minor structures (swimming pools/garages etc)	\$105.00	\$108.00	\$0.00	\$108.00	FCR	GST Free
Alterations or additions to existing dwelling or associated structure	\$73.00	\$75.00	\$0.00	\$75.00	FCR	GST Free

Other Buildings – New Buildings & Alterations

<= 500 m2 (Area of development's stormwater catchment)	\$145.00	\$149.00	\$0.00	\$149.00	FCR	GST Free
>500 m2 to 1500m2 (Area of development's stormwater catchment)	\$206.00	\$212.00	\$0.00	\$212.00	FCR	GST Free
> 1500 m2 to 5000 m2 (Area of development's stormwater catchment)	\$310.00	\$318.00	\$0.00	\$318.00	FCR	GST Free
> 5000 to 20,000 m2 (Area of development's stormwater catchment)	\$515.00	\$528.00	\$0.00	\$528.00	FCR	GST Free
>20,000 m2 (Area of development's stormwater catchment)	\$825.00	\$846.00	\$0.00	\$846.00	FCR	GST Free

NOTE: 1. Relates to applications lodged pursuant to a condition of Development consent or as a requirement of a development standard for Complying Development under an EPI.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Approval for Fire Service Installation Fee

Fee to offset the cost of issuing an approval and ensuring compliance

per application (Hose Reel and/or hydrant, fire mains)	\$124.00	\$128.00	\$0.00	\$128.00	PCR	Exempt
Plus: – Inspection of Fire Service Installation (including Hose reel and/or hydrants, fire mains)	\$155.00	\$160.00	\$0.00	\$160.00	PCR	Exempt

Boarding Houses Act 2012

Statutory Fee to offset inspection & associated costs associated with implementing statutory requirements under the Boarding Houses Act

Initial Compliance Investigation (Section 16)

per Investigation (per hour or Part thereof)	\$260.00	\$260.00	\$0.00	\$260.00	S	Exempt
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Initial Compliance Investigation – Change of Proprietor Only (Section 16(1)(c))

per Investigation (per hour or Part thereof)	\$155.00	\$155.00	\$0.00	\$155.00	S	Exempt
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Swimming Pools Act

Swimming Pool Registration Fee

Statutory Fee to offset Administrative costs associated with registering Applications and being maximum fee as regulated.

Swimming Pool Resuscitation Poster	\$0.00	\$21.82	\$2.18	\$24.00	FCR	10%
Registration Fee	\$10.00	\$10.00	\$0.00	\$10.00	S	Exempt

Swimming Pool Act 1992 Certificate Fee

Statutory Fee to offset Authorities costs associated with issuing Certificate

Exemption Certificate (Sec 22) (C/13 sp Reg 2008)	\$70.00	\$70.00	\$0.00	\$70.00	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Mandatory Inspections

Statutory Fee to cover inspection & associated costs associated with implementing statutory requirements under the Swimming Pools Act

Tourist Accommodation Facility & Multi Occupancy Developments – Initial Inspection	\$150.00	\$150.00	\$0.00	\$150.00	S	Exempt
Tourist Accommodation Facility & Multi Occupancy Developments – Subsequent Inspection	\$100.00	\$100.00	\$0.00	\$100.00	S	Exempt
Single Dwelling House – Initial Inspection	\$120.00	\$150.00	\$0.00	\$150.00	S	Exempt
Single Dwelling House – Subsequent Inspection	\$100.00	\$100.00	\$0.00	\$100.00	S	Exempt

Owner requested Inspection (eg. Convenancing/Lease)

Initial inspection	\$120.00	\$150.00	\$0.00	\$150.00	S	Exempt
Subsequent inspection	\$100.00	\$100.00	\$0.00	\$100.00	S	Exempt

Local Government Act

Section 735A Certificate Application Fee (Outstanding Notices under LGA 1993)

Fee to cover the Administrative costs associated with processing of application and issuing Certificate

per Certificate application – per lot	\$192.00	\$197.00	\$0.00	\$197.00	FCR	Exempt
Plus: – per Certificate (if Site Audit required)	\$186.00	\$192.00	\$0.00	\$192.00	FCR	Exempt

Note: Inspection not required on Residential

Advice of Notice Issued under any other Act Fee

Fee to cover the Administrative costs associated with processing of application and issuing Advice Letter

per advice request (per lot)	\$192.00	\$197.00	\$0.00	\$197.00	FCR	Exempt
Plus: – per advice request (per lot) if inspection required	\$170.00	\$192.00	\$0.00	\$192.00	FCR	Exempt

Outstanding Notices under other Acts including Public Health Act 1989, POEO Act 1997, Swimming Pools Act 1992 etc

Filming & Filming Production Fees

Charge to cover processing and assessment costs for an application under Section 115 of the Local Government Act and for usage of public area.

Student, Educational, Tourism, Charity Groups

Organisations				No Charge	FCR	N/A
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Documentaries

Application fee	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Usage – per day	\$252.00	\$259.00	\$0.00	\$259.00	FCR	Exempt

Commercial, Corporate Profile

Application fee	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Usage – per day	\$252.00	\$259.00	\$0.00	\$259.00	FCR	Exempt

Low Budget Short Films

Application fee	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Usage – per day	\$252.00	\$259.00	\$0.00	\$259.00	FCR	Exempt

Feature Films < \$10million

Application fee	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Usage – per day	\$252.00	\$259.00	\$0.00	\$259.00	FCR	Exempt

Feature Films > \$10million

Application fee	\$126.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
Usage – per day	\$1,250.00	\$1,282.00	\$0.00	\$1,282.00	FCR	Exempt

Approval to Operate Caravan Park/Manufactured Home Estate Site Fees (Sec 68)

Fee to cover the cost of providing approving & inspecting Caravan Park/Manufactured Home sites for compliance

Application

Application for Approval (New Premises)	\$415.00	\$426.00	\$0.00	\$426.00	FCR	Exempt
Renewal Fee	\$310.00	\$318.00	\$0.00	\$318.00	FCR	Exempt
Plus: – Annual Compliance Inspection – per site	\$5.20	\$5.35	\$0.00	\$5.35	FCR	Exempt

Inspection Fee

(other than annual inspection & including reinspection)

per hour or part thereof	\$170.00	\$175.00	\$0.00	\$175.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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On Site Sewage Management Facilities (Septic Tanks etc) Approval (Sec 68)

Application for Approval to Install an On Site Sewage Management Facility Fee

Fee to cover administrative costs associated with issuing and approval and ensuring compliance

Management Facility Fee

New Facility or Alterations to Existing Facility – per application	\$210.00	\$216.00	\$0.00	\$216.00	FCR	Exempt
Alteration or Addition to Existing Facility (up to and including four (4) fixtures*) – per application	\$98.00	\$100.00	\$0.00	\$100.00	FCR	Exempt

*Application for alterations/additions up to including four (4) fixtures only. Otherwise \$216.00 fee applies.

Treatment system for pool back wash	\$110.00	\$113.00	\$0.00	\$113.00	FCR	Exempt
Plus: – Additional Fee for Express Processing (3 working days)	\$110.00	\$102.73	\$10.27	\$113.00	FCR	10%

1. Inspection Fees to be added to application for Approval Fee 2. Where connected to town water – water inspection and approval fees will also apply. 3. Fixture includes WC, Basin, Shower, Urinal, Laundry tub etc. 4. Includes On-site effluent disposal, Pump to Sewer or Pump out systems.

On Site Sewage Management Facility Installation Inspection Fee

New Facility or alterations to existing – Base Fee	\$228.00	\$234.00	\$0.00	\$234.00	FCR	Exempt
Plus: – Additional fee for each Fixture (Commercial/Industrial/multi – dwelling related work)	\$31.00	\$32.00	\$0.00	\$32.00	FCR	Exempt
Alteration or addition to existing facility (up to and including four (4) fixtures only*)	\$120.00	\$123.00	\$0.00	\$123.00	FCR	Exempt
Plus: – Additional fee for each Fixture (Commercial/Industrial/multi– dwelling related work)	\$31.00	\$32.00	\$0.00	\$32.00	FCR	Exempt

*Applicable to alterations/additions up to and including four (4) fixtures only. Otherwise \$234.00 fee applies plus addition \$31.00 fee (Commercial/Industrial Structures only) for each fixture

NOTE:

1. Where applications are lodged as a combined application (eg Water plumbing and Drainage), the fee schedule applicable to each in isolation is due.
2. Fixtures includes WC, Basin, Shower, Urinal, Laundry tub etc.
3. Inspection fees are to be added to the Application for Approval Fee.

Application for Approval to Operate On Site Sewage Management Facility Fee

Per Initial application	\$50.00	\$52.00	\$0.00	\$52.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
<i>Application for Renewal of Approval to Operate On Site Sewage Management Facility Fee</i>						
Per Application (5 year approval)	\$13.50	\$13.85	\$0.00	\$13.85	FCR	Exempt
<i>On Site Sewage Management Facility Operation Inspection Fee</i>						
Re-inspection (Non Compliance) – each installation site	\$195.00	\$200.00	\$0.00	\$200.00	FCR	Exempt
<i>Pre Purchase On Site Sewage Management Facility Compliance Inspection Report Fee</i>						
per Inspection and Report	\$275.00	\$282.00	\$0.00	\$282.00	FCR	Exempt
Amusement Devices Approval Fee (Sec 68)						
Fee to cover administrative costs associated with issuing and Approval						
<i>Application</i>						
per Single Device (up to 10 Devices)	\$78.00	\$90.00	\$0.00	\$90.00	FCR	Exempt
per Device (over 10)	\$57.00	\$65.00	\$0.00	\$65.00	FCR	Exempt
Less than 48 hours notice	\$232.00	\$238.00	\$0.00	\$238.00	FCR	Exempt
Moveable Dwelling/Temporary Occupation Approval Application Fee (Sec 68)						
Fee to cover administrative costs associated with issuing an approval						
per application	\$320.00	\$350.00	\$0.00	\$350.00	FCR	Exempt
Section 68 Approval (Other) Application Fee (Other Activity Applications not specified)						
Fee to cover Authorities costs associated with Local Government Compliance						
per application (no inspection required)	\$192.00	\$197.00	\$0.00	\$197.00	FCR	Exempt
Plus: – per application (requiring Site Audit)	\$192.00	\$192.00	\$0.00	\$192.00	FCR	Exempt
Environmental Planning & Assessment Act						
<i>Section 121ZP Certificate Application Fee (Outstanding Notices under EP&A Act 1979)</i>						
Fee to cover Administrative costs associated with issuing a Certificate						
per Certificate application – per lot	\$192.00	\$197.00	\$0.00	\$197.00	FCR	Exempt
Plus: – per Certificate (requiring Site Audit)	\$192.00	\$192.00	\$0.00	\$192.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Building Certificate Application Fee (s149B) EP&A Act 1979

Statutory Fee to offset administrative costs associated with the issuing of a Building Certificate in accordance with Section 149B of the EP&A Act 1979.

Class 1

per dwelling	\$250.00	\$250.00	\$0.00	\$250.00	S	Exempt
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Any Other Class of Building

Not exceeding 200m2	\$250.00	\$250.00	\$0.00	\$250.00	S	Exempt
Exceeding 200m2 but not exceeding 2,000m2 – Base Fee	\$250.00	\$250.00	\$0.00	\$250.00	S	Exempt
Exceeding 200m2 but not exceeding 2,000m2 – Plus: per m2 over 200m2	\$0.50	\$0.50	\$0.00	\$0.50	S	Exempt
Exceeding 2,000m2 – Base Fee	\$1,165.00	\$1,165.00	\$0.00	\$1,165.00	S	Exempt
Exceeding 2,000m2 – Plus: per m2 over 2,000m2	\$0.07	\$0.07	\$0.00	\$0.07	S	Exempt
Copy of Building Certificate (s149G(3)) (CI 261 EP&A (Reg))	\$13.00	\$13.00	\$0.00	\$13.00	S	Exempt
Additional inspection	\$90.00	\$90.00	\$0.00	\$90.00	S	Exempt

Plus: Increased fees maybe imposed as per below where: the building to which the certificate relates, has unauthorised works performed, works performed within past 24 months, applicant for the certificate was responsible for the work and the work was not authorised under the EPA Act.

The maximum amount payable if it were a development application – as per this Revenue Policy for a Development Application for the Building or part

The maximum amount payable if it were a Complying Development Certificated – as per this Revenue Policy for a CDC for the building or part
The maximum payable if it were a Construction Certificate as per this Revenue Policy for a CC for the building or part

Lodgement of Part 4A Certificates by Private Certifiers

Statutory Fee to offset administrative for administering Part 4A certificates submitted by Private Certifiers

Construction Certificate

per Certificate	\$36.00	\$36.00	\$0.00	\$36.00	S	Exempt
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Complying Development Certificate

per Certificate	\$36.00	\$36.00	\$0.00	\$36.00	S	Exempt
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Occupation Certificate

per Certificate	\$36.00	\$36.00	\$0.00	\$36.00	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Subdivision Certificate

per Certificate	\$36.00	\$36.00	\$0.00	\$36.00	S	Exempt
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Complying Development Certificate (CDC) Application Fee (Council Assessment)

Fee to cover the cost of assessing and issuing CDC's and reflect private certifiers operating in the Local Government area.

Change of Use/First Use

per Application (Plus: – For any associated building work)	\$285.00	\$267.27	\$26.73	\$294.00	MB	10%
Cost not exceeding \$5,000 – per \$100	\$1.55	\$1.45	\$0.15	\$1.60	MB	10%
Exceeding \$5,000 – First \$5,000	\$78.00	\$73.64	\$7.36	\$81.00	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.20	\$3.95	\$0.40	\$4.35	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.30	\$2.14	\$0.21	\$2.35	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.30	\$1.23	\$0.12	\$1.35	MB	10%

Demolition Work

per Application	\$385.00	\$360.00	\$36.00	\$396.00	MB	10%
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Strata Subdivision

per Application	\$285.00	\$267.27	\$26.73	\$294.00	MB	10%
Plus – Additional fee per new allotment created	\$65.00	\$60.91	\$6.09	\$67.00	MB	10%

Home Business

per Application	\$285.00	\$267.27	\$26.73	\$294.00	MB	10%
Plus – For any associated building work – a) Cost not exceeding \$5,000 – per \$100	\$1.55	\$1.45	\$0.15	\$1.60	MB	10%
Exceeding \$5,000 – First \$5,000	\$78.00	\$73.64	\$7.36	\$81.00	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.20	\$3.95	\$0.40	\$4.35	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.30	\$2.14	\$0.21	\$2.35	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.30	\$1.23	\$0.12	\$1.35	MB	10%
per Application (total floor area of all structures does not exceed 400 m2)	\$210.00	\$196.36	\$19.64	\$216.00	MB	10%
per Application (total floor area of structures exceeds 400 m2)	\$300.00	\$281.82	\$28.18	\$310.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Signage/Directory Board Sign Erected on Existing Freestanding Structure

per Application	\$210.00	\$196.36	\$19.64	\$216.00	MB	10%
Plus – Cost not exceeding \$5,000 – per \$100	\$1.55	\$1.45	\$0.15	\$1.60	MB	10%
Exceeding \$5,000 – First \$5,000	\$78.00	\$73.64	\$7.36	\$81.00	MB	10%
Each add \$1,000 up to \$100,000 – per \$1,000	\$4.20	\$3.95	\$0.40	\$4.35	MB	10%
Each add \$1,000 over \$100,000 and up to – \$250,000 – per \$1,000	\$2.30	\$2.14	\$0.21	\$2.35	MB	10%
Each add \$1,000 over \$200,000 – per \$1,000	\$1.30	\$1.23	\$0.12	\$1.35	MB	10%

Building/Construction/Earth Works

Fee to cover the cost of assessing and issuing CDC's and reflect private certifiers operating in the Local Government area.

Cost not exceeding \$5,000 – Base Fee	\$210.00	\$190.91	\$19.09	\$210.00	MB	10%
Cost not exceeding \$5,000 – Plus per \$100	\$1.55	\$1.41	\$0.14	\$1.55	MB	10%
\$5,001 to \$50,000 – Base Fee	\$287.00	\$260.91	\$26.09	\$287.00	MB	10%
Plus for each \$1,000 from \$5,001 to \$50,000	\$4.20	\$7.27	\$0.73	\$8.00	MB	10%
\$50,001 to \$100,000 – Base Fee	\$476.00	\$588.18	\$58.82	\$647.00	MB	10%
Plus for each \$1,000 from \$50,001 to \$100,000	\$4.90	\$3.86	\$0.39	\$4.25	MB	10%
\$101,000 to \$250,000 – Base Fee	\$721.00	\$781.36	\$78.14	\$859.50	MB	10%
Plus for each \$1,000 from \$100,001 to \$250,000	\$3.70	\$5.23	\$0.52	\$5.75	MB	10%
\$251,001 to \$500,000 – Base Fee	\$1,276.00	\$1,565.45	\$156.55	\$1,722.00	MB	10%
Plus for each \$1,000 from \$250,001 to \$500,000	\$1.60	\$4.05	\$0.40	\$4.45	MB	10%
\$500,001 to \$1,000,000 – Base Fee	\$1,676.00	\$2,576.82	\$257.68	\$2,834.50	MB	10%
Plus for each \$1,000 from \$500,001 to \$1,000,000	\$1.90	\$2.77	\$0.28	\$3.05	MB	10%
Greater than \$1,000,000 – Base Fee	\$2,626.00	\$3,963.18	\$396.32	\$4,359.50	MB	10%
Plus for each \$1,000 above \$1,000,001	\$2.10	\$1.79	\$0.18	\$1.97	MB	10%
Plus – Assessment of Alternative Solution – per each Performance Requirement:	\$220.00	\$210.00	\$21.00	\$231.00	MB	10%
Consultant's costs for pier review of alternate solution		Actual Cost + 12.5% +GST			MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Fire Safety Codeworks & Residential Care Facilities

Base Amount – per application	\$405.00	\$380.00	\$38.00	\$418.00	MB	10%
Plus Cost not exceeding \$5,000 – per \$100	\$1.55	\$1.45	\$0.15	\$1.60	MB	10%
Exceeding \$5,000 – First \$5,000	\$78.00	\$73.64	\$7.36	\$81.00	MB	10%
Exceeding \$5,000 – Each add \$1,000 up to \$100,000 – per \$1,000	\$4.20	\$3.95	\$0.40	\$4.35	MB	10%
Each add \$1,000 over \$100,000 and up to \$250,000 – per \$1,000	\$2.30	\$2.14	\$0.21	\$2.35	MB	10%
Each add \$1,000 over \$250,000 – per \$1,000	\$1.30	\$1.23	\$0.12	\$1.35	MB	10%

Modified CDC Application Fee (S87)

per application (Class 1,10)		30% of original application fee			MB	10%
Minor Modification:	\$110.00	\$100.00	\$10.00	\$110.00	MB	10%
BASIX Certificate Modification	\$20.00	\$18.18	\$1.82	\$20.00	MB	10%
per application (Class 2–9)		30% of original application fee			MB	10%
Other – Development Types not Listed Above		30% of original application fee			MB	10%

Fees for Provision of Certificates/Written Advice/Information For CDC's

Fee to cover the cost of assessing, determining and issuing of applicable advice/certificate.

Bushfire Attack Level (BAL) Certificate Application Fee

per BAL Certificate Application	\$216.00	\$202.73	\$20.27	\$223.00	MB	10%
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Certification of flood designation of flood control lot

Determination involving only Extract/Interpolation from Flood Study	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
Determination requiring Flood Modelling by Council's consultant		At cost charged by Council Consultant			MB	10%
Determination requiring Modelling by Council		At cost charged by Council Consultant			MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Fire Safety Audit Report (council is not the Certifying Authority – cl 132A of EP&A Reg.)

Investigation & Preparation of Report – the first hour or part thereof	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
each subsequent hour or part thereof:	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
Inspection of building – the first hour or part thereof	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
Inspection of building – each subsequent hour or part thereof:	\$120.00	\$112.73	\$11.27	\$124.00	MB	10%

Complying Development Certificate Inspection Fee

Cost of performance inspection to the effect that the building is in conformity with the Building Code of Australia

Building Construction Work

Issue of Occupation Certificate is included in final inspection

Industrial/Commercial

Up to \$50,000 (per inspection) (minimum 3 inspections)	\$168.00	\$158.18	\$15.82	\$174.00	MB	10%
\$50,001 – \$200,000 (per inspection) (minimum 4 inspections)	\$225.01	\$210.91	\$21.09	\$232.00	MB	10%
> \$200,000 (per inspection)	\$330.00	\$309.09	\$30.91	\$340.00	MB	10%
\$200,001 – \$600,000 (minimum 5 inspections)						
\$600,001 – \$1,500,000 (minimum 9 inspections)						
\$1,500,001 – \$3,000,000 (minimum 11 inspections)						
\$3,000,001 – \$10 million (minimum 13 inspections)						
Over \$10 million (minimum 16 inspections)						
Each additional inspection (as per scale above)						
Reinspection fee (per inspection)	\$168.00	\$158.18	\$15.82	\$174.00	MB	10%

Residential (Class 1)

<= 200 m2 (up to 5 building inspections)	\$440.00	\$412.73	\$41.27	\$454.00	MB	10%
200 m2 to 300m2 (up to 5 building inspections)	\$575.00	\$539.09	\$53.91	\$593.00	MB	10%
> 300 m2 (up to 5 building inspections)	\$715.00	\$670.00	\$67.00	\$737.00	MB	10%
per additional inspection and reinspection	\$135.00	\$127.27	\$12.73	\$140.00	MB	10%
per additional reinspection	\$85.00	\$80.00	\$8.00	\$88.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Residential (Multi-dwellings)

1st dwelling unit (up to 5 building inspections)	\$440.00	\$412.73	\$41.27	\$454.00	MB	10%
per each additional dwelling unit (up to 5 building inspections)	\$315.00	\$295.45	\$29.55	\$325.00	MB	10%
per additional inspection and reinspection	\$135.00	\$127.27	\$12.73	\$140.00	MB	10%
per additional reinspection	\$85.00	\$80.00	\$8.00	\$88.00	MB	10%

Small Structures including Rural Out-buildings (Class 10)

per inspection (up to 2 inspections)	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
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Development Application Fees

Note: Where there is more than one component to a Development Application the fee payable is the sum of the application fee amounts calculated for each of the components.

Statutory fee to offset the cost of processing Development Applications (not including Construction Certificates or Complying Development Certificates). Note: All fees above \$50,000 include Planfirst Levy of .064 cents for every dollar of the estimated cost of the Development Subject to the additional fee.

(a) Building & Works

Dwelling Houses – erection, additions, alteration & demolition

up to \$5,000	\$110.00	\$110.00	\$0.00	\$110.00	S	Exempt
\$5,001 – \$50,000	\$170.00	\$170.00	\$0.00	\$170.00	S	Exempt
\$50,001 – \$100,000	\$320.00	\$320.00	\$0.00	\$320.00	S	Exempt
\$100,001 to \$250,000 – Base Fee	\$352.00	\$352.00	\$0.00	\$352.00	S	Exempt
\$100,001 to \$250,000 – Plus: per \$1,000 (above \$100,000)	\$3.64	\$3.64	\$0.00	\$3.64	S	Exempt
\$250,001 to \$500,000 – Base Fee	\$1,160.00	\$1,160.00	\$0.00	\$1,160.00	S	Exempt
\$250,001 to \$500,000 – Plus: per \$1,000 (above \$250,000)	\$2.34	\$2.34	\$0.00	\$2.34	S	Exempt
\$500,001 to \$1 million – Base Fee	\$1,745.10	\$1,745.10	\$0.00	\$1,745.10	S	Exempt
\$500,001 to \$1 million – Plus: per \$1,000 (above \$500,000)	\$1.64	\$1.64	\$0.00	\$1.64	S	Exempt
\$1 million to \$10 million – Base Fee	\$2,615.00	\$2,615.00	\$0.00	\$2,615.00	S	Exempt
\$1 million to \$10 million – Plus: per \$1,000 (above \$1 million)	\$1.44	\$1.44	\$0.00	\$1.44	S	Exempt
Greater \$10 million – Base Fee	\$15,875.00	\$15,875.00	\$0.00	\$15,875.00	S	Exempt
Greater \$10 million – Plus: per \$1,000 (above \$10 million)	\$1.19	\$1.19	\$0.00	\$1.19	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
Minor Structures (domestic, carports, pergolas, pools etc)					
up to \$50,000	\$110.00	\$110.00	\$0.00	\$110.00	S Exempt
\$50,001 – \$100,000	\$300.00	\$300.00	\$0.00	\$300.00	S Exempt
All other Developments including Crown Developments					
Up to \$5,000	\$110.00	\$110.00	\$0.00	\$110.00	S Exempt
\$5,001 to \$50,000 – Base Fee	\$170.00	\$170.00	\$0.00	\$170.00	S Exempt
\$5,001 to \$50,000 – Plus: per \$1,000 (including first \$5,000)	\$3.00	\$3.00	\$0.00	\$3.00	S Exempt
\$50,001 to \$250,000 – Base Fee	\$352.00	\$352.00	\$0.00	\$352.00	S Exempt
\$50,001 to \$250,000 – Plus: per \$1,000 above \$50,000	\$3.64	\$3.64	\$0.00	\$3.64	S Exempt
\$250,001 to \$500,000 – Base Fee	\$1,160.00	\$1,160.00	\$0.00	\$1,160.00	S Exempt
\$250,001 to \$500,000 – Plus: per \$1,000 above \$250,000	\$2.34	\$2.34	\$0.00	\$2.34	S Exempt
\$500,000 to \$1 million – Base Fee	\$1,745.00	\$1,745.00	\$0.00	\$1,745.00	S Exempt
\$500,000 to \$1 million – Plus: per \$1,000 above \$500,000	\$1.64	\$1.64	\$0.00	\$1.64	S Exempt
\$1 million to \$10 million – Base Fee	\$2,615.00	\$2,615.00	\$0.00	\$2,615.00	S Exempt
\$1 million to \$10 million – Plus: per \$1,000 above \$1 million	\$1.44	\$1.44	\$0.00	\$1.44	S Exempt
Greater than \$10 million – Base Fee	\$15,875.00	\$15,875.00	\$0.00	\$15,875.00	S Exempt
Greater than \$10 million – Plus: per \$1,000 above \$10 million	\$1.19	\$1.19	\$0.00	\$1.19	S Exempt
Integrated Development additional Administrative Fee					
per application (in addition to \$320 required by agencies)	\$140.00	\$140.00	\$0.00	\$140.00	S Exempt
Designated Development (in addition to all other Fees)					
per application	\$920.00	\$920.00	\$0.00	\$920.00	S Exempt
(b) Change of Use					
Change of Use (Not involving building work, alterations or site works eg. Home Occupation, Home Industry)	\$285.00	\$285.00	\$0.00	\$285.00	S Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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(c) Subdivision

per application (includes creation of New Road)	\$665.00	\$665.00	\$0.00	\$665.00	S	Exempt
plus: per additional created lot	\$65.00	\$65.00	\$0.00	\$65.00	S	Exempt
per application (No New Road created)	\$330.00	\$330.00	\$0.00	\$330.00	S	Exempt
plus: per additional created lot	\$53.00	\$53.00	\$0.00	\$53.00	S	Exempt
per application (Strata Title)	\$330.00	\$330.00	\$0.00	\$330.00	S	Exempt
plus: per additional created lot	\$65.00	\$65.00	\$0.00	\$65.00	S	Exempt
Plus – Subdivision Development requiring Concurrence from a State Agency additional Administration Fee – per application	\$140.00	\$140.00	\$0.00	\$140.00	S	Exempt

(d) Advertisements & Advertising Structures (for advertisements not the subject of a Development Application for the use of the land)

Statutory Fee to offset administrative processing costs with issuing approval

For the first advertisement on the application

per application	\$285.00	\$285.00	\$0.00	\$285.00	S	Exempt
Plus – Plus per additional advertisement in excess of the first –	\$93.00	\$93.00	\$0.00	\$93.00	S	Exempt

(e) Hoarding Erection on Council Property & Rental Fees

Statutory Fee to offset additional administrative costs associated with issuing an approval

Development Application Fee	\$65.00	\$65.00	\$0.00	\$65.00	S	Exempt
Plus – for Integrated Development an additional administrative fee of:	\$140.00	\$140.00	\$0.00	\$140.00	S	Exempt
Plus – for development requiring Concurrence from a State Agency, an additional administrative fee of:	\$140.00	\$140.00	\$0.00	\$140.00	S	Exempt

Rental Fees of Council Property

Charge for use of Public Space

Rental – (Class 1, 2 & 10 only) – per week	\$11.80	\$12.00	\$0.00	\$12.00	MB	Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Concrete Surface)	\$9.10	\$9.50	\$0.00	\$9.50	MB	Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Bitumen)	\$7.30	\$7.50	\$0.00	\$7.50	MB	Exempt
Rental Per Metre/Week (Class 3 – 9 Buildings – Other)	\$5.00	\$5.25	\$0.00	\$5.25	MB	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Approval Body & Concurrence Authority Fees

Statutory Fee imposed by Authority or State Agency has an approval Authority/ Agency.

For Integrated Development where a license/permit/ approval is required from a Statutory Authority as an Approval Body

per each Approval Body (to be paid to that agency)	\$320.00	\$320.00	\$0.00	\$320.00	S	Exempt
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For Development which requires the prior concurrence of a State Agency for an activity the subject of the application

per each Concurrence Authority (to be paid to that agency)	\$320.00	\$320.00	\$0.00	\$320.00	S	Exempt
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Subdivision Development requiring Concurrence from a State Agency additional Administration Fee

per application	\$140.00	\$140.00	\$0.00	\$140.00	S	Exempt
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Advertising of Development Application – Fee

Where advertising is required under the Act/Regulation/DCP above fees are increased: (A refund of so much of the additional portion of the fee as is not expended in undertaking the required advertising shall apply)

Statutory Fee to cover the cost of advertising required to be undertaken in respect of DA's

Advertising required under DCP or LEP

per application	\$220.00	\$220.00	\$0.00	\$220.00	S	Exempt
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Advertised Development

per application	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	S	Exempt
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National Advertising

per application	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	S	Exempt
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Designated Development

per application	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	S	Exempt
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Prohibited Development

per application	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Review of Determination of DA Consent (Sec 82A)

Review of DA NOT involving building work/carrying out of work or demolition of building

Statutory Fee to cover the cost of reviewing request, including research and reassessment

Review of DA for Class 1 Value of up to \$100,000	\$190.00	\$190.00	\$0.00	\$190.00	S	Exempt
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Review of DA NOT involving building work/carrying out of work or demolition of building

% of Original DA Application Fee				50%	S	Exempt
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All other Development

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	S	Exempt
Where re-advertising/notification must be performed (S82A) the applicable advertising fee		Actual Cost (not Exceeding \$620)			S	Exempt

\$5,001–\$250,000

Base Fee	\$85.00	\$85.00	\$0.00	\$85.00	S	Exempt
Plus – per \$1,000 (above \$5,000)	\$1.50	\$1.50	\$0.00	\$1.50	S	Exempt

\$250,001 – \$500,000

Base Fee	\$500.00	\$500.00	\$0.00	\$500.00	S	Exempt
Plus – per \$1,000 (above \$250,001)	\$0.85	\$0.85	\$0.00	\$0.85	S	Exempt

\$500,001 – \$1,000,000

Base Fee	\$712.00	\$712.00	\$0.00	\$712.00	S	Exempt
Plus – per \$1,000 (above \$500,001)	\$0.50	\$0.50	\$0.00	\$0.50	S	Exempt

\$1,000,001 – \$10,000,000

Base Fee	\$987.00	\$987.00	\$0.00	\$987.00	S	Exempt
Plus – per \$1,000 (above \$1,000,001)	\$0.40	\$0.40	\$0.00	\$0.40	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
above \$10,000,001					
Base Fee	\$4,737.00	\$4,737.00	\$0.00	\$4,737.00	S Exempt
Plus – per \$1,000 (above \$10,000,001)	\$0.27	\$0.27	\$0.00	\$0.27	S Exempt
Review of Determination of DA Rejection (Sec 82B)					
Review of decision to reject a Development Application					
per application valued less than \$100,000	\$55.00	\$55.00	\$0.00	\$55.00	S Exempt
per application where value is \$100,000 or less than or equal to \$1,000,000.	\$150.00	\$150.00	\$0.00	\$150.00	S Exempt
per application where the value is greater than \$1,000,000	\$250.00	\$250.00	\$0.00	\$250.00	S Exempt
BASIX Modification					
Fee to cover the cost of assessing and determining the application.					
per application	\$31.00	\$32.00	\$0.00	\$32.00	FCR Exempt
Cost includes both DA and/or CC Applications or CDC Application					
Modified DA Consent Application Fee (S96(1))					
Correct Minor Error in the submitted application	\$71.00	\$71.00	\$0.00	\$71.00	S Exempt
Statutory Fee to offset the cost of assessing and determining the application.					
Modified DA Consent Application Fee (S96(1A)) (S96AA(1))					
Statutory Fee to offset the cost of assessing and determining the application.					
The lessor of	\$645.00	\$645.00	\$0.00	\$645.00	S Exempt
or – % of Original application fee				50%	S Exempt
Minimal Environmental Impact					
The lessor of	\$645.00	\$645.00	\$0.00	\$645.00	S Exempt
or – % of Original application fee				50%	S Exempt
plus – Where readvertising/notification must be performed, the applicable advertising fee, but not exceeding \$500					

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Building Class 1 & 10

Minor Modification Facade/Window locations etc	\$71.00	\$71.00	\$0.00	\$71.00	S	Exempt
Statutory Fee to offset the cost of assessing and determining the application.						

Modified DA Consent Application Fee – Section 96(2)

Statutory Fee to cover the cost of reviewing request, including research and reassessment

a. If fee for the original application was less than \$100

% of fee				50%	S	Exempt
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b. If the fee for the original application was \$100 or more

i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, % of the fee for the original development application				50%	S	Exempt
ii) in the case of an application with respect to a development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$190.00	\$190.00	\$0.00	\$190.00	S	Exempt

iii) in the case of an application with respect to any other development application, and having an estimated cost of construction of :-

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	S	Exempt
\$5,001 – \$250,000 – Base Fee	\$85.00	\$85.00	\$0.00	\$85.00	S	Exempt
\$5,001 – \$250,000 – Plus: for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	S	Exempt
\$250,001 to \$500,000 – Base Fee	\$500.00	\$500.00	\$0.00	\$500.00	S	Exempt
\$250,001 to \$500,000 – Plus: for each \$1,000 (or part of \$1,000) above \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	S	Exempt
\$500,001 to \$1,000,000 – Base Fee	\$712.00	\$712.00	\$0.00	\$712.00	S	Exempt
\$500,001 to \$1,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	S	Exempt
\$1,000,001 to \$10,000,000 – Base Fee	\$987.00	\$987.00	\$0.00	\$987.00	S	Exempt
\$1,000,001 to \$10,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	S	Exempt
More than \$10,000,000 – Base Fee	\$4,737.00	\$4,737.00	\$0.00	\$4,737.00	S	Exempt
More than \$10,000,000 – Plus: for each \$1,000 (or part of \$1,000) above \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Extension of DA Consent Application Fee

(applicable only where original consent was for less than 5 years)

Fee to cover the cost of issuing an extension of a DA Consent (not including Construction Certificate)

per application	\$260.00	\$267.00	\$0.00	\$267.00	FCR	Exempt
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Construction Certificate Application Fee (Building)

Fee for certifying that a building when completed in accordance with approved plans and specifications will comply with the BCA.

Component Amount – per application	\$75.00	\$70.00	\$7.00	\$77.00	MB	10%
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Plus: a)

Cost not exceeding \$5,000

Base Fee	\$78.00	\$72.73	\$7.27	\$80.00	MB	10%
per \$100	\$1.85	\$1.73	\$0.17	\$1.90	MB	10%

Plus: b)

Exceeding \$5,000

Base Fee	\$170.01	\$159.09	\$15.91	\$175.00	MB	10%
Plus for each \$1,000 from \$5,001 to \$100,000	\$4.80	\$4.50	\$0.45	\$4.95	MB	10%

\$101,000 to \$250,000

Base Fee	\$626.00	\$590.23	\$59.02	\$649.25	MB	10%
Plus for each \$1,000 above \$100,000	\$2.85	\$2.73	\$0.27	\$3.00	MB	10%

\$251,000 to \$500,000

Base Fee	\$1,053.00	\$995.68	\$99.57	\$1,095.25	MB	10%
Plus for each \$1,000 above \$250,000	\$1.55	\$1.45	\$0.15	\$1.60	MB	10%

\$501,000 to \$1,000,000

Base Fee	\$1,440.00	\$1,359.32	\$135.93	\$1,495.25	MB	10%
Plus for each \$1,000 above \$500,000	\$1.90	\$1.77	\$0.18	\$1.95	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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\$1,001,000 and above

Base Fee	\$2,390.00	\$2,245.68	\$224.57	\$2,470.25	MB	10%
Plus for each \$1,000 above \$1,000,000	\$2.00	\$1.82	\$0.18	\$2.00	MB	10%

Plus:

Assessment of Alternative Solution:	\$260.00	\$243.64	\$24.36	\$268.00	MB	10%
Consultants costs per peer review		Actual Cost +12.5% +GST			MB	10%

Class 1 & 10 buildings

Where a CC is lodged concurrently with the DA to Council, the CC

application fee shall be reduced by –				22.73%	MB	10%
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Construction Certificate Application Express Assessment Service Fee

Class 1a Single Dwelling House	\$200.00	\$200.00	\$20.00	\$220.00	MB	10%
Class 10 Structures	\$100.00	\$100.00	\$10.00	\$110.00	MB	10%
Class 1a Dual Occupancy	\$400.00	\$400.00	\$40.00	\$440.00	MB	10%

All Other Classes of Building

Up to \$150,000	\$400.00	\$454.55	\$45.45	\$500.00	MB	10%
\$150,001 to \$400,000 – % of Value of Works				0.318%	MB	10%
\$400,001 to \$1,000,000 – % of Value of Works				0.273%	MB	10%
Over \$1,000,000				By Negotiation	MB	10%
Express Assessments within 7 (Seven) Days				By Negotiation	MB	10%

Construction Certificate Application Fee for Subdivision

Fee to cover the cost of Assessment and Plan Monitoring for the process relating to examination of Construction Certification Application

Environmental Services Division Administration Fee

Component Amount (Environmental Services Admin Fee) – per lot	\$88.00	\$90.00	\$0.00	\$90.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Technical Support Inspection Fee						
Civil Engineering Inspection Fee (New Greenfield Subdivision) – Per Lot	\$1,357.00	\$1,390.00	\$0.00	\$1,390.00	FCR	Exempt
Civil Engineering Inspection Fee (Minor Subdivisions – established) – per lot	\$250.00	\$260.00	\$0.00	\$260.00	FCR	Exempt
Modification of Construction Certificate Application Fee						
Fee for assessing and determining application for modification						
Building Class 1 & 10						
Minor Modification	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
or The lessor of % of Original CC Application Fee				45.46%	MB	10%
Major Modification – % of Original CC Application Fee				45.46%	MB	10%
Correct Minor Error (Combined DA & CC)	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
BASIX Modification	\$20.00	\$18.18	\$1.82	\$20.00	MB	10%
(Cost includes both DA and/or CC Applications)						
Building Class 2 to 9						
Minor Modification	\$130.00	\$118.18	\$11.82	\$130.00	MB	10%
or The lessor of % of Original CC Application Fee				45.46%	MB	10%
Major Modification –	\$401.01	\$377.27	\$37.73	\$415.00	MB	10%
or The Greater of % of Original CC Application Fee				45.46%	MB	10%
Correction of Minor Structural/Architectural Error						
Fee	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Building Work Inspection Fee (Council is the PCA)

Note: Issue of Occupation Certificate is included in final inspection

Cost of performing inspection to the effect that the building is in conformity with the Building Code of Australia.

Industrial/Commercial (Class 3 – 9)

Amount of each building inspection fee determined as follows:

Up to \$50,000 (per inspection) (minimum 3 inspections)	\$168.00	\$158.18	\$15.82	\$174.00	MB	10%
\$50,001 – \$200,000 (per inspection) (minimum 4 inspections)	\$225.01	\$210.91	\$21.09	\$232.00	MB	10%
> \$200,000 (per inspection)	\$330.00	\$309.09	\$30.91	\$340.00	MB	10%
\$200,001 – \$600,000 (minimum 5 inspections) \$600,001 – \$1,500,000 (minimum 9 inspections) \$1,500,001 – \$3,000,000 (minimum 11 inspections) \$3,000,001 – \$10 million (minimum 13 inspections) Over \$10 million (minimum 16 inspections) Each additional inspection (as per scale above)						
Reinspection fee (per inspection)	\$168.00	\$158.18	\$15.82	\$174.00	MB	10%

Residential

<= 200 m2 (up to 5 building inspections)	\$440.00	\$412.73	\$41.27	\$454.00	MB	10%
200 m2 to 300m2 (up to 5 building inspections)	\$575.00	\$539.09	\$53.91	\$593.00	MB	10%
> 300 m2 (up to 5 building inspections)	\$715.00	\$670.00	\$67.00	\$737.00	MB	10%
per additional inspection	\$135.00	\$127.27	\$12.73	\$140.00	MB	10%
per reinspection	\$85.00	\$80.00	\$8.00	\$88.00	MB	10%

Multi Unit Housing

per dwelling unit (up to 5 building inspections)	\$440.00	\$412.73	\$41.27	\$454.00	MB	10%
per additional inspection	\$130.00	\$121.82	\$12.18	\$134.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Small Structures including Rural Out-buildings (Class 10)

per inspection (up to 2 inspections)	\$180.00	\$169.09	\$16.91	\$186.00	MB	10%
Inspections carried out (out of hours 9.00am–5.00pm) to be quoted on an individual basis						

Building Work Inspection Fee (On behalf of Private PCA)

Cost of performing inspection to the effect that the building is in conformity with the Construction Certificate & BCA.

Fee per inspection	\$260.00	\$243.64	\$24.36	\$268.00	MB	10%
plus – per hour or part thereof in excess of one hour	\$260.00	\$243.64	\$24.36	\$268.00	MB	10%
issue of – compliance report	\$185.00	\$173.64	\$17.36	\$191.00	MB	10%

Construction Certificate (CC) Registration Fee (Private Certifiers)

Statutory Fee to offset administration cost related to CC's submitted by Private Certifiers (registration checking receipt of all required documentation, filing)

per Certificate	\$36.00	\$36.00	\$0.00	\$36.00	S	Exempt
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Issue of Compliance Certificate – Council is PCA (s109C)

Cost of assessing and issuing compliance certificate

Classification of specified/proposed building	\$150.00	\$140.91	\$14.09	\$155.00	MB	10%
Development complies with a specific condition of DA	\$150.00	\$140.91	\$14.09	\$155.00	MB	10%
other	\$150.00	\$140.91	\$14.09	\$155.00	MB	10%
plus – if inspection is required	\$165.00	\$154.55	\$15.45	\$170.00	MB	10%

Compliance Cost Notice

Maximum fee set under Environmental Planning & Assessment Regulation 2000 (as amended)

Notice Investigation Expense – per Notice	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	S	Exempt
Notice Preparation Expense – per Notice	\$500.00	\$500.00	\$0.00	\$500.00	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Subdivision Certificate Application Fee

Fee to offset the cost of certifying compliance with conditions of consent and releasing plan of Subdivision

Subdivision Certificate Application	\$400.00	\$410.00	\$0.00	\$410.00	PCR	Exempt
Amendment of Linen Plan (due to inaccuracy by applicant)	\$170.00	\$175.00	\$0.00	\$175.00	PCR	Exempt
Linen Plan Urgent Signing/Resigning Fee	\$165.00	\$170.00	\$0.00	\$170.00	PCR	Exempt

Re-inspection Fee (Subdivision)

Fee to offset the cost of reinspection of Subdivision. Fee for authorising the registration of a plan of Subdivision

per inspection	\$150.00	\$154.00	\$0.00	\$154.00	PCR	Exempt
per Subdivision Certificate	\$165.00	\$170.00	\$0.00	\$170.00	PCR	Exempt

Application to Defer Section 94 Contribution Payment

Fee to cover costs associated with legal advice and administration.

Bank Guarantee/Bond Handling Fee (where a Bank Guarantee or Bond is required to ensure compliance with consent condition or proposal) – Handling Fee	\$0.00	\$200.00	\$20.00	\$220.00	FCR	10%
Application Fee		0.5% of Contribution Value			PCR	10%
		Last YR Fee 1% of Contribution Value				

Comprehensive Development Control Plan Preparation

Fee to offset the cost of preparing Development Control Plan.

Initial assessment of minor request. Further costs may be applicable after completion of task	\$1,850.00	\$1,900.00	\$0.00	\$1,900.00	PCR	Exempt
Initial assessment of major request. Further costs may be applicable after completion of task	\$5,000.00	\$5,125.00	\$0.00	\$5,125.00	PCR	Exempt
Advertising Fee if Council resolves to exhibit DCP	\$950.00	\$975.00	\$0.00	\$975.00	PCR	Exempt
Preparation of DCP (minor)	\$5,000.00	\$5,125.00	\$0.00	\$5,125.00	PCR	Exempt
Preparation of DCP (major)	\$9,200.00	\$9,500.00	\$0.00	\$9,500.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Section 149 Certificate Application Fee

Statutory Fee to offset cost of issuing Certificates as required under Section 149 (EP&A Act 1979)

149(2) One(1) lot application	\$53.00	\$53.00	\$0.00	\$53.00	S	Exempt
149(2) & 149(5) One(1) lot application	\$133.00	\$133.00	\$0.00	\$133.00	S	Exempt
149(2) & 149(3) 2nd or more lots in same holding – per lot	\$53.00	\$53.00	\$0.00	\$53.00	S	Exempt
149(5) 2nd or more lots in same holding – per lot	\$133.00	\$133.00	\$0.00	\$133.00	S	Exempt

Urgency Fee (if requested within 16 working hours)

Fee to cover the cost of labour relating to issuing Certificates within urgency timeframe.

Information as per Section 149(2) – per lot	\$290.00	\$300.00	\$0.00	\$300.00	FCR	Exempt
Information as per Section 149(2) and (5) – per lot	\$290.00	\$300.00	\$0.00	\$300.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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6.09 – CITY STRATEGY

Preparation of Local Environmental Plans/Planning Proposals Fee

Fee to offset the cost of preparing amendment to Local Environment Plan initiated by Developers

LEP Amendment	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	PCR	Exempt
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Preparation of Development Control Plan Fee (Urban Release Areas)

Fee to offset the cost of preparing Development Control Plans initiated by Developers and as recommended by the Department of Planning

per DCP Application (where Council adopted structure plan in place and/or < 10 lots)	\$7,000.00	\$7,000.00	\$0.00	\$7,000.00	PCR	Exempt
per DCP Application (where there is NO Council adopted structure plan in place and/or >10 lots)	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	PCR	Exempt

Planning Map Charges

Charge to cover the cost of supplying copies of Planning Maps & documents or plans

LEP Written Statement – per copy	\$65.00	\$59.09	\$5.91	\$65.00	FCR	10%
LEP Map – per set (uncertified)	\$155.00	\$140.91	\$14.09	\$155.00	FCR	10%

Other Policy Documents Charge

Charge to cover the cost of production/ copying

Floodplain Management Plan	\$50.00	\$50.00	\$0.00	\$50.00	FCR	Exempt
Urban & Rural Strategies (each document)	\$50.00	\$50.00	\$0.00	\$50.00	FCR	Exempt
Urban & Rural Strategies (full set of supporting documents)	\$160.00	\$160.00	\$0.00	\$160.00	FCR	Exempt
Policy Documents not otherwise mentioned	\$25.00	\$25.00	\$0.00	\$25.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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6.10 – RANGER SERVICES

Lifetime Registration Fees (Companion Animals Act)

Fees in relation to Council undertaking its Statutory role and as regulated under the Companion Animals Act with Statutory increases yet to be advised.

Desexed Purchased from RSPCA/Animal Shelter	\$0.00	\$26.00	\$0.00	\$26.00	S	Exempt
Registration Fee (Not Desexed)	\$182.00	\$192.00	\$0.00	\$192.00	S	Exempt
Registration Fee (Desexed)	\$49.00	\$52.00	\$0.00	\$52.00	S	Exempt
Pensioner (Desexed)	\$19.00	\$21.00	\$0.00	\$21.00	S	Exempt
Not Breeder (Desexed)	\$49.00	\$52.00	\$0.00	\$52.00	S	Exempt

Equipment Charges (Companion Animals)

Note: a deposit of \$100 is required and is refundable on return of collar but excludes dangerous collars.

Cost to hire Council Equipment

Identification Tag

per tag	\$0.00	\$9.32	\$0.93	\$10.25	FCR	10%
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Citronella Dog Collar

per week	\$30.00	\$28.18	\$2.82	\$31.00	FCR	10%
ID Tag	\$10.00	\$9.32	\$0.93	\$10.25	FCR	10%

Dangerous/Restricted Dog Collar

Small Dog	\$38.00	\$36.36	\$3.64	\$40.00	FCR	10%
Medium Dog	\$43.00	\$40.91	\$4.09	\$45.00	FCR	10%
Large Dog	\$48.00	\$45.45	\$4.55	\$50.00	FCR	10%
Extra Large Dog	\$52.00	\$49.09	\$4.91	\$54.00	FCR	10%

Dangerous Dog Sign

per Sign	\$50.00	\$47.27	\$4.73	\$52.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Dangerous/Restricted Dog Enclosure Compliance Inspection Fee

Fee to cover cost of undertaking inspection

per inspection	\$115.00	\$118.00	\$0.00	\$118.00	FCR	Exempt
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Maintenance Fees

Fee to cover the costs of maintaining impounded animals

Horse

per animal – per day	\$17.00	\$17.50	\$0.00	\$17.50	FCR	Exempt
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Cattle

per animal – per day	\$17.00	\$17.50	\$0.00	\$17.50	FCR	Exempt
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Sheep/Goats etc

per animal – per day	\$2.00	\$2.25	\$0.00	\$2.25	FCR	Exempt
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Pigs/Deer etc

per animal – per day	\$8.50	\$8.75	\$0.00	\$8.75	FCR	Exempt
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Walking & Transporting of Stock Charge

Charge to cover costs associated with the walking and transporting of stock

Call out

per hour/per person	\$228.00	\$234.00	\$0.00	\$234.00	FCR	Exempt
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Normal Working Hours

per hour/per person	\$80.00	\$82.00	\$0.00	\$82.00	FCR	Exempt
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Miscellaneous Investigations

Charge to cover costs associated with the walking and transporting of stock

Call out

per hour/per person	\$228.00	\$212.73	\$21.27	\$234.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Normal Working Hours

per hour/per person	\$80.00	\$75.45	\$7.55	\$83.00	FCR	10%
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Equipment Charge

Charge to cover cost of handling and hiring of plant and equipment

Light Duty Yards

per day	\$270.00	\$251.82	\$25.18	\$277.00	FCR	10%
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Float (Light)

per hour	\$33.00	\$30.91	\$3.09	\$34.00	FCR	10%
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Vehicles

per hour	\$33.00	\$30.91	\$3.09	\$34.00	FCR	10%
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Carrier Fees

Charge	Actual Cost + 12.5%			FCR	10%
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Charge for loss or damage attributable to the abandoning or trespassing of stock determined on incident specific basis.

Fee	Actual Cost + 12.5%			FCR	10%
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Conveyance & Handling Impounded Articles Fees

Fees applied to owners of vehicles and other items which are impounded

Motor Vehicle Conveyance Storage

per vehicle	\$212.00	\$218.00	\$0.00	\$218.00	FCR	Exempt
per day	\$3.00	\$3.25	\$0.00	\$3.25	FCR	Exempt

Motor Cycle Conveyance Storage

per cycle	\$120.00	\$123.00	\$0.00	\$123.00	FCR	Exempt
per day	\$3.00	\$3.25	\$0.00	\$3.25	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
<i>Shopping Trolley Conveyance Storage</i>						
per trolley	\$62.00	\$64.00	\$0.00	\$64.00	FCR	Exempt
per day	\$1.50	\$1.50	\$0.00	\$1.50	FCR	Exempt
<i>Commercial Waste Conveyance Storage</i>						
per container	\$120.00	\$123.00	\$0.00	\$123.00	FCR	Exempt
per day	\$3.00	\$3.25	\$0.00	\$3.25	FCR	Exempt
<i>Misc. Small Articles Conveyance Storage</i>						
per article	\$57.00	\$58.50	\$0.00	\$58.50	FCR	Exempt
per day	\$3.00	\$3.25	\$0.00	\$3.25	FCR	Exempt
<i>Misc. Large Articles Conveyance Storage</i>						
per article	\$212.00	\$218.00	\$0.00	\$218.00	FCR	Exempt
per day	\$3.00	\$3.25	\$0.00	\$3.25	FCR	Exempt
<i>Advertising Structures Conveyance</i>						
per structure	\$58.00	\$60.00	\$0.00	\$60.00	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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6.11 – ANIMAL SHELTER

Release Fees

Fee to cover release of detained companion animals

first offence	\$30.00	\$31.00	\$0.00	\$31.00	FCR	Exempt
second & subsequent	\$85.00	\$88.00	\$0.00	\$88.00	FCR	Exempt

Maintenance Charge

Charge to cover cost of daily maintenance of detained companion animals

Maintenance charge – per day	\$27.00	\$28.00	\$0.00	\$28.00	FCR	Exempt
Animal Welfare Group – boarding – per day/per animal	\$10.00	\$10.00	\$0.00	\$10.00	FCR	Exempt
Companion Animal Impounded as a Result of Callout	\$225.00	\$230.00	\$0.00	\$230.00	FCR	Exempt

Micro Chipping Fee

Fee to cover cost of Micro chipping animals

per animal	\$32.00	\$33.00	\$0.00	\$33.00	FCR	Exempt
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Sale of Companion Animal (including Microchipping)

Base Fee for sale of companion animal.

rescue group	\$0.00	\$10.00	\$1.00	\$11.00	PCR	10%
per animal	\$50.00	\$47.27	\$4.73	\$52.00	PCR	10%

Veterinary Costs Relating to Sale/Release of Animals

Per animal				Actual Cost + 12.5%	FCR	10%
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Charge to cover the cost of treating sick/injured animals released to owners and vet costs for adoption.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Surrender Fee

Fee to offset cost of collecting and/or accepting surrendered companion animals

Surrender Fee – per animal	\$52.00	\$54.00	\$0.00	\$54.00	PCR	Exempt
Animal Welfare Group surrender – per animal	\$20.00	\$20.00	\$0.00	\$20.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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7.07 – PUBLIC CEMETERIES

Cemetery Fees

Fees applied for interment and reservations and to partially offset operational costs.

Administration Fee for refund of Exclusive Right	\$60.00	\$59.09	\$5.91	\$65.00	PCR	10%
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New Dubbo Cemetery

Right of Burial (Land for Grave, monument approval & perpetual maint)	\$1,435.00	\$1,345.45	\$134.55	\$1,480.00	PCR	10%
Ashes interred within a grave by Council contractor	\$315.00	\$295.45	\$29.55	\$325.00	PCR	10%

Reopening/Single

Weekday	\$1,720.00	\$1,613.64	\$161.36	\$1,775.00	PCR	10%
weekend/Public Holidays	\$2,315.01	\$2,168.18	\$216.82	\$2,385.00	PCR	10%

Double depth

Weekday	\$2,505.00	\$2,350.00	\$235.00	\$2,585.00	PCR	10%
weekend/Public Holidays	\$3,085.01	\$2,890.91	\$289.09	\$3,180.00	PCR	10%

Infant to 1.1m Casket

Still born baby and deceased infant up to 12 months old in Childrens Section				No Charge	PCR	N/A
Deceased infant older than 12 months and within a 1.1m Casket in Childrens Section (includes grave site, digging and perpetual maintenance monument approval)	\$0.00	\$500.00	\$50.00	\$550.00	IS	10%

Ashes Internment (No Right of Burial)

(includes grave site, digging and perpetual maintenance)

Weekdays only – per 40cm site – first set of ashes	\$525.00	\$495.45	\$49.55	\$545.00	PCR	10%
Each additional set of ashes	\$315.00	\$295.45	\$29.55	\$325.00	PCR	10%

Above Ground Vaults

land only per m2	\$220.00	\$218.18	\$21.82	\$240.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
<i>Old Dubbo Cemetery</i>						
Grave site hand dig surcharge	\$600.00	\$563.64	\$56.36	\$620.00	PCR	10%
Plaque on Wall of Memories	\$575.00	\$540.91	\$54.09	\$595.00	PCR	10%
Ashes interred within a grave by Council contractor	\$315.00	\$295.45	\$29.55	\$325.00	PCR	10%
Reopening/Single						
Weekday	\$2,110.00	\$1,977.27	\$197.73	\$2,175.00	PCR	10%
weekend/Public Holidays	\$2,705.00	\$2,536.36	\$253.64	\$2,790.00	PCR	10%
Double depth						
Weekday	\$2,890.00	\$2,709.09	\$270.91	\$2,980.00	PCR	10%
weekend/Public Holidays	\$3,465.00	\$3,245.45	\$324.55	\$3,570.00	PCR	10%
<i>Village Cemeteries</i>						
Right of Burial	\$1,015.00	\$954.55	\$95.45	\$1,050.00	PCR	10%
Grave site hand dig surcharge	\$600.00	\$563.64	\$56.36	\$620.00	PCR	10%
Ashes interred within a grave by Council contractor	\$346.50	\$327.27	\$32.73	\$360.00	PCR	10%
Reopening/Single						
Weekday	\$1,915.00	\$1,795.45	\$179.55	\$1,975.00	PCR	10%
weekend/Public Holidays	\$2,505.00	\$2,350.00	\$235.00	\$2,585.00	PCR	10%
Double depth						
Weekday	\$2,685.00	\$2,518.18	\$251.82	\$2,770.00	PCR	10%
weekend/Public Holidays	\$3,280.00	\$3,072.73	\$307.27	\$3,380.00	PCR	10%
<i>Tubbagah Aboriginal Burial Ground</i>						
Right of Burial				No Charge	PCR	N/A
Grave site hand dig surcharge	\$600.00	\$563.64	\$56.36	\$620.00	PCR	10%
Ashes interred within a grave by Council Contractor	\$346.50	\$327.27	\$32.73	\$360.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
Reopening/Single						
Weekday	\$1,915.00	\$1,795.45	\$179.55	\$1,975.00	PCR	10%
weekend/Public Holidays	\$2,505.00	\$2,350.00	\$235.00	\$2,585.00	PCR	10%
Double depth						
Weekday	\$2,685.00	\$2,518.18	\$251.82	\$2,770.00	PCR	10%
weekend/Public Holidays	\$3,280.00	\$3,072.73	\$307.27	\$3,380.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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7.08 – RECREATION SERVICES

South Dubbo Girl Guide

Fees applied to hirers of this facility partially offset operational costs.

Meetings by Community Organisations

per Use	\$25.00	\$23.64	\$2.36	\$26.00	PCR	10%
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Schools

per day	\$75.00	\$70.00	\$7.00	\$77.00	PCR	10%
per half day or part thereof	\$50.00	\$47.27	\$4.73	\$52.00	PCR	10%

Contingency Deposit – Refundable if Hall and Facilities left

Contingency Deposit – Refundable if Hall and Facilities left in satisfactory condition	\$260.00	\$267.00	\$0.00	\$267.00	PCR	Exempt
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Sport/Recreation Activity

per hour or part thereof	\$15.00	\$14.55	\$1.45	\$16.00	PCR	10%
maximum (per day)	\$110.00	\$102.73	\$10.27	\$113.00	PCR	10%
minimum fee	\$30.00	\$28.18	\$2.82	\$31.00	PCR	10%

South Scout Hall

Fees applied to hirers of this facility partially offset operational costs.

Playgroup

per annum	\$660.00	\$615.45	\$61.55	\$677.00	PCR	10%
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Wongarbon Community Hall Hire Fee (as agreed with Management Committee)

Fees applied to hirers of this facility to partially offset operational costs.

Security Bond	\$0.00	\$50.00	\$5.00	\$55.00	IS	10%
Wongarbon Primary School – per annum	\$350.00	\$363.64	\$36.36	\$400.00	PCR	10%
Security Bond 5pm – 7am	\$500.00	\$513.00	\$0.00	\$513.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Meetings						
per hour (includes A/C)	\$27.01	\$27.27	\$2.73	\$30.00	PCR	10%
minimum fee (Includes A/C)	\$42.00	\$40.91	\$4.09	\$45.00	PCR	10%
Private						
per day (max. 8 hours including A/C)	\$200.00	\$190.91	\$19.09	\$210.00	PCR	10%
per half (max 4 hours including A/C)	\$100.00	\$95.45	\$9.55	\$105.00	PCR	10%
Commercial Functions						
per day (max 8 hours including A/C)	\$300.00	\$281.82	\$28.18	\$310.00	PCR	10%
Short Hire (Day or Night)						
per hour (limit 2.5 hours – including A/C)	\$25.00	\$27.27	\$2.73	\$30.00	PCR	10%
Heating/Cooling – Reverse Cycle						
per hour	\$12.00	\$11.82	\$1.18	\$13.00	PCR	10%
Sport/Recreation Activity						
per hour or part thereof (no A/C)	\$12.00	\$11.82	\$1.18	\$13.00	PCR	10%
minimum fee (no A/C)	\$20.00	\$18.18	\$1.82	\$20.00	PCR	10%
maximum per day (no A/C)	\$85.00	\$77.27	\$7.73	\$85.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy GST Status
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7.10 – LIBRARY

Car Parking Lease

Charge to partially cover cost of providing car parking space.

Lease of car parking space under Library Building – per annum	\$650.00	\$606.36	\$60.64	\$667.00	PCR 10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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7.11 – OLD DUBBO GAOL

Admission Charges

Charge applied to partially cover operating, maintenance, restoration and capital improvements at this tourist attraction

Day Admission

Adult	\$16.50	\$15.91	\$1.59	\$17.50	PCR	10%
Concession	\$13.50	\$12.27	\$1.23	\$13.50	PCR	10%
Student (16 years & above)	\$13.50	\$12.27	\$1.23	\$13.50	PCR	10%
Child (4 years to 15 years)	\$5.50	\$5.00	\$0.50	\$5.50	PCR	10%
Preschool Child (under 4 years)				Free	PCR	N/A
Family (2 adults & 2 children)	\$40.00	\$36.36	\$3.64	\$40.00	PCR	10%
Additional children (per child)	\$4.50	\$4.55	\$0.45	\$5.00	PCR	10%

Organised Group/Coach (10 – 49 pax) – Self Guided Tour

Adult	\$15.00	\$14.09	\$1.41	\$15.50	PCR	10%
Concession	\$11.50	\$10.91	\$1.09	\$12.00	PCR	10%
Student (16 years & above)	\$11.50	\$10.91	\$1.09	\$12.00	PCR	10%
Child (4 years to 15 years)	\$5.00	\$5.00	\$0.50	\$5.50	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Groups per person (50+ pax)

Adult	\$13.50	\$12.73	\$1.27	\$14.00	PCR	10%
Concession	\$9.00	\$8.64	\$0.86	\$9.50	PCR	10%
Student (16 years & above)	\$9.00	\$8.64	\$0.86	\$9.50	PCR	10%
Child (4 years to 15 years)	\$4.50	\$4.55	\$0.45	\$5.00	PCR	10%
Preschool Child (under 4 years)				Free	PCR	N/A
Carers				Free	PCR	N/A
Tour Operator/Coach Captain				Free	PCR	N/A
Accompanying adults in organised groups for each 10 children/students				Free	PCR	N/A

Organised Group (15 – 49 pax) – Guided Tour (1 guide per 30 paid patrons)

Adult	\$19.00	\$18.18	\$1.82	\$20.00	PCR	10%
Concession	\$15.50	\$14.55	\$1.45	\$16.00	PCR	10%
Student (16 years & above)	\$15.50	\$14.55	\$1.45	\$16.00	PCR	10%
Child (4 years to 15 years)	\$9.00	\$8.64	\$0.86	\$9.50	PCR	10%
Preschool Child (under 4 years)				Free	PCR	N/A
Carers				Free	PCR	N/A
Tour Operator/Coach Captain				Free	PCR	N/A
10 children/students				Free	PCR	N/A

Groups per person (50+ pax) – Guided (1 guide per 30 paid patrons)

Adult	\$17.50	\$16.36	\$1.64	\$18.00	PCR	10%
Concession	\$13.00	\$12.27	\$1.23	\$13.50	PCR	10%
Student (16 years & above)	\$13.00	\$12.27	\$1.23	\$13.50	PCR	10%
Child (4 years to 15 years)	\$8.50	\$8.18	\$0.82	\$9.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Motel Promotion

Sale of Entry Tickets through participating motels acting as ticket agents

Adult	\$15.00	\$14.55	\$1.45	\$16.00	PCR	10%
Pensioner	\$12.00	\$10.91	\$1.09	\$12.00	PCR	10%
Student (16 years & above)	\$12.00	\$10.91	\$1.09	\$12.00	PCR	10%
Child (4 years to 15 years)	\$5.00	\$4.55	\$0.45	\$5.00	PCR	10%
Preschool Child (under 4 years)				Free	PCR	N/A
Family (2 adults & 2 children)	\$36.00	\$32.73	\$3.27	\$36.00	PCR	10%
Additional children (per child)	\$4.00	\$3.64	\$0.36	\$4.00	PCR	10%

Venue Hire

Venue Hire (Community – Not for Profit Events)	\$450.00	\$454.55	\$45.45	\$500.00	MB	10%
Venue Hire (Private & Commercial Events)	\$600.00	\$681.82	\$68.18	\$750.00	MB	10%

Trading Stock

Souvenir Sales, Drinks, Confectionery and Bar Sales				Cost + Margin	MB	10%
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Twilight Tours

(includes Night Tour and Day admission Valid day of or day after Night Tour)

Single Admission	\$25.00	\$27.27	\$2.73	\$30.00	MB	10%
Family (Admit 4 – Maximum 2 adults)	\$80.00	\$81.82	\$8.18	\$90.00	MB	10%
Additional Children on Family Ticket	\$20.00	\$22.73	\$2.27	\$25.00	MB	10%
Student Admission	\$20.00	\$22.73	\$2.27	\$25.00	MB	10%
Concession Admission	\$20.00	\$22.73	\$2.27	\$25.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Beyond the Grave Tours

(includes Night Tour and Day admission Valid day of or day after Beyond the Grave Tour)

Single Admission	\$35.00	\$36.36	\$3.64	\$40.00	MB	10%
Student Admission	\$30.00	\$31.82	\$3.18	\$35.00	MB	10%
Concession Admission	\$30.00	\$31.82	\$3.18	\$35.00	MB	10%

Group Booking – Beyond the Grave Tour (min 10 in one transaction)

(includes Night Tour and Day admission Valid day of or day after Beyond the Grave Tour)

Single Admission	\$31.50	\$32.73	\$3.27	\$36.00	MB	10%
Student Admission	\$27.01	\$28.64	\$2.86	\$31.50	MB	10%
Concession Admission	\$27.01	\$28.64	\$2.86	\$31.50	MB	10%
Sunday & Public Holiday Surcharge Guided Tour	\$100.00	\$113.64	\$11.36	\$125.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Additional Services Available:

Additional hire/bump hours (not included in hire alloc)	\$100.00	\$90.91	\$9.09	\$100.00	MB	10%
Additional hire/bump hours (not included in hire alloc after 12pm)	\$150.00	\$181.82	\$18.18	\$200.00	MB	10%
Additional Night Tour (20 Guests)	\$200.00	\$181.82	\$18.18	\$200.00	MB	10%
Alcohol Service (including Security – external contractor)	\$400.00	\$409.09	\$40.91	\$450.00	MB	10%
5M Inflatable Screen	\$300.00	\$272.73	\$27.27	\$300.00	MB	10%
BBQ Hire	\$60.00	\$59.09	\$5.91	\$65.00	MB	10%
Gas Heater				Free	MB	N/A
Pedestal Fans				Free	MB	N/A
Table Hire	\$5.00	\$4.55	\$0.45	\$5.00	MB	10%
Table Cloth Hire	\$5.00	\$5.00	\$0.50	\$5.50	MB	10%
Chair Hire (white pippi)	\$1.50	\$1.36	\$0.14	\$1.50	MB	10%
Pop up Marquee Hire (3x3)	\$50.00	\$90.91	\$9.09	\$100.00	MB	10%
Pop up Marquee Hire (8x4)	\$200.00	\$227.27	\$22.73	\$250.00	MB	10%
Marquee Lighting (per marquee)	\$50.00	\$45.45	\$4.55	\$50.00	MB	10%
PA System	\$100.00	\$90.91	\$9.09	\$100.00	MB	10%
Bar Tables	\$10.00	\$10.00	\$1.00	\$11.00	MB	10%
Umbrellas and Stand	\$10.00	\$11.36	\$1.14	\$12.50	MB	10%
Additional Staff (Performers and Wait staff – Per Hour)	\$55.00	\$59.09	\$5.91	\$65.00	MB	10%
Venue Hire Sunday and Public Holiday Surcharge	\$200.00	\$227.27	\$22.73	\$250.00	MB	10%

Prisoner 2830 Program

General admissions for local residents				Free	MB	N/A
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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7.16 – RAINBOW COTTAGE LONG DAY CHILDCARE CENTRE

from 1 January 2017

Fees applied to users of the Long Day Care facility to partially offset the maintenance, operational and capital costs of the Centre.

Per Child

0–2 years room – per day Fees adjusted as of January 2017	\$82.00	\$86.00	\$0.00	\$86.00	PCR	GST Free
2–5 years room – per day Fees adjusted as of January 2017	\$80.00	\$84.00	\$0.00	\$84.00	PCR	GST Free
Equipment Levy – per family Fees adjusted as of January 2017	\$145.00	\$150.00	\$0.00	\$150.00	PCR	GST Free
Holding Bond – per family (refundable upon leaving Centre) Fees adjusted as of January 2017	\$100.00	\$120.00	\$0.00	\$120.00	PCR	GST Free
Casual Care Fee – per day – per child, for child giving up day Fees adjusted as of January 2017	\$4.00	\$4.00	\$0.00	\$4.00	PCR	GST Free
Casual Care Fee –per day – per child , for child receiving care (plus relevant child care fee)	\$4.00	\$4.00	\$0.00	\$4.00	PCR	GST Free

½ Day Share by Permanent Children

Admin fee Fees adjusted as of January 2017	\$4.50	\$5.00	\$0.00	\$5.00	PCR	GST Free
0–2 years room– per ½ day Fees adjusted as of January 2017	\$44.00	\$46.00	\$0.00	\$46.00	PCR	GST Free
2–5 years room– per ½ day Fees adjusted as of January 2017	\$42.00	\$44.00	\$0.00	\$44.00	PCR	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
½ day casual child (ie. Not enrolled)						
0–2 years room Fees adjusted as of January 2017	\$45.00	\$47.00	\$0.00	\$47.00	PCR	GST Free
2–5 years room Fees adjusted as of January 2017	\$43.00	\$45.00	\$0.00	\$45.00	PCR	GST Free
Duplicate Receipt Preparation						
per computer receipt Fees adjusted as of January 2017	\$1.50	\$2.00	\$0.00	\$2.00	PCR	GST Free
per pre computer receipt Fees adjusted as of January 2017	\$6.00	\$6.50	\$0.00	\$6.50	PCR	GST Free
Late Pick Up Fee						
per child per 15 minutes or part thereof 1st child				\$25/1st child	PCR	GST Free
per child per 15 minutes or part thereof 2nd child				\$15/2nd child	PCR	GST Free
per child per 15 minutes or part thereof 3rd child & subsequent child				\$10.00 3rd & subsequent Child	PCR	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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7.17 – FAMILY DAY CARE SERVICES

Carers & Parents Charges

Fees applied to users of Family Day Care Services.

All fees set at a rate for service to remain market competitive and to partially offset costs of managing the Service.

Playgroup – per child per session	\$1.00	\$1.50	\$0.00	\$1.50	PCR	GST Free
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Levy

Levy for Educators– per week per child	\$12.50	\$12.50	\$0.00	\$12.50	PCR	GST Free
Levy for Parents – per hour per child	\$0.95	\$1.00	\$0.00	\$1.00	PCR	GST Free
Food Inspection Levy for Carers– per annum	\$110.00	\$115.00	\$0.00	\$115.00	PCR	GST Free

Fees

Enrolment fee – per family	\$47.50	\$50.00	\$0.00	\$50.00	PCR	GST Free
Enrolment fee Occasional Care – Per family	\$27.50	\$27.50	\$0.00	\$27.50	PCR	GST Free
Discounted Annual Enrolment Fee – per family	\$27.50	\$27.50	\$0.00	\$27.50	PCR	GST Free
Information Search Fee – per item	\$15.00	\$30.00	\$0.00	\$30.00	PCR	GST Free
Duplicate Usage Statement Fee (30% Rebate)	\$5.00	\$10.00	\$0.00	\$10.00	PCR	GST Free
Training Course Fees – per course				Actual Cost	PCR	GST Free
Educator Registration Fee – per educator	\$315.00	\$325.00	\$0.00	\$325.00	PCR	GST Free

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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7.20 – DUBBO REGIONAL THEATRE & CONVENTION CENTRE

Services included in Hire Fees

- * Up to six (6) hours of meetings with Manager and/or Staff to discuss requirements.
- * Standard lighting (3 colour wash + front wash for Theatre)
- * Standard white stage wash for Convention Centre
- * Lamp and electricity cost (excluding three phase power)
- * Air-conditioning
- * Standard Cleaning
- * Use of the dressing rooms for dress rehearsals and on the day of the performance/event. Also includes Green Room when the Theatre is hired.
- * Storage of costumes and belongings on the other days during a continuous performance season as available.
- * Standard sound (lectern, 1 x wired microphone, Front of House system, 2 x foldback monitors.)
- * Standard curtains and drapes on the stage.
- * Front-of-House Co-Ordinator and/or Venue Supervisor for up to 8 hours on the day of the event (after that \$55 per hour per staff member).
- * Front-of-House Co-Ordinator and Venue Supervisor may both be required during this period – Management discretion

All Corporate/Commercial/Community hirers **must** provide a copy of their Public Liability Insurance cover with a minimum indemnity limit of \$20M prior to the event.

The venue hire fees quoted below **DO NOT INCLUDE THE FOLLOWING**: Labour costs for technical, security, ushers, cleaners, bar, merchandise and other staff which will be determined as part of the venue hire agreement.

Catering costs The Manager must approve the choice of caterer chosen by hirer.

Dubbo Regional Theatre and Convention Centre DEFINITIONS:

"DRTCC" – Dubbo Regional Theatre & Convention Centre

"Hourly Rate" – When hourly rates are charged, use of a proportion of an hour shall be computed to the next quarter hour.

"Merchandise and Programs" – 10% of gross sales per day – whichever is the greater (applies to professional/commercial and touring organisations) plus staff costs if merchandise seller required. Merchandise sales are defined as all goods sold which are ancillary (associated) to the primary purpose of the venue hire. Settlement of merchandise commission must occur at the conclusion of the final performance. If the merchant requires an invoice, an administration charge of \$55 per hour applies.

"Per Day" – refers to the hours 7am – 12 midnight (must vacate venue by 12 midnight).

"Net Box Office" – Gross ticket sales less DRTCC Booking Fee = Net Box Office.

"Ticket Booking Fee" – A ticket booking fee of \$5.50 per ticket and \$1.00 per complimentary ticket applies. Any ticketed event must be sold through the DRTCC Box Office.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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"Conference and Meetings in Theatre" – 8 hour hire period includes bump-in/bump out times.

"Contingency Booking" – 8 business hours notice required. Fee must be paid to guarantee availability of the venue and is non-refundable. If booking proceeds, fee will be credited to the balance owing.

Theatre

Shows/Events: Concerts, Plays, Dance, Musicals, Fashion Parades, Opera, Bands, Recitals, Presentation and Award Nights (includes complimentary use of Theatre Foyer).

Monday – Thursday

per day

Professional/Commercial or 11% of net Box Office income – whichever is the greater.	\$1,350.00	\$1,254.55	\$125.45	\$1,380.00	PCR	10%
Dubbo Performing Arts Businesses	\$1,170.00	\$1,081.82	\$108.18	\$1,190.00	PCR	10%
Community/Not-for-Profit	\$1,055.00	\$972.73	\$97.27	\$1,070.00	PCR	10%
Schools/Registered Charity	\$840.00	\$777.27	\$77.73	\$855.00	PCR	10%

Friday – Sunday & Public Holidays

per day

Professional/Commercial or 11% of net Box Office income – whichever is the greater.	\$1,560.00	\$1,445.45	\$144.55	\$1,590.00	PCR	10%
Dubbo Performing Arts Businesses	\$1,385.00	\$1,263.64	\$126.36	\$1,390.00	PCR	10%
Community/Not-for-Profit	\$1,275.00	\$1,163.64	\$116.36	\$1,280.00	PCR	10%
Schools/Registered Charity	\$1,060.00	\$972.73	\$97.27	\$1,070.00	PCR	10%

Cinema/Film Screenings

per day

Professional/Commercial	\$665.01	\$618.18	\$61.82	\$680.00	PCR	10%
Dubbo Performing Arts Businesses	\$585.00	\$545.45	\$54.55	\$600.00	PCR	10%
Community/Not-for-Profit	\$535.00	\$500.00	\$50.00	\$550.00	PCR	10%
Schools/Registered Charity	\$430.00	\$400.00	\$40.00	\$440.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Conferences, Meetings

(Includes complimentary use of Theatre Foyer)

(4 hours)

Professional/Commercial	\$650.00	\$600.00	\$60.00	\$660.00	PCR	10%
Community/Not-for-Profit	\$432.00	\$402.73	\$40.27	\$443.00	PCR	10%
Schools/Registered Charity	\$320.00	\$298.18	\$29.82	\$328.00	PCR	10%

(1 day)

Professional/Commercial	\$1,300.00	\$1,200.00	\$120.00	\$1,320.00	PCR	10%
Community/Not-for-Profit	\$1,055.00	\$977.27	\$97.73	\$1,075.00	PCR	10%
Schools/Registered Charity	\$840.00	\$781.82	\$78.18	\$860.00	PCR	10%

(2 days – total)

Professional/Commercial	\$2,300.00	\$2,136.36	\$213.64	\$2,350.00	PCR	10%
Community/Not-for-Profit	\$1,855.00	\$1,727.27	\$172.73	\$1,900.00	PCR	10%
Schools/Registered Charity	\$1,440.00	\$1,327.27	\$132.73	\$1,460.00	PCR	10%

(3 days – total)

Professional/Commercial	\$3,300.00	\$3,027.27	\$302.73	\$3,330.00	PCR	10%
Community/Not-for-Profit	\$2,655.00	\$2,431.82	\$243.18	\$2,675.00	PCR	10%
Schools/Registered Charity	\$2,040.00	\$1,863.64	\$186.36	\$2,050.00	PCR	10%

Local Community & Non Commercial Performing Arts Organisations

Monday–Thursday per day for first 300 seats	\$970.00	\$895.45	\$89.55	\$985.00	PCR	10%
For each seat thereafter	\$0.70	\$0.68	\$0.07	\$0.75	PCR	10%
Friday–Sunday per day for first 300 seats	\$1,050.00	\$968.18	\$96.82	\$1,065.00	PCR	10%
For each seat thereafter	\$1.71	\$1.59	\$0.16	\$1.75	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Foyer – Convention Centre (Art Exhibitions)

(One-off fee for exhibitions on display for one month or less during business hours)

per month	\$320.00	\$295.45	\$29.55	\$325.00	PCR	10%
pro rata – per day	\$40.00	\$13.64	\$1.36	\$15.00	PCR	10%

Foyers – Theatre & Convention Centre

Stand alone events including trade shows, exhibitions, displays, fashion parades, launches & cocktail events (Does not include sit down lunches or dinners)

8 Hours Duration

per day – Professional/Commercial	\$500.01	\$454.55	\$45.45	\$500.00	PCR	10%
per day – Community/Not-for-Profit	\$420.00	\$363.64	\$36.36	\$400.00	PCR	10%
per day – Schools/Registered Charity	\$380.00	\$272.73	\$27.27	\$300.00	PCR	10%

City of Dubbo Eisteddfod

Venue Hire of Theatre and/or Convention Centre and Kitchen over a period of 21 days. Additional fees apply for hire of equipment and staff overtime.	\$16,000.00	\$14,545.45	\$1,454.55	\$16,000.00	PCR	10%
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Green Room (meeting room for 6 people)

Minimum three (3) hour booking

Only available Mon–Fri 9am–5pm and on non performance related days

per hour	\$25.00	\$22.73	\$2.27	\$25.00	PCR	10%
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Convention Centre

Venue Hire fee includes complimentary use of Convention Centre Foyer and Oxley Room when Macquarie Auditorium is hired.

Hall with tables and chairs

Full Macquarie Auditorium – with table and chairs

per day

Professional/Commercial	\$1,295.00	\$1,200.00	\$120.00	\$1,320.00	PCR	10%
Community/Not-for-Profit	\$1,035.00	\$950.00	\$95.00	\$1,045.00	PCR	10%
Schools/Registered Charity	\$805.00	\$745.45	\$74.55	\$820.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Half Macquarie Auditorium – with table and chairs						
per day						
Professional/Commercial	\$965.00	\$454.55	\$45.45	\$500.00	PCR	10%
Community/Not-for-Profit	\$720.01	\$363.64	\$36.36	\$400.00	PCR	10%
Schools/Registered Charity	\$640.00	\$272.73	\$27.27	\$300.00	PCR	10%
Full Macquarie Auditorium – clear hall without table and chairs						
per day						
Professional/Commercial	\$1,240.00	\$1,154.55	\$115.45	\$1,270.00	PCR	10%
Community/Not-for-Profit	\$980.00	\$900.00	\$90.00	\$990.00	PCR	10%
Schools/Registered Charity	\$750.00	\$690.91	\$69.09	\$760.00	PCR	10%
Half Macquarie Auditorium – clear hall without table and chairs						
per day						
Professional/Commercial	\$965.00	\$900.00	\$90.00	\$990.00	PCR	10%
Community/Not-for-Profit	\$720.01	\$663.64	\$66.36	\$730.00	PCR	10%
Schools/Registered Charity	\$600.00	\$554.55	\$55.45	\$610.00	PCR	10%
Oxley Room						
per day						
Professional/Commercial	\$220.00	\$200.00	\$20.00	\$220.00	PCR	10%
Community/Not-for-Profit	\$200.00	\$181.82	\$18.18	\$200.00	PCR	10%
Schools/Registered Charity	\$180.00	\$163.64	\$16.36	\$180.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Oxley Room Photography space – Stills and Meet & Greet

per hour

Professional/Commercial	\$110.00	\$100.00	\$10.00	\$110.00	PCR	10%
Dubbo Performing Arts Businesses	\$100.00	\$90.91	\$9.09	\$100.00	PCR	10%
Community/Not-for-Profit	\$90.00	\$81.82	\$8.18	\$90.00	PCR	10%
Schools/Registered Charity	\$70.00	\$63.64	\$6.36	\$70.00	PCR	10%

Wedding Package

120 guests – Half Macquarie Auditorium	\$1,600.00	\$1,454.55	\$145.45	\$1,600.00	PCR	10%
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Includes venue hire (8 hours), white linen napkins and tablecloths, bridal and cake skirting, kitchen hire fee, radio microphone and Venue Supervisor.
\$12.00 per additional guest beyond 120 guests.

Set-up time on the morning of the wedding to set decorations and have items delivered. Up to three hours of set-up time permitted (in addition to the 8 hours of the function), appropriate times to be discussed with the Event Booking Officer at the time of the booking.

120 guests – Full Macquarie Auditorium	\$1,900.00	\$1,727.27	\$172.73	\$1,900.00	PCR	10%
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Includes venue hire (8 hours), white linen napkins and tablecloths, bridal and cake skirting, kitchen hire fee, radio microphone and Venue Supervisor.
\$12.00 per additional guest beyond 120 guests.

Set-up time on the morning of the wedding to set decorations and have items delivered. Up to three hours of set-up time permitted (in addition to the 8 hours of the function), appropriate times to be discussed with the Event Booking Officer at the time of the booking.

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Rehearsals/Bump In and Out – Theatre & Convention Centre

(Not on Performance Day)

Rehearsals

Are considered to be those times when no members of the public are present and the company is rehearsing on a day other than the performance day. No front-of-house access. This rate includes one Venue Supervisor.

Bump-in/Bump-out

Is considered to be setting up and packing up (set up and set down) for an event including unloading sets, costumes, lights, sound gear, receiving deliveries, setting tables, displaying banners etc between the hours of 9am and 5 pm and not on the day of the event/performance. The bump-in/bump-out fee is charged at either an hourly rate or 50% of the relevant venue hire fee for that day – whichever is less. Any hours outside the hours of 9am and 5pm are charged at the hourly bump-in/bump-out rate. The rate includes one Venue Supervisor.

per hour

Professional/Commercial	\$120.00	\$111.82	\$11.18	\$123.00	PCR	10%
Dubbo Performing Arts Businesses	\$90.00	\$93.64	\$9.36	\$103.00	PCR	10%
Community/Not-for-Profit	\$80.00	\$84.55	\$8.45	\$93.00	PCR	10%
Schools/Registered Charity	\$70.00	\$65.45	\$6.55	\$72.00	PCR	10%

Itinerant Traders

Foyer	\$0.00	\$2,000.00	\$200.00	\$2,200.00	PCR	10%
Macquarie Auditorium	\$4,000.00	\$3,727.27	\$372.73	\$4,100.00	PCR	10%
Half Macquarie Auditorium	\$3,500.00	\$3,261.82	\$326.18	\$3,588.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Catered Events

Sit down lunches, dinners including Balls, Dances, Weddings, Award Presentations.
Includes tables, chairs, crockery, cutlery and glassware.

Charge – per person – in lieu of Venue Hire Fee	\$6.00	\$5.45	\$0.55	\$6.00	PCR	10%
Per person charge or minimum venue hire fee applies – whichever is the greater						
Macquarie Auditorium – Minimum	\$1,260.00	\$1,145.45	\$114.55	\$1,260.00	PCR	10%
Half Macquarie Auditorium – Minimum	\$800.00	\$727.27	\$72.73	\$800.00	PCR	10%
Oxley Room – Minimum	\$0.00	\$300.00	\$30.00	\$330.00	IS	10%
Theatre Foyer – Minimum	\$660.00	\$615.00	\$61.50	\$676.50	IS	10%
White linen tablecloth – per tablecloth	\$8.50	\$7.73	\$0.77	\$8.50	PCR	10%
White linen napkin – per napkin	\$1.00	\$0.91	\$0.09	\$1.00	PCR	10%
Black chair cover (Client covers chairs) – per chair	\$3.60	\$3.36	\$0.34	\$3.70	PCR	10%
Black chair cover with white organza sash (Client covers chairs) – per chair	\$5.90	\$3.64	\$0.36	\$4.00	PCR	10%
Black chair cover (DRTCC covers chairs) – per chair	\$5.60	\$5.45	\$0.55	\$6.00	PCR	10%
Black chair cover with white organza sash (DRTCC covers chairs) – per chair	\$0.00	\$6.30	\$0.63	\$6.93	IS	10%
LED Flameless Candles x 3 Tiered	\$0.00	\$6.00	\$0.60	\$6.60	IS	10%
White table skirting – per day	\$60.00	\$54.55	\$5.45	\$60.00	PCR	10%
White cake table skirting – per day	\$30.00	\$27.27	\$2.73	\$30.00	PCR	10%
Bathroom Towels – per towel	\$5.00	\$5.45	\$0.55	\$6.00	PCR	10%
Corkage Fee – per bottle	\$8.00	\$7.27	\$0.73	\$8.00	PCR	10%
Applies to any wine tasting by external provider conducted on site.						
Tea & Coffee per head (continuous)	\$5.50	\$3.64	\$0.36	\$4.00	PCR	10%
Tea, Coffee & Biscuits per head (continuous)	\$7.00	\$5.45	\$0.55	\$6.00	PCR	10%
Tea, Coffee, Orange Juice & Biscuits per head (continuous)	\$8.50	\$6.82	\$0.68	\$7.50	PCR	10%

Trading Stock

Drinks, Confectionary and Bar Sales				Cost + Margin	MB	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Kitchen Hire (Charged directly to the approved caterer unless otherwise stipulated).

Including utilities such as gas, electricity and water.

per day	\$210.00	\$195.45	\$19.55	\$215.00	MB	10%
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Coffee Machine on Cart

Hirer to provide own stock – per day	\$150.00	\$136.36	\$13.64	\$150.00	MB	10%
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Contingency Venue Hire (ie Wet Weather)

Bare set up in Oxley Room (Empty Space)	\$0.00	\$50.00	\$5.00	\$55.00	IS	10%
Specific set up requirements in Oxley Room	\$0.00	\$100.00	\$0.00	\$100.00	IS	10%
Bare set up in Macquarie Auditorium or any foyer (Empty space)	\$220.00	\$204.55	\$20.45	\$225.00	MB	10%
Specific set up requirements in Macquarie Auditorium or any foyer	\$430.00	\$400.00	\$40.00	\$440.00	MB	10%
Specific set up requirements in Theatre	\$430.00	\$286.36	\$28.64	\$315.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Staff Wages (per staff member, per hour – minimum 3 hour call)

Venue Supervisor for bump-in/set-up or at the event	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
<p>8 hours included in venue hire fee. \$55.00 per hour thereafter. The Venue Supervisor's chargeable time begins at the time of public entry and finishes either when access to backstage is no longer required or at the discretion of the Technical and Production Co-ordinator, depending on the requirements and complexity of the event. The Venue Supervisor oversees all technical aspects of the event including audio, lighting, the raised stage and the flying system (only DRTCC staff members permitted to do this). The Venue Supervisor is the Hirer's first point of contact for information and assistance with any AV or technical aspects of the event and venue and is also there to supervise and assist any external AV providers. The Venue Supervisor will not and cannot be assigned a dedicated task or technical role that they are unable to walk away from in the event of an emergency. The Venue Supervisor must always be available to troubleshoot, provide information to technical staff etc. The Hirer will be invoiced for all additional hours over 8 hours worked by the Venue Supervisor where a Venue Supervisor has been allocated to an event. The Technical and Production Co-ordinator determines the need for the Venue Supervisor depending on the requirements and complexity of the event.</p>						
Front-of-House Staff	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
<p>8 hours included in venue hire fee. \$55.00 per hour thereafter. The Front-of-House Duty Person's chargeable time begins from the time the client accesses the building and finishes at the official ending time of the event. The Front-of-House Duty Person is responsible for overseeing the event from a Workplace Health and Safety (WH&S), First Aid, Responsible Service of Alcohol (RSA) perspective including supervising all bar staff and is the Chief Warden in the case of a fire evacuation. The Front-of-House Duty Person is also the Hirer's first point of contact for information regarding the venue and assistance with controlling and instructing patrons. The Hirer will be invoiced for all additional hours over 8 hours worked by the Front-of-House Duty Person.</p>						
Technical Staff	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
Ushers – minimum 3 hour call	\$75.00	\$68.18	\$6.82	\$75.00	MB	10%
Cleaning Staff	\$30.00	\$36.36	\$3.64	\$40.00	MB	10%
Art Exhibition Install Supervisor	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
Art Exhibition Install Casual	\$30.00	\$31.82	\$3.18	\$35.00	MB	10%
Merchandise Reconciliation involving invoicing – per hour	\$55.00	\$50.00	\$5.00	\$55.00	MB	10%
Merchandise Staff/Brochure distributors	\$30.00	\$31.82	\$3.18	\$35.00	MB	10%
Bar Staff for special events or requested tray service (does not apply to normal bar operations)	\$30.00	\$27.27	\$2.73	\$30.00	MB	10%
Sunday	\$0.00	\$65.00	\$6.50	\$71.50	IS	10%
Public Holidays	\$90.00	\$81.82	\$8.18	\$90.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Yamaha Concert Grand Piano Hire

Theatre/Convention Centre stage only

per day plus tuning costs if requested

Professional/Commercial	\$325.00	\$295.45	\$29.55	\$325.00	MB	10%
Community/Not-for-Profit	\$55.00	\$51.82	\$5.18	\$57.00	MB	10%
Schools/Registered Charity	\$50.00	\$47.27	\$4.73	\$52.00	MB	10%

Rostra

each per day

Professional/Commercial	\$28.00	\$27.27	\$2.73	\$30.00	MB	10%
Community/Not-for-Profit	\$25.00	\$24.55	\$2.45	\$27.00	MB	10%
Schools/Registered Charity	\$22.00	\$21.82	\$2.18	\$24.00	MB	10%

Mirror Ball

per day	\$25.00	\$27.27	\$2.73	\$30.00	MB	10%
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Red Carpet

per day	\$65.00	\$63.64	\$6.36	\$70.00	MB	10%
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Gaffa Tape

each half roll	\$24.00	\$22.73	\$2.27	\$25.00	MB	10%
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Oxley Room Projector & Screen

per day

Professional/Commercial	\$165.00	\$150.00	\$15.00	\$165.00	MB	10%
Community/Not-for-Profit	\$155.00	\$140.91	\$14.09	\$155.00	MB	10%
Schools/Registered Charity	\$125.00	\$113.64	\$11.36	\$125.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Macquarie Auditorium Projector & Screen

each per day

Professional/Commercial	\$265.00	\$245.45	\$24.55	\$270.00	MB	10%
Community/Not-for-Profit	\$245.00	\$227.27	\$22.73	\$250.00	MB	10%
Schools/Registered Charity	\$205.00	\$190.91	\$19.09	\$210.00	MB	10%

Theatre Data Projector & Screen

each per day

Professional/Commercial	\$205.00	\$240.91	\$24.09	\$265.00	MB	10%
Community/Not-for-Profit	\$185.00	\$222.73	\$22.27	\$245.00	MB	10%
Schools/Registered Charity	\$145.00	\$186.36	\$18.64	\$205.00	MB	10%

Follow Spot

each per day (+ labour charges)

Professional/Commercial	\$70.00	\$63.64	\$6.36	\$70.00	MB	10%
Community/Not-for-Profit	\$50.00	\$45.45	\$4.55	\$50.00	MB	10%
Schools/Registered Charity	\$30.00	\$27.27	\$2.73	\$30.00	MB	10%

Portable PA System

Two speakers on stands, one radio microphone

each per day

Professional/Commercial	\$90.00	\$86.36	\$8.64	\$95.00	MB	10%
Community/Not-for-Profit	\$75.00	\$72.73	\$7.27	\$80.00	MB	10%
Schools/Registered Charity	\$65.00	\$63.64	\$6.36	\$70.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Laptop Computer

each per day

Professional/Commercial	\$75.00	\$68.18	\$6.82	\$75.00	MB	10%
Community/Not-for-Profit	\$65.00	\$59.09	\$5.91	\$65.00	MB	10%
Schools/Registered Charity	\$60.00	\$54.55	\$5.45	\$60.00	MB	10%

Microphone and Stand Class 1 (Beyond 1 included in venue hire fee) vocal

each per day

Professional/Commercial	\$17.00	\$16.36	\$1.64	\$18.00	MB	10%
Community/Not-for-Profit	\$15.00	\$14.55	\$1.45	\$16.00	MB	10%
Schools/Registered Charity	\$12.00	\$11.82	\$1.18	\$13.00	MB	10%

Microphone and Stand Class 2 (Instrumental, specialist and radio microphones)

each per day

Professional/Commercial	\$27.01	\$25.45	\$2.55	\$28.00	MB	10%
Community/Not-for-Profit	\$25.00	\$23.64	\$2.36	\$26.00	MB	10%
Schools/Registered Charity	\$22.00	\$20.91	\$2.09	\$23.00	MB	10%

Headset Microphone

each per day

Professional/Commercial	\$55.00	\$54.55	\$5.45	\$60.00	MB	10%
Community/Not-for-Profit	\$53.00	\$52.73	\$5.27	\$58.00	MB	10%
Schools/Registered Charity	\$50.00	\$50.00	\$5.00	\$55.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Electronic Whiteboard

per day

Professional/Commercial	\$73.00	\$68.18	\$6.82	\$75.00	MB	10%
Community/Not-for-Profit	\$65.00	\$60.91	\$6.09	\$67.00	MB	10%
Schools/Registered Charity	\$57.00	\$53.64	\$5.36	\$59.00	MB	10%

Smoke Machine

per day

Professional/Commercial	\$54.00	\$54.55	\$5.45	\$60.00	MB	10%
Community/Not-for-Profit	\$47.00	\$48.18	\$4.82	\$53.00	MB	10%
Schools/Registered Charity	\$40.00	\$41.82	\$4.18	\$46.00	MB	10%

Foldback Monitors (Beyond 2 included in the hire)

each per day

Professional/Commercial	\$24.00	\$22.73	\$2.27	\$25.00	MB	10%
Community/Not-for-Profit	\$19.00	\$18.18	\$1.82	\$20.00	MB	10%
Schools/Registered Charity	\$15.00	\$14.55	\$1.45	\$16.00	MB	10%

Ballet Flooring (Tarkett)

per booking	\$270.00	\$254.55	\$25.45	\$280.00	MB	10%
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Ballet Barre

per day	\$60.00	\$59.09	\$5.91	\$65.00	MB	10%
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Set up of Chairs

per chair	\$0.50	\$0.55	\$0.05	\$0.60	MB	10%
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Set up of Tables

per table	\$1.00	\$1.36	\$0.14	\$1.50	MB	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Advertising

Dedicated website banner Subject to availability.	\$170.01	\$159.09	\$15.91	\$175.00	MB	10%
Dedicated e-newsletter Subject to availability.	\$115.01	\$109.09	\$10.91	\$120.00	MB	10%
Paid Facebook Advert Minimum \$50 investment	Actual Costs including GST + 12.5%				MB	10%

Black & White Photocopying & Printing

per page	Actual Cost + 12.5% Admin Fee				MB	10%
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Colour Photocopying & Printing

Colour – A4 – Up to 10 pages – per copy	\$0.65	\$1.09	\$0.11	\$1.20	MB	10%
Colour – A4 – over 10 copies – per page	\$0.61	\$0.73	\$0.07	\$0.80	MB	10%

Site Fee (external) includes electricity

per day	\$0.00	\$30.00	\$3.00	\$33.00	MB	10%
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Three Phase Power

Three Phase Power – per day	\$55.00	\$52.73	\$5.27	\$58.00	MB	10%
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Piano Tuning

Piano Tuning – per tune	\$178.00	\$161.82	\$16.18	\$178.00	MB	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Special External Hire of Equipment

Special External Hire of Equipment (includes administration fee)	Actual Costs + 12.5%			MB	10%

General Manager's Delegation

General Manager's Delegation	General Manager delegated the authority to negotiate all fees relating to Function 7.20.			MB	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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7.21 – WESTERN PLAINS CULTURAL CENTRE

Admission Fees (charged for specific events only)

Admission Fees Charge to partially cover operational costs.

Exhibition Category A (National Significance)

Adult	\$15.00	\$15.00	\$0.00	\$15.00	PCR	Exempt
Concessions/Students	\$7.00	\$7.00	\$0.00	\$7.00	PCR	Exempt
Children under 16 years				No Charge	PCR	N/A

Guided Tours

After Hours (per person/Min. 20 People)	\$5.00	\$6.00	\$0.00	\$6.00	PCR	Exempt
School tour (per person, extended hour/paid guide)	\$5.00	\$5.00	\$0.00	\$5.00	PCR	Exempt

Workshops

School Workshops Photo/Clay price per student (Minimum charge of \$192.00)	\$18.00	\$18.00	\$0.00	\$18.00	PCR	Exempt
School Workshops (all other) price per student (Minimum charge of \$168.00)	\$16.00	\$16.00	\$0.00	\$16.00	PCR	Exempt
Custom workshops				by negotiation	PCR	Exempt

Adult (Art 101)

Adult (Art 101)				\$155 (+ Materials)	PCR	10%
General				180 (+materials)	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Childrens (Art Gang!)

Friends of WPCC	\$225.00	\$225.00	\$0.00	\$225.00	PCR	Exempt
General	\$280.00	\$280.00	\$0.00	\$280.00	PCR	Exempt

School Holiday Fun Classes

Friends of WPCC	\$25.00	\$25.00	\$0.00	\$25.00	PCR	Exempt
General	\$30.00	\$30.00	\$0.00	\$30.00	PCR	Exempt

School Holiday Master Classes

Friends of WPCC	\$50.00	\$50.00	\$0.00	\$50.00	PCR	Exempt
General	\$60.00	\$60.00	\$0.00	\$60.00	PCR	Exempt

Annual Venue Hire

Fee applied for hire of facility to partially cover operational costs

Annual Hire

As per agreed contracts with other parties

Family History	\$985.00	\$1,010.00	\$0.00	\$1,010.00	PCR	Exempt
U3A	\$725.00	\$744.00	\$0.00	\$744.00	PCR	Exempt
Field Naturalists	\$210.00	\$216.00	\$0.00	\$216.00	PCR	Exempt
Dubbo Eisteddfod	\$200.00	\$205.00	\$0.00	\$205.00	PCR	Exempt
Dubbo Theatre Company	\$0.00	\$1,396.36	\$139.64	\$1,536.00	IS	10%
Additional hours – classroom per hour – 50% of community rate	\$5.00	\$5.00	\$0.00	\$5.00	PCR	Exempt
Additional hours – studio per hour – 50% of community rate	\$9.00	\$9.00	\$0.00	\$9.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Casual Venue Hire

(Open in blocks 9am–12noon; 1pm–4pm; 5pm–8pm)

Fee applied for hire of facility to partially cover operational costs.

Theatre

Rehearsals and Training (Community) includes one microphone, laptop and projector – per hour min three hour booking	\$0.00	\$16.36	\$1.64	\$18.00	FCR	10%
Performance – full facilities (community) – per hour min three hour booking	\$0.00	\$32.73	\$3.27	\$36.00	FCR	10%
Includes all above and full sound, lighting and dressing room.						
Rehearsals and Training (Commercial) – per hour min three hour booking	\$0.00	\$45.45	\$4.55	\$50.00	PCR	10%
Includes one microphone, laptop and projector						
Performance – Full facilities (Commercial) – per hour min three hour booking	\$0.00	\$90.91	\$9.09	\$100.00	PCR	10%
Includes all above and full sound, lighting and dressing room.						
Rehearsals and Training (Community) – full day (8 am to 5 pm)	\$0.00	\$104.55	\$10.45	\$115.00	PCR	10%
Includes one microphone, laptop and projector						
Rehearsals and Training (Commercial) – full day (8am to 5pm)	\$0.00	\$286.36	\$28.64	\$315.00	PCR	10%
Includes one microphone, laptop and projector						

Meeting Room

(Community) – per hour, minimum three hour booking	\$10.00	\$10.00	\$0.00	\$10.00	PCR	Exempt
(Corporate) – per hour, minimum three hour booking	\$25.00	\$25.00	\$0.00	\$25.00	PCR	Exempt

Studios (Wet & Dark Room)

(Community) – per hour, minimum three hour booking	\$18.00	\$18.00	\$0.00	\$18.00	PCR	Exempt
(Corporate) – per hour, minimum three hour booking	\$50.00	\$50.00	\$0.00	\$50.00	PCR	Exempt
Printing Press per hour (+ costs + 20%)	\$20.00	\$20.00	\$0.00	\$20.00	PCR	Exempt

Grounds (per hour Minimum 3 hours)

Workshop Courtyard				By Negotiation	PCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Auditorium

Auditorium (Business Hours) (per hour Min 3 hours)^	\$70.00	\$70.00	\$0.00	\$70.00	PCR	Exempt
Each hour or part thereof after initial 3 hour block	\$70.00	\$70.00	\$0.00	\$70.00	PCR	Exempt
Full Day Rate (8am to 5pm)	\$440.00	\$440.00	\$0.00	\$440.00	PCR	Exempt
Extended Hire (>1 day)				By Negotiation	PCR	Exempt

Note: Auditorium includes 2 microphones, projector, screen and laptop as standard equipment.

Foyer and/or Auditorium

Foyer and/or Auditorium (After hours only)	\$220.00	\$220.00	\$0.00	\$220.00	PCR	Exempt
Plus Actual staff costs – per hour	\$60.00	\$60.00	\$0.00	\$60.00	PCR	Exempt
Board Room per hour (Business hours only)	\$38.00	\$38.00	\$0.00	\$38.00	PCR	Exempt
Gallery Space – Per 24 hr period, only if space empty	\$2,000.00	\$2,050.00	\$0.00	\$2,050.00	PCR	Exempt
Key Deposit Discretionary (Refundable upon return of keys)	\$50.00	\$50.00	\$0.00	\$50.00	PCR	Exempt
Security Access Code (Non – refundable)	\$50.00	\$52.00	\$0.00	\$52.00	PCR	Exempt
Hire Cancellation Fee if made within 5 working days of booking (Auditorium/foyer only)	\$100.00	\$110.00	\$0.00	\$110.00	PCR	Exempt

Photocopying Charge

Black & White – A4 – up to 10 pages – per copy	\$0.50	\$0.73	\$0.07	\$0.80	PCR	10%
Black & White – A4 – Over 10 pages – per copy	\$0.50	\$0.55	\$0.05	\$0.60	PCR	10%
Colour – A4 – up to 10 pages – per copy	\$1.00	\$1.09	\$0.11	\$1.20	PCR	10%
Colour – A4 – Over 10 pages – per copy	\$1.00	\$0.91	\$0.09	\$1.00	PCR	10%

Additional Materials and Cleanup

Materials (e.g. Chemicals, art resources)				cost + 120% \$60 per hour	PCR	10%
Additional clean-up (minimum 1/2 hour)				cost + 120% \$60 per hour	PCR	10%

Last YR Fee
cost + 120% \$60 per hour

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Staff Wages – per hour

(General set up of rooms is included in the venue hire fee. Assistance in set up beyond this will be charged)

Staff assistance (min 1/2 hour)	\$60.00	\$60.00	\$0.00	\$60.00	PCR	Exempt
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Corporate Hire Equipment

Based on similar hire costs at other Venues.

Projector/Laptop

Projector/Laptop – per session	\$50.00	\$52.00	\$0.00	\$52.00	MB	Exempt
Maximum day charge for Projector/Laptop	\$100.00	\$100.00	\$0.00	\$100.00	MB	Exempt
Video Conferencing – per hour	\$75.00	\$75.00	\$0.00	\$75.00	MB	Exempt
IT Support – per 30 mins	\$40.00	\$40.00	\$0.00	\$40.00	MB	Exempt
Piano rental (per day)	\$75.00	\$75.00	\$0.00	\$75.00	MB	Exempt

Teleconferencing (includes phone and call charges)

per hour (first hour)	\$50.00	\$50.00	\$0.00	\$50.00	MB	Exempt
per hour (subsequent)	\$25.00	\$25.00	\$0.00	\$25.00	MB	Exempt

Exhibition Approval Application Fee

Cost of processing applications.

Regional Artists Space – per exhibition	\$50.00	\$50.00	\$0.00	\$50.00	FCR	Exempt
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Art Work Rental Fees

Charges applied to artworks displayed at DCC sites based on similar hire costs at other venues.

Art work rental fee is on a monthly basis or part thereof For exhibiting institutions			0.67% of valuation		MB	Exempt
Art work rental fee is on a monthly basis or part thereof			1.5% of valuation		MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST	Fee (excl. GST)	Fee (incl. GST)	Pricing Policy	GST Status
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Return / Removal of Art Works

Return / removal of uncollected art works from exhibitions				Actual + 50%	MB	Exempt
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Professional Consultancy Fees

Conservation, Preservation, Curatorial, Programmes

Per Hour	\$100.00		\$100.00	\$0.00	\$100.00	MB	Exempt
Materials for the above				cost + 50%		MB	Exempt

Art Work Sale Fees

Charges applied to artworks sold whilst on exhibition at the WPCC. Based on similar costs at other venues.

Art work sale fee (variable according to sale price of the artwork)				30% of sale price	MB	Exempt
Artwork sale fee at Western Plains Cultural Centre art markets (variable according to sale price of the artwork)				10% of sale price	MB	Exempt

Trading Stock

Merchandise Sales				Cost + 30%	MB	10%
Contractual arrangements with exhibition providers may differ from this rate.						

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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Image Reproduction Fees

Charges applied to parties using WPCC copyrighted images

Fees according to usage:

Research/internal publication	\$90.00	\$90.00	\$0.00	\$90.00	FCR	Exempt
Commercial use (inside pages)	\$140.00	\$144.00	\$0.00	\$144.00	FCR	Exempt
Commercial use (cover)	\$200.00	\$205.00	\$0.00	\$205.00	FCR	Exempt

* may include chemicals, materials, papers etc includes microphones, laptop, lectern, projector

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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8.01 – HUMAN ENVIRONMENT SERVICES

Food Premises Inspection Fees

Fee to cover cost of Local Government Compliance Audit and is regulated under the Food Regulation 2004 (as amended)

Administration Fee (Low Risk)	\$57.00	\$57.00	\$0.00	\$57.00	S	Exempt
Administration Fee (Medium and High)	\$0.00	\$57.00	\$0.00	\$57.00	S	Exempt
Inspection Fee (Medium and High)	\$0.00	\$153.00	\$0.00	\$153.00	S	Exempt
Re Inspection Fee	\$210.00	\$210.00	\$0.00	\$210.00	S	Exempt

Food Premises Registration Fee

Registration required under Public Health Act.

Fee to cover maintenance of State Food Database for Regulatory Compliance

IMPROVEMENT NOTICE – FOOD ACT

Improvement Notice – Food Act	\$330.00	\$330.00	\$0.00	\$330.00	S	Exempt
Maximum Fee set under Food Regulations 2010.						

Regulated Premises Inspection Fees

Registration required under Public Health Act.

Cooling Tower Inspection	\$0.00	\$120.00	\$0.00	\$120.00	S	Exempt
Regulated System Inspection	\$0.00	\$120.00	\$0.00	\$120.00	FCR	Exempt
Skin Penetration Business Inspection	\$0.00	\$120.00	\$0.00	\$120.00	FCR	Exempt

Improvement Notices and Prohibition Orders – Public Health Act

Fee to cover the cost of issuing an Improvement Notice/Prohibition Order (maximum fee under Public Health Regulations 2012)

per Improvement Notice/Prohibition Order

where there is A Regulated System	\$545.00	\$560.00	\$0.00	\$560.00	S	Exempt
In any Other case	\$265.00	\$270.00	\$0.00	\$270.00	S	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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per Reinspection (Prohibition Order)

per hour (Minimum charge of half and hour, Maximum 2 hours)	\$250.00	\$250.00	\$0.00	\$250.00	S	Exempt
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Water Sampling (Pools/Spas) – Private/Public

Fee to cover the cost of sampling water in private pools/spas

per sample	\$120.00	\$125.00	\$0.00	\$125.00	FCR	Exempt
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Water Sampling (Drinking) Fee

Fee to cover the cost of sampling drinking water

per sample	\$125.00	\$130.00	\$0.00	\$130.00	FCR	Exempt
laboratory costs			+ laboratory costs		FCR	10%

Carting of Drinking Water Approval (3 years) (Drawn from Council Mains)

Fee to cover cost of processing application

Application Fee

per Application	\$135.00	\$140.00	\$0.00	\$140.00	FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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9.01 – HORTICULTURAL SERVICES

Consultancy Services Charges

Charge to cover the cost of staff involved in consultations with developers/consultants

Horticultural advice

per hour	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%
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Developer Contributions – Open Space (Sec 94)

Contributions required from Developers in accordance with Section 94 Contributions Plan – Open Space & Recreation Facilities

Note 1: Indexing is as per Sec.B10 of Contribution Plan.

Note 2: Open Space Masterplan Section 94 Contributions are currently on exhibition and are subject to being adopted.

Administration Contribution (per person)

Drafting of Strategy – No. 1 & Review	\$5.16	\$5.16	\$0.00	\$5.16	S	Exempt
Administration of Plan	\$19.42	\$19.42	\$0.00	\$19.42	S	Exempt

Open Space Contribution (per person)

City Wide Land Acquisition	\$49.85	\$49.85	\$0.00	\$49.85	S	Exempt
District Land Acquisition	\$728.98	\$728.98	\$0.00	\$728.98	S	Exempt
Local Land Acquisition	\$223.25	\$223.25	\$0.00	\$223.25	S	Exempt
City Wide Land Embellishment	\$142.17	\$145.72	\$0.00	\$145.72	S	Exempt
District Embellishment	\$349.83	\$358.58	\$0.00	\$358.58	S	Exempt
Local Embellishment	\$113.71	\$116.55	\$0.00	\$116.55	S	Exempt

Tree Charges

Charge to cover the cost of supplying trees and other tree related services

Remove Street Tree	As per Industry Standard for Valuation of Amenity Trees Removal & Replacement			FCR	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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9.02 – LANDCARE SERVICES

Noxious Weed Certificate Fee

Fee to cover the cost of issuing Noxious Weeds Certificate

per certificate	\$61.50	\$63.50	\$0.00	\$63.50	IS	Exempt
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Noxious Weed Reinspection Fee

Charge to cover cost of reinspection

1st Inspection	\$230.00	\$236.00	\$0.00	\$236.00	FCR	Exempt
2nd Inspection	\$265.00	\$272.00	\$0.00	\$272.00	FCR	Exempt

Consultancy Services Charges

Charge to cover the cost of staff involved in consultations with developers/consultants

Landcare advice

per hour	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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9.05 – SPORTING FACILITIES

Consultancy Services Charges

Charge to cover the cost of staff involved in consultations with developers/consultants

Sporting Field Advice

per hour	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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9.06 – PARKS & LANDCARE OPERATIONS

Grass and Turf Charges

Charge to cover the cost of undertaking linemarking for other organisations, plus a 5% margin

Linemarking

per hour 2 staff (materials at cost)	\$185.00	\$172.45	\$17.25	\$189.70	FCR	10%
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Spraying Private Land Charges

Charge to cover the cost of undertaking spraying on private land, plus a 5% margin

Hire of trailer with boom spray unit – per day	\$71.00	\$66.36	\$6.64	\$73.00	FCR	10%
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With mobile spray unit (two operators)

per hour (Business hours)	\$185.00	\$172.73	\$17.27	\$190.00	FCR	10%
per hour (after hours)	\$365.00	\$340.91	\$34.09	\$375.00	FCR	10%
plus chemical costs				Actual Cost	FCR	10%

Slashing Charges

Charge to cover cost of slashing on private land, plus a 5% margin

Tractor Driven Slasher (Plant 387)

per hour (Business hours)	\$220.00	\$205.45	\$20.55	\$226.00	FCR	10%
per hour (after hours)	\$285.00	\$266.36	\$26.64	\$293.00	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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9.07 – RECREATION PLANNING & PROGRAMS

Sporting Facilities Fees

Dubbo Sports Council – Affiliation Fee	\$22.00	\$20.00	\$2.00	\$22.00	FCR	10%
Membership Fee						

Ground Preparation Fee

Fees and charges applied to users of sporting facilities

Australian Rules	\$820.00	\$759.09	\$75.91	\$835.00	PCR	10%
Junior Rugby League	\$3,435.00	\$3,179.09	\$317.91	\$3,497.00	PCR	10%
Junior Rugby Union	\$2,327.00	\$2,153.64	\$215.36	\$2,369.00	PCR	10%
Soccer	\$8,077.00	\$7,475.45	\$747.55	\$8,223.00	PCR	10%
Netball	\$6,775.00	\$6,270.00	\$627.00	\$6,897.00	PCR	10%
Cycle Club	\$540.00	\$500.00	\$50.00	\$550.00	PCR	10%

Rugby League

Westside – normal seasonal requirements	\$5,907.00	\$5,467.27	\$546.73	\$6,014.00	PCR	10%
Macquarie – normal seasonal requirements	\$5,907.00	\$5,467.27	\$546.73	\$6,014.00	PCR	10%
CYMS – normal seasonal requirements	\$5,907.00	\$5,467.27	\$546.73	\$6,014.00	PCR	10%
Trial Match – per match	\$420.00	\$389.09	\$38.91	\$428.00	PCR	10%
Excluding Litter control & Amenities clean						
Major Match – per match*				N/A	PCR	N/A

Rugby Union

Kangaroos – normal seasonal requirements	\$5,907.00	\$5,467.27	\$546.73	\$6,014.00	PCR	10%
Rhinos – normal seasonal requirements	\$5,907.00	\$5,467.27	\$546.73	\$6,014.00	PCR	10%
Trial Match – per match	\$420.00	\$389.09	\$38.91	\$428.00	PCR	10%
Excluding Litter control & Amenities clean						

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Cricket						
Junior	\$5,268.00	\$4,875.45	\$487.55	\$5,363.00	PCR	10%
Senior	\$44,631.00	\$41,304.55	\$4,130.45	\$45,435.00	PCR	10%
One Day Marking (Mon) – Light wet up, roll and remark	\$260.00	\$240.91	\$24.09	\$265.00	PCR	10%
One Day Marking (Tues) Light wet up, roll and remark	\$340.00	\$315.45	\$31.55	\$347.00	PCR	10%
New wicket (Wed/Fri or Mid week out of season)	\$570.00	\$528.18	\$52.82	\$581.00	PCR	10%
Additional Wicket (excluding Weekend)	\$585.00	\$541.82	\$54.18	\$596.00	PCR	10%
Athletics						
Dubbo AAC (Amateur Athletics Association Club) Full Facility Hire	\$3,556.00	\$3,291.82	\$329.18	\$3,621.00	PCR	10%
Touch Football						
Summer Competition	\$8,030.00	\$7,431.82	\$743.18	\$8,175.00	PCR	10%
Winter Competition	\$3,555.00	\$3,290.00	\$329.00	\$3,619.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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General Fees

Fees applied to hirers of this facility to partially offset operational costs.

Cleaning – Amenities – Canteen				Actual Cost	IS	10%
Linemarking				Actual Cost	IS	10%
Litter Control				Actual Cost	FCR	10%
Additional Bin Supply and Collection				Actual Cost	FCR	10%
Key Deposits – Caltex Park and Barden Park (refundable in satisfactory condition)	\$200.00	\$181.82	\$18.18	\$200.00	FCR	10%
Alarm / Security Call Out Fee (plus \$25.00 Administration Charge)				Actual Cost	FCR	10%
Full cost recovery of contractor charge plus administration charge						
Loss / Damage / Repair of Equipment				Actual Cost	FCR	10%
Full cost recovery of contractor charge						

Use of Lights Charges

Fees applied to hirers of this facility to partially offset operational costs.

General use for Casual Hire and Training

All fields				Net Metered Costs (NMC) + 10% + 150%	PCR	10%
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Ground Hire Fee

Fees applied to hirers of this facility to partially offset operational costs.

Police Paddock

Police Paddock	\$0.00	\$772.73	\$77.27	\$850.00	IS	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
Power					
No Fees applicable					
Caltex Park (formerly Apex/EDSC) – Outer Grounds Only (not main Caltex Park Oval)					
Commercial Events (incl. Concerts) – per day	\$1,490.00	\$1,388.41	\$138.84	\$1,527.25	PCR 10%
Community Events – per day	\$185.00	\$172.73	\$17.27	\$190.00	PCR 10%
Ollie Robbins Oval					
Circus Fee	\$0.00	\$1,000.00	\$100.00	\$1,100.00	IS 10%
Cleaning, Garbage and additional all services determined at time of event (power additional)				Actual Cost	PCR 10%
Commercial Events (incl. Concerts) – per day	\$820.00	\$772.73	\$77.27	\$850.00	PCR 10%
Community Markets/Events – per day	\$250.00	\$233.64	\$23.36	\$257.00	PCR 10%
(NFP – No additional Services provided) – less than 4.5 hour hire				Free	PCR N/A
Light – Power Usage Charges				Net Metered Charge (NMC) + 150%	FCR 10%
Lions Park					
Lions Park (Farmers Markets per Day)	\$250.00	\$233.64	\$23.36	\$257.00	PCR 10%
Sporting Facilities Canteens/Amenities Blocks					
Cleaning				Actual Cost	FCR 10%
Full cost recovery of contractor charge					

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Sporting Facilities – Facility Hire

Caltex Park Grandstand Hire

Fees applied to various users of the services to partially offset operational costs.

Core User

Function Room with Kitchen & Bar – per event (excludes cleaning)	\$295.00	\$286.36	\$28.64	\$315.00	PCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$500.00	\$0.00	\$500.00	PCR	Exempt

Non Core User

Function Room with Kitchen & Bar – per event (excludes cleaning)	\$390.01	\$359.09	\$35.91	\$395.00	PCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$500.00	\$0.00	\$500.00	PCR	Exempt

Dubbo Touch Clubhouse

Fees applied to various users of the services to partially offset operational costs.

Casual Social Hire

Casual Hire – per use	\$340.00	\$317.27	\$31.73	\$349.00	PCR	10%
Cleaning Fee – per use				Actual Cost	PCR	10%
Meeting Hire – <3 hours	\$70.00	\$65.45	\$6.55	\$72.00	PCR	10%
School Hire per use	\$107.00	\$100.00	\$10.00	\$110.00	PCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$500.00	\$0.00	\$500.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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Dubbo Junior Rugby League Club House

Fees applied to various users of the services to partially offset operational costs.

Casual Social Hire

Casual Hire – per use	\$340.00	\$317.27	\$31.73	\$349.00	PCR	10%
Cleaning Fee – per use				Actual Cost	PCR	10%
Meeting Hire – <3 hours	\$70.00	\$65.45	\$6.55	\$72.00	PCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$500.00	\$0.00	\$500.00	PCR	Exempt

Victoria Park Clubhouse (No.1 Oval) Hire Fee

Fees applied to various users of the services to partially offset operational costs.

Core Users

Groups using the oval – per use	\$148.01	\$136.36	\$13.64	\$150.00	PCR	10%
Cleaning				Actual Cost	PCR	10%

Casual Social Hire

Casual Hire – per use	\$340.00	\$318.18	\$31.82	\$350.00	PCR	10%
Cleaning Fee – per use				Actual Cost	PCR	10%
Meeting Hire – per use	\$70.00	\$65.45	\$6.55	\$72.00	PCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$513.00	\$0.00	\$513.00	PCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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DCL Athletics Facility

Full Facility

Full Facility – includes Grandstand, Canteen, Track, Amenities (Excl. Equipment)

Cleaning			Actual Cost		IS	10%
Little Athletics – Zone / Regional Carnivals	\$2,510.00	\$2,339.09	\$233.91	\$2,573.00	PCR	10%
Senior Athletics – Zone / Regional Carnivals	\$2,510.00	\$2,339.09	\$233.91	\$2,573.00	PCR	10%
Athletics – Interclub Events/ Regional	\$2,510.00	\$2,339.09	\$233.91	\$2,573.00	PCR	10%
Athletics – State / National Events	\$2,510.00	\$2,339.09	\$233.91	\$2,573.00	PCR	10%

Athletics Track Only

Includes Use of Amenities

Private Access Yearly Pass

Training Pass – 1 Month – Adult	\$0.00	\$21.00	\$0.00	\$21.00	IS	10%
Training Pass – 1 Month – Children (Under 16)	\$0.00	\$16.00	\$0.00	\$16.00	IS	10%
Training Pass – 1 Month – Family	\$0.00	\$39.00	\$0.00	\$39.00	IS	10%
Training Pass – 1 Month – School Relay Team (4 students)	\$0.00	\$39.00	\$0.00	\$39.00	IS	10%

Family

Includes Use of Amenities

Adult

Includes Use of Amenities

Child (Under 16)

Includes Use of Amenities

Coaching

Club/Association (Amateur) Schedule – per hour	\$0.00	\$12.00	\$0.00	\$12.00	IS	10%
Club/Association (Amateur) Un-scheduled – per hour	\$0.00	\$20.00	\$0.00	\$20.00	IS	10%
Professional – per hour	\$0.00	\$20.00	\$0.00	\$20.00	IS	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
<i>Equipment Hire – Includes Set Up and Take Down</i>						
Full cost recovery of contractor charge						
Hurdles – per 100	Actual Cost			FCR	10%	
Steeple Chase Hurdles	Actual Cost			FCR	10%	
Pole Vault – during Carnival	Actual Cost			FCR	10%	
High Pole Vault – per training	\$20.00	\$18.64	\$1.86	\$20.50	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Other Event Hire – DCL						
Function Room, Grand Stand, Canteen and Amenities Includes one clean post event (excl canteen)	\$170.01	\$158.41	\$15.84	\$174.25	PCR	10%
Canteen Clean – required due to user group not meeting the DCC standard) Full cost recovery of contractor charge				Actual Cost	FCR	10%
Function Room Hire and Amenities Includes one clean post event	\$170.01	\$159.09	\$15.91	\$175.00	FCR	10%
Function Room Clean – Additional Clean Full cost recovery of contractor charge				Actual Cost	FCR	10%
Downstairs Room/Change Room hire Includes one clean post event	\$170.01	\$159.09	\$15.91	\$175.00	FCR	10%
Downstairs Room/Change Room Clean – Additional Clean Full cost recovery of contractor charge				Actual Cost	FCR	10%
Additional Male / Female / Disabled Toilet Clean				Actual Cost	FCR	10%
Security Deposit – refundable if premises left satisfactory	\$500.00	\$500.00	\$0.00	\$500.00	FCR	Exempt
Rugby League / Rugby Union Fee (includes line marking main field and goal post setup)	\$700.00	\$652.73	\$65.27	\$718.00	FCR	10%
Soccer Fee (includes line marking main field and goal post setup)	\$500.01	\$466.36	\$46.64	\$513.00	FCR	10%
Other Sports				Actual Cost	FCR	10%
Change Over Fee – DCL Fields				Actual Cost	FCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Dubbo Regional Botanic Garden

Hire of Elizabeth Park Gardens –

per 2 hours between 10am until 4pm	\$220.00	\$205.45	\$20.55	\$226.00	FCR	10%
per 1 hour outside 10am until 4pm	\$77.00	\$71.82	\$7.18	\$79.00	FCR	10%
additional/second security guard for 4 hours				Actual Cost	FCR	10%

Sporting Clubs Storage Charge

Fee to partially cover costs associated with providing the facility.

Container Sites/Council Buildings

Annual	\$460.00	\$429.09	\$42.91	\$472.00	PCR	10%
Seasonal	\$290.00	\$270.91	\$27.09	\$298.00	PCR	10%

Schools Usage Fee

Fee to partially cover costs associated with providing the facility.

Relay Teams

Training – 1 month (4 students)	\$0.00	\$39.00	\$0.00	\$39.00	IS	10%
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Soccer, Union, League, Touch Football

Cleaning				Actual Cost	IS	10%
Linemarking				Actual Cost	IS	10%

School Athletics Carnival – DCL

per day	\$279.99	\$260.91	\$26.09	\$287.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
<i>Zone / Regional / State Athletics Carnival – DCL</i>						
Relay Teams	\$0.00	\$0.00	\$0.00	\$0.00	IS	10%
per day	\$360.00	\$335.45	\$33.55	\$369.00	PCR	10%
<i>Turf Cricket Wickets</i>						
One Day Marking (Mon) – Light wet up, roll and remark	\$260.00	\$242.73	\$24.27	\$267.00	PCR	10%
One Day Marking (Tues) – Light wet up, roll and remark	\$340.00	\$317.27	\$31.73	\$349.00	PCR	10%
New wicket (Wed/Fri or Mid week out of season)	\$570.00	\$531.82	\$53.18	\$585.00	PCR	10%
Additional Wicket (excluding Weekend)	\$585.00	\$545.45	\$54.55	\$600.00	PCR	10%
Fitness Trainers Registration						
Fee to partially cover costs associated with providing the service.						
<i>Registration Fee</i>						
per annum	\$200.00	\$187.27	\$18.73	\$206.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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9.08 – DUBBO AQUATIC LEISURE CENTRE

Admission Charges

Charges applied to users of the swimming pool facility to partially offset the operational and capital costs of the Centre.

Adult

Casual visit	\$4.20	\$4.00	\$0.40	\$4.40	PCR	10%
Casual visit between 6.00am and 8.00am	\$3.00	\$2.82	\$0.28	\$3.10	PCR	10%
Aged Pensioner	\$0.00	\$2.73	\$0.27	\$3.00	IS	10%
Swimming Carnival	\$3.50	\$3.27	\$0.33	\$3.60	PCR	10%
Carnival Spectator	\$0.00	\$1.82	\$0.18	\$2.00	IS	10%
Spectator non-swimming adults (outside of Swimming Carnivals)	\$2.20	\$2.73	\$0.27	\$3.00	PCR	10%
Visitors to Collect Children and less than 10 minutes				Free	PCR	N/A

Child (2–16 years)

Casual visit	\$3.00	\$2.82	\$0.28	\$3.10	PCR	10%
Casual visit between 6.00am and 8.00am	\$2.50	\$2.36	\$0.24	\$2.60	PCR	10%
swimming carnival (school carnivals Only)	\$3.50	\$3.27	\$0.33	\$3.60	PCR	10%
school Learn-to-Swim Sport or PE Classes	\$2.50	\$2.36	\$0.24	\$2.60	PCR	10%
Child (under 2 years)				Free	PCR	N/A

Concession Ticket Charges

Fitness Passport Program

Fitness Passport Program – per participant	\$3.70	\$3.64	\$0.36	\$4.00	PCR	10%
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Adult

Books of Swim Tickets x 10 Adult	\$37.00	\$34.55	\$3.45	\$38.00	PCR	10%
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Child

Books of Swim Tickets x 10 Child	\$23.00	\$21.82	\$2.18	\$24.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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Season Tickets

Full Season

Child (Under 16)	\$195.00	\$181.82	\$18.18	\$200.00	PCR	10%
Adult	\$255.00	\$236.36	\$23.64	\$260.00	PCR	10%
Family	\$470.00	\$436.36	\$43.64	\$480.00	PCR	10%

Half Season Ticket (September–December / January–April / Nov–Feb)

Child (Under 16)	\$125.00	\$118.18	\$11.82	\$130.00	PCR	10%
Adult	\$160.00	\$149.09	\$14.91	\$164.00	PCR	10%
Family	\$295.00	\$272.73	\$27.27	\$300.00	PCR	10%

Family Day Ticket

Any combination as per Medicare Card	\$15.50	\$14.55	\$1.45	\$16.00	PCR	10%
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Note: A Family Day Ticket may be used for only one entry to the complex per day

Water Slide Charge

Water Slide for 6 rides	\$2.50	\$2.73	\$0.27	\$3.00	PCR	10%
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Water Slide Hire up to 50 patrons (Non Exclusive Use) (1 – 6pm)

per half hour	\$62.00	\$59.09	\$5.91	\$65.00	PCR	10%
per hour	\$112.00	\$104.55	\$10.45	\$115.00	PCR	10%

Hire of Pool for Carnivals Charge (excluding schools)

with lane ropes included – normal entrance fees as per items (1) and (2) above plus – per day	\$555.01	\$518.18	\$51.82	\$570.00	PCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
Core User – Club Room Charges						
(a) per hour	\$25.00	\$23.64	\$2.36	\$26.00	PCR	10%
(d) per day	\$90.00	\$86.36	\$8.64	\$95.00	PCR	10%
(a) 100 pax (minimum charge) per hour (Charge includes Council's share of 50%)	\$245.00	\$227.27	\$22.73	\$250.00	PCR	10%
(b) 101 + per person per hour	\$2.45	\$2.32	\$0.23	\$2.55	PCR	10%
Swimming Clubs						
Annual Fee for use of Centre – per swimming member	\$5.85	\$5.45	\$0.55	\$6.00	PCR	10%
Maximum Fee per Club/Association – per annum	\$780.00	\$727.27	\$72.73	\$800.00	PCR	10%
Club Coaching – Lane Fee (Annual)						
Per Lane						
per morning Weekday	\$265.00	\$245.45	\$24.55	\$270.00	PCR	10%
per afternoon weekly	\$535.00	\$500.00	\$50.00	\$550.00	PCR	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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10.01 – CUSTOMER SERVICES

Other Charges

Charge to cover the cost of providing photocopies

Photocopy Charges

Black & White – A4 – Up to 10 copies – per copy	\$1.10	\$0.73	\$0.07	\$0.80		10%
Black & White – A4 – Over 10 copies – per copy	\$0.75	\$0.55	\$0.05	\$0.60	FCR	10%
Colour – A4 – Up to 10 copies – per copy	\$1.10	\$1.09	\$0.11	\$1.20	FCR	10%
Colour – A4 – Over 10 copies – per copy	\$0.75	\$0.91	\$0.09	\$1.00	FCR	10%

Government Information (Public Access) Act 2009

Charge for processing GIPA Applications and charge to cover the cost of providing copies

Application Fee

per application	\$30.00	\$30.00	\$0.00	\$30.00	S	Exempt
Plus photocopying – per copy	\$0.75	\$0.80	\$0.00	\$0.80	S	Exempt

Processing Charge

per hour for each hour of processing time	\$30.00	\$30.00	\$0.00	\$30.00	S	Exempt
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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10.05 – FINANCIAL ACCOUNTING SERVICES

Other Charges

Fee to cover the cost of issuing Sect. 603 Certificates

Section 603 Certificate Fee

per certificate	\$75.00	\$75.00	\$0.00	\$75.00	S	Exempt
Additional Urgency fee (if required within 16 working hours) Guaranteed issue within 48 hours of payment	\$45.00	\$40.91	\$4.09	\$45.00	S	10%

Sale of Land for Unpaid Rates Administration Charge

Charge to offset the Administrative cost associated with proceedings to sell land for unpaid rates under Section 713(2) of the Local Government Act

per property	\$500.00	\$500.00	\$0.00	\$500.00	PCR	Exempt
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Returned Payment

Fee to cover cost of processing returned Direct Debit or Cheque transactions

per transaction	\$35.00	\$31.82	\$3.18	\$35.00	FCR	10%
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Rating & Valuation Enquiry Fees

Fee to cover the cost of supplying information from Council's Rates Records including property details, rates and charges levied for previous financial years, copies of notices, land value information, payment details, etc

Rates Searches/Enquiry fee

per hour (minimum 1 hour)	\$50.00	\$55.00	\$0.00	\$55.00	FCR	Exempt
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Enquiry Fees – Titles Information

Company Extract	\$11.60	\$11.60	\$0.00	\$11.60	FCR	Exempt
Fee to cover the cost of Titles Searches						
Directorship Search	\$43.70	\$43.70	\$0.00	\$43.70	FCR	Exempt
Miscellaneous Search	\$43.70	\$43.70	\$0.00	\$43.70	FCR	Exempt

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy	GST Status
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10.07 – INFORMATION MANAGEMENT SERVICES

Map Charges

Charge to cover the cost of production and printing of Maps

Production of Maps using GIS

Black & White A1 & AO maps – per copy	\$29.00	\$29.75	\$0.00	\$29.75	FCR	Exempt
Black & White – A2 & A3 maps – per copy	\$16.00	\$16.40	\$0.00	\$16.40	FCR	Exempt
Colour – A1 & AO maps – per copy	\$48.65	\$49.90	\$0.00	\$49.90	FCR	Exempt
Colour – A2 & A3 maps – per copy	\$29.00	\$29.75	\$0.00	\$29.75	FCR	Exempt
Colour – A4 maps – per copy	\$14.90	\$15.30	\$0.00	\$15.30	FCR	Exempt

Development of New Maps Charge

A quote will be provided prior to commencement of work

per hour	\$270.00	\$251.82	\$25.18	\$277.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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10.09 – CIVIC ADMINISTRATION BUILDING

Meeting Room Hire

Charge for use of Meeting Room facilities.

Use of Council Chamber and Conference Room Area (Activities associated with Council)

per half day or part thereof (Minimum Charge)	\$70.00	\$79.09	\$7.91	\$87.00	MB	10%
per day	\$120.00	\$136.36	\$13.64	\$150.00	MB	10%

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 GST Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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10.10 – TECHNICAL SUPPORT

Plan Printing Charges

Charge to cover the cost of production and printing of Plans

Production of Plans using Technical Support

Black & White – A1 & A0 – Per copy	\$29.00	\$29.75	\$0.00	\$29.75	FCR	Exempt
Black & White – A2 & A3 plans – per copy	\$16.00	\$16.40	\$0.00	\$16.40	FCR	Exempt
Colour – A1 & A0 maps – per copy	\$48.65	\$49.90	\$0.00	\$49.90	FCR	Exempt
Colour – A2 & A3 plans – per copy	\$29.00	\$29.75	\$0.00	\$29.75	FCR	Exempt
Colour – A4 plans – per copy	\$14.90	\$15.30	\$0.00	\$15.30	FCR	Exempt

Checking of Engineering plans for DA's

Charge to cover cost of checking plans

per hour, based on quote to undertake work	\$283.50	\$264.18	\$26.42	\$290.60	FCR	10%
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Driveway Boxing Inspections Associated with DA's

Charge to cover staff inspections

per inspection	\$283.50	\$264.18	\$26.42	\$290.60	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Fee (incl. GST)	Pricing Policy	GST Status
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10.11 – TECHNICAL SERVICES

Special Consultations with Technical Services

Charge to cover the cost of staff involved in special consultations with developers/ consultants

per hour	\$283.50	\$263.64	\$26.36	\$290.00	FCR	10%
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Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy
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10.13 – RATES & GENERAL REVENUE

1–4 hours on Day 1 – Free	\$0.00	\$0.00	\$0.00	\$0.00	IS
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Ordinary Rates

*Note: Rates have been based on General Income Variation of 1.8%

Residential – Ordinary

minimum	\$478.95	\$487.60	\$0.00	\$487.60	FCR
Calculated (Rate in the \$)	\$0.6859	\$0.6986	\$0.00	\$0.6986	FCR

Residential – Dubbo Urban

minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$0.8557	\$0.879	\$0.00	\$0.879	FCR

Residential – Firgrove

minimum	\$615.90	\$627.00	\$0.00	\$627.00	FCR
Calculated (Rate in the \$)	\$0.7965	\$0.8108	\$0.00	\$0.8108	FCR

Residential – Richmond

minimum	\$615.90	\$627.00	\$0.00	\$627.00	FCR
Calculated (Rate in the \$)	\$0.7965	\$0.8108	\$0.00	\$0.8108	FCR

Residential – Village

minimum	\$496.64	\$505.60	\$0.00	\$505.60	FCR
Calculated (Rate in the \$)	\$0.75	\$0.7635	\$0.00	\$0.7635	FCR

Business – Ordinary

minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$1.2454	\$1.2702	\$0.00	\$1.2702	FCR

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST	Year 16/17 Fee (incl. GST)	Pricing Policy
<i>Business – CBD</i>					
minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$3.4723	\$3.5454	\$0.00	\$3.5454	FCR
<i>Business – Cobra Street</i>					
minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$3.7393	\$3.8066	\$0.00	\$3.8066	FCR
<i>Business – East Dubbo</i>					
minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$3.7393	\$3.8066	\$0.00	\$3.8066	FCR
<i>Business – Wellington Road</i>					
minimum	\$630.15	\$641.50	\$0.00	\$641.50	FCR
Calculated (Rate in the \$)	\$3.7393	\$3.8066	\$0.00	\$3.8066	FCR
<i>Farmland – Ordinary</i>					
minimum	\$334.95	\$341.00	\$0.00	\$341.00	FCR
Calculated (Rate in the \$)	\$0.6808	\$0.6937	\$0.00	\$0.6937	FCR
<i>Mining – Ordinary</i>					
minimum	\$496.64	\$505.60	\$0.00	\$505.60	FCR
Calculated (Rate in the \$)	\$6.00	\$6.00	\$0.00	\$6.00	FCR

Name	Year 15/16 Last YR Fee (incl. GST)	Year 16/17 Fee (excl. GST)	Year 16/17 GST Fee (incl. GST)	Pricing Policy	GST Status
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10.16 – WORKS SERVICES

Contract Works

Works carried out by Council for private individuals/companies

Private Works – General			Quotation	MB	10%
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Section 5F:

Dubbo Component

Statements

Projected -

- **Income Statements**
- **Balance Sheets**
- **Cash flow Statements**
- **Key performance measures**
- **Update long term financial plan 2015/16 – 2025/26**

Dubbo City Council
1 Year Financial Plan for the Years ending 30 June 2017
INCOME STATEMENT

	Consolidated \$000	General \$000	Water \$000	Sewer \$000
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	47,434	32,356	5,349	9,729
User Charges & Fees	33,545	16,885	12,873	3,787
Interest & Investment Revenue	2,702	2,092	99	511
Other Revenues	2,444	2,375	43	26
Grants & Contributions provided for Operating Purposes	13,272	12,105	121	1,046
Grants & Contributions provided for Capital Purposes	12,678	11,735	693	250
Other Income:				
Net gains from the disposal of assets	237	237	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	112,313	77,786	19,179	15,348
Expenses from Continuing Operations				
Employee Benefits & On-Costs	26,052	22,717	1,586	1,750
Borrowing Costs	4,107	1,707	1,428	972
Materials & Contracts	27,430	15,979	7,160	4,291
Depreciation & Amortisation	25,222	16,869	3,612	4,740
Impairment	-	-	-	-
Other Expenses	11,987	8,674	2,226	1,087
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	94,798	65,945	16,012	12,841
Operating Result from Continuing Operations	17,514	11,840	3,167	2,507
Discontinued Operations - Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year	17,514	11,840	3,167	2,507
Net Operating Result before Grants and Contributions provided for Capital Purposes	4,836	(132)	2,474	2,257

Dubbo City Council
1 Year Financial Plan for the Years ending 30 June 2017
BALANCE SHEET

	Consolidated \$000	General \$000	Water \$000	Sewer \$000
ASSETS				
Current Assets				
Cash & Cash Equivalents	2,089	1,000	589	500
Investments	37,932	18,217	11,278	8,437
Receivables	10,140	5,204	3,282	1,653
Inventories	2,332	2,111	221	-
Other	575	550	18	7
Non-current assets classified as "held for sale"	-	-	-	-
Total Current Assets	53,068	27,082	15,389	10,597
Non-Current Assets				
Investments	31,444	12,866	4,161	14,417
Receivables	2,427	1,943	245	239
Inventories	1,926	1,926	-	-
Infrastructure, Property, Plant & Equipment	2,011,085	1,633,738	182,780	194,567
Investments Accounted for using the equity method	888	888	-	-
Investment Property	-	-	-	-
Intangible Assets	-	-	-	-
Non-current assets classified as "held for sale"	(1)	-	-	(1)
Other	495	450	45	-
Total Non-Current Assets	2,048,264	1,651,810	187,231	209,222
TOTAL ASSETS	2,101,332	1,678,892	202,620	219,820
LIABILITIES				
Current Liabilities				
Bank Overdraft	-	-	-	-
Payables	11,090	10,670	258	161
Borrowings	4,322	1,719	899	1,705
Provisions	12,939	11,921	1,018	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-
Total Current Liabilities	28,351	24,310	2,175	1,866
Non-Current Liabilities				
Payables	1	1	-	-
Borrowings	58,909	21,215	21,893	15,801
Provisions	1,147	1,071	76	-
Investments Accounted for using the equity method	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-
Total Non-Current Liabilities	60,058	22,288	21,969	15,801
TOTAL LIABILITIES	88,409	46,599	24,143	17,667
Net Assets	2,012,923	1,632,293	178,477	202,153
EQUITY				
Retained Earnings	847,934	565,129	125,412	157,393
Revaluation Reserves	1,164,986	1,067,164	53,062	44,760
Council Equity Interest	2,012,920	1,632,293	178,474	202,153
Minority Equity Interest	-	-	-	-
Total Equity	2,012,920	1,632,293	178,474	202,153

Dubbo City Council
1 Year Financial Plan for the Years ending 30 June 2017
CASH FLOW STATEMENT

	Consolidated \$000	General \$000	Water \$000	Sewer \$000
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	47,394	32,328	5,346	9,720
User Charges & Fees	33,527	16,930	12,842	3,755
Interest & Investment Revenue Received	2,943	2,260	99	584
Grants & Contributions	22,671	20,811	814	1,046
Bonds & Deposits Received	-	-	-	-
Other	2,607	2,538	42	26
Payments:				
Employee Benefits & On-Costs	(25,297)	(22,027)	(1,520)	(1,750)
Materials & Contracts	(27,380)	(15,935)	(7,154)	(4,292)
Borrowing Costs	(4,134)	(1,734)	(1,428)	(972)
Bonds & Deposits Refunded	-	-	-	-
Other	(11,987)	(8,674)	(2,226)	(1,087)
Net Cash provided (or used in) Operating Activities	40,343	26,498	6,815	7,029
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	18,442	12,387	-	6,055
Sale of Investment Property	-	-	-	-
Sale of Real Estate Assets	451	451	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,411	1,262	100	49
Payments:				
Purchase of Investment Securities	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(58,482)	(38,996)	(7,975)	(11,510)
Purchase of Real Estate Assets	-	-	-	-
Net Cash provided (or used in) Investing Activities	(38,177)	(24,896)	(7,875)	(5,406)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	-	-	-	-
Proceeds from Finance Leases	-	-	-	-
Other Financing Activity Receipts	-	-	-	-
Payments:				
Repayment of Borrowings & Advances	(4,076)	(1,602)	(851)	(1,623)
Repayment of Finance Lease Liabilities	-	-	-	-
Distributions to Minority Interests	-	-	-	-
Other Financing Activity Payments	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(4,076)	(1,602)	(851)	(1,623)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,911)	(0)	(1,911)	(0)
plus: Cash, Cash Equivalents & Investments - beginning of year	3,998	1,000	2,498	500
Cash & Cash Equivalents - end of the year	2,087	1,000	587	500
Cash & Cash Equivalents - end of the year	2,087	1,000	587	500
Investments - end of the year	69,377	31,083	15,440	22,854
Cash, Cash Equivalents & Investments - end of the year	71,463	32,083	16,026	23,354

Dubbo City Council
1 Year Financial Plan for the Years ending 30 June 2017
EQUITY STATEMENT

	Consolidated \$000	General \$000	Water \$000	Sewer \$000
Opening Balance	1,995,406	1,620,453	175,308	199,645
a. Current Year Income & Expenses Recognised direct to Equity				
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-
- Other Adjustments	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-
b. Net Operating Result for the Year	17,514	11,840	3,167	2,507
Total Recognised Income & Expenses (c&d)	17,514	11,840	3,167	2,507
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-
d. Transfers between Equity	-	-	-	-
Equity - Balance at end of the reporting period	2,012,920	1,632,293	178,474	202,153

**Dubbo City Council
1 Year Financial Plan for the Years ending 30 June 2017**

PROJECTED KEY PERFORMANCE MEASURES	Consolidated \$000	General \$000	Water \$000	Sewer \$000
Unrestricted Current Ratio	1.03%	1.63%	10.17%	5.68%
Debt Services Ratio	4.20%	5.57%	3.30%	3.07%
Rates & Annual Charges Coverage Ratio	42.23%	41.60%	27.89%	63.39%
Rates, Annual Charges Interest & Extra Charges Outstanding Percentages	4.26%	3.85%	2.18%	6.94%
Building & Infrastructure Renewals Ratio	58.70%	111.83%	52.41%	98.33%

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - CONSOLIDATED

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	46,094,713	47,434,019	49,877,225	51,380,721	53,023,909	54,452,151	55,919,990	57,428,550	58,978,986	60,572,487	62,210,275
User Charges & Fees	33,583,447	33,545,422	35,026,220	36,113,145	37,197,962	38,136,075	39,098,762	40,086,689	41,100,539	42,141,016	43,208,842
Interest & Investment Revenue	3,437,006	2,701,706	2,598,309	2,576,470	2,449,149	2,524,735	2,602,695	2,683,104	2,766,042	2,851,590	2,939,833
Other Revenues	3,125,657	2,444,038	2,659,209	2,580,838	2,808,121	2,892,222	2,978,842	3,068,057	3,159,945	3,254,585	3,352,061
Grants & Contributions provided for Operating Purposes	15,787,205	13,272,440	12,737,997	12,816,367	13,259,797	13,587,927	13,924,194	14,268,798	14,621,947	14,983,854	15,354,736
Grants & Contributions provided for Capital Purposes	11,372,147	12,677,923	15,498,686	6,328,719	6,455,697	6,477,748	6,500,460	6,523,853	6,547,949	6,572,767	6,598,330
Other Income:											
Net gains from the disposal of assets	236,455	237,000	239,000	241,000	247,000	253,000	259,000	4,766,000	272,000	279,000	286,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	113,636,630	112,312,548	118,636,646	112,037,260	115,441,635	118,323,858	121,283,943	128,825,052	127,447,408	130,655,299	133,950,077
Expenses from Continuing Operations											
Employee Benefits & On-Costs	25,880,297	26,052,497	27,901,122	28,589,694	30,432,811	31,590,028	32,783,855	34,015,482	35,286,135	36,597,088	37,950,350
Borrowing Costs	4,338,268	4,106,948	3,864,468	3,683,422	3,401,947	3,107,791	2,787,198	2,454,119	2,112,485	1,760,951	1,483,117
Materials & Contracts	33,270,305	27,430,064	27,880,839	28,454,435	28,791,335	29,736,244	30,709,453	31,711,810	32,744,188	33,807,487	34,902,632
Depreciation & Amortisation	23,877,302	25,221,509	25,219,104	25,219,104	25,219,104	25,219,104	25,219,104	25,219,104	25,219,104	25,219,104	25,219,104
Impairment	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	9,002,169	11,987,173	11,067,928	11,595,655	12,246,418	12,809,035	13,408,052	14,046,515	14,727,754	15,455,414	16,233,486
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	73,438	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	96,441,779	94,798,191	95,933,461	97,542,310	100,091,615	102,462,202	104,907,662	107,447,030	110,089,666	112,840,043	115,788,689
Operating Result from Continuing Operations	17,194,851	17,514,357	22,703,185	14,494,950	15,350,020	15,861,656	16,376,280	21,378,022	17,357,742	17,815,256	18,161,387
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	17,194,851	17,514,357	22,703,185	14,494,950	15,350,020	15,861,656	16,376,280	21,378,022	17,357,742	17,815,256	18,161,387
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,822,704	4,836,434	7,204,499	8,166,231	8,894,323	9,383,909	9,875,820	14,854,168	10,809,793	11,242,489	11,563,058

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - GENERAL FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	31,295,864	32,355,853	34,470,719	35,593,919	36,848,024	37,953,465	39,092,069	40,264,831	41,472,776	42,716,959	43,998,468
User Charges & Fees	17,184,440	16,885,315	17,942,864	18,508,129	19,058,435	19,630,188	20,219,094	20,825,667	21,450,437	22,093,950	22,756,768
Interest & Investment Revenue	2,064,569	2,092,030	1,979,946	1,940,569	1,843,556	1,898,863	1,955,829	2,014,503	2,074,939	2,137,187	2,201,302
Other Revenues	3,082,148	2,375,090	2,588,519	2,508,245	2,733,684	2,815,695	2,900,165	2,987,170	3,076,785	3,169,089	3,264,162
Grants & Contributions provided for Operating Purposes	14,512,971	12,105,248	11,584,102	11,679,821	12,132,964	12,436,288	12,747,195	13,065,875	13,392,522	13,727,335	14,070,519
Grants & Contributions provided for Capital Purposes	9,927,200	11,735,109	14,554,006	5,379,331	5,504,201	5,524,159	5,544,716	5,565,890	5,587,699	5,610,162	5,633,299
Other Income:											
Net gains from the disposal of assets	234,000	237,000	239,000	241,000	247,000	253,000	259,000	266,000	272,000	279,000	286,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	78,301,192	77,785,645	83,359,156	75,851,014	78,367,864	80,511,657	82,718,068	84,989,937	87,327,157	89,733,682	92,210,518
Expenses from Continuing Operations											
Employee Benefits & On-Costs	22,612,161	22,716,590	24,456,297	25,027,726	26,736,018	27,774,421	28,845,574	29,950,539	31,090,414	32,266,335	33,479,475
Borrowing Costs	1,813,833	1,706,817	1,593,272	1,553,705	1,417,042	1,274,955	1,118,599	955,910	794,678	620,808	453,026
Materials & Contracts	21,582,377	15,978,981	15,597,115	16,594,227	16,531,815	17,282,072	18,054,838	18,850,786	19,670,612	20,515,034	21,384,787
Depreciation & Amortisation	15,835,051	16,868,910	16,866,505	16,866,505	16,866,505	16,866,505	16,866,505	16,866,505	16,866,505	16,866,505	16,866,505
Impairment	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,843,954	8,673,957	7,575,637	7,959,998	8,473,801	8,728,015	8,989,856	9,259,551	9,537,338	9,823,458	10,118,162
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	67,687,376	65,945,255	66,088,826	68,002,161	70,025,181	71,925,969	73,875,371	75,883,290	77,959,547	80,092,139	82,301,955
Operating Result from Continuing Operations	10,613,816	11,840,390	17,270,330	7,848,853	8,342,683	8,585,689	8,842,697	9,106,646	9,367,611	9,641,543	9,908,563
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	10,613,816	11,840,390	17,270,330	7,848,853	8,342,683	8,585,689	8,842,697	9,106,646	9,367,611	9,641,543	9,908,563
Net Operating Result before Grants and Contributions provided for Capital Purposes	452,616	(131,719)	2,477,324	2,228,522	2,591,482	2,808,529	3,038,981	3,274,756	3,507,912	3,752,381	3,989,264

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - WATER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	5,185,953	5,349,355	5,483,118	5,664,945	5,853,008	5,969,351	6,088,000	6,209,000	6,332,396	6,458,238	6,586,571
User Charges & Fees	12,750,322	12,873,316	13,227,395	13,678,401	14,144,155	14,428,020	14,717,591	15,012,985	15,314,317	15,621,709	15,935,281
Interest & Investment Revenue	395,372	98,778	101,247	103,272	105,593	110,873	116,416	122,237	128,349	134,766	141,505
Other Revenues	42,372	42,777	43,734	44,828	45,852	47,228	48,644	50,104	51,607	53,155	54,750
Grants & Contributions provided for Operating Purposes	229,734	121,465	123,894	126,992	129,644	132,885	136,207	139,612	143,103	146,680	150,347
Grants & Contributions provided for Capital Purposes	1,194,947	692,814	694,680	699,388	701,496	703,588	705,744	707,963	710,250	712,605	715,031
Other Income:											
Net gains from the disposal of assets	2,455	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,801,155	19,178,505	19,674,068	20,317,826	20,979,748	21,391,945	21,812,603	22,241,901	22,680,022	23,127,153	23,583,485
Expenses from Continuing Operations											
Employee Benefits & On-Costs	1,517,545	1,585,960	1,645,651	1,701,879	1,769,036	1,820,841	1,874,175	1,929,084	1,985,613	2,043,812	2,104,427
Borrowing Costs	1,472,052	1,428,138	1,380,654	1,330,356	1,277,154	1,222,375	1,160,607	1,098,138	1,031,221	961,028	893,664
Materials & Contracts	7,266,610	7,159,801	7,609,740	7,294,985	7,512,908	7,639,983	7,770,824	7,905,541	8,044,250	8,187,070	8,334,123
Depreciation & Amortisation	3,589,411	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321	3,612,321
Impairment	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,166,828	2,225,735	2,353,417	2,441,552	2,524,466	2,735,578	2,966,562	3,219,367	3,496,136	3,799,228	4,131,233
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,012,446	16,011,955	16,601,783	16,381,093	16,695,884	17,031,099	17,384,489	17,764,451	18,169,542	18,603,458	19,075,768
Operating Result from Continuing Operations	3,788,709	3,166,550	3,072,285	3,936,733	4,283,864	4,360,846	4,428,114	4,477,451	4,510,480	4,523,695	4,507,717
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	3,788,709	3,166,550	3,072,285	3,936,733	4,283,864	4,360,846	4,428,114	4,477,451	4,510,480	4,523,695	4,507,717
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,593,762	2,473,736	2,377,605	3,237,345	3,582,368	3,657,257	3,722,371	3,769,487	3,800,230	3,811,090	3,792,686

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
INCOME STATEMENT - SEWER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	9,612,896	9,728,811	9,923,388	10,121,857	10,322,877	10,529,335	10,739,921	10,954,720	11,173,814	11,397,290	11,625,236
User Charges & Fees	3,648,685	3,786,791	3,855,961	3,926,615	3,995,372	4,077,867	4,162,077	4,248,038	4,335,785	4,425,357	4,516,792
Interest & Investment Revenue	977,065	510,898	517,116	532,629	500,000	515,000	530,450	546,364	562,754	579,637	597,026
Other Revenues	1,137	26,171	26,956	27,765	28,585	29,300	30,032	30,783	31,552	32,341	33,150
Grants & Contributions provided for Operating Purposes	1,044,500	1,045,727	1,030,001	1,009,554	997,189	1,018,754	1,040,791	1,063,310	1,086,322	1,109,839	1,133,870
Grants & Contributions provided for Capital Purposes	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Other Income:											
Net gains from the disposal of assets	-	-	-	-	-	-	-	4,500,000	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	15,534,283	15,348,398	15,603,422	15,868,420	16,094,023	16,420,256	16,753,272	21,593,214	17,440,229	17,794,465	18,156,074
Expenses from Continuing Operations											
Employee Benefits & On-Costs	1,750,591	1,749,947	1,799,174	1,860,089	1,927,757	1,994,766	2,064,106	2,135,859	2,210,108	2,286,941	2,366,448
Borrowing Costs	1,052,384	971,993	890,542	799,360	707,751	610,461	507,992	400,072	286,586	179,115	136,426
Materials & Contracts	4,421,318	4,291,282	4,673,984	4,565,223	4,746,612	4,814,188	4,883,792	4,955,483	5,029,325	5,105,383	5,183,722
Depreciation & Amortisation	4,452,840	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278	4,740,278
Impairment	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	991,387	1,087,481	1,138,874	1,194,105	1,248,151	1,345,441	1,451,635	1,567,597	1,694,280	1,832,728	1,984,092
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	73,438	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	12,741,958	12,840,981	13,242,852	13,159,055	13,370,549	13,505,134	13,647,802	13,799,289	13,960,577	14,144,446	14,410,967
Operating Result from Continuing Operations	2,792,325	2,507,417	2,360,570	2,709,365	2,723,474	2,915,122	3,105,469	7,793,925	3,479,651	3,650,019	3,745,108
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,792,325	2,507,417	2,360,570	2,709,365	2,723,474	2,915,122	3,105,469	7,793,925	3,479,651	3,650,019	3,745,108
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,542,325	2,257,417	2,110,570	2,459,365	2,473,474	2,665,122	2,855,469	3,043,925	3,229,651	3,400,019	3,495,108

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - CONSOLIDATED

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											
Current Assets											
Cash & Cash Equivalents	4,000,000	2,089,176	4,085,658	3,735,796	8,000,000	4,617,756	5,723,063	5,504,696	5,440,051	4,795,136	9,361,362
Investments	47,427,486	37,932,256	31,497,546	31,017,416	31,041,678	28,560,122	27,143,630	26,651,586	24,336,487	26,416,484	27,668,029
Receivables	10,666,929	10,139,582	10,695,975	10,560,711	10,889,667	11,121,083	11,393,808	11,697,712	11,874,127	12,134,839	12,483,595
Inventories	2,516,960	2,331,897	2,347,525	2,224,642	2,049,603	2,139,661	2,232,080	2,327,104	2,424,555	2,524,679	2,627,512
Other	581,701	574,672	581,835	527,577	466,643	478,465	490,675	503,288	516,321	529,789	543,711
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	65,193,076	53,067,582	49,208,538	48,066,143	52,447,591	46,917,087	46,983,256	46,684,387	44,591,541	46,400,929	52,684,209
Non-Current Assets											
Investments	40,391,502	31,444,367	28,153,795	27,333,356	26,460,012	25,544,357	25,021,695	26,581,728	22,625,716	23,374,744	23,925,691
Receivables	2,352,547	2,426,890	2,458,316	2,496,233	2,514,242	2,537,745	2,561,856	2,586,591	2,611,967	2,638,002	2,664,712
Inventories	2,094,349	1,925,707	1,758,639	1,948,337	2,142,758	2,341,901	2,545,767	2,755,143	2,969,241	3,188,550	3,413,968
Infrastructure, Property, Plant & Equipment	1,975,835,707	2,011,084,735	2,038,498,044	2,050,240,242	2,057,091,853	2,075,202,563	2,087,584,129	2,103,170,655	2,121,878,393	2,133,286,597	2,143,340,719
Investments Accounted for using the equity method	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Other	495,000	495,000	495,000	495,000	495,000	495,000	495,000	495,000	495,000	495,000	495,000
Total Non-Current Assets	2,022,056,504	2,048,264,100	2,072,251,195	2,083,400,569	2,089,591,264	2,107,008,966	2,119,095,846	2,136,476,517	2,151,467,718	2,163,870,592	2,174,727,490
TOTAL ASSETS	2,087,249,580	2,101,331,682	2,121,459,733	2,131,466,711	2,142,038,855	2,153,926,053	2,166,079,102	2,183,160,904	2,196,059,259	2,210,271,521	2,227,411,699
LIABILITIES											
Current Liabilities											
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-
Payables	11,194,267	11,089,632	10,439,788	9,631,276	8,735,757	8,872,697	9,012,769	9,159,192	9,310,793	9,465,952	9,644,001
Borrowings	4,076,190	4,322,236	4,700,094	4,981,569	5,275,725	5,596,318	5,748,058	5,992,708	5,220,293	2,746,842	2,946,585
Provisions	12,220,600	12,939,264	13,801,397	14,782,372	15,838,961	16,958,253	18,143,646	19,398,715	20,727,222	22,133,129	23,621,252
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	27,491,058	28,351,132	28,941,280	29,395,217	29,850,443	31,427,268	32,904,473	34,550,615	35,258,308	34,345,922	36,211,838
Non-Current Liabilities											
Payables	1,005	1,491	1,302	1,368	1,457	1,500	1,545	1,592	1,639	1,689	1,739
Borrowings	63,231,423	58,909,187	55,709,093	50,727,524	45,451,799	39,855,481	34,107,423	28,114,715	22,894,422	20,147,580	17,200,996
Provisions	1,117,790	1,147,209	1,182,211	1,221,804	1,264,339	1,309,330	1,356,906	1,407,205	1,460,371	1,516,554	1,575,964
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	64,350,217	60,057,887	56,892,605	51,950,696	46,717,594	41,166,311	35,465,874	29,523,512	24,356,432	21,665,823	18,778,699
TOTAL LIABILITIES	91,841,274	88,409,019	85,833,885	81,345,913	76,568,037	72,593,579	68,370,347	64,074,127	59,614,740	56,011,746	54,990,537
Net Assets	1,995,408,306	2,012,922,663	2,035,625,848	2,050,120,798	2,065,470,818	2,081,332,474	2,097,708,755	2,119,086,777	2,136,444,519	2,154,259,775	2,172,421,163
EQUITY											
Retained Earnings	830,419,851	847,934,208	870,637,393	885,132,343	900,482,363	916,344,019	932,720,300	954,098,322	971,456,064	989,271,320	1,007,432,708
Revaluation Reserves	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000	1,164,986,000
Council Equity Interest	1,995,405,851	2,012,920,208	2,035,623,393	2,050,118,343	2,065,468,363	2,081,330,019	2,097,706,300	2,119,084,322	2,136,442,064	2,154,257,320	2,172,418,708
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-
Total Equity	1,995,405,851	2,012,920,208	2,035,623,393	2,050,118,343	2,065,468,363	2,081,330,019	2,097,706,300	2,119,084,322	2,136,442,064	2,154,257,320	2,172,418,708

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - GENERAL FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											
Current Assets											
Cash & Cash Equivalents	1,000,000	1,000,000	3,085,658	2,524,056	5,000,000	3,296,483	3,819,227	2,504,696	3,133,971	1,795,136	4,361,362
Investments	25,476,977	18,217,165	18,217,165	18,217,165	18,324,640	18,324,640	18,324,640	18,324,640	18,324,640	18,324,640	18,324,640
Receivables	5,729,224	5,204,186	5,667,578	5,407,822	5,616,002	5,740,633	5,901,599	6,041,252	6,212,845	6,361,654	6,569,849
Inventories	2,288,105	2,110,557	2,126,409	1,975,261	1,792,275	1,874,726	1,959,312	2,046,272	2,135,419	2,226,994	2,321,024
Other	556,533	549,641	555,129	501,377	439,558	450,515	461,801	473,426	485,400	497,732	510,435
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	35,050,840	27,081,548	29,651,938	28,625,681	31,172,475	29,686,998	30,466,580	29,390,286	30,292,275	29,206,156	32,087,310
Non-Current Assets											
Investments	17,993,250	12,865,969	12,865,969	12,865,969	12,941,874	12,941,874	12,941,874	12,941,874	12,941,874	12,941,874	12,941,874
Receivables	1,874,618	1,943,000	1,963,152	1,987,961	1,992,616	2,005,325	2,018,414	2,031,897	2,045,784	2,060,087	2,074,820
Inventories	2,094,349	1,925,707	1,758,639	1,948,337	2,142,758	2,341,901	2,545,767	2,755,143	2,969,241	3,188,850	3,413,968
Infrastructure, Property, Plant & Equipment	1,609,722,189	1,633,737,656	1,648,512,842	1,655,364,200	1,658,905,116	1,667,738,482	1,674,470,598	1,683,410,340	1,690,641,032	1,700,033,948	1,706,766,064
Investments Accounted for using the equity method	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000	888,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Other	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Total Non-Current Assets	1,633,022,406	1,651,810,332	1,666,438,602	1,673,504,467	1,677,320,363	1,686,365,581	1,693,314,653	1,702,477,253	1,709,935,931	1,719,562,759	1,726,534,726
TOTAL ASSETS	1,668,073,246	1,678,891,880	1,696,090,540	1,702,130,148	1,708,492,838	1,716,052,579	1,723,781,232	1,731,867,539	1,740,228,205	1,748,768,915	1,758,622,036
LIABILITIES											
Current Liabilities											
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-
Payables	10,772,467	10,670,167	9,991,416	9,190,741	8,279,886	8,402,580	8,527,428	8,657,565	8,791,724	8,928,186	9,086,170
Borrowings	1,601,630	1,718,741	1,955,120	2,091,783	2,233,870	2,390,226	2,371,577	2,435,825	2,609,695	1,667,776	1,796,018
Provisions	11,264,620	11,921,487	12,717,422	13,629,443	14,614,768	15,660,440	16,769,810	17,946,405	19,193,938	20,516,320	21,917,667
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	23,638,717	24,310,395	24,663,958	24,911,967	25,128,524	26,453,246	27,668,815	29,039,795	30,595,357	31,112,282	32,799,855
Non-Current Liabilities											
Payables	1,005	1,491	1,302	1,368	1,457	1,500	1,545	1,592	1,639	1,689	1,739
Borrowings	22,934,057	21,215,316	20,760,196	18,668,413	16,434,543	14,044,317	11,672,740	9,236,916	6,627,221	4,959,445	3,163,427
Provisions	1,046,652	1,071,472	1,101,548	1,136,010	1,173,242	1,212,755	1,254,674	1,299,133	1,346,273	1,396,242	1,449,194
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	23,981,713	22,288,280	21,863,046	19,805,792	17,609,242	15,258,572	12,928,960	10,537,641	7,975,134	6,357,375	4,614,360
TOTAL LIABILITIES	47,620,430	46,598,674	46,527,004	44,717,759	42,737,766	41,711,818	40,597,775	39,577,436	38,570,491	37,469,657	37,414,215
Net Assets	1,620,452,816	1,632,293,206	1,649,563,536	1,657,412,389	1,665,755,072	1,674,340,761	1,683,183,458	1,692,290,104	1,701,657,714	1,711,299,257	1,721,207,821
EQUITY											
Retained Earnings	553,288,816	565,129,206	582,399,536	590,248,389	598,591,072	607,176,761	616,019,458	625,126,104	634,493,714	644,135,257	654,043,821
Revaluation Reserves	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000	1,067,164,000
Council Equity Interest	1,620,452,816	1,632,293,206	1,649,563,536	1,657,412,389	1,665,755,072	1,674,340,761	1,683,183,458	1,692,290,104	1,701,657,714	1,711,299,257	1,721,207,821
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-
Total Equity	1,620,452,816	1,632,293,206	1,649,563,536	1,657,412,389	1,665,755,072	1,674,340,761	1,683,183,458	1,692,290,104	1,701,657,714	1,711,299,257	1,721,207,821

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - WATER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											
Current Assets											
Cash & Cash Equivalents	2,500,000	589,176	500,000	711,740	2,500,000	500,000	500,000	500,000	1,806,081	2,500,000	2,500,000
Investments	11,278,145	11,278,145	5,527,317	5,527,317	6,129,686	3,648,130	2,231,638	439,709	439,709	2,533,483	3,718,490
Receivables	3,248,685	3,282,074	3,371,784	3,486,076	3,603,956	3,676,930	3,751,391	3,827,369	3,904,894	3,984,000	4,064,718
Inventories	228,854	221,340	221,116	249,380	257,328	264,935	272,768	280,832	289,136	297,686	306,489
Other	18,131	18,039	19,149	18,714	19,292	19,942	20,637	21,382	22,181	23,038	23,958
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	17,273,815	15,388,774	9,639,367	9,993,227	12,510,262	8,109,938	6,776,434	5,069,292	6,462,001	9,338,206	10,613,655
Non-Current Assets											
Investments	4,161,455	4,161,455	2,039,491	2,039,491	2,261,756	1,346,101	823,439	162,246	162,246	934,815	1,372,063
Receivables	242,063	244,865	251,381	259,635	268,081	273,796	279,636	285,603	291,702	297,934	304,302
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	178,517,602	182,780,085	192,905,365	195,598,670	196,217,259	204,919,620	210,170,775	215,924,179	217,885,977	217,538,173	219,512,058
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Other	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Total Non-Current Assets	182,966,119	187,231,405	195,241,237	197,942,796	198,792,096	206,584,517	211,318,849	216,417,028	218,384,924	218,815,921	221,233,423
TOTAL ASSETS	200,239,935	202,620,179	204,880,604	207,936,023	211,302,358	214,694,455	218,095,284	221,486,320	224,846,925	228,154,128	231,847,078
LIABILITIES											
Current Liabilities											
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-
Payables	259,420	258,102	273,987	267,755	276,028	285,328	295,278	305,935	317,361	329,623	342,797
Borrowings	851,384	898,868	949,166	1,002,369	1,057,147	1,118,915	1,181,384	1,248,301	1,318,495	921,173	982,782
Provisions	955,980	1,017,778	1,083,976	1,152,929	1,224,193	1,297,813	1,373,836	1,452,310	1,533,284	1,616,809	1,703,585
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,066,784	2,174,748	2,307,128	2,423,053	2,557,368	2,702,056	2,850,498	3,006,546	3,169,139	2,867,605	3,029,164
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	22,791,848	21,892,980	20,943,814	19,941,445	18,884,298	17,765,382	16,583,998	15,335,697	14,017,202	13,096,029	12,113,247
Provisions	71,138	75,736	80,662	85,794	91,097	96,575	102,232	108,072	114,097	120,313	126,770
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	22,862,986	21,968,716	21,024,476	20,027,238	18,975,394	17,861,957	16,686,230	15,443,768	14,131,299	13,216,342	12,240,017
TOTAL LIABILITIES	24,929,770	24,143,464	23,331,604	22,450,291	21,532,762	20,564,013	19,536,728	18,450,314	17,300,439	16,083,946	15,269,181
Net Assets	175,310,164	178,476,714	181,548,999	185,485,732	189,769,596	194,130,441	198,558,556	203,036,006	207,546,486	212,070,181	216,577,898
EQUITY											
Retained Earnings	122,245,709	125,412,259	128,484,544	132,421,277	136,705,141	141,065,986	145,494,101	149,971,551	154,482,031	159,005,726	163,513,443
Revaluation Reserves	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000	53,062,000
Council Equity Interest	175,307,709	178,474,259	181,546,544	185,483,277	189,767,141	194,127,986	198,556,101	203,033,551	207,544,031	212,067,726	216,575,443
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-
Total Equity	175,307,709	178,474,259	181,546,544	185,483,277	189,767,141	194,127,986	198,556,101	203,033,551	207,544,031	212,067,726	216,575,443

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
BALANCE SHEET - SEWER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS											
Current Assets											
Cash & Cash Equivalents	500,000	500,000	500,000	500,000	500,000	821,273	1,403,836	2,500,000	500,000	500,000	2,500,000
Investments	10,672,364	8,436,946	7,753,064	7,272,934	6,587,352	6,587,352	6,587,352	7,887,237	5,572,138	5,558,361	5,624,898
Receivables	1,689,020	1,653,322	1,656,613	1,666,813	1,669,710	1,703,520	1,740,818	1,829,092	1,756,388	1,789,186	1,849,028
Inventories	-	-	-	-	-	-	-	-	-	-	-
Other	7,037	6,992	7,557	7,487	7,793	8,008	8,236	8,480	8,741	9,020	9,318
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	12,868,421	10,597,260	9,917,233	9,447,234	8,764,855	9,120,152	9,740,242	12,224,808	7,837,266	7,856,566	9,983,244
Non-Current Assets											
Investments	18,236,798	14,416,944	13,248,335	12,427,896	11,256,382	11,256,382	11,256,382	13,477,609	9,521,597	9,498,055	9,611,753
Receivables	235,866	239,025	243,784	248,638	253,545	258,624	263,806	269,091	274,482	279,981	285,591
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	187,595,916	194,566,994	197,079,837	199,277,372	201,969,478	202,544,461	202,942,756	203,836,136	213,351,384	215,714,476	217,062,597
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Other	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	206,067,979	209,222,363	210,571,356	211,953,306	213,478,805	214,058,867	214,462,344	217,582,236	223,146,863	225,491,913	226,959,341
TOTAL ASSETS	218,936,400	219,819,623	220,488,589	221,400,540	222,243,659	223,179,019	224,202,586	229,807,044	230,984,129	233,348,479	236,942,585
LIABILITIES											
Current Liabilities											
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-
Payables	162,381	161,363	174,386	172,780	179,843	184,789	190,063	195,692	201,708	208,143	215,034
Borrowings	1,623,176	1,704,627	1,795,808	1,887,417	1,984,708	2,087,176	2,195,097	2,308,583	1,292,104	157,892	167,784
Provisions	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,785,557	1,865,990	1,970,194	2,060,197	2,164,551	2,271,965	2,385,160	2,504,275	1,493,812	366,036	382,819
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	17,505,518	15,800,891	14,005,083	12,117,666	10,132,958	8,045,782	5,850,685	3,542,102	2,249,999	2,092,106	1,924,322
Provisions	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	17,505,518	15,800,891	14,005,083	12,117,666	10,132,958	8,045,782	5,850,685	3,542,102	2,249,999	2,092,106	1,924,322
TOTAL LIABILITIES	19,291,074	17,666,881	15,975,277	14,177,863	12,297,509	10,317,747	8,235,845	6,046,377	3,743,810	2,458,142	2,307,141
Net Assets	199,645,325	202,152,742	204,513,313	207,222,677	209,946,151	212,861,272	215,966,742	223,760,667	227,240,318	230,890,337	234,635,445
EQUITY											
Retained Earnings	154,885,325	157,392,742	159,753,313	162,462,677	165,186,151	168,101,272	171,206,742	179,000,667	182,480,318	186,130,337	189,875,445
Revaluation Reserves	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000	44,760,000
Council Equity Interest	199,645,325	202,152,742	204,513,313	207,222,677	209,946,151	212,861,272	215,966,742	223,760,667	227,240,318	230,890,337	234,635,445
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-
Total Equity	199,645,325	202,152,742	204,513,313	207,222,677	209,946,151	212,861,272	215,966,742	223,760,667	227,240,318	230,890,337	234,635,445

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - CONSOLIDATED

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	45,878,555	47,393,751	49,803,901	51,332,223	52,971,625	54,404,986	55,871,590	57,378,882	58,928,016	60,520,179	62,156,593
User Charges & Fees	33,565,228	33,526,518	34,761,217	35,896,350	36,980,043	37,958,594	38,916,855	39,900,241	40,909,433	41,945,131	43,008,053
Interest & Investment Revenue Received	3,665,241	2,943,233	2,550,218	2,594,420	2,412,458	2,529,435	2,572,137	2,627,580	2,844,383	2,852,180	2,859,101
Grants & Contributions	23,461,018	22,671,076	24,688,678	15,949,332	16,229,867	16,584,796	16,943,547	17,311,312	17,688,318	18,074,798	18,470,992
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-
Other	2,903,278	2,606,507	2,611,523	2,647,767	2,759,157	2,875,977	2,962,118	3,050,839	3,142,219	3,236,336	3,333,273
Payments:											
Employee Benefits & On-Costs	(25,287,388)	(25,296,551)	(27,784,369)	(27,569,126)	(29,333,687)	(30,425,745)	(31,550,886)	(32,710,114)	(33,904,462)	(35,134,998)	(36,402,817)
Materials & Contracts	(31,623,707)	(27,380,385)	(27,844,448)	(28,975,017)	(29,339,847)	(29,618,861)	(30,588,029)	(31,586,172)	(32,614,152)	(33,672,859)	(34,763,206)
Borrowing Costs	(4,425,131)	(4,134,308)	(3,868,205)	(3,716,820)	(3,437,681)	(3,145,952)	(2,828,030)	(2,494,632)	(2,154,096)	(1,805,532)	(1,511,607)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-
Other	(9,002,169)	(11,987,173)	(11,067,928)	(11,595,655)	(12,246,418)	(12,809,035)	(13,408,052)	(14,046,515)	(14,727,754)	(15,455,414)	(16,233,486)
Net Cash provided (or used in) Operating Activities	39,134,925	40,342,668	43,850,587	36,563,473	36,995,517	38,354,195	38,891,251	39,431,422	40,111,905	40,559,822	40,916,896
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	7,012,612	18,442,365	9,725,282	1,300,569	1,857,096	3,397,211	1,939,155	2,453,122	6,271,111	37,318	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	451,250	451,250	451,250	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	2,213,669	1,411,230	2,646,959	1,354,004	1,188,521	1,115,623	1,048,623	5,690,460	1,161,128	1,215,223	1,188,521
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Purchase of Investment Securities	(2,639,600)	-	-	-	(1,008,014)	-	-	(3,521,112)	-	(2,866,343)	(1,802,491)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(55,276,650)	(58,482,147)	(51,855,360)	(34,867,814)	(29,787,347)	(40,973,548)	(35,177,404)	(38,524,201)	(41,616,081)	(34,370,642)	(32,989,858)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(48,238,719)	(38,177,302)	(39,031,869)	(32,213,241)	(27,749,744)	(36,460,714)	(32,189,626)	(33,901,731)	(34,183,842)	(35,984,444)	(33,603,828)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	1,500,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(3,847,662)	(4,076,190)	(4,322,236)	(4,700,094)	(4,981,569)	(5,275,725)	(5,596,318)	(5,748,058)	(5,992,708)	(5,220,293)	(2,746,842)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(3,847,662)	(4,076,190)	(2,822,236)	(4,700,094)	(4,981,569)	(5,275,725)	(5,596,318)	(5,748,058)	(5,992,708)	(5,220,293)	(2,746,842)
Net Increase/(Decrease) in Cash & Cash Equivalents	(12,951,455)	(1,910,824)	1,996,482	(349,862)	4,264,204	(3,382,244)	1,105,307	(218,367)	(64,645)	(644,915)	4,566,226
plus: Cash, Cash Equivalents & Investments - beginning of year	16,949,000	3,997,545	2,086,721	4,083,203	3,733,341	7,997,545	4,615,301	5,720,608	5,502,241	5,437,596	4,792,681
Cash & Cash Equivalents - end of the year	3,997,545	2,086,721	4,083,203	3,733,341	7,997,545	4,615,301	5,720,608	5,502,241	5,437,596	4,792,681	9,358,907
Cash & Cash Equivalents - end of the year	3,997,545	2,086,721	4,083,203	3,733,341	7,997,545	4,615,301	5,720,608	5,502,241	5,437,596	4,792,681	9,358,907
Investments - end of the year	87,818,988	69,376,623	59,651,341	58,350,772	57,501,690	54,104,480	52,165,325	53,233,315	46,962,203	49,791,228	51,593,719
Cash, Cash Equivalents & Investments - end of the year	91,816,533	71,463,344	63,734,544	62,084,113	65,499,235	58,719,781	57,885,933	58,735,556	52,399,800	54,583,910	60,952,627

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - GENERAL FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	30,507,443	32,327,862	34,414,872	35,564,259	36,814,907	37,924,274	39,062,002	40,233,862	41,440,878	42,684,104	43,964,627
User Charges & Fees	17,172,835	16,929,974	17,784,974	18,423,736	18,976,275	19,544,826	20,131,171	20,735,106	21,357,160	21,997,874	22,657,811
Interest & Investment Revenue Received	2,653,586	2,260,470	1,909,503	1,942,562	1,783,866	1,907,909	1,932,502	2,016,569	2,049,262	2,138,619	2,147,801
Grants & Contributions	21,481,583	20,811,076	22,840,028	14,113,301	14,401,479	14,729,671	15,060,911	15,400,534	15,748,753	16,105,787	16,471,859
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-
Other	2,749,288	2,538,453	2,542,945	2,577,589	2,686,980	2,802,486	2,886,568	2,973,174	3,062,377	3,154,257	3,248,893
Payments:											
Employee Benefits & On-Costs	(22,067,370)	(22,027,040)	(24,410,668)	(24,081,243)	(25,713,461)	(26,689,236)	(27,694,285)	(28,729,485)	(29,795,741)	(30,893,984)	(32,025,175)
Materials & Contracts	(19,777,557)	(15,934,616)	(15,588,181)	(17,079,212)	(17,086,831)	(17,170,465)	(17,939,882)	(18,732,381)	(19,548,656)	(20,389,418)	(21,255,404)
Borrowing Costs	(1,900,696)	(1,734,178)	(1,597,009)	(1,587,104)	(1,452,775)	(1,313,116)	(1,159,430)	(996,423)	(836,288)	(665,389)	(481,516)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-
Other	(5,843,954)	(8,673,957)	(7,575,637)	(7,959,998)	(8,473,801)	(8,728,015)	(8,989,856)	(9,259,551)	(9,537,338)	(9,823,458)	(10,118,162)
Net Cash provided (or used in) Operating Activities	24,975,157	26,498,043	30,320,827	21,913,889	21,936,640	23,008,335	23,289,702	23,641,404	23,940,407	24,308,392	24,610,734
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	6,871,773	12,387,093	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	451,250	451,250	451,250	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	2,042,005	1,261,677	2,499,708	1,144,571	1,033,325	1,033,325	1,033,325	1,033,325	1,033,325	1,033,325	1,033,325
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Purchase of Investment Securities	-	-	-	-	(183,380)	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(32,917,598)	(38,996,434)	(30,967,387)	(21,664,942)	(18,218,857)	(23,511,307)	(21,410,057)	(23,617,683)	(21,908,633)	(24,070,857)	(21,410,057)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(23,552,570)	(24,896,414)	(28,016,429)	(20,520,371)	(17,368,912)	(22,477,982)	(20,376,732)	(22,584,358)	(20,875,308)	(23,037,532)	(20,376,732)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	1,500,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(1,497,587)	(1,601,630)	(1,718,741)	(1,955,120)	(2,091,783)	(2,233,870)	(2,390,226)	(2,371,577)	(2,435,825)	(2,609,695)	(1,667,776)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(1,497,587)	(1,601,630)	(218,741)	(1,955,120)	(2,091,783)	(2,233,870)	(2,390,226)	(2,371,577)	(2,435,825)	(2,609,695)	(1,667,776)
Net Increase/(Decrease) in Cash & Cash Equivalents	(75,000)	(0)	2,085,658	(561,602)	2,475,944	(1,703,517)	522,744	(1,314,531)	629,274	(1,338,834)	2,566,226
plus: Cash, Cash Equivalents & Investments - beginning of year	1,075,000	1,000,000	1,000,000	3,085,658	2,524,056	5,000,000	3,296,483	3,819,227	2,504,696	3,133,971	1,795,136
Cash & Cash Equivalents - end of the year	1,000,000	1,000,000	3,085,658	2,524,056	5,000,000	3,296,483	3,819,227	2,504,696	3,133,971	1,795,136	4,361,362
Cash & Cash Equivalents - end of the year	1,000,000	1,000,000	3,085,658	2,524,056	5,000,000	3,296,483	3,819,227	2,504,696	3,133,971	1,795,136	4,361,362
Investments - end of the year	43,470,227	31,083,134	31,083,134	31,083,134	31,266,514	31,266,514	31,266,514	31,266,514	31,266,514	31,266,514	31,266,514
Cash, Cash Equivalents & Investments - end of the year	44,470,227	32,083,134	34,168,791	33,607,190	36,266,514	34,562,997	35,085,741	33,771,210	34,400,485	33,061,651	35,627,876

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - WATER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	5,167,369	5,345,713	5,480,137	5,660,892	5,848,816	5,966,758	6,085,356	6,206,303	6,329,646	6,455,433	6,583,711
User Charges & Fees	12,805,678	12,841,660	13,136,263	13,562,322	14,024,280	14,354,959	14,643,062	14,936,957	15,236,761	15,542,593	15,854,575
Interest & Investment Revenue Received	395,372	98,778	101,247	103,272	105,593	110,873	116,416	122,237	128,349	134,766	141,505
Grants & Contributions	939,917	814,279	818,574	826,380	831,140	836,474	841,951	847,576	853,353	859,285	865,378
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-
Other	152,853	41,883	41,622	42,413	43,592	44,192	45,517	46,883	48,289	49,738	51,230
Payments:											
Employee Benefits & On-Costs	(1,469,427)	(1,519,564)	(1,574,527)	(1,627,794)	(1,692,469)	(1,741,743)	(1,792,495)	(1,844,770)	(1,898,613)	(1,954,072)	(2,011,194)
Materials & Contracts	(7,365,176)	(7,153,512)	(7,594,742)	(7,329,046)	(7,513,161)	(7,638,940)	(7,769,401)	(7,903,693)	(8,041,926)	(8,184,214)	(8,330,672)
Borrowing Costs	(1,472,052)	(1,428,138)	(1,380,654)	(1,330,356)	(1,277,154)	(1,222,375)	(1,160,607)	(1,098,138)	(1,031,221)	(961,028)	(893,664)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-
Other	(2,166,828)	(2,225,735)	(2,353,417)	(2,441,552)	(2,524,466)	(2,735,578)	(2,966,562)	(3,219,367)	(3,496,136)	(3,799,228)	(4,131,233)
Net Cash provided (or used in) Operating Activities	6,987,706	6,815,364	6,674,503	7,466,532	7,846,172	7,974,619	8,043,237	8,093,987	8,128,501	8,143,274	8,129,635
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	-	-	7,872,791	-	-	3,397,211	1,939,155	2,453,122	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	41,991	100,472	43,950	100,300	90,000	8,022	(3,053)	104,002	30,837	68,605	90,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Purchase of Investment Securities	(2,639,600)	-	-	-	(824,633)	-	-	-	-	(2,866,343)	(1,622,256)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,873,785)	(7,975,276)	(13,781,551)	(6,405,926)	(4,320,910)	(12,322,704)	(8,860,423)	(9,469,727)	(5,604,956)	(3,333,122)	(5,676,206)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(13,471,394)	(7,874,804)	(5,864,810)	(6,305,626)	(5,055,543)	(8,917,471)	(6,924,321)	(6,912,603)	(5,574,119)	(6,130,860)	(7,208,462)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(806,767)	(851,384)	(898,868)	(949,166)	(1,002,369)	(1,057,147)	(1,118,915)	(1,181,384)	(1,248,301)	(1,318,495)	(921,173)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(806,767)	(851,384)	(898,868)	(949,166)	(1,002,369)	(1,057,147)	(1,118,915)	(1,181,384)	(1,248,301)	(1,318,495)	(921,173)
Net Increase/(Decrease) in Cash & Cash Equivalents	(7,290,455)	(1,910,824)	(89,176)	211,740	1,788,260	(2,000,000)	-	(0)	1,306,081	693,919	-
plus: Cash, Cash Equivalents & Investments - beginning of year	9,788,000	2,497,545	586,721	497,545	709,285	2,497,545	497,545	497,545	497,545	1,803,626	2,497,545
Cash & Cash Equivalents - end of the year	2,497,545	586,721	497,545	709,285	2,497,545	497,545	497,545	497,545	1,803,626	2,497,545	2,497,545
Cash & Cash Equivalents - end of the year	2,497,545	586,721	497,545	709,285	2,497,545	497,545	497,545	497,545	1,803,626	2,497,545	2,497,545
Investments - end of the year	15,439,600	15,439,600	7,566,809	7,566,809	8,391,442	4,994,232	3,055,077	601,955	601,955	3,468,298	5,090,554
Cash, Cash Equivalents & Investments - end of the year	17,937,145	16,026,320	8,064,354	8,276,094	10,888,987	5,491,777	3,552,622	1,099,500	2,405,581	5,965,843	7,588,099

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
CASH FLOW STATEMENT - SEWER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	10,203,742	9,720,175	9,908,892	10,107,071	10,307,901	10,513,954	10,724,233	10,938,717	11,157,492	11,380,641	11,608,254
User Charges & Fees	3,586,716	3,754,884	3,839,980	3,910,292	3,979,487	4,058,808	4,142,622	4,228,178	4,315,512	4,404,663	4,495,668
Interest & Investment Revenue Received	616,284	583,985	539,468	548,587	522,999	510,653	523,219	488,774	666,772	578,795	569,796
Grants & Contributions	1,039,519	1,045,721	1,030,076	1,009,652	997,248	1,018,651	1,040,686	1,063,203	1,086,213	1,109,726	1,133,755
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-
Other	1,137	26,171	26,956	27,765	28,585	29,300	30,032	30,783	31,552	32,341	33,150
Payments:											
Employee Benefits & On-Costs	(1,750,591)	(1,749,947)	(1,799,174)	(1,860,089)	(1,927,757)	(1,994,766)	(2,064,106)	(2,135,859)	(2,210,108)	(2,286,941)	(2,366,448)
Materials & Contracts	(4,480,973)	(4,292,256)	(4,661,525)	(4,566,759)	(4,739,855)	(4,809,456)	(4,878,746)	(4,950,098)	(5,023,570)	(5,099,227)	(5,177,130)
Borrowing Costs	(1,052,384)	(971,993)	(890,542)	(799,360)	(707,751)	(610,461)	(507,992)	(400,072)	(286,586)	(179,115)	(136,426)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-
Other	(991,387)	(1,087,481)	(1,138,874)	(1,194,105)	(1,248,151)	(1,345,441)	(1,451,635)	(1,567,597)	(1,694,280)	(1,832,728)	(1,984,092)
Net Cash provided (or used in) Operating Activities	7,172,062	7,029,260	6,855,257	7,183,052	7,212,705	7,371,242	7,558,313	7,696,030	8,042,997	8,108,155	8,176,527
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	140,839	6,055,272	1,852,491	1,300,569	1,857,096	-	-	-	6,271,111	37,318	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	129,673	49,081	103,301	109,133	65,196	74,276	18,351	4,553,133	96,966	113,293	65,196
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Purchase of Investment Securities	-	-	-	-	-	-	-	(3,521,112)	-	-	(180,235)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,485,267)	(11,510,437)	(7,106,422)	(6,796,946)	(7,247,580)	(5,139,537)	(4,906,924)	(5,436,791)	(14,102,492)	(6,966,663)	(5,903,595)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,214,755)	(5,406,084)	(5,150,630)	(5,387,244)	(5,325,288)	(5,065,261)	(4,888,573)	(4,404,770)	(7,734,415)	(6,816,052)	(6,018,634)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	(1,543,307)	(1,623,176)	(1,704,627)	(1,795,808)	(1,887,417)	(1,984,708)	(2,087,176)	(2,195,097)	(2,308,583)	(1,292,104)	(157,892)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(1,543,307)	(1,623,176)	(1,704,627)	(1,795,808)	(1,887,417)	(1,984,708)	(2,087,176)	(2,195,097)	(2,308,583)	(1,292,104)	(157,892)
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,586,000)	(0)	-	-	-	321,273	582,563	1,096,164	(2,000,000)	-	2,000,000
plus: Cash, Cash Equivalents & Investments - beginning of year	6,086,000	500,000	500,000	500,000	500,000	500,000	821,273	1,403,836	2,500,000	500,000	500,000
Cash & Cash Equivalents - end of the year	500,000	500,000	500,000	500,000	500,000	821,273	1,403,836	2,500,000	500,000	500,000	2,500,000
Cash & Cash Equivalents - end of the year	500,000	500,000	500,000	500,000	500,000	821,273	1,403,836	2,500,000	500,000	500,000	2,500,000
Investments - end of the year	28,909,161	22,853,890	21,001,399	19,700,830	17,843,734	17,843,734	17,843,734	21,364,846	15,093,734	15,056,416	15,236,652
Cash, Cash Equivalents & Investments - end of the year	29,409,161	23,353,890	21,501,399	20,200,830	18,343,734	18,665,007	19,247,570	23,864,846	15,593,734	15,556,416	17,736,652

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
EQUITY STATEMENT - CONSOLIDATED

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	1,978,211,000	1,995,405,851	2,012,920,208	2,035,623,393	2,050,118,343	2,065,468,363	2,081,330,019	2,097,706,300	2,119,084,322	2,136,442,064	2,154,257,320
a. Current Year Income & Expenses Recognised direct to Equity											
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	17,194,851	17,514,357	22,703,185	14,494,950	15,350,020	15,861,656	16,376,280	21,378,022	17,357,742	17,815,256	18,161,387
Total Recognised Income & Expenses (c&d)	17,194,851	17,514,357	22,703,185	14,494,950	15,350,020	15,861,656	16,376,280	21,378,022	17,357,742	17,815,256	18,161,387
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	1,995,405,851	2,012,920,208	2,035,623,393	2,050,118,343	2,065,468,363	2,081,330,019	2,097,706,300	2,119,084,322	2,136,442,064	2,154,257,320	2,172,418,708

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
EQUITY STATEMENT - GENERAL FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	1,609,839,000	1,620,452,816	1,632,293,206	1,649,563,536	1,657,412,389	1,665,755,072	1,674,340,761	1,683,183,458	1,692,290,104	1,701,657,714	1,711,299,257
a. Current Year Income & Expenses Recognised direct to Equity											
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	10,613,816	11,840,390	17,270,330	7,848,853	8,342,683	8,585,689	8,842,697	9,106,646	9,367,611	9,641,543	9,908,563
Total Recognised Income & Expenses (c&d)	10,613,816	11,840,390	17,270,330	7,848,853	8,342,683	8,585,689	8,842,697	9,106,646	9,367,611	9,641,543	9,908,563
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	1,620,452,816	1,632,293,206	1,649,563,536	1,657,412,389	1,665,755,072	1,674,340,761	1,683,183,458	1,692,290,104	1,701,657,714	1,711,299,257	1,721,207,821

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
EQUITY STATEMENT - WATER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	171,519,000	175,307,709	178,474,259	181,546,544	185,483,277	189,767,141	194,127,986	198,556,101	203,033,551	207,544,031	212,067,726
a. Current Year Income & Expenses Recognised direct to Equity											
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	3,788,709	3,166,550	3,072,285	3,936,733	4,283,864	4,360,846	4,428,114	4,477,451	4,510,480	4,523,695	4,507,717
Total Recognised Income & Expenses (c&d)	3,788,709	3,166,550	3,072,285	3,936,733	4,283,864	4,360,846	4,428,114	4,477,451	4,510,480	4,523,695	4,507,717
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	175,307,709	178,474,259	181,546,544	185,483,277	189,767,141	194,127,986	198,556,101	203,033,551	207,544,031	212,067,726	216,575,443

Dubbo City Council
10 Year Financial Plan for the Years ending 30 June 2026
EQUITY STATEMENT - SEWER FUND

	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	196,853,000	199,645,325	202,152,742	204,513,313	207,222,677	209,946,151	212,861,272	215,966,742	223,760,667	227,240,318	230,890,337
a. Current Year Income & Expenses Recognised direct to Equity											
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,792,325	2,507,417	2,360,570	2,709,365	2,723,474	2,915,122	3,105,469	7,793,925	3,479,651	3,650,019	3,745,108
Total Recognised Income & Expenses (c&d)	2,792,325	2,507,417	2,360,570	2,709,365	2,723,474	2,915,122	3,105,469	7,793,925	3,479,651	3,650,019	3,745,108
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	199,645,325	202,152,742	204,513,313	207,222,677	209,946,151	212,861,272	215,966,742	223,760,667	227,240,318	230,890,337	234,635,445

Section 6A:

Wellington Component

Reports

0.0 DRAFT BUDGET AND OPERATIONAL PLAN 2016/17 AND DRAFT LONG TERM FINANCIAL PLAN 2016/17 TO 2025/26

Responsible Officer:	Darren Whiteley - Acting Director of Corporate Services
Author:	Darren Whiteley - Acting Director of Corporate Services
Attachments:	Nil

REASON FOR REPORT

For Council to adopt the Draft Budget and Operational Plan for 2016/17, and Draft Long Term Financial Plan covering the period 2016/17 to 2025/26, and place it on public display for a period of 28 days.

BACKGROUND

Attached to this report are the Draft Budget and Operational Plan for 2016/17 and the Draft Long Term Financial Plan (which includes the Delivery Plan for the next four years) covering the period from 2016/17 to 2025/26 for the former entity, Wellington Council. The budget covers the following functions:

- General Fund
- Waste Management
- Water Fund
- Sewer Fund

Also attached are the Draft Fees & Charges for 2016/17 and a list of Council's Internally & Externally Restricted Reserves.

General Fund

Council is proposing to increase its Ordinary Rates and Emergency Services Levy by the rate peg limit of 1.80%.

The General Fund draft budget is projecting an Operational Profit (before capital grants and contributions) of \$1,415,015. The reason for such a large projected profit is due to the Roads to Recovery Grant scheduled for 2016/17 of \$2,003,660. This will decrease to \$604,000 in 2017/18. Future projected losses for General Fund are as follows:

- 2017/18 - \$ 785,732
- 2018/19 - \$ 586,313
- 2019/20 - \$ 725,648
- 2020/21 - \$ 550,307
- 2021/22 - \$ 960,967
- 2022/23 - \$ 688,384
- 2023/24 - \$1,120,027
- 2024/25 - \$1,040,263
- 2025/26 - \$1,380,553

The Draft 2016/2017 General Fund Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

Council is proposing to undertake infrastructure renewal works and major projects across the following areas in 2016/17:

- \$3,034,235 – Administration
- \$ 440,200 – Emergency Services
- \$ 4,500 – Community Services
- \$ 50,000 – Town Planning
- \$ 31,650 – Urban Drainage
- \$ 11,340 – Public Toilets
- \$ 101,000 – Wellington Museum
- \$ 51,197 – Public Halls
- \$ 40,000 – Sporting Grounds
- \$ 25,640 – Wellington Showground
- \$2,360,000 – State Roads
- \$1,640,082 – Regional Roads
- \$ 211,699 – K & G Reconstruction
- \$ 253,774 – Footpath Reconstruction
- \$ 201,272 – Reseals
- \$ 654,252 – Unsealed Rural Roads Reconstruction
- \$ 425,000 – Sealed Rural Roads Reconstruction
- \$ 500,000 – Rural Roads Construction & Sealing
- \$ 830,020 – Urban Sealed Roads Reconstruction
- \$ 960,834 – CBD Upgrade
- \$ 130,076 – Wellington Caves Complex

Total of these works are \$11,956,771.

Again, there has been allowance for an increase in the Federal Financial Assistance Grant due to the “freeze” implemented by the Federal Government. This “freeze” of any annual increases is expected to be removed by the Federal Government in 2017/18. This continues to be a burden on Local Government and should there be any indication that the Federal Government are not going to do away with the “freeze” political pressure from Local Government would be considered necessary.

Council controlled expenditure has been restricted to an increase of 1.50%, where possible, based on the improvement plan adopted by the former Council in 2015/16.

Expenditure for which council has no control has been increased by 2% in 2016/17, based on current Consumer Price Index levels.

Waste Management

Council is not proposing to increase the Domestic or Non Domestic Waste Management Charges for 2016/17.

The Waste draft budget is projecting an Operational Profit (before capital grants and contributions) of \$412,879 for 2016/17. Future projected profits are as follows:

- 2017/18 - \$396,956
- 2018/19 - \$377,725
- 2019/20 - \$355,012
- 2020/21 - \$356,134
- 2021/22 - \$354,114
- 2022/23 - \$360,972
- 2023/24 - \$365,633
- 2024/25 - \$369,637
- 2025/26 - \$374,378

The Draft 2016/2017 Waste Management Fund Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

It is proposed to undertake Rehabilitation of Landfill sites in Wellington and the Villages over during 2016/17 until 2021/22 totalling \$800,000, along with construction of transfer stations amounting to \$1,050,000.

Council also planned to also prepare a Waste Management Strategy prior to the amalgamation of Dubbo City Council and Wellington Council. It is envisaged that this is something which is vital going forward to assess the requirements of waste disposal and the potential of implementing any recycling activities in the future. This will also determine whether or not the current rates and charges are sufficient to undertake and implement this service.

Water Fund

Council is proposing to increase the availability and consumption charge by 3.50% for 2016/17, with this increase to continue until 2021/22, reducing to 3.30% in 2022/23 and reducing to 3.20% from 2023/24.

The Water Fund draft budget is projecting an Operational Profit (before capital grants and contributions) of \$231,286 for 2016/17. Future projected profits are as follows:

- 2017/18 - \$284,905
- 2018/19 - \$338,775
- 2019/20 - \$388,655
- 2020/21 - \$440,894
- 2021/22 - \$492,722
- 2022/23 - \$539,617
- 2023/24 - \$583,874
- 2024/25 - \$630,461
- 2025/26 - \$677,775

Infrastructure renewals scheduled for 2016/17 total \$792,169, with further renewal work scheduled between 2017/18 to 2025/26 totalling \$4,596,228.

The Draft 2016/2017 Water Fund Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

Sewer Fund

Council is proposing to increase residential rates and non residential charges by 4.0% in 2016/17, with this increase to continue until 2025/26.

The Sewer Fund budget is projecting an Operational Loss (before capital grants and contributions) of \$185,987 for 2016/17. Future projected results of this fund are as follows:

- 2017/18 - \$151,843 - Loss
- 2018/19 - \$109,366 - Loss
- 2019/20 - \$ 71,835 - Loss
- 2020/21 - \$ 34,566 - Loss
- 2021/22 - \$ 6,932 - Profit
- 2022/23 - \$ 48,293 - Profit
- 2023/24 - \$ 91,249 - Profit
- 2024/25 - \$136,394 - Profit
- 2025/26 - \$184,720 - Profit

Infrastructure renewals scheduled for 2016/17 total \$529,000, with further renewal work scheduled between 2017/18 to 2025/26 totalling \$3,490,000.

The Draft 2016/2017 Sewer Fund Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

FINANCIAL IMPLICATIONS

With the amalgamation of Dubbo City Council and Wellington Council, the improvement plan initiated by the former Wellington Council to enable that entity to meet Fit For the Future Benchmarks must be abolished.

On a consolidated basis (excluding water & sewer funds) the following Operational Results (before capital grants and contributions) are projected:

- 2016/17 - \$1,827,894 – Profit
- 2017/18 - \$ 388,776 - Loss
- 2018/19 - \$ 208,588 - Loss
- 2019/20 - \$ 370,636 - Loss
- 2020/21 - \$ 194,173 - Loss
- 2021/22 - \$ 606,853 - Loss
- 2022/23 - \$ 327,412 - Loss
- 2023/24 - \$ 754,394 - Loss
- 2024/25 - \$ 670,626 - Loss
- 2025/26 - \$1,006,175 - Loss

The Draft 2016/2017 Consolidated Budget as presented for 2016/2017 and forward budgets for 2017/2018, 2018/2019 and 2019/2020 are balanced.

Section 6B:

Wellington Component

Summarised - Estimated Restricted Asset Balances

INTERNAL RESTRICTIONS

Ledger No	Purpose	Code for Statements	Amount In Reserve @ 30.6.15	Expended 2015/16	Transferred In 2015/16	Amount In Reserve @ 30.6.16	Expended 2016/17	Transferred In 2016/17	Amount In Reserve @ 30.6.17	Expended 2017/18	Transferred In 2017/18	Amount In Reserve @ 30.6.18	Expended 2018/19	Transferred In 2018/19	Amount In Reserve @ 30.6.19	Expended 2019/20	Transferred In 2019/20	Amount In Reserve @ 30.6.20	
PROJECT																			
01/91058	Administration - Provision for Write Off of Investments	2	160,000.00			160,000.00			160,000.00			160,000.00			160,000.00			160,000.00	
	Administration - Sale of Land - Overdue Rates	2	60,000.00	60,000.00	20,000.00	20,000.00		20,000.00	40,000.00		20,000.00	60,000.00	60,000.00	20,000.00	20,000.00		20,000.00	40,000.00	
	Administration - Donation to Habitat Action Macquarie River (SN)	2	5,428.00			5,428.00			5,428.00			5,428.00			5,428.00			5,428.00	
	Risk Management Training	2	37,341.00			37,341.00			37,341.00			37,341.00			37,341.00			37,341.00	
	WHS Prizemoney	2	348.00	348.00		0.00			0.00			0.00			0.00			0.00	
	Legal Expenses	2	70,087.00	77,587.00	7,500.00	0.00	7,500.00	7,500.00	7,500.00	7,500.00	15,000.00	15,000.00	7,500.00	22,500.00	7,500.00	7,500.00	30,000.00	30,000.00	
	Wellington Cemetery - Provision for New Cemetery	1	120,160.00		25,000.00	145,160.00		25,000.00	170,160.00		25,000.00	195,160.00	50,000.00	25,000.00	170,160.00	180,160.00	40,000.00	30,000.00	
	Planning - Uncommitted	2	74,243.00	33,622.00		40,621.00			40,621.00			40,621.00			40,621.00			40,621.00	
	Planning - Rural Land Use Strategy, Complete DCP & LEP Plan	2	16,378.00		33,622.00	50,000.00	50,000.00		0.00			0.00			0.00			0.00	
	Arts & Cultural Program	1	30,000.00	30,000.00		0.00			0.00			0.00			0.00			0.00	
	Rural Fire Service - Provision for Land Purchases	1	61,809.00		9,000.00	70,809.00			79,809.00		9,000.00	88,809.00		9,000.00	97,809.00		9,000.00	106,809.00	
	Major Emergency Operations	2	76,010.00			76,010.00			76,010.00			76,010.00			76,010.00			76,010.00	
	Plant Replacement - General Fund	3	3,666,777.00	327,046.00	753,841.00	4,093,572.00	2,222,725.00	866,456.00	2,737,303.00	1,785,928.00	889,750.00	1,841,125.00	338,773.00	913,742.00	2,416,094.00	1,317,697.00	938,455.00	2,036,852.00	
	Construct New Washdownbay	1	200,000.00	140,000.00		60,000.00	60,000.00		0.00			0.00			0.00			0.00	
	Village Improvements	2	70,728.00	22,368.00		48,360.00			48,360.00			48,360.00			48,360.00			48,360.00	
	Administration Charge - Uncommitted	2	1,373,798.00		20,000.00	1,393,798.00	78,760.00	20,000.00	1,335,038.00	130,000.00	20,000.00	1,225,038.00		20,000.00	1,245,038.00	21,000.00	20,000.00	1,244,038.00	
	Administration Charge - Business Sustainability	2	14,739.00	24,739.00		10,000.00			0.00			0.00			0.00			0.00	
	Administration Charge - Administration Building	2	0.00			0.00	78,760.00	78,760.00	0.00	130,000.00	130,000.00	0.00			0.00	21,000.00	21,000.00	0.00	
	Administration - Integrated Planning & Reporting	2	10,000.00	10,000.00		0.00			0.00			0.00			0.00			0.00	
	Stages 2 & 3 Showground Electricity	1	105,728.00	105,728.00		0.00			0.00			0.00			0.00			0.00	
	Strategic Plan for Pools	1	36,054.00			36,054.00			36,054.00			36,054.00			36,054.00			36,054.00	
	Strategic Plan for Old Police Station	1	20,000.00			20,000.00			20,000.00			20,000.00			20,000.00			20,000.00	
	Management of Land Reserves	2	80,470.00	20,000.00		60,470.00			60,470.00			60,470.00			60,470.00			60,470.00	
	Provision for Playground Equipment at Bi-Centennial Park	1	40,000.00		20,000.00	60,000.00		20,000.00	80,000.00		20,000.00	100,000.00	100,000.00		100,000.00			0.00	
	Contribution Towards Grant Funded Projects	2	231,603.00			231,603.00			231,603.00			231,603.00			231,603.00			231,603.00	
			6,561,701.00	851,438.00	898,963.00	6,609,226.00	2,490,245.00	1,046,716.00	5,165,697.00	2,045,928.00	1,121,250.00	4,241,019.00	548,773.00	995,242.00	4,687,488.00	1,539,857.00	1,055,955.00	4,203,586.00	
PROJECT																			
01/91252	Computer Support		490,117.00	83,600.00	100,000.00	506,517.00	70,000.00	100,000.00	536,517.00	124,000.00	100,000.00	512,517.00	125,000.00	100,000.00	487,517.00	47,000.00	100,000.00	540,517.00	
01/91265	Election Expenses		75,495.00		10,000.00	85,495.00	57,000.00	10,000.00	38,495.00		10,000.00	48,495.00	10,000.00	10,000.00	58,495.00		10,000.00	68,495.00	
01/91304	Leave Entitlements		877,873.00		50,000.00	927,873.00		50,000.00	977,873.00		50,000.00	1,027,873.00		50,000.00	1,077,873.00		50,000.00	1,127,873.00	
01/57017	Workers Compensation		200,000.00	20,891.00		179,109.00			179,109.00			179,109.00			179,109.00			179,109.00	
01/57007	Cemeteries - Perpetual Care		281,966.85			281,966.85			281,966.85			281,966.85			281,966.85			281,966.85	
01/77014	F L R P Grant - Uncommitted		3,628.00	9,867.00	6,239.00	0.00		230.00	230.00		237.00	467.00		243.00	710.00		250.00	960.00	
	F L R P Grant - K & G Reconstruction		70,364.00	70,364.00		0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Footpath Construction		0.00			0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Footpath Reconstruction		4,625.00			0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Reseals		87,240.00	87,240.00		0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Urban Sealed Road Reconstruction		37,104.00	71,104.00	34,000.00	0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Unsealed Roads Rehabilitation		31,888.00	31,888.00		0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Urban Shoulder Sealing		34,000.00	34,000.00		0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Bridges M & R (Report)		0.00			0.00			0.00			0.00			0.00			0.00	
	F L R P Grant - Pre-Payment		0.00			0.00			0.00			0.00			0.00			0.00	
01/97020	Risk Management - State Roads		734,697.00			734,697.00			734,697.00			734,697.00			734,697.00			734,697.00	
01/57015	Economic Development		81,627.00			81,627.00			81,627.00			81,627.00			81,627.00			81,627.00	
01/77011	Land Development/Assets		553,995.00	144,700.00		408,395.00			408,395.00			408,395.00			408,395.00			408,395.00	
01/77004	Tourism		35,965.00			35,965.00			35,965.00			35,965.00			35,965.00			35,965.00	
	Tourism - Destination Management Plan		0.00			0.00			0.00			0.00			0.00			0.00	
	Tourism - Wellington Visitor Guide		0.00			0.00			0.00			0.00			0.00			0.00	
			3,599,687.85	558,279.00	200,239.00	3,241,647.85	127,000.00	160,230.00	3,274,877.85	124,000.00	160,237.00	3,311,114.85	125,000.00	160,243.00	3,346,357.85	47,000.00	160,250.00	3,459,607.85	
Asset Management																			
01/91058	Asset Management - Uncommitted		2,684,923.00	761,273.00	1,495,940.00	3,419,590.00	405,053.00	200,000.00	3,214,537.00		200,000.00	3,414,537.00	328,500.00	200,000.00	3,286,037.00	300,300.00	200,000.00	3,185,737.00	
	Pound		25,397.00			25,397.00			25,397.00			25,397.00			25,397.00			25,397.00	
	Public Halls		0.00			0.00	51,197.00	51,197.00	0.00			0.00	98,000.00	98,000.00	0.00	85,000.00	85,000.00	0.00	
	Wellington Showground		0.00			0.00	25,640.00	25,640.00	0.00	15,000.00	15,000.00	0.00	8,000.00	8,000.00	0.00			0.00	
	Public Toilets		0.00			0.00	11,340.00	11,340.00	0.00	14,046.00	14,046.00	0.00	3,500.00	3,500.00	0.00	27,500.00	27,500.00	0.00	
	Library		0.00	7,731.00	7,731.00	0.00			0.00			0.00			0.00			0.00	
	Pre-School		15,619.00	15,619.00		0.00	4,500.00	4,500.00	0.00			0.00			0.00			0.00	
	Cemeteries		17,527.00			17,527.00			17,527.00			17,527.00			17,527.00			17,527.00	
	Senior Citizens Centre		0.00			0.00	29,500.00	29,500.00	0.00			0.00			0.00			0.00	
	Museums & Cultural Centres		0.00			0.00	101,000.00	101,000.00	0.00			0.00			0.00	60,000.00	60,000.00	0.00	
	SES & RFS		28,600.00	29,327.00	727.00	0.00			0.00			0.00			0.00			0.00	
	Public Works Depot		0.00			0.00	46,800.00	46,800.00	0.00			0.00			0.00			0.00	
	VIC		0.00	7,270.00	7,270.00	0.00			0.00			0.00	15,500.00	15,500.00	0.00			0.00	
	Wise Park Geurie		4,942.00	4,942.00		0.00			0.00			0.00			0.00			0.00	
	Sporting Grounds		0.00			0.00	40,000.00	40,000.00	0.00	20,000.00	20,000.00	0.00	100,000.00	100,000.00	0.00	40,000.00	40,000.00	0.00	
	Parks & Gardens																		

Ledger No	Purpose	Code for Statements	Amount In Reserve @ 30.6.15	Expended 2015/16	Transferred In 2015/16	Amount In Reserve @ 30.6.16	Expended 2016/17	Transferred In 2016/17	Amount In Reserve @ 30.6.17	Expended 2017/18	Transferred In 2017/18	Amount In Reserve @ 30.6.18	Expended 2018/19	Transferred In 2018/19	Amount In Reserve @ 30.6.19	Expended 2019/20	Transferred In 2019/20	Amount In Reserve @ 30.6.20
EXTERNAL RESTRICTIONS																		
GRANTS & CONTRIBUTIONS																		
01/24006/2	CMA - Riverbank Project Along Macquarie River		3,662.00			3,662.00			3,662.00			3,662.00			3,662.00			3,662.00
01/24006/3	Contribution to Habitat Action Macquarie River (SNAG Project)		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/4	Community Bus		13,513.00	13,513.00		0.00			0.00			0.00			0.00			0.00
01/24006/5	Community Bus Project - Naniwa Run (Transport NSW)		33,584.00	33,584.00		0.00			0.00			0.00			0.00			0.00
01/24006/6	Community Bus - Growth Funding		14,074.00	14,074.00		0.00			0.00			0.00			0.00			0.00
01/24006/7	Transition Funding		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/8	Application Tracking (Planning)		2,700.00			2,700.00			2,700.00			2,700.00			2,700.00			2,700.00
01/24006/9	Construction of Business Website		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/10	Community Working Party		4,468.00	1,000.00		3,468.00			3,468.00			3,468.00			3,468.00			3,468.00
01/24006/11	NAIDOC		2,000.00	2,000.00		0.00			0.00			0.00			0.00			0.00
01/24006/12	Central West Region Gathering		188.00			188.00			188.00			188.00			188.00			188.00
01/24006/13	Roadside Fire Mitigation Works		2,752.00			2,752.00			2,752.00			2,752.00			2,752.00			2,752.00
01/24006/14	Rehabilitation of Macquarie River Banks		104,637.00	104,637.00		0.00			0.00			0.00			0.00			0.00
01/24006/15	State Emergency Services		592.00			592.00			592.00			592.00			592.00			592.00
01/24006/16	Youth Week		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/17	Wellington Emergency Operations Centre		1,628.00			1,628.00			1,628.00			1,628.00			1,628.00			1,628.00
01/24006/18	Contributions by Geurie Youth & Tennis Clubs		37,980.00	37,980.00		0.00			0.00			0.00			0.00			0.00
01/24006/19	Cancer Council (Mumbil Shade Sails)		24,107.00	24,107.00		0.00			0.00			0.00			0.00			0.00
01/24006/20	Library		16,000.00			16,000.00			16,000.00			16,000.00			16,000.00			16,000.00
01/24006/21	Block Grant		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/22	Repair Program - MR353		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/23	Roads to Recovery		31,960.00	31,960.00		0.00			0.00			0.00			0.00			0.00
01/24006/24	Bus Shelters		12,468.00			12,468.00			12,468.00			12,468.00			12,468.00			12,468.00
01/24006/25	Noxious Weeds - Little River Project		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/26	Noxious Weeds - Bridal Creeper		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/27	Noxious Weeds - Roadside Environment		3,411.00	3,411.00		0.00			0.00			0.00			0.00			0.00
01/24006/28	Noxious Weeds - Crown Land Grant		0.00			0.00			0.00			0.00			0.00			0.00
01/24006/29	Caves - PRMF Funding		60,956.00	60,956.00		0.00			0.00			0.00			0.00			0.00
01/24006/31	Cobbara Holding Company - MR353		0.00	245,000.00	2,430,000.00	2,185,000.00	400,000.00		1,785,000.00	1,700,000.00		85,000.00			85,000.00			85,000.00
01/24006/30	Integrated Planning & Reporting		10,459.00			10,459.00			10,459.00			10,459.00			10,459.00			10,459.00
			381,139.00	572,222.00	2,430,000.00	2,238,917.00	400,000.00	0.00	1,838,917.00	1,700,000.00	0.00	138,917.00	0.00	0.00	138,917.00	0.00	0.00	138,917.00
Domestic Waste																		
01/57014	Forward Works Program		1,890,972.00		174,285.00	2,065,257.00		241,992.00	2,307,249.00		225,943.00	2,533,192.00		206,506.00	2,739,698.00		183,545.00	2,923,243.00
	Contribution to Councils for Construction of Glass Bins		14,642.00			14,642.00			14,642.00			14,642.00			14,642.00			14,642.00
	Unexpended Grant - Organic Collections Systems		189,164.00	4,605.00		184,559.00			184,559.00			184,559.00			184,559.00			184,559.00
	Unexpended Grant - Don't Dump		45,000.00	45,000.00		0.00			0.00			0.00			0.00			0.00
01/57018	Plant Replacement		394,160.00	57,499.00	50,000.00	386,661.00	479,776.00	152,750.00	59,635.00	23,713.00	155,683.00	191,605.00		158,703.00	350,308.00	334,559.00	161,814.00	177,563.00
01/85206	Provision for Tip Remediation		1,284,624.21	100,000.00		1,184,624.21	100,000.00		1,084,624.21	100,000.00		984,624.21	100,000.00		884,624.21	100,000.00		784,624.21
01/57013	Landfill Rehabilitation		0.00			0.00			0.00			0.00			0.00			0.00
01/57014	Capitalisation		346,398.00		130,000.00	476,398.00	450,000.00	130,000.00	156,398.00	100,000.00	130,000.00	186,398.00	100,000.00	130,000.00	216,398.00	100,000.00	130,000.00	246,398.00
			4,164,960.21	207,104.00	354,285.00	4,312,141.21	1,029,776.00	524,742.00	3,807,107.21	223,713.00	511,626.00	4,095,020.21	200,000.00	495,209.00	4,390,229.21	534,559.00	475,359.00	4,331,029.21
Stormwater Management																		
1/87006	Services Charge		228,059.00		31,635.00	259,694.00			259,694.00			259,694.00			259,694.00			259,694.00
			228,059.00	0.00	31,635.00	259,694.00	0.00	0.00	259,694.00	0.00	0.00	259,694.00	0.00	0.00	259,694.00	0.00	0.00	259,694.00
Unexpended Loans																		
01/92406			0.00			0.00			0.00			0.00			0.00			0.00
			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Section 94(A)																		
01/95188	Public Order & Safety		2,394.01	2,367.00	4,761.01		2,467.00	7,228.01		2,467.00	9,695.01		2,467.00	12,162.01		2,567.00	14,729.01	
	Community Services & Education		2,394.01	2,367.00	4,761.01		2,467.00	7,228.01		2,467.00	9,695.01		2,467.00	12,162.01		2,467.00	14,629.01	
	Household & Community Amenities		2,394.01	2,367.00	4,761.01		2,467.00	7,228.01		2,467.00	9,695.01		2,467.00	12,162.01		2,467.00	14,629.01	
	Recreation & Culture		2,394.01	2,367.00	4,761.01		2,467.00	7,228.01		2,467.00	9,695.01		2,467.00	12,162.01		2,467.00	14,629.01	
	Transport & Communication		2,392.01	1,621.00	3,136.01		2,365.00	5,501.01		2,465.00	7,966.01		2,565.00	10,531.01		2,565.00	13,096.01	
	Economic Affairs		2,394.01	2,367.00	4,761.01		2,467.00	7,228.01		2,467.00	9,695.01		2,467.00	12,162.01		2,467.00	14,629.01	
			14,362.06	1,621.00	14,200.00	26,941.06	0.00	14,700.00	41,641.06	0.00	14,800.00	56,441.06	0.00	14,900.00	71,341.06	0.00	15,000.00	86,341.06
Section 94																		
01/95184	Emergency Services - LGA		31,581.36	1,619.00	33,200.36		1,000.00	34,200.36		1,100.00	35,300.36		1,200.00	36,500.36		1,300.00	37,800.36	
01/95182	Community Amenities - LGA		7,392.87	1,077.00	8,469.87		200.00	8,669.87		225.00	8,894.87		250.00	9,144.87		275.00	9,419.87	
01/95183	Drainage - LGA		57,344.28	1,900.00	59,244.28		1,700.00	60,944.28		1,800.00	62,744.28		1,900.00	64,644.28		2,000.00	66,644.28	
01/95187	Roadworks - LGA		153,454.39	69,920.00	15,388.00	98,922.39	3,000.00	101,922.39		3,300.00	105,222.39		3,600.00	108,822.39		3,900.00	112,722.39	
01/95186	Sporting Grounds/Play Grounds - LGA		32,089.26	2,393.00	34,482.26		1,000.00	35,482.26		1,100.00	36,582.26		1,200.00	37,782.26		1,300.00	39,082.26	
			281,862.16	69,920.00	22,377.00	234,319.16	0.00	6,900.00	241,219.16	0.00	7,525.00	248,744.16	0.00	8,150.00	256,894.16	0.00	8,775.00	265,669.16
Water Fund																		
2/67033	Forward Works Program		3,527,404.14	1,289,651.00	739,237.00	2,976,990.14	792,169.00	683,182.00	2,866,003.14	548,004.00	746,708.00	3,066,707.14	555,164.00	810,566.00	3,322,109.14	488,659.00	871,168.00	3,704,618.14
	Provision for Sale of Land Overdue Rates		5,000.00			5,000.00			5,000.00			5,000.00			5,000.00			5,000.00
	Sub Total		3,532,404.14	1,289,651.00	739,237.00	2,981,990.14	792,169.00	683,182.00	2,871,003.14	548,004.00	746,708.00	3,071,707.14	555,164.00	810,566.00	3,327,109.14	488,659.00	871,168.00	3,709,618.14
2/67001	Leave Entitlements Reserve		91,505.00	10,000.00	101,505.00		10,000.00	111,505.00		10,000.00	121,505.00		10,000.00	131,505.00		10,000.00	141,505.00	

Section 6C:

Wellington Component

Operational Plan and Budgets 2016/2017

I. GROWTH, PROSPERITY AND EMPLOYMENT

GROWTH, PROSPERITY AND EMPLOYMENT

A thriving tourism industry including building on our Aboriginal culture and heritage

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
A thriving tourism industry including building on our Aboriginal culture and heritage	Update tourist publications	<ul style="list-style-type: none"> - Monthly advertising - Biannual Visitor Guide - Aboriginal Cultural Strategy
	Implementation of new websites for Tourism, Caves and Council.	<ul style="list-style-type: none"> - Tourism website updated - Caves online booking system
	Ongoing participation in Western Plains and Central NSW Tourism Initiatives	<ul style="list-style-type: none"> - Marketing Strategy - Collaboration with Western Plains
	Develop an Aboriginal Cultural Strategy	<ul style="list-style-type: none"> - Adoption and implementation of Aboriginal Cultural Strategy

GROWTH, PROSPERITY AND EMPLOYMENT

Improved employment opportunities for all ages and sectors of the community.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Improved employment opportunities for all ages and sectors of the community.	Support local schools with work experience placement	- 4 work experience placements per year
	Continue to explore opportunities to employ apprentices	<ul style="list-style-type: none"> - Develop succession planning strategies - Identify internal training opportunities
	Support the Wellington Learning Community	- Participation in the Wellington Learning Community

GROWTH, PROSPERITY AND EMPLOYMENT

A diverse and sustainable business sector, with the skills and business acumen to develop, grow and prosper

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
A diverse and sustainable business sector, with the skills and business acumen to develop, grow and prosper	Develop prospectus for attraction and retention of industry and residents Review existing Economic Development Plan and establish clear and identifiable linkages with Orana Regional Action Plan.	- Adopt and implement prospectus - Adopt and implement plan

GROWTH, PROSPERITY AND EMPLOYMENT

A recognized “Wellington” brand that promotes the opportunities and benefits of living, working or visiting the local government area.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
<p>A recognized “Wellington” brand that promotes the opportunities and benefits of living, working or visiting the local government area.</p>	<p>Develop promotion plan for Wellington targeted at the attraction of residents and major project relocations</p> <p>Community economic development projects</p>	<ul style="list-style-type: none"> - Branding - Marketing Strategy - Economic Development prospectus - Investment/relocation (residents) prospectus - Small business friendly Council participation - Renew Wellington project

2. BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

A range of aged facilities, respite and crisis accommodation options across the local government area.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
A range of aged facilities, respite and crisis accommodation options across the local government area.	Provide and maintain the Wellington Senior Citizen Centre.	- Senior Citizen Centre maintained in accordance with Maintenance Program

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

An attractive and well maintained Central Business District

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
An attractive and well maintained Central Business District	CBD Beautification Project Continue to maintain the CBD within Council's Maintenance and Renewal budgets	- Complete CBD beautification project within grant funding budget and timeline - Weekly street sweeping program - Litter removal, hedge trimming, irrigation maintenance, plant/shrub replacement

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Attractive and well maintained villages that showcase their heritage

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Attractive and well maintained villages that showcase their heritage	Maintenance and improvements to villages within Council's Maintenance and Renewal budgets	- Monthly Village Maintenance Program - Mowing, whipper snipping, general maintenance, monitored monthly

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Attractive and well maintained parks, recreation and sporting facilities.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Attractive and well maintained parks, recreation and sporting facilities.	<p>Rygate Park Development</p> <p>Maintenance and improvement to parks and recreational areas within Council's Maintenance and Renewal budgets in conjunction with community sporting and facilities groups.</p>	<p>- Complete Rygate Park development project within grant funding budget and timeline</p> <p>- Sporting field maintenance in accordance with relevant sports and seasons</p>

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Councils infrastructure maintained and improved to meet the needs of our community

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Councils infrastructure maintained and improved to meet the needs of our community	Systematic improvement of councils rural and town road network.	<ul style="list-style-type: none"> - Unsealed maintenance program by zones - Town street maintenance schedule
	Review Plant Replacement Programme.	<ul style="list-style-type: none"> - Infrastructure maintained in accordance with maintenance plans - Capital works program in accordance with asset management plans
	Commit funds to plant modernisation.	<ul style="list-style-type: none"> - Plant replacement program reviewed annually
	Buildings maintained in accordance with Asset Management Plans.	<ul style="list-style-type: none"> - Plant utilisation - Review plant hire rates - Purchase and disposal of plant
	Water and Sewer infrastructure maintained in accordance with Asset Management Plans.	<ul style="list-style-type: none"> - Maintenance of water and sewer infrastructure in accordance with adopted budget and 30 year financial plan

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Medical and specialist services are available and accessed across the local government area

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Medical and specialist services are available and accessed across the local government area	<p>Support programmes which assist in attracting medical professionals to the local government area.</p> <p>Support in programmes that promote a healthy lifestyle.</p>	<ul style="list-style-type: none"> - Support the Wellington Learning Committee who link medical students to training opportunities in Wellington through Sydney University and Rural Far West. - Facilitate Senior Citizen activities which are health based - Foster relationships with other Allied Health services to implement programmes

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Provision of Community Transport in Wellington

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Provision of Community Transport in Wellington	Provision of Community Transport for Wellington LGA through existing community transport funding from Transport for NSW.	<ul style="list-style-type: none"> - Provide daily pick ups for eligible community members (Monday-Friday) with wheelchair accessible buses - Fortnightly village transfers to Wellington from Yeoval and Mumbil - Provide transport to Dubbo and Orange as required (for specialist appointments) - Provide a weekly hydrotherapy trip to Dubbo - Provide 3 day per week pick ups for the "Young at Heart" Club

BUILD AND IMPROVE COMMUNITY INFRASTRUCTURE

Provision of Ageing & Disability position within Council

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Provision of Ageing & Disability position within Council	Community Services Coordinator position is provided in Council's organisational structure.	<ul style="list-style-type: none"> - Community Services Coordinator to continue to provide information and referral for aged and disabled community members to receive services and support. - Coordinator to collaborate with other service providers regarding ageing and disability services within the Wellington LGA. - Coordinator to source continued funding for position through government agencies. Coordinator to review current service position relating to relevant future funding.

3. SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

Mentoring programmes are available and used across the community.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Mentoring programmes are available and used across the community.	<p>Support the Communities for Children Coordinator role in conjunction with supporting the mentoring programs run with Centacare and other appropriate organisations.</p> <p>Work in partnership with education providers and business on programmes to develop employment skills.</p>	<ul style="list-style-type: none"> - Communities for Children Coordinator to continue Mums to Mentor program through external funding through Centacare. - Engage with development proponents to establish training opportunities - Work experience program/identify training opportunities

SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

Young people have the facilities and opportunities to be engaged in recreation, learning and community life.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
<p>Young people have the facilities and opportunities to be engaged in recreation, learning and community life.</p>	<p>Communities for Children Coordinator to provide activities for children aged 0-12 years</p> <p>Support Indigenous Youth Development Programs.</p>	<ul style="list-style-type: none"> - Provide intensive support to families who are not accessing services, focusing on Parent Education, children aged 6-12 years and providing service coordination and collaboration - Liaise with Wellington Local Aboriginal land Council, local schools, TAFE and Interagency and Community Services Advisory Committee to support Indigenous Youth development programs

SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

Safe community and reduced levels of crime.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Safe community and reduced levels of crime.	<p>Continue maintenance of the CCTV network and its capability.</p> <p>Support Crime Prevention Committee.</p>	<ul style="list-style-type: none"> - CCTV network maintained and renewed with minimum disruption in accordance with Council's annual maintenance budget - Request for footage from NSW Police provided within determined time frames - Facilitate the outcomes of the Crime Prevention Plan - Bi-Monthly meetings of Crime Prevention committee - Work with community groups and agencies to promote a safer community and implementation of new Crime Prevention Plan. - Work with grants and submission officer to apply for funding (when applicable) with Attorney Generals Department to implement strategies.

SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

Capable and self-sufficient communities engaged in decision making about issues that affect them

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Capable and self-sufficient communities engaged in decision making about issues that affect them	<p>Community representations on Council Section 355 Committees.</p> <p>Encourage and support volunteer involvement across the community.</p> <p>Engage in Community Consultation Meetings across the Wellington Local Government Area.</p>	<ul style="list-style-type: none"> - Reviewed annually by Council (September) - Committee agenda's in line with outcomes of Community Strategic Plan - Encourage and support community participation in activities - Support agencies that utilise community volunteers - Engage with the community via methods listed in the Community Engagement Strategy including 2 x Community Consultation meetings per year and a dedicated email address "haveyoursay@wellington.nsw.gov.au"

SHOW LEADERSHIP IN GOVERNANCE AND COMMUNITY ENGAGEMENT

Council is well managed, meeting its statutory and operational requirements.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Council is well managed, meeting its statutory and operational requirements.	Ensure council decision making processes are transparent, ethical and accountable.	<ul style="list-style-type: none"> - Council resolutions promptly actioned - Timely reports presented to council with clear and concise information with stand-alone recommendations
	Ensure council meets its statutory requirements.	<ul style="list-style-type: none"> - Annual report submitted by November - Strategic Planning documents adopted by June - Financial statements audited September - Pecuniary interest returns completed September - Pension rebate, rating return submitted
	Ensure the long term financial sustainability of council.	<ul style="list-style-type: none"> - Quarterly budget reviews completed and reported to Council - Long Term Financial Plan completed and reviewed annually - Monthly reports on major projects submitted
	Ensure the continuity of council's functions and minimise risks associated with such activities.	<ul style="list-style-type: none"> - Business Continuity Plan in place - Implementation of Disaster Recovery Plan - Risk management guidelines - Workforce and succession planning

4. COMMUNITY PARTICIPATION IN THE ARTS AND CULTURE

COMMUNITY PARTICIPATION IN THE ARTS AND CULTURE

Community cooperation, participation and coordination around arts and cultural activities.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Community cooperation, participation and coordination around arts and cultural activities.	Continued support and promotion of local events	<ul style="list-style-type: none">- Continued support of Major Local Events- Support external Arts and Culture program- Support Aboriginal Cultural Strategy- Financial support provided to major local events

COMMUNITY PARTICIPATION IN THE ARTS AND CULTURE

Develop arts and cultural programmes

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Develop arts and cultural programmes	Support the delivery of arts and cultural events within the local government area	- Support external Arts and Culture program

COMMUNITY PARTICIPATION IN THE ARTS AND CULTURE

Indigenous culture is valued, recognised and celebrated.

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Indigenous culture is valued, recognised and celebrated.	Support the promotion of Indigenous culture.	<ul style="list-style-type: none"> - Aboriginal Community Advisor provides support to Aboriginal & Torres Strait Island activities and Wellington Local Aboriginal Land Council. - Encourage opportunities to promote Aboriginal culture - Adopt and Implement Wellington Aboriginal Cultural Strategy. - Support other Aboriginal community based organisations (including Gungi)

COMMUNITY PARTICIPATION IN THE ARTS AND CULTURE

A contemporary community website that helps build participation in the arts

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
A contemporary community website that helps build participation in the arts	Councils website provide links to cultural activities and events	- Update the Visit Wellington website with current links to cultural activities and events

5. GROW AGRICULTURAL, ENERGY & THE ENVIRONMENT

GROW AGRICULTURAL, ENERGY & THE ENVIRONMENT

A strong agricultural sector with increased value adding of locally produced commodities

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
A strong agricultural sector with increased value adding of locally produced commodities	Support and encourage a strong agricultural sector	<ul style="list-style-type: none">- Provide support for fundraising, promotional projects and grant applications within the sector- Planning proposals to support growth and development

GROW AGRICULTURAL, ENERGY & THE ENVIRONMENT

Increased production and use of renewable energy

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Increased production and use of renewable energy	Recognise and examine the potential to produce renewable energy within Wellington Council activities	<ul style="list-style-type: none"> - Identify and apply for available grant funding - Participate in renewable energy program - Work on Council's energy efficiencies

GROW AGRICULTURAL, ENERGY & THE ENVIRONMENT

Increased use of our river assets for leisure activities

DELIVERY PLAN (4 YEARS)	OPERATION PLAN (1 YEAR)	
DP Action	Action	Performance Measure
Increased use of our river assets for leisure activities	<p>Secure grant funding to provide improved ancillary recreation activities, signage, seating, boat ramps</p> <p>Support community and government groups to improve river habitat at recreational areas</p>	<ul style="list-style-type: none"> - Identify and apply for available grant funding with Council's Grants Officer - Provide in-kind support to community groups and agencies

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
1.ADMINISTRATION					
1.011 ADMINISTRATION REVENUE					
Operating Revenues					
Section 603 Certificates by Clerk	-15,000	-15,000	-15,000	-15,000	-15,000
Section 735A Outstanding Notices	-3,000	-3,000	-3,000	-3,000	-3,000
Sundry Sales and Services	-500	-500	-500	-500	-500
Sundry Income	-3,000	-3,000	-3,000	-3,000	-3,000
Fees for Information	-2,200	-2,200	-2,200	-2,200	-2,200
Vehicle Lease Payments	-20,000	-20,700	-21,321	-21,961	-22,620
Lease of Property on Falls Road (Old Gasworks Site)	-4,499	-4,472	-4,606	-4,744	-4,886
Mt Bodangora - Radio Rentals	-4,071	-751	-774	-797	-821
Recoupment of Legal Expenses	-35,000	-35,525	-36,058	-36,599	-37,148
Transfer from Reserve - Costs/Write Offs Relating to Sale of Land for Overdue Rates	-60,000	0	0	-60,000	0
Total Operating Revenue	-147,270	-85,148	-86,459	-147,801	-89,175
1.ADMINISTRATION					
1.012 ADMINISTRATIVE BUILDINGS - REPAIRS AND MAINTENANCE					
Operating Expenses					
Buildings & Furniture M & R	7,667	20,000	15,800	16,037	16,278
Office Equipment M & R	20,000	18,270	18,544	18,822	19,104
Buildings/Furniture/Office Equipment - Depreciation	123,600	127,308	131,127	135,061	139,113
Cleaning	27,000	27,540	28,229	28,991	29,832
Loan Interest Payments	43,785	40,725	37,728	34,497	31,125
Total Operating Expenses	222,052	233,843	231,428	233,408	235,452
Capital Revenue					
Transfer from Reserve - Internal Restrictions - Renewals	0	-78,760	-130,000	0	-21,000
Total Capital Revenue	0	-78,760	-130,000	0	-21,000
Capital Expenditure					
Loan Principal Repayments	45,555	48,616	51,612	54,843	58,216
Renewals - Land & Buildings	0	78,760	130,000	0	21,000
Total Capital Expenditure	45,555	127,376	181,612	54,843	79,216
1.013 ADMINISTRATIVE BUILDINGS - OPERATING EXPENSE					
Operating Expenses					
Rates & User Pay Charges	7,937	8,175	8,420	8,673	8,933
Lighting and Power	51,739	30,383	31,143	31,984	32,912
Insurance	18,463	18,832	19,303	19,824	20,399
Radio Communication Expenses	10,366	10,521	10,679	10,839	11,002
Radio Communication - Depreciation	371	382	393	405	417
Security Services	10,500	10,710	10,978	11,274	11,601
Gardening/External Cleaning/Rubbish Removal	526	534	542	550	558
Total Operating Expenses	99,902	79,537	81,458	83,549	85,822
1.ADMINISTRATION					
1.014 ADMINISTRATION EXPENSES					
Operating Expenses					
Administration Expenses					
Salaries and Allowances	2,035,759	2,172,568	2,235,572	2,302,639	2,374,021
Administration Charge - Grant Works	-1,171,583	-1,028,433	-602,703	-552,115	-623,322
Contribution to Plant Fund/Travel	134,000	138,000	142,140	146,404	150,796
Advertising - General	13,815	14,022	14,232	14,445	14,662
Printing and Stationery	20,979	21,294	21,613	21,937	22,266
Postages	18,540	18,911	19,384	19,907	20,484
Telephone & Internet	24,720	25,214	25,844	26,542	27,312
Bank Charges	35,020	35,720	36,613	37,602	38,692
Valuations Fees	36,820	37,556	38,495	39,534	40,680
Audit Fees	38,563	39,334	40,317	41,406	42,607
Internal Audit	12,138	12,320	12,505	12,693	12,883
Legal Expenses	42,000	42,000	42,000	42,000	42,000
Insurance Premiums	42,162	43,005	44,080	45,270	46,583
Bad & Doubtful Debts	5,000	5,000	5,000	5,000	5,000
Other Administration Expenses	24,073	24,434	24,801	25,173	25,551
Records Management	3,605	3,677	3,769	3,871	3,983
Store Operations	0	138,338	142,350	146,621	151,166
Work Safety - Rehabilitation Expenses	48,425	66,604	68,536	70,592	72,780
Computer Support	225,015	229,515	235,253	241,605	248,612
Contributions by Other Funds and Accounts	-948,798	-921,203	-947,918	-976,356	-1,006,623

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Independant Investment Advice	5,400	5,400	0	0	0
Redundancy Payments	67,920	0	0	0	0
Business Continuity Plan - Desktop Exercise	5,000	0	0	0	0
Costs Associated with Sale of Land Overdue Rates	60,000	0	0	60,000	0
Transfer to Reserve - Costs/Write Offs Relating to Sale of Land for Overdue Rates	20,000	20,000	20,000	20,000	20,000
Transfer to Reserve - Legal Expenses	7,500	7,500	7,500	7,500	7,500
Transfer to Reserve - Administration Charge	20,000	20,000	20,000	20,000	20,000
Transfer to Reserve - IT Replacement	100,000	100,000	100,000	100,000	100,000
Transfer to Reserve - Asset Management	200,000	200,000	200,000	200,000	200,000
Total Operating Expenses	1,126,073	1,470,776	1,949,383	2,122,270	2,057,633
Capital Revenue					
Transfer from Reserve - Internal Restrictions - Renewals	-115,000	-70,000	-124,000	-125,000	-47,000
Total Capital Revenue	-115,000	-70,000	-124,000	-125,000	-47,000
Capital Expenditure					
Renewals - Plant & Equipment (IT)	176,500	170,000	156,000	177,000	167,000
Renewals - Other Infrastructure (Council's Contribution of Grant Funding)	80,000	80,000	80,000	80,000	80,000
Total Capital Expenditure	256,500	250,000	236,000	257,000	247,000
1.ADMINISTRATION					
1.015 REGISTERED TRAINING ORGANISATION					
Operating Revenues					
Course Fees	-60,000	-18,000	-18,270	-18,544	-18,822
Vehicle Lease Payments	-850	-200	-206	-212	-218
Total Operating Revenue	-60,850	-18,200	-18,476	-18,756	-19,040
Operating Expenses.					
Registered Training Officer	50,000	13,000	13,195	13,393	13,594
Total Operating Expenses	50,000	13,000	13,195	13,393	13,594
1.ADMINISTRATION					
1.016 CIVIC ACTIVITIES					
Operating Revenues					
Transfer from Reserve - Local Government Elections	0	-57,000	0	0	0
Transfer from Reserve - Fit For The Future	-14,739	0	0	0	0
Total Operating Revenue	-14,739	-57,000	0	0	0
Operating Expenses					
Mayoral Allowance	23,440	23,909	24,507	25,169	25,899
Councillor Fees	96,660	98,593	101,058	103,787	106,797
Councillors Expenses	36,130	36,672	37,222	37,780	38,347
Councillor - Insurances	1,999	2,039	2,090	2,146	2,208
Councillor Training	1,000	5,000	1,000	1,000	1,000
Sister City Expenses	0	0	7,500	0	0
Subscriptions to Local Government & Shires Association	23,439	23,908	24,506	25,168	25,898
Local Government Election	0	57,000	0	0	0
Council Donations	21,860	10,000	5,000	5,000	5,000
Support of Major Local Events	18,000	21,000	18,000	18,000	18,000
Strategic Alliance Expenses	36,032	0	0	0	0
OROC - Expenditure	17,619	17,971	18,420	18,917	19,466
Fit For The Future	64,739	0	0	0	0
Transfer to Reserve - Local Government Elections	10,000	10,000	10,000	10,000	10,000
Total Operating Expenses	350,918	306,092	249,303	246,967	252,615
1.ADMINISTRATION					
1.021 ENGINEERING AND SUPERVISION					
Operating Revenues					
Other Public Works Revenue	0	0	0	0	0
Vehicle Lease Payments	-29,800	-30,800	-31,724	-32,676	-33,656
Insurance Claim	0	0	0	0	0
Total Operating Revenue	-29,800	-30,800	-31,724	-32,676	-33,656
Operating Expenses					
Directors Office - Salaries	338,038	347,096	357,162	367,877	379,281
Civil Services - Salaries	190,262	194,005	199,631	205,620	211,994
Asset Services - Salaries	439,559	295,517	304,087	313,210	322,920

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Fleet Services - Salaries	228,007	83,218	85,631	88,200	90,934
Horticultural Services - Salaries	113,408	116,111	119,478	123,062	126,877
Contribution to Plant Fund/Travel	158,300	163,000	167,890	172,927	178,115
Engineers - Office Expenses	35,401	35,932	36,471	37,018	37,573
Fleet Services - Public Holidays, Sick Leave, Telephone, Other (NEI)	41,385	42,544	43,778	45,091	46,489
Insurances - Public Risk	87,863	89,620	91,861	94,341	97,077
Depot Expenses - Rates, User Pay Charges & Insurance	40,277	41,083	42,110	43,247	44,501
Depot M & R	67,569	68,583	69,612	70,656	71,716
Engineers Instruments M & R	4,085	4,100	4,100	4,100	4,100
Safety - Protective Equipment	14,160	14,372	14,588	14,807	15,029
Contributions by Other Funds and Accounts	-510,000	-524,280	-539,484	-555,669	-572,895
Engineering - Depreciation	51,500	53,045	54,636	56,275	57,963
Engineers Instruments/Software	7,622	7,500	7,500	7,500	7,500
Improvements to Store	1,000	1,000	1,000	1,000	1,000
Total Operating Expenses	1,308,436	1,032,446	1,060,051	1,089,262	1,120,174
Capital Revenue					
Transfer from Reserve - Internal Restrictions - Renewals	0	-46,800	0	0	0
Total Capital Revenue	0	-46,800	0	0	0
Capital Expenditure					
Renewals - Land & Buildings	0	0	0	0	0
Renewals - Other Infrastructure	0	46,800	0	0	0
Total Capital Expenditure	0	46,800	0	0	0
1.ADMINISTRATION					
1.022 PLANT OPERATION					
Operating Revenues					
Plant Hire Revenue	-2,500,000	-2,550,000	-2,613,750	-2,684,321	-2,762,166
Contribution By Other Functions	-37,149	-38,189	-39,296	-40,475	-41,730
Total Operating Revenue	-2,537,149	-2,588,189	-2,653,046	-2,724,796	-2,803,896
Operating Expenses					
Plant Running Expenses	1,300,000	1,326,000	1,359,150	1,395,847	1,436,327
Plant Depreciation	753,841	776,456	799,750	823,743	848,455
Contribution to Administration Expenses & Technical Support	326,112	335,243	344,965	355,314	366,329
Transfer to Reserve - Plant Replacement	753,841	866,456	889,750	913,742	938,455
Total Operating Expenses	3,133,794	3,304,155	3,393,615	3,488,646	3,589,566
Capital Revenue					
Income from Sale of Assets - Plant & Equipment	-173,300	-428,950	-602,108	-111,452	-301,632
Transfer from Reserve - Internal Restrictions - Renewals	-362,343	-2,222,725	-1,785,928	-338,773	-1,317,697
Total Capital Revenue	-535,643	-2,651,675	-2,388,036	-450,225	-1,619,329
Capital Expenditure					
Renewals - Plant & Equipment	535,643	2,651,675	2,388,036	450,225	1,619,329
Transfer to Reserve - Plant Replacement	0	0	0	0	0
Total Capital Expenditure	535,643	2,651,675	2,388,036	450,225	1,619,329
1.ADMINISTRATION					
1.03 EMPLOYEE OVERHEADS					
Operating Revenues					
OH & S/Workers Compensation Incentive Payment	-20,000	-20,000	-20,000	-20,000	-20,000
Risk Management Insurance Rebate	-5,500	-5,500	-5,500	-5,500	-5,500
Transfer from Reserve - Prizemoney - WHS Competition	-348	0	0	0	0
Vehicle Lease Payments	-2,500	-3,000	-3,090	-3,183	-3,278
Transfer from Reserve - Workers Compensation	-20,891	0	0	0	0
Total Operating Revenues	-49,239	-28,500	-28,590	-28,683	-28,778
Annual Leave & Long Service Leave					
Annual Leave	525,472	474,808	488,577	503,234	518,834
Long Service Leave	214,129	204,165	210,086	216,389	223,097
Other Employee Costs					
Training & Conferences	148,882	151,115	153,382	155,683	158,018
OH & S Training	105,000	125,000	126,875	128,778	130,710
Flu Vaccinations	2,254	2,288	2,322	2,357	2,392
Pre-Employment Medicals	3,047	3,108	3,186	3,272	3,367
Advertising - Employment	50,573	51,332	52,102	52,884	53,677
Superannuation	854,360	826,402	845,360	867,167	890,378
Workers Compensation	206,291	282,430	289,491	297,307	305,929

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Employee Assistance Program	2,091	2,133	2,186	2,245	2,310
Fringe Benefits Tax	28,688	29,262	29,994	30,804	31,697
Payroll Tax	6,636	6,769	6,938	7,125	7,332
Employee Oncosts	-2,196,152	-2,205,016	-2,268,961	-2,337,030	-2,409,478
Transfer to Reserve - Employee Leave Entitlements	50,000	50,000	50,000	50,000	50,000
Total Operating Expenses	1,271	3,796	-8,462	-19,785	-31,737
2.PUBLIC ORDER & SAFETY					
2.01 FIRE PROTECTION					
Operating Revenues					
Grant - Recoupment of Maintenance Expenses	-123,680	-125,535	-127,418	-129,329	-131,269
Reimbursement of Council Contribution to Other Programs	-54,201	-45,000	-45,000	-45,000	-45,000
Sale of RFS Trucks	0	0	0	0	0
Grant - Equipment Issues	-30,000	-40,000	-40,600	-41,209	-41,827
Total Operating Revenues	-207,881	-210,535	-213,018	-215,538	-218,096
Operating Expenses					
Contribution to NSW Fire Brigades	29,604	30,196	30,951	31,787	32,709
Contribution to NSW Rural Fire Service	222,786	270,028	274,078	278,189	282,362
Rural Fire Service - Operational Costs	123,680	125,535	127,418	129,329	131,269
Rural Fire Service - Depreciation	221,450	228,094	234,937	241,985	249,245
Rural Fire Service - Equipment Issues	30,000	40,000	40,600	41,209	41,827
Local Fire Fighting	5,000	5,000	5,000	5,000	5,000
Council Costs (Rates, Electricity, Mowing)	16,614	16,863	17,116	17,373	17,634
Asset Protection	0	7,500	7,613	7,727	7,843
Payment of Truck Sales to RFS	0	0	0	0	0
Transfer to Reserve - Provision for Land Purchases for New Brigade Stations	9,000	9,000	9,000	9,000	9,000
Total Operating Expenses	658,134	732,216	746,713	761,599	776,889
Capital Revenue					
Capital Grants & Contributions	-390,000	-440,200	-440,200	-440,200	-440,200
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Total Capital Revenue	-390,000	-440,200	-440,200	-440,200	-440,200
Capital Expenditure					
Renewals - Plant & Equipment	330,000	375,200	375,200	375,200	375,200
Renewals - Land & Buildings	0	0	0	0	0
New Assets - Land & Buildings	60,000	65,000	65,000	65,000	65,000
Total Capital Expenditure	390,000	440,200	440,200	440,200	440,200
2.PUBLIC ORDER & SAFETY					
2.02 ANIMAL CONTROL					
Operating Revenues					
Impounding Fees	-200	-200	-200	-200	-200
Other Revenue	-700	-700	-700	-700	-700
Companion Animals Life Time Registration	-6,500	-6,500	-6,500	-6,500	-6,500
Reimbursement From Dept Local Govt - Companion Animals	-8,000	-8,000	-8,000	-8,000	-8,000
Total Operating Revenues	-15,400	-15,400	-15,400	-15,400	-15,400
Operating Expenses					
Control of Companion Animals					
Council Ranger & Impounding Costs	145,910	149,995	154,345	158,975	163,903
Impounding Building M & R	1,000	1,300	1,320	1,340	1,360
Impounding Depreciation	2,884	2,971	3,060	3,152	3,247
Dept Local Govt Companion Animals	6,000	6,000	6,000	6,000	6,000
Replace Animal Traps	1,000	1,000	1,000	1,000	1,000
Total Operating Expenses	156,794	161,266	165,725	170,467	175,510
Capital Revenue					
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0
Capital Expenditure					
Renewals - Land & Buildings	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
2.PUBLIC ORDER & SAFETY					
2.05 FLOOD, RESCUE AND EMERGENCY SERVICES					
Operating Revenues					
Vehicle Lease Payments	-850	-1,100	-1,133	-1,167	-1,202
Total Operating Revenues.	-850	-1,100	-1,133	-1,167	-1,202
Operating Expenses					
SES - Buildings M & R	6,064	1,000	1,015	1,030	1,045
SES - Insurance	2,423	2,496	2,571	2,648	2,727
Contribution to NSW SES	12,972	13,231	13,562	13,928	14,332
L.E.M.O. - Working Expenses	52,000	35,000	35,525	36,058	36,599
Major Emergency Operations Within LGA	1,636	5,000	5,000	5,000	5,000
SES - Depreciation	1,648	1,697	1,748	1,800	1,854
Total Operating Expenses	76,743	58,424	59,421	60,464	61,557
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0
Capital Expenditure					
Renewals - Land & Buildings	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0
2.PUBLIC ORDER & SAFETY					
2.06 OTHER PUBLIC ORDER AND SAFETY					
Operating Revenues					
Interest on Section 94	-1,100	-1,000	-1,100	-1,200	-1,300
Transfer from Reserve - Crime Prevention Plan	-5,000	0	0	0	0
Total Operating Revenues	-6,100	-1,000	-1,100	-1,200	-1,300
Operating Expenses					
CCTV Cameras in CBD - M & R	9,820	9,967	10,117	10,269	10,423
Transfer to Reserve - Interest on Section 94	1,100	1,000	1,100	1,200	1,300
Total Operating Expenses	10,920	10,967	11,217	11,469	11,723
Capital Revenue					
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Section 94 Contributions	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0
Capital Expenditure					
Renewals - Other Infrastructure	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0
3.HEALTH					
3.01 ADMINISTRATION AND INSPECTION					
Operating Revenues					
Inspection Fees (Food Shops)	-5,700	-5,700	-5,700	-5,700	-5,700
On Site Sewage Management System Registration	0	0	0	0	0
Vehicle Lease Payments	0	-2,900	-2,987	-3,077	-3,169
Total Operating Revenues	-5,700	-8,600	-8,687	-8,777	-8,869
Operating Expenses					
Salaries and Allowances	125,966	109,910	113,097	116,490	120,101
Contribution to Plant Fund/Travel	10,500	22,000	22,660	23,340	24,040
Food Shop & Onsite Sewage Inspections	5,700	5,700	5,700	5,700	5,700
Water Sampling	0	0	0	0	0
Health Administration Expenses	12,623	12,812	13,004	13,199	13,397
Contribution to Other Government Departments & Bodies	10,939	10,939	11,103	11,270	11,439
Contributions Payable by Other Funds & Accounts	-160,000	-164,480	-169,250	-174,328	-179,732
Total Operating Expenses	5,728	-3,119	-3,686	-4,329	-5,055
3.HEALTH					

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
3.04 INSECT&VERMIN CONTROL/3.05 NOXIOUS PLANTS					
Operating Revenues					
Grant - Noxious Plants & Pests	-45,062	-46,414	-47,806	-49,240	-50,717
Grant - Control of Noxious Weeds on Crown Land	-3,960	-3,000	-3,000	-3,000	-3,000
Noxious Plants & Pests - Fees For Property Information	-1,000	-1,000	-1,000	-1,000	-1,000
Transfer from Reserve - Roadside Environment	-3,411	0	0	0	0
Grant - Snagging Project in Macquarie River	-434	0	0	0	0
Total Operating Revenue	-53,867	-50,414	-51,806	-53,240	-54,717
Operating Expenses					
Insect & Vermin Control					
Contribution to Plant Fund - Replacement of Trailers	5,924	6,090	6,267	6,455	6,655
Weeds Control - Crown Land	3,960	3,000	3,000	3,000	3,000
Noxious Plants & Animals Working Expenses	181,329	184,049	186,810	189,612	192,456
Roadside Environment	3,411	0	0	0	0
Total Operating Expenses	194,624	193,139	196,077	199,067	202,111
4.COMMUNITY SERVICES & EDUCATION					
4.01 - 4.10 COMMUNITY SERVICES					
Operating Revenues					
Administration					
Grant - Ageing & Disability	-27,100	-27,100	0	0	0
Vehicle Lease Payments	-4,200	-4,400	-4,532	-4,668	-4,808
Youth Services					
Grant - Youth Week	-1,230	-1,230	-1,230	-1,230	-1,230
Aged & Disabled					
Other Revenue	-1,500	-1,500	-1,500	-1,500	-1,500
Aboriginal Services					
Grant - NAIDOC Celebrations	-1,000	-1,000	-1,000	-1,000	-1,000
Grant - Community Bus Running Expenses to Nanima	-17,310	-17,829	-18,364	-18,915	-19,482
Other Community Services					
Ticket Sales - Community Bus	-12,000	-12,360	-12,731	-13,113	-13,506
Grant - Transport NSW (Buses)	-109,780	-113,073	-116,465	-119,959	-123,558
Grant - Communities For Children	-137,000	-138,370	-138,370	-138,370	-138,370
Car Lease Payments - Communities For Children	-2,100	-2,200	-2,266	-2,334	-2,404
Grant - Village Beautification (INSW)	-30,744	0	0	0	0
Transfer from Reserve - Unexpended Grants - Community Bus	-61,171	0	0	0	0
Transfer from Reserve - Village Beautification	-22,368	0	0	0	0
Transfer from Reserve - Unexpended Grants	-62,087	0	0	0	0
Transfer from Reserve - Section 94 & 94A	-21,621	0	0	0	0
Total Operating Revenues.	-511,211	-319,062	-296,458	-301,089	-305,858
Operating Expenses.					
Administration					
Salaries and Allowances	103,798	51,135	52,618	54,197	55,877
Contribution to Plant Fund/Travel	28,000	14,500	14,935	15,383	15,844
Youth Services					
Youth Week Activities	2,460	2,460	2,460	2,460	2,460
Aged & Disabled					
Senior Citizens Centre - Rates, User Pay Charges & Insurance	5,861	6,037	6,218	6,405	6,597
Senior Citizens Centre - Gas,Lighting & Cleaning	15,141	15,444	15,830	16,257	16,728
Senior Citizens Centre - Building M & R	2,946	10,900	9,064	6,800	6,902
Senior Citizens Centre - Telephone & Membership	3,214	3,278	3,360	3,451	3,551
Senior Citizens Centre - Security	1,500	1,530	1,568	1,610	1,657
Senior Citizens Centre - Depreciation	4,532	4,668	4,808	4,952	5,101
Aboriginal Services					
Community Working Party	0	0	0	0	0
NAIDOC Celebrations	1,000	1,000	1,000	1,000	1,000
Indigenous Community Development Officer	39,453	40,558	41,734	42,986	44,319
Community Bus Running Expenses (Nanima)	16,208	49,092	18,364	18,915	19,482
Other Community Services					
Community Bus Running Expenses	70,592	103,267	105,849	108,707	111,860
Arts & Cultural Program	0	0	0	0	0
Communities For Children	137,000	138,370	138,370	138,370	138,370
Families NSW	0	0	0	0	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Village Beautification	136,820	0	0	0	0
Education					
Wellington Pre-School - Insurance	4,064	4,145	4,249	4,364	4,491
Wellington Pre-School - M & R	1,964	7,200	5,808	5,895	5,983
Wellington Pre-School - Depreciation	11,742	12,094	12,457	12,831	13,216
Total Operating Expenses	586,295	465,678	438,692	444,583	453,438
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-30,000	-4,500	-29,500	0	0
Total Capital Revenue	-30,000	-4,500	-29,500	0	0
Capital Expenditure.					
Renewals - Land & Buildings	30,000	4,500	29,500	0	0
Total Capital Expenditure	30,000	4,500	29,500	0	0
5.HOUSEHOLD & COMMUNITY AMENITIES					
5.02 TOWN PLANNING.					
Operating Revenues.					
Development Application Fees	-30,000	-30,000	-30,000	-30,000	-30,000
Section 149 Certificates	-24,000	-26,000	-26,000	-26,000	-26,000
Town Planning Revenue	-4,000	-5,000	-5,000	-5,000	-5,000
Sewerage Drainage Diagram	-7,500	-7,500	-7,500	-7,500	-7,500
Vehicle Lease Payments	-1,200	0	0	0	0
Transfer from Reserve - Consultants	0	0	0	0	0
Transfer from Reserve - Land Use Strategy & LEP	0	-50,000	0	0	0
Total Operating Revenues	-66,700	-118,500	-68,500	-68,500	-68,500
Operating Expenses					
Salaries and Allowances	155,000	188,771	194,245	200,072	206,274
Consultants/Shared Services	108,500	0	0	0	0
Contribution to Plant Fund/Travel	15,000	0	0	0	0
Contributions Payable by Other Funds & Accounts	-24,000	-24,672	-25,387	-26,149	-26,960
Development Expenses	9,015	9,150	9,287	9,426	9,567
Land Use Strategy & LEP	0	50,000	0	0	0
Total Operating Expenses.	263,515	223,249	178,145	183,349	188,881
5.HOUSEHOLD & COMMUNITY AMENITIES					
5.07 URBAN DRAINAGE/ 5.08 FLOOD MITIGATION					
Operating Revenues.					
Urban Drainage					
Stormwater Management Service Charge - Wellington Urban Area	-31,635	-31,650	-31,650	-31,650	-31,650
Stormwater Management Service Charge - Extra Charges	-200	-200	-200	-200	-200
Interest on Section 94	-1,900	-1,700	-1,800	-1,900	-2,000
FLRP - Urban Drainage M & R	-4,227	0	0	0	0
FLRP - Loan Interest Payments	-230	0	0	0	0
Transfer from Reserve - Stuart Town Drainage	0	0	0	0	0
Transfer from Reserve - Rehabilitation of Macquarie River Banks	-104,637	0	0	0	0
Total Operating Revenues	-142,829	-33,550	-33,650	-33,750	-33,850
Operating Expenses.					
Urban Drainage					
Urban Drainage M & R	37,273	53,234	54,577	56,055	57,677
Loan Interest Payments - Urban Drainage	230	0	0	0	0
Transfer to Reserve - Interest on Section 94	1,900	1,700	1,800	1,900	2,000
Flood Warning Site M & R	6,000	6,120	6,273	6,442	6,629
Stuart Town Drainage	0	0	0	0	0
Rehabilitation of Macquarie River Banks	104,637	0	0	0	0
Total Operating Expenses	150,040	61,054	62,650	64,398	66,306
Capital Revenue.					
Transfer from Reserve - External Restrictions - Renewals	-228,059	0	0	0	0
Section 94 Contributions	0	0	0	0	0
Total Capital Revenue	-228,059	0	0	0	0
Capital Expenditure.					
Loan Principal Repayments	4,067	0	0	0	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Renewals - Other Infrastructure	259,694	31,650	31,650	31,650	31,650
Total Capital Expenditure	263,761	31,650	31,650	31,650	31,650
5.HOUSEHOLD & COMMUNITY AMENITIES					
5.09 PUBLIC CEMETERIES					
Operating Revenues.					
Public Cemeteries Revenue	-126,000	-127,890	-129,808	-131,755	-133,732
Investment Revenue	-10,500	-9,000	-9,500	-10,000	-10,500
Total Operating Revenue	-136,500	-136,890	-139,308	-141,755	-144,232
Operating Expenses.					
Cemeteries Working Expenses	109,830	150,000	152,250	154,534	156,852
Cemeteries Depreciation	9,270	9,548	9,834	10,129	10,433
Cemetery Office & Toilets - M & R	982	1,000	1,015	1,030	1,045
Cemetery Office & Toilets - Electricity, Cleaning & Water	1,784	1,820	1,866	1,916	1,972
Transfer to Reserve - Provision for New Cemetery	25,000	25,000	25,000	25,000	40,000
Total Operating Expenses	146,866	187,368	189,965	192,609	210,302
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - New Assets	-30,000	0	0	-50,000	-180,000
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Total Capital Revenue	-30,000	0	0	-50,000	-180,000
Capital Expenditure.					
New Assets - Other Infrastructure	30,000	0	0	0	180,000
New Assets - Land & Buildings	0	0	0	50,000	0
Renewals - Land & Buildings	0	0	0	0	0
Total Capital Expenditure	30,000	0	0	50,000	180,000
5.HOUSEHOLD & COMMUNITY AMENITIES					
5.10 PUBLIC CONVENIENCES/5.11 OTHER COMMUNITY AMENITIES					
Operating Revenues.					
Interest on Section 94	-250	-200	-225	-250	-275
Total Operating Revenues	-250	-200	-225	-250	-275
Operating Expenses.					
Public Conveniences					
Public Toilets - Working Expenses	49,920	50,669	51,429	52,200	52,983
Public Toilets - Buildings M & R	43,699	41,000	41,615	42,239	42,873
Public Toilets - Depreciation	54,590	56,228	57,915	59,652	61,442
Transfer to Reserve - Interest on Section 94	250	200	225	250	275
Total Operating Expenses.	148,459	148,097	151,184	154,341	157,573
Capital Revenue.					
Section 94 Contributions	0	0	0	0	0
Transfer from Reserve - Internal Restrictions - Renewals	0	-11,340	-14,046	-3,500	-27,500
Total Capital Revenue	0	-11,340	-14,046	-3,500	-27,500
Capital Expenditure.					
Renewals - Land & Buildings	0	11,340	14,046	3,500	27,500
Total Capital Expenditure	0	11,340	14,046	3,500	27,500
8.RECREATION & CULTURE					
8.01 PUBLIC LIBRARIES					
Operating Revenues.					
Library Subsidy	-37,448	-38,197	-39,152	-40,209	-41,375
Transfer from Reserve - Library Building M & R	-3,000	0	0	0	0
Total Operating Revenue	-40,448	-38,197	-39,152	-40,209	-41,375
Operating Expenses.					
Contribution To Macquarie Regional Library	262,489	267,739	274,432	281,842	240,015
Subsidy Payment to Macquarie Regional Library	37,448	38,197	39,152	40,209	41,375
Library Building M & R	1,964	13,600	11,804	14,181	12,194
Library Rates, User Pay Charges & Insurance	7,882	8,118	8,362	8,613	8,871
Depreciation	5,150	5,305	5,464	5,628	5,797
Lighting Power and Heating	14,811	15,107	15,485	15,903	16,364

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Library Cleaning Expenses	8,838	8,971	9,106	9,243	9,382
Library Operating Expenses	1,052	1,068	1,084	1,100	1,117
Library - Security	4,800	1,806	1,851	1,901	1,956
Total Operating Expenses.	344,434	359,911	366,740	378,620	337,071
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-10,900	0	-21,525	0	0
Total Capital Revenue	-10,900	0	-21,525	0	0
Capital Expenditure.					
Renewals - Land & Buildings	10,900	0	21,525	0	0
Total Capital Expenditure	10,900	0	21,525	0	0
8.RECREATION & CULTURE					
8.02 MUSEUMS/8.06 OTHER CULTURAL SERVICES					
Operating Expenses.					
Museums					
Wellington Museum - M & R	2,000	5,000	3,075	3,121	3,168
Wellington Museum - Rates, User Pay Charges & Insurance	12,621	13,000	13,390	13,792	14,206
Museums - Depreciation	6,901	7,108	7,321	7,541	7,767
Old Railway Hotel - Stuart Town - Rates, Insurance & M & R	6,069	6,160	6,252	6,346	6,441
Railway Station - Stuart Town - Rates, Insurance & Lease	2,254	2,288	2,322	2,357	2,392
Other Cultural Services					
Stuart Town Arts & Craft Centre - Depreciation	5,665	5,835	6,010	6,190	6,376
Fowler Steam Engine	7,500	27,613	7,727	7,843	7,961
Total Operating Expenses	43,010	67,004	46,097	47,190	48,311
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	0	-101,000	0	0	-60,000
Total Capital Revenue	0	-101,000	0	0	-60,000
Capital Expenditure.					
Renewals - Land & Buildings	0	85,000	0	0	60,000
Renewals - Other Infrastructure	0	16,000	0	0	0
Total Capital Expenditure.	0	101,000	0	0	60,000
8.RECREATION & CULTURE					
8.05 PUBLIC HALLS					
Operating Revenues.					
Civic Hall Rents and Fees	-21,115	-21,748	-22,400	-23,072	-23,764
Total Operating Revenue	-21,115	-21,748	-22,400	-23,072	-23,764
Operating Expenses.					
Civic Hall - Contract Management	36,316	37,042	37,968	38,993	40,124
Public Halls - Rates, User Pay Charges, Electricity & Insurance	60,834	62,659	64,539	66,475	68,469
Public Halls - M & R	14,239	26,100	21,992	22,322	22,657
Civic Hall - Security	1,500	1,530	1,568	1,610	1,657
Public Halls - Depreciation	42,230	43,497	44,802	46,146	47,530
Total Operating Expenses	155,119	170,828	170,869	175,546	180,437
Capital Revenues.					
Transfer from Reserve - Internal Restrictions - Renewals	0	-51,197	0	-98,000	-85,000
Total Capital Revenue	0	-51,197	0	-98,000	-85,000
Capital Expenditure.					
Renewals - Land & Buildings	0	51,197	0	98,000	85,000
Total Capital Expenditure	0	51,197	0	98,000	85,000
8.RECREATION & CULTURE					
8.07 SWIMMING POOLS					
Operating Revenues.					
Wellington Pool - Entry Fees	-70,000	-72,100	-74,263	-76,491	-78,786
Geurie Pool - Entry Fees	-10,000	-10,300	-10,609	-10,927	-11,255

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Transfer from Reserve - Develop Strategic Plan for Pools	-18,000	0	0	0	0
Total Operating Revenue	-98,000	-82,400	-84,872	-87,418	-90,041
Operating Expenses.					
Pools - Salaries & Allowances	193,443	250,000	257,250	264,968	273,182
Pools - Rates, User Pay Charges & Insurance	41,888	43,145	44,439	45,772	47,145
Pools - M & R	123,398	125,249	127,128	129,035	130,971
Pools - Depreciation	84,460	86,994	89,604	90,948	92,312
Replace Pool Cleaner	0	0	0	0	19,000
Develop Strategic Plan for Pools	18,000	0	0	0	0
Total Operating Expenses	461,189	505,388	518,421	530,723	562,610
Capital Revenues.					
Transfer from Reserve - Internal Restrictions - Renewals	-27,000	0	0	0	0
Transfer from Reserve - Internal Restrictions - New Assets	0	0	0	0	0
Total Capital Revenue	-27,000	0	0	0	0
Capital Expenditure.					
New Assets - Other Infrastructure	0	0	0	0	0
Renewals - Land & Buildings	27,000	0	0	0	0
Renewals - Other Infrastructure	0	0	0	0	0
Total Capital Expenditure	27,000	0	0	0	0
8.RECREATION & CULTURE					
8.08 SPORTING GROUNDS					
Operating Revenues.					
Charges To Sporting Bodies	-15,450	-15,914	-16,391	-16,883	-17,389
Revenue - Kennard & Rygate Park Lighting	-4,120	-4,244	-4,371	-4,502	-4,637
Total Operating Revenues	-19,570	-20,158	-20,762	-21,385	-22,026
Operating Expenses					
Sporting Grounds Working Expenses	228,636	281,113	285,330	289,610	293,954
Parks & Gardens Public Holidays	15,872	14,414	14,832	15,277	15,751
Parks & Gardens Sick Leave	45,000	14,611	15,035	15,486	15,966
Sporting Grounds - Depreciation	92,700	95,481	98,345	101,295	104,334
Contribution to Plant Fund	8,670	8,913	9,171	9,446	9,739
Wellington Tennis Courts - Building M & R	491	498	505	513	521
Total Operating Expenses	391,369	415,030	423,218	431,627	440,265
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-114,000	-40,000	-20,000	0	-40,000
Transfer from Reserve - Internal Restrictions - New Assets	0	0	0	-100,000	0
Grant - Rygate Park Development	-767,057	0	0	0	0
Total Capital Revenue	-881,057	-40,000	-20,000	-100,000	-40,000
Capital Expenditure.					
Renewals - Land & Buildings	0	0	0	0	0
Renewals - Other Infrastructure	881,057	40,000	20,000	0	40,000
New Assets - Other Infrastructure	0	0	0	100,000	0
Total Capital Expenditure	881,057	40,000	20,000	100,000	40,000
8.RECREATION & CULTURE					
8.09 PARKS AND GARDENS.					
Operating Revenues.					
Reserves - Lease Fees	-7,210	-7,426	-7,649	-7,878	-8,114
Interest on Section 94	-1,100	-1,000	-1,100	-1,200	-1,300
Total Operating Revenue	-8,310	-8,426	-8,749	-9,078	-9,414
Operating Expenses					
Parks & Gardens Working Expenses	379,191	430,497	436,954	443,508	450,161
Contribution to Plant Fund	8,670	8,913	9,171	9,446	9,739
Parks & Sporting Grounds - Rates, User Pay Charges & Insurance	177,093	182,406	187,878	193,514	199,319
Water Consumption Charges	53,560	55,167	56,822	58,527	60,283
Parks & Gardens - Depreciation	57,680	59,410	61,192	63,028	64,919
Transfer to Reserve - Interest on Section 94	1,100	1,000	1,100	1,200	1,300
Transfer to Reserve - Provision for Playground Equipment at Bi-Centenn	20,000	20,000	20,000	0	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Total Operating Expenses	697,294	757,393	773,117	769,223	785,721
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	-40,000	0
Transfer from Reserve - Internal Restrictions - New Assets	-33,300	0	0	0	0
Total Capital Revenue	-33,300	0	0	-40,000	0
Capital Expenditure.					
Renewals - Land & Buildings	0	0	0	0	0
Renewals - Other Infrastructure	0	0	0	40,000	0
New Assets - Other Infrastructure	33,300	0	0	0	0
Total Capital Expenditure	33,300	0	0	40,000	0
8.RECREATION & CULTURE					
8.10 OTHER SPORT & RECREATION.					
Operating Revenues.					
Showground Fees and Charges	-27,728	-23,033	-23,724	-24,436	-25,169
Transfer from Reserve - Electricity Upgrade	-105,728	0	0	0	0
Transfer from Reserve - Master Plan	-20,000	0	0	0	0
Total Operating Revenue	-153,456	-23,033	-23,724	-24,436	-25,169
Operating Expenses					
Showground - Electricity, Insurance & User Pay Charges	43,628	44,937	46,285	47,674	49,104
Showground - Contribution to Sewer Fund	6,835	0	0	0	0
Showground - M & R	50,000	28,033	28,453	28,880	29,313
Showground - Buildings - M & R	4,910	13,600	5,994	6,174	6,365
Loan Interest Payments	450	338	225	113	0
Contribution To Plant Fund	2,475	2,544	2,618	2,697	2,781
Showground - Depreciation	95,790	98,664	101,624	104,673	107,813
Electricity Upgrade	105,728	0	0	0	0
Master Plan	10,340	0	0	0	0
Total Operating Expenses	320,156	188,116	185,199	190,211	195,376
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	0	-25,640	-15,000	-8,000	0
Grant - Showground Upgrade	-338,639	0	0	0	0
Total Capital Revenue	-338,639	-25,640	-15,000	-8,000	0
Capital Expenditure.					
Loan Principal Repayment.	1,500	1,500	1,500	1,500	0
Renewals - Land & Buildings	273,639	22,140	15,000	8,000	0
New Assets - Land & Buildings	65,000	0	0	0	0
Renewals - Other Infrastructure	0	3,500	0	0	0
Total Capital Expenditure	340,139	27,140	16,500	9,500	0
10.MINING, MANUFACTURING & CONSTRUCTION					
10.01 BUILDING CONTROL.					
Operating Revenues.					
Building Construction Certificates	-25,000	-25,000	-25,000	-25,000	-25,000
Building Certificates - Section 149D	-2,000	-3,000	-3,000	-3,000	-3,000
Commission - Long Service Levy Corporation	-500	-500	-500	-500	-500
Septic Tank Application Fees	-1,500	-1,500	-1,500	-1,500	-1,500
Building Inspection Fee	-40,000	-40,000	-40,000	-40,000	-40,000
Swimming Pool Inspection Fee	0	0	0	0	0
Total Operating Revenues	-69,000	-70,000	-70,000	-70,000	-70,000
Operating Expenses.					
Consultants/Shared Services	35,192	35,720	36,256	36,800	37,352
Building Maintenance Officer (Not Elsewhere Costed)	10,300	10,588	10,895	11,222	11,570
Asbestos Identification/Removal Program for Council Buildings	5,000	5,000	5,000	5,000	5,000
Total Operating Expenses	50,492	51,308	52,151	53,022	53,922
10.MINING, MANUFACTURING & CONSTRUCTION					
10.03 QUARRIES AND PITS.					
Operating Expenses.					

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Gravel Pits - Rates	2,051	2,113	2,176	2,241	2,308
Total Operating Expenses	2,051	2,113	2,176	2,241	2,308
11. TRANSPORT & COMMUNICATION					
ROADS, BRIDGES & ANCILLARY					
State & Regional Roads Revenues					
Grants & Subsidies					
State Roads - Contract - M & R	-260,000	-265,200	-270,504	-275,914	-281,432
State Roads - Contract - Ordered Works	-2,420,000	-2,596,000	-440,000	-440,000	-440,000
Regional Roads Block Grant	-1,177,000	-1,200,540	-1,224,551	-1,249,042	-1,274,023
Contribution from Coborra Holdings	-130,000	0	0	0	0
Contribution from RMS - Bus Bays	-14,366	0	0	0	0
Transfer from Reserve - Contribution from Coborra Holdings - MR353	-245,000	-400,000	-1,700,000	0	0
Grant - Regional Roads	-1,465,000	-620,041	0	-400,000	0
Grant - INSW - Dripstone Bridge	-1,050,000	0	0	0	0
Total State & Regional Roads Revenue	-6,761,366	-5,081,781	-3,635,055	-2,364,956	-1,995,455
State & Regional Roads Expenditure					
State Roads - Contract - M & R	260,000	265,200	270,504	275,914	281,432
State Roads - Contract - Ordered Works	2,200,000	2,360,000	400,000	400,000	400,000
Regional Roads - Renewals	2,810,500	1,640,082	1,920,000	1,020,000	220,000
Regional Roads - Maintenance	895,866	580,499	1,004,551	629,042	1,054,023
MR353 - Safety Upgrades	375,000	0	0	0	0
Total State & Regional Roads Expenditure	6,541,366	4,845,781	3,595,055	2,324,956	1,955,455
Council Roads Revenue					
Interest on Section 94	-5,000	-3,000	-3,300	-3,600	-3,900
Lease at Bodangora Aerodrome	-5,289	-5,448	-5,611	-5,779	-5,952
Grant - Federal Local Roads Program	-1,275,781	-1,280,238	-1,316,085	-1,352,935	-1,390,817
Grant - RMS Street Lighting	-46,000	-46,000	-46,000	-46,000	-46,000
Grant - Roads to Recovery	-1,772,609	-2,003,660	-604,000	-566,383	-700,000
Grant - Hazard Reduction from Rural Fire Service	-30,000	-30,000	-30,000	-30,000	-30,000
Contribution by Dubbo City Council - Terrabella Bridge	-32,875	0	0	0	0
Transfer from Reserve - Unsealed Roads M & R	-18,644	0	0	0	0
Transfer from Reserve - Bridges M & R	-105,000	0	0	0	0
Transfer from Reserve - FLRP	-9,867	0	0	0	0
Total Council Roads Revenue	-3,301,065	-3,368,346	-2,004,996	-2,004,697	-2,176,669
Council Roads Expenditure					
Wellington Streets - M & R	286,939	274,407	281,346	288,969	297,321
Town Approaches - M & R	35,744	36,268	37,204	38,218	39,316
Village Streets - M & R	91,250	92,097	94,546	97,149	99,915
Shire Roads - Sealed - M & R	169,076	161,424	165,024	168,962	173,259
Shire Roads - Unsealed - M & R	725,644	671,452	688,807	707,599	727,919
Bridges - M & R	120,000	15,000	15,420	15,852	16,296
Kerbing and Guttering M & R	10,000	10,200	10,455	10,737	11,049
Footpaths - M & R	10,000	10,200	10,455	10,737	11,049
Bodangora Aerodrome - M & R	41,200	43,202	44,331	45,544	46,848
Roads Safety Officer - Contribution	25,300	25,300	26,008	26,737	27,485
Street and Gutter Cleaning Expenses	112,960	113,829	116,883	120,111	123,520
Stormwater M & R	29,140	39,623	40,658	41,772	42,967
Road Surveys & Acquisitions	10,300	10,506	10,769	11,059	11,380
Provision for Allowances & Overtime Callouts	30,000	30,600	31,365	32,212	33,146
Contribution to Plant Fund for Minor Plant	11,410	11,729	12,069	12,431	12,816
Charges for Street Lighting	180,000	183,600	188,190	193,271	198,876
Sick Leave - Civil Services, Weeds, LEMO	79,000	87,818	90,365	93,076	95,961
Public Holidays - Civil Services, Weeds, LEMO	80,000	88,368	90,931	93,659	96,562
Transfer to Reserve - Timber Bridge Replacement	55,000	55,000	55,000	55,000	55,000
Transfer to Reserve - Interest on Section 94	5,000	3,000	3,300	3,600	3,900
Transfer to Reserve - FLRP	0	230	237	243	250
Total Council Roads Expenses	2,107,963	1,963,854	2,013,363	2,066,939	2,124,836
Transport & Communication - Other Revenue					
Section 67's - (Private Works)	-45,000	-25,000	-25,000	-25,000	-25,000
Total Transport & Communication - Other Revenue	-45,000	-25,000	-25,000	-25,000	-25,000
Transport & Communication - Other Expenditure					
Depreciation - Roads, Bridges, Footpaths, K&G, Aerodrome, Other	3,281,040	3,379,471	3,480,855	3,585,281	3,692,839
Section 67's - (Private Works)	40,000	20,000	20,000	20,000	20,000
Federal Local Roads Program - Administration Charge	176,585	176,585	181,529	186,612	191,837
Total Transport & Communication - Other Expenditure	3,497,625	3,576,056	3,682,384	3,791,893	3,904,676

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Capital Revenue					
Grant - CBD Beautification	-500,000	-960,834	0	0	0
Grant - RMS (Blackspot)	-510,000	0	0	0	0
Grant - Timber Bridge Replacement	0	0	-1,500,000	0	0
Contribution - Rural Roads - Construction (Ponto Falls)	-150,492	0	0	0	0
Transfer from Reserve - Internal Restrictions - Renewals	-536,982	0	0	0	0
Transfer from Reserve - Internal Restrictions - New Assets	-140,000	-60,000	0	0	0
Transfer from Reserve - External Restrictions - Renewals	-31,960	0	0	0	0
Transfer from Reserve - External Restrictions - New Assets	-49,920	0	0	0	0
Total Capital Revenue	-1,919,354	-1,020,834	-1,500,000	0	0
Capital Expenditure					
Kerb & Gutter - Reconstruction	380,395	211,699	217,372	223,371	309,715
Kerb & Gutter - Construction	0	0	0	0	0
Paved Footpaths - Construction	0	0	0	0	0
Paved Footpaths - Reconstruction	318,325	253,774	260,409	267,540	275,196
Reseals	281,001	201,272	204,333	202,008	211,109
Rural Roads - Unsealed - Reconstruction	830,088	654,252	658,749	656,694	524,463
Rural Roads - Sealed - Reconstruction	990,373	425,000	0	0	0
Rural Roads - Unsealed - Construction	238,000	500,000	0	0	0
Urban Sealed Roads - Reconstruction	1,078,104	830,020	364,292	348,337	543,198
Construct Washbay at Depot	140,000	60,000	0	0	0
CBD Beautification	500,000	960,834	0	0	0
Bodangora Airport - Reseal	0	0	0	0	0
Timber Bridge Replacement	0	0	1,500,000	0	0
Installation of Bus Shelters	0	0	0	0	0
Renewals - Land & Buildings	0	0	0	0	0
Total Capital Expenditure	4,756,286	4,096,851	3,205,154	1,697,949	1,863,681
12.ECONOMIC AFFAIRS					
12.03 TOURISM AND AREA PROMOTION.					
Operating Revenues.					
Commission & Sales of Souvenirs	-10,712	-10,873	-11,036	-11,202	-11,370
Tourism Membership Packages for Wellington Visitor Guide	0	-17,500	0	-18,500	0
Total Operating Revenue	-10,712	-28,373	-11,036	-29,702	-11,370
Operating Expenses.					
Salaries and Allowances	168,905	173,634	178,669	184,029	189,734
VIC - Telephone & Postage Expenses	3,323	3,389	3,474	3,568	3,671
Wellington Visitor Guide	0	35,000	0	37,000	0
Website Maintenance	3,000	3,045	3,091	3,137	3,184
VIC - Cleaning, Electricity, & Insurance	25,005	25,505	26,143	26,849	27,628
VIC - Security	1,700	1,734	1,777	1,825	1,878
VIC - M & R	2,982	10,800	8,962	9,096	9,232
VIC - Depreciation	11,330	11,670	12,020	12,381	12,752
VIC - Displays	5,000	5,075	5,151	5,228	5,306
Council Banners & Flags	0	5,000	2,000	5,000	2,000
Membership & Subscriptions	10,712	10,926	11,199	11,501	11,835
Office Machines M & R (Including Lease Payments)	12,622	12,874	13,196	13,552	13,945
Contributions From Other Funds & Accounts.	-6,835	0	0	0	0
PR Famils	2,000	2,000	2,000	2,000	2,000
Local Tourism Operators Training & Development	2,000	2,000	2,000	2,000	2,000
VIC - Advertising	28,608	21,000	21,315	21,635	21,960
Cost of Goods Sold - Souvenirs	6,838	6,941	7,045	7,151	7,258
VIC Equipment Replacement	1,000	1,000	1,000	1,000	1,000
2017 Bi-Centenary Event	0	50,000	0	0	0
Total Operating Expenses	278,190	381,593	299,042	346,952	315,383
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	-15,500	0
Total Capital Revenue	0	0	0	-15,500	0
Capital Expenditure.					
Renewals - Land & Buildings	273,639	0	0	15,500	0
Total Capital Expenditure	273,639	0	0	15,500	0
12.ECONOMIC AFFAIRS					
12.04 INDUSTRIAL DEVELOPMENT PROMOTION & STRATEGIC SERVICES					
Operating Revenues.					
Total Operating Revenue	0	0	0	0	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Operating Expenses.					
Industrial Promotion/Development of New Industry	10,000	10,150	10,302	10,457	10,614
Total Operating Expenses	10,000	10,150	10,302	10,457	10,614
12.ECONOMIC AFFAIRS					
12.05 SALEYARDS AND MARKETS.					
Operating Revenues.					
Total Operating Revenue	0	0	0	0	0
Operating Expenses.					
Saleyards - Working Expenses	40,000	0	0	0	0
Saleyards - Rates, User Pay Charges & Insurance	10,344	5,654	5,824	5,999	6,179
Saleyards - Depreciation	1,100	0	0	0	0
Total Operating Expenses	51,444	5,654	5,824	5,999	6,179
12.ECONOMIC AFFAIRS					
12.06 REAL ESTATE DEVELOPMENT.					
Operating Revenues.					
Transfer from Reserve - Land Development	0	0	0	0	0
Property Sales	-780,000	0	0	0	0
Total Operating Revenue	-780,000	0	0	0	0
Operating Expenses.					
Residential Development - Montefiores - Rates	7,084	7,297	7,516	7,741	7,973
Industrial Development - Amaroo Drive - Rates	6,422	6,615	6,813	7,017	7,228
Operational Land Costs	10,000	0	0	0	0
Transfer to Reserve - Property Sales	770,000	0	0	0	0
Total Operating Expenses	793,506	13,912	14,329	14,758	15,201
12.ECONOMIC AFFAIRS					
12.08 OTHER BUSINESS UNDERTAKINGS - Wellington Caves Complex					
Wellington Caves					
Operating Revenues.					
Caves Revenue - Ticket Sales	-350,000	-410,000	-450,000	-495,000	-520,000
Lease	0	0	0	0	0
Vehicle Lease Payments	-3,642	-4,400	-4,532	-4,668	-4,808
Transfer from Reserve - Minor Projects	-11,592	0	0	0	0
Total Operating Revenue	-365,234	-414,400	-454,532	-499,668	-524,808
Operating Expenses.					
Salaries & Allowances	330,000	310,000	318,990	328,560	338,745
Contribution to Plant Fund/Travel	0	35,000	36,050	37,132	38,246
Contribution from Caravan Park & Kiosk Towards Managers Salary	0	-30,100	-30,973	-31,902	-32,891
Contribution to Administration	40,013	0	0	0	0
Caves - Working Expenses/M & R	23,466	27,000	27,405	27,816	28,233
Caves - Rates, User Pay Charges & Insurance	13,596	14,000	14,420	14,853	15,299
Caves - Electricity and Gas	14,000	14,000	14,350	14,737	15,164
Caves - Depreciation	26,780	24,000	24,720	25,462	26,226
Caves - Promotions & Advertising	22,904	23,000	23,345	23,695	24,050
Caves - M & R	5,000	0	0	0	0
Caves - Minor Projects (PRMF Grant)	11,592	0	0	0	0
Preparation of Business Plan for Caves Complex	0	15,000	0	0	0
Total Operating Expenses	487,351	431,900	428,307	440,353	453,072
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-79,654	-89,032	-84,500	-50,000	-44,800
Transfer from Reserve - External Restrictions - Renewals	-55,160	0	0	0	0
	-134,814	-89,032	-84,500	-50,000	-44,800
Capital Expenditure.					
Renewals - Land & Buildings	56,584	21,432	0	0	6,800
Renewals - Other Infrastructure	78,230	67,600	84,500	0	38,000
New Assets - Other Infrastructure	0	0	0	50,000	0

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Total Capital Expenditure	134,814	89,032	84,500	50,000	44,800
12.ECONOMIC AFFAIRS					
12.08 OTHER BUSINESS UNDERTAKINGS - Wellington Caves Complex					
Caravan Park					
Operating Revenues.					
Accommodation	-200,000	-286,000	-330,000	-365,000	-400,000
Rental Income - Residence	-9,273	-9,727	-9,873	-10,021	-10,171
Transfer from Reserve - Working Expenses	-1,256	0	0	0	0
Total Operating Revenue	-210,529	-295,727	-339,873	-375,021	-410,171
Operating Expenses.					
Salaries & Allowances	4,829	0	0	0	0
Cleaning & Maintenance Contract	157,560	181,972	187,249	192,866	198,845
Contribution to Plant Fund	0	1,000	1,000	1,000	1,000
Contribution to Caves & Kiosk	0	45,500	46,820	48,225	49,720
Contribution to Administration	22,641	0	0	0	0
Advertising & Promotion	14,546	14,000	14,210	14,423	14,639
Depreciation	56,650	60,000	61,800	63,654	65,564
Electricity & Gas	15,000	10,000	10,250	10,527	10,832
Rates, User Pay Charges & Insurance	48,616	45,000	46,350	47,741	49,173
Working Expenses	22,935	40,600	41,209	41,827	42,454
Loan Interest Repayments	1,520	760	0	0	0
Total Operating Expenses	344,297	398,832	408,888	420,263	432,227
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-413,545	-25,594	-6,000	-6,000	-43,000
Transfer from Reserve - Internal Restrictions - New Assets	0	-7,000	-2,500	-7,500	0
Grant - Restart Project	-710,208	0	0	0	0
	-1,123,753	-32,594	-8,500	-13,500	-43,000
Capital Expenditure.					
Loan Principal Repayments	9,500	9,500	0	0	0
New Assets - Land & Buildings	67,114	0	0	0	0
Renewals - Land & Buildings	1,020,907	9,594	0	0	32,000
Renewals - Other Infrastructure	21,342	16,000	6,000	6,000	11,000
New Assets - Other Infrastructure	14,391	7,000	2,500	7,500	0
Total Capital Expenditure	1,133,254	42,094	8,500	13,500	43,000
12.ECONOMIC AFFAIRS					
12.08 OTHER BUSINESS UNDERTAKINGS - Wellington Caves Complex					
Caves Kiosk					
Operating Revenues.					
Sale of Food & Souvenirs	-108,000	-120,000	-128,600	-137,458	-146,582
Catering	0	-20,000	-20,600	-21,218	-21,855
Total Operating Revenue	-108,000	-140,000	-149,200	-158,676	-168,437
Operating Expenses.					
Salaries & Allowances	130,000	135,000	138,915	143,082	147,518
Contribution to Caves - Managers Salary	10,537	25,100	25,828	26,603	27,428
Contribution from Caravan Park - Kiosk Salaries	0	-40,500	-41,675	-42,925	-44,256
Electricity & Gas	23,000	23,460	24,047	24,696	25,412
User Pay Charges & Insurance	6,283	6,471	6,665	6,865	7,071
Kiosk M & R	5,204	7,800	7,917	8,036	8,157
Cost of Goods Sold - Souvenirs / Food	57,849	60,000	60,900	61,814	62,741
Total Operating Expenses	232,873	217,331	222,597	228,171	234,071
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	-18,794	-8,450	0	0	0
	-18,794	-8,450	0	0	0
Capital Expenditure.					
Renewals - Land & Buildings	18,794	8,450	0	0	0
Total Capital Expenditure	18,794	8,450	0	0	0
12.ECONOMIC AFFAIRS					
12.09 OTHER BUSINESS UNDERTAKINGS - Shops, Factories.					

WELLINGTON COUNCIL - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20
Operating Revenues.					
Rent - Swift Street	-4,475	0	0	0	0
Rent - Warrawee Place	-1,839	0	0	0	0
Rent - Nancarrow Lane Units	-4,000	0	0	0	0
Rent - Maughan Street (Residence)	-469	0	0	0	0
Rent - Old Police Station	0	0	0	0	0
Total Operating Revenues	-10,783	0	0	0	0
Operating Expenses.					
Industrial Buildings - M & R	5,000	3,500	2,053	2,084	2,115
Industrial Buildings - Rates, User Pay Charges & Insurance	27,225	9,500	9,785	10,079	10,381
Loan Interest Payments	1,729	0	0	0	0
Depreciation	19,673	19,398	19,980	20,579	21,196
Old Police Station - Heritage Conservation Strategy	9,660	0	0	0	0
Total Operating Expenses	63,287	32,398	31,818	32,742	33,692
Capital Revenue.					
Transfer from Reserve - Internal Restrictions - Renewals	0	0	0	0	0
Total Capital Revenue	0	0	0	0	0
Capital Expenditure.					
Loan Principal Repayments	30,517	0	0	0	0
Renewals - Land & Buildings	0	0	0	0	0
Total Capital Expenditure	30,517	0	0	0	0
13.GENERAL PURPOSE REVENUES.					
Operating Revenues.					
General Purpose Rates	-6,089,216	-6,201,615	-6,319,446	-6,445,835	-6,581,198
Pensioner Rates Written Off	135,000	137,700	141,143	144,954	149,158
Pensioners General Rates Subsidies	-73,000	-75,190	-77,446	-79,769	-82,162
Interest on Overdue Rates	-20,000	-20,000	-20,000	-20,000	-20,000
Emergency Services Levy	-137,995	-140,945	-143,623	-146,495	-149,571
Federal Financial Assistance Grants	-2,494,097	-2,494,097	-2,556,449	-2,625,473	-2,701,612
Section 94(A) Contributions	-13,700	-13,700	-13,700	-13,700	-13,700
Interest on Section 94A Contributions	-500	-1,000	-1,100	-1,200	-1,300
Investment Revenue	-740,000	-810,000	-837,000	-864,000	-891,000
Less Allocation to Water Fund	50,000	90,000	95,000	100,000	105,000
Less Allocation to Sewer Fund	110,000	100,000	105,000	110,000	115,000
Less Allocation to Waste Management	75,000	120,000	125,000	130,000	135,000
Less Allocation to Cemeteries Perpetual Care	10,500	9,000	9,500	10,000	10,500
Less Allocation to Section 94, 94A & 64 Contributions	22,350	18,400	20,125	21,850	23,575
Transfer to Reserve - Section 94(A) Contributions	14,200	14,700	14,800	14,900	15,000
Total Operating Revenues	-9,151,458	-9,266,747	-9,458,196	-9,664,768	-9,887,310

WELLINGTON COUNCIL - SEWER

	2015/16	2016/17	2017/18	2018/19	2019/20
USER CHARGES					
Residential Rates	-1,434,929	-1,492,326	-1,552,019	-1,614,100	-1,678,664
Pensioner Rebates Written Off	57,845	59,002	60,477	62,110	63,911
Interest on Overdue Rates & Charges	-7,500	-7,500	-7,500	-7,500	-7,500
Non Residential Charges	-353,647	-367,793	-382,505	-397,805	-413,717
Trade Waste Charges	-22,880	-23,795	-24,747	-25,737	-26,766
INTEREST					
Interest on Investments	-110,000	-100,000	-105,000	-110,000	-115,000
Interest on Section 64	-7,500	-6,000	-6,500	-7,000	-7,500
OTHER REVENUES					
Other Revenue	-2,000	-2,000	-2,000	-2,000	-2,000
Contribution from NSW Office of Water (Nanima)	-14,720	-7,360	0	0	0
Lease of Property Showground Road	-1,319	-1,359	-1,400	-1,442	-1,485
Vehicle Lease Payments	-800	-900	-927	-955	-984
GRANTS & CONTRIBUTIONS					
Pensioner Rates Subsidy	-29,000	-29,000	-29,000	-29,000	-29,000
TOTAL OPERATING REVENUES	-1,926,450	-1,979,031	-2,051,121	-2,133,429	-2,218,705
MANAGEMENT					
Administration and Customer Service					
Administrative Staff	195,000	200,460	206,273	212,461	219,047
Administration Support - User Pays	22,519	20,015	20,595	21,213	21,871
Other Management Expenses	2,000	2,000	2,000	2,000	2,000
Bad and Doubtful Debts	5,000	5,000	5,000	5,000	5,000
Contributions by Caves, Caravan Park & Showground	-20,505	0	0	0	0
Engineering and Supervision					
Engineering Staff	185,000	190,180	195,695	201,566	207,815
Environmental Services					
Salaries and Allowances	12,000	12,336	12,694	13,075	13,480
Co - Ordinator					
Salaries and Allowances	33,169	33,716	34,694	35,735	36,843
Employee Overheads					
Annual Leave Entitlements	16,478	16,929	17,420	17,943	18,499
Long Service Leave Entitlements	7,135	7,332	7,545	7,771	8,012
Employee On Costs	-69,647	-71,556	-73,631	-75,840	-78,191
Sick Leave	8,239	7,559	7,778	8,011	8,259
Workers Compensation	6,180	10,475	10,737	11,027	11,347
Superannuation	20,350	20,908	21,514	22,160	22,846
Staff Training	5,823	5,910	5,999	6,089	6,211
Public Holidays	8,239	7,559	7,778	8,011	8,259
Payroll Tax	24,098	24,459	24,826	25,198	25,702
TOTAL MANAGEMENT EXPENSES	461,078	493,282	506,917	521,420	537,000
OPERATIONS					
Treatment Plants					
Energy Costs	75,000	76,500	78,413	80,530	82,865
Operations, M&R	239,290	242,879	246,522	250,220	255,224
Chemicals	56,563	57,411	58,272	59,146	60,329
Sewer Mains					
Operations, M&R	115,840	117,578	119,342	121,132	123,555
Camera Inspections	20,000	0	0	0	0
Pumping Stations					
Energy Costs	25,000	25,500	26,138	26,844	27,622
Operations, M&R	92,453	93,840	95,248	96,677	98,611
TOTAL OPERATION EXPENSES	624,146	613,708	623,935	634,549	648,206
OTHER					
Rates & Insurance	66,915	68,922	70,990	73,120	75,314
Depreciation - Plant	7,210	7,426	7,649	7,878	8,114
Depreciation - Infrastructure	749,840	772,335	795,505	819,370	843,951
Loan Interest Payments	254,165	242,189	231,843	221,378	213,933
Waste Water Management Plans	45,000	0	0	0	0
Plant Hire Revenue	-40,800	-42,024	-43,285	-44,584	-45,922
Plant Running Expenses	9,000	9,180	9,410	9,664	9,944
Transfer to Reserve - Plant Replacement	7,210	2,426	2,649	2,879	3,115
Transfer to Reserve - Forward Works Program	287,846	421,389	467,857	580,323	634,490

WELLINGTON COUNCIL - SEWER

	2015/16	2016/17	2017/18	2018/19	2019/20
Transfer to Reserve - Section 64	10,000	8,000	8,500	9,000	9,500
Transfer to Reserve - Leave Entitlements	5,000	5,000	5,000	5,000	5,000
TOTAL OTHER EXPENSES	1,401,386	1,494,843	1,556,118	1,684,028	1,757,439
Capital Revenue					
Income from Sale of Assets - Plant & Equipment	0	0	0	0	0
Transfer from Reserve - External Restrictions - Renewals	-587,000	-529,000	-505,492	-490,000	-450,000
Transfer from Reserve - External Restrictions - New Assets	0	0	0	0	0
Section 64 Contributions	-2,000	-2,000	-2,000	-2,000	-2,000
Total Capital Revenue	-589,000	-531,000	-507,492	-492,000	-452,000
Capital Expenditure.					
Loan Principal Repayments	146,984	158,959	169,305	122,680	130,125
Renewals - Plant & Equipment	0	0	5,492	0	0
Renewals - Other Infrastructure	587,000	529,000	500,000	490,000	450,000
Total Capital Expenditure	733,984	687,959	674,797	612,680	580,125

WELLINGTON COUNCIL - WASTE MANAGEMENT

	2015/16	2016/17	2017/18	2018/19	2019/20
Operating Revenues					
Domestic Waste Management					
Charges	-961,494	-966,756	-966,756	-966,756	-966,756
Pensioner Rates Written Off	67,980	69,340	71,074	72,993	75,110
Pensioner Rates Subsidy	-36,230	-36,230	-36,230	-36,230	-36,230
Interest On Overdue Charges	-5,200	-5,200	-5,200	-5,200	-5,200
User Pay Charges - Residential	-80,340	-82,750	-85,233	-87,790	-90,424
Non-Domestic Waste Management					
User Pay Charges - Commercial	-61,800	-63,654	-65,564	-67,531	-69,557
Charges	-304,522	-320,914	-320,914	-320,914	-320,914
Other Waste Management Revenue	-92,700	-2,000	-2,060	-2,122	-2,186
Interest Received On Investments	-75,000	-120,000	-125,000	-130,000	-135,000
Transfer from Liability Account- Landfill Rehabilitation	-100,000	-100,000	-100,000	-100,000	-100,000
Transfer from Reserve- Organic Collection Systems	0	0	0	0	0
Total Operating Revenue	-1,649,306	-1,628,164	-1,635,883	-1,643,550	-1,651,157
Operating Expenses					
Administration - Contribution to Administration & Engineering	150,000	154,200	158,672	163,432	168,498
Administration - Contribution to Environmental Services	155,000	159,340	163,961	168,880	174,115
Salaries	329,274	338,194	348,002	358,442	369,554
Training	7,411	7,522	7,635	7,750	7,905
Superannuation	34,287	34,914	35,545	36,216	36,931
Workers Compensation	6,180	10,475	10,737	11,027	11,347
Employee Oncosts	-80,063	-79,774	-82,087	-84,550	-87,171
Annual Leave Leave Entitlements	19,055	18,986	19,537	20,123	20,747
Long Service Leave Leave Entitlements	9,450	9,410	9,683	9,973	10,282
Collection - Vehicle Running Expenses	138,516	141,286	144,818	148,728	153,041
Collection - Annual Clean-up	20,000	20,300	20,605	20,914	21,332
Wellington Tip - Monitoring	25,000	25,500	26,138	26,844	27,622
Greenwaste Mulching	26,000	26,390	26,786	27,188	27,732
Transfer Stations & Tips M&R	161,834	164,262	166,726	169,227	172,612
Recycling Drop Off Stations M&R	40,458	41,065	41,681	42,306	43,152
Depreciation	82,400	131,122	135,056	139,108	143,281
Loan Interest Payments	16,059	16,268	13,716	12,478	11,168
Street Litter Bin Expenses	5,401	5,482	5,564	5,647	5,760
Purchase of New 240 Ltr MGB'S	3,034	3,080	3,126	3,173	3,236
Insurance - Pollution Liability	23,131	23,594	24,184	24,837	25,557
Landfill Rehabilitation	100,000	100,000	100,000	100,000	100,000
Other Garbage Expenses					
Netwaste Projects	8,000	8,120	8,242	8,366	8,533
Provision for Doubtful Debts	2,000	2,000	2,000	2,000	2,000
Contribution to Cabonne Council for North Yeoval	8,872	9,049	9,275	9,525	9,801
Organic Collection Systems	0	0	0	0	0
Plant Hire Revenue	-250,000	-257,500	-265,225	-273,182	-281,377
Plant Running Expenses	100,000	102,000	104,550	107,373	110,487
Transfer to Reserve - Plant Replacement	50,000	152,750	155,683	158,703	161,814
Transfer to Reserve - Forward Works Program	292,365	241,992	225,943	206,506	183,545
Transfer to Reserve - Landfill Rehabilitation	0	0	0	0	0
Transfer to Reserve - Provision for Capitalisation	130,000	130,000	130,000	130,000	130,000
Total Operating Expenses	1,613,664	1,740,027	1,750,553	1,761,034	1,771,504
Capital Revenue					
Income from Sale of Assets - Plant & Equipment	-10,000	-6,695	-6,365	0	-56,275
Contributions for Glass Crusher	0	0	0	0	0
Transfer from Reserve - External Restrictions - Renewals	-57,499	-479,776	-23,713	0	-334,559
Transfer from Reserve - External Restrictions - New Assets	0	-450,000	-100,000	-100,000	-100,000
Total Capital Revenue	-67,499	-936,471	-130,078	-100,000	-490,834
Capital Expenditure.					
Loan Principal Repayments	18,042	19,259	20,386	21,624	22,934
Renewals - Plant & Equipment	67,499	486,471	30,078	0	390,834
New Assets - Other Infrastructure	0	450,000	100,000	100,000	100,000
Renewals - Other Infrastructure	0	0	0	0	0
Total Capital Expenditure	85,541	955,730	150,464	121,624	513,768

WELLINGTON COUNCIL - WATER

	2015/16	2016/17	2017/18	2018/19	2019/20
USER CHARGES					
Water Consumption Charges	-1,339,804	-1,386,697	-1,435,231	-1,485,464	-1,537,455
Availability Charges	-1,406,260	-1,455,479	-1,506,421	-1,559,146	-1,613,716
Pensioner Rate Write-Offs	64,272	65,557	67,196	69,010	71,011
Interest on Overdue Rates & Charges	-8,000	-8,000	-8,000	-8,000	-8,000
INTEREST					
Interest on Investments	-50,000	-90,000	-95,000	-100,000	-105,000
Interest on Section 64	-5,000	-4,500	-5,000	-5,500	-6,000
OTHER REVENUES					
Other Revenues - Connections	-10,000	-10,000	-10,000	-10,000	-10,000
Contribution from NSW Office of Water (Nanima)	-58,879	-29,440	0	0	0
Rental - Radio Facilities Maxwell St Reservoir	-3,542	-3,595	-3,649	-3,704	-3,778
Vehicle Lease Payments	-2,000	-2,100	-2,163	-2,228	-2,295
GRANTS & CONTRIBUTIONS					
Pensioner Rates Rebates	-33,000	-33,000	-33,000	-33,000	-33,000
TOTAL OPERATING REVENUES	-2,852,213	-2,957,254	-3,031,268	-3,138,032	-3,248,233
MANAGEMENT					
Administration and Customer Service					
Salaries and Allowances	300,000	308,400	317,344	326,864	336,997
Administrative Support - User Pays	21,694	20,015	20,595	21,213	21,871
Meter Readings	9,180	9,364	9,598	9,857	10,143
Bad and Doubtful Debts	5,000	5,000	5,000	5,000	5,000
Engineering and Supervision					
Salaries and Allowances	250,000	257,000	264,453	272,387	280,831
Environmental Services					
Salaries and Allowances	17,000	17,476	17,983	18,522	19,096
Co - Ordinator					
Salaries and Allowances	77,395	78,670	80,951	83,380	85,965
Employee Overheads					
Annual Leave Entitlements	20,719	21,290	21,907	22,564	23,263
Long Service Leave Entitlements	9,468	9,731	10,013	10,313	10,633
Employee Oncosts	-87,378	-89,784	-92,388	-95,160	-98,110
Workers Compensation Insurance	8,240	10,454	10,715	11,004	11,323
Superannuation	35,960	36,812	37,753	38,754	39,819
Staff Training	5,823	5,910	5,999	6,089	6,211
Payroll Tax	34,077	35,031	36,047	37,128	38,279
Public Holidays	10,360	8,531	8,778	9,041	9,321
Sick Leave	10,360	8,531	8,778	9,041	9,321
TOTAL MANAGEMENT EXPENSES	727,898	742,431	763,526	785,997	809,963
OPERATIONS					
Purchase of Water					
Raw Water	35,388	36,096	36,998	37,997	39,099
Pumping Stations					
Energy Costs	50,653	51,666	52,958	54,388	55,965
Operations, M & R	34,751	35,272	35,801	36,338	37,065
Reservoirs					
Operations, M & R	13,901	14,110	14,322	14,537	14,828
Treatment Plants					
Energy Costs	160,000	163,200	167,280	171,797	176,779
Operations, M & R	297,019	301,474	305,996	310,586	316,798
Chemicals	101,948	103,477	105,029	106,604	108,736
Water Softening Investigation - Mumbil	15,000	0	0	0	0
Report on Upgrade of Geurie Augmentation	0	30,000	0	0	0
Mains					
Operations, M & R	336,161	341,203	346,321	351,516	358,546
Mapping of Water Scheme	20,000	0	0	0	0
TOTAL OPERATION EXPENSES	1,064,821	1,076,498	1,064,705	1,083,763	1,107,816
OTHER					
Rates & Insurance	45,960	47,339	48,759	50,222	51,729
Other	4,000	4,000	4,000	4,000	4,000
Depreciation - Plant	15,450	15,914	16,391	16,883	17,389
Depreciation - Infrastructure	557,024	573,735	590,947	608,675	626,935
Loan Interest Payments	276,788	266,814	260,009	252,769	245,731

WELLINGTON COUNCIL - WATER

	2015/16	2016/17	2017/18	2018/19	2019/20
Contribution To Cabonne Council For Yeoval	29,821	30,417	31,177	32,019	32,948
LMWUA - Alliance Contribution	25,000	25,000	25,000	25,000	25,000
Water Management Plans	20,000	0	0	0	0
Plant Hire Revenue	(110,000)	(113,300)	(116,699)	(120,200)	(123,806)
Plant Running Expenses	56,000	57,120	58,548	60,129	61,873
Transfer to Reserve - Plant Replacement	15,450	16,914	17,391	17,883	18,389
Transfer to Reserve - Forward Works Program	482,621	683,182	746,708	810,566	871,168
Transfer to Reserve - Section 64	7,000	6,500	7,000	7,500	8,000
Transfer to Reserve - Leave Entitlements	10,000	10,000	10,000	10,000	10,000
TOTAL OTHER EXPENSES	1,435,114	1,623,635	1,699,231	1,775,446	1,849,356
Capital Revenue					
Income from Sale of Assets - Plant & Equipment	(12,000)	(22,145)	0	(1,546)	(46,144)
Transfer from Reserve - External Restrictions - Renewals	(1,289,651)	(882,736)	(548,004)	(568,165)	(583,927)
Transfer from Reserve - External Restrictions - New Assets	0	0	0	0	0
Section 64 Contributions	(4,716)	(2,000)	(2,000)	(2,000)	(2,000)
Total Capital Revenue	(1,306,367)	(906,881)	(550,004)	(571,711)	(632,071)
Capital Expenditure.					
Loan Principal Repayments	149,964	106,339	113,144	120,384	127,422
Renewals - Plant & Equipment	55,651	112,712	0	14,547	141,412
Renewals - Other Infrastructure	1,246,000	792,169	548,004	555,164	488,659
New Assets - Other Infrastructure	0	0	0	0	0
Total Capital Expenditure	1,451,615	1,011,220	661,148	690,095	757,493

Section 6D:

Wellington Component

Annual Statement of Revenue Policy

Revenue Policy

Council's Income

Council has forecast conservative growth in its revenue base for the 2016/2017 financial year. Council has not applied for a special rate variation for 2016/2017, with ordinary rates increasing by 1.8% (the amount set by IPART).

Revenue is sourced from the following:

- Grants & Contributions 32%
- Rates & Annual Charges 29%
- User Charges & Fees 24%
- Interest & Investment Revenue 3%
- Other revenue 12%

Rates & Annual Charges

Rates are levied on properties in accordance with sections 494 & 495 of the Local Government Act 1993. The following rates and charges are made and levied:

1. Ordinary rates
2. Emergency Services – Special Rate
3. Sewerage Rates & Consumption Charges
4. Water Availability Charge & Consumption Charges
5. Waste Management Charges
6. Stormwater Management Services Charge
7. Trade Waste Charges

Payment of Instalments

Council provides for rates to be paid in four instalments due on 31 August 2016, 30 November 2016, 28 February 2017 and 31 May 2017.

Financial Hardship Policy

Council recognises that there are some ratepayers who do not have the capacity to pay their accounts due to financial hardship. It also recognises it has a social obligation, to ensure that these vulnerable ratepayers are treated fairly. Our objective is to work with the ratepayer and assist them in arriving at a satisfactory resolution. Council has an adopted Financial Hardship Policy that outlines the assessment of financial hardship applications, and describes the variety of solutions available for those ratepayers experiencing financial hardship.

Ordinary Rates

In the estimates included in this document an overall increase of 1.8% has been allowed for Ordinary Rates, which is based on the maximum allowable increase announced by the Independent Pricing and Regulatory Tribunal (IPART) under section 506 of the Local Government Act 1993.

It is proposed to make and levy the following Ordinary Rates for 2016/2017:

Category:	Ad Valorem Cents in the \$ 2015/2016	Base Amount/ Minimum 2015/2016	Ad Valorem Cents in the \$ 2016/17	Base Amount Minimum 2016/2017	Estimated Yield	Valuation
Business	0.86923	\$330.00 (48%)	0.88488	\$335.00 (50%)	38,760	2,184,470
Business Wellington	2.12001	\$188.50 (15%)	2.15818	\$190.00 (15%)	308,089	12,171,310
Business Other Areas	2.12001	\$578.00 Minimum	2.15818	\$588.40 Minimum		
Farmland	0.75818	\$170.00 (5%)	0.77183	\$173.00 (5%)	3,662,848	451,166,140
Mining	21.71668	\$578.00 Minimum	22.1076	\$588.40 Minimum	1,775	8,030
Residential	0.73305	\$294.20 (40%)	0.74625	\$295.00 (40%)	668,784	53,448,445
Residential Geurie	0.72411	\$192.60 (30%)	0.73715	\$195.00 (29%)	139,236	13,386,200
Residential Wellington	1.08064	\$293.00 (44%)	1.10010	\$298.00 (44%)	1,382,019	69,905,760
				Total	6,201,511	602,270,355

The estimated yield from Ordinary Rates for 2016/2017 is \$6,201,615.

Emergency Services Special Rate

It is proposed to make and levy the following Special Rate for 2016/2017:

A Special Emergency Services Rate has been made at \$0.01199 cents in the dollar with a base amount of 48% (\$15.10) and will be applied to all rateable properties.

The estimated yield from the Special Emergency Services Rate for 2016/2017 is \$140,945. This special levy is designed to assist in funding some of the costs relating to Emergency Services.

Sewerage and Trade Waste User Pay Charges

It is proposed to increase sewerage rates and charges by 4.0% in 2016/2017.

Availability Charges are levied in accordance with Section 501 of the Local Government Act, on a pro-rata basis every 4 months.

Usage Charges have been raised in accordance with Section 502 of the Local Government Act, and will be levied on a pro-rata basis every 4 months.

Residential Sewerage Charges

It is proposed to make and levy the following Residential Sewerage Charges for 2016/2017:

Location	Annual Charge Occupied	Annual Charge Unoccupied
Wellington	\$635.00	\$562.00
Mumbil	\$595.00	\$562.00
Geurie	\$635.00	\$562.00
Wellington Churches – Church	\$437.70	
Wellington Churches – Res	\$508.98	

The estimated yield from the Residential Sewerage Charges for 2016/2017 is \$1,492,326.

Non Residential Trade Waste Charges

It is proposed to make and levy the following Non Residential Trade Waste Charges for 2016/2017:

Trade Waste Annual Charge	\$85.32
Cost per Kilolitre for Trade Waste Discharge	\$1.63
Application Fee (Initial Fee)	\$268.00
Inspection Fee (Per Hour or Part Thereof)	\$180.00
Re-Inspection Fee for Non Compliance (Per Hour or Part Thereof)	\$180.00

The estimated yield from the Trade Waste Charges for 2016/2017 is \$23,795.00.

Business Trade Waste – subject to non-compliance and excess mass charges [Bio-Chemical Oxygen Demand (BOD)], Refer to Department of Water, Energy and Sustainability (NSW Office of Water) Management Guidelines for fees and charges.

Non Residential Sewerage Charges

It is proposed to make and levy the following Non Residential Sewerage Charges for 2016/2017:

Meter Size	Annual Availability Charge	Consumption Per KL
Commercial 20mm	\$348.96	\$0.90
Commercial 25mm	\$545.25	\$0.90
Commercial 31mm	\$838.38	\$0.90
Commercial 32mm	\$893.34	\$0.90
Commercial 38mm	\$1,259.75	\$0.90
Commercial 40mm	\$1,395.84	\$0.90
Commercial 50mm	\$2,181.00	\$0.90
Commercial 80mm	\$5,583.36	\$0.90
Commercial 100mm	\$8,724.00	\$0.90
Commercial 150mm	\$19,629.00	\$0.90
Unconnected Service	\$541.08	
Connected Service – No Meter	\$614.22	
Commercial (Non-Profit)		
Commercial 50mm	\$544.77	\$0.90
*Churches		
Connected – Villages	N/A	
Connected – Wellington	\$437.70	\$0.90
Unconnected Service	N/A	

The estimated yield from Non Residential Sewerage Charges for 2016/2017 is \$367,793.00.

Water User Pay Charges

Council proposed to increase user pay charges by 3.5%.

In accordance with State Government guidelines, Wellington Council has adopted best practice pricing for water charges, which allows council's with less than 4,000 connections, such as Wellington to raise revenue on a 50/50 basis.

Availability Charges have been raised in accordance with Section 501 of the Local Government Act, and will be levied on an annual basis.

Usage Charges have been raised in accordance with Section 502 of the Local Government Act, and will be levied on a pro-rata basis every 4 months.

It is proposed to make and levy the following Water Fees and Charges for 2016/2017:

Tariff Description	Annual Availability Charge	Consumption Charge	Consumption Charge	Consumption Charge	Consumption Charge
From KL		0	301	501	10,001
To KL		300	500	10,000	-
Domestic	\$390.60	\$2.10	\$2.14	\$2.32	\$2.47
Commercial 20MM	\$473.13	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 25MM	\$732.03	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 31MM	\$1,130.52	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 32MM	\$1,205.04	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 38MM	\$1,707.66	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 40MM	\$1,882.44	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 50MM	\$2,938.14	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 80MM	\$7,529.40	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 100MM	\$11,767.11	\$1.46	\$1.57	\$1.91	\$2.37
Commercial 150MM	\$26,467.23	\$1.46	\$1.57	\$1.91	\$2.37
Unconnected Services	\$390.60				
Connected Service No Meter	\$473.34				
Dedicated Fire Service	\$473.34	\$1.46	\$1.57	\$1.91	\$2.37
Commercial (Non-Profit)					
Commercial 50MM	\$732.03	\$1.46	\$1.57	\$1.91	\$2.37
Church's:					
Connected Wellington - Non Residential	\$378.48	\$1.46	\$1.57	\$1.91	\$2.37
Connected Wellington - Domestic	\$312.48	\$2.10	\$2.14	\$2.32	\$2.47
Connected Village - Non Residential	\$0.00	\$1.46	\$1.57	\$1.91	\$2.37
Connected Village - Domestic	\$0.00	\$2.10	\$2.14	\$2.32	\$2.47
Unconnected Service	\$0.00				

The estimated yield from Availability Charges for 2016/2017 is \$1,455,479.00.

The estimated yield from Consumption Charges for 2016/2017 is \$1,386,697.00.

Note: The Availability Charge for Non-Residential Properties is based on a charge for each connection (meter).

Waste Management Charges

Charges are levied in accordance with Section 496 and 501 of the Local Government Act, 1993. It is proposed to make and levy the following Waste Management Charges for 2016/2017:

Domestic:	Amount
Occupied Land Per MBG Service (Per Annum)	\$342.00
Unoccupied Land (Per Annum)	\$138.00
Non Domestic Waste:	
Occupied Land Per MBG Service (Per Annum)	\$342.00
Unoccupied Land (Per Annum)	\$138.00
Rural Waste Management:	
Waste Management Fee (Minimum Charge Per Annum)	\$86.00

The estimated yield from Waste Management Charges for 2016/2017 is \$1,287,670.

A list of User Pay Charges for the Wellington Resource and Recovery Waste Transfer Station and Rural Waste Depots can be found in Council's Fees and Charges.

The estimated yield from User Pay Charges for 2016/2017 is \$146,404.00.

Stormwater Management Services Charge

Charges will be levied in accordance with Section 496A of the Local Government Act.

It is proposed to make and levy a Stormwater Management Services Charge for 2016/2017 of \$15.00.

This charge is to assist in stormwater management within the Wellington Urban area.

The estimated yield from Stormwater Management Services Charges for 2016/2017 is \$31,650.

National Competition Policy

It is necessary for Council in determining its pricing policy for goods and services provided by significant business activities that it has done so with the knowledge of the effect that applying the guidelines, issued by the Department of Local Government, would have on these pricing policies.

The principle of competitive neutrality is based on the concept of a "level playing field" between persons competing in a market place, particularly between public and private sector competition. Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.

In the case of the Wellington Council it has no significant business activities as such; however, the guidelines require that the trading enterprises of water supply and sewerage are to be regarded as business activities.

The reason for including this information in the Strategic Management Plan is to make it transparent to the community that pricing policy decisions are made in the knowledge of whether a "subsidy" is being provided or not. The application of National Competition Policy to Local Government does not require prices to be arbitrarily increased or decreased to meet the full costs applicable under

competitive neutrally principles, however, Council is aware of the implications of providing a “subsidy” when determining prices.

Interest on Overdue Rates and Charges

Council has adopted an interest rate of 8.00% (as per advice from the Division of Local Government circular 15-14) per annum on overdue rates and charges. This is the maximum amount permissible under the Local Government Act 1993 for 2016/2017, and as determined by the Division of Local Government.

Fees and Charges

A list of Fees and Charges proposed by Council for 2016/2017 follows and forms part of Council’s revenue policy.

Private Works

Council does not propose to undertake private works in 2016/2017.

Proposed Borrowings

Loan funds are considered where a project clearly has a long term capital life and ratepayers could be reasonably expected to fund the work or purchase over an extended period. Loan funds will only be used when all alternative funding options have been examined and rejected.

Monies borrowed will be secured against the income of Council. Funds will only be borrowed from authorised institutions and in the main from major banking institutions. Levels are monitored annually to determine the debt servicing impact on recurring expenditure. Council’s policy is to reduce its debt servicing levels and to free up funds to meet operational expenditure.

Council does not plan to borrow funds to support its budget programmes for 2016/2017.

Debt Recovery

Efficient and effective debt recovery procedures are pursued in order to minimise the impact of outstanding debts on Council’s financial position. Council has adopted a debt recovery policy which provides for quite strict procedures which are administered fairly.

Council Reserves

A number of reserve accounts are not available for Council’s general use as specific conditions or restrictions apply to the funds held.

The following reserves are in this category:

1. Government Grants
2. Waste Management
3. Unexpended Loans
4. Section 94 Contributions
5. Water Supply
6. Sewerage Supply.

General Purpose Reserves have been dedicated by resolution of Council to provide a method of systematically putting funds aside for future purposes. Examples of the purposes are as follows:

1. Asset Management Costs such as the maintenance and refurbishment of buildings and structures.
2. Future rehabilitation expenditure
3. Placing savings in reserve for volatile expense items to “equalize” the effect in any one year (e.g., Workers’ Compensation Premium) and Risk Management.
4. Future capital works.

Section 6E:

Wellington Component

Revenue Policy

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
Sales & Service							
	Certificates :						
	Rates & Charges Certificate - Section 603	Section 603 Certificate fee	N		75.00	75.00	Set by Legislation
	Section 149 (2) Certificate - Per Allotment	Application fee for s149 Planning Certificate	N		53.00	53.00	Set by Legislation
	Section 149 (5) Certificate - Per Allotment	Application fee for s149 Planning Certificate	N		80.00	80.00	Set by Legislation
	Building Certificate - Section 149D						
	- Class 1 or 10 Building	Application fee for S149A Building Certificate	N		250.00	250.00	Set by Legislation
	- Any other Class of Building - Not exceeding 200sqm	Application fee for S149A Building Certificate	N		250.00	250.00	Set by Legislation
	- Exceeding 200sqm but not exceeding 2,000sqm	Application fee for S149A Building Certificate	N		250.00 plus per sqm over 200sqm 0.50	250.00 plus per sqm over 200sqm 0.50	Set by Legislation
	- Exceeding 2,000 sqm	Application fee for S149A Building Certificate	N		1165 plus per sqm over 2,000sqm 0.075	1165 plus per sqm over 2,000sqm 0.075	Set by Legislation
	Copy of Building Certificate	Application fee for S149A Building Certificate	N		13.00	13.00	Set by Legislation
	Section 608 Certificate	Section 608 Certificate fee	N		100.00	100.00	Set by Legislation
	Section 735A Certificate - Outstanding Notices	Fee for S735A certificate as to outstanding notices and orders	N		103.00	106.00	
	Section 121ZP Certificate - Outstanding Notices	Fee for Certificate as to outstanding notices and orders S121ZP EPAA	N		103.00	106.00	
	Swimming Pool Act - Certificate of Compliance	Application fee for Section 24 Swimming Pools Act Compliance Certificate	Y		150.00	150.00	Set by Legislation
	Noxious Plant Inspection Report	Noxious weeds property inspection fee	N		87.00	90.00	
	Re-Inspection Fee - Noxious Plants (Non Compliance Previous Report)	Noxious weeds property inspection fee	N		88.00	91.00	
	Property Search Fee	Fee for accessing or printing required	N		50.00	52.00	
	Sewerage/Drainage Diagram	Fee for accessing or printing required	N		56.00	58.00	
	Sewerage/Drainage Diagram - Photocopy of Council Record	Fee for accessing or printing required information	N		12.00	12.00	
	Water Meter Reading - Telephone Reply	Fee to carry out water supply, sewerage and stormwater drainage work	N		47.00	48.00	
	Water Meter Reading - Written Reply	Fee to carry out water supply, sewerage and stormwater drainage work	N		94.00	97.00	
	Urgency Fee	Urgency Fee	Probably No	Final ruling pending. It has been ruled that the urgency fee for issue of certificates the fees for which are exempt are also exempt	156.00	161.00	
	Duplicate Certificate	Fee for accessing or printing required information	N		57.00	59.00	
	Certificate Cancellation Fee - Per Certificate	Administration fee	No ruling	ATO recommends consulting	25.00	26.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
Rating & Valuation & Sales Information :							
	Detailed Rating Enquiry - Per 1/2 Hour (Includes Archives Search)	Fee for accessing or printing required information	N		80.00	82.00	Minimum Charge \$82.00
	Rates Letter History	Fee for accessing or printing required	N		110.00	113.00	
	Administration Fee - Refund of Overpaid Rates, Water or Debt	Administration fee	Y/N	Depends on refund being made	35.00	36.00	
	Copy of Rate Instalment/Notice - per assessment	Administration fee	N		5.00	5.00	
Hire of Council Chambers :							
	Per Day	Use of Facilities - Council Chambers	Y		206.00	212.00	
	Per 1/2 Day	Use of Facilities - Council Chambers	Y		103.00	106.00	
Hire of Council Equipment:							
	PA System - (Per Day)	Use of General Equipment fee - Civic or other	Y		119.00	123.00	
	Laptop and Projector - (Per Hour)	Use of General Equipment fee - Civic or other	Y		60.00	62.00	
	Lecturn - (Per Day)	Use of General Equipment fee - Civic or other	Y		37.00	38.00	
Photocopying :							
	Single Copy	Use of General Equipment fee - Civic or other	Y		2.00	2.00	
	Each Copy Thereafter	Use of General Equipment fee - Civic or other	Y		2.00	2.00	
A4 Size -							
	Per 50 Copies	Use of General Equipment fee - Civic or other	Y		22.00	23.00	
	Per 100 Copies	Use of General Equipment fee - Civic or other	Y		41.00	42.00	
	Per 200 Copies	Use of General Equipment fee - Civic or other	Y		62.00	64.00	
	Per 300 Copies	Use of General Equipment fee - Civic or other	Y		81.00	83.00	
	Per 400 Copies	Use of General Equipment fee - Civic or other	Y		101.00	104.00	
	Per 500 Copies	Use of General Equipment fee - Civic or other	Y		122.00	126.00	
	Per 600 Copies	Use of General Equipment fee - Civic or other	Y		141.00	145.00	
	Per 700 Copies	Use of General Equipment fee - Civic or other	Y		161.00	166.00	
	Per 800 Copies	Use of General Equipment fee - Civic or other	Y		181.00	186.00	
	Per 900 Copies	Use of General Equipment fee - Civic or other	Y		202.00	208.00	
	Per 1000 Copies	Use of General Equipment fee - Civic or other	Y		217.00	224.00	
	Per 2000 Copies	Use of General Equipment fee - Civic or other	Y		442.00	455.00	
	Per 3000 Copies	Use of General Equipment fee - Civic or other	Y		661.00	681.00	
	Per 4000 Copies	Use of General Equipment fee - Civic or other	Y		882.00	908.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Per 5000 Copies	Use of General Equipment fee - Civic or other	Y		1,102.00	1,135.00	
	A3 Size -						
	Double the Cost of A4	Use of General Equipment fee - Civic or other	Y		Double the Cost of A4	Double the Cost of A4	
Sales & Service - continued							
	Doubled Sided Copies -						
	30% of the Above Charge	Use of General Equipment fee - Civic or other	Y		30% of the Above Charge	30% of the Above Charge	
	Supply of Own Paper -						
	As Above Charge Less Cost of Paper to Council						
	Colour (Per Copy)	Use of General Equipment fee - Civic or other	Y		4.00	4.00	
	Book Binding	Use of General Equipment fee - Civic or other	Y		13.00	13.00	
	Folding Machine (Per '000)	Use of General Equipment fee - Civic or other	Y		42.00	43.00	
	Copy of Business Paper	Fee for accessing or printing required information	N		57.00	59.00	
	Copy of Strategic Plan Including Annual Report	Fee for accessing or printing required information	N		57.00	59.00	
	Facsimile :						
	Outgoing Per Page	Use of General Equipment fee - Civic or other	Y		4.00	4.00	
	Incoming Per Page	Use of General Equipment fee - Civic or other	Y		2.00	2.00	
	Certificates - 603	Use of General Equipment fee - Civic or other	Y		9.00	9.00	
	Certificates - 149	Use of General Equipment fee - Civic or other	Y		31.00	32.00	
	Laminating :						
	A4 1 - 10 Copies	Laminating fee	Y		4.00	4.00	
	A4 >11 Copies	Laminating fee	Y		3.00	3.00	
	A3 1 - 10 Copies	Laminating fee	Y		5.00	5.00	
	A3 >11 Copies	Laminating fee	Y		5.00	5.00	
	Dishonour Fees :						
	Dishonoured Cheque/Direct Debit	Dishonoured Cheque/Payment/Credit Card including Administration Fee	N		32.00	33.00	
	Miscellaneous :						
	Sharps Container	Fee for Sale of Merchandise	N		0.00	0.00	
	Archive Search Fee (Including Photocopying)	Archiving fee	N		97.00	100.00	
	Certified copy of document, map or plan	Section 150(2) - fee for copy of certified document, map or plan	N		55.00	55.00	Set by Legislation
	Email 603 Certificate	Administration fee	Y		9.00	9.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments	
Information Available to the Public								
Government Information (Public Access) & Privacy Acts :								
Access to Records by Natural Person About Their Personal Affairs :								
	Application Fee (Refer Notes 1 & 4) - Per Application	Fee for accessing or printing required information	N		0.00	0.00	Set by Legislation	
	Processing Fee (Refer Notes 1 & 4) - Per Hour Cost after First 20 Hours	Fee for accessing or printing required information	N		0.00	0.00		
All Other Requests :								
	Application Fee (Refer Notes 1 & 4) - Per Application	Fee for accessing or printing required information	N		0.00	0.00		
	Processing Fee (Refer Notes 1 & 4) - Per Hour	Fee for accessing or printing required information	N		0.00	0.00		
Internal Review (Refer Note 3) :								
	Application Fee (Refer Notes 1 & 2) - Per Application	Fee for review of determination	N		0.00	0.00		
	Processing Fee	Fee for review of determination	N		No Cost	No Cost		
	Access Application Fee	Fee for accessing or printing required information	N		30.00	30.00		
	Processing Charge Per Hour (applicable after the first hour)	Fee for accessing or printing required information	N		30.00	30.00		
	Discounted Processing Charge Per Hour (financial hardship)	Fee for accessing or printing required information	N		15.00	15.00		
	Discounted Processing Charge Per Hour (special public benefit)	Fee for accessing or printing required information	N		15.00	15.00		
	Processing Charge Per Hour (personal information application)	Fee for accessing or printing required information	N		No Cost	No Cost		
	Processing Charge Per Hour (personal information application) (after first 20 hours charge per hour)	Fee for accessing or printing required information	N		30.00	30.00		
	Internal Review	Fee for review of determination	N		40.00	40.00		
	Amendment of Records :		N		No Cost	No Cost		
Environmental								
	Aerial Street Cables (Per Meter)	Public roads airspace permit incursion fee	N		3.00	3.00		
	Private Water Testing	Fee to carry out water supply, sewerage and stormwater drainage work	Probably YES	Although this fee was ruled exempt as regulatory, private testing, rather than testing as part of a regulatory function of council, would likely be taxable.	Actual Cost Plus 10%	Actual Cost Plus 10%	Charges will be individually estimated and quoted to client. Quotes will be valid for 3 months and will be based on full cost recovery	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Protection of the Environment Operations Act - Administration Charge - per Notice Served	Fee for a notice under the PEOA	N		320.00	320.00	Set by Legislation
Inspection Fees							
Food Premises & Other Inspections							
	Annual Administration Charge	General food premises permit fee	N		54.00	56.00	
	Food Premises Inspection	General food premises inspection fee	N		124.00	128.00	
	Improvement Notice (Includes 1 Inspection)	Food premises Improvement notice fee including inspection	N		330.00	330.00	Set by Legislation
	Barbers/Hairdressers/Beauty Salons	Beauty premises (no skin penetration) inspection/reinspection fee	N		124.00	128.00	
	Vendors	General food premises inspection fee	N		124.00	128.00	
	Skin Piercing	General inspection/service fee	N		124.00	128.00	
	Stables	General inspection/service fee	N		124.00	128.00	
	Inspection for Other Purposes	General inspection/service fee	N		124.00	128.00	
	Reinspection	General inspection/service fee	N		247.00	254.00	
Amusement Devices :							
	All Applications	Application fee or renewal of application to install or operate an amusement device	N		27.00	28.00	
	Inspection Fee (If Applicable)	Install or operate an amusement device inspection	N		123.00	127.00	
Aerodrome							
	Inspection Fee	Fee for inspection of facility	Y		96.00	99.00	Charges for any repairs will be individually estimated and quoted to client. Quotes are valid for 3 months and based on full cost recovery
	Exclusive Use of the Facility - Including Runways (Per Day)	Use of Facilities - Airport	Y		1,100.00	1,133.00	
	Exclusive Use of the Facility - Excluding Runways (Per Day)	Use of Facilities - Airport	Y		450.00	500.00	
	Non - Exclusive Use of the Facility (Including Flying Events) (Per Pilot)	Use of Facilities - Airport	Y		0.00	50.00	
	Non - Exclusive Use of the Facility (Non Flying Events) (Per Day)	Use of Facilities - Airport	Y		0.00	500.00	
Radio Mast Rentals							
Mt Bodangora :							
	Minor User (Per Annum)	Rent	Probably No		762.00	785.00	
	Major User (Per Annum)	Rent	Probably No		1,801.00	1,855.00	
Maxwell St Water Supply Reservoir :							
	ZOOFM Radio Station	Rent	Probably No		4,300.00	4,429.00	
Government Radio Network :							

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)		2016/17 Fee (Inclusive of GST If Applicable)		Comments
	Annual Lease Fee	Rent	Probably No		3,716.00		3,827.00		
Saleyards									
	Storing of Sheep (Per Head)	Saleyard fees	Y		0.00		0.00		Saleyards are no longer available for use
	Agents Fees (Per Annum)	Saleyard fees	Y		0.00		0.00		
	Wash Bay (Issue of key to Use Wash Bay Water Supply PA)	Saleyard fees	Y		0.00		0.00		
Impounding									
	Sustenance Charges :								
	Horses (Per Day)	Impounding fee - sustenance and care of animals	N		30.00		31.00		
	Cattle (Per Day)	Impounding fee - sustenance and care of animals	N		30.00		31.00		
	Sheep (Per Day)	Impounding fee - sustenance and care of animals	N		16.00		16.00		
	Goats (Per Day)	Impounding fee - sustenance and care of animals	N		16.00		16.00		
	Pigs (Per Day)	Impounding fee - sustenance and care of animals	N		16.00		16.00		
	Dogs/Cats (Per Day)	Impounding fee - sustenance and care of animals	N		16.00		16.00		
	Dogs/Cats (Deterrent)	Impounding fee - sustenance and care of animals	N		16.00		16.00		
	Ranger Officer (Labour Per Hour)	Impounding fee - Ranger fees	N	However, could be taxable when rangers are hired for other purposes and are not performing regulatory duties	47.00		48.00		
	Ranger Officer (Travel Per Km)	Impounding fee - Ranger fees	N	However, could be taxable when rangers are hired for other purposes and are not performing regulatory duties	3.00		3.00		

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Ranger Officer (Callout)	Impounding fee - Ranger fees	N	However, could be taxable when rangers are hired for other purposes and are not performing regulatory duties	94.00	97.00	
	Transport of Stock	Impounding fees for animals	N		Cost Plus 10%	Cost Plus 10%	
	Damage to Property by Trespassing Stock	Fee for damage caused by stray animal	N		Cost Plus 10%	Cost Plus 10%	
	Release Fees (First Offence)	Impounding fees - release fee for animals	N		22.00	23.00	
	Release Fees (Second & Subsequent Offence)	Impounding fees - release fee for animals	N		43.00	44.00	
	Microchipping (Per Animal)	Impounded and Companion animals - Microchipping fee	Y/N	Exempt only when forming part of an impounding release fee	Cost Plus 10%	Cost Plus 10%	
	Conveyance & Handling Impounded Articles :						
	Motor Vehicle (Conveyance Per Vehicle)	Impounding fee - vehicles	N		211.00	217.00	
	Motor Vehicle (Storage Per Day)	Storage fee - impounded vehicles	N		9.00	9.00	
	Motor Cycle (Conveyance Per Cycle)	Impounding fee - vehicles	N		106.00	109.00	
	Motor Cycle (Storage Per Day)	Storage fee - impounded vehicles	N		6.00	6.00	
	Miscellaneous (Conveyance Per Item - Including Shopping Trolleys)	Impounding fee - shopping trolleys, clothing bins, signs etc	N		58.00	60.00	
	Miscellaneous (Storage Per Day)	Impounding fee - shopping trolleys, clothing bins, signs etc	N		6.00	6.00	
	Companion Animals						
	Registration Fee:						
	- for an animal that is NOT desexed	Companion animals registration fee	N		192.00	192.00	Set by Legislation
	- for a desexed animal	Companion animals registration fee	N		52.00	52.00	Set by Legislation
	- for a desexed animal owned by an eligible pensioner	Companion animals registration fee	N		21.00	21.00	Set by Legislation
	- for an animal that is not desexed and that is kept by a recognised breeder for breeding purposes.	Companion animals registration fee	N		52.00	52.00	Set by Legislation
	Hire of Animal Trap :						
	Per Day	Sale of Animal-related equipment	Y		0.00	0.00	Maximum length of hire - 7 days
	Refundable Deposit	Bond	N		30.00	30.00	
	Replacement if Lost	Sale of Animal-related equipment	Y		215.00	221.00	
	Hire of Barking Control Collar						
	Hire Fee	Sale of Animal-related equipment	Y		7.00	7.00	
	Refundable Deposit	Bond	N		30.00	30.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Replacement fee	Sale of Animal-related equipment	Y		87.00	90.00	
	Certificate of Compliance required for dangerous and restricted dog enclosures.	Fee for Dangerous & Restricted Breed Compliance Certificate	N		110.00	110.00	Set by Legislation
Cemetery							
	Purchase of Plot (1.2m x 2.4m)	Charge for Plot - Single, double, child	Y		1,146.00	1,180.00	
	Interment of Body & Digging of Grave (Wellington) :						
	Weekdays	Interment	Y		1,422.00	1,465.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day	Interment	Y		1,743.00	1,795.00	
	Interment of Body & Digging of Grave (Villages) :						
	Weekdays	Interment	Y		1,743.00	1,795.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day	Interment	Y		2,048.00	2,109.00	
	Interment of Still Born Child & Child Under 6 Months:						
	Weekdays	Interment	Y		276.00	284.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day	Interment	Y		567.00	584.00	
	Interment of a Child Over 6 Months & Where Casket is Less Than 1.1m						
	Weekdays	Interment	Y		475.00	489.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day	Interment	Y		658.00	678.00	
	Interment of Ashes :						
	Weekdays	Interment of Ashes fee	Y		214.00	220.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day	Interment of Ashes fee	Y		475.00	489.00	
	Purchase of Niche in Columbarium Wall :						
	Wellington/Geurie/Yeoval/Stuart Town	Fee for wall niche	Y		246.00	253.00	
	Interment	Interment of Ashes fee	Y		107.00	110.00	
	Plaque	Fee for plaque	Y		321.00	321.00	
	Registration Fee for Plaques						
	Registration Fee without Interment	Fee for plaque	Y		70.00	72.00	
	Removal of Corpse :						
	From One Part of Cemetery to Another Council Cemetery	Exhumation fee	Y		2,994.00	3,084.00	
	To Another Cemetery Outside Council Boundary	Exhumation fee	Y		1,498.00	1,543.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Re-Open Grave For 2nd Interment :						
	In Monumental Section and Villages	Interment	Y		1,544.00	1,590.00	
	In Lawn Section	Interment	Y		1,101.00	1,134.00	
	Saturdays, Public Holidays or Arrival at the Cemetery Outside 9am - 4pm on Any Day :						
	In Monumental Section and Villages	Interment	Y		1,849.00	1,904.00	
	In Lawn Section	Interment	Y		1,391.00	1,433.00	
	Rose Garden :						
	Purchase Site	Charge for Plot - Single, double. child	Y		321.00	331.00	
	Interment of Ashes	Interment of Ashes fee	Y		214.00	220.00	
	Plaque	Fee for plaque	Y		321.00	331.00	
	Cemetery Records Search Fee :						
	First Hour	Fee for accessing or printing required information	Y	Refer Class Ruling 2013/25	64.00	66.00	
	Each Hour Thereafter	Fee for accessing or printing required information	Y	Refer Class Ruling 2013/25	39.00	40.00	
	Waste Management						
	Domestic :						
	Occupied Land Per MBG Service	Domestic waste service annual fixed charge including standard service recycle and green waste	N	CR 2013/19	342.00	342.00	
	Additional Collection (per week)	Domestic waste service annual fixed charge including standard service recycle and green waste	N	CR 2013/19	7.00	7.00	
	Unoccupied Land	Domestic waste service annual fixed charge for vacant land (including where applicable standard service recycle and green waste)	N	CR 2013/19	138.00	138.00	
	Non Domestic Waste :						
	Occupied Land Per MBG Service	Commercial and Industrial waste service annual fixed charge	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	342.00	342.00	
	Unoccupied Land	Commercial and Industrial waste service annual fixed charge	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	138.00	138.00	
	Rural Waste Management :						
	Waste Management Fee (Minimum Charge)	Rural Waste Management Levy	N		86.00	86.00	
	Hire of Bulk Waste Bins :						
	Per Bulk Bin (Per Annum) - Weekly Service	Fee for waste bin hire	Y		0.00	0.00	
	Per Bulk Bin (Per Annum) - Fortnightly Service	Fee for waste bin hire	Y		0.00	0.00	
	Bin Rental (Per Annum)	Fee for waste bin hire	Y		0.00	0.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
Rental (Per Week)		Fee for waste bin hire	Y		0.00	0.00	
Delivery		Waste management charge - not subject to normal collection	Y		0.00	0.00	
Service		Waste management charge - not subject to normal collection	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	0.00	0.00	
Hire of 240L Bins :							
Per Week Inclusive of One Pick Up		Fee for waste bin hire	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	11.00	11.00	Minimum Charge of \$11.00
Supply New MGBs (Collected from WRRTS)		Replacement fee for garbage or recycling bin	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	80.00	82.00	
Repair of MGB (only at WRRTS)		Replacement fee for garbage or recycling bin	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	27.00	28.00	
Wellington Resource Recovery & Waste Transfer Station and Rural Waste Depot Charges :							
Domestic & Rural							
Minimum Charge		Waste disposal fee - garbage tip, recycling or transfer station	Y		7.00	7.00	
240 Litre MGB or Car Boot		Waste disposal fee - garbage tip, recycling or transfer station	Y		7.00	7.00	
Ute Load or Small Trailer (Up to 1m3)		Waste disposal fee - garbage tip, recycling or transfer station	Y		10.00	10.00	
Large Trailer (1m3 to 3m3)		Waste disposal fee - garbage tip, recycling or transfer station	Y		15.00	15.00	
Loads Larger than Above		Waste disposal fee - garbage tip, recycling or transfer station	Y		Commercial Rates	Commercial Rates	
Domestic Waste Deposited by Households Who Pay Rural							
Waste Management Charge		Waste disposal fee - garbage tip, recycling or transfer station	Y		Domestic Rates	Domestic Rates	
Uncontaminated Green Waste, excluding Lawn Clippings:							
Utility or Small Trailer		Green waste disposal fee	Y		7.00	7.00	
Large Trailer		Green waste disposal fee	Y		10.00	10.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Commercial						
	Ute Load	Waste disposal fee - garbage tip, recycling or transfer station	Y		37.00	38.00	Based on Recovery of Disposal Costs of \$85.00 Per Tonne, Allowing 0.5 Tonne Per Cubic Metre
	Small Trailer (Single Axle)	Waste disposal fee - garbage tip, recycling or transfer station	Y		37.00	38.00	
	Large Trailer (Double Axle)	Waste disposal fee - garbage tip, recycling or transfer station	Y		64.00	66.00	
	Enclosed Trailer	Waste disposal fee - garbage tip, recycling or transfer station	Y		64.00	66.00	
	Small Tipping Truck Up To 3 Tonne	Waste disposal fee - garbage tip, recycling or transfer station	Y		150.00	155.00	
	Medium Tipping Truck Up To 8 Tonne	Waste disposal fee - garbage tip, recycling or transfer station	Y		398.00	410.00	
	Large Tipping Truck Over 8 Tonne	Waste disposal fee - garbage tip, recycling or transfer station	Y		1,040.00	1,071.00	
	Small Skip Bin	Waste disposal fee - garbage tip, recycling or transfer station	Y		65.00	67.00	
	Large Skip Bin	Waste disposal fee - garbage tip, recycling or transfer station	Y		140.00	144.00	
	Waste Management- cont'd						
	Used Tyres - Per Tyre						
	Motor Bike Tyres	Waste disposal fee - garbage tip, recycling or transfer station	Y		7.00	7.00	
	Car Tyres	Waste disposal fee - garbage tip, recycling or transfer station	Y		10.00	10.00	
	Light Truck & 4WD	Waste disposal fee - garbage tip, recycling or transfer station	Y		12.00	12.00	
	Heavy Truck	Waste disposal fee - garbage tip, recycling or transfer station	Y		19.00	20.00	
	Tractor Tyres (Front)	Waste disposal fee - garbage tip, recycling or transfer station	Y		40.00	41.00	
	Tractor Tyres (Rear)	Waste disposal fee - garbage tip, recycling or transfer station	Y		82.00	84.00	
	Small Earthmoving	Waste disposal fee - garbage tip, recycling or transfer station	Y		82.00	84.00	
	Large Earthmoving	Waste disposal fee - garbage tip, recycling or transfer station	Y		122.00	126.00	
	Recyclables						
	Ferrous & Non Ferrous Scrap Metal Including Car Bodies and computer boxes. (Delivered Separately)	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	
	Sorted Domestic Recyclables (Paper, Cardboard & Glass, Plastic,						
	Steel & Aluminium Containers)	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	
	Car Batteries	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	
	Waste Motor Oil	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Plastic & Steel Farm Chemical Drums, Triple Rinsed (By Appointment Only)	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	
	Miscellaneous						
	Small Domestic Animals (small dog or cat)	Waste disposal fee - garbage tip, recycling or transfer station	Y		10.00	10.00	
	Medium sized Animals (large dog-over 30kg, sheep, goat, small calf)	Waste disposal fee - garbage tip, recycling or transfer station	Y		40.00	40.00	
	Large Animals (cattle, horses)	Waste disposal fee - garbage tip, recycling or transfer station	Y		140.00	144.00	
	Clean Fill (By Prior Arrangement Only, Otherwise as per Commercial Rates) (Virgin Excavated Natural Material Only - No Concrete, Bricks etc)	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	
	Uncontaminated Green Waste (Commercial) (Per Cubic Meter)	Green waste disposal fee	Y		13.00	13.00	
	Asbestos waste - delivered in accordance with legislation (by appointment only) (per tonne)	Waste disposal fee - garbage tip, recycling or transfer station	Y		285.00	294.00	
	- Minimum charge	Waste disposal fee - garbage tip, recycling or transfer station	Y		285.00	294.00	
	Asbestos waste (domestic - max 10m square) non-friable, correctly wrapped in accordance with legislation (by appointment only) per utility or small trailer load.	Waste disposal fee - garbage tip, recycling or transfer station	Y		115.00	118.00	
	Uncontaminated Concrete, Bricks, Tiles & Similar Masonary (Per Tonne)	Waste disposal fee - garbage tip, recycling or transfer station	Y		25.00	26.00	
	Large Scale Tourist Facilities						
	Fee per Licensed Site or Site in Use (Whichever is the Greater)	Waste disposal fee - garbage tip, recycling or transfer station	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	92.00	95.00	Alternatively customer has the opportunity to dispose of waste at Wellington Waste Transfer Station at normal commercial charges
	Plus						
	Fee per Occupied Dwelling or Self Contained Accommodation Unit	Waste disposal fee - garbage tip, recycling or transfer station	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	92.00	95.00	
	Plus						
	Fee per 4 Beds or part thereof in Dormitory Style Accommodation	Waste disposal fee - garbage tip, recycling or transfer station	N	CR 2013/19 - Exempt if kerbside and council not in a competitive environment	92.00	95.00	
	Recycle Shop						
	Recycled Goods	Waste disposal fee - garbage tip, recycling or transfer station	Y		4.00	4.00	
	Crushed Concrete Aggregate (Per Cubic Meter)	Waste disposal fee - garbage tip, recycling or transfer station	Y		24.00	25.00	
	Glass Aggregate (Per Cubic Meter)	Waste disposal fee - garbage tip, recycling or transfer station	Y		13.00	13.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	E-Waste						
	Computer Monitors (each)	Waste disposal fee - garbage tip, recycling or transfer station	Y		5.00	5.00	
	Metal computer box/tower.	Waste disposal fee - garbage tip, recycling or transfer station	Y		No Charge	No Charge	Recyclable as scrap metal.
	Large quantities	Waste disposal fee - garbage tip, recycling or transfer station	Y		Commercial Rates	Commercial Rates	
	Waste Disposal from Outside Council Area :						
	Commercial/Business (Per Tonne)	Waste disposal fee - garbage tip, recycling or transfer station	Y		160.00	165.00	
	Domestic (Per Car/Trailer Load)	Waste disposal fee - garbage tip, recycling or transfer station	Y		70.00	72.00	
	Wellington Pool						
	Adult :						
	Daily	Use of Facilities - Aquatic Centre	Y		5.00	5.00	
	Season Ticket	Use of Facilities - Aquatic Centre	Y		150.00	155.00	
	Child :						
	Daily	Use of Facilities - Aquatic Centre	Y		2.00	2.00	
	Season Ticket (First Child in Family)	Use of Facilities - Aquatic Centre	Y		80.00	82.00	
	Season Ticket (For Each Other Child in Family)	Use of Facilities - Aquatic Centre	Y		60.00	62.00	
	Pensioner/Concession/Seniors Card :						
	Daily	Use of Facilities - Aquatic Centre	Y		2.00	2.00	
	Season Ticket	Use of Facilities - Aquatic Centre	Y		80.00	82.00	
	Family Season Ticket	Use of Facilities - Aquatic Centre	Y		250.00	258.00	
	Group Rates :						
	School Children Within Council Boundary	Use of Facilities - Aquatic Centre	Y		2.00	2.00	
	School Children Outside Council Boundary	Use of Facilities - Aquatic Centre	Y		3.00	3.00	
	School Learn to Swim Classes	Fee to Attend a class/lesson/program/seminar/workshop	N	GST-free if mainly teaching personal aquatic survival skills	2.00	2.00	
	Non Swimming Patrons	Use of Facilities - Aquatic Centre	Y		2.00	2.00	
	Discount Books of 10 Tickets :						
	Adult	Use of Facilities - Aquatic Centre	Y		40.00	41.00	
	Child	Use of Facilities - Aquatic Centre	Y		15.00	15.00	
	Professional Coaching Services						
	Use of Pool for Professional Coaching Services (Per Hour)	Use of Facilities - Aquatic Centre	Y		15.00	15.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments	
Wellington Amateur Swimming Club								
	Voluntary or Not for Profit Coaching (Per Hour Per Lane)	Use of Facilities - Aquatic Centre	Y		0.00	0.00		
	Professional Coaching (Per Hour Per Lane)	Use of Facilities - Aquatic Centre	Y		5.00	5.00		
	Out of Hours Use of Facility (Per Hour)	Use of Facilities - Aquatic Centre	Y		0.00	0.00		
Geurie Pool								
Adult :								
	Daily	Use of Facilities - Aquatic Centre	Y		3.00	3.00		
	Season Ticket	Use of Facilities - Aquatic Centre	Y		85.00	88.00		
Child :								
	Daily	Use of Facilities - Aquatic Centre	Y		2.00	2.00		
	Season Ticket (First Child in Family)	Use of Facilities - Aquatic Centre	Y		65.00	67.00		
	Season Ticket (for each other child in family)	Use of Facilities - Aquatic Centre	Y		45.00	46.00		
Pensioner/Concession/Seniors Card :								
	Daily	Use of Facilities - Aquatic Centre	Y		2.00	2.00		
	Season Ticket	Use of Facilities - Aquatic Centre	Y		65.00	67.00		
	Family Season Ticket	Use of Facilities - Aquatic Centre	Y		150.00	155.00		
Group Rates :								
	School per child	Use of Facilities - Aquatic Centre	Y		2.00	2.00		
Discount Books of 10 Tickets :								
	Adult	Use of Facilities - Aquatic Centre	Y		25.00	26.00		
	Child	Use of Facilities - Aquatic Centre	Y		15.00	15.00		
	Out of Hours Use of Facility (Per Hour)	Use of Facilities - Aquatic Centre	Y		60.00	62.00		
Season Tickets Will Be Half Price From 15th January 2016								
Senior Citizens (Library or Back Room :								
	Short Meetings (Up to 1.50 Hours)	Use of Facilities - Senior Citizens Centre	Y		25.00	26.00	Senior Citizens & Senior Citizen Health Based Activities are Exempt from the Cost of the Hall Hire Fee and Use of Kitchen Fee. Community Not For Profit Organisations may use the facilities for health related programs for the community with a 20% discount	
	Half a Day	Use of Facilities - Senior Citizens Centre	Y		50.00	52.00		
	Full Day (9am - 5pm)	Use of Facilities - Senior Citizens Centre	Y		100.00	103.00		
	Use of Kitchen for Morning, Afternoon Teas or Suppers	Use of Facilities - Senior Citizens Centre	Y		20.00	21.00		
Hall :								
	Short Meetings (Up to 1.50 Hours)	Use of Facilities - Senior Citizens Centre	Y		30.00	31.00		
	Half a Day	Use of Facilities - Senior Citizens Centre	Y		65.00	67.00		
	Full Day (9am - 5pm)	Use of Facilities - Senior Citizens Centre	Y		130.00	134.00		
	Use of Kitchen for Morning, Afternoon Teas or Suppers	Use of Facilities - Senior Citizens Centre	Y		20.00	21.00		
	Use of Kitchen for Meal Preparation (Luncheons/Dinners)	Use of Facilities - Senior Citizens Centre	Y		40.00	41.00		
	Exclusive Use of Any Area for Set Up - Per Day	Use of Facilities - Senior Citizens Centre	Y		50% Applicable Rate	50% Applicable Rate		

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	General:						
	Booking Fee	Use of Facilities - Senior Citizens Centre	Y		10.00	10.00	
	Damage to Items - Small	Use of Facilities - Senior Citizens Centre	Y		20.00	21.00	
	Damage to Items - Large	Use of Facilities - Senior Citizens Centre	Y		50.00	52.00	
	Damage to Property	Use of Facilities - Senior Citizens Centre	Y		100.00	103.00	
	Use of Facilities 5pm - 11pm (Out of Hours - Open & Lock Up)	Use of Facilities - Senior Citizens Centre	Y		120.00	124.00	
	Use of Facilities Half or Full Day on a Saturday or Sunday	Use of Facilities - Senior Citizens Centre	Y		150.00	155.00	
	Re-washing of Cutlery & Crockery (Per Hour)	Use of Facilities - Senior Citizens Centre	Y		55.00	57.00	Minimum Charge \$55.00
	Additional Cleaning (Per Hour)	Use of Facilities - Senior Citizens Centre	Y		55.00	57.00	Minimum Charge \$55.00
Civic Hall	Hall (Main Section) :						
	9am - 1pm	Use of Facilities - Civic centre	Y		104.00	107.00	Air Conditioner Shall be Turned on at the Discretion of the Manager
	2pm - 6pm	Use of Facilities - Civic centre	Y		104.00	107.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		119.00	123.00	Fees May Increase if heating required all day.
	Supper Room :						
	9am - 1pm	Use of Facilities - Civic centre	Y		87.00	90.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		87.00	90.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		95.00	98.00	
	Bar :						
	9am - 1pm	Use of Facilities - Civic centre	Y		71.00	73.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		71.00	73.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		71.00	73.00	
	Kitchen :						
	9am - 1pm	Use of Facilities - Civic centre	Y		71.00	73.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		71.00	73.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		71.00	73.00	
	Kiosk :						
	9am - 1pm	Use of Facilities - Civic centre	Y		37.00	38.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		37.00	38.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		37.00	38.00	
	Stage :						
	9am - 1pm	Use of Facilities - Civic centre	Y		37.00	38.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		37.00	38.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		45.00	46.00	
	Dressing Rooms :						
	9am - 1pm	Use of Facilities - Civic centre	Y		27.00	28.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		27.00	28.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		27.00	28.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Foyer :						
	9am - 1pm	Use of Facilities - Civic centre	Y		78.00	80.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		78.00	80.00	
	6pm - 12am	Use of Facilities - Civic centre	Y		87.00	90.00	
	After Midnight :						
	Per 1/2 Hour or Part Thereof	Use of Facilities - Civic centre	Y		60.00	62.00	
	Foyer Only :						
	9am - 1pm	Use of Facilities - Civic centre	Y		87.00	90.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		87.00	90.00	
	Stage Only (Music Teaching/Band Practice) :						
	Up to 3 Students:						
	9am - 1pm	Use of Facilities - Civic centre	Y		26.00	27.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		26.00	27.00	
	More than 3 Students:						
	9am - 1pm	Use of Facilities - Civic centre	Y		41.00	42.00	
	2pm - 6pm	Use of Facilities - Civic centre	Y		41.00	42.00	
	Full Use of Hall (8am - 6pm)	Use of Facilities - Civic centre	Y		594.00	612.00	
	Full Use of Supper Room/Bar/Kitchen	Use of Facilities - Civic centre	Y		426.00	439.00	
	Setup						
	Exclusive Use of Any Part of the Building for Setting Up Prior to Event	Use of Facilities - Civic centre	Y		50% Applicable Rate	50% Applicable Rate	
	Discounts :						
	Schools (Monday - Thursdays) (School Days Only)	Use of Facilities - Civic centre	Y		20%	20%	
	Religious Services	Use of Facilities - Civic centre	Y		20%	20%	
	When Booked All Day & Evening	Use of Facilities - Civic centre	Y		50% on Evening Session	50% on Evening Session	
	WATS Major Productions	Use of Facilities - Civic centre	Y		10%	10%	
	Seating :						
	First 350 Free of Charge	Use of Facilities - Civic centre					
	Extra 50 or Part Thereof	Use of Facilities - Civic centre	Y		14.00	14.00	
	Miscellaneous :						
	Table Cloths	Use of Facilities - Civic centre	Y		At Cost	At Cost	
	Glasses Only (Per Head Attending)	Use of Facilities - Civic centre	Y		2.00	2.00	
	Full Crockery (Per Head Sitting)	Use of Facilities - Civic centre	Y		2.00	2.00	
	If Re-Washing Necessary (Per Hour)	Use of Facilities - Civic centre	Y		55.00	57.00	
	Minimum Lights (Per Performance)	Use of Facilities - Civic centre	Y		25.00	26.00	
	Full Stage Lights (Per Performance)	Use of Facilities - Civic centre	Y		42.00	43.00	
	Debutante Practice (Per Session)	Use of Facilities - Civic centre	Y		34.00	35.00	
	Carpet Hire (Per Session)	Use of Facilities - Civic centre	Y		34.00	35.00	
	External Hire :						
	Chairs (Per Chair Per Day)	Use of Facilities - Civic centre	Y		2.00	2.00	
	Tables (Per Table Per Day)	Use of Facilities - Civic centre	Y		8.00	8.00	
	Glasses (Each)	Use of Facilities - Civic centre	Y		1.00	1.00	
	Crockery (Per Setting)	Use of Facilities - Civic centre	Y		1.00	1.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Cutlery (Per Setting)	Use of Facilities - Civic centre	Y		1.00	1.00	
Sporting Fields							
	Senior Cricket Association (Per Match)	Use of Facilities - Sport	Y		235.00	242.00	
	Senior Rugby League (Per Annum)	Use of Facilities - Sport	Y		1,310.00	1,349.00	
	Senior Rugby Union (Per Annum)	Use of Facilities - Sport	Y		2,570.00	2,647.00	
	Junior Soccer Association (Per Annum)	Use of Facilities - Sport	Y		2,000.00	2,060.00	
	Netball Association (Per Annum)	Use of Facilities - Sport	Y		530.00	546.00	
	Junior Cricket Association (Per Player Per Game)	Use of Facilities - Sport	Y		8.00	8.00	
	Junior Rugby League	Use of Facilities - Sport	Y		545.00	561.00	
	Junior Rugby Union	Use of Facilities - Sport	Y		630.00	649.00	
	Touch Football Association	Use of Facilities - Sport	Y		1,260.00	1,298.00	
	Wellington Tennis Club	Use of Facilities - Sport	Y		530.00	546.00	
	Little Athletics Club	Use of Facilities - Sport	Y		700.00	721.00	
	Teamsters Park Tennis Hire (per session)	Use of Facilities - Sport	Y		20.00	21.00	
	Social Cricket Clubs :						
	Use of Artificial Wickets (Per Day)	Use of Facilities - Sport	Y		115.00	118.00	
	Use of Turf Wickets (Per Day)	Use of Facilities - Sport	Y		230.00	237.00	
	Light Tokens :						
	Kennard Park (Each)	Use of Facilities - Sport	Y		0.00	0.00	
	Rygate Park (Each)	Use of Facilities - Sport	Y		0.00	0.00	
	Swipe Cards (Deposit Per Card)	Use of Facilities - Sport	Y		50.00	52.00	
	Hourly Rate For Electricity (or Part Thereof)	Use of Facilities - Sport	Y		10.00	10.00	
	Schools				No Charge For Use of Grounds		
	Amenities :						
	Cleaning Fee When Conditions of User Agreement are not Met	Use of Facilities - Sport	Y		54.00	56.00	Per Hour
Showground							
	Race Club :						
	Per Race Meeting	Use of Facilities - Sport	Y		2,567.00	2,644.00	All fees and charges listed in this schedule exclude cleaning costs and waste disposal charges (charges at commercial rates) are in addition to these fees and charges. If it is necessary for Council to do any cleaning after use, regardless of the cost, this will be payable by the hirer.
	Contribution to Track (Per Annum)	Use of Facilities - Sport	Y	Based on 75% of NSW Track Maintenance Scheme from Racing NSW	2,517.00	2,593.00	
	Show Society :						
	Per Day Use	Use of Facilities - other	Y		1,545.00	1,591.00	
	Contribution to Trotting Track (Per Annum)	Use of Facilities - other	Y		0.00	0.00	
	Vintage Fair :						
	Per Day Use	Use of Facilities - other	Y		1,545.00	1,591.00	
	Other Users (Per Day) :						

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Pony Club	Use of Facilities - other	Y		78.00	80.00	
	Circus	Use of Facilities - other	Y		464.00	478.00	
	Kennel Club	Use of Facilities - other	Y		78.00	80.00	
	Poultry Club	Use of Facilities - other	Y		78.00	80.00	
	Equestrian Club	Use of Facilities - other	Y		78.00	80.00	
	Casual Use of Ground :						
	Exclusive Use of Whole Ground	Use of Facilities - other	Y		1,545.00	1,591.00	
	Exclusive Use of Part of Ground	Use of Facilities - other	Y		232.00	239.00	
	Casual Use of Council Buildings :						
	Any Building Only	Use of Facilities - other	Y		156.00	161.00	
	Any Building & Part of Ground	Use of Facilities - other	Y		232.00	239.00	
	Storage (Per Week or Part Thereof)	Use of Facilities - other	Y		109.00	112.00	
	Powered Sites :						
	Per Night	Use of Facilities - camping grounds at	Y		27.00	28.00	Sites only available during events. Fee to be paid to event organiser
	Unpowered Sites :						
	Per Night	Use of Facilities - camping grounds at	Y		17.00	18.00	
	Private Works Charge						
	Cost to undertake private works at customers request on Council assets. Council will provide a quotation on the expected annual cost of the work.	Works charge - owner/developer initiated	Y		At cost plus 10%	At cost plus 10%	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery
	Plant Hire						
	Backhoe (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Dozer - Cat D7R (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Excavator - 12 T (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Excavator - 20T (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Dam Cleaning	Plant and machinery hire fee	Y		0.00	0.00	
	Grader - CAT12/H (or equivalent) (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Grader - Half Size Champion C80 (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Loader - CASE 821C (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Loader - Cat 924 (Per Hour):						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Out Front Mower (Per Hour) :						

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Roller - 20T Padfoot (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Roller - Smooth Drum (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Streetsweeper (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Garbage Truck (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Stabiliser (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Tractor & Slasher (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Truck - 12T Bogie Tipper (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Truck - 12T Tipper & Dog Trailer (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Truck - 5T Single Axle Tipper (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Truck - 8T Single Axle Tipper (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Truck - Watercart (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Float (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Bobcat - (Per Hour):						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Quadbike (Per Hour) :						
	Normal Time	Plant and machinery hire fee	Y		0.00	0.00	
	Labour (Per Hour) Weeds Spraying :						
	Labourer - Normal Time (Minimum 1 Hour) Plus Chemical	Noxious Weed Spraying fee	Y	If spraying conducted due to a regulatory nature it will be exempt from GST	0.00	0.00	
	Labourer - Overtime - Plus Chemical	Noxious Weed Spraying fee	Y		0.00	0.00	
	Travel (Per Hour)	Noxious Weed Spraying fee	Y		0.00	0.00	
	Hire of Weeds Spray Trailer (Per Day)	Noxious Weed Spraying fee	Y		0.00	0.00	
	Float each way - Weedspraying	Noxious Weed Spraying fee	Y		0.00	0.00	
	Labour (Per Hour) :						
	Labourer - Normal Time	Labour hire fee	Y		0.00	0.00	
	Labourer - Overtime	Labour hire fee	Y		0.00	0.00	
	Ganger - Normal Time	Labour hire fee	Y		0.00	0.00	
	Ganger - Overtime	Labour hire fee	Y		0.00	0.00	
	Labour (Per Hour) - Mechanic :						
	Labourer - Normal Time	Labour hire fee	Y		0.00	0.00	
	Labourer - Overtime	Labour hire fee	Y		0.00	0.00	

Service no longer provided. Refer to Private Works Charge above

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Supply Gravel (Per Cubic Meter) :						
	Delivery Within Council Boundary	Sale or supply of Building Materials	Y		0.00	0.00	
	Outside Council Boundary	Sale or supply of Building Materials	Y		As Per Quote		
	Sealing Work (Bitumen Emulsion + 7mm Aggregate) :						
	1-20 sq.m (per sq.m)	Works charge - owner/developer initiated	Y	Final ruling pending - see below note	0.00	0.00	
	20-50 sq.m (per sq.m)	Works charge - owner/developer initiated	Y	Final ruling pending - see below note	0.00	0.00	
	over 50 sq.m (per sq.m)	Works charge - owner/developer initiated	Y	Final ruling pending - see below note	0.00	0.00	
	Kerbing, Guttering & Paving Charges						
	Kerb & Gutter (Per Lineal Metre) (All Frontages)	Works charge - owner/developer initiated	Y/N		0.00	0.00	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery
	Standard concrete footpath paving (m2)	Works charge - owner/developer initiated	Y/N		0.00	0.00	
	Kerb layback for vehicle crossing (Per Metre)	Works charge - owner/developer initiated	Y/N		0.00	0.00	
	Standard residential concrete driveway slab (m2)	Works charge - owner/developer initiated	Y/N		0.00	0.00	
	Work in Council Road Reserve						
	(Section 138 Agreement)						
	Approval/Inspection fee (Per Hour or Part Thereof)	General inspection fee for activities in relation to roads under section 138 of the Roads Act	N		175.00	180.00	
	Road Closure Advertising fee	Application fee to close road or laneway	N		80.00	82.00	
	Supply Traffic Control Plans (Per Hour or Part Thereof)	Preparation of Plans fee	Y/N	If council has to work to prepare a customised TCP then taxable. Could be exempt if the TCP is a standard TCP making up part of council's database of information	175.00	180.00	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery
	Property Access						
	Vehicular Access Application Fee	Application for approval to engage in road construction	N		65.00	67.00	
	Additional Access	Application for approval to engage in road construction	N		65.00	67.00	
	Inspection Fee (Per Hour or Part Thereof)	Application for approval to engage in road construction	N		175.00	180.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Public Gates and Bypasses						
	Application/ Inspection/ Registration Fee	Application for approval - road related	N		65.00	67.00	Public gates may only be installed in accordance with the Road Management Plan
	Additional Gates	Application for approval - road related	N		65.00	67.00	
	Inspection Fee (Per Hour or Part Thereof)	Application for approval - road related	N		175.00	180.00	
	Installation of Directional Signs						
	Community Based & Non Profit Organisations	Fee for signs	Y		266.00	274.00	Private Installations at Full Cost
	Community Bus						
	Wellington :						
	Round Trip	Community transport fee	Y		6.00	6.00	
	One Way	Community transport fee	Y		3.00	3.00	
	Yeoval :						
	Round Trip - Adult	Community transport fee	Y		10.00	10.00	
	Round Trip - Child	Community transport fee	Y		5.00	5.00	
	One Way - Adult	Community transport fee	Y		5.50	6.00	
	One Way - Child	Community transport fee	Y		2.90	3.00	
	Mumbil :						
	Round Trip - Adult	Community transport fee	Y		7.60	8.00	
	Round Trip - Child	Community transport fee	Y		4.00	4.00	
	One Way - Adult	Community transport fee	Y		4.00	4.00	
	One Way - Child	Community transport fee	Y		2.50	3.00	
	Stuart Town :						
	Round Trip - Adult	Community transport fee	Y		9.20	9.00	
	Round Trip - Child	Community transport fee	Y		5.00	5.00	
	One Way - Adult	Community transport fee	Y		5.00	5.00	
	One Way - Child	Community transport fee	Y		2.60	3.00	
	Nanima :						
	Round Trip - Adult	Community transport fee	Y		3.50	4.00	
	Round Trip - Child	Community transport fee	Y		2.40	2.00	
	One Way - Adult	Community transport fee	Y		1.90	2.00	
	One Way - Child	Community transport fee	Y		1.40	1.00	
	Dubbo :						
	Round Trip - Adult	Community transport fee	Y		11.20	12.00	
	Round Trip - Child	Community transport fee	Y		6.10	6.00	
	One Way - Adult	Community transport fee	Y		5.60	6.00	
	One Way - Child	Community transport fee	Y		3.50	4.00	
	Dubbo Seniors Swim Group						
	Round Trip - Adult	Community transport fee	Y		5.00	5.00	
	One Way - Adult	Community transport fee	Y		5.60	6.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Orange :						
	Round Trip - Adult	Community transport fee	Y		14.40	15.00	
	Round Trip - Child	Community transport fee	Y		7.60	8.00	
	One Way - Adult	Community transport fee	Y		7.60	8.00	
	One Way - Child	Community transport fee	Y		4.00	4.00	
	Brokerage :						
	Community Health (Per KM)	Community transport fee	Y		0.00	0.00	
	Destinations Not Specified :						
	To Be Arranged at Booking (Per KM)	Community transport fee	Y		1.00	1.00	
	Private Hire - 20 Seat Bus :						
	Senior Citizens/Civillian Widows & Groups (Per Day)	Community transport fee	Y		115.00	118.00	
	Maranatha & Bellhaven (Per Day)	Community transport fee	Y		115.00	118.00	
	Other Approved Organisations :						
	Up to 50 Kms (Per Day) (Inclusive of Fuel)	Community transport fee	Y		115.00	118.00	
	51kms and Over (Per Km) (Inclusive of Fuel)	Community transport fee	Y		2.00	2.00	
	All Users						
	Plus Drivers Honorarium	Community transport fee	Y		0.00	0.00	
	Plus Drivers Honorarium - In Wellington	Community transport fee	Y		40.00	41.00	
	Plus Drivers Honorarium - Outside of Wellington	Community transport fee	Y		60.00	62.00	
	Plus Drivers Honorarium - Weekends	Community transport fee	Y		100.00	103.00	
Caves	Tour Tickets						
	Adult	Use of Facilities - other	Y		24.00	25.00	
	Child	Use of Facilities - other	Y		10.00	11.00	
	Concession	Use of Facilities - other	Y		19.00	21.00	
	Each Additional Tour	Use of Facilities - other	Y		50% of the above prices		
	Groups of 15 or More:						
	Adult	Use of Facilities - other	Y		24.00	22.50	
	Child/Student	Use of Facilities - other	Y		10.00	11.00	
	Concession	Use of Facilities - other	Y		19.00	19.00	
	Each Additional Tour	Use of Facilities - other	Y		50% of the above prices		
	Groups of 15 or More Outside Regular Tour Times:						
	Adult	Use of Facilities - other	Y		24.00	25.50	
	Child/Student	Use of Facilities - other	Y		10.00	14.00	
	Concession	Use of Facilities - other	Y		19.00	22.00	
	Each Additional Tour	Use of Facilities - other	Y		50% of the above prices		
	Groups of 15 or More After Hours:						
	Adult	Use of Facilities - other	Y		24.00	27.50	
	Child/Student	Use of Facilities - other	Y		10.00	16.00	
	Concession	Use of Facilities - other	Y		19.00	24.00	
	Each Additional Tour	Use of Facilities - other	Y		50% of the above prices		

Council reserves the right to alter the fees at the discretion of the General Manager where market forces apply.

"Mates Rates", with a 50% Discount will apply to visitors who reside within the Wellington LGA and can supply photo

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)		2016/17 Fee (Inclusive of GST If Applicable)		Comments	
Weddings & Special Events (Only)										
	Caves (Per Hour)	Use of Facilities - other	Y		360.00		371.00		Based on Event Management Form Completed	
	Caves (Per Hour) (Holiday Period)	Use of Facilities - other	Y		400.00		412.00			
	Japanese Gardens (Per Hour)	Use of Facilities - other	Y		170.00		175.00			
	Outside Normal Hours - Caves (9am - 5pm) (Per Hour)	Use of Facilities - other	Y		450.00		464.00			
Caravan Park										
	Standard Units (1 - 7) :					Holiday Season		Holiday Season		
	2 Adults (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		110.00	140.00	110.00	140.00	Council reserves the right to alter the fees at the discretion of the General Manager where market forces apply.	
	2 Adults & 2 Children Under 16 (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		125.00	155.00	125.00	155.00		
	Extra Adult (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		15.00	15.00	15.00	15.00		
	Extra Child Under 16 (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		10.00	10.00	10.00	10.00		
	School Children/University Students Per Person (Non Holiday) (Groups)	Use of Facilities - camping grounds, caravan parks facilities	Y		20.00	N/A	25.00	N/A		
	Golf Club View Units (8-15) :									All prices are inclusive of linen.
	2 Adults (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		100.00	130.00	130.00	160.00		
	2 Adults & 2 Children (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		115.00	145.00	145.00	175.00		
	Extra Adult (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		15.00	15.00	15.00	15.00		
	Extra Child Under 16 (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		10.00	10.00	10.00	10.00		
	School Children/University Students Per Person (Non Holiday) (Groups)	Use of Facilities - camping grounds, caravan parks facilities	Y		20.00	N/A	25.00	N/A		
	Park Cabins :								During major events and public holidays a minimum stay of 2 nights will apply.	
	2 Adults (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		70.00	100.00	70.00	100.00		
	2 Adults & 2 Children (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		85.00	115.00	85.00	115.00		
	Extra Adult (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		15.00	15.00	15.00	15.00		
	Extra Child Under 16 (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		10.00	10.00	10.00	10.00		
	School Children/University Students Per Person (Non Holiday) (Groups)	Use of Facilities - camping grounds, caravan parks facilities	Y		20.00	N/A	25.00	N/A		
	Powered Sites :									
	2 Adults (Including Pensioners) (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		25.00	35.00	25.00	35.00		
	Extra Person (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		5.00	5.00	5.00	5.00		
	Camp Sites :									
	2 Adults (Per Night)	Use of Facilities - camping grounds, caravan parks facilities	Y		15.00	25.00	15.00	25.00		
	Extra Person (Per Night) Children <5 Free	Use of Facilities - camping grounds, caravan parks facilities	Y		5.00	5.00	5.00	5.00		
	School Children/University Students Per Person (Non Holiday) (Groups)	Use of Facilities - camping grounds, caravan parks facilities	Y		10.00	N/A	10.00	N/A		

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Hire of Recreation Room :								
	1/2 Day (9am - 1pm) - NB: Does not apply to guests	Use of Facilities - camping grounds, caravan parks facilities	Y		90.00		90.00		Hire of facility includes tea and coffee
	Full Day (9am - 5pm) - NB: Does not apply to guests	Use of Facilities - camping grounds, caravan parks facilities	Y		150.00		150.00		
	Stay & Play Packages in Conjunction with Wellington Golf	Use of Facilities - camping grounds, caravan parks facilities	Y		N/A	N/A	10% Reduction	10% Reduction	Offer is only available during "Off Peak" Periods
Tourism									
	Website Advertising (Within Wellington LGA) :								
	1 Add Per Month (15/m x 12)	Fee for advertising of visitor/tourism related information	Y		193.00		199.00		
	Website Advertising (Outside Wellington LGA) :								
	1 Add Per Month (25/m x12)	Fee for advertising of visitor/tourism related information	Y		320.00		330.00		
	Erection of Banners:								
	Large (up and down)	Fee for advertising of visitor/tourism related information	Y		193.00		199.00		
	Lamp post - per post	Fee for advertising of visitor/tourism related information	Y		at cost		at cost		
	Leaseback of Vehicles to Employees								
	Within Council Boundary :								
	Full Private Use (Per Fortnight)	Application fee for new lease of council property	Y	Requires consultation with	121.00		125.00		
	Full Private Use (Per Fortnight) - Less than 2 Litre	Application fee for new lease of council property	Y	Requires consultation with	92.00		95.00		
	Restricted Private Use (Per Fortnight)	Application fee for new lease of council property	Y	Requires consultation with staff	76.00		78.00		
	Restricted Private Use (Per Fortnight) - Less than 2 Litre	Application fee for new lease of council property	Y	Requires consultation with staff	62.00		64.00		
	Outside Council Boundary, but Residing Within 55kms of Wellington :								
	Full Private Use (Per Fortnight)	Application fee for new lease of council property	Y	Requires consultation with	179.00		184.00		
	Full Private Use (Per Fortnight) - Less than 2 Litre	Application fee for new lease of council property	Y	Requires consultation with	151.00		156.00		
	Restricted Private Use (Per Fortnight)	Application fee for new lease of council property	Y	Requires consultation with staff	138.00		142.00		
	Restricted Private Use (Per Fortnight) - Less than 2 Litre	Application fee for new lease of council property	Y	Requires consultation with staff	123.00		127.00		
	Residing Greater Than 55kms from Wellington	Application fee for new lease of council property	Y		Fee Based on Pro-Rata of that Outside Boundary but within 55kms				EG: 184/55km = 3.35c per km

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
Building & Development							
Construction Certificate Application :							
Long Service Levy							
	Levy rate is 0.35% of the value of building and construction works costing \$25,000 or more	Fee for a Construction Certificate	N		Levy rate is 0.35% of the value of building and construction works costing \$25,000 or more		Set by legislation
	Construction Certificate Application (Applies to all applications where Council is nominated as the principal certifying authority)						
	Not Exceeding \$5,000	Fee for a Construction Certificate	Y		\$75.00 plus \$17.50 for each \$1000 or part thereof the estimated cost		
	Exceeding \$5,000 but not Exceeding \$100,000	Fee for a Construction Certificate	Y		\$162.50 plus an additional \$4.70 for each \$1,000 or part thereof, by which the estimated cost exceeds \$5,000		
	Exceeding \$100,000 but not Exceeding \$250,000	Fee for a Construction Certificate	Y		\$609.00 plus an additional \$2.70 for each \$1,000 or part thereof, by which the estimated cost exceeds \$100,000		
	Exceeding \$250,000 but not Exceeding \$500,000	Fee for a Construction Certificate	Y		\$1014.00 plus an additional \$1.50 for each \$1,000 or part thereof, by which the estimated cost exceeds \$250,000		
	Exceeding \$500,000 but not Exceeding \$1,000,000	Fee for a Construction Certificate	Y		\$1389.00 plus an additional \$1.80 for each \$1,000 or part thereof, by which the estimated cost exceeds \$500,000		
	Exceeding \$1,000,000	Fee for a Construction Certificate	Y		\$2289.00 plus an additional \$2.00 for each \$1,000 or part thereof, by which the estimated cost exceeds \$1,000,000		
	Critical Stage Building Inspections (per inspection)	Fee for a Inspection	Y		155.00	160.00	
	Re-inspection if required	Fee for a Inspection	Y		200.00	320.00	
	Full Occupation Certificate	Fee for a Inspection	Y		115.00	118.00	
	Interim occupation Certificate	Fee for Occupation Certificate	Y		155.00	160.00	
	Re-Inspection for Full Occupation Certificate	Fee for a Inspection	Y		155.00	160.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Complying Development Application :						
	Application Fee Plus the Following :						
	Not Exceeding \$5,000	Application fee for complying development certificate (CDC)	Y		\$75.00 plus \$5.50 for each \$1,000 of part thereof the estimated cost.		
	Exceeding \$5,000 but not Exceeding \$100,000	Application fee for complying development certificate (CDC)	Y		\$162.50 plus an additional \$4.70 for each \$1,000 of part thereof by which the estimated cost exceeds \$5,000		
	Exceeding \$100,000 but not Exceeding \$250,000	Application fee for complying development certificate (CDC)	Y		\$609.00 plus an additional \$2.70 for each \$1,000 or part thereof, by which the estimated cost exceeds \$100,000		
	Exceeding \$250,000 but not Exceeding \$500,000	Fee for a Construction Certificate	Y		\$1014.00 plus an additional \$1.50 for each \$1,000 or part thereof, by which the estimated cost exceeds \$250,000		
	Exceeding \$500,000 but not Exceeding \$1,000,000	Fee for a Construction Certificate	Y		\$1389.00 plus an additional \$1.80 for each \$1,000 or part thereof, by which the estimated cost exceeds \$500,000		
	Exceeding \$1,000,000	Fee for a Construction Certificate	Y		\$2289.00 plus an additional \$2.00 for each \$1,000 or part thereof, by which the estimated cost exceeds \$1,000,000		
	Amended Applications	Plan amendment fee	Y		50% of original application fee	50% of original application fee	
	Registration of Certificates Issued by Private Certifiers	Registration fee for privately issued Construction, Complying Development, Compliance and Occupation Certificates	N		36.00	37.00	
	Building & Development (cont'd)						
	SWIMMING POOL ACT 1992 as amended						
	Register Pool on behalf of owner		Y		10.00	10.00	Set by Legislation
	Initial Inspection fee including compliance certificate		Y		150.00	150.00	Set by Legislation
	Re-Inspection fee resulting from initial inspection		Y		100.00	100.00	Set by Legislation
	Administration Fee		Y		0.00	0.00	
	Caravan Park/Manufactured Home Estate Fees :						
	New Applications	Fee to Operate a caravan park or camping ground, manufactured home estate	N		\$10 per site, with a minimum of \$100.00		

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Renewal Applications	Fee to Operate a caravan park or camping ground, manufactured home estate	N		\$5.00 per site, with a minimum of \$100.00		
	Associated Structures	Fee to Operate a caravan park or camping ground, manufactured home estate	N		\$52.00 per structure, with a minimum of \$100.00		
	Reinspection	Fee to Operate a caravan park or camping ground, manufactured home estate	N		\$5.00 per site, with a minimum of \$50.00		
Approvals under Section 68 of the Local Government Act 1993							
	Part A - Install a manufactured home, moveable dwelling or associated structure on land.						
					\$57.00 base rate + fees as listed below.		
					Not exceeding \$5,000 - \$6.00 for each \$1,000 or part thereof of the estimated cost.		
					Exceeding \$5,000 but not exceeding \$100,000 - \$28.00 plus additional \$4.00 for each \$1,000 or part thereof, by which the estimated cost exceeds \$5,000.		
					Exceeding \$100,000 but not exceeding \$250,000 - \$405.00 plus an additional \$2.30 for each \$1,000 or part thereof, by which the estimated cost exceeds \$100,000		
					Exceeding \$250,000 - \$745.00 plus an additional \$1.10 for each \$1000 or part thereof, by which the estimated cost exceeds \$250,000		
	Part B - Water Supply, Sewerage & Stormwater Drainage Work						
	Section 68 Approvals when connected to Council Infrastructure						
	Section 68 Approval	Fee for Section 68 Approval	Y		110.00	120.00	
	Internal sewer under floor/slab	Fee for a Inspection	Y		155.00	160.00	
	Hot & Cold	Fee for a Inspection	Y		155.00	160.00	
	External Sewer	Fee for a Inspection	Y		155.00	160.00	
	Re-Inspection	Fee for a Inspection	Y		155.00	160.00	
	Stormwater	Fee for a Inspection	Y		155.00	160.00	
	Section 68 when not connected to Council Infrastructure						
	Section 68 Approval	Fee for Section 68 Approval	Y		110.00	120.00	
	Internal sewer under floor/slab	Fee for a Inspection	Y		155.00	160.00	
	Hot & Cold	Fee for a Inspection	Y		155.00	160.00	
	External Sewer	Fee for a Inspection	Y		155.00	160.00	
	Re-Inspection	Fee for a Inspection	Y		155.00	160.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Part C - Management of Waste	Install, construct, alter or add to a waste treatment device/human waste storage facility or a drain connected to any such device or facility	Y		200.00	210.00	
		Operate a system of sewage management (within the meaning of Section 68)	Y		50.00	55.00	
	Part D - Community Land	Set up, operate or use a loudspeaker or sound amplifying device	Y		52.00	55.00	
	Part E - Public Roads	Swing a hoist goods across or over any part of public road by means of a lift, hoist or tackle projecting over the footway	Y		155.00	160.00	
		Expose or allow to be exposed (whether for sale or otherwise) any article in or on or so as to overhang any part of the road or outside a shop or doorway abutting the road, or hang an article beneath an awning over the road.	Y		155.00	160.00	
	Part F - Other Activities	Use a standing vehicle or any article in a public place - per annum (eg. Roadside Vending)	Y		206.00	220.00	
	Other Applications/Approvals :						
	Not Elsewhere Specified	General fee for applications / approvals not otherwise specified by council	Y/N		113.00	120.00	
	Inspection of Cantilevered Awnings for Structural Adequacy (Plus cost of Engineers Report)	Building Inspection fee	Probably No		155.00	160.00	
Town Planning							
	Development Applications:						
	Building and Demolition						
	The fee for development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified below:						
	- Up to \$5,000	Development Application fee for building, works or demolition	N		110.00	113.00	Set by Legislation
	- \$5,001 - \$50,000	Development Application fee for building, works or demolition	N		\$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost.		Set by Legislation
	- \$50,001 - \$250,000	Development Application fee for building, works or demolition	N		\$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.		Set by Legislation
	- \$250,001 - \$500,000	Development Application fee for building, works or demolition	N		\$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.		Set by Legislation

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	- \$500,001 - \$1,000,000	Development Application fee for building, works or demolition	N		\$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.		Set by Legislation
	- \$1,000,001 - \$10,000,000	Development Application fee for building, works or demolition	N		\$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.		Set by Legislation
	- More than \$10,000,000	Development Application fee for building, works or demolition	N		\$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.		Set by Legislation
	Development involving the erection of a dwelling-house with an estimated construction cost of \$100,000 or less.	Development Application fee for dwelling houses, additions to dwelling houses where estimated cost is \$100,000 or less	N		455.00	469.00	Set by Legislation
	Development not involving the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work (eg change of use)	Development Application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	N		285.00	294.00	Set by Legislation
	Any other development not listed in Fees and Charges					Charged per the Environmental Planning and Assessment Regulation 2000	
	Advertising of Development						
	In accordance with DCP						
	Newspaper - per individual listing	Development Application for Advertising	Y		285.00	300.00	
	Neighbour notification (per application)	Development Application for Advertising	Y		50.00	55.00	
	Advertising/Notification where required under Section 96(2) or 96AA(1)	Additional fees—development requiring advertising	N		Current notification - advertising fee	Current notification - advertising fee	
	Designated Development proposals shall be accompanied by a fee of \$920 (in addition to the fee calculated on the Estimated Cost of Development) to enable exhibition and notification under Section 79 of the Environmental Planning and Assessment Act	Additional fee - designated development	N		920.00	920.00	Set by Legislation
	Advertised development	Additional fee - development requiring advertising, so much of the additional amount that is not spent in giving the notice shall be refunded	N		1,105.00	1,105.00	Set by Legislation
	Designated Development	Additional fee - development requiring advertising, so much of the additional amount that is not spent in giving the notice shall be refunded	N		2,220.00	2,220.00	Set by Legislation

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Prohibited Development	Additional fee - development requiring advertising, so much of the additional amount that is not spent in giving the notice shall be refunded	N		1,105.00	1,105.00	Set by Legislation
	Residential Flat Development						
	Notification Fee (An additional fee, is payable for development which is required to be referred to a design review panel under State Environmental Planning Policy No 65 - Design Quality of Residential Flat Development.)	Additional fee - residential flat development	N		760.00	760.00	Set by Legislation
	Subdivision:						
	- per application (includes creation of new road)	Development Application fee for subdivisions of land or strata subdivisions	N		665.00	665.00	Set by Legislation
	plus per created lot	Development Application fee for subdivisions of land or strata subdivisions	N		65.00	65.00	Set by Legislation
	- per application (no new road created)	Development Application fee for subdivisions of land or strata subdivisions	N		330.00	330.00	Set by Legislation
	plus per created lot	Development Application fee for subdivisions of land or strata subdivisions	N		53.00	53.00	Set by Legislation
	- Strata per application	Development Application fee for subdivisions of land or strata subdivisions	N		330.00	330.00	Set by Legislation
	plus per created lot	Development Application fee for subdivisions of land or strata subdivisions	N		65.00	65.00	Set by Legislation
	Construction Certificate Application Fee for Subdivision						
	- Per lot	Fee for a Construction Certificate	N	Final ruling pending	283.00	291.00	
	Subdivision Certificate (includes one inspection)	Subdivision certificate fee	N		283.00	300.00	
	Additional inspections for subdivision certificate	Subdivision Inspection fee	N		118.00	125.00	
	Amendment of Linen plan (due to inaccuracy by applicant)	Plan amendment fee	N		52.00	60.00	
	For Integrated Development where a license/permit/approval is required from a statutory Authority as an Approval Body (to be paid to that agency)						
	Per each Approval Body	Additional processing fee in respect of an application for integrated development	N		320.00	320.00	Set by Legislation
	For Development which requires the prior concurrence of a State Agency for an activity the subject of the application.						
	Per each Concurrence Authority (to be paid to that agency)	Additional processing fee for development requiring concurrence	N		320.00	320.00	Set by Legislation
	Integrated/concurrence administration fee (to be paid to Council)	Additional processing fee for development requiring concurrence	N		140.00	140.00	Set by Legislation

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Other (as per Part 9 of EPAR)						
	Estimated Cost:						
	Rezoning - Planning Proposal						
	- minor	Rezoning fee	N		determined based on cost recovery	determined based on cost recovery	
	- major	Rezoning fee	N		determined based on cost recovery	determined based on cost recovery	
	Footpath restaurant:						
	- application fee	Approval to use footway for restaurant purposes approved by Development Application	N		0.00	0.00	Fee charged under development application
	Footpath obstructions						
	- application fee	Permit fee for Temporary Occupation of Footways by Hoardings and Structures approved by Development Application	N		0.00	0.00	
	Review of consent						
	In the case of request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building.	Review of determination of development application	N		50% original fee	50% original fee	
	The fee for development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified below:						
	- Up to \$5,000	Review of determination of development application	N		55.00	55.00	Set by Legislation
	- \$5,001 - \$250,000	Review of determination of development application	N		\$85.00, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.		Set by Legislation
	- \$250,001 - \$500,000	Review of determination of development application	N		\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.		Set by Legislation
	- \$500,001 - \$1,000,000	Review of determination of development application	N		\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.		Set by Legislation
	- \$1,000,001 - \$10,000,000	Review of determination of development application	N		\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.		Set by Legislation
	- More than \$10,000,000	Review of determination of development application	N		\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000		Set by Legislation
	Development involving the erection of a dwelling-house with an estimated construction cost of \$100,000 or less	Review of determination of development application	N		190.00	190.00	Set by Legislation

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	If notice is required to be given under section 82A of the Act on additional amount is required	Advertising / Notification fee in relation to an Application that requires advertising (other than DA)	N		620.00	620.00	Set by Legislation
	The fee for review of a decision to reject a development application having an estimated cost within the range specified below:						
	- up to \$100,000	Review of determination of development application	N		55.00	55.00	Set by Legislation
	- \$100,000 or more and less than or equal to \$1,000,000	Review of determination of development application	N		150.00	150.00	Set by Legislation
	- More than \$1,000,000	Review of determination of development application	N		250.00	250.00	Set by Legislation
	Modification of Development Consent						
	(i) Minor modifications [S96(1)] - minor error, misdescription or miscalculation	Section 96 Application - if council is the consent authority	N		71.00	71.00	Set by Legislation
	(ii) Minor modifications [S96(1A)] minimal environmental impact	Section 96 Application - if council is the consent authority	N		\$645.00 or 50% of original fee, whichever is lesser	\$645.00 or 50% of original fee, whichever is lesser	Set by Legislation
	(iii) Other modifications [S96(2)]						
	If the fee for the original application was less than \$100.00	Section 96 Application - if council is the consent authority	N		The fee for amendment is 50% of that fee	50% of the fee for the original development application	Set by Legislation
	If the fee for the original application was \$100 or more:						
	(a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building.	Section 96 Application - if council is the consent authority	N		50% of the fee for the original development application		Set by Legislation
	(b) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less.	Section 96 Application - if council is the consent authority	N		190.00	190.00	Set by Legislation
	(c) in the case of an application with respect to any other development application:						
	- Up to \$5,000	Section 96 Application - if council is the consent authority	N		55.00	55.00	Set by Legislation
	- \$5001 - \$250,000	Section 96 Application - if council is the consent authority	N		\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost		Set by Legislation
	- \$250,001 - \$500,000	Section 96 Application - if council is the consent authority	N		\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1000 by which the estimated cost exceeds \$250,000)		Set by Legislation

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	- \$500,001 - \$1,000,000	Section 96 Application - if council is the consent authority	N		\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000 by which the estimated cost exceeds \$500,000)		Set by Legislation
	- \$1,000,001 - \$10,000,000	Section 96 Application - if council is the consent authority	N		\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000 by which the estimated cost exceeds \$1,000,000)		Set by Legislation
	- More than \$10,000,000	Section 96 Application - if council is the consent authority	N		\$4737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000 by which the estimated cost exceeds \$10,000,000)		Set by Legislation
	(iv) Modification for residential flat development under SEPP 65	Section 96 Application - if council is the consent authority. The consent authority must refund so much of the additional amount as is not spent in giving the notice	N		An additional fee of \$665.00		Set by Legislation
	Basix Modification fee	Section 96 Application - if council is the consent authority	N		26.00	27.00	
	Review of a modification	Review of determination of a Section 96 Application	N		50% of the fee that was paid in respect of the application that is subject of the review	50% of the fee that was paid in respect of the application that is subject of the review	Set by Legislation
	Extension of DA Consent Application Fee (application only where original consent was for less than 5 years) - per application	Section 96 Application - if council is the consent authority	N		99.00	102.00	
	Professional Services						
	Providing written advice						
	- Per letter	Professional fees for time of Professional Officer of Council	N		161.00	166.00	
	- If inspection required	Professional fees for time of Professional Officer of Council	N		284.00	293.00	
	Dwelling Entitlement Search Fee						
	- Per request	Recovery of professional fees and charges incurred when dealing with Council Property	N		268.00	300.00	
	Consultation with Council Staff						
	- Per Hour	Professional fees for time of Professional Officer of Council	N		165.00	170.00	
	Professional Consultancy (Private work)						
	- Per Hour	Professional fees for time of Professional Officer of Council	Probably No	Pre-lodgment DA advice is probably taxable though.	175.00	180.00	
	LEP maps:						
	- full set (Instrument, Mapping & Matrix)	Fee for accessing or printing required information	N		112.00	115.00	
	- full set (on CD Rom)	Fee for accessing or printing required information	N		23.00	25.00	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	- per page	Fee for accessing or printing required information	N		13.00	15.00	
	- LEP text	Fee for accessing or printing required information	N		13.00	15.00	
	DCPs	Fee for accessing or printing required information	N		20.00	15.00	
	Rural Addressing Map Books:						
	Cello-glazed Map Books 2008	Fee for accessing or printing required information	N		65.00	70.00	
	Colour Map Books 2008	Fee for accessing or printing required information	N		32.00	35.00	
Technical	GIS:						
	- A1 (cadastre only) - Black & White	GIS fees	N		0.00	0.00	Service no longer provided
	- A1 (cadastre only) - Colour	GIS fees	N		0.00	0.00	
	- A2 (cadastre only) - Black & White	GIS fees	N		0.00	0.00	
	- A2 (cadastre only) - Colour	GIS fees	N		0.00	0.00	
	- A3 (cadastre only) - Black & White	GIS fees	N		0.00	0.00	
	- A3 (cadastre only) - Colour	GIS fees	N		0.00	0.00	
	- A4 (cadastre only) - Black & White	GIS fees	N		0.00	0.00	
	- A4 (cadastre only) - Colour	GIS fees	N		0.00	0.00	
	- Detailed work - per hour	Professional fees for time of Professional Officer of Council	Probably Yes	Provision of the information is exempt; Performing work to create maps for private entities using GIS data is likely taxable.	0.00	0.00	
	Rural Addressing Plates:						
	Rural Address Plate (including freight)	Fee for provision of road number plaque	Y		35.00	36.00	Supply Only - Fee does not include installation
	Additional Rural Address Plates in Same Order	Fee for provision of road number plaque	Y		35.00	36.00	
Water	Availability Charge :				Per Annum	Per Annum	
	Domestic	Water Access Charges - Annual	N		377.40	390.60	The Availability Charge is charged per meter
	Commercial 20mm	Water Access Charges - Annual	N		457.14	473.13	
	Commercial 25mm	Water Access Charges - Annual	N		707.28	732.03	
	Commercial 31mm	Water Access Charges - Annual	N		1,092.30	1,130.52	
	Commercial 32mm	Water Access Charges - Annual	N		1,164.30	1,205.04	
	Commercial 38mm	Water Access Charges - Annual	N		1,649.91	1,707.66	
	Commercial 40mm	Water Access Charges - Annual	N		1,818.78	1,882.44	
	Commercial 50mm	Water Access Charges - Annual	N		2,838.78	2,938.14	
	Commercial 80mm	Water Access Charges - Annual	N		7,274.79	7,529.40	
	Commercial 100mm	Water Access Charges - Annual	N		11,369.19	11,767.11	
	Commercial 150mm	Water Access Charges - Annual	N		25,572.21	26,467.23	
	Unconnected Service	Water Access Charges - Annual	N		377.40	390.60	
	Connected Service - No Meter	Water Access Charges - Annual	N		457.32	473.34	
	Dedicated Fire Service	Water Access Charges - Annual	N		457.32	473.34	

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)		2016/17 Fee (Inclusive of GST If Applicable)		Comments
	Availability Charge For Commercial (Non-Profit) :								
	Commercial 50mm	Water Access Charges - Annual	N		707.28		732.03		Equivalent Charge to Commercial 25mm
	Availability Charge For Churches :								
	Connected Village (Non Residential)	Water Access Charges - Annual	N		0.00		0.00		
	Connected Village (Domestic)	Water Access Charges - Annual	N		0.00		0.00		
	Connected Wellington (Non Residential)	Water Access Charges - Annual	N		365.70		378.48		Reduction of 25% on Commercial Charge
	Connected Wellington (Domestic)	Water Access Charges - Annual	N		301.92		312.48		
	Unconnected Service - Churches	Water Access Charges - Annual	N		0.00		0.00		
	Consumption Charge :				Per Kiloitre		Per Kiloitre		
	Domestic :								
	0 - 300	Water usage or consumption charges	N		2.03		2.10		
	301 - 500	Water usage or consumption charges	N		2.07		2.14		
	501 - 10000	Water usage or consumption charges	N		2.24		2.32		
	10001 and above	Water usage or consumption charges	N		2.39		2.47		
	Commercial :								
	0 - 300	Water usage or consumption charges	N		1.41		1.46		
	301 - 500	Water usage or consumption charges	N		1.52		1.57		
	501 - 10000	Water usage or consumption charges	N		1.85		1.91		
	10001 and above	Water usage or consumption charges	N		2.29		2.37		
	Domestic Meter Testing Fee (20mm Service)	Fee to carry out water supply, sewerage and stormwater drainage work	N		87.00		90.00		
	Larger Than 20mm Service	Fee to carry out water supply, sewerage and stormwater drainage work	N		As Per Quote		As Per Quote		Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery
	Water Connection Fee (20mm Service)	Fee to carry out water supply, sewerage and stormwater drainage work	N		997.00		1,027.00		
	Larger Than 20mm Service	Fee to carry out water supply, sewerage and stormwater drainage work	N		As Per Quote		As Per Quote		Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments
	Disconnection of Supply at Owners Request	Fee to carry out water supply, sewerage and stormwater drainage work	N		367.00	378.00	
	Disconnection of Supply (Illegal Usage)	Fee to carry out water supply, sewerage and stormwater drainage work	N		981.00	1,010.00	
	Reconnection of Supply (Illegal Usage)	Fee to carry out water supply, sewerage and stormwater drainage work	N		981.00	1,010.00	
	Install Flow Restrictor	Fee to carry out water supply, sewerage and stormwater drainage work	N	Final ruling pending	162.00	167.00	
	Remove Flow Restrictor	Fee to carry out water supply, sewerage and stormwater drainage work	N	Final ruling pending	162.00	167.00	
	Disconnection of Supply (Non Payment) (Standard 20mm)	Fee to carry out water supply, sewerage and stormwater drainage work	N		162.00	167.00	
	Disconnection of Supply (Non Payment) (Non Standard)	Fee to carry out water supply, sewerage and stormwater drainage work	N		As Per Quote	As Per Quote	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost
	Re-Connection of Supply (Non Payment) (Standard 20mm)	Fee to carry out water supply, sewerage and stormwater drainage work	N		162.00	167.00	
	Re-Connection of Supply (Non Payment) (Non Standard)	Fee to carry out water supply, sewerage and stormwater drainage work	N		As Per Quote	As Per Quote	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery
	Standpipe Sales (Per KL)	Draw water from a council water supply or a standpipe or sell water so drawn	N		3.15	3.15	
	Electronic Tags for Standpipe	Draw water from a council water supply or a standpipe or sell water so drawn	N		50.00	52.00	
	Standpipe Sales (Per KL) - Minimum Charge	Draw water from a council water supply or a standpipe or sell water so drawn	N		12.00	12.00	
	Fire Flow Test	Fee to carry out water supply, sewerage and stormwater drainage work	N		126.00	130.00	
	Installation of Water Meter (20mm Service)	Fee to carry out water supply, sewerage and stormwater drainage work	N		As Per Quote	As Per Quote	Charges will be individually estimated and quoted to client. Quotes are valid for 3 months and will be based on full cost recovery

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)	2016/17 Fee (Inclusive of GST If Applicable)	Comments	
Sewer								
	Domestic Availability Charge :				Per Annum	Per Annum		
	Wellington	Sewer Residential Access Charge	N		610.60	635.00		
	Geurie	Sewer Residential Access Charge	N		610.60	635.00		
	Mumbil	Sewer Residential Access Charge	N		570.60	595.00	\$40.00 less than Wellington	
	Unoccupied	Sewer Residential Access Charge	N		540.40	562.00		
	Wellington Church Properties	Sewer Non Rateable Property Access Charge	N		489.40	508.98		
	Non Residential Availability Charges :				Per Annum	Per Annum		
	Commercial 20mm	Sewer Non Residential Access Charge	N		335.25	348.96	Minimum charge per annum is \$635.10, with the "Availability Charge" charged per assessment	
	Commercial 25mm	Sewer Non Residential Access Charge	N		523.83	545.25		
	Commercial 31mm	Sewer Non Residential Access Charge	N		805.44	838.38		
	Commercial 32mm	Sewer Non Residential Access Charge	N		858.21	893.34		
	Commercial 38mm	Sewer Non Residential Access Charge	N		1,210.23	1,259.75		
	Commercial 40mm	Sewer Non Residential Access Charge	N		1,340.97	1,395.84		
	Commercial 50mm	Sewer Non Residential Access Charge	N		2,095.26	2,181.00		
	Commercial 80mm	Sewer Non Residential Access Charge	N		5,363.91	5,583.36		
	Commercial 100mm	Sewer Non Residential Access Charge	N		8,381.10	8,724.00		
	Commercial 150mm	Sewer Non Residential Access Charge	N		18,857.46	19,629.00		
	Unconnected Service	Sewer Non Residential Access Charge	N		520.26	541.08		
	Connected Service - No Meter	Sewer Non Residential Access Charge	N		590.61	614.22		
	Availability Charge For Commercial (Non-Profit) :							
	Commercial 50mm	Sewer Non Residential Access Charge	N		523.83	544.77	Equivalent Charge to Commercial 25mm, with a minimum charge of \$635.10	
	Non Residential Availability Charges For Churches :							
	Connected - Villages	Sewer Non Rateable Property Access Charge	N		0.00	0.00	Minimum Charge per annum is \$508.08, being 25% of minimum Non Residential Charge	
	Connected - Wellington	Sewer Non Rateable Property Access Charge	N		420.90	437.70		
	Unconnected Service - Churches	Sewer Non Rateable Property Access Charge	N		0.00	0.00		
	Consumption Charge :				Per Kiloitre	Per Kiloitre		
	Domestic	Sewer Residential Usage Charge	N		0.00	0.00		
	Commercial	Sewer Non Residential Usage Charge	N		0.87	0.90		

Function	Description	Generic Fee Description	GST (Y/N) from 1 July 2013 - Based upon Class Rulings	Notes	2015/16 Fee (Inclusive of GST If Applicable)			2016/17 Fee (Inclusive of GST If Applicable)		Comments
	Trade Waste Charges :									
	Annual Trade Waste Fee - All Categories	Liquid Trade Waste Access Charge	N		82.05			85.32		
	Usage Charge (Category 2) (\$/kL)	Liquid Trade Waste Usage Charge	N		1.57			1.63		
	Excess Mass Charge (Category 3) (\$/kg)	Liquid Trade Waste Usage Charge	N		Refer to Appendix 1 of Liquid Trade Waste Regulation Guidelines 2009 for Charging Rates					
	Inspection Fee (Per Hour or Part Thereof)	Trade waste premises inspection fee	N		175.00			180.00		
	Re - Inspection Fee (Per Hour or Part Thereof)	Trade waste premises inspection fee	N		175.00			180.00		
	Application Fee	Trade Waste Application Fee	N		260.00			268.00		
	Referral Fee - Concurrence Classification B & C	Trade Waste Application Fee	N		136.00			140.00		
	Non-Compliance Trade Waste Usage Charge (Category 2) (\$/kL)	Fine for non-compliance	N		15.00			15.00		
	Swipe Cards (Deposit Per Card)	Effluent disposal fee	N		50.00			52.00		
	Discharge Fee for Septic Tank Waste at STP (\$/kL)	Effluent disposal fee	N		30.00			31.00		Minimum Charge \$31.00
	Stormwater Management Services Charge									
	Category :									
	Urban Land - Residential - Per Assessment	Stormwater management fee	N		15.00			15.00		
	Urban Land - Business - Per Assessment	Stormwater management fee	N		15.00			15.00		
	Urban Land - Vacant	Stormwater management fee	N		0.00			0.00		
	Ordinary Rates									
				Ad Valorem Amount Cents in the Dollar 2015/16	Ad Valorem Amount Cents in the Dollar 2016/17	Minimum 2015/16	Minimum 2016/17	Base Rate 2015/16	Base Rate 2016/17	% Collected From Base Rate
	Category :									
	Business		N	0.86923	0.88488	0.00	0.00	330.00	335.00	50%
	Business Wellington		N	2.12001	2.15818	0.00	0.00	188.50	190.00	15%
	Business - Other Areas		N	2.12001	2.15818	578.00	588.40	578.00	588.40	Minimum
	Farmland		N	0.75818	0.77183	0.00	0.00	170.00	173.00	5%
	Mining		N	21.71668	22.10760	578.00	588.40	578.00	588.40	Minimum
	Residential		N	0.73305	0.74625	0.00	0.00	294.20	295.00	40%
	Residential Geurie		N	0.72411	0.73715	0.00	0.00	192.60	195.00	30%
	Residential Wellington		N	1.08064	1.10010	0.00	0.00	293.00	298.00	44%
	Emergency Services Levy									
		Emergency Services Levy	N	0.011178	0.01199	0.00	0.00	14.80	15.10	48%

Section 6F:

Wellington Component

Statements

Projected -

- **Update long term financial plan
2015/16 – 2025/26**

WELLINGTON COMPONENT OPERATING BUDGET - CONSOLIDATED

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue											
Rates & Annual Charges	8,698,966	8,888,164	9,061,714	9,245,693	9,440,574	9,672,906	9,918,019	10,183,233	10,462,821	10,757,507	11,069,515
User Charges & Fees	7,113,807	7,450,350	5,510,840	5,727,751	5,929,223	6,136,216	6,317,586	6,498,235	6,681,168	6,869,832	7,064,406
Investment Revenue	780,900	850,900	877,900	904,900	931,900	958,900	985,900	1,012,900	1,066,900	1,093,900	1,120,900
Other Revenue	3,325,654	3,387,739	3,458,088	3,572,005	3,656,984	3,781,111	4,072,232	3,910,183	4,012,844	4,166,131	4,281,992
Grants & Contributions - Operating	7,710,963	7,861,503	6,531,165	6,635,293	6,919,672	7,078,124	7,243,788	7,417,046	7,598,311	7,788,027	7,986,668
Grants & Contributions - Capital	6,031,812	2,038,775	1,957,900	857,900	457,900	857,900	457,900	857,900	457,900	857,900	457,900
	33,662,102	30,477,431	27,397,608	26,943,541	27,336,253	28,485,158	28,995,424	29,879,496	30,279,944	31,533,297	31,981,381
Expenses											
Employee Costs, Materials & Contracts, Other Expenses	19,730,577	19,328,513	18,281,951	18,468,880	19,144,631	19,429,869	20,458,516	20,369,415	21,296,079	21,756,029	22,620,860
Borrowing Costs	594,726	567,094	543,521	521,235	501,957	482,009	458,828	433,442	409,229	382,250	353,203
Depreciation	6,434,501	6,669,856	6,869,950	7,074,705	7,285,581	7,503,225	7,727,379	7,958,241	8,196,007	8,440,889	8,693,098
	26,759,804	26,565,463	25,695,422	26,064,820	26,932,169	27,415,103	28,644,723	28,761,098	29,901,315	30,579,168	31,667,161
Operating Result - Profit/(Loss) Before Capital Grants & Contributions	870,486	1,873,193	(255,714)	20,821	(53,816)	212,155	(107,199)	260,498	(79,271)	96,229	(143,680)

WELLINGTON COMPONENT - GENERAL FUND

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue											
Rates & Annual Charges	6,123,846	6,236,510	6,353,576	6,479,026	6,613,261	6,756,863	6,910,314	7,074,134	7,248,888	7,435,185	7,633,684
User Charges & Fees	3,817,848	4,130,739	2,073,185	2,167,983	2,243,134	2,319,381	2,365,431	2,412,774	2,461,449	2,511,493	2,562,945
Investment Revenue	512,700	509,700	520,700	531,700	542,700	553,700	564,700	575,700	613,700	624,700	635,700
Other Revenue	2,807,993	2,857,961	2,915,830	3,016,893	3,088,616	3,199,089	3,276,147	3,399,615	3,487,359	3,625,282	3,725,319
Grants & Contributions - Operating	7,539,134	7,726,473	6,432,935	6,537,063	6,821,442	6,979,894	7,145,558	7,318,816	7,500,081	7,689,797	7,888,438
Grants & Contributions - Capital	6,025,096	2,034,775	1,953,900	853,900	453,900	853,900	453,900	853,900	453,900	853,900	453,900
	26,826,617	23,496,158	20,250,127	19,586,564	19,763,053	20,662,828	20,716,049	21,634,938	21,765,377	22,740,357	22,899,986
Expenses											
Employee Costs, Materials & Contracts, Other Expenses	15,258,098	14,835,221	13,719,604	13,801,576	14,357,765	14,517,355	15,211,730	15,283,461	16,065,854	16,376,214	17,085,896
Borrowing Costs	47,714	41,823	37,953	34,610	31,125	27,515	23,532	19,429	15,103	10,441	5,494
Depreciation	5,022,577	5,169,324	5,324,402	5,482,791	5,645,911	5,814,365	5,987,854	6,166,532	6,350,547	6,540,065	6,735,249
Transfer to Reserve	2,063,891	1,404,786	1,428,812	1,433,535	1,473,980	1,460,166	1,475,615	1,503,351	1,531,897	1,561,280	1,591,520
	20,328,389	20,046,368	19,081,959	19,318,977	20,034,801	20,359,235	21,223,116	21,469,422	22,431,504	22,926,720	23,826,639
Operating Result - Profit/(Loss) Before Capital Grants & Contributions	473,132	1,415,015	(785,732)	(586,313)	(725,648)	(550,307)	(960,967)	(688,384)	(1,120,027)	(1,040,263)	(1,380,553)

WELLINGTON COMPONENT - WASTE MANAGEMENT

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue											
Rates & Annual Charges	1,198,036	1,218,330	1,216,596	1,214,677	1,212,560	1,236,060	1,259,931	1,290,871	1,322,485	1,354,782	1,389,215
User Charges & Fees	234,840	148,404	152,857	157,443	162,167	167,033	172,044	177,206	182,522	187,998	193,638
Investment Revenue	80,200	125,200	130,200	135,200	140,200	145,200	150,200	155,200	160,200	165,200	170,200
Other Revenue	350,000	357,500	365,225	373,182	381,377	389,818	598,513	307,468	316,692	326,193	335,979
Grants & Contributions - Operating	36,230	36,230	36,230	36,230	36,230	36,230	36,230	36,230	36,230	36,230	36,230
Grants & Contributions - Capital	0	0	0	0	0	0	0	0	0	0	0
	1,899,306	1,885,664	1,901,108	1,916,732	1,932,534	1,974,341	2,216,918	1,966,975	2,018,129	2,070,403	2,125,262
Expenses											
Employee Costs, Materials & Contracts, Other Expenses	1,292,840	1,325,395	1,355,380	1,387,421	1,423,073	1,460,770	1,700,940	1,442,707	1,486,144	1,531,326	1,578,336
Borrowing Costs	16,059	16,268	13,716	12,478	11,168	9,858	9,858	6,730	5,089	3,339	1,464
Depreciation	82,400	131,122	135,056	139,108	143,281	147,579	152,006	156,566	161,263	166,101	171,084
Transfer to Reserve	472,365	524,742	511,626	495,209	475,359	479,470	480,300	490,167	497,883	504,975	512,825
	1,391,299	1,472,785	1,504,152	1,539,007	1,577,522	1,618,207	1,862,804	1,606,003	1,652,496	1,700,766	1,750,884
Operating Result - Profit/(Loss) Before Capital Grants & Contributions	508,007	412,879	396,956	377,725	355,012	356,134	354,114	360,972	365,633	369,637	374,378

WELLINGTON COMPONENT - WATER

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue											
Rates & Annual Charges	0	0	0	0	0	0	0	0	0	0	0
User Charges & Fees	2,683,792	2,778,719	2,876,619	2,977,828	3,082,455	3,190,685	3,302,640	3,411,696	3,520,787	3,633,286	3,749,297
Investment Revenue	63,000	102,500	108,000	113,500	119,000	124,500	130,000	135,500	141,000	146,500	152,000
Other Revenue	123,542	126,895	130,348	133,904	137,584	141,374	145,277	149,296	153,435	157,697	162,086
Grants & Contributions - Operating	91,879	62,440	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
Grants & Contributions - Capital	4,716	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	2,966,929	3,072,554	3,149,967	3,260,232	3,374,039	3,491,559	3,612,917	3,731,492	3,850,222	3,972,483	4,098,383
Expenses											
Employee Costs, Materials & Contracts, Other Expenses	1,973,500	1,982,805	1,995,715	2,041,130	2,093,329	2,148,100	2,206,439	2,266,890	2,329,545	2,394,494	2,461,842
Borrowing Costs	276,788	266,814	260,009	252,769	245,731	236,911	228,193	218,916	209,612	198,581	187,410
Depreciation	572,474	589,649	607,338	625,558	644,324	663,654	683,563	704,069	725,191	746,947	769,356
Transfer to Reserve	515,071	716,596	781,099	845,949	907,557	970,306	1,033,325	1,091,449	1,147,524	1,204,836	1,263,388
	2,822,762	2,839,268	2,863,062	2,919,457	2,983,384	3,048,665	3,118,195	3,189,875	3,264,348	3,340,022	3,418,608
Operating Result - Profit/(Loss) Before Capital Grants & Contributions	139,451	231,286	284,905	338,775	388,655	440,894	492,722	539,617	583,874	630,461	677,775

WELLINGTON COMPONENT - SEWER

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue											
Rates & Annual Charges	1,377,084	1,433,324	1,491,542	1,551,990	1,614,753	1,679,983	1,747,774	1,818,228	1,891,448	1,967,540	2,046,616
User Charges & Fees	377,327	392,488	408,179	424,497	441,467	459,117	477,471	496,559	516,410	537,055	558,526
Investment Revenue	125,000	113,500	119,000	124,500	130,000	135,500	141,000	146,500	152,000	157,500	163,000
Other Revenue	44,119	45,383	46,685	48,026	49,407	50,830	52,295	53,804	55,358	56,959	58,608
Grants & Contributions - Operating	43,720	36,360	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
Grants & Contributions - Capital	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	1,969,250	2,023,055	2,096,406	2,180,013	2,266,627	2,356,430	2,449,540	2,546,091	2,646,216	2,750,054	2,857,750
Expenses											
Employee Costs, Materials & Contracts, Other Expenses	1,206,139	1,185,092	1,211,252	1,238,753	1,270,464	1,303,644	1,339,407	1,376,357	1,414,536	1,453,995	1,494,786
Borrowing Costs	254,165	242,189	231,843	221,378	213,933	207,725	197,245	188,367	179,425	169,889	158,835
Depreciation	757,050	779,761	803,154	827,248	852,065	877,627	903,956	931,074	959,006	987,776	1,017,409
Transfer to Reserve	310,056	436,815	484,006	597,202	652,105	708,728	766,075	825,676	887,623	952,001	1,018,907
	2,217,354	2,207,042	2,246,249	2,287,379	2,336,462	2,388,996	2,440,608	2,495,798	2,552,967	2,611,660	2,671,030
Operating Result - Profit/(Loss) Before Capital Grants & Contributions	(250,104)	(185,987)	(151,843)	(109,366)	(71,835)	(34,566)	6,932	48,293	91,249	136,394	184,720